

CONNECTICUT STATE COLLEGES & UNIVERSITIES

ATTACHMENT A

Expenditure Plan General & Operating Funds
 FY21 Projection, FY21 Revised Budget and FY20 Actual

Account Name	FY20 Actual	FY21 Revised Budget	FY21 Projection	FY21 Proj vs Rev Budget	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	Percent %
Revenue:					
Tuition (FT and PT Gross)	300,403,381	283,944,362	274,123,155	(9,821,206)	-3.50%
Student Fees	240,495,969	227,739,431	224,093,835	(3,645,596)	-1.60%
State Appropriations	288,817,943	304,389,443	304,389,443	-	0.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	10,424,155	10,424,154	10,424,154	-	0.00%
Fringe Benefits Paid By State	261,906,582	283,988,710	283,988,710	-	0.00%
CCC (OF) Fringe Benefits Paid by State	24,400,000	36,550,000	36,550,000	-	0.00%
Accident Insurance	876,388	676,552	640,233	(36,319)	-5.40%
Housing	52,081,037	42,969,715	41,146,655	(1,823,060)	-4.20%
Food	26,115,339	20,567,070	18,939,113	(1,627,957)	-7.90%
All Other Revenue	22,759,117	20,499,494	7,656,248	(12,843,246)	-62.70%
Less: Contra Revenue	(10,394,929)	(9,391,308)	(8,385,936)	1,005,372	-10.70%
Total Revenue	1,217,884,982	1,222,357,623	1,193,565,611	(28,792,012)	-2.40%
Expenditures:					
Personnel Services:					
Full-Time	414,884,694	441,463,069	432,676,361	(8,786,708)	-2.00%
Part-Time					
Lecturers (PTLs)	96,629,869	93,369,092	93,953,008	583,917	0.60%
Lecturer (NCLs)	6,972,944	7,048,474	6,537,398	(511,076)	-7.30%
Permanent Part-time	2,813,965	2,912,069	2,673,591	(238,478)	-8.20%
Temporary Part-time	22,734,054	22,179,189	20,908,499	(1,270,690)	-5.70%
University Assistants	4,073,425	4,206,543	3,734,714	(471,829)	-11.20%
Graduate Assistants	2,348,935	2,391,183	2,179,560	(211,623)	-8.90%
Student Labor	12,117,590	12,325,424	8,899,788	(3,425,636)	-27.80%
Overtime	4,202,105	4,869,804	3,500,281	(1,369,523)	-28.10%
All Other Personnel Services	13,822,550	14,124,380	15,706,516	1,582,136	11.20%
Subtotal Personnel Services	580,600,131	604,889,227	590,769,716	(14,119,511)	-2.30%
Fringe Benefits	379,570,657	408,914,621	406,330,209	(2,584,412)	-0.60%
Total P.S. & Fringe Benefits	960,170,789	1,013,803,849	997,099,925	(16,703,923)	-1.60%
Other Expenses:					
Inst. Financial Aid/Match	58,996,671	60,900,150	60,234,023	(666,127)	-1.10%
Waivers	19,057,521	17,827,508	16,920,914	(906,594)	-5.10%
Utilities	27,267,288	29,578,810	28,062,778	(1,516,032)	-5.10%
All Other Expenses	131,846,011	164,088,016	144,062,430	(20,025,586)	-12.20%
Total Other Expenses	237,167,492	272,394,484	249,280,146	(23,114,339)	-8.50%
Total Expenditures	1,197,338,280	1,286,198,333	1,246,380,071	(39,818,262)	-3.10%
Addition to (Use of) Funds Before Transfers	20,546,702	(63,840,710)	(52,814,460)	11,026,250	-17.30%
CSU Transfers					
Debt Service	(33,163,223)	(30,096,792)	(29,499,062)	597,730	-2.00%
HEERF I Institutional (2)	-	3,140,360	1,545,631	(1,594,729)	-50.80%
CRF Funding Approved for FY20	-	4,988,569	14,909,979	9,921,410	198.90%
CCSU Miscellaneous Year End transfers between funds	(247,330)	-	-	-	NA
Total CSU Transfers	(33,410,553)	(21,967,863)	(13,043,452)	8,924,411	-40.60%
CCC Transfers					
CCC Transfer in	19,343,757	23,782,298	25,060,250	1,277,952	5.40%
CCC Transfer out	(19,343,757)	(22,751,320)	(25,475,904)	(2,724,583)	12.00%
HEERF I Institutional (2)	-	14,246,438	13,386,176	(860,262)	-6.00%
CRF Funding Approved for FY20	-	-	385,173	385,173	NA
Total CCC Transfers	-	15,277,416	13,355,695	(1,921,720)	-12.60%
Net Change Subtotal	(12,863,851)	(70,531,157)	(52,502,216)	18,028,941	-25.60%
WCSU Foundation Reserves - Tuition Offset	1,086,458	245,004	245,004	-	0.00%
Use of Unrestricted Reserves for PACT Program	-	(3,000,000)	(6,000,000)	(3,000,000)	100.00%
CCC System-wide Additional Reductions (1)	-	4,400,000	-	(4,400,000)	-100.00%
Net Change	(11,777,393)	(68,886,153)	(58,257,212)	10,628,941	-15.40%

State Universities

Expenditure Plan General & Operating Funds

FY21 Projection, FY21 Revised Budget and FY20 Actual

ATTACHMENT A

Account Name	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs. Rev Budget Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (FT and PT Gross)	171,156,442	167,690,716	164,284,884	(3,405,832)	-2.00%
Student Fees	180,928,370	177,704,624	175,225,971	(2,478,653)	-1.40%
State Appropriations	144,603,909	152,182,340	152,182,340	-	0.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	1,900,572	1,900,572	1,900,572	-	0.00%
Fringe Benefits Paid By State	134,923,173	146,095,047	146,095,047	-	0.00%
Accident Insurance	876,388	676,552	640,233	(36,319)	-5.40%
Housing	52,081,037	42,969,715	41,146,655	(1,823,060)	-4.20%
Food Service	26,115,339	20,567,070	18,939,113	(1,627,957)	-7.90%
All Other Revenue	20,840,896	17,186,614	9,712,776	(7,473,838)	-43.50%
Less: Contra Revenue	(8,242,407)	(7,072,517)	(6,128,422)	944,095	-13.30%
Total Revenue	725,183,718	719,900,733	703,999,168	(15,901,565)	-2.20%
Expenditures:					
Personnel Services:					
Full-Time	256,074,116	268,624,074	263,953,051	(4,671,023)	-1.70%
Part-Time					
Lecturers (PTLs)	38,240,097	35,168,054	36,747,157	1,579,103	4.50%
Lecturers (NCLs)	3,416,625	3,555,745	3,243,745	(312,000)	-8.80%
Perm/Intermit PT	1,140,325	1,356,976	1,156,747	(200,229)	-14.80%
University Assistants	4,009,274	4,206,543	3,664,714	(541,829)	-12.90%
Graduate Assistants	2,348,935	2,391,183	2,179,560	(211,623)	-8.90%
Student Labor	10,241,739	10,255,923	7,863,886	(2,392,037)	-23.30%
Other Part Time	1,842,249	1,908,949	1,720,317	(188,632)	-9.90%
Overtime	3,080,211	3,831,741	2,758,665	(1,073,076)	-28.00%
All Other Personnel Services (Vac, Sick, Accr Abs)	8,610,412	9,108,567	9,783,526	674,959	7.40%
Subtotal Personnel Services	329,003,983	340,407,755	333,071,368	(7,336,387)	-2.20%
Fringe Benefits	209,849,654	225,882,984	226,819,283	936,299	0.40%
Total P.S. & Fringe Benefits	538,853,637	566,290,739	559,890,651	(6,400,088)	-1.10%
Other Expenses:					
Inst. Financial Aid/Match	44,022,007	45,645,907	45,497,994	(147,913)	-0.30%
Waivers	13,168,916	13,172,622	12,571,560	(601,062)	-4.60%
Utilities	18,074,749	20,079,275	18,914,777	(1,164,498)	-5.80%
All Other Expenses	88,335,111	105,418,706	90,432,704	(14,986,002)	-14.20%
Total Other Expenses	163,600,783	184,316,510	167,417,035	(16,899,475)	-9.20%
Total Expenditures	702,454,420	750,607,249	727,307,686	(23,299,563)	-3.10%
Addition to (Use of) Funds Before Transfers	22,729,298	(30,706,516)	(23,308,518)	7,397,998	-24.10%
Transfers, Additional Funds and Commitments					
Debt Service	(33,163,223)	(30,096,792)	(29,499,062)	597,730	-2.00%
HEERF I Institutional *	-	3,140,360	1,545,631	(1,594,729)	-50.80%
CRF Funding Approved for FY20	-	4,988,569	14,909,979	9,921,410	198.90%
CCSU Miscellaneous Year End transfers between funds	(247,330)	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(33,410,553)	(21,967,863)	(13,043,452)	8,924,411	-40.60%
Net Change Subtotal	(10,681,255)	(52,674,379)	(36,351,970)	16,322,409	-31.00%
WCSU Foundation Reserves - Tuition Offset	1,086,458	245,004	245,004	-	0.00%
Net Change	(9,594,797)	(52,429,375)	(36,106,966)	16,322,409	-31.10%

Community Colleges

Expenditure Plan General & Operating Funds

FY21 Projection, FY21 Revised Budget and FY20 Actual

ATTACHMENT A

Account Name	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs. Rev Budget	
				Inc (Dec) Dollars (\$)	Percent %
Revenue:					
Tuition (FT and PT Gross)	118,874,976	105,731,672	99,258,868	(6,472,804)	-6.10%
Student Fees	58,872,668	49,491,099	48,159,035	(1,332,064)	-2.70%
State Appropriations	140,733,737	148,518,817	148,518,817	-	0.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	8,523,583	8,523,582	8,523,582	-	0.00%
Fringe Benefits Paid By State	123,693,721	134,317,245	134,317,245	-	0.00%
OF Fringe Benefits Paid by State	24,400,000	36,550,000	36,550,000	-	0.00%
All Other Revenue	1,002,764	2,633,152	(2,606,528)	(5,239,680)	-199.00%
Less: Contra Revenue	(2,152,522)	(2,318,791)	(2,257,514)	61,277	-2.60%
Total Revenue	473,948,927	483,446,776	470,463,506	(12,983,270)	-2.70%
Expenditures:					
Personnel Services:					
Full-Time	153,364,641	166,601,478	162,503,589	(4,097,889)	-2.50%
Part-Time					
Lecturers (PTL and ECL, 601302 and 601301)	55,905,106	55,827,963	54,671,490	(1,156,473)	-2.10%
Contractual (NCL, 601300)	3,556,319	3,492,729	3,293,653	(199,076)	-5.70%
Permanent Part-time (601100)	1,339,685	1,301,835	1,256,844	(44,991)	-3.50%
Temporary Part-time (601200, 02, 03, 04, 601303)	20,891,805	20,164,934	19,188,182	(976,752)	-4.80%
Student Labor (601400, 01, 02, 601406)	1,788,839	1,990,726	1,025,902	(964,824)	-48.50%
Overtime (601501, 601502)	1,121,894	1,038,063	741,616	(296,447)	-28.60%
All Other Personnel Services	5,212,138	4,950,591	5,922,990	972,399	19.60%
Subtotal Personnel Services	243,180,427	255,368,319	248,604,266	(6,764,053)	-2.60%
Fringe Benefits	164,223,501	176,518,944	172,998,233	(3,520,711)	-2.00%
Total P.S. & Fringe Benefits	407,403,929	431,887,263	421,602,499	(10,284,765)	-2.40%
Other Expenses:					
Inst. Financial Aid/Match	14,054,491	14,334,290	13,797,453	(536,837)	-3.70%
Waivers	5,642,189	4,327,950	4,098,010	(229,940)	-5.30%
Utilities	9,114,961	9,417,005	9,063,626	(353,379)	-3.80%
All Other Expenses	41,146,815	56,601,253	51,290,226	(5,311,027)	-9.40%
Total Other Expenses	69,958,456	84,680,498	78,249,315	(6,431,183)	-7.60%
Total Expenditures	477,362,385	516,567,762	499,851,814	(16,715,948)	-3.20%
Addition to (Use of) Funds Before Transfers	(3,413,457)	(33,120,986)	(29,388,307)	3,732,678	-11.30%
Transfers, Additional Funds and Commitments					
CCC Transfer in	19,343,757	23,782,298	25,060,250	1,277,952	5.40%
CCC Transfer out	(19,343,757)	(22,751,320)	(25,475,904)	(2,724,583)	12.00%
HEERF I Institutional (2)	-	14,246,438	13,386,176	(860,262)	-6.00%
CRF Funding Approved for FY20	-	-	385,173	385,173	NA
Total Transfers, Additional Funds and Commitments	-	15,277,416	13,355,695	(1,921,720)	-12.60%
Net Change Subtotal	(3,413,457)	(17,843,570)	(16,032,612)	1,810,958	-10.10%
Use of Unrestricted Reserves for PACT Program	-	(3,000,000)	(6,000,000)	(3,000,000)	100.00%
CCC System-wide Additional Reductions	-	4,400,000	-	(4,400,000)	-100.00%
Net Change	(3,413,457)	(16,443,570)	(22,032,612)	(5,589,042)	34.00%

Charter Oak State College
 Expenditure Plan General & Operating Funds
 FY21 Projection, FY21 Budget and FY20 Actual

ATTACHMENT A

Account Name	FY20 Actual Dollars (\$)	FY21 Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs Budget Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	10,371,964	10,521,973	10,579,403	57,430	0.50%
Student Fees	694,931	543,709	708,830	165,121	30.40%
State Appropriations	3,112,823	3,284,028	3,284,028	-	0.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	-	-	-	-	NA
Fringe Benefits Paid By State	2,970,535	3,218,347	3,218,347	-	0.00%
All Other Revenue	915,457	679,728	550,000	(129,728)	-19.10%
Less: Contra Revenue	-	-	-	-	NA
Total Revenue	18,065,710	18,247,785	18,340,607	92,822	0.50%
Expenditures:					
Personnel Services:					
Full-Time	5,078,463	5,833,259	5,815,463	(17,796)	-0.30%
Part-Time					
Lecturers	2,484,666	2,373,075	2,534,361	161,286	6.80%
Permanent Part-time	333,955	253,258	260,000	6,742	2.70%
University Assistants	64,151	-	70,000	70,000	NA
Student Labor	87,012	78,775	10,000	(68,775)	-87.30%
Temporary Part Time	-	105,306	-	(105,306)	-100.00%
Overtime	-	-	-	-	NA
All Other Personnel Services	-	65,222	-	(65,222)	-100.00%
Subtotal Personnel Services	8,048,247	8,708,895	8,689,824	(19,071)	-0.20%
Fringe Benefits	5,178,349	6,154,622	6,154,622	-	0.00%
Total P.S. & Fringe Benefits	13,226,596	14,863,517	14,844,446	(19,071)	-0.10%
Other Expenses:					
Inst. Financial Aid/Match	920,173	919,953	938,576	18,623	2.00%
Waivers	246,416	326,936	251,344	(75,592)	-23.10%
Utilities	77,578	82,530	84,375	1,845	2.20%
All Other Expenses	2,364,085	2,068,057	2,339,500	271,443	13.10%
Total Other Expenses	3,608,252	3,397,476	3,613,796	216,320	6.40%
Total Expenditures	16,834,848	18,260,993	18,458,242	197,249	1.10%
Addition to (Use of) Funds Before Transfers	1,230,862	(13,208)	(117,635)	(104,427)	790.60%
Net Change	1,230,862	(13,208)	(117,635)	(104,427)	790.60%

Connecticut State Colleges & Universities - System Office
 Expenditure Plan General & Operating Funds
 FY21 Projection, FY21 Budget and FY20 Actual

ATTACHMENT A

Account Name	FY20 Actual Dollars (\$)	FY21 Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs Budget Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)				-	NA
Fees				-	NA
State Appropriations	367,474	404,258	404,258	-	0.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	-		-	-	NA
Fringe Benefits Paid By State	319,153	358,071	358,071	-	0.00%
Sales of Educational Activities				-	NA
All Other Revenue				-	NA
Less: Contra Revenue					
Total Revenue	686,627	762,329	762,329	-	0.00%
Expenditures:					
Personnel Services:					
Full-Time	367,474	404,258	404,258	-	0.00%
Permanent Part-time	-	-	-	-	NA
Student Labor	-	-	-	-	NA
Other Part Time				-	NA
Overtime	-	-	-	-	NA
All Other Personnel Services	-	-	-	-	NA
Subtotal Personnel Services	367,474	404,258	404,258	-	0.00%
Fringe Benefits	319,153	358,071	358,071	-	0.00%
Total P.S. & Fringe Benefits	686,627	762,329	762,329	-	0.00%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	-	-	-	-	NA
All Other Expenses	-	-	-	-	NA
Total Other Expenses	-	-	-	-	NA
Total Expenditures	686,627	762,329	762,329	-	0.00%
Addition to (Use of) Funds Before Transfers	-	-	-	-	NA
Net Change	-	-	-	-	NA

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY21 Projection, FY21 Revised Budget and FY20 Actual

