

CONNECTICUT STATE COLLEGES & UNIVERSITIES

Schedule A

Expenditure Plan General & Operating Funds
 FY19 Actual, FY20 Revised Budget and Projection

Account Name	FY19 Actual	FY20 Revised Budget	FY20 Projection	FY20 Proj. vs. Revised Bud.	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (FT and PT Gross)	302,769,803	313,511,913	304,002,401	(9,509,512)	-3.00%
Student Fees	240,221,011	247,415,034	241,871,216	(5,543,818)	-2.20%
State Appropriations	287,099,697	289,414,175	288,668,169	(746,006)	-0.30%
Additional State Approp (Dev Edu, Outcomes, GBTGA and IMRP)	10,512,732	10,414,729	10,372,535	(42,194)	-0.40%
Fringe Benefits Paid By State	265,718,866	272,515,391	261,890,241	(10,625,150)	-3.90%
CCC (OF) Fringe Benefits Paid by State	16,200,000	24,400,000	24,400,000	-	0.00%
Accident Insurance	821,174	1,179,704	827,449	(352,255)	-29.90%
Housing	69,521,230	70,725,911	69,167,429	(1,558,482)	-2.20%
Food	34,281,411	35,204,992	34,121,664	(1,083,328)	-3.10%
All Other Revenue	28,824,069	26,551,369	30,542,164	3,990,795	15.00%
Less: Contra Revenue	(11,390,817)	(10,651,529)	(10,773,843)	(122,314)	1.10%
Total Revenue	1,244,579,176	1,280,681,689	1,255,089,425	(25,592,264)	-2.00%
Expenditures:					
Personnel Services:					
Full-Time	404,617,442	427,258,303	420,301,925	(6,956,378)	-1.60%
Part-Time					
Lecturers (PTLs, ECLs and EAs)	95,157,512	97,163,371	95,116,635	(2,046,736)	-2.10%
Lecturer (NCLs)	7,194,971	7,909,989	8,329,365	419,376	5.30%
Permanent Part-time	2,926,204	3,008,578	3,104,476	95,898	3.20%
Temporary Part-time	22,613,143	23,284,035	22,381,810	(902,225)	-3.90%
CSU University Assistants	4,122,117	4,592,822	4,150,503	(442,319)	-9.60%
CSU Graduate Assistants	3,976,084	2,403,174	2,352,465	(50,709)	-2.10%
Student Labor	10,596,428	13,237,293	12,852,146	(385,147)	-2.90%
Overtime	5,311,593	4,904,586	5,359,566	454,980	9.30%
All Other Personnel Services	19,290,396	17,156,869	16,288,463	(868,406)	-5.10%
Subtotal Personnel Services	575,805,889	600,919,020	590,237,354	(10,681,666)	-1.80%
Fringe Benefits	378,240,729	399,702,901	384,250,032	(15,452,869)	-3.90%
Total P.S. & Fringe Benefits	954,046,618	1,000,621,921	974,487,386	(26,134,535)	-2.60%
Other Expenses:					
Inst. Financial Aid/Match	56,870,323	59,909,625	59,256,072	(653,553)	-1.10%
Waivers	16,691,507	17,665,108	18,695,635	1,030,527	5.80%
Utilities	30,986,499	32,854,088	32,233,665	(620,423)	-1.90%
All Other Expenses	154,175,555	155,025,116	157,157,887	2,132,771	1.40%
Total Other Expenses	258,723,884	265,453,937	267,343,259	1,889,322	0.70%
Total Expenditures	1,212,770,501	1,266,075,858	1,241,830,645	(24,245,213)	-1.90%
Addition to (Use of) Funds Before Transfers	31,808,675	14,605,831	13,258,780	(1,347,051)	-9.20%
CSU Transfers					
Debt Service	(34,812,540)	(33,727,073)	(33,182,123)	544,950	-1.60%
Auxiliary Renewal and Replacement	(1,762,657)	-	-	-	NA
CCSU transfer to Telecom Reserves and Housing Reserves	(1,000,000)	-	-	-	NA
ECSU Other Transfer	(500,000)	-	-	-	NA
SCSU - Gear Up Set Aside Year 1	810,250	-	-	-	NA
CSU Other Transfers	(286,137)	-	-	-	NA
Total CSU Transfers	(37,551,084)	(33,727,073)	(33,182,123)	544,950	-1.60%
CCC Transfers					
Transfer in	15,903,379	15,432,192	17,406,609	1,974,417	12.80%
Transfer out	(15,903,379)	(15,432,192)	(16,402,842)	(970,650)	6.30%
Consolidated Shared Services (reserved funds)	-	-	-	-	NA
Total CCC Transfers	(0)	-	1,003,767	1,003,767	NA
Commitments					
FY18 LNGV Pay Set Aside for FY19	2,403,424	-	-	-	NA
Total Commitments	2,403,424	-	-	-	NA
Net Change Subtotal	(3,338,985)	(19,121,242)	(18,919,576)	201,666	-1.10%
WCSU Foundation Reserves - Tuition Offset	681,686	-	1,092,938	1,092,938	NA
CCC systemwide marketing campaign	-	(1,000,000)	(1,000,000)	-	0.00%
Net Change	(2,657,299)	(20,121,242)	(18,826,638)	1,294,604	-6.40%

State Universities
 Expenditure Plan General & Operating Funds
 FY19 Actual, FY20 Budget and Projection

Schedule A

Account Name	FY19 Actual Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj. vs. Bud. Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (FT and PT Gross)	168,940,808	178,265,034	173,756,956	(4,508,078)	-2.50%
Student Fees	179,103,190	186,084,618	181,816,805	(4,267,813)	-2.30%
State Appropriations	143,675,994	145,180,562	144,453,909	(726,653)	-0.50%
Additional State Approp (Dev Edu, Outcomes and IMRP)	1,850,052	1,850,052	1,842,942	(7,110)	-0.40%
Fringe Benefits Paid By State	137,667,453	144,628,877	134,414,348	(10,214,529)	-7.10%
Accident Insurance	821,174	1,179,704	827,449	(352,255)	-29.90%
Housing	69,521,230	70,725,911	69,167,429	(1,558,482)	-2.20%
Food	34,281,411	35,204,992	34,121,664	(1,083,328)	-3.10%
All Other Revenue	24,408,696	21,510,104	25,428,237	3,918,133	18.20%
Less: Contra Revenue	(8,663,681)	(7,832,559)	(8,098,601)	(266,042)	3.40%
Total Revenue	751,606,327	776,797,295	757,731,138	(19,066,157)	-2.50%
Expenditures:					
Personnel Services:					
Full-Time	248,219,474	265,276,099	258,911,228	(6,364,871)	-2.40%
Part-Time					
Lecturers (PTLs)	36,391,660	36,613,547	36,018,458	(595,089)	-1.60%
Lecturers (NCLs)	3,286,602	3,338,650	3,796,519	457,869	13.70%
Perm/Intermit PT	1,246,344	1,383,516	1,341,750	(41,766)	-3.00%
University Assistants	4,122,117	4,592,822	4,150,503	(442,319)	-9.60%
Graduate Assistants	3,976,084	2,403,174	2,352,465	(50,709)	-2.10%
Student Labor	8,448,731	10,605,811	10,508,682	(97,129)	-0.90%
Other Part Time	1,704,424	1,782,629	1,364,193	(418,436)	-23.50%
Overtime	4,034,477	3,771,562	4,057,137	285,575	7.60%
All Other Personnel Services (Vac, Sick, Accr Abs)	12,295,303	8,755,883	8,832,168	76,285	0.90%
Subtotal Personnel Services	323,725,216	338,523,693	331,333,103	(7,190,590)	-2.10%
Fringe Benefits	208,105,039	225,584,260	213,391,894	(12,192,366)	-5.40%
Total P.S. & Fringe Benefits	531,830,255	564,107,953	544,724,997	(19,382,956)	-3.40%
Other Expenses:					
Inst. Financial Aid/Match	40,862,626	43,175,806	43,120,048	(55,758)	-0.10%
Waivers	11,453,737	12,959,194	13,095,104	135,910	1.00%
Utilities	21,017,456	22,813,871	22,200,225	(613,646)	-2.70%
All Other Expenses	109,468,335	107,534,834	108,892,077	1,357,243	1.30%
Total Other Expenses	182,802,154	186,483,705	187,307,454	823,749	0.40%
Total Expenditures	714,632,409	750,591,658	732,032,451	(18,559,207)	-2.50%
Addition to (Use of) Funds Before Transfers	36,973,918	26,205,637	25,698,687	(506,950)	-1.90%
Transfers, Additional Funds and Commitments					
Debt Service	(34,812,540)	(33,727,073)	(33,182,123)	544,950	-1.60%
Auxiliary Renewal and Replacement	(1,762,657)	-	-	-	NA
CCSU transfer to Telecom Reserves and Housing Reserves	(1,000,000)	-	-	-	NA
ECSU Other Transfer	(500,000)	-	-	-	-
CSU Other Transfers	(286,137)	-	-	-	-
Gear Up Set Aside Year 1 (SCSU for FY19)	810,250	-	-	-	NA
FY18 LNGV Pay Set Aside for FY19	2,403,424	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(35,147,660)	(33,727,073)	(33,182,123)	544,950	-1.60%
Net Change Subtotal	1,826,258	(7,521,436)	(7,483,436)	38,000	-0.50%
WCSU Foundation Reserves - Tuition Offset	681,686	-	1,092,938	1,092,938	NA
Net Change	2,507,944	(7,521,436)	(6,390,498)	1,130,938	-15.00%

Community Colleges
 Expenditure Plan General & Operating Funds
 FY19 Actual, FY20 Revised Budget and Projection

Schedule A

Account Name	FY19 Actual Dollars (\$)	FY20 Revised Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj. vs. Revised Bud. Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (FT and PT) Gross	123,421,252	124,593,177	120,047,239	(4,545,938)	-3.60%
Student Fees	60,333,722	60,620,616	59,269,411	(1,351,205)	-2.20%
State Appropriations	139,947,626	140,733,737	140,733,737	-	0.00%
Additional State Approp (Dev Edu and Outcomes)	8,662,680	8,564,677	8,529,593	(35,084)	-0.40%
Fringe Benefits Paid By State	124,748,958	124,525,013	124,195,704	(329,309)	-0.30%
OF Fringe Benefits Paid by State	16,200,000	24,400,000	24,400,000	-	0.00%
All Other Revenue	3,022,191	4,700,065	4,623,927	(76,138)	-1.60%
Less: Contra Revenue	(2,727,136)	(2,818,970)	(2,675,242)	143,728	-5.10%
Total Revenue	473,609,293	485,318,315	479,124,369	(6,193,946)	-1.30%
Expenditures:					
Personnel Services:					
Full-Time	151,157,616	156,283,754	155,945,461	(338,293)	-0.20%
Part-Time					
Lecturers (PTLs, ECLs and clinical EAs)	56,253,382	58,049,297	56,615,857	(1,433,440)	-2.50%
Contractual (NCLs)	3,908,369	4,571,339	4,532,846	(38,493)	-0.80%
Permanent Part-time	1,305,036	1,249,839	1,371,410	121,571	9.70%
Temporary Part-time	20,908,719	21,280,050	20,936,931	(343,119)	-1.60%
Student Labor	1,870,763	2,458,177	2,093,530	(364,647)	-14.80%
Overtime	1,277,116	1,133,024	1,302,429	169,405	15.00%
All Other Personnel Services	6,929,871	8,376,986	7,391,295	(985,691)	-11.80%
Subtotal Personnel Services	243,610,871	253,402,466	250,189,759	(3,212,707)	-1.30%
Fringe Benefits	164,791,906	167,978,979	165,360,372	(2,618,607)	-1.60%
Total P.S. & Fringe Benefits	408,402,777	421,381,445	415,550,131	(5,831,314)	-1.40%
Other Expenses:					
Inst. Financial Aid/Match	15,395,147	15,826,995	15,386,024	(440,971)	-2.80%
Waivers	5,088,711	4,670,914	5,450,531	779,617	16.70%
Utilities	9,862,280	9,945,254	9,923,474	(21,780)	-0.20%
All Other Expenses	42,272,129	45,156,679	45,840,776	684,097	1.50%
Total Other Expenses	72,618,267	75,599,842	76,600,805	1,000,963	1.30%
Total Expenditures	481,021,044	496,981,287	492,150,936	(4,830,351)	-1.00%
Addition to (Use of) Funds Before Transfers	(7,411,751)	(11,662,972)	(13,026,567)	(1,363,595)	11.70%
Transfers, Additional Funds and Commitments					
CCC Transfer in	15,903,379	15,432,192	17,406,609	1,974,417	12.80%
CCC Transfer out	(15,903,379)	(15,432,192)	(16,402,842)	(970,650)	6.30%
Consolidated Shared Services (reserved funds)	-	-	-	-	NA
FY18 LNGV Pay Set Aside for FY19	-	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(0)	-	1,003,767	1,003,767	NA
Net Change Subtotal	(7,411,751)	(11,662,972)	(12,022,800)	(359,828)	3.10%
Restricted CB Reserves (2017 SEBAC)	-	-	-	-	NA
CCC systemwide marketing campaign	-	(1,000,000)	(1,000,000)	-	0.00%
Net Change	(7,411,751)	(12,662,972)	(13,022,800)	(359,828)	2.80%

Charter Oak State College
 Expenditure Plan General & Operating Funds
 FY19 Actual, FY20 Budget and Projection

Schedule A

Account Name	FY19 Actual Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj. vs. Bud. Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	10,407,743	10,653,702	10,198,206	(455,496)	-4.30%
Student Fees	784,099	709,800	785,000	75,200	10.60%
State Appropriations	3,104,715	3,112,823	3,112,823	-	0.00%
Additional State Approp (Dev Edu, Outcomes, GBTGA)	-	-	-	-	NA
Fringe Benefits Paid By State	3,009,644	3,050,567	3,010,000	(40,567)	-1.30%
All Other Revenue	1,393,182	341,200	490,000	148,800	43.60%
Less: Contra Revenue	-	-	-	-	NA
Total Revenue	18,699,383	17,868,092	17,596,029	(272,063)	-1.50%
Expenditures:					
Personnel Services:					
Full-Time	4,868,990	5,311,397	5,077,536	(233,861)	-4.40%
Part-Time					
Lecturers	2,512,470	2,500,527	2,482,320	(18,207)	-0.70%
Permanent Part-time	374,824	375,223	391,316	16,093	4.30%
Student Labor	276,934	173,305	249,934	76,629	44.20%
Temporary Part Time	-	221,356	80,686	(140,670)	-63.50%
Overtime	-	-	-	-	NA
All Other Personnel Services	65,222	24,000	65,000	41,000	170.80%
Subtotal Personnel Services	8,098,440	8,605,808	8,346,792	(259,016)	-3.00%
Fringe Benefits	5,050,973	5,828,728	5,227,577	(601,151)	-10.30%
Total P.S. & Fringe Benefits	13,149,413	14,434,536	13,574,369	(860,167)	-6.00%
Other Expenses:					
Inst. Financial Aid/Match	612,550	906,824	750,000	(156,824)	-17.30%
Waivers	149,059	35,000	150,000	115,000	328.60%
Utilities	106,763	94,963	109,966	15,003	15.80%
All Other Expenses	2,435,091	2,333,603	2,425,034	91,431	3.90%
Total Other Expenses	3,303,463	3,370,390	3,435,000	64,610	1.90%
Total Expenditures	16,452,876	17,804,926	17,009,369	(795,557)	-4.50%
Addition to (Use of) Funds Before Transfers	2,246,507	63,166	586,660	523,494	828.80%
Net Change	2,246,507	63,166	586,660	523,494	828.80%

Connecticut State Colleges & Universities - System Office
 Expenditure Plan General & Operating Funds
 FY19 Actual, FY20 Budget and Projection

Schedule A

Account Name	FY19 Actual Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj. vs. Bud.	
				Inc (Dec) Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)				-	NA
Fees				-	NA
State Appropriations	371,362	387,053	367,700	(19,353)	-5.00%
Additional State Approp (Dev Edu, Outcomes, GBTGA)	-	-	-	-	NA
Fringe Benefits Paid By State	292,811	310,934	270,189	(40,745)	-13.10%
Sales of Educational Activities				-	NA
All Other Revenue				-	NA
Less: Contra Revenue					
Total Revenue	664,173	697,987	637,889	(60,098)	-8.60%
Expenditures:					
Personnel Services:					
Full-Time	371,362	387,053	367,700	(19,353)	-5.00%
Permanent Part-time	-	-	-	-	NA
Student Labor	-	-	-	-	NA
Other Part Time	-	-	-	-	NA
Overtime	-	-	-	-	NA
All Other Personnel Services	-	-	-	-	NA
Subtotal Personnel Services	371,362	387,053	367,700	(19,353)	-5.00%
Fringe Benefits	292,811	310,934	270,189	(40,745)	-13.10%
Total P.S. & Fringe Benefits	664,173	697,987	637,889	(60,098)	-8.60%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	-	-	-	-	NA
All Other Expenses	-	-	-	-	NA
Total Other Expenses	-	-	-	-	NA
Total Expenditures	664,173	697,987	637,889	(60,098)	-8.60%
Utilities					
Addition to (Use of) Funds Before Transfers	-	-	-	-	NA
Transfers, Additional Funds and Commitments					
Transfer in				-	NA
Transfer out	-	-	-	-	NA
FY18 LNGV Pay Set Aside for FY19				-	NA
Total Transfers, Additional Funds and Commitments	-	-	-	-	NA
Net Change	-	-	-	-	NA

