



THE CONNECTICUT STATE UNIVERSITY

P.O. Box 2008 • New Britain, Connecticut 06050 • (203) 827-7700

RESOLUTION

concerning

APPOINTMENT OF

DR. MARK SULLIVAN

as

VICE PRESIDENT FOR ADMINISTRATIVE AFFAIRS

at

SOUTHERN CONNECTICUT STATE UNIVERSITY

May 2, 1986

WHEREAS, Dr. Mark Sullivan, Assistant Commissioner of the Board of Governors for Higher Education, State of Connecticut, has been recommended for the position of Vice President for Administrative Affairs at Southern Connecticut State University by the Search Committee and President Michael J. Adanti, and

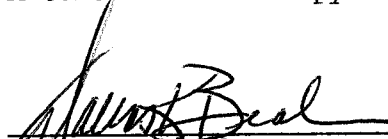
WHEREAS, President Dallas K. Beal concurs in this recommendation, and

WHEREAS, Dr. Mark Sullivan has signified his willingness to accept the position of Vice President for Administrative Affairs, therefore be it

RESOLVED, That Dr. Mark Sullivan is appointed to the position of Vice President for Administrative Affairs, effective June 16, 1986, at an annual salary of \$68,000, and be it further

RESOLVED, That during his service as Vice President for Administrative Affairs, Dr. Sullivan shall be entitled to all the benefits as enumerated in the Board of Trustees' "Personnel Policies for Management Personnel and Confidential Professional Personnel."

A Certified True Copy:



Dallas K. Beal
President

Resume of

MARK SULLIVAN

Residence

38 Garfield Road
West Hartford, CT 06107
(203) 561-1497

Office

Connecticut Department of Higher Education
61 Woodland Street
Hartford, CT 06207
(203) 566-4058

DATE OF BIRTH: July 6, 1948

EMPLOYMENT

1982-Present

Assistant Commissioner

Board of Governors for Higher Education, State of Connecticut

The Board of Governors is the state's higher education coordinating and planning agency. It possesses strong statutory authority in the areas of academic planning, program approval, licensure and accreditation, operating and capital budget development, facilities planning and the coordination of state student assistance policies. As second ranking officer in the Department of Higher Education, my responsibilities encompass all departmental activities with primary emphasis on the development and coordination of budgetary plans and policies affecting the state's public higher education system. The system consists of the University of Connecticut, the UCONN Health Center, the Connecticut State University (4 institutions), the Regional Community Colleges (12 institutions), the State Technical Colleges (5 institutions) and Charter Oak College (external degree program).

Major responsibilities and accomplishments:

-Responsible for developing, presenting and negotiating the annual operating and capital budgets for the state public higher education system. Operating budget exceeds \$290 million; capital budget averages \$60 million in new bond authorizations annually and five-year facilities plan exceeds \$300 million in campus construction and renovation. Connecticut ranks tenth among states in appropriations growth for higher education over last four years.

-Responsible for administration of state student financial aid program consisting of \$10 million in state scholarship and need-based grant programs; development of state student financial aid policy and legislation.

-Chief spokesman of Board of Governors for Higher Education on fiscal issues affecting Connecticut higher education system; supervise work of twelve professionals.

-Major accomplishments include development of computerized operating and capital budget systems using formula and program budgeting techniques; development of Centers of Excellence to fund unique programs in instruction, research and public service; securing funding and administering \$3.6 million high technology grant program using mixture of public and private capital; development of criteria for assessment of institutional viability; creation of grant and loan programs to assist students at Connecticut undergraduate colleges; development of legislation to rationalize tuition setting and create dedicated tuition funds for flexible use by constituent units.

-Recent accomplishments: coordinated development of long-term campus facility plans; developed plan on inter-institutional cooperation at community and technical colleges; gained legislative approval of publicly-financed Endowed Chairs; developed funding strategy for improvement of campus administrative computing; coordinated purchase of over 1,000 microcomputers for state colleges and universities.

1981 (June-September)

Acting Commissioner of Higher Education, State of Connecticut

As Chief Executive Officer of the state's higher education coordinating board, responsible for management of agency activities including policy and program planning, operating and capital budget review and development, external relations and coordination of agency activities with the Governor, the General Assembly, the higher education constituencies and the general public. Supervision of thirty professional and twenty clerical employees. During this period, worked closely with Governor on creation of Blue Ribbon Commission on Higher Education and the Connecticut Economy. The report of the commission led to passage of legislation that strengthened the powers and responsibilities of the state board and transformed the four state colleges into comprehensive universities.