Attachement B

	FY20 Actual	FY21 Revised Budget	FY21 Projection	FY21 Proj vs. Rev Budget	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition FT and PT (Gross)	171,156,442	167,690,716	164,284,884	(3,405,832)	-2.00%
Student Fees	180,928,370	177,704,624	175,225,971	(2,478,653)	-1.40%
State Appropriations	144,603,909	152,182,340	152,182,340	-	0.00%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	1,900,572	1,900,572	1,900,572	-	0.00%
Fringe Benefits Paid By State	134,923,173	146,095,047	146,095,047	-	0.00%
Accident Insurance	876,388	676,552	640,233	(36,319)	-5.40%
Housing	52,081,037	42,969,715	41,146,655	(1,823,060)	-4.20%
Food Service	26,115,339	20,567,070	18,939,113	(1,627,957)	-7.90%
All Other Revenue	20,840,896	17,186,614	9,712,776	(7,473,838)	-43.50%
Less: Contra Revenue	(8,242,407)	(7,072,517)	(6,128,422)	944,095	-13.30%
Total Revenue	725,183,718	719,900,733	703,999,168	(15,901,565)	-2.20%
Expenditures:					
Personal Services:					
Total Full Time	256,074,116	268,624,074	263,953,051	(4,671,023)	-1.70%
Part Time:					
Lecturers (PTLs)	38,240,097	35,168,054	36,747,157	1,579,103	4.50%
Lecturers (NCLs)	3,416,625	3,555,745	3,243,745	(312,000)	-8.80%
Perm/Intermit PT	1,140,325	1,356,976	1,156,747	(200,229)	-14.80%
University Assistants	4,009,274	4,206,543	3,664,714	(541,829)	-12.90%
Graduate Assistants	2,348,935	2,391,183	2,179,560	(211,623)	-8.90%
Student Labor	10,241,739	10,255,923	7,863,886	(2,392,037)	-23.30%
Other Part Time	1,842,249	1,908,949	1,720,317	(188,632)	-9.90%
Total Part Time	61,239,244	58,843,373	56,576,126	(2,267,247)	-3.90%
Overtime	3,080,211	3,831,741	2,758,665	(1,073,076)	-28.00%
All Other Personal Services	8,610,412	9,108,567	9,783,526	674,959	7.40%
Subtotal Personal Services	329,003,983	340,407,755	333,071,368	(7,336,387)	-2.20%
Fringe Benefits	209,007,031	224,836,559	225,800,494	963,935	0.40%
Worker's Comp. Recovery	842,623	1,046,425	1,018,789	(27,636)	-2.60%
Total P.S. & Fringe Benefits	538,853,637	566,290,739	559,890,651	(6,400,088)	-1.10%
Other Expenses:					
Inst. Financial Aid/Match	44,022,007	45,645,907	45,497,994	(147,913)	-0.30%
Waivers	13,168,916	13,172,622	12,571,560	(601,062)	-4.60%
Utilities	18,074,749	20,079,275	18,914,777	(1,164,498)	-5.80%
All Other Expenses	88,335,111	105,418,706	90,432,704	(14,986,002)	-14.20%
Total Other Expenses	163,600,783	184,316,510	167,417,035	(16,899,475)	-9.20%
Total Expenditures	702,454,420	750,607,249	727,307,686	(23,299,563)	-3.10%
Addition to (Use of) Funds Before Transfers	22,729,298	(30,706,516)	(23,308,518)	7,397,998	-24.10%
Designated Transfers					
Debt Service	(33,163,223)	(30,096,792)	(29,499,062)	597,730	-2.00%
Auxiliary Renewal and Replacement	-	-	-	-	NA
Total Designated Transfers	(33,163,223)	(30,096,792)	(29,499,062)	597,730	-2.00%
Other Requests, Transfers and Additional Commitments					
Transfer to SO - GF/OF swap	-	-	-	-	NA
HEERF I Institutional *	-	3,140,360	1,545,631	(1,594,729)	-50.80%
CRF Funding Approved for FY20	-	4,988,569	14,909,979	9,921,410	198.90%
CCSI Miscellaneous Year End transfers between funds	(247,330)	-	-	-	NA
Total Transfers and Commitments	(247,330)	8,128,929	16,455,610	8,326,681	102.40%
Net Change Subtotal	(10,681,255)	(52,674,379)	(36,351,970)	16,322,409	-31.00%
WCSU Foundation Reserves - Tuition Offset	1,086,458	245,004	245,004	-	0.00%
Net Change	(9,594,797)	(52,429,375)	(36,106,966)	16,322,409	-31.10%

Note:

* HEERF II Institutional funds are not included in the FY21 Projection

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY20 Actual

Attachement B

	<u>CSU Total</u>	<u>Central</u>	<u>Eastern</u>	<u>Southern</u>	<u>Western</u>	<u>System Office</u>
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:						
Tuition FT and PT (Gross)	171,156,442	60,193,950	25,579,678	55,882,332	29,500,482	-
Student Fees	180,928,370	62,391,461	28,277,989	59,897,915	30,361,005	-
State Appropriations	144,603,909	42,845,944	29,076,022	40,675,191	27,413,421	4,593,331
Additl State Appropriation (Dev Education, Outcomes anc	1,900,572	745,143	385,143	385,143	385,143	-
Fringe Benefits Paid By State	134,923,173	43,100,980	24,530,828	40,839,863	23,683,255	2,768,247
Accident Insurance	876,388	-	326,475	391,012	158,901	-
Housing	52,081,037	12,766,848	16,911,720	13,753,596	8,648,873	-
Food Service	26,115,339	9,067,031	5,583,307	6,892,658	4,572,343	-
All Other Revenue	20,840,896	7,133,133	2,990,920	5,542,670	4,801,871	372,303
Less: Contra Revenue	(8,242,407)	(3,038,059)	(1,100,657)	(2,826,836)	(1,276,855)	-
Total Revenue	725,183,718	235,206,430	132,561,425	221,433,544	128,248,439	7,733,881
Expenditures:						
Personal Services:						
Total Full Time	256,074,116	81,018,782	44,335,670	79,252,471	47,447,190	4,020,003
Part Time:						
Lecturers (PTLs)	38,240,097	12,121,251	5,167,823	13,239,830	7,711,193	-
Lecturers (NCLs)	3,416,625	1,161,630	363,390	1,307,013	584,592	-
Perm/Intermit PT	1,140,325	280,999	224,295	515,804	119,227	-
University Assistants	4,009,274	970,984	1,270,753	1,176,217	591,320	-
Graduate Assistants	2,348,935	608,841	230,000	1,264,984	193,186	51,924
Student Labor	10,241,739	2,460,565	2,815,311	2,954,343	2,004,306	7,214
Other Part Time	1,842,249	737,130	317,104	357,872	430,143	-
Total Part Time	61,239,244	18,341,400	10,388,676	20,816,063	11,633,967	59,138
Overtime	3,080,211	498,806	976,347	898,635	706,423	-
All Other Personal Services	8,610,412	2,485,744	1,515,399	3,056,299	1,304,181	248,789
Subtotal Personal Services	329,003,983	102,344,732	57,216,092	104,023,468	61,091,761	4,327,930
Fringe Benefits	209,007,031	66,048,330	38,031,921	63,286,503	38,738,442	2,901,835
Worker's Comp. Recovery	842,623	312,325	168,063	295,628	66,607	-
Total P.S. & Fringe Benefits	538,853,637	168,705,387	95,416,076	167,605,599	99,896,810	7,229,765
Other Expenses:						
Inst. Financial Aid/Match	44,022,007	13,918,188	11,617,131	12,238,749	6,247,939	-
Waivers	13,168,916	2,845,972	1,401,092	7,540,948	1,380,904	-
Utilities	18,074,749	4,969,032	3,744,220	5,801,631	3,559,866	-
All Other Expenses	88,335,111	31,648,514	14,546,329	23,217,751	14,408,443	4,514,074
Total Other Expenses	163,600,783	53,381,706	31,308,772	48,799,079	25,597,152	4,514,074
Total Expenditures	702,454,420	222,087,093	126,724,848	216,404,678	125,493,962	11,743,839
Addition to (Use of) Funds Before Transfers	22,729,298	13,119,337	5,836,576	5,028,866	2,754,477	(4,009,958)
Designated Transfers						
Debt Service	(33,163,223)	(11,596,796)	(6,682,642)	(9,072,091)	(5,811,694)	-
Auxiliary Renewal and Replacement	-	-	-	-	-	-
Total Designated Transfers	(33,163,223)	(11,596,796)	(6,682,642)	(9,072,091)	(5,811,694)	-
Other Requests, Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	-	(1,036,586)	(1,036,586)	(1,036,586)	(1,036,586)	4,146,344
Miscellaneous Year End transfers between funds	(247,330)	(247,330)	-	-	-	-
Total Transfers and Commitments	(247,330)	(1,283,916)	(1,036,586)	(1,036,586)	(1,036,586)	4,146,344
Net Change Subtotal	(10,681,255)	238,625	(1,882,652)	(5,079,811)	(4,093,803)	136,386
WCSU Foundation Reserves - Tuition Offset	1,086,458	-	-	-	1,086,458	-
Net Change	(9,594,797)	238,625	(1,882,652)	(5,079,811)	(3,007,345)	136,386

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY21 Revised Budget

Attachement B

	<u>CSU Total</u>	<u>Central</u>	<u>Eastern</u>	<u>Southern</u>	<u>Western</u>	<u>System Office</u>
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:						
Tuition FT and PT (Gross)	167,690,716	59,364,123	24,488,393	54,613,176	29,225,024	-
Student Fees	177,704,624	61,123,687	26,789,774	59,756,873	30,034,290	-
State Appropriations	152,182,340	45,307,524	30,331,861	43,146,880	28,290,894	5,105,181
Additl State Appropriation (Dev Education, Outcomes anc	1,900,572	745,143	385,143	385,143	385,143	-
Fringe Benefits Paid By State	146,095,047	46,860,086	26,311,275	44,591,739	24,935,932	3,396,015
Accident Insurance	676,552	-	183,984	317,055	175,513	-
Housing	42,969,715	7,978,503	17,327,507	11,375,798	6,287,907	-
Food Service	20,567,070	5,462,007	5,541,792	6,163,167	3,400,104	-
All Other Revenue	17,186,614	5,292,450	1,378,961	4,659,794	5,855,409	-
Less: Contra Revenue	(7,072,517)	(2,669,587)	(1,183,254)	(2,000,000)	(1,219,676)	-
Total Revenue	719,900,733	229,463,937	131,555,436	223,009,625	127,370,540	8,501,196
Expenditures:						
Personal Services:						
Total Full Time	268,624,074	85,738,794	46,377,038	83,767,024	47,849,297	4,891,921
Part Time:						
Lecturers (PTLs)	35,168,054	10,776,260	5,441,712	11,927,021	7,023,061	-
Lecturers (NCLs)	3,555,745	1,300,000	351,648	1,323,000	581,097	-
Perm/Intermit PT	1,356,976	268,355	263,271	727,489	97,861	-
University Assistants	4,206,543	960,000	1,330,181	1,137,577	765,525	13,260
Graduate Assistants	2,391,183	604,800	250,000	1,339,571	196,812	-
Student Labor	10,255,923	2,890,000	2,394,901	3,204,602	1,766,420	-
Other Part Time	1,908,949	635,000	355,869	485,033	433,047	-
Total Part Time	58,843,373	17,434,415	10,387,582	20,144,293	10,863,823	13,260
Overtime	3,831,741	802,000	1,058,000	1,048,286	923,455	-
All Other Personal Services	9,108,567	3,029,808	1,616,713	3,158,196	1,303,850	-
Subtotal Personal Services	340,407,755	107,005,017	59,439,333	108,117,799	60,940,425	4,905,181
Fringe Benefits	224,836,559	69,022,880	40,491,066	71,258,866	40,667,732	3,396,015
Worker's Comp. Recovery	1,046,425	360,518	200,886	300,000	185,021	-
Total P.S. & Fringe Benefits	566,290,739	176,388,415	100,131,285	179,676,665	101,793,178	8,301,196
Other Expenses:						
Inst. Financial Aid/Match	45,645,907	14,134,300	12,100,000	13,616,607	5,795,000	-
Waivers	13,172,622	2,780,420	1,458,121	7,752,235	1,181,846	-
Utilities	20,079,275	5,062,141	4,325,899	6,671,500	4,019,735	-
All Other Expenses	105,418,706	36,395,731	18,463,759	26,631,361	19,498,699	4,429,156
Total Other Expenses	184,316,510	58,372,592	36,347,779	54,671,703	30,495,280	4,429,156
Total Expenditures	750,607,249	234,761,007	136,479,064	234,348,368	132,288,458	12,730,352
Addition to (Use of) Funds Before Transfers	(30,706,516)	(5,297,070)	(4,923,628)	(11,338,743)	(4,917,918)	(4,229,156)
Designated Transfers						
Debt Service	(30,096,792)	(9,199,368)	(6,685,716)	(8,479,315)	(5,732,393)	-
Auxiliary Renewal and Replacement	-	-	-	-	-	-
Total Designated Transfers	(30,096,792)	(9,199,368)	(6,685,716)	(8,479,315)	(5,732,393)	-
Other Requests, Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	-	(1,057,289)	(1,057,289)	(1,057,289)	(1,057,289)	4,229,156
HEERF I Institutional *	3,140,360	815,608	527,027	1,507,207	290,518	-
CRF Funding Approved for FY20	4,988,569	2,414,617	946,196	703,510	924,246	-
Total Transfers and Commitments	8,128,929	2,172,936	415,934	1,153,428	157,475	4,229,156
Net Change Subtotal	(52,674,379)	(12,323,502)	(11,193,410)	(18,664,630)	(10,492,836)	(0)
WCSU Foundation Reserves - Tuition Offset	245,004	-	-	-	245,004	-
Net Change	(52,429,375)	(12,323,502)	(11,193,410)	(18,664,630)	(10,247,832)	(0)

Note:

* HEERF II Institutional funds are not included in the FY21 Projection

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY21 Projection

Attachement B

	<u>CSU Total</u>	<u>Central</u>	<u>Eastern</u>	<u>Southern</u>	<u>Western</u>	<u>System Office</u>
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:						
Tuition FT and PT (Gross)	164,284,884	58,329,141	23,205,275	54,632,854	28,117,614	-
Student Fees	175,225,971	60,214,995	26,379,344	59,738,046	28,893,586	-
State Appropriations	152,182,340	45,307,524	30,331,861	43,146,880	28,290,894	5,105,181
Additl State Appropriation (Dev Education, Outcomes anc	1,900,572	745,143	385,143	385,143	385,143	-
Fringe Benefits Paid By State	146,095,047	46,860,086	26,311,275	44,591,739	24,935,932	3,396,015
Accident Insurance	640,233	-	168,307	301,431	170,495	-
Housing	41,146,655	7,161,770	16,898,465	11,152,744	5,933,676	-
Food Service	18,939,113	4,905,036	5,248,240	5,749,004	3,036,833	-
All Other Revenue	9,712,776	2,958,528	1,347,967	1,693,986	3,712,295	-
Less: Contra Revenue	(6,128,422)	(2,438,627)	(1,013,169)	(1,656,950)	(1,019,676)	-
Total Revenue	703,999,168	224,043,596	129,262,707	219,734,877	122,456,792	8,501,196
Expenditures:						
Personal Services:						
Total Full Time	263,953,051	83,010,723	45,677,333	83,121,516	47,477,049	4,666,430
Part Time:						
Lecturers (PTLs)	36,747,157	10,681,884	5,441,712	14,192,700	6,430,861	-
Lecturers (NCLs)	3,243,745	1,170,000	351,648	1,141,000	581,097	-
Perm/Intermit PT	1,156,747	293,546	214,051	551,289	97,861	-
University Assistants	3,664,714	865,894	1,089,541	1,004,691	704,588	-
Graduate Assistants	2,179,560	538,400	260,000	1,171,460	196,812	12,888
Student Labor	7,863,886	2,781,300	1,393,963	2,181,000	1,507,623	-
Other Part Time	1,720,317	637,800	337,099	312,371	433,047	-
Total Part Time	56,576,126	16,968,824	9,088,014	20,554,511	9,951,889	12,888
Overtime	2,758,665	800,200	552,831	906,263	499,371	-
All Other Personal Services	9,783,526	3,337,808	1,567,524	3,565,234	1,303,850	9,110
Subtotal Personal Services	333,071,368	104,117,555	56,885,702	108,147,524	59,232,159	4,688,428
Fringe Benefits	225,800,494	70,204,403	40,534,044	71,834,269	40,169,250	3,058,528
Worker's Comp. Recovery	1,018,789	346,590	177,379	309,800	185,020	-
Total P.S. & Fringe Benefits	559,890,651	174,668,548	97,597,125	180,291,593	99,586,429	7,746,956
Other Expenses:						
Inst. Financial Aid/Match	45,497,994	14,115,900	11,614,457	13,972,637	5,795,000	-
Waivers	12,571,560	2,587,578	1,390,465	7,411,671	1,181,846	-
Utilities	18,914,777	5,062,141	3,890,382	6,373,218	3,589,036	-
All Other Expenses	90,432,704	32,208,586	15,669,856	20,332,021	17,390,657	4,831,584
Total Other Expenses	167,417,035	53,974,205	32,565,160	48,089,547	27,956,539	4,831,584
Total Expenditures	727,307,686	228,642,753	130,162,285	228,381,140	127,542,968	12,578,540
Addition to (Use of) Funds Before Transfers	(23,308,518)	(4,599,157)	(899,578)	(8,646,263)	(5,086,176)	(4,077,344)
Designated Transfers						
Debt Service	(29,499,062)	(9,014,457)	(6,656,414)	(8,207,790)	(5,620,401)	-
Auxiliary Renewal and Replacement	-	-	-	-	-	-
Total Designated Transfers	(29,499,062)	(9,014,457)	(6,656,414)	(8,207,790)	(5,620,401)	-
Other Requests, Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	-	(1,057,289)	(1,057,289)	(1,057,289)	(1,057,289)	4,229,156
HEERF I Institutional *	1,545,631	-	-	1,507,207	-	38,424
CRF Funding Approved for FY20	14,909,979	4,295,833	4,869,236	4,020,985	1,723,925	-
Total Transfers and Commitments	16,455,610	3,238,544	3,811,947	4,470,903	666,636	4,267,580
Net Change Subtotal	(36,351,970)	(10,375,070)	(3,744,045)	(12,383,150)	(10,039,941)	190,236
WCSU Foundation Reserves - Tuition Offset	245,004	-	-	-	245,004	-
Net Change	(36,106,966)	(10,375,070)	(3,744,045)	(12,383,150)	(9,794,937)	190,236

Note:

* HEERF II Institutional funds are not included in the FY21 Projection

CENTRAL CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY21 Projection, FY21 Revised Budget and FY20 Actual