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY19 Actual, FY20 Budget and Projection

Schedule B

	FY19 Actual	FY20 Budget	FY20 Projection	FY20 Proj. vs. Bud.	
				Inc (Dec)	Percent %
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition FT and PT (Gross)	168,940,808	178,265,034	173,756,956	(4,508,078)	-2.50%
Student Fees	179,103,190	186,084,618	181,816,805	(4,267,813)	-2.30%
State Appropriations	143,675,994	145,180,562	144,453,909	(726,653)	-0.50%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	1,850,052	1,850,052	1,842,942	(7,110)	-0.40%
Fringe Benefits Paid By State	137,667,453	144,628,877	134,414,348	(10,214,529)	-7.10%
Accident Insurance	821,174	1,179,704	827,449	(352,255)	-29.90%
Housing	69,521,230	70,725,911	69,167,429	(1,558,482)	-2.20%
Food Service	34,281,411	35,204,992	34,121,664	(1,083,328)	-3.10%
All Other Revenue	24,408,696	21,510,104	25,428,237	3,918,133	18.20%
Less: Contra Revenue	(8,663,681)	(7,832,559)	(8,098,601)	(266,042)	3.40%
Total Revenue	751,606,327	776,797,295	757,731,138	(19,066,157)	-2.50%
Expenditures:					
Personal Services:					
Total Full Time	248,219,474	265,276,099	258,911,228	(6,364,871)	-2.40%
Part Time:					
Lecturers (PTLs)	36,391,660	36,613,547	36,018,458	(595,089)	-1.60%
Lecturers (NCLs)	3,286,602	3,338,650	3,796,519	457,869	13.70%
Perm/Intermit PT	1,246,344	1,383,516	1,341,750	(41,766)	-3.00%
University Assistants	4,122,117	4,592,822	4,150,503	(442,319)	-9.60%
Graduate Assistants	3,976,084	2,403,174	2,352,465	(50,709)	-2.10%
Student Labor	8,448,731	10,605,811	10,508,682	(97,129)	-0.90%
Other Part Time	1,704,424	1,782,629	1,364,193	(418,436)	-23.50%
Total Part Time	59,175,962	60,720,149	59,532,570	(1,187,579)	-2.00%
Overtime	4,034,477	3,771,562	4,057,137	285,575	7.60%
All Other Personal Services	12,295,303	8,755,883	8,832,168	76,285	0.90%
Subtotal Personal Services	323,725,216	338,523,693	331,333,103	(7,190,590)	-2.10%
Fringe Benefits	207,398,512	224,431,290	212,228,119	(12,203,171)	-5.40%
Worker's Comp. Recovery	706,527	1,152,970	1,163,775	10,805	0.90%
Total P.S. & Fringe Benefits	531,830,255	564,107,953	544,724,997	(19,382,956)	-3.40%
Other Expenses:					
Inst. Financial Aid/Match	40,862,626	43,175,806	43,120,048	(55,758)	-0.10%
Waivers	11,453,737	12,959,194	13,095,104	135,910	1.00%
Utilities	21,017,456	22,813,871	22,200,225	(613,646)	-2.70%
All Other Expenses	109,468,335	107,534,834	108,892,077	1,357,243	1.30%
Total Other Expenses	182,802,154	186,483,705	187,307,454	823,749	0.40%
Total Expenditures	714,632,409	750,591,658	732,032,451	(18,559,207)	-2.50%
Addition to (Use of) Funds Before Transfers	36,973,918	26,205,637	25,698,687	(506,950)	-1.90%
Designated Transfers					
Debt Service	(34,812,540)	(33,727,073)	(33,182,123)	544,950	-1.60%
Auxiliary Renewal and Replacement	(1,762,657)	-	-	-	NA
Total Designated Transfers	(36,575,197)	(33,727,073)	(33,182,123)	544,950	-1.60%
Transfers and Additional Commitments					
Transfer to SO - GF/OF swap	-	-	-	-	NA
CCSU Transfer to Housing Reserve and Telecome Reserves	(1,000,000)	-	-	-	NA
All Other Transfers	(286,137)	-	-	-	NA
ECSU Other Transfer	(500,000)	-	-	-	NA
Gear Up Set Aside Year 1 (SCSU for FY19)	810,250	-	-	-	NA
FY18 Longevity Pay Set Aside for FY19	2,403,424	-	-	-	NA
Total Transfers and Commitments	1,427,537	-	-	-	NA
Net Change Subtotal	1,826,258	(7,521,436)	(7,483,436)	38,000	-0.50%
WCSU Foundation Reserves - Tuition Offset	681,686	-	1,092,938	1,092,938	NA
Net Change	2,507,944	(7,521,436)	(6,390,498)	1,130,938	-15.00%

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Actual

Schedule B

	<u>CSU Total</u>	<u>Central</u>	<u>Eastern</u>	<u>Southern</u>	<u>Western</u>	<u>System Office</u>
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:						
Tuition FT and PT (Gross)	168,940,808	60,184,618	26,205,383	54,327,715	28,223,092	-
Student Fees	179,103,190	62,311,220	28,899,702	58,832,504	29,059,764	-
State Appropriations	143,675,994	42,255,367	29,146,809	40,669,444	27,450,565	4,153,809
Additl State Appropriation (Dev Education, Outcomes anc	1,850,052	687,513	387,513	387,513	387,513	-
Fringe Benefits Paid By State	137,667,453	43,693,977	25,316,946	41,472,760	24,577,752	2,606,018
Accident Insurance	821,174	-	248,370	450,167	122,637	-
Housing	69,521,230	17,417,233	22,025,952	18,929,904	11,148,141	-
Food Service	34,281,411	12,045,842	7,171,425	9,153,273	5,910,871	-
All Other Revenue	24,408,696	9,565,788	2,877,503	6,870,123	4,527,478	567,804
Less: Contra Revenue	(8,663,681)	(3,770,304)	(1,393,322)	(2,355,610)	(1,144,445)	-
Total Revenue	751,606,327	244,391,254	140,886,281	228,737,793	130,263,368	7,327,631
Expenditures:						
Personal Services:						
Total Full Time	248,219,474	77,558,457	43,335,337	77,231,515	46,084,796	4,009,369
Part Time:						
Lecturers (PTLs)	36,391,660	11,563,642	5,371,090	12,403,296	7,053,632	-
Lecturers (NCLs)	3,286,602	1,358,140	327,263	1,171,355	429,844	-
Perm/Intermit PT	1,246,344	359,273	127,794	601,864	136,839	20,574
University Assistants	4,122,117	954,593	1,356,013	1,113,140	689,062	9,309
Graduate Assistants	3,976,084	573,714	216,017	3,015,972	170,381	-
Student Labor	8,448,731	2,555,826	2,768,962	1,207,340	1,916,603	-
Other Part Time	1,704,424	682,636	272,379	348,934	400,475	-
Total Part Time	59,175,962	18,047,824	10,439,518	19,861,901	10,796,836	29,883
Overtime	4,034,477	909,238	1,061,097	1,027,096	1,037,046	-
All Other Personal Services	12,295,303	4,850,638	2,255,737	3,437,154	1,619,096	132,678
Subtotal Personal Services	323,725,216	101,366,157	57,091,689	101,557,666	59,537,774	4,171,930
Fringe Benefits	207,398,512	63,622,427	38,047,424	65,436,230	37,575,138	2,717,293
Worker's Comp. Recovery	706,527	273,457	152,289	239,399	41,382	-
Total P.S. & Fringe Benefits	531,830,255	165,262,041	95,291,402	167,233,295	97,154,294	6,889,223
Other Expenses:						
Inst. Financial Aid/Match	40,862,626	13,466,700	11,394,826	10,602,453	5,398,647	-
Waivers	11,453,737	3,075,941	1,399,155	5,706,908	1,271,733	-
Utilities	21,017,456	5,406,520	4,221,086	6,843,335	4,546,515	-
All Other Expenses	109,468,335	38,971,427	18,487,346	29,472,539	18,802,850	3,734,173
Total Other Expenses	182,802,154	60,920,588	35,502,413	52,625,235	30,019,745	3,734,173
Total Expenditures	714,632,409	226,182,629	130,793,815	219,858,530	127,174,039	10,623,396
Addition to (Use of) Funds Before Transfers	36,973,918	18,208,625	10,092,466	8,879,263	3,089,329	(3,295,765)
Designated Transfers						
Debt Service	(34,812,540)	(12,922,120)	(6,894,610)	(9,242,179)	(5,753,631)	-
Auxiliary Renewal and Replacement	(1,762,657)	(500,000)	(1,262,657)	-	-	-
Total Designated Transfers	(36,575,197)	(13,422,120)	(8,157,267)	(9,242,179)	(5,753,631)	-
Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	-	(995,558)	(995,558)	(995,558)	(995,558)	3,982,232
Gear Up Set Aside Year 1 (SCSU for FY19)	810,250	-	-	810,250	-	-
All Other Transfers	(286,137)	(176,885)	-	-	-	(109,252)
Other Request Set-aside funds	(1,500,000)	(1,000,000)	(500,000)	-	-	-
FY18 Longevity Pay Set Aside for FY19	2,403,424	-	-	2,100,000	303,424	-
Total Transfers and Commitments	1,427,537	(2,172,443)	(1,495,558)	1,914,692	(692,134)	3,872,980
Net Change Subtotal	1,826,258	2,614,062	439,641	1,551,776	(3,356,436)	577,215
WCSU Foundation Reserves - Tuition Offset	681,686	-	-	-	681,686	-
Net Change	2,507,944	2,614,062	439,641	1,551,776	(2,674,750)	577,215

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY20 Budget

Schedule B

	CSU Total	Central	Eastern	Southern	Western	System Office
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:						
Tuition FT and PT (Gross)	178,265,034	62,951,203	26,870,991	58,271,468	30,171,372	-
Student Fees	186,084,618	63,392,695	29,560,870	61,565,127	31,565,926	-
State Appropriations	145,180,562	42,911,250	29,222,133	40,879,589	27,551,177	4,616,413
Additl State Appropriation (Dev Education, Outcomes and	1,850,052	687,513	387,513	387,513	387,513	-
Fringe Benefits Paid By State	144,628,877	46,169,627	26,069,614	43,747,762	25,158,377	3,483,497
Accident Insurance	1,179,704	341,000	187,560	469,209	181,935	-
Housing	70,725,911	17,458,807	22,434,475	19,344,974	11,487,655	-
Food Service	35,204,992	12,184,415	7,309,636	9,519,258	6,191,683	-
All Other Revenue	21,510,104	9,259,949	2,349,911	5,385,681	4,514,563	-
Less: Contra Revenue	(7,832,559)	(3,091,734)	(1,057,150)	(2,415,000)	(1,268,675)	-
Total Revenue	776,797,295	252,264,725	143,335,553	237,155,581	135,941,526	8,099,910
Expenditures:						
Personal Services:						
Total Full Time	265,276,099	85,954,021	45,184,513	81,538,652	48,020,903	4,578,010
Part Time:						
Lecturers (PTLs)	36,613,547	11,310,835	5,481,172	12,373,432	7,448,108	-
Lecturers (NCLs)	3,338,650	1,525,835	300,131	1,260,000	252,684	-
Perm/Intermit PT	1,383,516	301,000	234,000	692,847	117,267	38,402
University Assistants	4,592,822	995,000	1,748,891	1,083,406	765,525	-
Graduate Assistants	2,403,174	620,580	290,000	1,275,782	216,812	-
Student Labor	10,605,811	2,742,000	2,910,337	3,087,054	1,866,420	-
Other Part Time	1,782,629	644,000	253,221	461,936	423,472	-
Total Part Time	60,720,149	18,139,250	11,217,752	20,234,457	11,090,288	38,402
Overtime	3,771,562	802,000	1,033,000	1,093,607	842,955	-
All Other Personal Services	8,755,883	2,959,352	1,505,560	2,918,282	1,307,885	64,804
Subtotal Personal Services	338,523,693	107,854,623	58,940,825	105,784,998	61,262,031	4,681,216
Fringe Benefits	224,431,290	71,032,560	41,961,388	68,760,249	39,193,597	3,483,496
Worker's Comp. Recovery	1,152,970	358,097	199,313	400,000	195,560	-
Total P.S. & Fringe Benefits	564,107,953	179,245,280	101,101,526	174,945,247	100,651,188	8,164,712
Other Expenses:						
Inst. Financial Aid/Match	43,175,806	13,820,649	11,444,282	12,304,750	5,606,125	-
Waivers	12,959,194	3,204,591	1,496,704	6,934,620	1,323,279	-
Utilities	22,813,871	6,113,662	5,109,420	7,351,500	4,239,289	-
All Other Expenses	107,534,834	36,963,457	17,881,108	28,906,927	19,636,998	4,146,344
Total Other Expenses	186,483,705	60,102,359	35,931,514	55,497,797	30,805,691	4,146,344
Total Expenditures	750,591,658	239,347,639	137,033,040	230,443,044	131,456,879	12,311,056
Addition to (Use of) Funds Before Transfers	26,205,637	12,917,086	6,302,513	6,712,537	4,484,647	(4,211,146)
Designated Transfers						
Debt Service	(33,727,073)	(11,880,500)	(7,045,446)	(8,946,746)	(5,854,381)	-
Auxiliary Renewal and Replacement	-	-	-	-	-	-
Total Designated Transfers	(33,727,073)	(11,880,500)	(7,045,446)	(8,946,746)	(5,854,381)	-
Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	-	(1,036,586)	(1,036,586)	(1,036,586)	(1,036,586)	4,146,344
Gear Up Set Aside Year 1 (SCSU for FY19)	-	-	-	-	-	-
Total Transfers and Commitments	-	(1,036,586)	(1,036,586)	(1,036,586)	(1,036,586)	4,146,344
Net Change Subtotal	(7,521,436)	-	(1,779,519)	(3,270,795)	(2,406,320)	(64,802)
WCSU Foundation Reserves - Tuition Offset	-	-	-	-	-	-
Net Change	(7,521,436)	-	(1,779,519)	(3,270,795)	(2,406,320)	(64,802)

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY20 Projection

Schedule B

	CSU Total	Central	Eastern	Southern	Western	System Office
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:						
Tuition FT and PT (Gross)	173,756,956	60,352,892	26,086,621	57,714,809	29,602,634	-
Student Fees	181,816,805	61,679,039	28,757,071	60,390,127	30,990,568	-
State Appropriations	144,453,909	42,695,944	29,076,022	40,675,191	27,413,421	4,593,331
Addtl State Appropriation (Dev Education, Outcomes and	1,842,942	687,513	385,143	385,143	385,143	-
Fringe Benefits Paid By State	134,414,348	43,100,980	24,310,059	40,772,576	23,462,486	2,768,247
Accident Insurance	827,449	-	180,095	469,209	178,145	-
Housing	69,167,429	16,729,303	22,096,985	19,344,974	10,996,167	-
Food Service	34,121,664	11,632,953	7,142,832	9,519,258	5,826,621	-
All Other Revenue	25,428,237	9,363,721	3,099,813	6,585,641	6,379,062	-
Less: Contra Revenue	(8,098,601)	(3,091,734)	(1,388,283)	(2,415,000)	(1,203,584)	-
Total Revenue	757,731,138	243,150,611	139,746,358	233,441,928	134,030,663	7,361,578
Expenditures:						
Personal Services:						
Total Full Time	258,911,228	82,974,181	44,844,694	79,819,441	47,070,160	4,202,752
Part Time:						
Lecturers (PTLs)	36,018,458	11,323,126	5,281,792	12,373,432	7,040,108	-
Lecturers (NCLs)	3,796,519	1,525,835	350,000	1,260,000	660,684	-
Perm/Intermit PT	1,341,750	301,000	229,611	692,847	118,292	-
University Assistants	4,150,503	995,000	1,293,312	1,083,406	765,525	13,260
Graduate Assistants	2,352,465	620,580	244,200	1,275,782	211,903	-
Student Labor	10,508,682	2,742,000	2,826,208	3,087,054	1,853,420	-
Other Part Time	1,364,193	644,000	296,766	-	423,427	-
Total Part Time	59,532,570	18,151,541	10,521,889	19,772,521	11,073,359	13,260
Overtime	4,057,137	802,000	1,218,575	1,093,607	942,955	-
All Other Personal Services	8,832,168	2,959,352	1,576,598	2,918,282	1,307,885	70,051
Subtotal Personal Services	331,333,103	104,887,074	58,161,756	103,603,851	60,394,359	4,286,063
Fringe Benefits	212,228,119	65,056,061	38,733,916	66,986,630	38,579,268	2,872,244
Worker's Comp. Recovery	1,163,775	377,871	196,761	400,000	189,143	-
Total P.S. & Fringe Benefits	544,724,997	170,321,006	97,092,433	170,990,481	99,162,770	7,158,307
Other Expenses:						
Inst. Financial Aid/Match	43,120,048	13,820,649	11,388,524	12,304,750	5,606,125	-
Waivers	13,095,104	3,204,591	1,645,820	6,938,330	1,306,363	-
Utilities	22,200,225	6,113,662	4,655,669	6,864,000	4,566,894	-
All Other Expenses	108,892,077	37,055,617	18,708,034	29,672,690	19,309,392	4,146,344
Total Other Expenses	187,307,454	60,194,519	36,398,047	55,779,770	30,788,774	4,146,344
Total Expenditures	732,032,451	230,515,525	133,490,480	226,770,251	129,951,544	11,304,651
Addition to (Use of) Funds Before Transfers	25,698,687	12,635,086	6,255,878	6,671,677	4,079,119	(3,943,073)
Designated Transfers						
Debt Service	(33,182,123)	(11,598,500)	(6,901,406)	(8,846,746)	(5,835,471)	-
Auxiliary Renewal and Replacement	-	-	-	-	-	-
Total Designated Transfers	(33,182,123)	(11,598,500)	(6,901,406)	(8,846,746)	(5,835,471)	-
Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	-	(1,036,586)	(1,036,586)	(1,036,586)	(1,036,586)	4,146,344
Gear Up Set Aside Year 1 (SCSU for FY19)	-	-	-	-	-	-
Total Transfers and Commitments	-	(1,036,586)	(1,036,586)	(1,036,586)	(1,036,586)	4,146,344
Net Change Subtotal	(7,483,436)	-	(1,682,114)	(3,211,655)	(2,792,938)	203,271
WCSU Foundation Reserves - Tuition Offset	1,092,938	-	-	-	1,092,938	-
Net Change	(6,390,498)	-	(1,682,114)	(3,211,655)	(1,700,000)	203,271