1978-1981

Director, Office of Budget and Fiscal Analysis
Connecticut Board of Higher Education

As Chief Budget Officer of the Department of Higher Education, responsible for the development of overall fiscal policy for the state higher education system. Major duties included developing, presenting and negotiating the annual operating budget plan for the state higher education system; representing the Board and Commissioner on various task forces relating to state agency fiscal planning and management; preparing legislative proposals in all areas relating to the financing of the higher education system (e.g., tuition policy, funding of continuing education, financial aid to independent institutions, funding of auxiliary operations).

1975-1978

Deputy Budget Director
New Jersey Department of Higher Education

Assisted in the development of budgetary policy for the state higher education system. The Department of Higher Education is the state coordinating agency responsible for developing overall academic and fiscal policy relating to public higher education in New Jersey. The department is the second largest agency in the state with an annual operating budget of over \$800 million. The system includes Rutgers University, the University of Medicine and Dentistry, New Jersey Institute of Technology, nine state colleges and eighteen county colleges. Responsible for developing, presenting and negotiating the annual budget plan for the state higher education system, focusing primarily on Rutgers, the State University; providing the Chancellor and the State Board of Higher Education with alternative options in formulating state higher education fiscal policy; developing statewide policy on tuition setting at the public institutions; improving the department's computerized system for budget planning and program cost control; department staff coordinator for implementation of NCHEMS financial management programs.

1973-1975

Executive Budget Officer/Legislative Analyst
Governor's Budget Office, Wisconsin Department of Administration

Responsible for developing and presenting recommendations to the Governor regarding policies, programs, legislation and budgets relating to higher education and criminal justice. In higher education, this included the University of Wisconsin system and the agency responsible for student financial aid (Higher Education Aids Board). In the criminal justice area, this included the State Department of Justice, the judicial system and the state's consumer protection agencies. Consulted with and advised the Governor and his staff, legislative bodies, and the Secretary of the Department of Administration on key budget policy and management matters relating to the state's legal and judicial agencies and the higher education system. Prepared Governor's Budget Policy Papers on assigned areas. Served as Special Assistant to the Attorney General, Task Force on Reorganization of State Department of Justice.

1970-1972

Program Analyst, Office of Assistant Secretary for Policy Development and Research,
U.S. Department of Housing and Urban Development, Washington, D.C.

Assisted the Deputy Director of the National Housing Allowance Research Program in data collection, report drafting, proposal analysis and liaison with state and local housing agencies. As participant in the HUD management intern program, completed various assignments in areas of legal research, budget development, project site review and evaluation and grants management. Worked directly with Special Assistant to the Secretary on nation's rural housing policy.

EDUCATION

Harvard University, Graduate School of Education. Doctorate in Education Administration. Degree awarded in November 1985.

Syracuse University, Maxwell Graduate School of Public Affairs. Masters Degree in Public Administration, 1973.

University of Rhode Island, College of Arts and Sciences. Bachelors Degree in Political Science, 1970. President of the Class of 1970. Student Intern in office of U.S. Senator Claiborne Pell.

AWARDS/HONORS

Harvard University Graduate Fellowship, 1981.

Nominee, Harvard Educational Review, 1981, 1982 and 1983.

Phi Delta Kappa (Harvard University Chapter).

Agency Nominee, Distinguished Managerial Service Award to Connecticut Administrators, 1982.

APPOINTMENTS/CONSULTANT SERVICES

Colorado Commission on Higher Education: state higher education financing and budgeting, November 1983.

Association of Colleges and Universities of New York (ACUSNY): financial assistance policies toward independent institutions; development of formula for distribution of state aid, June 1983.

Governor's Blue Ribbon Commission on Higher Education and the Economy, State of Connecticut: staff consultant, 1981.

Governor's Management Improvement Task Force: principal representative of Connecticut higher education system, 1980.

Governor's Commission on the Future of Uncas-on-Thames Hospital: commission member, 1985.

Connecticut General Assembly's Special Commission on the future of Connecticut's Independent Colleges and Universities, 1985.

NCHEMS (National Center for Higher Education Management Systems): development of Higher Education Finance Manual - New Jersey Representative, 1978.

Middle States Accreditation Association: member of evaluation team at Rutgers University, 1978.

Advisory Panel, National College Counseling Project, 1984.

State Higher Education Finance Officers Steering Committee, Eastern States Representative, 1983-1985.

Education Commission of the States, Task Force on Financing Quality Improvement, 1983-1984.

Eastern Association of Colleges and University Business Officers, Conference Steering Committee, 1985.

Special Lecturer, University of Connecticut Graduate Program in Educational Administration, 1985 and 1986.

PERSONAL

Born and raised in Newport, Rhode Island. Married to Kathleen Gillespie Sullivan, a medical technologist and former community college instructor. Three children; ages ten, six and three.

REFERENCES

Available upon request.