Attachement B

	<u>FY20 Actual</u>	<u>FY21 Revised Budget</u>	<u>FY21 Projection</u>	<u>FY21 Proj vs. Rev Budget Inc (Dec)</u>	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	47,184,211	47,403,239	46,095,627	(1,307,612)	-2.80%
Part Time Tuition (Gross)	13,009,738	11,960,884	12,233,514	272,630	2.30%
General University Fee (PT students)	11,975,616	11,389,476	11,692,747	303,271	2.70%
University General Fee (excluding Accident Ins.)	29,026,138	28,863,000	28,122,000	(741,000)	-2.60%
University Fee (DS)	7,016,409	6,801,000	6,630,000	(171,000)	-2.50%
Extension Fee (Gross)	11,893,977	11,456,584	11,456,584	-	0.00%
All Other Student Fees	2,479,322	2,613,627	2,313,664	(299,963)	-11.50%
Accident Insurance	-	-	-	-	NA
State Appropriations	42,845,944	45,307,524	45,307,524	-	0.00%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	745,143	745,143	745,143	-	0.00%
Fringe Benefits Paid By State	43,100,980	46,860,086	46,860,086	-	0.00%
Housing	12,766,848	7,978,503	7,161,770	(816,733)	-10.20%
Food Service	9,067,031	5,462,007	4,905,036	(556,971)	-10.20%
All Other Revenue	7,133,133	5,292,450	2,958,528	(2,333,922)	-44.10%
Less: Contra Revenue	(3,038,059)	(2,669,587)	(2,438,627)	230,960	-8.70%
Total Revenue	<u>235,206,430</u>	<u>229,463,937</u>	<u>224,043,596</u>	<u>(5,420,341)</u>	<u>-2.40%</u>
Expenditures:					
Personal Services:					
Total Full Time	81,018,782	85,738,794	83,010,723	(2,728,071)	-3.20%
Part Time:					
Lecturers (PTLs)	12,121,251	10,776,260	10,681,884	(94,376)	-0.90%
Lecturers (NCLs)	1,161,630	1,300,000	1,170,000	(130,000)	-10.00%
Perm/Intermit PT	280,999	268,355	293,546	25,191	9.40%
University Assistants	970,984	960,000	865,894	(94,106)	-9.80%
Graduate Assistants	608,841	604,800	538,400	(66,400)	-11.00%
Student Labor	2,460,565	2,890,000	2,781,300	(108,700)	-3.80%
Other Part Time	737,130	635,000	637,800	2,800	0.40%
Total Part Time	<u>18,341,400</u>	<u>17,434,415</u>	<u>16,968,824</u>	<u>(465,591)</u>	<u>-2.70%</u>
Overtime	498,806	802,000	800,200	(1,800)	-0.20%
All Other Personal Services	2,485,744	3,029,808	3,337,808	308,000	10.20%
Subtotal Personal Services	<u>102,344,732</u>	<u>107,005,017</u>	<u>104,117,555</u>	<u>(2,887,462)</u>	<u>-2.70%</u>
Fringe Benefits	66,048,330	69,022,880	70,204,403	1,181,523	1.70%
Worker's Comp. Recovery	312,325	360,518	346,590	(13,928)	-3.90%
Total P.S. & Fringe Benefits	<u>168,705,387</u>	<u>176,388,415</u>	<u>174,668,548</u>	<u>(1,719,867)</u>	<u>-1.00%</u>
Other Expenses:					
Inst. Financial Aid/Match	13,918,188	14,134,300	14,115,900	(18,400)	-0.10%
Waivers	2,845,972	2,780,420	2,587,578	(192,842)	-6.90%
Utilities	4,969,032	5,062,141	5,062,141	-	0.00%
All Other Expenses	31,648,514	36,395,731	32,208,586	(4,187,145)	-11.50%
Total Other Expenses	<u>53,381,706</u>	<u>58,372,592</u>	<u>53,974,205</u>	<u>(4,398,387)</u>	<u>-7.50%</u>
Total Expenditures	<u>222,087,093</u>	<u>234,761,007</u>	<u>228,642,753</u>	<u>(6,118,254)</u>	<u>-2.60%</u>
Addition to (Use of) Funds Before Transfers	13,119,337	(5,297,070)	(4,599,157)	697,913	-13.20%
Designated Transfers					
Debt Service (University Fee)	(6,910,706)	(6,688,000)	(6,517,000)	171,000	-2.60%
Debt Service Residence Halls	(4,000,000)	(1,000,000)	(1,000,000)	-	0.00%
Debt Service Parking Garage	(686,090)	(791,118)	(1,497,457)	(706,339)	89.30%
Other Transfer	-	(720,250)	-	720,250	-100.00%
Auxiliary Renewal and Replacement	-	-	-	-	NA
Total Designated Transfers	<u>(11,596,796)</u>	<u>(9,199,368)</u>	<u>(9,014,457)</u>	<u>184,911</u>	<u>-2.00%</u>
Other Requests, Transfers and Additional Commitments					
Transfer to SO - GF/OF swap	(1,036,586)	(1,057,289)	(1,057,289)	-	0.00%
HEERF I Institutional *	-	815,608	-	(815,608)	-100.00%
CRF Funding Approved for FY20	-	2,414,617	4,295,833	1,881,216	77.90%
Miscellaneous Year End transfers between funds	(247,330)	-	-	-	NA
Total Transfers and Commitments	<u>(1,283,916)</u>	<u>2,172,936</u>	<u>3,238,544</u>	<u>1,065,608</u>	<u>49.00%</u>
Net Change	<u>238,625</u>	<u>(12,323,502)</u>	<u>(10,375,070)</u>	<u>1,948,432</u>	<u>-15.80%</u>

Note:

* HEERF II Institutional funds are not included in the FY21 Projection

EASTERN CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY21 Projection, FY21 Revised Budget and FY20 Actual

Attachement B

	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs. Rev Budget Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	23,979,854	22,681,521	21,605,451	(1,076,070)	-4.70%
Part Time Tuition (Gross)	1,599,824	1,806,872	1,599,824	(207,048)	-11.50%
General University Fee (PT students)	1,812,519	2,028,018	1,812,519	(215,499)	-10.60%
University General Fee (excluding Accident Ins.)	18,850,330	17,885,686	17,722,369	(163,317)	-0.90%
University Fee (DS)	3,754,274	3,510,374	3,477,842	(32,532)	-0.90%
Extension Fee (Gross)	3,079,874	2,589,314	2,639,763	50,449	1.90%
All Other Student Fees	780,992	776,382	726,851	(49,531)	-6.40%
Accident Insurance	326,475	183,984	168,307	(15,677)	-8.50%
State Appropriations	29,076,022	30,331,861	30,331,861	-	0.00%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	385,143	385,143	385,143	-	0.00%
Fringe Benefits Paid By State	24,530,828	26,311,275	26,311,275	-	0.00%
Housing	16,911,720	17,327,507	16,898,465	(429,042)	-2.50%
Food Service	5,583,307	5,541,792	5,248,240	(293,552)	-5.30%
All Other Revenue	2,990,920	1,378,961	1,347,967	(30,994)	-2.20%
Less: Contra Revenue	(1,100,657)	(1,183,254)	(1,013,169)	170,085	-14.40%
Total Revenue	132,561,425	131,555,436	129,262,707	(2,292,729)	-1.70%
Expenditures:					
Personal Services:					
Total Full Time	44,335,670	46,377,038	45,677,333	(699,705)	-1.50%
Part Time:					
Lecturers (PTLs)	5,167,823	5,441,712	5,441,712	-	0.00%
Lecturers (NCLs)	363,390	351,648	351,648	-	0.00%
Perm/Intermit PT	224,295	263,271	214,051	(49,220)	-18.70%
University Assistants	1,270,753	1,330,181	1,089,541	(240,640)	-18.10%
Graduate Assistants	230,000	250,000	260,000	10,000	4.00%
Student Labor	2,815,311	2,394,901	1,393,963	(1,000,938)	-41.80%
Other Part Time	317,104	355,869	337,099	(18,770)	-5.30%
Total Part Time	10,388,676	10,387,582	9,088,014	(1,299,568)	-12.50%
Overtime	976,347	1,058,000	552,831	(505,169)	-47.70%
All Other Personal Services	1,515,399	1,616,713	1,567,524	(49,189)	-3.00%
Subtotal Personal Services	57,216,092	59,439,333	56,885,702	(2,553,631)	-4.30%
Fringe Benefits	38,031,921	40,491,066	40,534,044	42,978	0.10%
Worker's Comp. Recovery	168,063	200,886	177,379	(23,507)	-11.70%
Total P.S. & Fringe Benefits	95,416,076	100,131,285	97,597,125	(2,534,160)	-2.50%
Other Expenses:					
Inst. Financial Aid/Match	11,617,131	12,100,000	11,614,457	(485,543)	-4.00%
Waivers	1,401,092	1,458,121	1,390,465	(67,656)	-4.60%
Utilities	3,744,220	4,325,899	3,890,382	(435,517)	-10.10%
All Other Expenses	14,546,329	18,463,759	15,669,856	(2,793,903)	-15.10%
Total Other Expenses	31,308,772	36,347,779	32,565,160	(3,782,619)	-10.40%
Total Expenditures	126,724,848	136,479,064	130,162,285	(6,316,779)	-4.60%
Addition to (Use of) Funds Before Transfers	5,836,576	(4,923,628)	(899,578)	4,024,050	-81.70%
Designated Transfers					
Debt Service (University Fee)	(3,707,286)	(3,463,616)	(3,434,314)	29,302	-0.80%
Debt Service Residence Halls	(2,630,357)	(2,724,727)	(2,724,727)	-	0.00%
Debt Service Parking Garage	(344,999)	(497,373)	(497,373)	-	0.00%
Auxiliary Renewal and Replacement	-	-	-	-	NA
Total Designated Transfers	(6,682,642)	(6,685,716)	(6,656,414)	29,302	-0.40%
Transfers and Additional Commitments					
Transfer to SO - GF/OF swap	(1,036,586)	(1,057,289)	(1,057,289)	-	0.00%
HEERF I Institutional *	-	527,027	-	(527,027)	-100.00%
CRF Funding Approved for FY20	-	946,196	4,869,236	3,923,040	414.60%
Total Transfers and Commitments	(1,036,586)	415,934	3,811,947	3,396,013	816.50%
Net Change	(1,882,652)	(11,193,410)	(3,744,045)	7,449,365	-66.60%

Note:

* HEERF II Institutional funds are not included in the FY21 Projection

SOUTHERN CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY21 Projection, FY21 Revised Budget and FY20 Actual

Attachment B

	FY20 Actual	FY21 Revised Budget	FY21 Projection	FY21 Proj vs. Rev Budget	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	Percent %
Revenue:					
Tuition (Gross)	47,786,257	46,251,528	45,815,323	(436,205)	-0.90%
Part Time Tuition (Gross)	8,096,075	8,361,648	8,817,531	455,883	5.50%
General University Fee (PT students)	8,834,147	8,649,404	8,929,535	280,131	3.20%
University General Fee (excluding Accident Ins.)	30,274,532	30,120,337	30,021,293	(99,044)	-0.30%
University Fee (DS)	7,023,237	7,078,219	6,650,427	(427,792)	-6.00%
Extension Fee (Gross)	11,633,925	12,099,282	12,299,282	200,000	1.70%
All Other Student Fees	2,132,074	1,809,631	1,837,509	27,878	1.50%
Accident Insurance	391,012	317,055	301,431	(15,624)	-4.90%
State Appropriations	40,675,191	43,146,880	43,146,880	-	0.00%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	385,143	385,143	385,143	-	0.00%
Fringe Benefits Paid By State	40,839,863	44,591,739	44,591,739	0	0.00%
Housing	13,753,596	11,375,798	11,152,744	(223,054)	-2.00%
Food Service	6,892,658	6,163,167	5,749,004	(414,163)	-6.70%
All Other Revenue	5,542,670	4,659,794	1,693,986	(2,965,808)	-63.60%
Less: Contra Revenue	(2,826,836)	(2,000,000)	(1,656,950)	343,050	-17.20%
Total Revenue	221,433,544	223,009,625	219,734,877	(3,274,748)	-1.50%
Expenditures:					
Personal Services:					
Total Full Time	79,252,471	83,767,024	83,121,516	(645,508)	-0.80%
Part Time:					
Lecturers (PTLs)	13,239,830	11,927,021	14,192,700	2,265,679	19.00%
Lecturers (NCLs)	1,307,013	1,323,000	1,141,000	(182,000)	-13.80%
Perm/Intermit PT	515,804	727,489	551,289	(176,200)	-24.20%
University Assistants	1,176,217	1,137,577	1,004,691	(132,886)	-11.70%
Graduate Assistants	1,264,984	1,339,571	1,171,460	(168,111)	-12.50%
Student Labor	2,954,343	3,204,602	2,181,000	(1,023,602)	-31.90%
Other Part Time	357,872	485,033	312,371	(172,662)	-35.60%
Total Part Time	20,816,063	20,144,293	20,554,511	410,218	2.00%
Overtime	898,635	1,048,286	906,263	(142,023)	-13.50%
All Other Personal Services	3,056,299	3,158,196	3,565,234	407,038	12.90%
Subtotal Personal Services	104,023,468	108,117,799	108,147,524	29,725	0.00%
Fringe Benefits	63,286,503	71,258,866	71,834,269	575,403	0.80%
Worker's Comp. Recovery	295,628	300,000	309,800	9,800	3.30%
Total P.S. & Fringe Benefits	167,605,599	179,676,665	180,291,593	614,928	0.30%
Other Expenses:					
Inst. Financial Aid/Match	12,238,749	13,616,607	13,972,637	356,030	2.60%
Waivers	7,540,948	7,752,235	7,411,671	(340,564)	-4.40%
Utilities	5,801,631	6,671,500	6,373,218	(298,282)	-4.50%
All Other Expenses	23,217,751	26,631,361	20,332,021	(6,299,340)	-23.70%
Total Other Expenses	48,799,079	54,671,703	48,089,547	(6,582,156)	-12.00%
Total Expenditures	216,404,678	234,348,368	228,381,140	(5,967,228)	-2.50%
Addition to (Use of) Funds Before Transfers	5,028,866	(11,338,743)	(8,646,263)	2,692,480	-23.70%
Designated Transfers					
Debt Service (University Fee)	(6,848,237)	(6,903,219)	(6,475,427)	427,792	-6.20%
Debt Service Residence Halls	(1,053,561)	(800,000)	(793,287)	6,713	-0.80%
Debt Service Parking Garage	(1,170,293)	(776,096)	(939,076)	(162,980)	21.00%
Auxiliary Renewal and Replacement	-	-	-	-	NA
Total Designated Transfers	(9,072,091)	(8,479,315)	(8,207,790)	271,525	-3.20%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	(1,036,586)	(1,057,289)	(1,057,289)	-	0.00%
HEERF I Institutional *	-	1,507,207	1,507,207	-	0.00%
CRF Funding Approved for FY20	-	703,510	4,020,985	3,317,475	471.60%
Total Transfers and Commitments	(1,036,586)	1,153,428	4,470,903	3,317,475	287.60%
Net Change	(5,079,811)	(18,664,630)	(12,383,150)	6,281,480	-33.70%

Note:

* HEERF II Institutional funds are not included in the FY21 Projection

WESTERN CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY21 Projection, FY21 Revised Budget and FY20 Actual

Attachement B

	FY20 Actual	FY21 Revised Budget	FY21 Projection	FY21 Proj vs. Rev Budget Inc (Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	24,245,692	23,894,191	23,336,168	(558,023)	-2.30%
Part Time Tuition (Gross)	5,254,790	5,330,833	4,781,446	(549,387)	-10.30%
General University Fee (PT students)	4,508,989	4,293,963	3,940,714	(353,249)	-8.20%
University General Fee (excluding Accident Ins.)	16,776,026	16,487,459	15,986,996	(500,463)	-3.00%
University Fee (DS)	3,700,834	3,609,873	3,497,881	(111,992)	-3.10%
Extension Fee (Gross)	3,716,513	4,013,671	4,013,671	-	0.00%
All Other Student Fees	1,658,643	1,629,324	1,454,324	(175,000)	-10.70%
Accident Insurance	158,901	175,513	170,495	(5,018)	-2.90%
State Appropriations	27,413,421	28,290,894	28,290,894	-	0.00%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	385,143	385,143	385,143	-	0.00%
Fringe Benefits Paid By State	23,683,255	24,935,932	24,935,932	-	0.00%
Housing	8,648,873	6,287,907	5,933,676	(354,231)	-5.60%
Food Service	4,572,343	3,400,104	3,036,833	(363,271)	-10.70%
All Other Revenue	4,801,871	5,855,409	3,712,295	(2,143,114)	-36.60%
Less: Contra Revenue	(1,276,855)	(1,219,676)	(1,019,676)	200,000	-16.40%
Total Revenue	128,248,439	127,370,540	122,456,792	(4,913,748)	-3.90%
Expenditures:					
Personal Services:					
Total Full Time	47,447,190	47,849,297	47,477,049	(372,248)	-0.80%
Part Time:					
Lecturers (PTLs)	7,711,193	7,023,061	6,430,861	(592,200)	-8.40%
Lecturers (NCLs)	584,592	581,097	581,097	(0)	0.00%
Perm/Intermit PT	119,227	97,861	97,861	-	0.00%
University Assistants	591,320	765,525	704,588	(60,937)	-8.00%
Graduate Assistants	193,186	196,812	196,812	-	0.00%
Student Labor	2,004,306	1,766,420	1,507,623	(258,797)	-14.70%
Other Part Time	430,143	433,047	433,047	-	0.00%
Total Part Time	11,633,967	10,863,823	9,951,889	(911,934)	-8.40%
Overtime	706,423	923,455	499,371	(424,084)	-45.90%
All Other Personal Services	1,304,181	1,303,850	1,303,850	-	0.00%
Subtotal Personal Services	61,091,761	60,940,425	59,232,159	(1,708,266)	-2.80%
Fringe Benefits	38,738,442	40,667,732	40,169,250	(498,482)	-1.20%
Worker's Comp. Recovery	66,607	185,021	185,020	(1)	0.00%
Total P.S. & Fringe Benefits	99,896,810	101,793,178	99,586,429	(2,206,749)	-2.20%
Other Expenses:					
Inst. Financial Aid/Match	6,247,939	5,795,000	5,795,000	-	0.00%
Waivers	1,380,904	1,181,846	1,181,846	-	0.00%
Utilities	3,559,866	4,019,735	3,589,036	(430,699)	-10.70%
All Other Expenses	14,408,443	19,498,699	17,390,659	(2,108,042)	-10.80%
Total Other Expenses	25,597,152	30,495,280	27,956,539	(2,538,741)	-8.30%
Total Expenditures	125,493,962	132,288,458	127,542,968	(4,745,490)	-3.60%
Addition to (Use of) Funds Before Transfers	2,754,477	(4,917,918)	(5,086,176)	(168,258)	3.40%
Designated Transfers					
Debt Service (University Fee)	(3,648,670)	(3,609,873)	(3,497,881)	111,992	-3.10%
Debt Service Residence Halls	(1,365,758)	(1,370,086)	(1,370,086)	-	0.00%
Debt Service Parking Garage	(723,802)	(681,460)	(681,460)	-	0.00%
Debt Service WS Parking Garage	(73,464)	(70,974)	(70,974)	-	0.00%
Auxiliary Renewal and Replacement	-	-	-	-	NA
Total Designated Transfers	(5,811,694)	(5,732,393)	(5,620,401)	111,992	-2.00%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	(1,036,586)	(1,057,289)	(1,057,289)	-	0.00%
HEERF I Institutional *	-	290,518	-	(290,518)	-100.00%
CRF Funding Approved for FY20	-	924,246	1,723,925	799,679	86.50%
Total Transfers and Commitments	(1,036,586)	157,475	666,636	509,161	323.30%
Net Change Subtotal	(4,093,803)	(10,492,836)	(10,039,941)	452,895	-4.30%
WCSU Foundation Reserves - Tuition Offset	1,086,458	245,004	245,004	-	0.00%
	(3,007,345)	(10,247,832)	(9,794,937)	452,895	-4.40%