CENTRAL CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Actual, FY20 Budget and Projection

Schedule B

	FY19 Actual	FY20 Budget	FY20 Projection	FY20 Proj. vs. Bud.	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	47,167,950	49,881,281	47,916,664	(1,964,617)	-3.90%
Part Time Tuition (Gross)	13,016,668	13,069,922	12,436,228	(633,694)	-4.80%
General University Fee (PT students)	12,148,801	12,466,406	11,762,292	(704,114)	-5.60%
University General Fee (excluding Accident Ins.)	29,185,482	29,731,000	28,892,000	(839,000)	-2.80%
University Fee (DS)	7,392,482	7,273,000	6,991,000	(282,000)	-3.90%
Extension Fee (Gross)	10,983,010	11,106,331	11,238,397	132,066	1.20%
All Other Student Fees	2,601,445	2,815,958	2,795,350	(20,608)	-0.70%
Accident Insurance	-	341,000	-	(341,000)	-100.00%
State Appropriations	42,255,367	42,911,250	42,695,944	(215,306)	-0.50%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	687,513	687,513	687,513	-	0.00%
Fringe Benefits Paid By State	43,693,977	46,169,627	43,100,980	(3,068,647)	-6.60%
Housing	17,417,233	17,458,807	16,729,303	(729,504)	-4.20%
Food Service	12,045,842	12,184,415	11,632,953	(551,462)	-4.50%
All Other Revenue	9,565,788	9,259,949	9,363,721	103,772	1.10%
Less: Contra Revenue	(3,770,304)	(3,091,734)	(3,091,734)	-	0.00%
Total Revenue	244,391,254	252,264,725	243,150,611	(9,114,114)	-3.60%
Expenditures:					
Personal Services:					
Total Full Time	77,558,457	85,954,021	82,974,181	(2,979,840)	-3.50%
Part Time:					
Lecturers (PTLs)	11,563,642	11,310,835	11,323,126	12,291	0.10%
Lecturers (NCLs)	1,358,140	1,525,835	1,525,835	-	0.00%
Perm/Intermit PT	359,273	301,000	301,000	-	0.00%
University Assistants	954,593	995,000	995,000	-	0.00%
Graduate Assistants	573,714	620,580	620,580	-	0.00%
Student Labor	2,555,826	2,742,000	2,742,000	-	0.00%
Other Part Time	682,636	644,000	644,000	-	0.00%
Total Part Time	18,047,824	18,139,250	18,151,541	12,291	0.10%
Overtime	909,238	802,000	802,000	-	0.00%
All Other Personal Services	4,850,638	2,959,352	2,959,352	-	0.00%
Subtotal Personal Services	101,366,157	107,854,623	104,887,074	(2,967,549)	-2.80%
Fringe Benefits	63,622,427	71,032,560	65,056,061	(5,976,499)	-8.40%
Worker's Comp. Recovery	273,457	358,097	377,871	19,774	5.50%
Total P.S. & Fringe Benefits	165,262,041	179,245,280	170,321,006	(8,924,274)	-5.00%
Other Expenses:					
Inst. Financial Aid/Match	13,466,700	13,820,649	13,820,649	-	0.00%
Waivers	3,075,941	3,204,591	3,204,591	-	0.00%
Utilities	5,406,520	6,113,662	6,113,662	-	0.00%
All Other Expenses	38,971,427	36,963,457	37,055,617	92,160	0.20%
Total Other Expenses	60,920,588	60,102,359	60,194,519	92,160	0.20%
Total Expenditures	226,182,629	239,347,639	230,515,525	(8,832,114)	-3.70%
Addition to (Use of) Funds Before Transfers	18,208,625	12,917,086	12,635,086	(282,000)	-2.20%
Designated Transfers					
Debt Service (University Fee)	(7,282,291)	(7,160,000)	(6,878,000)	282,000	-3.90%
Debt Service Residence Halls	(4,909,797)	(4,000,000)	(4,000,000)	-	0.00%
Debt Service Parking Garage	(730,032)	(720,500)	(720,500)	-	0.00%
Auxiliary Renewal and Replacement	(500,000)	-	-	-	NA
Total Designated Transfers	(13,422,120)	(11,880,500)	(11,598,500)	282,000	-2.40%
Transfers and Additional Commitments					
Transfer to SO - GF/OF swap	(995,558)	(1,036,586)	(1,036,586)	-	0.00%
Other Transfers	(176,885)	-	-	-	NA
Other Transfer - Housing Reserve	(500,000)	-	-	-	NA
Other Transfer - Telecome Reserves	(500,000)	-	-	-	NA
Total Transfers and Commitments	(2,172,443)	(1,036,586)	(1,036,586)	-	0.00%
Net Change	2,614,062	-	-	-	NA

EASTERN CONNECTICUT STATE UNIVERSITY
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY19 Actual, FY20 Budget and Projection

Schedule B

	FY19 Actual	FY20 Budget	FY20 Projection	FY20 Proj. vs. Bud.	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	24,445,477	25,102,923	24,318,553	(784,370)	-3.10%
Part Time Tuition (Gross)	1,759,906	1,768,068	1,768,068	-	0.00%
General University Fee (PT students)	1,985,770	1,997,565	1,997,565	-	0.00%
University General Fee (excluding Accident Ins.)	18,942,880	19,835,512	19,124,779	(710,733)	-3.60%
University Fee (DS)	3,972,797	3,950,130	3,815,424	(134,706)	-3.40%
Extension Fee (Gross)	2,932,356	2,776,294	2,819,378	43,084	1.60%
All Other Student Fees	1,065,899	1,001,369	999,925	(1,444)	-0.10%
Accident Insurance	248,370	187,560	180,095	(7,465)	-4.00%
State Appropriations	29,146,809	29,222,133	29,076,022	(146,111)	-0.50%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	387,513	387,513	385,143	(2,370)	-0.60%
Fringe Benefits Paid By State	25,316,946	26,069,614	24,310,059	(1,759,555)	-6.70%
Housing	22,025,952	22,434,475	22,096,985	(337,490)	-1.50%
Food Service	7,171,425	7,309,636	7,142,832	(166,804)	-2.30%
All Other Revenue	2,877,503	2,349,911	3,099,813	749,902	31.90%
Less: Contra Revenue	(1,393,322)	(1,057,150)	(1,388,283)	(331,133)	31.30%
Total Revenue	140,886,281	143,335,553	139,746,358	(3,589,195)	-2.50%
Expenditures:					
Personal Services:					
Total Full Time	43,335,337	45,184,513	44,844,694	(339,819)	-0.80%
Part Time:					
Lecturers (PTLs)	5,371,090	5,481,172	5,281,792	(199,380)	-3.60%
Lecturers (NCLs)	327,263	300,131	350,000	49,869	16.60%
Perm/Intermit PT	127,794	234,000	229,611	(4,389)	-1.90%
University Assistants	1,356,013	1,748,891	1,293,312	(455,579)	-26.00%
Graduate Assistants	216,017	290,000	244,200	(45,800)	-15.80%
Student Labor	2,768,962	2,910,337	2,826,208	(84,129)	-2.90%
Other Part Time	272,379	253,221	296,766	43,545	17.20%
Total Part Time	10,439,518	11,217,752	10,521,889	(695,863)	-6.20%
Overtime	1,061,097	1,033,000	1,218,575	185,575	18.00%
All Other Personal Services	2,255,737	1,505,560	1,576,598	71,038	4.70%
Subtotal Personal Services	57,091,689	58,940,825	58,161,756	(779,069)	-1.30%
Fringe Benefits	38,047,424	41,961,388	38,733,916	(3,227,472)	-7.70%
Worker's Comp. Recovery	152,289	199,313	196,761	(2,552)	-1.30%
Total P.S. & Fringe Benefits	95,291,402	101,101,526	97,092,433	(4,009,093)	-4.00%
Other Expenses:					
Inst. Financial Aid/Match	11,394,826	11,444,282	11,388,524	(55,758)	-0.50%
Waivers	1,399,155	1,496,704	1,645,820	149,116	10.00%
Utilities	4,221,086	5,109,420	4,655,669	(453,751)	-8.90%
All Other Expenses	18,487,346	17,881,108	18,708,034	826,926	4.60%
Total Other Expenses	35,502,413	35,931,514	36,398,047	466,533	1.30%
Total Expenditures	130,793,815	137,033,040	133,490,480	(3,542,560)	-2.60%
Addition to (Use of) Funds Before Transfers	10,092,466	6,302,513	6,255,878	(46,635)	-0.70%
Designated Transfers					
Debt Service (University Fee)	(3,925,563)	(3,914,101)	(3,770,061)	144,040	-3.70%
Debt Service Residence Halls	(2,596,781)	(2,768,130)	(2,768,130)	-	0.00%
Debt Service Parking Garage	(372,266)	(363,215)	(363,215)	-	0.00%
Auxiliary Renewal and Replacement	(1,262,657)	0	-	-	NA
Total Designated Transfers	(8,157,267)	(7,045,446)	(6,901,406)	144,040	-2.00%
Transfers and Additional Commitments					
Transfer to SO - GF/OF swap	(995,558)	(1,036,586)	(1,036,586)	-	0.00%
Other Requet	(500,000)	-	-	-	NA
Total Transfers and Commitments	(1,495,558)	(1,036,586)	(1,036,586)	-	0.00%
Net Change	439,641	(1,779,519)	(1,682,114)	97,405	-5.50%

SOUTHERN CONNECTICUT STATE UNIVERSITY
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY19 Actual, FY20 Budget and Projection

Schedule B

	FY19 Actual	FY20 Budget	FY20 Projection	FY20 Proj. vs. Bud.	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	45,852,826	48,693,459	49,036,800	343,341	0.70%
Part Time Tuition (Gross)	8,474,889	9,578,009	8,678,009	(900,000)	-9.40%
General University Fee (PT students)	9,839,382	9,745,838	8,845,838	(900,000)	-9.20%
University General Fee (excluding Accident Ins.)	29,134,155	30,595,812	30,695,812	100,000	0.30%
University Fee (DS)	7,154,721	7,121,746	7,121,746	-	0.00%
Extension Fee (Gross)	10,407,079	11,301,731	10,926,731	(375,000)	-3.30%
All Other Student Fees	2,297,167	2,800,000	2,800,000	-	0.00%
Accident Insurance	450,167	469,209	469,209	-	0.00%
State Appropriations	40,669,444	40,879,589	40,675,191	(204,398)	-0.50%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	387,513	387,513	385,143	(2,370)	-0.60%
Fringe Benefits Paid By State	41,472,760	43,747,762	40,772,576	(2,975,186)	-6.80%
Housing	18,929,904	19,344,974	19,344,974	-	0.00%
Food Service	9,153,273	9,519,258	9,519,258	-	0.00%
All Other Revenue	6,870,123	5,385,681	6,585,641	1,199,960	22.30%
Less: Contra Revenue	(2,355,610)	(2,415,000)	(2,415,000)	-	0.00%
Total Revenue	228,737,793	237,155,581	233,441,928	(3,713,653)	-1.60%
Expenditures:					
Personal Services:					
Total Full Time	77,231,515	81,538,652	79,819,441	(1,719,211)	-2.10%
Part Time:					
Lecturers (PTLs)	12,403,296	12,373,432	12,373,432	-	0.00%
Lecturers (NCLs)	1,171,355	1,260,000	1,260,000	-	0.00%
Perm/Intermit PT	601,864	692,847	692,847	-	0.00%
University Assistants	1,113,140	1,083,406	1,083,406	-	0.00%
Graduate Assistants	3,015,972	1,275,782	1,275,782	-	0.00%
Student Labor	1,207,340	3,087,054	3,087,054	-	0.00%
Other Part Time	348,934	461,936	-	(461,936)	-100.00%
Total Part Time	19,861,901	20,234,457	19,772,521	(461,936)	-2.30%
Overtime	1,027,096	1,093,607	1,093,607	-	0.00%
All Other Personal Services	3,437,154	2,918,282	2,918,282	-	0.00%
Subtotal Personal Services	101,557,666	105,784,998	103,603,851	(2,181,147)	-2.10%
Fringe Benefits	65,436,230	68,760,249	66,986,630	(1,773,619)	-2.60%
Worker's Comp. Recovery	239,399	400,000	400,000	-	0.00%
Total P.S. & Fringe Benefits	167,233,295	174,945,247	170,990,481	(3,954,766)	-2.30%
Other Expenses:					
Inst. Financial Aid/Match	10,602,453	12,304,750	12,304,750	-	0.00%
Waivers	5,706,908	6,934,620	6,938,330	3,710	0.10%
Utilities	6,843,335	7,351,500	6,864,000	(487,500)	-6.60%
All Other Expenses	29,472,539	28,906,927	29,672,690	765,763	2.60%
Total Other Expenses	52,625,235	55,497,797	55,779,770	281,973	0.50%
Total Expenditures	219,858,530	230,443,044	226,770,251	(3,672,793)	-1.60%
Addition to (Use of) Funds Before Transfers	8,879,263	6,712,537	6,671,677	(40,860)	-0.60%
Designated Transfers					
Debt Service (University Fee)	(6,979,721)	(6,946,746)	(6,946,746)	-	0.00%
Debt Service Residence Halls	(1,036,522)	(1,000,000)	(1,000,000)	-	0.00%
Debt Service Parking Garage	(1,225,936)	(1,000,000)	(900,000)	100,000	-10.00%
Auxiliary Renewal and Replacement	-	-	-	-	NA
Total Designated Transfers	(9,242,179)	(8,946,746)	(8,846,746)	100,000	-1.10%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	(995,558)	(1,036,586)	(1,036,586)	-	0.00%
Gear Up Set Aside Year 1 (for FY19)	810,250	-	-	-	NA
FY18 Longevity Pay Set Aside for FY19	2,100,000	-	-	-	NA
Total Transfers and Commitments	1,914,692	(1,036,586)	(1,036,586)	-	0.00%
Net Change	1,551,776	(3,270,795)	(3,211,655)	59,140	-1.80%

WESTERN CONNECTICUT STATE UNIVERSITY
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY19 Actual, FY20 Budget and Projection