Note:

* HEERF II Institutional funds are not included in the FY21 Projection

SYSTEM OFFICE/SYSTEMWIDE/MANDATES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY21 Projection, FY21 Revised Budget and FY20 Actual

Attachement B

	FY20 Actual	FY21 Revised Budget	FY21 Projection	FY21 Proj vs. Rev Budget	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	-	-	-	-	NA
Part Time Tuition (Gross)	-	-	-	-	NA
General University Fee (PT students)	-	-	-	-	NA
University General Fee (excluding Accident Ins.)	-	-	-	-	NA
University Fee (DS)	-	-	-	-	NA
Extension Fee (Gross)	-	-	-	-	NA
All Other Student Fees	-	-	-	-	NA
Accident Insurance	-	-	-	-	NA
State Appropriations	4,593,331	5,105,181	5,105,181	-	0.00%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	-	-	-	-	NA
Fringe Benefits Paid By State	2,768,247	3,396,015	3,396,015	-	0.00%
Housing	-	-	-	-	NA
Food Service	-	-	-	-	NA
All Other Revenue	372,303	-	-	-	NA
Less: Contra Revenue	-	-	-	-	NA
Total Revenue	7,733,881	8,501,196	8,501,196	-	0.00%
Expenditures:					
Personal Services:					
Total Full Time	4,020,003	4,891,921	4,666,430	(225,491)	-4.60%
Part Time:					
Lecturers (PTLs)	-	-	-	-	NA
Lecturers (NCLs)	-	-	-	-	NA
Perm/Intermit PT	-	-	-	-	NA
University Assistants	-	13,260	-	(13,260)	-100.00%
Graduate Assistants	51,924	-	12,888	12,888	NA
Student Labor	7,214	-	-	-	NA
Other Part Time	-	-	-	-	NA
Total Part Time	59,138	13,260	12,888	(372)	-2.80%
Overtime	-	-	-	-	NA
All Other Personal Services	248,789	-	9,110	9,110	NA
Subtotal Personal Services	4,327,930	4,905,181	4,688,428	(216,753)	-4.40%
Fringe Benefits	2,901,835	3,396,015	3,058,528	(337,487)	-9.90%
Worker's Comp. Recovery	-	-	-	-	NA
Total P.S. & Fringe Benefits	7,229,765	8,301,196	7,746,956	(554,240)	-6.70%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	-	-	-	-	NA
All Other Expenses	4,514,074	4,429,156	4,831,584	402,428	9.10%
Total Other Expenses	4,514,074	4,429,156	4,831,584	402,428	9.10%
Total Expenditures	11,743,839	12,730,352	12,578,540	(151,812)	-1.20%
Addition to (Use of) Funds Before Transfers	(4,009,958)	(4,229,156)	(4,077,344)	151,812	-3.60%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	4,146,344	4,229,156	4,229,156	-	0.00%
CRF Funding Approved for FY20	-	-	38,424	38,424	NA
Total Transfers and Commitments	4,146,344	4,229,156	4,267,580	38,424	0.90%
Net Change	136,386	(0)	190,236	190,236	-48148945.90%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY21 Projection, FY21 Budget and FY20 Actual

Attachment C

Colleges: Consolidated

Account Name	FY21 Proj vs. Rev Budget				
	FY20 Actual	FY21 Revised Budget	FY21 Projection	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	118,874,976	105,731,672	99,258,868	(6,472,804)	-6%
Fees	58,872,668	49,491,099	48,159,035	(1,332,064)	-3%
State Appropriations	140,733,737	148,518,817	148,518,817	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	8,523,583	8,523,582	8,523,582	-	NA
GF Fringe Benefits Paid by State	123,693,721	134,317,245	134,317,246	0	0%
OF Fringe Benefits Paid by State	24,400,000	36,550,000	36,550,000	0	0%
Private Gifts, Grants and Contracts	175,917	123,500	121,500	(2,000)	-2%
Sales of Educational Activities	502,104	524,149	364,049	(160,100)	-31%
All Other Revenue	324,743	1,985,502	(3,092,077)	(5,077,580)	-256%
Less Contra Revenue	(2,152,522)	(2,318,791)	(2,257,514)	61,277	-3%
Total Revenue	473,948,927	483,446,776	470,463,506	(12,983,270)	-3%
Expenditures:					
Personnel Services:					
Full Time (601000)	153,364,641	166,601,478	162,503,589	(4,097,889)	-3%
Continuing Part Time (601100)	1,339,685	1,301,835	1,256,844	(44,991)	-4%
Temporary Part Time (601200, 02, 03, 04, 601303)	20,891,805	20,164,934	19,188,182	(976,752)	-5%
Clinical EA (601201)	5,517,828	6,471,758	6,376,529	(95,228)	-2%
Contractual PTL (601302)	42,640,456	42,609,989	41,202,570	(1,407,419)	-3%
Contractual NCL (601300)	3,556,319	3,492,729	3,293,653	(199,077)	-6%
Contractual ECL (601301)	7,746,822	6,746,216	7,092,392	346,176	5%
Student Labor (601400, 01, 02, 601406)	1,788,839	1,990,726	1,025,902	(964,824)	-49%
Overtime (601501, 601502)	1,121,894	1,038,063	741,616	(296,447)	-29%
All Other Personnel Services	5,212,138	4,950,591	5,922,990	972,399	20%
Subtotal Personnel Services	243,180,427	255,368,319	248,604,266	(6,764,053)	-3%
Fringe Benefits	164,223,501	176,518,944	172,998,233	(3,520,711)	-2%
Total P.S. & Fringe Benefits	407,403,929	431,887,263	421,602,499	(10,284,764)	-2%
Other Expenses:					
Inst. Financial Aid/Match	14,054,491	14,334,290	13,797,453	(536,837)	-4%
Waivers	5,642,189	4,327,950	4,098,010	(229,940)	-5%
Utilities	9,114,961	9,417,005	9,063,626	(353,379)	-4%
All Other Expenses	41,146,815	56,601,253	51,290,226	(5,311,027)	-9%
Total Other Expenses	69,958,456	84,680,498	78,249,315	(6,431,183)	-8%
Total Expenditures	477,362,385	516,567,762	499,851,814	(16,715,948)	-3%
Addition to (Use of) Funds Before Transfers	(3,413,458)	(33,120,986)	(29,388,308)	3,732,678	-11%
Transfers, Additional Funds and Commitments					
Transfer in	19,343,757	23,782,298	25,060,250	1,277,952	5%
Transfer out	(19,343,757)	(22,751,320)	(25,475,904)	(2,724,583)	12%
HEERF I Institutional (2)	-	14,246,438	13,386,176	(860,262)	-6%
CRF Funding Approved	-	-	385,173	385,173	NA
Total Transfers, Additional Funds and Commitments	-	15,277,416	13,355,695	(1,921,720)	-13%
Net Change Subtotal	(3,413,458)	(17,843,570)	(16,032,612)	1,810,958	-10%
Use of Unrestricted Reserves for PACT	-	(3,000,000)	(6,000,000)	(3,000,000)	100%
System-wide Additional Reductions (1)	-	4,400,000	-	(4,400,000)	-100%
Net Change	(3,413,458)	(16,443,570)	(22,032,612)	(5,589,042)	34%

Notes:

(1) FY21 Revised Budget includes an additional reduction of \$4,400,000 (hiring freeze, reduction to overtime, part-time lecturers and all other expenditures).

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Actual

All Colleges Consolidated

Account Name	CSCC Consolidated	CSCC	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:															
Tuition (Gross)	118,874,976	-	-	3,929,411	7,932,130	17,637,806	12,233,929	13,709,178	6,403,375	16,377,714	14,173,582	3,342,004	3,528,951	9,464,870	10,142,026
Fees	58,872,668	-	-	3,911,918	4,314,695	8,203,086	4,540,288	8,035,290	2,997,251	7,114,180	7,147,893	1,154,198	1,579,290	4,611,417	5,263,161
State Appropriations	140,733,737	-	12,730,737	6,751,708	9,618,861	16,835,105	12,250,407	14,426,503	7,111,377	16,555,279	13,089,321	5,885,404	5,828,684	9,933,369	9,716,982
Addtl State Appropriation (Dev Edu and Outcom	8,523,583	-	-	282,034	541,775	1,267,679	773,542	1,050,586	446,551	1,021,984	1,074,998	336,069	446,372	649,929	632,064
GF Fringe Benefits Paid by State	123,693,721	-	8,323,114	6,218,173	8,950,788	14,448,446	10,958,320	13,503,842	6,383,393	15,514,231	11,118,751	5,178,239	5,280,299	8,949,911	8,866,217
OF Fringe Benefits Paid by State	24,400,000	-	-	855,369	2,065,871	3,036,938	2,282,699	3,686,391	1,054,779	3,965,582	2,481,750	454,504	394,946	2,072,110	2,049,061
Private Gifts, Grants and Contracts	175,917	-	-	-	-	-	-	-	6,477	-	-	169,090	-	-	350
Sales of Educational Activities	502,104	-	-	5,292	26,288	7,384	99,878	8,815	7,279	146,555	155,545	-	-	-	45,069
All Other Revenue	324,743	-	265,080	55,108	(184,722)	52,551	154,097	(300,538)	19,985	(155,887)	210,201	32,077	210,288	138,871	(172,368)
Less Contra Revenue	(2,152,522)	-	-	(86,369)	(229,898)	(304,327)	(167,048)	(220,818)	(96,745)	(196,900)	(273,617)	(91,602)	(39,786)	(276,398)	(169,014)
Total Revenue	473,948,927	-	21,318,931	21,922,644	33,035,787	61,184,668	43,126,113	53,899,249	24,333,721	60,342,739	49,178,424	16,459,982	17,229,044	35,544,078	36,373,548
Expenditures:															
Personnel Services:															
Full Time (601000)	153,364,641	-	11,720,692	5,232,250	11,695,112	16,915,423	14,076,381	17,536,688	8,194,612	19,458,107	16,018,011	6,482,547	5,314,965	10,547,986	10,171,867
Continuing Part Time (601100)	1,339,685	-	-	30,440	-	68,482	156,068	9,058	66,199	207,720	186,624	-	291,771	-	323,322
Temporary Part Time (601200, 02, 03, 04, 6013C	20,891,805	-	534,082	3,224,777	1,481,006	3,121,025	1,274,466	2,114,515	778,165	2,194,716	929,437	213,552	945,776	1,869,759	2,210,528
Clinical EA (601201)	5,517,828	-	-	-	1,461,830	1,036,446	-	89,075	-	1,212,987	602,784	259,690	-	595,777	259,240
Contractual PTL (601302)	42,640,456	-	-	1,550,524	2,264,800	6,882,424	4,459,633	4,560,326	2,422,122	5,530,162	4,455,162	1,258,601	1,491,249	3,961,881	3,803,571
Contractual NCL (601300)	3,556,319	-	-	322,692	357,446	419,817	266,163	295,910	162,523	330,474	606,286	41,685	142,175	263,099	348,047
Contractual ECL (601301)	7,746,822	-	-	700,314	446,710	1,038,373	444,219	1,389,452	508,592	750,150	907,091	135,638	132,169	534,370	759,744
Student Labor (601400, 01, 02, 601406)	1,788,839	-	9,832	40,885	98,075	317,172	178,510	216,074	151,370	97,344	299,708	15,497	21,867	220,886	121,620
Overtime (601501, 601502)	1,121,894	-	-	5,786	88,884	281,956	219,741	110,270	15,320	256,548	35,829	14,769	30,615	14,483	47,695
All Other Personnel Services	5,212,138	-	341,927	198,312	363,211	632,130	418,124	527,343	207,285	528,534	705,407	237,879	223,129	521,761	307,098
Subtotal Personnel Services	243,180,427	-	12,606,533	11,305,980	18,257,074	30,713,249	21,493,304	26,848,710	12,506,187	30,566,742	24,746,340	8,659,858	8,593,717	18,530,001	18,352,732
Fringe Benefits	164,223,501	-	8,200,490	7,733,195	13,066,610	19,730,118	14,531,650	19,270,718	8,327,031	22,012,096	14,944,003	6,052,858	6,034,100	12,231,628	12,089,004
Total P.S. & Fringe Benefits	407,403,929	-	20,807,023	19,039,175	31,323,685	50,443,367	36,024,954	46,119,428	20,833,219	52,578,838	39,690,342	14,712,715	14,627,817	30,761,630	30,441,736
Other Expenses:															
Inst. Financial Aid/Match	14,054,491	-	-	468,302	1,055,522	2,656,523	1,379,916	1,989,521	814,601	442,316	1,698,832	342,174	324,849	1,471,583	1,410,353
Waivers	5,642,189	-	304,440	210,112	276,127	366,700	360,231	480,488	273,698	1,945,031	541,905	226,297	205,187	249,179	202,795
Utilities	9,114,961	-	830	360,221	781,422	818,824	1,098,072	1,039,088	304,311	1,268,413	1,107,512	476,879	263,362	826,540	769,489
All Other Expenses	41,146,815	-	8,903,515	1,495,549	2,526,810	6,083,764	4,379,243	2,860,463	2,009,042	2,693,510	4,105,632	659,005	1,232,703	2,073,113	2,124,465
Total Other Expenses	69,958,456	-	9,208,785	2,534,184	4,639,882	9,925,811	7,217,461	6,369,559	3,401,652	6,349,270	7,453,881	1,704,354	2,026,101	4,620,414	4,507,102
Total Expenditures	477,362,385	-	30,015,808	21,573,359	35,963,566	60,369,177	43,242,415	52,488,987	24,234,871	58,928,108	47,144,224	16,417,070	16,653,918	35,382,044	34,948,839
Addition to (Use of) Funds Before Transfers	(3,413,458)	-	(8,696,877)	349,285	(2,927,779)	815,490	(116,302)	1,410,262	98,850	1,414,631	2,034,201	42,913	575,126	162,035	1,424,709
Transfers, Additional Funds and Commitments															
Transfer in	19,343,757	-	15,275,037	252,262	292,634	467,878	325,944	538,818	222,498	408,443	407,902	259,416	133,334	447,700	311,892
Transfer out	(19,343,757)	-	(4,079,072)	(537,877)	(947,259)	(2,199,867)	(1,537,814)	(1,966,988)	(841,802)	(2,094,270)	(1,830,514)	(390,983)	(460,324)	(1,259,193)	(1,197,794)
Total Transfers, Additional Funds and Commitm	(0)	-	11,195,964	(285,616)	(654,625)	(1,731,989)	(1,211,870)	(1,428,169)	(619,304)	(1,685,827)	(1,422,612)	(131,567)	(326,990)	(811,494)	(885,902)
Net Change	(3,413,458)	-	2,499,088	63,669	(3,582,404)	(916,498)	(1,328,172)	(17,908)	(520,454)	(271,196)	611,588	(88,654)	248,136	(649,459)	538,807

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY21 Revised Budget

All Colleges Consolidated

Account Name	CSCC Consolidated	CSCC	Shared Services	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:																
Tuition (Gross)	105,731,672	-	-	-	3,219,000	7,159,028	15,622,504	10,652,628	12,219,153	5,794,436	14,098,001	12,621,382	3,451,198	3,357,761	8,316,843	9,219,738
Fees	49,491,099	-	-	-	2,438,308	3,719,447	7,734,002	3,178,200	5,039,487	3,257,232	6,222,297	5,563,087	1,163,422	1,392,109	4,646,797	5,136,711
State Appropriations	148,518,817	8,926,807	13,230,602	1,555,797	6,804,108	9,421,841	16,302,779	11,991,138	13,801,019	6,847,414	16,090,144	12,568,371	5,800,311	5,695,043	9,690,630	9,792,813
Addtl State Appropriation (Dev Edu and Outcom	8,523,582	1,196,017	-	-	227,607	497,682	1,045,228	726,004	998,942	395,569	964,825	856,270	184,424	244,785	601,703	584,526
GF Fringe Benefits Paid by State	134,317,245	5,865,696	-	1,000,607	7,337,257	9,971,215	15,864,619	11,951,153	14,259,368	7,243,931	16,519,955	12,050,374	6,053,000	6,036,147	9,980,359	10,183,565
OF Fringe Benefits Paid by State	36,550,000	-	9,457,850	-	293,852	2,965,528	3,154,964	2,680,023	4,826,805	1,027,281	4,940,076	2,858,751	-	-	2,419,479	1,925,391
Private Gifts, Grants and Contracts	123,500	-	-	-	-	-	-	-	-	12,000	-	-	111,000	-	-	500
Sales of Educational Activities	524,149	-	-	-	19,100	30,000	10,000	130,000	-	4,000	111,049	190,000	-	-	-	30,000
All Other Revenue	1,985,502	-	-	-	184,396	123,575	213,400	290,000	(421,637)	280,000	148,016	339,600	62,010	220,999	347,413	197,730
Less Contra Revenue	(2,318,791)	-	-	-	(108,329)	(280,000)	(304,512)	(225,000)	(150,000)	(115,000)	(230,000)	(258,600)	(94,350)	(23,000)	(325,000)	(205,000)
Total Revenue	483,446,776	15,988,520	22,688,452	2,556,404	20,415,299	33,608,315	59,642,984	41,374,146	50,573,137	24,746,862	58,864,364	46,789,235	16,731,015	16,923,844	35,678,225	36,865,974
Expenditures:																
Personnel Services:																
Full Time (601000)	166,601,478	6,106,156	12,197,948	1,461,689	4,771,796	12,614,146	18,532,086	15,058,727	18,253,781	8,707,997	19,326,204	17,021,721	6,273,892	5,468,846	10,250,580	10,555,910
Continuing Part Time (601100)	1,301,835	-	-	-	-	-	150,570	163,808	20,000	75,893	217,912	197,822	-	180,213	-	295,617
Temporary Part Time (601200, 02, 03, 04, 6013C	20,164,934	-	-	-	3,205,608	1,837,976	2,708,516	1,426,983	1,518,822	840,290	2,132,794	983,735	243,082	908,874	2,296,990	2,061,264
Clinical EA (601201)	6,471,758	-	-	-	-	1,877,687	1,020,761	-	109,103	-	1,299,760	881,118	337,663	-	641,032	304,634
Contractual PTL (601302)	42,609,989	-	-	-	1,412,460	2,155,224	7,147,005	4,460,060	4,853,608	2,402,299	5,486,677	4,407,591	1,349,706	1,531,290	3,761,856	3,642,213
Contractual NCL (601300)	3,492,729	-	-	-	241,497	312,000	573,935	-	275,000	214,725	348,151	486,824	47,070	168,776	345,723	479,028
Contractual ECL (601301)	6,746,216	-	-	-	233,021	465,500	977,275	378,103	913,681	428,149	741,611	789,992	134,722	138,467	896,544	649,150
Student Labor (601400, 01, 02, 601406)	1,990,726	205,732	-	-	45,913	40,225	250,000	228,000	220,000	199,843	114,230	305,000	26,000	11,324	200,000	144,459
Overtime (601501, 601502)	1,038,063	-	-	-	7,100	60,000	344,000	210,000	90,000	25,000	105,740	75,000	20,000	45,000	15,000	41,223
All Other Personnel Services	4,950,591	-	-	-	165,887	464,092	80,122	640,000	647,521	261,895	396,237	893,000	200,000	295,252	491,826	414,759
Subtotal Personnel Services	255,368,319	6,311,887	12,197,948	1,461,689	10,083,282	19,826,850	31,784,270	22,565,681	26,901,516	13,156,091	30,169,317	26,041,803	8,632,135	8,748,042	18,899,551	18,588,257
Fringe Benefits	176,518,944	4,134,286	8,552,953	916,867	7,358,714	13,181,104	21,443,302	15,413,550	20,499,149	8,931,749	22,562,722	15,753,248	6,175,824	5,991,914	12,378,599	13,224,964
Total P.S. & Fringe Benefits	431,887,263	10,446,173	20,750,901	2,378,556	17,441,996	33,007,954	53,227,572	37,979,231	47,400,665	22,087,840	52,732,039	41,795,051	14,807,959	14,739,956	31,278,150	31,813,221
Other Expenses:																
Inst. Financial Aid/Match	14,334,290	-	-	-	371,664	880,000	2,546,348	1,883,400	1,784,873	905,204	1,064,924	1,749,599	329,125	329,143	1,174,026	1,315,984
Waivers	4,327,950	-	-	-	184,168	245,000	361,000	460,000	170,000	257,000	1,355,289	647,408	233,085	55,000	235,000	125,000
Utilities	9,417,005	-	-	900	362,267	770,218	913,800	982,000	1,100,000	350,000	1,240,000	1,235,000	514,500	237,820	900,000	810,500
All Other Expenses	56,601,253	6,082,160	16,379,832	289,310	1,540,708	2,371,614	6,818,772	3,755,765	2,469,833	2,065,013	2,544,677	4,349,175	650,000	1,285,072	2,972,500	3,026,822
Total Other Expenses	84,680,498	6,082,160	16,379,832	290,210	2,458,807	4,266,832	10,639,920	7,081,165	5,524,706	3,577,217	6,204,890	7,981,182	1,726,710	1,907,035	5,281,526	5,278,306
Total Expenditures	516,567,762	16,528,333	37,130,733	2,668,766	19,900,803	37,274,786	63,867,492	45,060,396	52,925,371	25,665,057	58,936,929	49,776,233	16,534,669	16,646,991	36,559,676	37,091,527
Addition to (Use of) Funds Before Transfers	(33,120,986)	(539,813)	(14,442,281)	(112,362)	514,496	(3,666,470)	(4,224,508)	(3,686,250)	(2,352,234)	(918,195)	(72,565)	(2,986,998)	196,346	276,853	(881,452)	(225,553)
Transfers, Additional Funds and Commitments																
Transfer in	23,782,298	6,082,160	16,375,474	290,210	25,085	-	64,272	-	412,672	-	-	200,000	-	35,575	-	296,850
Transfer out	(22,751,320)	-	-	-	(869,642)	(1,417,090)	(3,220,954)	(2,351,286)	(2,907,239)	(1,245,677)	(3,016,050)	(2,717,641)	(590,689)	(683,674)	(1,909,708)	(1,821,670)
HEERF I Institutional (2)	14,246,438	-	-	-	607,719	1,016,011	2,148,362	1,725,435	1,617,601	661,690	1,909,764	1,594,831	301,133	444,524	1,126,615	1,092,753
Total Transfers, Additional Funds and Commitme	15,277,416	6,082,160	16,375,474	290,210	(236,838)	(401,079)	(1,008,320)	(625,851)	(876,966)	(583,987)	(1,106,286)	(922,810)	(289,556)	(203,575)	(783,093)	(432,067)
Net Change Subtotal	(17,843,570)	5,542,347	1,933,193	177,848	277,658	(4,067,549)	(5,232,828)	(4,312,101)	(3,229,200)	(1,502,182)	(1,178,851)	(3,909,807)	(93,210)	73,278	(1,664,545)	(657,620)
Use of Unrestricted Reserves for PACT	(3,000,000)	-	-	(3,000,000)	-	-	-	-	-	-	-	-	-	-	-	-
Net Change	(20,843,570)	5,542,347	1,933,193	(2,822,152)	277,658	(4,067,549)	(5,232,828)	(4,312,101)	(3,229,200)	(1,502,182)	(1,178,851)	(3,909,807)	(93,210)	73,278	(1,664,545)	(657,620)

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY21 Projection

All Colleges Consolidated

<u>Account Name</u>	<u>CSCC Consolidated</u>	<u>CSCC</u>	<u>Shared Service: System Office</u>	<u>Asnuntuck</u>	<u>Capital</u>	<u>Gateway</u>	<u>Housatonic</u>	<u>Manchester</u>	<u>Middlesex</u>	<u>Naugatuck</u>	<u>Norwalk</u>	<u>Northwestern</u>	<u>Quinebaug</u>	<u>Three Rivers</u>	<u>Tunxis</u>	
Revenue:																
Tuition (Gross)	99,258,868	-	-	-	3,162,356	6,274,551	14,923,729	9,446,701	12,008,724	5,214,992	13,423,157	11,706,403	3,087,285	2,956,610	8,138,264	8,916,096
Fees	48,159,035	-	-	-	2,413,790	3,344,401	7,347,413	3,905,520	5,396,940	2,931,509	6,186,780	5,157,088	1,154,417	1,363,791	4,380,231	4,577,155
State Appropriations	148,518,817	8,926,807	13,230,602	1,555,797	6,804,108	9,421,841	16,302,779	11,991,138	13,801,019	6,847,414	16,090,144	12,568,371	5,800,311	5,695,043	9,690,630	9,792,813
Addtl State Appropriation (Dev Edu and Outcom	8,523,582	1,196,017	-	-	227,607	497,682	1,045,228	726,004	998,942	395,569	964,825	856,270	184,424	244,785	601,703	584,526
GF Fringe Benefits Paid by State	134,317,246	5,865,696	-	1,000,607	7,337,257	9,971,215	15,864,619	11,951,153	14,259,368	7,243,931	16,519,955	12,050,374	6,053,000	6,036,147	9,980,359	10,183,565
OF Fringe Benefits Paid by State	36,550,000	-	6,737,803	-	18,015	2,694,984	4,683,795	2,906,987	5,238,845	1,417,072	5,073,434	3,108,888	103,122	-	2,013,533	2,553,522
Private Gifts, Grants and Contracts	121,500	-	-	-	-	-	-	-	-	10,000	-	-	111,000	-	-	500
Sales of Educational Activities	364,049	-	-	-	-	11,000	7,000	65,000	-	2,000	111,049	128,000	-	-	-	40,000
All Other Revenue	(3,092,077)	-	-	-	(143,345)	(379,373)	(426,128)	(437,000)	(678,450)	(102,292)	(895,362)	128,047	(68,128)	(79,853)	130,428	(140,621)
Less Contra Revenue	(2,257,514)	-	-	-	(95,839)	(280,000)	(294,625)	(180,000)	(275,400)	(146,000)	(242,771)	(208,600)	(65,054)	(80,101)	(200,000)	(189,124)
Total Revenue	470,463,506	15,988,520	19,968,405	2,556,404	19,723,949	31,556,300	59,453,810	40,375,503	50,749,988	23,814,195	57,231,211	45,494,841	16,360,377	16,136,422	34,735,149	36,318,432
Expenditures:																
Personnel Services:																
Full Time (601000)	162,503,589	5,160,847	12,333,765	1,408,688	4,985,566	11,938,208	17,652,188	15,132,166	17,583,029	8,504,341	19,105,791	16,176,165	6,406,571	5,054,483	10,558,584	10,503,196
Continuing Part Time (601100)	1,256,844	-	-	-	-	-	22,527	141,058	27,499	77,357	201,248	196,888	-	289,450	-	300,817
Temporary Part Time (601200, 02, 03, 04, 60130	19,188,182	-	-	-	3,125,575	1,771,904	2,340,273	1,426,983	1,683,583	773,331	2,101,120	973,189	133,207	877,742	1,872,897	2,108,378
Clinical EA (601201)	6,376,529	-	-	-	-	1,742,805	1,050,000	-	115,947	-	1,180,891	799,781	280,396	-	836,793	369,916
Contractual PTL (601302)	41,202,570	-	-	-	1,331,441	2,062,521	6,813,548	4,354,560	5,201,432	1,968,059	5,186,677	4,175,309	1,362,119	1,602,857	3,709,351	3,434,696
Contractual NCL (601300)	3,293,653	-	-	-	256,738	228,971	510,000	333,000	170,000	202,252	364,635	366,500	47,070	97,797	338,413	378,277
Contractual ECL (601301)	7,092,392	-	-	-	232,946	446,003	1,100,000	382,778	1,043,680	486,271	815,610	794,783	130,750	138,467	775,686	745,418
Student Labor (601400, 01, 02, 601406)	1,025,902	-	96,373	26,540	24,255	46,139	100,000	37,000	55,000	117,099	63,508	175,000	11,000	22,028	184,501	67,459
Overtime (601501, 601502)	741,616	-	-	-	9,351	40,000	175,000	159,000	78,136	17,402	115,463	75,000	20,000	25,554	9,347	17,363
All Other Personnel Services	5,922,990	-	-	115,524	157,006	436,000	632,284	640,000	798,284	254,979	560,461	843,000	275,000	331,712	568,575	310,165
Subtotal Personnel Services	248,604,266	5,160,847	12,430,138	1,550,752	10,122,877	18,712,551	30,395,820	22,606,545	26,756,590	12,401,091	29,695,404	24,575,615	8,666,112	8,440,090	18,854,147	18,235,685
Fringe Benefits	172,998,233	3,380,355	8,877,374	941,346	7,315,975	12,739,955	20,365,199	15,419,864	20,379,628	8,790,564	22,209,509	14,990,789	6,287,488	6,042,763	12,455,406	12,802,018
Total P.S. & Fringe Benefits	421,602,499	8,541,203	21,307,512	2,492,098	17,438,851	31,452,507	50,761,019	38,026,409	47,136,218	21,191,655	51,904,913	39,566,404	14,953,600	14,482,853	31,309,553	31,037,703
Other Expenses:																
Inst. Financial Aid/Match	13,797,453	-	-	-	354,522	880,000	2,546,348	1,426,350	1,784,873	757,068	1,064,924	1,874,599	329,125	299,143	1,200,000	1,280,501
Waivers	4,098,010	-	-	-	162,455	245,000	235,145	368,000	195,000	92,000	1,355,289	617,408	287,713	85,000	235,000	220,000
Utilities	9,063,626	-	-	900	312,518	770,218	763,359	982,000	1,100,000	304,311	1,180,000	1,235,000	514,500	190,320	900,000	810,500
All Other Expenses	51,290,226	6,082,160	13,997,379	289,310	1,589,225	2,221,614	6,266,559	3,080,331	2,302,827	1,930,418	2,455,106	4,084,886	630,000	1,163,134	2,567,097	2,630,180
Total Other Expenses	78,249,315	6,082,160	13,997,379	290,210	2,418,720	4,116,832	9,811,411	5,856,681	5,382,700	3,083,797	6,055,319	7,811,893	1,761,338	1,737,597	4,902,097	4,941,181
Total Expenditures	499,851,814	14,623,363	35,304,891	2,782,308	19,857,571	35,569,339	60,572,430	43,883,090	52,518,918	24,275,452	57,960,232	47,378,297	16,714,938	16,220,450	36,211,650	35,978,884
Addition to (Use of) Funds Before Transfers	(29,388,308)	1,365,157	(15,336,486)	(225,904)	(133,623)	(4,013,038)	(1,118,620)	(3,507,587)	(1,768,930)	(461,257)	(729,021)	(1,883,456)	(354,561)	(84,028)	(1,476,501)	339,548
Transfers, Additional Funds and Commitments																
Transfer in	25,060,250	6,082,160	16,375,474	290,210	126,878	120,659	297,809	-	621,939	-	235,404	225,000	152,438	110,995	124,434	296,850
Transfer out	(25,475,904)	-	(2,382,453)	-	(869,475)	(1,416,819)	(3,220,338)	(2,351,286)	(2,906,682)	(1,245,438)	(3,138,175)	(2,886,238)	(644,793)	(683,543)	(1,909,342)	(1,821,321)
HEERF I Institutional *	13,386,176	-	-	-	607,719	1,016,011	1,575,345	1,722,690	1,424,984	669,699	1,909,764	1,568,062	301,133	381,538	1,116,478	1,092,753
CRF Funding Approved	385,173	-	-	-	-	-	173,530	66,164	3,597	-	20,673	105,641	-	1,644	301	13,623
Total Transfers, Additional Funds and Commitments	13,355,695	6,082,160	13,993,021	290,210	(134,878)	(280,149)	(1,173,654)	(562,432)	(856,162)	(575,739)	(972,334)	(987,535)	(191,222)	(189,366)	(668,129)	(418,095)
Net Change Subtotal	(16,032,612)	7,447,317	(1,343,465)	64,306	(268,501)	(4,293,187)	(2,292,274)	(4,070,019)	(2,625,092)	(1,036,997)	(1,701,355)	(2,870,990)	(545,783)	(273,394)	(2,144,630)	(78,548)
Use of Unrestricted Reserves for PACT	(6,000,000)	-	-	(6,000,000)	-	-	-	-	-	-	-	-	-	-	-	-
Net Change	(22,032,612)	7,447,317	(1,343,465)	(5,935,694)	(268,501)	(4,293,187)	(2,292,274)	(4,070,019)	(2,625,092)	(1,036,997)	(1,701,355)	(2,870,990)	(545,783)	(273,394)	(2,144,630)	(78,548)

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY21 Projection, FY21 Budget and FY20 Actual

ATTACHMENT C

College: One College

Account Name	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs. Rev Budget	
				Incr(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	-	-	-	-	NA
Fees	-	-	-	-	NA
State Appropriations	-	8,926,807	8,926,807	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	-	1,196,017	1,196,017	-	NA
GF Fringe Benefits Paid by State	-	5,865,696	5,865,696	0	0%
OF Fringe Benefits Paid by State	-	-	-	-	NA
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	-	-	-	-	NA
Less Contra Revenue	-	-	-	-	NA
Total Revenue	-	15,988,520	15,988,520	0	0%
Expenditures:					
Personnel Services:					
Full Time (601000)	-	6,106,156	5,160,847	(945,308)	-16%
Continuing Part Time (601100)	-	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	-	-	-	-	NA
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	-	-	-	-	NA
Contractual NCL (601300)	-	-	-	-	NA
Contractual ECL (601301)	-	-	-	-	NA
Student Labor (601400, 01, 02, 601406)	-	205,732	-	(205,732)	-100%
Overtime (601501, 601502)	-	-	-	-	NA
All Other Personnel Services	-	-	-	-	NA
Subtotal Personnel Services	-	6,311,887	5,160,847	(1,151,040)	-18%
Fringe Benefits	-	4,134,286	3,380,355	(753,931)	-18%
Total P.S. & Fringe Benefits	-	10,446,173	8,541,203	(1,904,971)	-18%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	-	-	-	-	NA
All Other Expenses	-	6,082,160	6,082,160	-	NA
Total Other Expenses	-	6,082,160	6,082,160	-	NA
Total Expenditures	-	16,528,333	14,623,363	(1,904,971)	-12%
Addition to (Use of) Funds Before Transfers	-	(539,813)	1,365,157	1,904,971	-353%
Transfers, Additional Funds and Commitments					
Transfer in	-	6,082,160	6,082,160	-	NA
Transfer out	-	-	-	-	NA
HEERF I Institutional	-	-	-	-	NA
CRF Funding Approved	-	-	-	-	NA
Total Transfers, Additional Funds and Commitments	-	6,082,160	6,082,160	-	NA
Net Change Subtotal	-	5,542,347	7,447,317	1,904,971	34%
Net Change	-	5,542,347	7,447,317	1,904,971	34%