Schedule B

	FY19 Actual	FY20 Budget	FY20 Projection	FY20 Proj. vs. Bud.	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	23,114,589	24,811,114	24,293,331	(517,783)	-2.10%
Part Time Tuition (Gross)	5,108,503	5,360,258	5,309,303	(50,955)	-1.00%
General University Fee (PT students)	4,591,996	4,820,849	4,706,976	(113,873)	-2.40%
University General Fee (excluding Accident Ins.)	16,028,069	17,024,216	16,777,500	(246,716)	-1.40%
University Fee (DS)	3,709,685	3,769,557	3,712,951	(56,606)	-1.50%
Extension Fee (Gross)	2,951,209	3,906,654	3,748,491	(158,163)	-4.00%
All Other Student Fees	1,778,805	2,044,650	2,044,650	-	0.00%
Accident Insurance	122,637	181,935	178,145	(3,790)	-2.10%
State Appropriations	27,450,565	27,551,177	27,413,421	(137,756)	-0.50%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	387,513	387,513	385,143	(2,370)	-0.60%
Fringe Benefits Paid By State	24,577,752	25,158,377	23,462,486	(1,695,891)	-6.70%
Housing	11,148,141	11,487,655	10,996,167	(491,488)	-4.30%
Food Service	5,910,871	6,191,683	5,826,621	(365,062)	-5.90%
All Other Revenue	4,527,478	4,514,563	6,379,062	1,864,499	41.30%
Less: Contra Revenue	(1,144,445)	(1,268,675)	(1,203,584)	65,091	-5.10%
Total Revenue	130,263,368	135,941,526	134,030,663	(1,910,863)	-1.40%
Expenditures:					
Personal Services:					
Total Full Time	46,084,796	48,020,903	47,070,160	(950,743)	-2.00%
Part Time:					
Lecturers (PTLs)	7,053,632	7,448,108	7,040,108	(408,000)	-5.50%
Lecturers (NCLs)	429,844	252,684	660,684	230,840	55.80%
Perm/Intermit PT	136,839	117,267	118,292	1,025	0.90%
University Assistants	689,062	765,525	765,525	-	0.00%
Graduate Assistants	170,381	216,812	211,903	(4,909)	-2.30%
Student Labor	1,916,603	1,866,420	1,853,420	(13,000)	-0.70%
Other Part Time	400,475	423,472	423,427	(45)	0.00%
Total Part Time	10,796,836	11,090,288	11,073,359	(16,929)	-0.20%
Overtime	1,037,046	842,955	942,955	100,000	11.90%
All Other Personal Services	1,619,096	1,307,885	1,307,885	-	0.00%
Subtotal Personal Services	59,537,774	61,262,031	60,394,359	(867,672)	-1.40%
Fringe Benefits	37,575,138	39,193,597	38,579,268	(614,329)	-1.60%
Worker's Comp. Recovery	41,382	195,560	189,143	(6,417)	-3.30%
Total P.S. & Fringe Benefits	97,154,294	100,651,188	99,162,770	(1,488,418)	-1.50%
Other Expenses:					
Inst. Financial Aid/Match	5,398,647	5,606,125	5,606,125	-	0.00%
Waivers	1,271,733	1,323,279	1,306,363	(16,916)	-1.30%
Utilities	4,546,515	4,239,289	4,566,894	327,605	7.70%
All Other Expenses	18,802,850	19,636,998	19,309,392	(327,606)	-1.70%
Total Other Expenses	30,019,745	30,805,691	30,788,774	(16,917)	-0.10%
Total Expenditures	127,174,039	131,456,879	129,951,544	(1,505,335)	-1.10%
Addition to (Use of) Funds Before Transfers	3,089,329	4,484,647	4,079,119	(405,528)	-9.00%
Designated Transfers					
Debt Service (University Fee)	(3,666,473)	(3,731,861)	(3,712,951)	18,910	-0.50%
Debt Service Residence Halls	(1,345,282)	(1,370,086)	(1,370,086)	-	0.00%
Debt Service Parking Garage	(705,998)	(681,460)	(681,460)	-	0.00%
Debt Service WS Parking Garage	(35,878)	(70,974)	(70,974)	-	0.00%
Auxiliary Renewal and Replacement	-	-	-	-	NA
Total Designated Transfers	(5,753,631)	(5,854,381)	(5,835,471)	18,910	-0.30%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	(995,558)	(1,036,586)	(1,036,586)	-	0.00%
FY18 Longevity Pay Set Aside for FY19	303,424	-	-	-	NA
Total Transfers and Commitments	(692,134)	(1,036,586)	(1,036,586)	-	0.00%
Net Change Subtotal	(3,356,436)	(2,406,320)	(2,792,938)	(386,618)	16.10%
WCSU Foundation Reserves - Tuition Offset	681,686	-	1,092,938	1,092,938	NA
Net Change	(2,674,750)	(2,406,320)	(1,700,000)	706,320	-29.40%

SYSTEM OFFICE/SYSTEMWIDE/MANDATES

Schedule B

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Actual, FY20 Budget and Projection

	FY19 Actual Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj. vs. Bud. Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	-	-	-	-	NA
Part Time Tuition (Gross)	-	-	-	-	NA
General University Fee (PT students)	-	-	-	-	NA
University General Fee (excluding Accident Ins.)	-	-	-	-	NA
University Fee (DS)	-	-	-	-	NA
Extension Fee (Gross)	-	-	-	-	NA
All Other Student Fees	-	-	-	-	NA
Accident Insurance	-	-	-	-	NA
State Appropriations	4,153,809	4,616,413	4,593,331	(23,082)	-0.50%
Addit'l State Appropriation (Dev Education, Outcomes and IMRP)	-	-	-	-	NA
Fringe Benefits Paid By State	2,606,018	3,483,497	2,768,247	(715,250)	-20.50%
Housing	-	-	-	-	NA
Food Service	-	-	-	-	NA
All Other Revenue	567,804	-	-	-	NA
Less: Contra Revenue	-	-	-	-	NA
Total Revenue	7,327,631	8,099,910	7,361,578	(738,332)	-9.10%
Expenditures:					
Personal Services:					
Total Full Time	4,009,369	4,578,010	4,202,752	(375,258)	-8.20%
Part Time:					
Lecturers (PTLs)	-	-	-	-	NA
Lecturers (NCLs)	-	-	-	-	NA
Perm/Intermit PT	20,574	38,402	-	(38,402)	-100.00%
University Assistants	9,309	-	13,260	13,260	NA
Graduate Assistants	-	-	-	-	NA
Student Labor	-	-	-	-	NA
Other Part Time	-	-	-	-	NA
Total Part Time	29,883	38,402	13,260	(25,142)	-65.50%
Overtime	-	-	-	-	NA
All Other Personal Services	132,678	64,804	70,051	5,247	8.10%
Subtotal Personal Services	4,171,930	4,681,216	4,286,063	(395,153)	-8.40%
Fringe Benefits	2,717,293	3,483,496	2,872,244	(611,252)	-17.50%
Worker's Comp. Recovery	-	-	-	-	NA
Total P.S. & Fringe Benefits	6,889,223	8,164,712	7,158,307	(1,006,405)	-12.30%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	-	-	-	-	NA
All Other Expenses	3,734,173	4,146,344	4,146,344	-	0.00%
Total Other Expenses	3,734,173	4,146,344	4,146,344	-	0.00%
Total Expenditures	10,623,396	12,311,056	11,304,651	(1,006,405)	-8.20%
Addition to (Use of) Funds Before Transfers	(3,295,765)	(4,211,146)	(3,943,073)	268,073	-6.40%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	3,982,232	4,146,344	4,146,344	-	0.00%
Other Transfers to Univ	(109,252)	-	-	-	NA
FY18 Longevity Pay Set Aside for FY19	-	-	-	-	NA
Total Transfers and Commitments	3,872,980	4,146,344	4,146,344	-	0.00%
Net Change	577,215	(64,802)	203,271	268,073	-413.70%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Actual, FY20 Revised Budget and Projection

Schedule C

Colleges: Consolidated

Account Name	FY19 Actual Dollars (\$)	FY20 Revised Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj vs. FY20 Revised Bud	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	123,421,252	124,593,177	120,047,239	(4,545,938)	-3.60%
Fees	60,333,722	60,620,616	59,269,411	(1,351,205)	-2.20%
State Appropriations	139,947,626	140,733,737	140,733,737	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	8,662,680	8,564,677	8,529,593	(35,084)	-0.40%
GF Fringe Benefits Paid by State	124,748,958	124,525,013	124,195,704	(329,309)	-0.30%
OF Fringe Benefits Paid by State	16,200,000	24,400,000	24,400,000	-	0.00%
Private Gifts, Grants and Contracts	67,285	109,605	120,605	11,000	10.00%
Sales of Educational Activities	793,560	691,580	705,919	14,339	2.10%
All Other Revenue	2,161,346	3,898,880	3,797,403	(101,478)	-2.60%
Less Contra Revenue	(2,727,136)	(2,818,970)	(2,675,242)	143,728	-5.10%
Total Revenue	473,609,293	485,318,315	479,124,369	(6,193,947)	-1.30%
Expenditures:					
Personnel Services:					
Full Time (601000)	151,157,616	156,283,754	155,945,461	(338,293)	-0.20%
Continuing Part Time (601100)	1,305,036	1,249,839	1,371,410	121,571	9.70%
Temporary Part Time (601200, 02, 03, 04, 601303)	20,908,719	21,280,050	20,936,931	(343,119)	-1.60%
Clinical EA (601201)	5,351,406	6,227,322	6,281,497	54,175	0.90%
Contractual PTL (601302)	42,901,090	43,948,027	42,415,215	(1,532,812)	-3.50%
Contractual NCL (601300)	3,908,369	4,571,339	4,532,846	(38,493)	-0.80%
Contractual ECL (601301)	8,000,886	7,873,948	7,919,145	45,197	0.60%
Student Labor (601400, 01, 02, 601406)	1,870,763	2,458,177	2,093,530	(364,647)	-14.80%
Overtime (601501, 601502)	1,277,116	1,133,024	1,302,429	169,405	15.00%
All Other Personnel Services	6,929,871	8,376,986	7,391,295	(985,691)	-11.80%
Subtotal Personnel Services	243,610,870	253,402,466	250,189,758	(3,212,708)	-1.30%
Fringe Benefits	164,791,906	167,978,979	165,360,372	(2,618,607)	-1.60%
Total P.S. & Fringe Benefits	408,402,776	421,381,445	415,550,130	(5,831,315)	-1.40%
Other Expenses:					
Inst. Financial Aid/Match	15,395,147	15,826,995	15,386,024	(440,971)	-2.80%
Waivers	4,841,880	4,670,914	5,450,531	779,617	16.70%
Utilities	9,862,280	9,945,254	9,923,474	(21,780)	-0.20%
All Other Expenses	42,518,960	45,156,679	45,840,776	684,097	1.50%
Total Other Expenses	72,618,267	75,599,842	76,600,805	1,000,963	1.30%
Total Expenditures	481,021,043	496,981,287	492,150,936	(4,830,351)	-1.00%
Addition to (Use of) Funds Before Transfers	(7,411,750)	(11,662,972)	(13,026,567)	(1,363,595)	11.70%
Transfers, Additional Funds and Commitments					
Transfer in	15,903,379	15,432,192	17,406,609	1,974,417	12.80%
Transfer out	(15,903,379)	(15,432,192)	(16,402,842)	(970,650)	6.30%
Total Transfers, Additional Funds and Commitments	(0)	-	1,003,767	1,003,767	NA
Net Change Subtotal	(7,411,750)	(11,662,972)	(12,022,800)	(359,828)	3.10%
Restricted CB Reserves (2017 SEBAC)	-	-	-	-	NA
CCC systemwide marketing campaign	-	(1,000,000)	(1,000,000)	-	0.00%
Net Change	(7,411,750)	(12,662,972)	(13,022,800)	(359,828)	2.80%

All Colleges Consolidating

Account Name	Consolidated	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:														
Tuition (Gross)	123,421,252	-	4,130,329	8,216,994	17,938,100	12,795,843	14,974,342	6,633,827	16,694,666	14,728,312	3,203,845	3,550,874	10,130,359	10,423,764
Fees	60,333,722	235,933	3,951,950	4,541,080	8,173,159	4,835,642	8,211,665	3,301,192	7,468,253	7,288,081	1,100,950	1,513,062	4,477,522	5,235,233
State Appropriations	139,947,626	11,316,469	6,593,569	10,035,728	17,062,964	12,069,967	14,665,588	7,195,893	16,586,647	13,008,025	5,937,771	5,928,250	9,900,530	9,646,225
Addtl State Appropriation (Dev Edu and Outcro	8,662,680	-	295,107	713,713	1,096,780	855,775	1,106,411	606,956	1,044,069	908,971	240,754	364,632	637,208	792,304
GF Fringe Benefits Paid by State	124,748,958	7,618,808	6,012,848	9,437,645	15,039,903	11,103,754	13,824,140	6,430,147	15,724,732	11,176,265	5,351,961	5,085,508	9,102,787	8,840,461
OF Fringe Benefits Paid by State	16,200,000	-	690,388	1,559,440	1,887,911	1,099,509	2,533,955	472,992	2,516,343	1,869,542	515,766	303,400	1,366,956	1,383,798
Private Gifts, Grants and Contracts	67,285	-	-	-	-	-	-	6,218	-	-	58,434	-	-	2,634
Sales of Educational Activities	793,560	-	18,185	36,511	56,142	135,993	9,308	3,344	133,327	194,923	-	-	-	205,826
All Other Revenue	2,161,346	447,309	(23,829)	(60,440)	(35,804)	134,386	298,201	95,208	6,411	180,761	47,983	134,111	998,617	148,431
Less Contra Revenue	(2,727,136)	-	(127,972)	(278,494)	(363,583)	(209,781)	(327,480)	(181,991)	(227,254)	(283,585)	(135,176)	(75,204)	(318,710)	(197,906)
Total Revenue	473,609,293	19,618,519	21,330,574	34,202,178	60,855,571	42,821,087	55,296,131	24,563,786	59,947,193	49,071,294	16,322,287	16,804,634	36,295,269	36,480,770
Expenditures:														
Personnel Services:														
Full Time (601000)	151,157,616	10,539,510	4,895,336	11,501,032	16,981,656	13,904,722	17,555,504	7,928,353	19,383,385	15,617,929	6,072,758	5,366,807	11,031,153	10,379,471
Continuing Part Time (601100)	1,305,036	-	33,372	-	47,786	189,787	16,229	39,084	195,349	170,397	-	296,506	-	316,524
Temporary Part Time (601200, 02, 03, 04, 6013	20,908,719	226,600	3,104,231	1,353,493	2,843,768	1,338,363	2,584,347	883,240	2,165,097	1,873,688	520,334	805,061	1,567,418	1,643,080
Clinical EA (601201)	5,351,406	-	-	1,354,580	1,113,304	-	88,823	-	1,271,378	348,064	303,022	-	615,992	256,243
Contractual PTL (601302)	42,901,090	-	1,590,546	2,260,644	6,790,259	4,239,632	4,930,440	2,317,680	5,698,407	4,676,422	1,189,042	1,357,167	3,739,636	4,111,215
Contractual NCL (601300)	3,908,369	-	387,383	401,814	382,318	252,298	388,680	135,772	398,348	678,482	52,115	177,933	273,955	379,270
Contractual ECL (601301)	8,000,886	-	799,062	508,670	1,046,471	567,725	1,376,688	549,403	770,495	868,155	115,457	83,218	505,716	809,826
Student Labor (601400, 01, 02, 601406)	1,277,116	17,333	104,791	87,117	344,271	232,464	187,746	169,039	102,774	281,089	31,647	2,161	200,032	110,298
Overtime (601501, 601502)	1,277,116	-	20,062	108,130	311,641	193,485	98,856	21,382	307,211	61,851	25,773	42,335	20,782	65,608
All Other Personnel Services	6,929,871	515,521	153,415	643,757	902,304	637,715	883,048	365,440	598,021	518,037	212,201	446,259	485,313	568,841
Subtotal Personnel Services	243,610,870	11,298,964	11,088,198	18,219,237	30,763,778	21,556,193	28,110,362	12,409,393	30,890,465	25,094,114	8,522,348	8,577,447	18,439,997	18,640,375
Fringe Benefits	164,791,906	7,622,787	7,412,929	12,822,115	20,011,887	14,840,117	19,858,093	8,155,897	22,215,671	15,335,480	6,096,110	5,731,962	12,494,455	12,194,401
Total P.S. & Fringe Benefits	408,402,776	18,921,750	18,501,127	31,041,352	50,775,666	36,396,310	47,968,455	20,565,290	53,106,136	40,429,594	14,618,459	14,309,410	30,934,452	30,834,776
Other Expenses:														
Inst. Financial Aid/Match	15,395,147	-	473,809	1,362,747	2,653,652	1,433,092	1,953,036	894,369	1,291,080	1,818,181	278,570	432,453	1,536,288	1,267,870
Waivers	4,841,880	-	181,931	251,172	437,340	547,413	612,416	219,567	1,462,758	501,126	225,394	63,856	171,517	167,390
Utilities	9,862,280	794	404,471	818,591	971,339	1,198,799	1,270,946	382,402	1,341,069	1,016,564	514,401	261,329	834,240	847,336
All Other Expenses	42,518,960	7,371,333	1,703,308	2,509,175	6,875,632	4,866,399	2,639,074	2,182,053	2,704,101	4,550,466	772,216	1,300,366	2,820,292	2,224,543
Total Other Expenses	72,618,267	7,372,126	2,763,519	4,941,686	10,937,964	8,045,704	6,475,473	3,678,392	6,799,008	7,886,335	1,790,581	2,058,004	5,362,337	4,507,139
Total Expenditures	481,021,043	26,293,876	21,264,646	35,983,038	61,713,629	44,442,014	54,443,927	24,243,682	59,905,144	48,315,930	16,409,040	16,367,414	36,296,788	35,341,915
Addition to (Use of) Funds Before Transfers	(7,411,750)	(6,675,357)	65,928	(1,780,860)	(858,058)	(1,620,927)	852,203	320,105	42,050	755,365	(86,753)	437,220	(1,520)	1,138,854
Transfers, Additional Funds and Commitments														
Transfer in	15,903,379	11,966,593	173,803	281,146	475,222	335,135	523,912	215,036	468,911	417,654	281,007	157,573	341,314	266,072
Transfer out	(15,903,379)	(3,926,351)	(388,642)	(980,497)	(1,697,700)	(1,165,531)	(1,563,605)	(665,502)	(1,564,423)	(1,401,646)	(308,887)	(370,848)	(967,277)	(902,469)
Total Transfers, Additional Funds and Commitm	-	8,040,242	(214,839)	(699,351)	(1,222,479)	(830,396)	(1,039,693)	(450,466)	(1,095,512)	(983,991)	(27,880)	(213,275)	(625,963)	(636,397)
Net Change	(7,411,750)	1,364,885	(148,911)	(2,480,211)	(2,080,537)	(2,451,323)	(187,490)	(130,361)	(1,053,463)	(228,627)	(114,632)	223,945	(627,483)	502,458