College: Shared Services

Account Name	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs. Rev Budget	
				Incr(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	-	-	-	-	NA
Fees	-	-	-	-	NA
State Appropriations	-	13,230,602	13,230,602	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	-	-	-	-	NA
GF Fringe Benefits Paid by State	-	-	-	-	NA
OF Fringe Benefits Paid by State	-	9,457,850	6,737,803	(2,720,047)	-29%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	-	-	-	-	NA
Less Contra Revenue	-	-	-	-	NA
Total Revenue	-	22,688,452	19,968,405	(2,720,047)	-12%
Expenditures:					
Personnel Services:					
Full Time (601000)	-	12,197,948	12,333,765	135,817	1%
Continuing Part Time (601100)	-	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	-	-	-	-	NA
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	-	-	-	-	NA
Contractual NCL (601300)	-	-	-	-	NA
Contractual ECL (601301)	-	-	-	-	NA
Student Labor (601400, 01, 02, 601406)	-	-	96,373	96,373	#DIV/0!
Overtime (601501, 601502)	-	-	-	-	NA
All Other Personnel Services	-	-	-	-	NA
Subtotal Personnel Services	-	12,197,948	12,430,138	232,190	2%
Fringe Benefits	-	8,552,953	8,877,374	324,421	4%
Total P.S. & Fringe Benefits	-	20,750,901	21,307,512	556,611	3%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	-	-	-	-	NA
All Other Expenses	-	16,379,832	13,997,379	(2,382,453)	-15%
Total Other Expenses	-	16,379,832	13,997,379	(2,382,453)	-15%
Total Expenditures	-	37,130,733	35,304,891	(1,825,842)	-5%
Addition to (Use of) Funds Before Transfers	-	(14,442,281)	(15,336,486)	(894,205)	6%
Transfers, Additional Funds and Commitments					
Transfer in	-	16,375,474	16,375,474	-	NA
Transfer out	-	-	(2,382,453)	(2,382,453)	#DIV/0!
HEERF I Institutional	-	-	-	-	NA
CRF Funding Approved	-	-	-	-	NA
Total Transfers, Additional Funds and Commitments	-	16,375,474	13,993,021	(2,382,453)	-15%
Net Change Subtotal	-	1,933,193	(1,343,465)	(3,276,658)	-170%
Net Change	-	1,933,193	(1,343,465)	(3,276,658)	-170%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY21 Projection, FY21 Budget and FY20 Actual

ATTACHMENT C

College: System Office

Account Name	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	-	-	-	-	NA
Fees	-	-	-	-	NA
State Appropriations	12,730,737	1,555,797	1,555,797	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	-	-	-	-	NA
GF Fringe Benefits Paid by State	8,323,114	1,000,607	1,000,607	-	NA
OF Fringe Benefits Paid by State	-	-	-	-	NA
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	265,080	-	-	-	NA
Less Contra Revenue	-	-	-	-	NA
Total Revenue	21,318,931	2,556,404	2,556,404	-	NA
Expenditures:					
Personnel Services:					
Full Time (601000)	11,720,692	1,461,689	1,408,688	(53,001)	-4%
Continuing Part Time (601100)	-	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	534,082	-	-	-	NA
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	-	-	-	-	NA
Contractual NCL (601300)	-	-	-	-	NA
Contractual ECL (601301)	-	-	-	-	NA
Student Labor (601400, 01, 02, 601406)	9,832	-	26,540	26,540	#DIV/0!
Overtime (601501, 601502)	-	-	-	-	NA
All Other Personnel Services	341,927	-	115,524	115,524	#DIV/0!
Subtotal Personnel Services	12,606,533	1,461,689	1,550,752	89,064	6%
Fringe Benefits	8,200,490	916,867	941,346	24,479	3%
Total P.S. & Fringe Benefits	20,807,023	2,378,556	2,492,098	113,543	5%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	304,440	-	-	-	NA
Utilities	830	900	900	-	NA
All Other Expenses	8,903,515	289,310	289,310	-	NA
Total Other Expenses	9,208,785	290,210	290,210	-	NA
Total Expenditures	30,015,808	2,668,766	2,782,308	113,543	4%
Addition to (Use of) Funds Before Transfers	(8,696,877)	(112,362)	(225,904)	(113,543)	101%
Transfers, Additional Funds and Commitments					
Transfer in	15,275,037	290,210	290,210	-	NA
Transfer out	(4,079,072)	-	-	-	NA
HEERF I Institutional	-	-	-	-	NA
CRF Funding Approved	-	-	-	-	NA
Total Transfers, Additional Funds and Commitments	11,195,964	290,210	290,210	-	NA
Net Change Subtotal	2,499,088	177,848	64,306	(113,543)	-64%
Use of Unrestricted Reserves for PACT	-	(3,000,000)	(6,000,000)	(3,000,000)	100%
Net Change	2,499,088	(2,822,152)	(5,935,694)	(3,113,543)	110%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY21 Projection, FY21 Budget and FY20 Actual

College: Asnuntuck

Account Name	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	3,929,411	3,219,000	3,162,356	(56,644)	-2%
Fees	3,911,918	2,438,308	2,413,790	(24,518)	-1%
State Appropriations	6,751,708	6,804,108	6,804,108	-	NA
Addl State Appropriation (Dev Edu and Outcomes)	282,034	227,607	227,607	-	NA
GF Fringe Benefits Paid by State	6,218,173	7,337,257	7,337,257	-	NA
OF Fringe Benefits Paid by State	855,369	293,852	18,015	(275,837)	-94%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	5,292	19,100	-	(19,100)	-100%
All Other Revenue	55,108	184,396	(143,345)	(327,741)	-178%
Less Contra Revenue	(86,369)	(108,329)	(95,839)	12,490	-12%
Total Revenue	21,922,644	20,415,299	19,723,949	(691,350)	-3%
Expenditures:					
Personnel Services:					
Full Time (601000)	5,232,250	4,771,796	4,985,566	213,770	5%
Continuing Part Time (601100)	30,440	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	3,224,777	3,205,608	3,125,575	(80,033)	-3%
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	1,550,524	1,412,460	1,331,441	(81,019)	-6%
Contractual NCL (601300)	322,692	241,497	256,738	15,241	6%
Contractual ECL (601301)	700,314	233,021	232,946	(75)	0%
Student Labor (601400, 01, 02, 601406)	40,885	45,913	24,255	(21,659)	-47%
Overtime (601501, 601502)	5,786	7,100	9,351	2,251	32%
All Other Personnel Services	198,312	165,887	157,006	(8,881)	-5%
Subtotal Personnel Services	11,305,980	10,083,282	10,122,877	39,595	0%
Fringe Benefits	7,733,195	7,358,714	7,315,975	(42,739)	-1%
Total P.S. & Fringe Benefits	19,039,175	17,441,996	17,438,851	(3,145)	0%
Other Expenses:					
Inst. Financial Aid/Match	468,302	371,664	354,522	(17,142)	-5%
Waivers	210,112	184,168	162,455	(21,713)	-12%
Utilities	360,221	362,267	312,518	(49,749)	-14%
All Other Expenses	1,495,549	1,540,708	1,589,225	48,517	3%
Total Other Expenses	2,534,184	2,458,807	2,418,720	(40,087)	-2%
Total Expenditures	21,573,359	19,900,803	19,857,571	(43,232)	0%
Addition to (Use of) Funds Before Transfers	349,285	514,496	(133,623)	(648,118)	-126%
Transfers, Additional Funds and Commitments					
Transfer in	252,262	25,085	126,878	101,793	406%
Transfer out	(537,877)	(869,642)	(869,475)	167	0%
HEERF I Institutional	-	607,719	607,719	-	NA
CRF Funding Approved	-	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(285,616)	(236,838)	(134,878)	101,960	-43%
Net Change	63,669	277,658	(268,501)	(546,158)	-197%

College: Capital

Account Name	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	7,932,130	7,159,028	6,274,551	(884,477)	-12%
Fees	4,314,695	3,719,447	3,344,401	(375,046)	-10%
State Appropriations	9,618,861	9,421,841	9,421,841	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	541,775	497,682	497,682	-	NA
GF Fringe Benefits Paid by State	8,950,788	9,971,215	9,971,215	-	NA
OF Fringe Benefits Paid by State	2,065,871	2,965,528	2,694,984	(270,544)	-9%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	26,288	30,000	11,000	(19,000)	-63%
All Other Revenue	(184,722)	123,575	(379,373)	(502,948)	-407%
Less Contra Revenue	(229,898)	(280,000)	(280,000)	-	NA
Total Revenue	33,035,787	33,608,315	31,556,300	(2,052,015)	-6%
Expenditures:					
Personnel Services:					
Full Time (601000)	11,695,112	12,614,146	11,938,208	(675,938)	-5%
Continuing Part Time (601100)	-	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	1,481,006	1,837,976	1,771,904	(66,072)	-4%
Clinical EA (601201)	1,461,830	1,877,687	1,742,805	(134,881)	-7%
Contractual PTL (601302)	2,264,800	2,155,224	2,062,521	(92,703)	-4%
Contractual NCL (601300)	357,446	312,000	228,971	(83,029)	-27%
Contractual ECL (601301)	446,710	465,500	446,003	(19,497)	-4%
Student Labor (601400, 01, 02, 601406)	98,075	40,225	46,139	5,914	15%
Overtime (601501, 601502)	88,884	60,000	40,000	(20,000)	-33%
All Other Personnel Services	363,211	464,092	436,000	(28,092)	-6%
Subtotal Personnel Services	18,257,074	19,826,850	18,712,551	(1,114,298)	-6%
Fringe Benefits	13,066,610	13,181,104	12,739,955	(441,149)	-3%
Total P.S. & Fringe Benefits	31,323,685	33,007,954	31,452,507	(1,555,447)	-5%
Other Expenses:					
Inst. Financial Aid/Match	1,055,522	880,000	880,000	-	NA
Waivers	276,127	245,000	245,000	-	NA
Utilities	781,422	770,218	770,218	-	NA
All Other Expenses	2,526,810	2,371,614	2,221,614	(150,000)	-6%
Total Other Expenses	4,639,882	4,266,832	4,116,832	(150,000)	-4%
Total Expenditures	35,963,566	37,274,786	35,569,339	(1,705,447)	-5%
Addition to (Use of) Funds Before Transfers	(2,927,779)	(3,666,470)	(4,013,038)	(346,568)	10%
Transfers, Additional Funds and Commitments					
Transfer in	292,634	-	120,659	120,659	#DIV/0!
Transfer out	(947,259)	(1,417,090)	(1,416,819)	271	0%
HEERF I Institutional		1,016,011	1,016,011	-	NA
CRF Funding Approved				-	NA
Total Transfers, Additional Funds and Commitments	(654,625)	(401,079)	(280,149)	120,930	-30%
Net Change	(3,582,404)	(4,067,549)	(4,293,187)	(225,638)	6%

College: Gateway

Account Name	FY20 Actual	FY21 Revised Budget	FY21 Projection	FY21 Proj vs. Rev Budget	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	17,637,806	15,622,504	14,923,729	(698,775)	-5%
Fees	8,203,086	7,734,002	7,347,413	(386,589)	-5%
State Appropriations	16,835,105	16,302,779	16,302,779	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	1,267,679	1,045,228	1,045,228	-	NA
GF Fringe Benefits Paid by State	14,448,446	15,864,619	15,864,619	-	NA
OF Fringe Benefits Paid by State	3,036,938	3,154,964	4,683,795	1,528,831	49%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	7,384	10,000	7,000	(3,000)	-30%
All Other Revenue	52,551	213,400	(426,128)	(639,528)	-300%
Less Contra Revenue	(304,327)	(304,512)	(294,625)	9,887	-3%
Total Revenue	61,184,668	59,642,984	59,453,810	(189,174)	0%
Expenditures:					
Personnel Services:					
Full Time (601000)	16,915,423	18,532,086	17,652,188	(879,898)	-5%
Continuing Part Time (601100)	68,482	150,570	22,527	(128,043)	-85%
Temporary Part Time (601200, 02, 03, 04, 601303)	3,121,025	2,708,516	2,340,273	(368,243)	-14%
Clinical EA (601201)	1,036,446	1,020,761	1,050,000	29,239	3%
Contractual PTL (601302)	6,882,424	7,147,005	6,813,548	(333,457)	-5%
Contractual NCL (601300)	419,817	573,935	510,000	(63,935)	-11%
Contractual ECL (601301)	1,038,373	977,275	1,100,000	122,725	13%
Student Labor (601400, 01, 02, 601406)	317,172	250,000	100,000	(150,000)	-60%
Overtime (601501, 601502)	281,956	344,000	175,000	(169,000)	-49%
All Other Personnel Services	632,130	80,122	632,284	552,162	689%
Subtotal Personnel Services	30,713,249	31,784,270	30,395,820	(1,388,450)	-4%
Fringe Benefits	19,730,118	21,443,302	20,365,199	(1,078,103)	-5%
Total P.S. & Fringe Benefits	50,443,367	53,227,572	50,761,019	(2,466,553)	-5%
Other Expenses:					
Inst. Financial Aid/Match	2,656,523	2,546,348	2,546,348	-	NA
Waivers	366,700	361,000	235,145	(125,855)	-35%
Utilities	818,824	913,800	763,359	(150,441)	-17%
All Other Expenses	6,083,764	6,818,772	6,266,559	(552,213)	-8%
Total Other Expenses	9,925,811	10,639,920	9,811,411	(828,509)	-8%
Total Expenditures	60,369,177	63,867,492	60,572,430	(3,295,062)	-5%
Addition to (Use of) Funds Before Transfers	815,490	(4,224,508)	(1,118,620)	3,105,888	-74%
Transfers, Additional Funds and Commitments					
Transfer in	467,878	64,272	297,809	233,537	363%
Transfer out	(2,199,867)	(3,220,954)	(3,220,338)	616	0%
HEERF I Institutional		2,148,362	1,575,345	(573,017)	-27%
CRF Funding Approved			173,530	173,530	#DIV/0!
Total Transfers, Additional Funds and Commitments	(1,731,989)	(1,008,320)	(1,173,654)	(165,334)	16%
Net Change	(916,498)	(5,232,828)	(2,292,274)	2,940,554	-56%

College: Housatonic

Account Name	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	12,233,929	10,652,628	9,446,701	(1,205,927)	-11%
Fees	4,540,288	3,178,200	3,905,520	727,320	23%
State Appropriations	12,250,407	11,991,138	11,991,138	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	773,542	726,004	726,004	-	NA
GF Fringe Benefits Paid by State	10,958,320	11,951,153	11,951,153	-	NA
OF Fringe Benefits Paid by State	2,282,699	2,680,023	2,906,987	226,964	9%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	99,878	130,000	65,000	(65,000)	-50%
All Other Revenue	154,097	290,000	(437,000)	(727,000)	-251%
Less Contra Revenue	(167,048)	(225,000)	(180,000)	45,000	-20%
Total Revenue	43,126,113	41,374,146	40,375,503	(998,643)	-2%
Expenditures:					
Personnel Services:					
Full Time (601000)	14,076,381	15,058,727	15,132,166	73,439	1%
Continuing Part Time (601100)	156,068	163,808	141,058	(22,750)	-14%
Temporary Part Time (601200, 02, 03, 04, 601303)	1,274,466	1,426,983	1,426,983	-	NA
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	4,459,633	4,460,060	4,354,560	(105,500)	-2%
Contractual NCL (601300)	266,163	-	333,000	333,000	#DIV/0!
Contractual ECL (601301)	444,219	378,103	382,778	4,675	1%
Student Labor (601400, 01, 02, 601406)	178,510	228,000	37,000	(191,000)	-84%
Overtime (601501, 601502)	219,741	210,000	159,000	(51,000)	-24%
All Other Personnel Services	418,124	640,000	640,000	-	NA
Subtotal Personnel Services	21,493,304	22,565,681	22,606,545	40,864	0%
Fringe Benefits	14,531,650	15,413,550	15,419,864	6,314	0%
Total P.S. & Fringe Benefits	36,024,954	37,979,231	38,026,409	47,178	0%
Other Expenses:					
Inst. Financial Aid/Match	1,379,916	1,883,400	1,426,350	(457,050)	-24%
Waivers	360,231	460,000	368,000	(92,000)	-20%
Utilities	1,098,072	982,000	982,000	-	NA
All Other Expenses	4,379,243	3,755,765	3,080,331	(675,434)	-18%
Total Other Expenses	7,217,461	7,081,165	5,856,681	(1,224,484)	-17%
Total Expenditures	43,242,415	45,060,396	43,883,090	(1,177,306)	-3%
Addition to (Use of) Funds Before Transfers	(116,302)	(3,686,250)	(3,507,587)	178,663	-5%
Transfers, Additional Funds and Commitments					
Transfer in	325,944	-	-	-	NA
Transfer out	(1,537,814)	(2,351,286)	(2,351,286)	0	0%
HEERF I Institutional		1,725,435	1,722,690	(2,745)	0%
CRF Funding Approved			66,164	66,164	#DIV/0!
Total Transfers, Additional Funds and Commitments	(1,211,870)	(625,851)	(562,432)	63,419	-10%
Net Change	(1,328,172)	(4,312,101)	(4,070,019)	242,082	-6%

College: Manchester

Account Name	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	13,709,178	12,219,153	12,008,724	(210,429)	-2%
Fees	8,035,290	5,039,487	5,396,940	357,453	7%
State Appropriations	14,426,503	13,801,019	13,801,019	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	1,050,586	998,942	998,942	-	NA
GF Fringe Benefits Paid by State	13,503,842	14,259,368	14,259,368	-	NA
OF Fringe Benefits Paid by State	3,686,391	4,826,805	5,238,845	412,040	9%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	8,815	-	-	-	NA
All Other Revenue	(300,538)	(421,637)	(678,450)	(256,813)	61%
Less Contra Revenue	(220,818)	(150,000)	(275,400)	(125,400)	84%
Total Revenue	53,899,249	50,573,137	50,749,988	176,851	0%
Expenditures:					
Personnel Services:					
Full Time (601000)	17,536,688	18,253,781	17,583,029	(670,752)	-4%
Continuing Part Time (601100)	9,058	20,000	27,499	7,499	38%
Temporary Part Time (601200, 02, 03, 04, 601303)	2,114,515	1,518,822	1,683,583	164,761	11%
Clinical EA (601201)	89,075	109,103	115,947	6,844	6%
Contractual PTL (601302)	4,560,326	4,853,608	5,201,432	347,824	7%
Contractual NCL (601300)	295,910	275,000	170,000	(105,000)	-38%
Contractual ECL (601301)	1,389,452	913,681	1,043,680	129,999	14%
Student Labor (601400, 01, 02, 601406)	216,074	220,000	55,000	(165,000)	-75%
Overtime (601501, 601502)	110,270	90,000	78,136	(11,864)	-13%
All Other Personnel Services	527,343	647,521	798,284	150,763	23%
Subtotal Personnel Services	26,848,710	26,901,516	26,756,590	(144,926)	-1%
Fringe Benefits	19,270,718	20,499,149	20,379,628	(119,521)	-1%
Total P.S. & Fringe Benefits	46,119,428	47,400,665	47,136,218	(264,447)	-1%
Other Expenses:					
Inst. Financial Aid/Match	1,989,521	1,784,873	1,784,873	-	NA
Waivers	480,488	170,000	195,000	25,000	15%
Utilities	1,039,088	1,100,000	1,100,000	-	NA
All Other Expenses	2,860,463	2,469,833	2,302,827	(167,006)	-7%
Total Other Expenses	6,369,559	5,524,706	5,382,700	(142,006)	-3%
Total Expenditures	52,488,987	52,925,371	52,518,918	(406,453)	-1%
Addition to (Use of) Funds Before Transfers	1,410,262	(2,352,234)	(1,768,930)	583,304	-25%
Transfers, Additional Funds and Commitments					
Transfer in	538,818	412,672	621,939	209,267	51%
Transfer out	(1,966,988)	(2,907,239)	(2,906,682)	557	0%
HEERF I Institutional		1,617,601	1,424,984	(192,617)	-12%
CRF Funding Approved			3,597	3,597	#DIV/0!
Total Transfers, Additional Funds and Commitments	(1,428,169)	(876,966)	(856,162)	20,804	-2%
Net Change	(17,908)	(3,229,200)	(2,625,092)	604,108	-19%