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Revised Budget

Schedule C

All Colleges Consolidating

Account Name	Consolidated	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:														
Tuition (Gross)	124,593,177	-	4,174,449	8,393,540	17,693,558	13,769,000	14,668,142	6,771,695	16,919,489	14,378,341	3,303,079	3,439,155	10,237,101	10,845,628
Fees	60,620,616	-	4,318,483	5,005,657	7,774,553	3,900,000	8,101,172	3,264,387	7,640,996	7,252,248	1,135,651	1,835,324	4,953,695	5,438,450
State Appropriations	140,733,737	12,730,739	6,751,709	9,618,861	16,835,104	12,250,406	14,426,503	7,111,377	16,555,280	13,089,321	5,885,404	5,828,684	9,933,369	9,716,980
Addtl State Appropriation (Dev Edu and Outcomes)	8,564,677	-	295,107	632,923	1,096,780	855,775	1,121,863	561,734	1,044,070	908,971	240,754	364,632	649,763	792,305
GF Fringe Benefits Paid By State	124,525,013	8,344,275	6,212,588	8,980,009	14,647,980	11,062,560	13,603,382	6,374,923	15,433,282	11,168,504	5,322,348	5,268,290	9,054,705	9,052,167
OF Fringe Benefits Paid by State	24,400,000	-	855,369	2,065,871	3,036,938	2,282,699	3,686,391	1,054,779	3,965,582	2,481,750	454,504	394,946	2,072,110	2,049,061
Private Gifts, Grants and Contracts	109,605	-	-	-	-	-	-	6,705	-	-	100,000	-	-	2,900
Sales of Educational Activities	691,580	-	9,000	35,000	45,000	130,000	9,000	3,050	127,180	190,000	-	-	-	143,350
All Other Revenue	3,898,880	-	248,750	233,400	515,000	275,000	376,750	205,000	303,645	295,400	56,131	228,500	746,994	414,310
Less Contra Revenue	(2,818,970)	-	(121,042)	(280,000)	(372,665)	(225,000)	(308,000)	(184,214)	(270,748)	(294,000)	(138,555)	(76,746)	(323,000)	(225,000)
Total Revenue	485,318,315	21,075,014	22,744,413	34,685,261	61,272,248	44,300,440	55,685,203	25,169,436	61,718,776	49,470,535	16,359,316	17,282,785	37,324,737	38,230,151
Expenditures:														
Personnel Services:														
Full Time (601000)	156,283,754	11,604,439	4,890,898	12,374,280	16,991,670	14,893,104	17,403,774	8,532,293	20,141,946	16,629,636	6,523,155	5,435,318	10,674,204	10,189,037
Continuing Part Time (601100)	1,249,839	10,766	28,344	-	60,267	153,900	-	(44,738)	194,210	185,571	-	334,804	-	326,715
Temporary Part Time (601200, 02, 03, 04, 601303)	21,280,050	617,975	3,370,760	1,303,382	2,875,505	1,471,725	2,647,195	568,591	2,192,842	1,228,327	82,949	982,915	1,736,193	2,201,691
Clinical EA (601201)	6,227,322	-	-	1,462,642	1,128,792	-	102,052	-	1,369,744	941,396	320,060	-	648,869	253,767
Contractual PTL (601302)	43,948,027	-	1,559,818	2,536,710	6,698,426	4,230,362	4,962,720	2,497,383	5,829,786	4,827,440	1,145,641	1,424,166	3,950,011	4,285,564
Contractual NCL (601300)	4,571,339	-	441,965	442,000	366,742	195,175	450,000	137,720	394,200	749,365	44,616	240,648	638,170	470,738
Contractual ECL (601301)	7,873,948	-	862,144	465,500	1,087,638	467,281	1,290,307	506,002	860,052	842,110	107,467	77,176	488,209	820,062
Student Labor (601400, 01, 02, 601406)	2,458,177	26,080	111,900	38,000	650,000	228,000	250,000	225,843	171,155	332,000	36,129	16,667	231,000	141,403
Overtime (601501, 601502)	1,133,024	-	28,200	52,290	248,639	150,000	90,000	25,000	334,562	65,000	20,729	39,586	18,230	60,788
All Other Personnel Services	8,376,986	3,416,194	115,292	491,000	438,080	640,000	670,000	263,180	336,072	810,720	2,753	252,408	544,009	397,278
Subtotal Personnel Services	253,402,466	15,675,454	11,409,321	19,165,804	30,545,759	22,429,547	27,866,048	12,711,274	31,824,569	26,611,565	8,283,499	8,803,688	18,928,895	19,147,043
Fringe Benefits	167,978,979	8,134,938	7,734,953	13,271,352	19,888,915	14,874,702	20,379,378	8,431,272	22,378,391	15,424,485	6,249,407	6,136,673	12,470,487	12,604,026
Total P.S. & Fringe Benefits	421,381,445	23,810,392	19,144,274	32,437,156	50,434,674	37,304,249	48,245,426	21,142,546	54,202,960	42,036,050	14,532,906	14,940,361	31,399,382	31,751,069
Other Expenses:														
Inst. Financial Aid/Match	15,826,995	-	488,061	1,050,000	2,230,289	1,962,600	2,115,021	1,015,754	1,203,000	1,987,412	264,518	487,140	1,457,106	1,566,094
Waivers	4,670,914	-	172,560	245,000	452,303	460,000	260,000	214,996	1,537,985	657,200	229,820	61,050	200,000	180,000
Utilities	9,945,254	2,900	406,584	770,218	960,000	1,107,363	1,200,000	350,000	1,420,000	1,235,000	579,589	206,600	900,000	807,000
All Other Expenses	45,156,679	11,437,276	1,936,414	2,544,138	6,385,692	4,267,634	2,646,833	2,554,117	2,702,843	4,145,300	470,534	1,322,010	2,744,779	1,999,109
Total Other Expenses	75,599,842	11,440,176	3,003,619	4,609,356	10,028,284	7,797,597	6,221,854	4,134,867	6,863,828	8,024,912	1,544,461	2,076,800	5,301,885	4,552,203
Total Expenditures	496,981,287	35,250,568	22,147,893	37,046,512	60,462,958	45,101,846	54,467,280	25,277,413	61,066,788	50,060,962	16,077,367	17,017,161	36,701,267	36,303,272
Addition to (Use of) Funds Before Transfers	(11,662,972)	(14,175,554)	596,520	(2,361,251)	809,290	(801,406)	1,217,923	(107,977)	651,988	(590,427)	281,949	265,624	623,470	1,926,879
Transfers, Additional Funds and Commitments														
Transfer in	15,432,192	14,978,239	-	-	92,985	-	360,968	-	-	-	-	-	-	-
Transfer out	(15,432,192)	(453,953)	(534,109)	(929,685)	(2,130,574)	(1,528,372)	(1,953,530)	(836,248)	(1,988,074)	(1,813,013)	(388,271)	(456,726)	(1,247,878)	(1,171,759)
Total Transfers, Additional Funds and Commitments	-	14,524,286	(534,109)	(929,685)	(2,037,589)	(1,528,372)	(1,592,562)	(836,248)	(1,988,074)	(1,813,013)	(388,271)	(456,726)	(1,247,878)	(1,171,759)
Net Change Subtotal	(11,662,972)	348,732	62,411	(3,290,936)	(1,228,299)	(2,329,778)	(374,639)	(944,225)	(1,336,086)	(2,403,440)	(106,322)	(191,102)	(624,408)	755,120
Use of Unrestricted Reserves for SW Marketing	(1,000,000)	(1,000,000)	-	-	-	-	-	-	-	-	-	-	-	-
Net Change	(12,662,972)	(651,268)	62,411	(3,290,936)	(1,228,299)	(2,329,778)	(374,639)	(944,225)	(1,336,086)	(2,403,440)	(106,322)	(191,102)	(624,408)	755,120

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Projection

All Colleges Consolidating

Account Name	Consolidated	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:														
Tuition (Gross)	120,047,239	-	3,952,614	8,396,539	17,668,427	13,116,545	13,809,068	6,390,827	16,790,044	13,600,688	3,365,375	3,134,246	9,557,488	10,265,378
Fees	59,269,411	-	3,979,977	4,476,673	8,118,930	3,740,000	8,139,997	3,169,387	7,473,277	7,084,204	1,135,651	1,908,760	4,547,016	5,495,539
State Appropriations	140,733,737	12,730,737	6,751,708	9,618,861	16,835,105	12,250,407	14,426,503	7,111,377	16,555,279	13,089,321	5,885,404	5,828,684	9,933,369	9,716,982
Addtl State Appropriation (Dev Edu and Outcom	8,529,593	-	294,017	630,540	1,091,776	852,299	1,117,080	559,840	1,039,451	904,871	239,871	363,460	646,882	789,506
GF Fringe Benefits Paid by State	124,195,704	8,344,275	6,174,765	9,015,928	14,583,290	10,944,653	13,548,400	6,360,584	15,893,068	11,057,121	5,212,163	5,233,599	8,946,285	8,881,573
OF Fringe Benefits Paid by State	24,400,000	-	855,369	2,065,871	3,036,938	2,282,699	3,686,391	1,054,779	3,965,582	2,481,750	454,504	394,946	2,072,110	2,049,061
Private Gifts, Grants and Contracts	120,605	-	-	-	-	-	-	6,705	-	-	111,000	-	-	2,900
Sales of Educational Activities	705,919	-	8,889	35,000	45,000	130,000	9,000	4,500	140,180	190,000	-	-	-	143,350
All Other Revenue	3,797,403	238,000	228,583	272,014	515,000	275,000	260,824	205,000	259,852	268,864	54,987	218,746	689,208	311,325
Less Contra Revenue	(2,675,242)	-	(111,738)	(280,000)	(372,665)	(225,000)	(226,802)	(184,214)	(270,748)	(294,000)	(138,555)	(24,820)	(321,700)	(225,000)
Total Revenue	479,124,369	21,313,012	22,134,184	34,231,426	61,521,801	43,366,603	54,770,461	24,678,785	61,845,985	48,382,819	16,320,400	17,057,621	36,070,658	37,430,614
Expenditures:														
Personnel Services:														
Full Time (601000)	155,945,461	12,013,450	5,247,865	12,074,461	17,162,567	14,676,949	17,748,381	8,585,444	19,734,354	16,525,498	6,355,168	5,255,096	10,379,034	10,187,194
Continuing Part Time (601100)	1,371,410	-	40,902	-	43,275	153,900	-	72,279	194,210	182,766	-	356,272	-	327,806
Temporary Part Time (601200, 02, 03, 04, 60130	20,936,931	351,831	3,157,005	1,394,436	3,204,540	1,348,700	2,164,539	619,976	2,192,842	903,162	218,034	924,706	2,158,563	2,298,597
Clinical EA (601201)	6,281,497	-	-	1,521,414	1,188,081	-	101,504	-	1,369,744	822,958	320,060	-	641,038	316,698
Contractual PTL (601302)	42,415,215	-	1,542,795	2,375,855	6,744,316	4,230,362	4,678,113	2,142,232	5,829,786	4,377,972	1,163,473	1,446,176	3,868,621	4,015,514
Contractual NCL (601300)	4,532,846	-	356,296	399,598	420,555	310,000	381,813	204,500	394,200	727,704	44,616	174,390	637,528	481,646
Contractual ECL (601301)	7,919,145	-	748,938	480,591	1,054,909	467,281	1,441,319	425,043	860,052	907,091	127,698	117,260	504,239	784,724
Student Labor (601400, 01, 02, 601406)	2,093,530	7,332	83,610	87,766	350,000	228,000	261,348	199,843	101,032	305,000	25,000	9,705	255,054	179,840
Overtime (601501, 601502)	1,302,429	-	6,838	77,290	316,750	210,000	121,738	22,000	334,562	65,000	20,729	33,980	21,579	71,963
All Other Personnel Services	7,391,295	2,537,634	133,284	466,000	516,811	640,000	680,413	263,180	23,666	900,000	191,929	238,204	513,096	287,078
Subtotal Personnel Services	250,189,758	14,910,247	11,317,533	18,877,410	31,001,804	22,265,192	27,579,168	12,534,497	31,034,448	25,717,151	8,466,707	8,555,789	18,978,752	18,951,060
Fringe Benefits	165,360,372	7,734,192	7,686,617	13,256,713	19,376,128	14,930,000	19,598,626	8,398,095	21,990,716	15,225,000	6,054,631	6,110,648	12,667,038	12,331,968
Total P.S. & Fringe Benefits	415,550,130	22,644,439	19,004,150	32,134,123	50,377,932	37,195,192	47,177,794	20,932,592	53,025,164	40,942,151	14,521,338	14,666,437	31,645,790	31,283,028
Other Expenses:														
Inst. Financial Aid/Match	15,386,024	-	453,671	1,051,884	2,530,289	1,962,600	1,902,819	1,015,754	707,163	1,987,412	269,261	481,971	1,457,106	1,566,094
Waivers	5,450,531	-	207,000	245,000	433,000	460,000	472,202	224,314	2,103,945	657,200	229,820	61,050	200,000	157,000
Utilities	9,923,474	2,900	403,146	770,218	960,000	1,107,363	1,200,000	329,300	1,458,500	1,235,000	543,447	206,600	900,000	807,000
All Other Expenses	45,840,776	11,437,276	1,989,974	2,609,139	6,362,030	4,267,634	2,736,833	2,444,054	2,683,689	4,282,000	723,833	1,254,009	2,745,529	2,304,776
Total Other Expenses	76,600,805	11,440,176	3,053,791	4,676,241	10,285,319	7,797,597	6,311,854	4,013,422	6,953,297	8,161,612	1,766,361	2,003,630	5,302,635	4,834,870
Total Expenditures	492,150,936	34,084,615	22,057,941	36,810,365	60,663,251	44,992,789	53,489,648	24,946,014	59,978,461	49,103,763	16,287,699	16,670,067	36,948,425	36,117,898
Addition to (Use of) Funds Before Transfers	(13,026,567)	(12,771,603)	76,243	(2,578,939)	858,550	(1,626,186)	1,280,813	(267,229)	1,867,524	(720,944)	32,701	387,554	(877,767)	1,312,716
Transfers, Additional Funds and Commitments														
Transfer in	17,406,609	15,077,739	364,535	-	183,101	-	522,822	80,013	128,235	205,421	227,332	72,879	118,971	425,561
Transfer out	(16,402,842)	(1,409,832)	(534,109)	(929,907)	(2,130,574)	(1,528,736)	(1,953,996)	(842,002)	(1,988,548)	(1,813,416)	(391,076)	(460,433)	(1,248,176)	(1,172,037)
Total Transfers, Additional Funds and Commitme	1,003,767	13,667,907	(169,574)	(929,907)	(1,947,473)	(1,528,736)	(1,431,174)	(761,989)	(1,860,313)	(1,607,995)	(163,744)	(387,554)	(1,129,205)	(746,476)
CCC systemwide marketing campaign	(1,000,000)	(1,000,000)												
Net Change	(13,022,800)	(103,696)	(93,331)	(3,508,846)	(1,088,923)	(3,154,922)	(150,361)	(1,029,218)	7,211	(2,328,939)	(131,043)	0	(2,006,972)	566,240

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Actual, FY20 Revised Budget and Projection

Schedule C

College: System Office

Account Name	FY19 Actual Dollars (\$)	FY20 Revised Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj vs. FY20 Revised Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	-	-	-	-	NA
Fees	235,933	-	-	-	NA
State Appropriations	11,316,469	12,730,739	12,730,737	(2)	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	-	-	-	-	NA
GF Fringe Benefits Paid by State	7,618,808	8,344,275	8,344,275	-	0.00%
OF Fringe Benefits Paid by State	-	-	-	-	NA
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	447,309	-	238,000	238,000	NA
Less Contra Revenue	-	-	-	-	NA
Total Revenue	19,618,519	21,075,014	21,313,012	237,998	1.10%
Expenditures:					
Personnel Services:					
Full Time (601000)	10,539,510	11,604,439	12,013,450	409,011	3.50%
Continuing Part Time (601100)	-	10,766	-	(10,766)	-100.00%
Temporary Part Time (601200, 02, 03, 04, 601303)	226,600	617,975	351,831	(266,144)	-43.10%
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	-	-	-	-	NA
Contractual NCL (601300)	-	-	-	-	NA
Contractual ECL (601301)	-	-	-	-	NA
Student Labor (601400, 01, 02, 601406)	17,333	26,080	7,332	(18,748)	-71.90%
Overtime (601501, 601502)	-	-	-	-	NA
All Other Personnel Services	515,521	3,416,194	2,537,634	(878,560)	-25.70%
Subtotal Personnel Services	11,298,964	15,675,454	14,910,247	(765,207)	-4.90%
Fringe Benefits	7,622,787	8,134,938	7,734,192	(400,746)	-4.90%
Total P.S. & Fringe Benefits	18,921,750	23,810,392	22,644,439	(1,165,953)	-4.90%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	794	2,900	2,900	-	0.00%
All Other Expenses	7,371,333	11,437,276	11,437,276	-	0.00%
Total Other Expenses	7,372,126	11,440,176	11,440,176	-	0.00%
Total Expenditures	26,293,876	35,250,568	34,084,615	(1,165,953)	-3.30%
Addition to (Use of) Funds Before Transfers	(6,675,357)	(14,175,554)	(12,771,603)	1,403,951	-9.90%
Transfers, Additional Funds and Commitments					
Transfer in	11,966,593	14,978,239	15,077,739	99,500	0.70%
Transfer out	(3,926,351)	(453,953)	(1,409,832)	(955,879)	210.60%
Total Transfers, Additional Funds and Commitments	8,040,242	14,524,286	13,667,907	(856,379)	-5.90%
Net Change Subtotal	1,364,885	348,732	896,304	547,572	157.00%
Use of Unrestricted Reserves for SW Marketing	-	(1,000,000)	(1,000,000)	-	0.00%
Net Change	1,364,885	(651,268)	(103,696)	547,572	-84.10%

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Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Actual, FY20 Revised Budget and Projection

Schedule C

College: Asnuntuck

Account Name	FY19 Actual Dollars (\$)	FY20 Revised Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj vs. FY20 Revised Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	4,130,329	4,174,449	3,952,614	(221,835)	-5.30%
Fees	3,951,950	4,318,483	3,979,977	(338,506)	-7.80%
State Appropriations	6,593,569	6,751,709	6,751,708	(1)	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	295,107	295,107	294,017	(1,090)	-0.40%
GF Fringe Benefits Paid by State	6,012,848	6,212,588	6,174,765	(37,823)	-0.60%
OF Fringe Benefits Paid by State	690,388	855,369	855,369	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	18,185	9,000	8,889	(111)	-1.20%
All Other Revenue	(233,829)	248,750	228,583	(20,167)	-8.10%
Less Contra Revenue	(127,972)	(121,042)	(111,738)	9,304	-7.70%
Total Revenue	21,330,574	22,744,413	22,134,184	(610,229)	-2.70%
Expenditures:					
Personnel Services:					
Full Time (601000)	4,895,336	4,890,898	5,247,865	356,967	7.30%
Continuing Part Time (601100)	33,372	28,344	40,902	12,558	44.30%
Temporary Part Time (601200, 02, 03, 04, 601303)	3,104,231	3,370,760	3,157,005	(213,755)	-6.30%
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	1,590,546	1,559,818	1,542,795	(17,023)	-1.10%
Contractual NCL (601300)	387,383	441,965	356,296	(85,669)	-19.40%
Contractual ECL (601301)	799,062	862,144	748,938	(113,206)	-13.10%
Student Labor (601400, 01, 02, 601406)	104,791	111,900	83,610	(28,290)	-25.30%
Overtime (601501, 601502)	20,062	28,200	6,838	(21,362)	-75.80%
All Other Personnel Services	153,415	115,292	133,284	17,992	15.60%
Subtotal Personnel Services	11,088,198	11,409,321	11,317,533	(91,788)	-0.80%
Fringe Benefits	7,412,929	7,734,953	7,686,617	(48,336)	-0.60%
Total P.S. & Fringe Benefits	18,501,127	19,144,274	19,004,150	(140,124)	-0.70%
Other Expenses:					
Inst. Financial Aid/Match	473,809	488,061	453,671	(34,390)	-7.00%
Waivers	181,931	172,560	207,000	34,440	20.00%
Utilities	404,471	406,584	403,146	(3,438)	-0.80%
All Other Expenses	1,703,308	1,936,414	1,989,974	53,560	2.80%
Total Other Expenses	2,763,519	3,003,619	3,053,791	50,172	1.70%
Total Expenditures	21,264,646	22,147,893	22,057,941	(89,952)	-0.40%
Addition to (Use of) Funds Before Transfers	65,928	596,520	76,243	(520,277)	-87.20%
Transfers, Additional Funds and Commitments					
Transfer in	173,803	-	364,535	364,535	NA
Transfer out	(388,642)	(534,109)	(534,109)	-	0.00%
Total Transfers, Additional Funds and Commitments	(214,839)	(534,109)	(169,574)	364,535	-68.30%
Net Change	(148,911)	62,411	(93,331)	(155,742)	-249.50%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Actual, FY20 Revised Budget and Projection

Schedule C

College: **Capital**

Account Name	FY19 Actual Dollars (\$)	FY20 Revised Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj vs. FY20 Revised Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	8,216,994	8,393,540	8,396,539	2,999	0.00%
Fees	4,541,080	5,005,657	4,476,673	(528,984)	-10.60%
State Appropriations	10,035,728	9,618,861	9,618,861	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	713,713	632,923	630,540	(2,383)	-0.40%
GF Fringe Benefits Paid by State	9,437,645	8,980,009	9,015,928	35,919	0.40%
OF Fringe Benefits Paid by State	1,559,440	2,065,871	2,065,871	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	36,511	35,000	35,000	-	0.00%
All Other Revenue	(60,440)	233,400	272,014	38,614	16.50%
Less Contra Revenue	(278,494)	(280,000)	(280,000)	-	0.00%
Total Revenue	34,202,178	34,685,261	34,231,426	(453,836)	-1.30%
Expenditures:					
Personnel Services:					
Full Time (601000)	11,501,032	12,374,280	12,074,461	(299,819)	-2.40%
Continuing Part Time (601100)	-	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	1,353,493	1,303,382	1,394,436	91,054	7.00%
Clinical EA (601201)	1,354,580	1,462,642	1,521,414	58,772	4.00%
Contractual PTL (601302)	2,260,644	2,536,710	2,375,855	(160,855)	-6.30%
Contractual NCL (601300)	401,814	442,000	399,598	(42,402)	-9.60%
Contractual ECL (601301)	508,670	465,500	480,591	15,091	3.20%
Student Labor (601400, 01, 02, 601406)	87,117	38,000	87,766	49,766	131.00%
Overtime (601501, 601502)	108,130	52,290	77,290	25,000	47.80%
All Other Personnel Services	643,757	491,000	466,000	(25,000)	-5.10%
Subtotal Personnel Services	18,219,237	19,165,804	18,877,410	(288,394)	-1.50%
Fringe Benefits	12,822,115	13,271,352	13,256,713	(14,639)	-0.10%
Total P.S. & Fringe Benefits	31,041,352	32,437,156	32,134,123	(303,033)	-0.90%
Other Expenses:					
Inst. Financial Aid/Match	1,362,747	1,050,000	1,051,884	1,884	0.20%
Waivers	251,172	245,000	245,000	-	0.00%
Utilities	818,591	770,218	770,218	0	0.00%
All Other Expenses	2,509,175	2,544,138	2,609,139	65,001	2.60%
Total Other Expenses	4,941,686	4,609,356	4,676,241	66,885	1.50%
Total Expenditures	35,983,038	37,046,512	36,810,365	(236,147)	-0.60%
Addition to (Use of) Funds Before Transfers	(1,780,860)	(2,361,251)	(2,578,939)	(217,688)	9.20%
Transfers, Additional Funds and Commitments					
Transfer in	281,146	-	-	-	NA
Transfer out	(980,497)	(929,685)	(929,907)	(222)	0.00%
Total Transfers, Additional Funds and Commitments	(699,351)	(929,685)	(929,907)	(222)	0.00%
Net Change	(2,480,211)	(3,290,936)	(3,508,846)	(217,910)	6.60%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Actual, FY20 Revised Budget and Projection

Schedule C

College: Gateway

Account Name	FY19 Actual Dollars (\$)	FY20 Revised Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj vs. FY20 Revised Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	17,938,100	17,693,558	17,668,427	(25,131)	-0.10%
Fees	8,173,159	7,774,553	8,118,930	344,377	4.40%
State Appropriations	17,062,964	16,835,104	16,835,105	1	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	1,096,780	1,096,780	1,091,776	(5,004)	-0.50%
GF Fringe Benefits Paid by State	15,039,903	14,647,980	14,583,290	(64,690)	-0.40%
OF Fringe Benefits Paid by State	1,887,911	3,036,938	3,036,938	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	56,142	45,000	45,000	-	0.00%
All Other Revenue	(35,804)	515,000	515,000	-	0.00%
Less Contra Revenue	(363,583)	(372,665)	(372,665)	-	0.00%
Total Revenue	60,855,571	61,272,248	61,521,801	249,553	0.40%
Expenditures:					
Personnel Services:					
Full Time (601000)	16,981,656	16,991,670	17,162,567	170,897	1.00%
Continuing Part Time (601100)	47,786	60,267	43,275	(16,992)	-28.20%
Temporary Part Time (601200, 02, 03, 04, 601303)	2,843,768	2,875,505	3,204,540	329,035	11.40%
Clinical EA (601201)	1,113,304	1,128,792	1,188,081	59,289	5.30%
Contractual PTL (601302)	6,790,259	6,698,426	6,744,316	45,890	0.70%
Contractual NCL (601300)	382,318	366,742	420,555	53,813	14.70%
Contractual ECL (601301)	1,046,471	1,087,638	1,054,909	(32,729)	-3.00%
Student Labor (601400, 01, 02, 601406)	344,271	650,000	350,000	(300,000)	-46.20%
Overtime (601501, 601502)	311,641	248,639	316,750	68,111	27.40%
All Other Personnel Services	902,304	438,080	516,811	78,731	18.00%
Subtotal Personnel Services	30,763,778	30,545,759	31,001,804	456,045	1.50%
Fringe Benefits	20,011,887	19,888,915	19,376,128	(512,787)	-2.60%
Total P.S. & Fringe Benefits	50,775,666	50,434,674	50,377,932	(56,742)	-0.10%
Other Expenses:					
Inst. Financial Aid/Match	2,653,652	2,230,289	2,530,289	300,000	13.50%
Waivers	437,340	452,303	433,000	(19,303)	-4.30%
Utilities	971,339	960,000	960,000	-	0.00%
All Other Expenses	6,875,632	6,385,692	6,362,030	(23,662)	-0.40%
Total Other Expenses	10,937,964	10,028,284	10,285,319	257,035	2.60%
Total Expenditures	61,713,629	60,462,958	60,663,251	200,293	0.30%
Addition to (Use of) Funds Before Transfers	(858,058)	809,290	858,550	49,260	6.10%
Transfers, Additional Funds and Commitments					
Transfer in	475,222	92,985	183,101	90,116	96.90%
Transfer out	(1,697,700)	(2,130,574)	(2,130,574)	-	0.00%
Total Transfers, Additional Funds and Commitments	(1,222,479)	(2,037,589)	(1,947,473)	90,116	-4.40%
Net Change	(2,080,537)	(1,228,299)	(1,088,923)	139,376	-11.30%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Actual, FY20 Revised Budget and Projection

Schedule C

College: Housatonic

Account Name	FY19 Actual Dollars (\$)	FY20 Revised Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj vs. FY20 Revised Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	12,795,843	13,769,000	13,116,545	(652,455)	-4.70%
Fees	4,835,642	3,900,000	3,740,000	(160,000)	-4.10%
State Appropriations	12,069,967	12,250,406	12,250,407	1	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	855,775	855,775	852,299	(3,476)	-0.40%
GF Fringe Benefits Paid by State	11,103,754	11,062,560	10,944,653	(117,907)	-1.10%
OF Fringe Benefits Paid by State	1,099,509	2,282,699	2,282,699	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	135,993	130,000	130,000	-	0.00%
All Other Revenue	134,386	275,000	275,000	-	0.00%
Less Contra Revenue	(209,781)	(225,000)	(225,000)	-	0.00%
Total Revenue	42,821,087	44,300,440	43,366,603	(933,837)	-2.10%
Expenditures:					
Personnel Services:					
Full Time (601000)	13,904,722	14,893,104	14,676,949	(216,155)	-1.50%
Continuing Part Time (601100)	189,787	153,900	153,900	-	0.00%
Temporary Part Time (601200, 02, 03, 04, 601303)	1,338,363	1,471,725	1,348,700	(123,025)	-8.40%
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	4,239,632	4,230,362	4,230,362	-	0.00%
Contractual NCL (601300)	252,298	195,175	310,000	114,825	58.80%
Contractual ECL (601301)	567,725	467,281	467,281	-	0.00%
Student Labor (601400, 01, 02, 601406)	232,464	228,000	228,000	-	0.00%
Overtime (601501, 601502)	193,485	150,000	210,000	60,000	40.00%
All Other Personnel Services	637,715	640,000	640,000	-	0.00%
Subtotal Personnel Services	21,556,193	22,429,547	22,265,192	(164,355)	-0.70%
Fringe Benefits	14,840,117	14,874,702	14,930,000	55,298	0.40%
Total P.S. & Fringe Benefits	36,396,310	37,304,249	37,195,192	(109,057)	-0.30%
Other Expenses:					
Inst. Financial Aid/Match	1,433,092	1,962,600	1,962,600	-	0.00%
Waivers	547,413	460,000	460,000	-	0.00%
Utilities	1,198,799	1,107,363	1,107,363	-	0.00%
All Other Expenses	4,866,399	4,267,634	4,267,634	-	0.00%
Total Other Expenses	8,045,704	7,797,597	7,797,597	-	0.00%
Total Expenditures	44,442,014	45,101,846	44,992,789	(109,057)	-0.20%
Addition to (Use of) Funds Before Transfers	(1,620,927)	(801,406)	(1,626,186)	(824,780)	102.90%
Transfers, Additional Funds and Commitments					
Transfer in	335,135	-	-	-	NA
Transfer out	(1,165,531)	(1,528,372)	(1,528,736)	(364)	0.00%
Total Transfers, Additional Funds and Commitments	(830,396)	(1,528,372)	(1,528,736)	(364)	0.00%
Net Change	(2,451,323)	(2,329,778)	(3,154,922)	(825,144)	35.40%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Actual, FY20 Revised Budget and Projection

Schedule C

College: **Manchester**

Account Name	FY19 Actual Dollars (\$)	FY20 Revised Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj vs. FY20 Revised Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	14,974,342	14,668,142	13,809,068	(859,074)	-5.90%
Fees	8,211,665	8,101,172	8,139,997	38,825	0.50%
State Appropriations	14,665,588	14,426,503	14,426,503	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	1,106,411	1,121,863	1,117,080	(4,783)	-0.40%
GF Fringe Benefits Paid by State	13,824,140	13,603,382	13,548,400	(54,982)	-0.40%
OF Fringe Benefits Paid by State	2,533,955	3,686,391	3,686,391	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	9,308	9,000	9,000	-	0.00%
All Other Revenue	298,201	376,750	260,824	(115,926)	-30.80%
Less Contra Revenue	(327,480)	(308,000)	(226,802)	81,198	-26.40%
Total Revenue	55,296,131	55,685,203	54,770,461	(914,742)	-1.60%
Expenditures:					
Personnel Services:					
Full Time (601000)	17,555,504	17,403,774	17,748,381	344,607	2.00%
Continuing Part Time (601100)	16,229	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	2,584,347	2,647,195	2,164,539	(482,656)	-18.20%
Clinical EA (601201)	88,823	102,052	101,504	(548)	-0.50%
Contractual PTL (601302)	4,930,440	4,962,720	4,678,113	(284,607)	-5.70%
Contractual NCL (601300)	388,680	450,000	381,813	(68,187)	-15.20%
Contractual ECL (601301)	1,376,688	1,290,307	1,441,319	151,012	11.70%
Student Labor (601400, 01, 02, 601406)	187,746	250,000	261,348	11,348	4.50%
Overtime (601501, 601502)	98,856	90,000	121,738	31,738	35.30%
All Other Personnel Services	883,048	670,000	680,413	10,413	1.60%
Subtotal Personnel Services	28,110,362	27,866,048	27,579,168	(286,880)	-1.00%
Fringe Benefits	19,858,093	20,379,378	19,598,626	(780,752)	-3.80%
Total P.S. & Fringe Benefits	47,968,455	48,245,426	47,177,794	(1,067,632)	-2.20%
Other Expenses:					
Inst. Financial Aid/Match	1,953,036	2,115,021	1,902,819	(212,202)	-10.00%
Waivers	612,416	260,000	472,202	212,202	81.60%
Utilities	1,270,946	1,200,000	1,200,000	-	0.00%
All Other Expenses	2,639,074	2,646,833	2,736,833	90,000	3.40%
Total Other Expenses	6,475,473	6,221,854	6,311,854	90,000	1.40%
Total Expenditures	54,443,927	54,467,280	53,489,648	(977,632)	-1.80%
Addition to (Use of) Funds Before Transfers	852,203	1,217,923	1,280,813	62,890	5.20%
Transfers, Additional Funds and Commitments					
Transfer in	523,912	360,968	522,822	161,854	44.80%
Transfer out	(1,563,605)	(1,953,530)	(1,953,996)	(466)	0.00%
Total Transfers, Additional Funds and Commitments	(1,039,693)	(1,592,562)	(1,431,174)	161,388	-10.10%
Net Change	(187,490)	(374,639)	(150,361)	224,278	-59.90%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Actual, FY20 Revised Budget and Projection