College: Middlesex

Account Name	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	6,403,375	5,794,436	5,214,992	(579,444)	-10%
Fees	2,997,251	3,257,232	2,931,509	(325,723)	-10%
State Appropriations	7,111,377	6,847,414	6,847,414	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	446,551	395,569	395,569	-	NA
GF Fringe Benefits Paid by State	6,383,393	7,243,931	7,243,931	-	NA
OF Fringe Benefits Paid by State	1,054,779	1,027,281	1,417,072	389,791	38%
Private Gifts, Grants and Contracts	6,477	12,000	10,000	(2,000)	-17%
Sales of Educational Activities	7,279	4,000	2,000	(2,000)	-50%
All Other Revenue	19,985	280,000	(102,292)	(382,292)	-137%
Less Contra Revenue	(96,745)	(115,000)	(146,000)	(31,000)	27%
Total Revenue	24,333,721	24,746,862	23,814,195	(932,668)	-4%
Expenditures:					
Personnel Services:					
Full Time (601000)	8,194,612	8,707,997	8,504,341	(203,656)	-2%
Continuing Part Time (601100)	66,199	75,893	77,357	1,464	2%
Temporary Part Time (601200, 02, 03, 04, 601303)	778,165	840,290	773,331	(66,959)	-8%
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	2,422,122	2,402,299	1,968,059	(434,240)	-18%
Contractual NCL (601300)	162,523	214,725	202,252	(12,473)	-6%
Contractual ECL (601301)	508,592	428,149	486,271	58,122	14%
Student Labor (601400, 01, 02, 601406)	151,370	199,843	117,099	(82,744)	-41%
Overtime (601501, 601502)	15,320	25,000	17,402	(7,598)	-30%
All Other Personnel Services	207,285	261,895	254,979	(6,916)	-3%
Subtotal Personnel Services	12,506,187	13,156,091	12,401,091	(755,000)	-6%
Fringe Benefits	8,327,031	8,931,749	8,790,564	(141,185)	-2%
Total P.S. & Fringe Benefits	20,833,219	22,087,840	21,191,655	(896,185)	-4%
Other Expenses:					
Inst. Financial Aid/Match	814,601	905,204	757,068	(148,136)	-16%
Waivers	273,698	257,000	92,000	(165,000)	-64%
Utilities	304,311	350,000	304,311	(45,689)	-13%
All Other Expenses	2,009,042	2,065,013	1,930,418	(134,595)	-7%
Total Other Expenses	3,401,652	3,577,217	3,083,797	(493,420)	-14%
Total Expenditures	24,234,871	25,665,057	24,275,452	(1,389,605)	-5%
Addition to (Use of) Funds Before Transfers	98,850	(918,195)	(461,257)	456,937	-50%
Transfers, Additional Funds and Commitments					
Transfer in	222,498	-	-	-	NA
Transfer out	(841,802)	(1,245,677)	(1,245,438)	239	0%
HEERF I Institutional		661,690	669,699	8,009	1%
CRF Funding Approved				-	NA
Total Transfers, Additional Funds and Commitments	(619,304)	(583,987)	(575,739)	8,248	-1%
Net Change	(520,454)	(1,502,182)	(1,036,997)	465,185	-31%

College: Naugatuck Valley

Account Name	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	16,377,714	14,098,001	13,423,157	(674,844)	-5%
Fees	7,114,180	6,222,297	6,186,780	(35,517)	-1%
State Appropriations	16,555,279	16,090,144	16,090,144	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	1,021,984	964,825	964,825	-	NA
GF Fringe Benefits Paid by State	15,514,231	16,519,955	16,519,955	-	NA
OF Fringe Benefits Paid by State	3,965,582	4,940,076	5,073,434	133,358	3%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	146,555	111,049	111,049	(0)	0%
All Other Revenue	(155,887)	148,016	(895,362)	(1,043,378)	-705%
Less Contra Revenue	(196,900)	(230,000)	(242,771)	(12,771)	6%
Total Revenue	60,342,739	58,864,364	57,231,211	(1,633,153)	-3%
Expenditures:					
Personnel Services:					
Full Time (601000)	19,458,107	19,326,204	19,105,791	(220,413)	-1%
Continuing Part Time (601100)	207,720	217,912	201,248	(16,664)	-8%
Temporary Part Time (601200, 02, 03, 04, 601303)	2,194,716	2,132,794	2,101,120	(31,674)	-2%
Clinical EA (601201)	1,212,987	1,299,760	1,180,891	(118,869)	-9%
Contractual PTL (601302)	5,530,162	5,486,677	5,186,677	(300,000)	-6%
Contractual NCL (601300)	330,474	348,151	364,635	16,484	5%
Contractual ECL (601301)	750,150	741,611	815,610	73,999	10%
Student Labor (601400, 01, 02, 601406)	97,344	114,230	63,508	(50,722)	-44%
Overtime (601501, 601502)	256,548	105,740	115,463	9,723	9%
All Other Personnel Services	528,534	396,237	560,461	164,224	41%
Subtotal Personnel Services	30,566,742	30,169,317	29,695,404	(473,912)	-2%
Fringe Benefits	22,012,096	22,562,722	22,209,509	(353,213)	-2%
Total P.S. & Fringe Benefits	52,578,838	52,732,039	51,904,913	(827,125)	-2%
Other Expenses:					
Inst. Financial Aid/Match	442,316	1,064,924	1,064,924	-	NA
Waivers	1,945,031	1,355,289	1,355,289	-	NA
Utilities	1,268,413	1,240,000	1,180,000	(60,000)	-5%
All Other Expenses	2,693,510	2,544,677	2,455,106	(89,571)	-4%
Total Other Expenses	6,349,270	6,204,890	6,055,319	(149,571)	-2%
Total Expenditures	58,928,108	58,936,929	57,960,232	(976,697)	-2%
Addition to (Use of) Funds Before Transfers	1,414,631	(72,565)	(729,021)	(656,456)	905%
Transfers, Additional Funds and Commitments					
Transfer in	408,443	-	235,404	235,404	#DIV/0!
Transfer out	(2,094,270)	(3,016,050)	(3,138,175)	(122,125)	4%
HEERF I Institutional		1,909,764	1,909,764	-	NA
CRF Funding Approved			20,673	20,673	#DIV/0!
Total Transfers, Additional Funds and Commitments	(1,685,827)	(1,106,286)	(972,334)	133,952	-12%
Net Change	(271,196)	(1,178,851)	(1,701,355)	(522,504)	44%

College: Norwalk

Account Name	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	14,173,582	12,621,382	11,706,403	(914,979)	-7%
Fees	7,147,893	5,563,087	5,157,088	(405,999)	-7%
State Appropriations	13,089,321	12,568,371	12,568,371	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	1,074,998	856,270	856,270	-	NA
GF Fringe Benefits Paid by State	11,118,751	12,050,374	12,050,374	-	NA
OF Fringe Benefits Paid by State	2,481,750	2,858,751	3,108,888	250,137	9%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	155,545	190,000	128,000	(62,000)	-33%
All Other Revenue	210,201	339,600	128,047	(211,553)	-62%
Less Contra Revenue	(273,617)	(258,600)	(208,600)	50,000	-19%
Total Revenue	49,178,424	46,789,235	45,494,841	(1,294,394)	-3%
Expenditures:					
Personnel Services:					
Full Time (601000)	16,018,011	17,021,721	16,176,165	(845,556)	-5%
Continuing Part Time (601100)	186,624	197,822	196,888	(934)	-1%
Temporary Part Time (601200, 02, 03, 04, 601303)	929,437	983,735	973,189	(10,546)	-1%
Clinical EA (601201)	602,784	881,118	799,781	(81,337)	-9%
Contractual PTL (601302)	4,455,162	4,407,591	4,175,309	(232,282)	-5%
Contractual NCL (601300)	606,286	486,824	366,500	(120,324)	-25%
Contractual ECL (601301)	907,091	789,992	794,783	4,791	1%
Student Labor (601400, 01, 02, 601406)	299,708	305,000	175,000	(130,000)	-43%
Overtime (601501, 601502)	35,829	75,000	75,000	-	NA
All Other Personnel Services	705,407	893,000	843,000	(50,000)	-6%
Subtotal Personnel Services	24,746,340	26,041,803	24,575,615	(1,466,188)	-6%
Fringe Benefits	14,944,003	15,753,248	14,990,789	(762,459)	-5%
Total P.S. & Fringe Benefits	39,690,342	41,795,051	39,566,404	(2,228,647)	-5%
Other Expenses:					
Inst. Financial Aid/Match	1,698,832	1,749,599	1,874,599	125,000	7%
Waivers	541,905	647,408	617,408	(30,000)	-5%
Utilities	1,107,512	1,235,000	1,235,000	-	NA
All Other Expenses	4,105,632	4,349,175	4,084,886	(264,289)	-6%
Total Other Expenses	7,453,881	7,981,182	7,811,893	(169,289)	-2%
Total Expenditures	47,144,224	49,776,233	47,378,297	(2,397,936)	-5%
Addition to (Use of) Funds Before Transfers	2,034,201	(2,986,998)	(1,883,456)	1,103,542	-37%
Transfers, Additional Funds and Commitments					
Transfer in	407,902	200,000	225,000	25,000	13%
Transfer out	(1,830,514)	(2,717,641)	(2,886,238)	(168,597)	6%
HEERF I Institutional		1,594,831	1,568,062	(26,769)	-2%
CRF Funding Approved			105,641	105,641	#DIV/0!
Total Transfers, Additional Funds and Commitments	(1,422,612)	(922,810)	(987,535)	(64,725)	7%
Net Change	611,588	(3,909,807)	(2,870,990)	1,038,817	-27%

College: **Northwestern**

Account Name	FY20 Actual	FY21 Revised Budget	FY21 Projection	FY21 Proj vs. Rev Budget	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	3,342,004	3,451,198	3,087,285	(363,913)	-11%
Fees	1,154,198	1,163,422	1,154,417	(9,005)	-1%
State Appropriations	5,885,404	5,800,311	5,800,311	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	336,069	184,424	184,424	-	NA
GF Fringe Benefits Paid by State	5,178,239	6,053,000	6,053,000	-	NA
OF Fringe Benefits Paid by State	454,504	-	103,122	103,122	#DIV/0!
Private Gifts, Grants and Contracts	169,090	111,000	111,000	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	32,077	62,010	(68,128)	(130,138)	-210%
Less Contra Revenue	(91,602)	(94,350)	(65,054)	29,296	-31%
Total Revenue	16,459,982	16,731,015	16,360,377	(370,638)	-2%
Expenditures:					
Personnel Services:					
Full Time (601000)	6,482,547	6,273,892	6,406,571	132,679	2%
Continuing Part Time (601100)	-	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	213,552	243,082	133,207	(109,875)	-45%
Clinical EA (601201)	259,690	337,663	280,396	(57,267)	-17%
Contractual PTL (601302)	1,258,601	1,349,706	1,362,119	12,413	1%
Contractual NCL (601300)	41,685	47,070	47,070	-	NA
Contractual ECL (601301)	135,638	134,722	130,750	(3,972)	-3%
Student Labor (601400, 01, 02, 601406)	15,497	26,000	11,000	(15,000)	-58%
Overtime (601501, 601502)	14,769	20,000	20,000	-	NA
All Other Personnel Services	237,879	200,000	275,000	75,000	38%
Subtotal Personnel Services	8,659,858	8,632,135	8,666,112	33,977	0%
Fringe Benefits	6,052,858	6,175,824	6,287,488	111,664	2%
Total P.S. & Fringe Benefits	14,712,715	14,807,959	14,953,600	145,641	1%
Other Expenses:					
Inst. Financial Aid/Match	342,174	329,125	329,125	-	NA
Waivers	226,297	233,085	287,713	54,628	23%
Utilities	476,879	514,500	514,500	-	NA
All Other Expenses	659,005	650,000	630,000	(20,000)	-3%
Total Other Expenses	1,704,354	1,726,710	1,761,338	34,628	2%
Total Expenditures	16,417,070	16,534,669	16,714,938	180,269	1%
Addition to (Use of) Funds Before Transfers	42,913	196,346	(354,561)	(550,907)	-281%
Transfers, Additional Funds and Commitments					
Transfer in	259,416	-	152,438	152,438	#DIV/0!
Transfer out	(390,983)	(590,689)	(644,793)	(54,104)	9%
HEERF I Institutional	-	301,133	301,133	-	NA
CRF Funding Approved	-	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(131,567)	(289,556)	(191,222)	98,334	-34%
Net Change	(88,654)	(93,210)	(545,783)	(452,573)	486%

College: Quinebaug

Account Name	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	3,528,951	3,357,761	2,956,610	(401,151)	-12%
Fees	1,579,290	1,392,109	1,363,791	(28,318)	-2%
State Appropriations	5,828,684	5,695,043	5,695,043	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	446,372	244,785	244,785	-	NA
GF Fringe Benefits Paid by State	5,280,299	6,036,147	6,036,147	-	NA
OF Fringe Benefits Paid by State	394,946	-	-	-	NA
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	210,288	220,999	(79,853)	(300,852)	-136%
Less Contra Revenue	(39,786)	(23,000)	(80,101)	(57,101)	248%
Total Revenue	17,229,044	16,923,844	16,136,422	(787,422)	-5%
Expenditures:					
Personnel Services:					
Full Time (601000)	5,314,965	5,468,846	5,054,483	(414,363)	-8%
Continuing Part Time (601100)	291,771	180,213	289,450	109,237	61%
Temporary Part Time (601200, 02, 03, 04, 601303)	945,776	908,874	877,742	(31,132)	-3%
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	1,491,249	1,531,290	1,602,857	71,567	5%
Contractual NCL (601300)	142,175	168,776	97,797	(70,979)	-42%
Contractual ECL (601301)	132,169	138,467	138,467	-	NA
Student Labor (601400, 01, 02, 601406)	21,867	11,324	22,028	10,704	95%
Overtime (601501, 601502)	30,615	45,000	25,554	(19,446)	-43%
All Other Personnel Services	223,129	295,252	331,712	36,460	12%
Subtotal Personnel Services	8,593,717	8,748,042	8,440,090	(307,952)	-4%
Fringe Benefits	6,034,100	5,991,914	6,042,763	50,849	1%
Total P.S. & Fringe Benefits	14,627,817	14,739,956	14,482,853	(257,103)	-2%
Other Expenses:					
Inst. Financial Aid/Match	324,849	329,143	299,143	(30,000)	-9%
Waivers	205,187	55,000	85,000	30,000	55%
Utilities	263,362	237,820	190,320	(47,500)	-20%
All Other Expenses	1,232,703	1,285,072	1,163,134	(121,938)	-10%
Total Other Expenses	2,026,101	1,907,035	1,737,597	(169,438)	-9%
Total Expenditures	16,653,918	16,646,991	16,220,450	(426,541)	-3%
Addition to (Use of) Funds Before Transfers	575,126	276,853	(84,028)	(360,881)	-130%
Transfers, Additional Funds and Commitments					
Transfer in	133,334	35,575	110,995	75,420	212%
Transfer out	(460,324)	(683,674)	(683,543)	131	0%
HEERF I Institutional		444,524	381,538	(62,986)	-14%
CRF Funding Approved			1,644	1,644	#DIV/0!
Total Transfers, Additional Funds and Commitments	(326,990)	(203,575)	(189,366)	14,209	-7%
Net Change	248,136	73,278	(273,394)	(346,672)	-473%

College: Three Rivers

Account Name	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	FY21 Proj vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	9,464,870	8,316,843	8,138,264	(178,579)	-2%
Fees	4,611,417	4,646,797	4,380,231	(266,566)	-6%
State Appropriations	9,933,369	9,690,630	9,690,630	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	649,929	601,703	601,703	-	NA
GF Fringe Benefits Paid by State	8,949,911	9,980,359	9,980,359	-	NA
OF Fringe Benefits Paid by State	2,072,110	2,419,479	2,013,533	(405,946)	-17%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	138,871	347,413	130,428	(216,985)	-63%
Less Contra Revenue	(276,398)	(325,000)	(200,000)	125,000	-39%
Total Revenue	35,544,078	35,678,225	34,735,149	(943,076)	-3%
Expenditures:					
Personnel Services:					
Full Time (601000)	10,547,986	10,250,580	10,558,584	308,004	3%
Continuing Part Time (601100)	-	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	1,869,759	2,296,990	1,872,897	(424,093)	-19%
Clinical EA (601201)	595,777	641,032	836,793	195,761	31%
Contractual PTL (601302)	3,961,881	3,761,856	3,709,351	(52,505)	-1%
Contractual NCL (601300)	263,099	345,723	338,413	(7,310)	-2%
Contractual ECL (601301)	534,370	896,544	775,686	(120,858)	-14%
Student Labor (601400, 01, 02, 601406)	220,886	200,000	184,501	(15,499)	-8%
Overtime (601501, 601502)	14,483	15,000	9,347	(5,653)	-38%
All Other Personnel Services	521,761	491,826	568,575	76,749	16%
Subtotal Personnel Services	18,530,001	18,899,551	18,854,147	(45,404)	0%
Fringe Benefits	12,231,628	12,378,599	12,455,406	76,807	1%
Total P.S. & Fringe Benefits	30,761,630	31,278,150	31,309,553	31,403	0%
Other Expenses:					
Inst. Financial Aid/Match	1,471,583	1,174,026	1,200,000	25,974	2%
Waivers	249,179	235,000	235,000	-	NA
Utilities	826,540	900,000	900,000	-	NA
All Other Expenses	2,073,113	2,972,500	2,567,097	(405,403)	-14%
Total Other Expenses	4,620,414	5,281,526	4,902,097	(379,429)	-7%
Total Expenditures	35,382,044	36,559,676	36,211,650	(348,026)	-1%
Addition to (Use of) Funds Before Transfers	162,035	(881,452)	(1,476,501)	(595,049)	68%
Transfers, Additional Funds and Commitments					
Transfer in	447,700	-	124,434	124,434	#DIV/0!
Transfer out	(1,259,193)	(1,909,708)	(1,909,342)	366	0%
HEERF I Institutional	-	1,126,615	1,116,478	(10,137)	-1%
CRF Funding Approved	-	-	301	301	#DIV/0!
Total Transfers, Additional Funds and Commitments	(811,494)	(783,093)	(668,129)	114,964	-15%
Net Change	(649,459)	(1,664,545)	(2,144,630)	(480,085)	29%