Schedule C

College: Middlesex

Account Name	FY19 Actual Dollars (\$)	FY20 Revised Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj vs. FY20 Revised Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	6,633,827	6,771,695	6,390,827	(380,868)	-5.60%
Fees	3,301,192	3,264,387	3,169,387	(95,000)	-2.90%
State Appropriations	7,195,893	7,111,377	7,111,377	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	606,956	561,734	559,840	(1,894)	-0.30%
GF Fringe Benefits Paid by State	6,430,147	6,374,923	6,360,584	(14,339)	-0.20%
OF Fringe Benefits Paid by State	472,992	1,054,779	1,054,779	-	0.00%
Private Gifts, Grants and Contracts	6,218	6,705	6,705	-	0.00%
Sales of Educational Activities	3,344	3,050	4,500	1,450	47.50%
All Other Revenue	95,208	205,000	205,000	-	0.00%
Less Contra Revenue	(181,991)	(184,214)	(184,214)	-	0.00%
Total Revenue	24,563,786	25,169,436	24,678,785	(490,651)	-1.90%
Expenditures:					
Personnel Services:					
Full Time (601000)	7,928,353	8,532,293	8,585,444	53,151	0.60%
Continuing Part Time (601100)	39,084	(44,738)	72,279	117,017	-261.60%
Temporary Part Time (601200, 02, 03, 04, 601303)	883,240	568,591	619,976	51,385	9.00%
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	2,317,680	2,497,383	2,142,232	(355,151)	-14.20%
Contractual NCL (601300)	135,772	137,720	204,500	66,780	48.50%
Contractual ECL (601301)	549,403	506,002	425,043	(80,959)	-16.00%
Student Labor (601400, 01, 02, 601406)	169,039	225,843	199,843	(26,000)	-11.50%
Overtime (601501, 601502)	21,382	25,000	22,000	(3,000)	-12.00%
All Other Personnel Services	365,440	263,180	263,180	-	0.00%
Subtotal Personnel Services	12,409,393	12,711,274	12,534,497	(176,777)	-1.40%
Fringe Benefits	8,155,897	8,431,272	8,398,095	(33,177)	-0.40%
Total P.S. & Fringe Benefits	20,565,290	21,142,546	20,932,592	(209,954)	-1.00%
Other Expenses:					
Inst. Financial Aid/Match	894,369	1,015,754	1,015,754	-	0.00%
Waivers	219,567	214,996	224,314	9,318	4.30%
Utilities	382,402	350,000	329,300	(20,700)	-5.90%
All Other Expenses	2,182,053	2,554,117	2,444,054	(110,063)	-4.30%
Total Other Expenses	3,678,392	4,134,867	4,013,422	(121,445)	-2.90%
Total Expenditures	24,243,682	25,277,413	24,946,014	(331,399)	-1.30%
Addition to (Use of) Funds Before Transfers	320,105	(107,977)	(267,229)	(159,252)	147.50%
Transfers, Additional Funds and Commitments					
Transfer in	215,036	-	80,013	80,013	NA
Transfer out	(665,502)	(836,248)	(842,002)	(5,754)	0.70%
Total Transfers, Additional Funds and Commitments	(450,466)	(836,248)	(761,989)	74,259	-8.90%
Net Change	(130,361)	(944,225)	(1,029,218)	(84,993)	9.00%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Actual, FY20 Revised Budget and Projection

Schedule C

College: **Naugatuck**

Account Name	FY19 Actual Dollars (\$)	FY20 Revised Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj vs. FY20 Revised Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	16,694,666	16,919,489	16,790,044	(129,445)	-0.80%
Fees	7,468,253	7,640,996	7,473,277	(167,719)	-2.20%
State Appropriations	16,586,647	16,555,280	16,555,279	(1)	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	1,044,069	1,044,070	1,039,451	(4,619)	-0.40%
GF Fringe Benefits Paid by State	15,724,732	15,433,282	15,893,068	459,786	3.00%
OF Fringe Benefits Paid by State	2,516,343	3,965,582	3,965,582	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	133,327	127,180	140,180	13,000	10.20%
All Other Revenue	6,411	303,645	259,852	(43,793)	-14.40%
Less Contra Revenue	(227,254)	(270,748)	(270,748)	-	0.00%
Total Revenue	59,947,193	61,718,776	61,845,985	127,209	0.20%
Expenditures:					
Personnel Services:					
Full Time (601000)	19,383,385	20,141,946	19,734,354	(407,592)	-2.00%
Continuing Part Time (601100)	195,349	194,210	194,210	-	0.00%
Temporary Part Time (601200, 02, 03, 04, 601303)	2,165,097	2,192,842	2,192,842	-	0.00%
Clinical EA (601201)	1,271,378	1,369,744	1,369,744	-	0.00%
Contractual PTL (601302)	5,698,407	5,829,786	5,829,786	-	0.00%
Contractual NCL (601300)	398,348	394,200	394,200	-	0.00%
Contractual ECL (601301)	770,495	860,052	860,052	-	0.00%
Student Labor (601400, 01, 02, 601406)	102,774	171,155	101,032	(70,123)	-41.00%
Overtime (601501, 601502)	307,211	334,562	334,562	-	0.00%
All Other Personnel Services	598,021	336,072	23,666	(312,406)	-93.00%
Subtotal Personnel Services	30,890,465	31,824,569	31,034,448	(790,121)	-2.50%
Fringe Benefits	22,215,671	22,378,391	21,990,716	(387,675)	-1.70%
Total P.S. & Fringe Benefits	53,106,136	54,202,960	53,025,164	(1,177,796)	-2.20%
Other Expenses:					
Inst. Financial Aid/Match	1,291,080	1,203,000	707,163	(495,837)	-41.20%
Waivers	1,462,758	1,537,985	2,103,945	565,960	36.80%
Utilities	1,341,069	1,420,000	1,458,500	38,500	2.70%
All Other Expenses	2,704,101	2,702,843	2,683,689	(19,154)	-0.70%
Total Other Expenses	6,799,008	6,863,828	6,953,297	89,469	1.30%
Total Expenditures	59,905,144	61,066,788	59,978,461	(1,088,327)	-1.80%
Addition to (Use of) Funds Before Transfers	42,050	651,988	1,867,524	1,215,536	186.40%
Transfers, Additional Funds and Commitments					
Transfer in	468,911	-	128,235	128,235	NA
Transfer out	(1,564,423)	(1,988,074)	(1,988,548)	(474)	0.00%
Total Transfers, Additional Funds and Commitments	(1,095,512)	(1,988,074)	(1,860,313)	127,761	-6.40%
Net Change	(1,053,463)	(1,336,086)	7,211	1,343,297	-100.50%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Actual, FY20 Revised Budget and Projection

Schedule C

College: **Norwalk**

Account Name	FY19 Actual Dollars (\$)	FY20 Revised Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj vs. FY20 Revised Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	14,728,312	14,378,341	13,600,688	(777,653)	-5.40%
Fees	7,288,081	7,252,248	7,084,204	(168,044)	-2.30%
State Appropriations	13,008,025	13,089,321	13,089,321	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	908,971	908,971	904,871	(4,100)	-0.50%
GF Fringe Benefits Paid by State	11,176,265	11,168,504	11,057,121	(111,383)	-1.00%
OF Fringe Benefits Paid by State	1,869,542	2,481,750	2,481,750	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	194,923	190,000	190,000	-	0.00%
All Other Revenue	180,761	295,400	268,864	(26,536)	-9.00%
Less Contra Revenue	(283,585)	(294,000)	(294,000)	-	0.00%
Total Revenue	49,071,294	49,470,535	48,382,819	(1,087,716)	-2.20%
Expenditures:					
Personnel Services:					
Full Time (601000)	15,617,929	16,629,636	16,525,498	(104,138)	-0.60%
Continuing Part Time (601100)	170,397	185,571	182,766	(2,805)	-1.50%
Temporary Part Time (601200, 02, 03, 04, 601303)	1,873,688	1,228,327	903,162	(325,165)	-26.50%
Clinical EA (601201)	348,064	941,396	822,958	(118,438)	-12.60%
Contractual PTL (601302)	4,676,422	4,827,440	4,377,972	(449,468)	-9.30%
Contractual NCL (601300)	678,482	749,365	727,704	(21,661)	-2.90%
Contractual ECL (601301)	868,155	842,110	907,091	64,981	7.70%
Student Labor (601400, 01, 02, 601406)	281,089	332,000	305,000	(27,000)	-8.10%
Overtime (601501, 601502)	61,851	65,000	65,000	-	0.00%
All Other Personnel Services	518,037	810,720	900,000	89,280	11.00%
Subtotal Personnel Services	25,094,114	26,611,565	25,717,151	(894,414)	-3.40%
Fringe Benefits	15,335,480	15,424,485	15,225,000	(199,485)	-1.30%
Total P.S. & Fringe Benefits	40,429,594	42,036,050	40,942,151	(1,093,899)	-2.60%
Other Expenses:					
Inst. Financial Aid/Match	1,818,181	1,987,412	1,987,412	-	0.00%
Waivers	501,126	657,200	657,200	-	0.00%
Utilities	1,016,564	1,235,000	1,235,000	-	0.00%
All Other Expenses	4,550,466	4,145,300	4,282,000	136,700	3.30%
Total Other Expenses	7,886,335	8,024,912	8,161,612	136,700	1.70%
Total Expenditures	48,315,930	50,060,962	49,103,763	(957,199)	-1.90%
Addition to (Use of) Funds Before Transfers	755,365	(590,427)	(720,944)	(130,517)	22.10%
Transfers, Additional Funds and Commitments					
Transfer in	417,654	-	205,421	205,421	NA
Transfer out	(1,401,646)	(1,813,013)	(1,813,416)	(403)	0.00%
Total Transfers, Additional Funds and Commitments	(983,991)	(1,813,013)	(1,607,995)	205,018	-11.30%
Net Change	(228,627)	(2,403,440)	(2,328,939)	74,501	-3.10%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Actual, FY20 Revised Budget and Projection

Schedule C

College: **Northwestern**

Account Name	FY19 Actual Dollars (\$)	FY20 Revised Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj vs. FY20 Revised Bud	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	3,203,845	3,303,079	3,365,375	62,296	1.90%
Fees	1,100,950	1,135,651	1,135,651	-	0.00%
State Appropriations	5,937,771	5,885,404	5,885,404	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	240,754	240,754	239,871	(883)	-0.40%
GF Fringe Benefits Paid by State	5,351,961	5,322,348	5,212,163	(110,185)	-2.10%
OF Fringe Benefits Paid by State	515,766	454,504	454,504	-	0.00%
Private Gifts, Grants and Contracts	58,434	100,000	111,000	11,000	11.00%
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	47,983	56,131	54,987	(1,144)	-2.00%
Less Contra Revenue	(135,176)	(138,555)	(138,555)	-	0.00%
Total Revenue	16,322,287	16,359,316	16,320,400	(38,916)	-0.20%
Expenditures:					
Personnel Services:					
Full Time (601000)	6,072,758	6,523,155	6,355,168	(167,987)	-2.60%
Continuing Part Time (601100)	-	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	520,334	82,949	218,034	135,085	162.90%
Clinical EA (601201)	303,022	320,060	320,060	-	0.00%
Contractual PTL (601302)	1,189,042	1,145,641	1,163,473	17,832	1.60%
Contractual NCL (601300)	52,115	44,616	44,616	-	0.00%
Contractual ECL (601301)	115,457	107,467	127,698	20,231	18.80%
Student Labor (601400, 01, 02, 601406)	31,647	36,129	25,000	(11,129)	-30.80%
Overtime (601501, 601502)	25,773	20,729	20,729	-	0.00%
All Other Personnel Services	212,201	2,753	191,929	189,176	6871.60%
Subtotal Personnel Services	8,522,348	8,283,499	8,466,707	183,208	2.20%
Fringe Benefits	6,096,110	6,249,407	6,054,631	(194,776)	-3.10%
Total P.S. & Fringe Benefits	14,618,459	14,532,906	14,521,338	(11,568)	-0.10%
Other Expenses:					
Inst. Financial Aid/Match	278,570	264,518	269,261	4,743	1.80%
Waivers	225,394	229,820	229,820	-	0.00%
Utilities	514,401	579,589	543,447	(36,142)	-6.20%
All Other Expenses	772,216	470,534	723,833	253,299	53.80%
Total Other Expenses	1,790,581	1,544,461	1,766,361	221,900	14.40%
Total Expenditures	16,409,040	16,077,367	16,287,699	210,332	1.30%
Addition to (Use of) Funds Before Transfers	(86,753)	281,949	32,701	(249,248)	-88.40%
Transfers, Additional Funds and Commitments					
Transfer in	281,007	-	227,332	227,332	NA
Transfer out	(308,887)	(388,271)	(391,076)	(2,805)	0.70%
Total Transfers, Additional Funds and Commitments	(27,880)	(388,271)	(163,744)	224,527	-57.80%
Net Change	(114,632)	(106,322)	(131,043)	(24,721)	23.30%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Actual, FY20 Revised Budget and Projection

Schedule C

College: **Quinebaug**

Account Name	FY19 Actual Dollars (\$)	FY20 Revised Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj vs. FY20 Revised Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	3,550,874	3,439,155	3,134,246	(304,909)	-8.90%
Fees	1,513,062	1,835,324	1,908,760	73,436	4.00%
State Appropriations	5,928,250	5,828,684	5,828,684	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	364,632	364,632	363,460	(1,172)	-0.30%
GF Fringe Benefits Paid by State	5,085,508	5,268,290	5,233,599	(34,691)	-0.70%
OF Fringe Benefits Paid by State	303,400	394,946	394,946	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	134,111	228,500	218,746	(9,754)	-4.30%
Less Contra Revenue	(75,204)	(76,746)	(24,820)	51,926	-67.70%
Total Revenue	16,804,634	17,282,785	17,057,621	(225,164)	-1.30%
Expenditures:					
Personnel Services:					
Full Time (601000)	5,366,807	5,435,318	5,255,096	(180,222)	-3.30%
Continuing Part Time (601100)	296,506	334,804	356,272	21,468	6.40%
Temporary Part Time (601200, 02, 03, 04, 601303)	805,061	982,915	924,706	(58,209)	-5.90%
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	1,357,167	1,424,166	1,446,176	22,010	1.50%
Contractual NCL (601300)	177,933	240,648	174,390	(66,258)	-27.50%
Contractual ECL (601301)	83,218	77,176	117,260	40,084	51.90%
Student Labor (601400, 01, 02, 601406)	2,161	16,667	9,705	(6,962)	-41.80%
Overtime (601501, 601502)	42,335	39,586	33,980	(5,606)	-14.20%
All Other Personnel Services	446,259	252,408	238,204	(14,204)	-5.60%
Subtotal Personnel Services	8,577,447	8,803,688	8,555,789	(247,899)	-2.80%
Fringe Benefits	5,731,962	6,136,673	6,110,648	(26,025)	-0.40%
Total P.S. & Fringe Benefits	14,309,410	14,940,361	14,666,437	(273,924)	-1.80%
Other Expenses:					
Inst. Financial Aid/Match	432,453	487,140	481,971	(5,169)	-1.10%
Waivers	63,856	61,050	61,050	-	0.00%
Utilities	261,329	206,600	206,600	-	0.00%
All Other Expenses	1,300,366	1,322,010	1,254,009	(68,001)	-5.10%
Total Other Expenses	2,058,004	2,076,800	2,003,630	(73,170)	-3.50%
Total Expenditures	16,367,414	17,017,161	16,670,067	(347,094)	-2.00%
Addition to (Use of) Funds Before Transfers	437,220	265,624	387,554	121,930	45.90%
Transfers, Additional Funds and Commitments					
Transfer in	157,573	-	72,879	72,879	NA
Transfer out	(370,848)	(456,726)	(460,433)	(3,707)	0.80%
Total Transfers, Additional Funds and Commitments	(213,275)	(456,726)	(387,554)	69,172	-15.10%
Net Change	223,945	(191,102)	0	191,102	-100.00%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Actual, FY20 Revised Budget and Projection

Schedule C

College: Three Rivers

Account Name	FY19 Actual Dollars (\$)	FY20 Revised Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj vs. FY20 Revised Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	10,130,359	10,237,101	9,557,488	(679,613)	-6.60%
Fees	4,477,522	4,953,695	4,547,016	(406,679)	-8.20%
State Appropriations	9,900,530	9,933,369	9,933,369	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	637,208	649,763	646,882	(2,881)	-0.40%
GF Fringe Benefits Paid by State	9,102,787	9,054,705	8,946,285	(108,420)	-1.20%
OF Fringe Benefits Paid by State	1,366,956	2,072,110	2,072,110	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	998,617	746,994	689,208	(57,786)	-7.70%
Less Contra Revenue	(318,710)	(323,000)	(321,700)	1,300	-0.40%
Total Revenue	36,295,269	37,324,737	36,070,658	(1,254,079)	-3.40%
Expenditures:					
Personnel Services:					
Full Time (601000)	11,031,153	10,674,204	10,379,034	(295,170)	-2.80%
Continuing Part Time (601100)	-	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	1,567,418	1,736,193	2,158,563	422,370	24.30%
Clinical EA (601201)	615,992	648,869	641,038	(7,831)	-1.20%
Contractual PTL (601302)	3,739,636	3,950,011	3,868,621	(81,390)	-2.10%
Contractual NCL (601300)	273,955	638,170	637,528	(642)	-0.10%
Contractual ECL (601301)	505,716	488,209	504,239	16,030	3.30%
Student Labor (601400, 01, 02, 601406)	200,032	231,000	255,054	24,054	10.40%
Overtime (601501, 601502)	20,782	18,230	21,579	3,349	18.40%
All Other Personnel Services	485,313	544,009	513,096	(30,913)	-5.70%
Subtotal Personnel Services	18,439,997	18,928,895	18,978,752	49,857	0.30%
Fringe Benefits	12,494,455	12,470,487	12,667,038	196,551	1.60%
Total P.S. & Fringe Benefits	30,934,452	31,399,382	31,645,790	246,408	0.80%
Other Expenses:					
Inst. Financial Aid/Match	1,536,288	1,457,106	1,457,106	-	0.00%
Waivers	171,517	200,000	200,000	-	0.00%
Utilities	834,240	900,000	900,000	-	0.00%
All Other Expenses	2,820,292	2,744,779	2,745,529	750	0.00%
Total Other Expenses	5,362,337	5,301,885	5,302,635	750	0.00%
Total Expenditures	36,296,788	36,701,267	36,948,425	247,158	0.70%
Addition to (Use of) Funds Before Transfers	(1,520)	623,470	(877,767)	(1,501,237)	-240.80%
Transfers, Additional Funds and Commitments					
Transfer in	341,314	-	118,971	118,971	NA
Transfer out	(967,277)	(1,247,878)	(1,248,176)	(298)	0.00%
Total Transfers, Additional Funds and Commitments	(625,963)	(1,247,878)	(1,129,205)	118,673	-9.50%
Net Change	(627,483)	(624,408)	(2,006,972)	(1,382,564)	221.40%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Actual, FY20 Revised Budget and Projection