College: Tunxis

Account Name				FY21 Proj vs. Rev Budget	
	FY20 Actual Dollars (\$)	FY21 Revised Budget Dollars (\$)	FY21 Projection Dollars (\$)	Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	10,142,026	9,219,738	8,916,096	(303,642)	-3%
Fees	5,263,161	5,136,711	4,577,155	(559,556)	-11%
State Appropriations	9,716,982	9,792,813	9,792,813	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	632,064	584,526	584,526	-	NA
GF Fringe Benefits Paid by State	8,866,217	10,183,565	10,183,565	-	NA
OF Fringe Benefits Paid by State	2,049,061	1,925,391	2,553,522	628,131	33%
Private Gifts, Grants and Contracts	350	500	500	-	NA
Sales of Educational Activities	45,069	30,000	40,000	10,000	33%
All Other Revenue	(172,368)	197,730	(140,621)	(338,351)	-171%
Less Contra Revenue	(169,014)	(205,000)	(189,124)	15,876	-8%
Total Revenue	36,373,548	36,865,974	36,318,432	(547,542)	-2%
Expenditures:					
Personnel Services:					
Full Time (601000)	10,171,867	10,555,910	10,503,196	(52,714)	-1%
Continuing Part Time (601100)	323,322	295,617	300,817	5,200	2%
Temporary Part Time (601200, 02, 03, 04, 601303)	2,210,528	2,061,264	2,108,378	47,114	2%
Clinical EA (601201)	259,240	304,634	369,916	65,282	21%
Contractual PTL (601302)	3,803,571	3,642,213	3,434,696	(207,517)	-6%
Contractual NCL (601300)	348,047	479,028	378,277	(100,751)	-21%
Contractual ECL (601301)	759,744	649,150	745,418	96,268	15%
Student Labor (601400, 01, 02, 601406)	121,620	144,459	67,459	(77,000)	-53%
Overtime (601501, 601502)	47,695	41,223	17,363	(23,860)	-58%
All Other Personnel Services	307,098	414,759	310,165	(104,594)	-25%
Subtotal Personnel Services	18,352,732	18,588,257	18,235,685	(352,572)	-2%
Fringe Benefits	12,089,004	13,224,964	12,802,018	(422,946)	-3%
Total P.S. & Fringe Benefits	30,441,736	31,813,221	31,037,703	(775,518)	-2%
Other Expenses:					
Inst. Financial Aid/Match	1,410,353	1,315,984	1,280,501	(35,483)	-3%
Waivers	202,795	125,000	220,000	95,000	76%
Utilities	769,489	810,500	810,500	-	NA
All Other Expenses	2,124,465	3,026,822	2,630,180	(396,642)	-13%
Total Other Expenses	4,507,102	5,278,306	4,941,181	(337,125)	-6%
Total Expenditures	34,948,839	37,091,527	35,978,884	(1,112,643)	-3%
Addition to (Use of) Funds Before Transfers	1,424,709	(225,553)	339,548	565,101	-251%
Transfers, Additional Funds and Commitments					
Transfer in	311,892	296,850	296,850	-	NA
Transfer out	(1,197,794)	(1,821,670)	(1,821,321)	349	0%
HEERF I Institutional		1,092,753	1,092,753	-	NA
CRF Funding Approved			13,623	13,623	#DIV/0!
Total Transfers, Additional Funds and Commitments	(885,902)	(432,067)	(418,095)	13,972	-3.2%
Net Change	538,807	(657,620)	(78,548)	579,073	-88%

CONNECTICUT STATE COLLEGES and UNIVERSITIES

ENROLLMENT - HEADCOUNT & FTE

FY21 Revised Projection vs. FY20 Actual

ATTACHMENT D

	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY21 Revised Projection vs. FY20 Actual					
	FY20 Actual			FY21 Revised Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
HEADCOUNT Enrollment												
Undergraduate												
State Universities	21,197	4,624	25,821	19,330	4,470	23,799	(1,868)	-8.8%	(154)	-3.3%	(2,022)	-7.8%
Community Colleges	13,187	30,470	43,657	11,787	24,986	36,772	(1,401)	-10.6%	(5,485)	-18.0%	(6,885)	-15.8%
Charter Oak	376	1,240	1,616	387	1,201	1,588	11	2.9%	(39)	-3.1%	(28)	-1.7%
Total Undergraduate	34,760	36,334	71,094	31,503	30,656	62,159	(3,257)	-9.4%	(5,678)	-15.6%	(8,935)	-12.6%
Graduate												
State Universities Graduate	1,323	3,360	4,683	1,456	3,225	4,681	133	10.1%	(135)	-4.0%	(2)	0.0%
Charter Oak	2	66	67	2	66	67	-	0.0%	-	0.0%	-	0.0%
Total Graduate	1,325	3,425	4,750	1,458	3,290	4,748	133	10.0%	(135)	-3.9%	(2)	0.0%
Total Undergraduate & Graduate												
State Universities	22,520	7,983	30,504	20,786	7,694	28,480	(1,735)	-7.7%	(289)	-3.6%	(2,024)	-6.6%
Community Colleges	13,187	30,470	43,657	11,787	24,986	36,772	(1,401)	-10.6%	(5,485)	-18.0%	(6,885)	-15.8%
Charter Oak	377	1,306	1,683	388	1,267	1,655	11	2.9%	(39)	-3.0%	(28)	-1.7%
Total Headcount	36,084	39,759	75,843	32,960	33,946	66,906	(3,124)	-8.7%	(5,813)	-14.6%	(8,937)	-11.8%

	FTE - Avg Fall and Spring Semesters						FTE FY21 Revised Projection vs. FY20 Actual					
	FY20 Actual			FY21 Revised Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
FTE Enrollment												
Undergraduate												
State Universities	20,654	1,940	22,594	18,788	1,892	20,680	(1,866)	-9.0%	(48)	-2.5%	(1,913)	-8.5%
Community Colleges	11,687	13,021	24,708	10,509	10,599	21,108	(1,178)	-10.1%	(2,422)	-18.6%	(3,600)	-14.6%
Charter Oak	316	472	788	324	464	788	8	2.4%	(8)	-1.6%	0	0.0%
Total Undergraduate	32,657	15,432	48,090	29,621	12,955	42,576	(3,036)	-9.3%	(2,477)	-16.1%	(5,513)	-11.5%
Graduate												
State Universities Graduate	1,205	1,341	2,546	1,304	1,311	2,616	99	8.3%	(29)	-2.2%	70	2.8%
Charter Oak	2	29	30	2	28	30	-	0.0%	(1)	-1.8%	(1)	-1.7%
Total Graduate	1,207	1,369	2,576	1,306	1,339	2,645	99	8.2%	(30)	-2.2%	70	2.7%
Total Undergraduate & Graduate												
State Universities	21,859	3,280	25,139	20,093	3,203	23,296	(1,766)	-8.1%	(77)	-2.3%	(1,843)	-7.3%
Community Colleges	11,687	13,021	24,708	10,509	10,599	21,108	(1,178)	-10.1%	(2,422)	-18.6%	(3,600)	-14.6%
Charter Oak	318	500	818	326	492	818	8	2.4%	(8)	-1.6%	(0)	-0.1%
Total FTE	33,864	16,802	50,665	30,927	14,294	45,222	(2,937)	-8.7%	(2,507)	-14.9%	(5,444)	-10.7%

CONNECTICUT STATE UNIVERSITIES

ENROLLMENT - HEADCOUNT & FTE

FY21 Revised Projection vs. FY20 Actual

	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY21 Revised Projection vs. FY20 Actual					
	FY20 Actual			FY21 Revised Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
HEADCOUNT Enrollment												
Undergraduate												
CCSU	6,862	1,781	8,643	6,294	1,834	8,128	(568)	-8.3%	53	3.0%	(515)	-6.0%
ECSU	3,891	764	4,655	3,495	716	4,210	(397)	-10.2%	(48)	-6.3%	(445)	-9.6%
SCSU	6,537	1,172	7,709	5,939	1,159	7,098	(598)	-9.1%	(13)	-1.1%	(611)	-7.9%
WCSU	3,907	907	4,814	3,602	761	4,363	(305)	-7.8%	(146)	-16.1%	(451)	-9.4%
CSU Total Undergraduate	21,197	4,624	25,821	19,330	4,470	23,799	(1,868)	-8.8%	(154)	-3.3%	(2,022)	-7.8%
Graduate												
CCSU	473	1,593	2,065	517	1,502	2,019	45	9.4%	(91)	-5.7%	(46)	-2.2%
ECSU	78	100	177	88	80	168	11	13.5%	(20)	-20.1%	(10)	-5.4%
SCSU	695	1,111	1,806	769	1,122	1,891	74	10.6%	11	1.0%	85	4.7%
WCSU	78	557	635	82	522	604	4	5.1%	(36)	-6.4%	(32)	-5.0%
CSU Total Graduate	1,323	3,360	4,683	1,456	3,225	4,681	133	10.1%	(135)	-4.0%	(2)	0.0%
Total												
CCSU	7,335	3,374	10,708	6,811	3,336	10,147	(524)	-7.1%	(38)	-1.1%	(561)	-5.2%
ECSU	3,969	863	4,832	3,583	795	4,378	(386)	-9.7%	(68)	-7.9%	(454)	-9.4%
SCSU	7,232	2,283	9,515	6,708	2,281	8,989	(524)	-7.2%	(2)	-0.1%	(526)	-5.5%
WCSU	3,985	1,464	5,449	3,684	1,283	4,967	(301)	-7.6%	(182)	-12.4%	(483)	-8.9%
CSU Total Headcount	22,520	7,983	30,504	20,786	7,694	28,480	(1,735)	-7.7%	(289)	-3.6%	(2,024)	-6.6%

	FTE - Avg Fall and Spring Semesters						FTE FY21 Revised Projection vs. FY20 Actual					
	FY20 Actual			FY21 Revised Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
FTE Enrollment												
Undergraduate												
CCSU	6,618	819	7,436	6,046	836	6,882	(572)	-8.6%	17	2.1%	(555)	-7.5%
ECSU	3,878	230	4,108	3,464	223	3,687	(413)	-10.7%	(7)	-3.1%	(420)	-10.2%
SCSU	6,346	503	6,849	5,772	506	6,278	(574)	-9.0%	3	0.6%	(571)	-8.3%
WCSU	3,813	388	4,201	3,506	327	3,834	(307)	-8.0%	(60)	-15.5%	(367)	-8.7%
CSU Total Undergraduate	20,654	1,940	22,594	18,788	1,892	20,680	(1,866)	-9.0%	(48)	-2.5%	(1,913)	-8.5%
Graduate												
CCSU	415	639	1,054	451	589	1,040	36	8.7%	(50)	-7.8%	(14)	-1.3%
ECSU	70	35	105	79	29	109	10	13.6%	(6)	-16.4%	4	3.6%
SCSU	640	434	1,074	692	456	1,147	52	8.1%	22	5.0%	73	6.8%
WCSU	80	233	313	82	237	320	2	3.1%	5	2.0%	7	2.2%
CSU Total Graduate	1,205	1,341	2,546	1,304	1,311	2,616	99	8.3%	(29)	-2.2%	70	2.8%
Total												
CCSU	7,033	1,458	8,491	6,497	1,425	7,922	(536)	-7.6%	(33)	-2.3%	(569)	-6.7%
ECSU	3,947	265	4,212	3,543	252	3,796	(404)	-10.2%	(13)	-4.8%	(417)	-9.9%
SCSU	6,986	937	7,923	6,463	962	7,425	(522)	-7.5%	24	2.6%	(498)	-6.3%
WCSU	3,893	620	4,513	3,589	564	4,153	(304)	-7.8%	(56)	-9.0%	(360)	-8.0%
CSU Total FTE	21,859	3,280	25,139	20,093	3,203	23,296	(1,768)	-8.1%	(77)	-2.3%	(1,843)	-7.3%

CONNECTICUT COMMUNITY COLLEGES

ENROLLMENT - HEADCOUNT & FTE

FY21 Revised Projection vs. FY20 Actual

HEADCOUNT Enrollment	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY21 Revised Projection vs. FY20 Actual					
	FY20 Actual			FY21 Revised Projection			Full Time		Part Time		Total	
	College	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)
Asnuntuck	505	1,200	1,705	411	823	1,233	(95)	-18.7%	(377)	-31.4%	(472)	-27.7%
Capital	619	2,360	2,979	481	2,059	2,540	(138)	-22.3%	(301)	-12.7%	(439)	-14.7%
Gateway	1,719	4,788	6,507	1,731	3,954	5,685	12	0.7%	(834)	-17.4%	(822)	-12.6%
Housatonic	1,372	3,138	4,510	1,213	2,354	3,567	(159)	-11.6%	(784)	-25.0%	(943)	-20.9%
Manchester	1,645	3,597	5,242	1,365	2,953	4,317	(281)	-17.1%	(645)	-17.9%	(925)	-17.6%
Middlesex	763	1,536	2,299	697	1,286	1,983	(66)	-8.7%	(251)	-16.3%	(317)	-13.8%
Naugatuck Valley	1,872	3,875	5,747	1,651	3,227	4,878	(222)	-11.8%	(648)	-16.7%	(870)	-15.1%
Northwestern	378	943	1,321	400	754	1,154	22	5.8%	(190)	-20.1%	(168)	-12.7%
Norwalk	1,547	3,371	4,918	1,271	2,903	4,174	(276)	-17.8%	(468)	-13.9%	(744)	-15.1%
Quinebaug Valley	451	838	1,289	408	662	1,069	(43)	-9.5%	(177)	-21.1%	(220)	-17.0%
Three Rivers	1,013	2,531	3,544	942	2,037	2,979	(71)	-7.0%	(494)	-19.5%	(565)	-15.9%
Tunxis	1,305	2,295	3,600	1,219	1,977	3,196	(86)	-6.6%	(319)	-13.9%	(404)	-11.2%
CCC Total Headcount	13,187	30,470	43,657	11,787	24,986	36,772	(1,401)	-10.6%	(5,485)	-18.0%	(6,885)	-15.8%

FTE Enrollment	FTE - Avg Fall and Spring Semesters						FTE FY21 Revised Projection vs. FY20 Actual					
	FY20 Actual			FY21 Revised Projection			Full Time		Part Time		Total	
	College	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)
Asnuntuck	480	452	931	387	314	701	(92)	-19.2%	(138)	-30.5%	(230)	-24.7%
Capital	535	1,043	1,577	425	902	1,328	(109)	-20.4%	(140)	-13.5%	(250)	-15.8%
Gateway	1,508	2,074	3,581	1,514	1,687	3,201	7	0.4%	(387)	-18.7%	(380)	-10.6%
Housatonic	1,190	1,328	2,517	1,067	956	2,023	(123)	-10.3%	(371)	-28.0%	(494)	-19.6%
Manchester	1,464	1,535	2,998	1,227	1,250	2,477	(236)	-16.1%	(285)	-18.5%	(521)	-17.4%
Middlesex	679	648	1,326	633	533	1,166	(45)	-6.7%	(115)	-17.8%	(160)	-12.1%
Naugatuck Valley	1,656	1,688	3,343	1,468	1,399	2,867	(188)	-11.3%	(288)	-17.1%	(476)	-14.2%
Northwestern	344	382	725	365	319	684	21	6.2%	(62)	-16.4%	(41)	-5.7%
Norwalk	1,375	1,476	2,851	1,131	1,270	2,401	(244)	-17.7%	(206)	-14.0%	(450)	-15.8%
Quinebaug Valley	403	344	747	362	270	632	(41)	-10.1%	(74)	-21.5%	(115)	-15.4%
Three Rivers	910	1,097	2,007	852	878	1,731	(58)	-6.3%	(219)	-19.9%	(276)	-13.8%
Tunxis	1,148	958	2,106	1,078	821	1,900	(70)	-6.1%	(137)	-14.3%	(206)	-9.8%
CCC Total FTE	11,687	13,021	24,708	10,509	10,599	21,108	(1,178)	-10.1%	(2,422)	-18.6%	(3,600)	-14.6%

CHARTER OAK STATE COLLEGE

ENROLLMENT - HEADCOUNT & FTE

FY21 Revised Projection vs. FY20 Actual

<u>HEADCOUNT Enrollment</u>	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY21 Revised Projection vs. FY20 Actual					
	FY20 Actual			FY21 Revised Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College												
<u>Undergraduate</u>												
Charter Oak	376	1,240	1,616	387	1,201	1,588	11	2.9%	(39)	-3.1%	(28)	-1.7%
<u>Graduate</u>												
Charter Oak	2	66	67	2	66	67	-	0.0%	-	0.0%	-	0.0%

<u>FTE Enrollment</u>	FTE - Avg Fall and Spring Semesters						FTE FY21 Revised Projection vs. FY20 Actual					
	FY20 Actual			FY21 Revised Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College												
<u>Undergraduate</u>												
Charter Oak	316	472	788	324	464	788	8	2.4%	(8)	-1.6%	0	0.0%
<u>Graduate</u>												
Charter Oak	2	29	30	2	28	30	-	0.0%	(1)	-1.8%	(1)	-1.7%