Schedule C

College: **Tunxis**

Account Name	FY19 Actual Dollars (\$)	FY20 Revised Budget Dollars (\$)	FY20 Projection Dollars (\$)	FY20 Proj vs. FY20 Revised Bud	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	10,423,764	10,845,628	10,265,378	(580,250)	-5.40%
Fees	5,235,233	5,438,450	5,495,539	57,089	1.00%
State Appropriations	9,646,225	9,716,980	9,716,982	2	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	792,304	792,305	789,506	(2,799)	-0.40%
GF Fringe Benefits Paid by State	8,840,461	9,052,167	8,881,573	(170,594)	-1.90%
OF Fringe Benefits Paid by State	1,383,798	2,049,061	2,049,061	-	0.00%
Private Gifts, Grants and Contracts	2,634	2,900	2,900	-	0.00%
Sales of Educational Activities	205,826	143,350	143,350	-	0.00%
All Other Revenue	148,431	414,310	311,325	(102,985)	-24.90%
Less Contra Revenue	(197,906)	(225,000)	(225,000)	-	0.00%
Total Revenue	36,480,770	38,230,151	37,430,614	(799,537)	-2.10%
Expenditures:					
Personnel Services:					
Full Time (601000)	10,379,471	10,189,037	10,187,194	(1,843)	0.00%
Continuing Part Time (601100)	316,524	326,715	327,806	1,091	0.30%
Temporary Part Time (601200, 02, 03, 04, 601303)	1,643,080	2,201,691	2,298,597	96,906	4.40%
Clinical EA (601201)	256,243	253,767	316,698	62,931	24.80%
Contractual PTL (601302)	4,111,215	4,285,564	4,015,514	(270,050)	-6.30%
Contractual NCL (601300)	379,270	470,738	481,646	10,908	2.30%
Contractual ECL (601301)	809,826	820,062	784,724	(35,338)	-4.30%
Student Labor (601400, 01, 02, 601406)	110,298	141,403	179,840	38,437	27.20%
Overtime (601501, 601502)	65,608	60,788	71,963	11,175	18.40%
All Other Personnel Services	568,841	397,278	287,078	(110,200)	-27.70%
Subtotal Personnel Services	18,640,375	19,147,043	18,951,060	(195,983)	-1.00%
Fringe Benefits	12,194,401	12,604,026	12,331,968	(272,058)	-2.20%
Total P.S. & Fringe Benefits	30,834,776	31,751,069	31,283,028	(468,041)	-1.50%
Other Expenses:					
Inst. Financial Aid/Match	1,267,870	1,566,094	1,566,094	-	0.00%
Waivers	167,390	180,000	157,000	(23,000)	-12.80%
Utilities	847,336	807,000	807,000	-	0.00%
All Other Expenses	2,224,543	1,999,109	2,304,776	305,667	15.30%
Total Other Expenses	4,507,139	4,552,203	4,834,870	282,667	6.20%
Total Expenditures	35,341,915	36,303,272	36,117,898	(185,374)	-0.50%
Addition to (Use of) Funds Before Transfers	1,138,854	1,926,879	1,312,716	(614,163)	-31.90%
Transfers, Additional Funds and Commitments					
Transfer in	266,072	-	425,561	425,561	NA
Transfer out	(902,469)	(1,171,759)	(1,172,037)	(278)	0.00%
Total Transfers, Additional Funds and Commitments	(636,397)	(1,171,759)	(746,476)	425,283	-36.30%
Net Change	502,458	755,120	566,240	(188,880)	-25.00%

CONNECTICUT STATE COLLEGES and UNIVERSITIES

ENROLLMENT - HEADCOUNT & FTE

FY20 Projection vs. FY19 Actual

	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY20 Projection vs. FY19 Actual					
	FY19 Actual			FY20 Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
HEADCOUNT Enrollment												
Undergraduate												
State Universities	21,782	5,005	26,787	21,083	4,669	25,751	(700)	-3.2%	(337)	-6.7%	(1,036)	-3.9%
Community Colleges	14,006	32,011	46,017	13,350	30,479	43,829	(656)	-4.7%	(1,533)	-4.8%	(2,189)	-4.8%
Charter Oak	308	1,267	1,575	384	1,186	1,570	76	24.7%	(81)	-6.4%	(5)	-0.3%
Total Undergraduate	36,096	38,283	74,379	34,817	36,333	71,150	(1,280)	-3.5%	(1,950)	-5.1%	(3,230)	-4.3%
Graduate												
State Universities Graduate	1,389	3,499	4,888	1,276	3,311	4,587	(113)	-8.1%	(188)	-5.4%	(301)	-6.2%
Charter Oak	11	84	95	1	63	64	(10)	-90.9%	(21)	-25.0%	(31)	-32.6%
Total Graduate	1,400	3,583	4,983	1,277	3,374	4,651	(123)	-8.8%	(209)	-5.8%	(332)	-6.7%
Total Undergraduate & Graduate												
State Universities	23,171	8,504	31,675	22,359	7,980	30,338	(813)	-3.5%	(525)	-6.2%	(1,337)	-4.2%
Community Colleges	14,006	32,011	46,017	13,350	30,479	43,829	(656)	-4.7%	(1,533)	-4.8%	(2,189)	-4.8%
Charter Oak	319	1,351	1,670	385	1,249	1,634	66	20.7%	(102)	-7.5%	(36)	-2.2%
Total Headcount	37,496	41,866	79,362	36,094	39,707	75,801	(1,403)	-3.7%	(2,159)	-5.2%	(3,562)	-4.5%

	FTE - Avg Fall and Spring Semesters						FTE FY20 Projection vs. FY19 Actual					
	FY19 Actual			FY20 Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
FTE Enrollment												
Undergraduate												
State Universities	21,186	2,130	23,316	20,597	2,013	22,610	(589)	-2.8%	(117)	-5.5%	(706)	-3.0%
Community Colleges	12,462	13,676	26,138	11,825	13,080	24,905	(637)	-5.1%	(597)	-4.4%	(1,234)	-4.7%
Charter Oak	258	474	731	320	447	767	63	24.3%	(27)	-5.6%	36	4.9%
Total Undergraduate	33,906	16,280	50,185	32,742	15,540	48,282	(1,164)	-3.4%	(740)	-4.5%	(1,904)	-3.8%
Graduate												
State Universities Graduate	1,269	1,360	2,629	1,162	1,307	2,469	(107)	-8.4%	(53)	-3.9%	(160)	-6.1%
Charter Oak	11	41	52	1	28	29	(10)	-90.9%	(13)	-31.7%	(23)	-44.2%
Total Graduate	1,280	1,401	2,681	1,163	1,335	2,498	(117)	-9.1%	(66)	-4.7%	(183)	-6.8%
Total Undergraduate & Graduate												
State Universities	22,455	3,490	25,945	21,759	3,320	25,079	(696)	-3.1%	(170)	-4.9%	(866)	-3.3%
Community Colleges	12,462	13,676	26,138	11,825	13,080	24,905	(637)	-5.1%	(597)	-4.4%	(1,234)	-4.7%
Charter Oak	269	515	783	321	475	796	53	19.6%	(40)	-7.7%	13	1.7%
Total FTE	35,186	17,681	52,866	33,905	16,875	50,780	(1,281)	-3.6%	(806)	-4.6%	(2,087)	-3.9%

CONNECTICUT STATE UNIVERSITIES

ENROLLMENT - HEADCOUNT & FTE

FY20 Projection vs. FY19 Actual

Schedule D

	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY20 Projection vs. FY19 Actual					
	FY19 Actual			FY20 Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
HEADCOUNT Enrollment												
Undergraduate												
CCSU	7,154	1,968	9,122	6,845	1,783	8,627	(310)	-4.3%	(185)	-9.4%	(495)	-5.4%
ECSU	4,093	806	4,899	3,932	778	4,709	(162)	-3.9%	(28)	-3.5%	(190)	-3.9%
SCSU	6,612	1,282	7,894	6,401	1,156	7,556	(212)	-3.2%	(126)	-9.8%	(338)	-4.3%
WCSU	3,923	951	4,874	3,906	953	4,859	(17)	-0.4%	3	0.3%	(15)	-0.3%
CSU Total Undergraduate	21,782	5,005	26,787	21,083	4,669	25,751	(700)	-3.2%	(337)	-6.7%	(1,036)	-3.9%
Graduate												
CCSU	544	1,685	2,229	454	1,618	2,072	(90)	-16.5%	(67)	-4.0%	(157)	-7.0%
ECSU	83	106	189	76	93	169	(7)	-8.4%	(13)	-12.3%	(20)	-10.6%
SCSU	696	1,179	1,875	674	1,061	1,735	(22)	-3.2%	(118)	-10.0%	(140)	-7.5%
WCSU	66	529	595	72	539	611	6	9.1%	10	1.9%	16	2.7%
CSU Total Graduate	1,389	3,499	4,888	1,276	3,311	4,587	(113)	-8.1%	(188)	-5.4%	(301)	-6.2%
Total												
CCSU	7,698	3,653	11,351	7,299	3,401	10,699	(400)	-5.2%	(252)	-6.9%	(652)	-5.7%
ECSU	4,176	912	5,088	4,008	871	4,878	(169)	-4.0%	(41)	-4.5%	(210)	-4.1%
SCSU	7,308	2,461	9,769	7,075	2,217	9,291	(234)	-3.2%	(244)	-9.9%	(478)	-4.9%
WCSU	3,989	1,480	5,469	3,978	1,492	5,470	(11)	-0.3%	13	0.8%	2	0.0%
CSU Total Headcount	23,171	8,504	31,675	22,359	7,980	30,338	(813)	-3.5%	(525)	-6.2%	(1,337)	-4.2%

	FTE - Avg Fall and Spring Semesters						FTE FY20 Projection vs. FY19 Actual					
	FY19 Actual			FY20 Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
FTE Enrollment												
Undergraduate												
CCSU	6,899	897	7,796	6,619	815	7,433	(280)	-4.1%	(83)	-9.2%	(363)	-4.7%
ECSU	4,071	255	4,326	3,932	289	4,220	(139)	-3.4%	34	13.1%	(106)	-2.4%
SCSU	6,403	560	6,963	6,198	498	6,696	(205)	-3.2%	(62)	-11.0%	(267)	-3.8%
WCSU	3,814	419	4,233	3,849	412	4,261	35	0.9%	(7)	-1.6%	29	0.7%
CSU Total Undergraduate	21,186	2,130	23,316	20,597	2,013	22,610	(589)	-2.8%	(117)	-5.5%	(706)	-3.0%
Graduate												
CCSU	479	660	1,139	402	646	1,048	(77)	-16.1%	(14)	-2.1%	(91)	-8.0%
ECSU	74	39	113	67	34	101	(7)	-9.5%	(5)	-12.8%	(12)	-10.6%
SCSU	647	450	1,097	617	410	1,027	(30)	-4.6%	(40)	-8.9%	(70)	-6.4%
WCSU	69	211	280	76	217	293	7	10.1%	6	2.8%	13	4.6%
CSU Total Graduate	1,269	1,360	2,629	1,162	1,307	2,469	(107)	-8.4%	(53)	-3.9%	(160)	-6.1%
Total												
CCSU	7,378	1,557	8,935	7,021	1,461	8,481	(357)	-4.8%	(97)	-6.2%	(454)	-5.1%
ECSU	4,145	294	4,439	3,999	323	4,321	(146)	-3.5%	29	9.7%	(118)	-2.6%
SCSU	7,050	1,010	8,060	6,815	908	7,723	(235)	-3.3%	(102)	-10.1%	(337)	-4.2%
WCSU	3,883	630	4,513	3,925	629	4,554	42	1.1%	(1)	-0.1%	42	0.9%
CSU Total Headcount	22,455	3,490	25,945	21,759	3,320	25,079	(696)	-3.1%	(170)	-4.9%	(866)	-3.3%

CONNECTICUT COMMUNITY COLLEGES

Schedule D

ENROLLMENT - HEADCOUNT & FTE

FY20 Projection vs. FY19 Actual

HEADCOUNT Enrollment	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY20 Projection vs. FY19 Actual					
	FY19 Actual			FY20 Projection			Full Time		Part Time		Total	
	College	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)
Asnuntuck	557	1,250	1,807	527	1,178	1,705	(30)	-5.4%	(72)	-5.8%	(102)	-5.6%
Capital	606	2,551	3,157	630	2,365	2,995	25	4.0%	(186)	-7.3%	(162)	-5.1%
Gateway	1,874	4,810	6,684	1,756	4,750	6,506	(118)	-6.3%	(60)	-1.2%	(178)	-2.7%
Housatonic	1,487	3,302	4,789	1,396	3,075	4,471	(91)	-6.1%	(227)	-6.9%	(318)	-6.6%
Manchester	1,788	3,894	5,682	1,635	3,586	5,221	(153)	-8.6%	(308)	-7.9%	(461)	-8.1%
Middlesex	825	1,635	2,460	787	1,552	2,339	(38)	-4.5%	(84)	-5.1%	(121)	-4.9%
Naugatuck Valley	1,947	4,075	6,022	1,903	4,023	5,926	(44)	-2.3%	(52)	-1.3%	(96)	-1.6%
Northwestern	354	936	1,290	384	930	1,314	30	8.5%	(6)	-0.6%	24	1.9%
Norwalk	1,615	3,600	5,215	1,525	3,316	4,841	(90)	-5.6%	(284)	-7.9%	(374)	-7.2%
Quinebaug Valley	442	908	1,350	449	867	1,316	7	1.6%	(41)	-4.5%	(34)	-2.5%
Three Rivers	1,148	2,645	3,793	1,044	2,497	3,541	(104)	-9.1%	(148)	-5.6%	(252)	-6.6%
Tunxis	1,366	2,408	3,774	1,316	2,343	3,659	(50)	-3.7%	(65)	-2.7%	(115)	-3.0%
CCC Total Headcount	14,006	32,011	46,017	13,350	30,479	43,829	(656)	-4.7%	(1,533)	-4.8%	(2,189)	-4.8%

FTE Enrollment	FTE - Avg Fall and Spring Semesters						FTE FY20 Projection vs. FY19 Actual					
	FY19 Actual			FY20 Budget			Full Time		Part Time		Total	
	College	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)
Asnuntuck	531	479	1,010	502	445	947	(29)	-5.5%	(34)	-7.1%	(63)	-6.2%
Capital	523	1,132	1,655	548	1,048	1,596	25	4.8%	(84)	-7.4%	(59)	-3.6%
Gateway	1,656	2,086	3,742	1,541	2,064	3,605	(115)	-6.9%	(22)	-1.1%	(137)	-3.7%
Housatonic	1,305	1,400	2,705	1,189	1,345	2,534	(116)	-8.9%	(55)	-3.9%	(171)	-6.3%
Manchester	1,604	1,667	3,270	1,462	1,538	3,000	(142)	-8.8%	(129)	-7.7%	(271)	-8.3%
Middlesex	735	678	1,412	697	650	1,347	(38)	-5.1%	(28)	-4.1%	(66)	-4.6%
Naugatuck Valley	1,728	1,765	3,493	1,683	1,750	3,433	(45)	-2.6%	(15)	-0.9%	(60)	-1.7%
Northwestern	323	376	699	351	373	724	28	8.7%	(3)	-0.8%	25	3.6%
Norwalk	1,426	1,593	3,019	1,352	1,459	2,811	(74)	-5.2%	(134)	-8.4%	(208)	-6.9%
Quinebaug Valley	398	371	769	406	350	756	8	2.0%	(21)	-5.7%	(13)	-1.7%
Three Rivers	1,035	1,141	2,176	939	1,085	2,024	(96)	-9.3%	(56)	-4.9%	(152)	-7.0%
Tunxis	1,201	992	2,193	1,157	976	2,133	(44)	-3.7%	(16)	-1.6%	(60)	-2.7%
CCC Total FTE	12,462	13,676	26,138	11,825	13,080	24,905	(637)	-5.1%	(597)	-4.4%	(1,234)	-4.7%

CHARTER OAK STATE COLLEGE

Schedule D

ENROLLMENT - HEADCOUNT & FTE
 FY20 Projection vs. FY19 Actual

HEADCOUNT Enrollment	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY20 Projection vs. FY19 Actual					
	FY19 Actual			FY20 Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College												
<u>Undergraduate</u>												
Charter Oak	308	1,267	1,575	384	1,186	1,570	76	24.7%	(81)	-6.4%	(5)	-0.3%
<u>Graduate</u>												
Charter Oak	11	84	95	1	63	64	(10)	-90.9%	(21)	-25.0%	(31)	-32.6%

FTE Enrollment	FTE - Avg Fall and Spring Semesters						FTE FY20 Projection vs. FY19 Actual					
	FY19 Actual			FY20 Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College												
<u>Undergraduate</u>												
Charter Oak	258	474	731	320	447	767	63	24.3%	(27)	-5.6%	36	4.9%
<u>Graduate</u>												
Charter Oak	11	41	52	1	28	29	(10)	-90.9%	(13)	-31.7%	(23)	-44.2%