CSCU Board of Regents

SPECIAL MEETING OF THE FINANCE & INFRASTRUCTURE COMMITTEE Connecticut State Colleges and Universities Hartford, Connecticut

Thursday, February 14, 2019, at 11:00 am Regents Board Room 61 Woodland Street, Hartford, CT

<u>Agenda</u>

1. APPROVAL OF MINUTES FROM THE NOVEMBER 28, 2018 MEETING

2. INFORMATION ITEMS

- A. FY19 Projections
- B. CSCU 2020 Semiannual Report
- C. CHEFA Bond Issue
- D. Tuition preliminary discussion (materials will be provided in advance of mtg.)

MEETING OF THE FINANCE AND INFRASTRUCTURE COMMITTEE

Board of Regents for Higher Education Wednesday, November 28, 2018 10:00 a.m. 61 Woodland Street, Hartford, CT

Minutes

REGENTS PRESENT

Richard Balducci, Committee Chairman Del Cummings David Jimenez (Telephonic) JoAnn Ryan Pete Rosa

REGENTS ABSENT

Felice Gray-Kemp Catherine Smith

CSCU STAFF PRESENTING

Mark Ojakian, President; Erika Steiner, Chief Financial Officer; Keith Epstein, Vice President, Facilities, Real Estate and Infrastructure Planning

With a quorum present, Chairman Balducci called the meeting to order at 10:00 a.m.

1. Approval of Minutes from the October 3, 2018 Meeting

On motion by Regent Ryan, seconded by Regent Cummings, the minutes of the October 3, 2018 meeting were approved as submitted.

2. Information Items

2A. CSCU – Metrics for Administrative Consolidation Savings

CFO Steiner noted that the Board previously approved targeted savings under the Students First strategic plan, including initiatives involving administrative consolidation across all CSCU institutions and the system office at the December 2017 meeting. The updated targets with revised timelines and expected completion timelines was presented to the Board in February 2018.

A targeted savings metrics was shared with the Board depicting the savings estimates computed and updated based on FY17 actual spending. The objective of the metric is to achieve that adjusted level of spending in the year it was committed to with the exception of projected headcount, a result of improved enrollment management practices. The summary of administrative consolidation targeted savings was used to measure the targeted spending level/headcount within the specified timeframe. Reduce cost of "other/other" spending by 2% at the Colleges and Universities via better purchasing practices. Recruitment and retention revenue enhancement of \$1,835K by FY21 with the Guided Pathway program, enrollment management and other initiatives. In 2020, the metrics will be reviewed to ascertain if achievements have been accomplished.

2B. CSCU – 10 Year Capital Plan

VP Epstein provided an update on the CSCU 10-year capital plan and reviewed the Metrics for Administrative Consolidation Savings. Management is confident that the projected savings targets are achievable within the periods specified.

3. Action Items

3A. CSU – Credit Card Service Fees

CFO Steiner commented that the Board annually approves the tuition and fees for the colleges and universities. At the March 9 Board meeting, the fee structure for CSCU institutions, including what is referred to as "Tier II" Fees was approved. Tier II Fees is associated with credit card service fees assessed by the service provider to process credit cards for the universities. The requested fees approved by the Board was at a specific percentage of 2.75%. The service provider, TouchNet, recently increased the fee to 2.85%, which is allowable under the contract but unexpected.

On motion by Regent Balducci, seconded by Regent Ryan, the resolution concerning CSU – Credit Card Service Fees was unanimously approved.

3B. CCSU – Naming of Social Sciences Hall to the "Ebenezer Don Carlos Bassett Social Sciences Hall

CFO Steiner noted that the Board sets the requirements for the Connecticut State Universities recognition and naming of facilities and programs after persons or organizations. If there is no gift in connection with a naming opportunity, a written substantive rationale for departing from the policy should be provided.

Central Connecticut State University believes that there is significant justification for the naming of the Social Sciences Hall in honor of Ebenezer Don Carlos Bassett. Mr. Bassett was a remarkable man and the first African American student to enroll and graduate from the State Normal School in New Britain in 1852, parent institution to Central CT State University. Upon graduation, he remained committed and actively involved in the institution's Alumni Association. He was a significant voice in advocating for civil rights. Mr. Bassett's legacy as a scholar, educator, humanitarian, activism, and diplomacy is unparalleled in the history of Central Connecticut University. The life of Mr. Bassett is a worthy inspiration for present-day students.

On motion by Regent Balducci, seconded by Regent Ryan, the resolution concerning CCSU Naming of Social Sciences Hall to the "Ebenezer Don Carlos Bassett Social Sciences Hall" was unanimously approved.

Committee Chairman Balducci and President Ojakian thanked the committee members for their approval of the resolution and moving it forward to the full Board, President Toro and individuals at CCSU for enlightening others on the life and legacy of Ebenezer Don Carlos Bassett.

There being no further business, on motion of Regent Ryan, seconded by Regent Cummings, the meeting adjourned at 10:47 a.m.

ITEM – INFORMATION ONLY

Fiscal Year 2019 Projections

BACKGROUND

The attached schedules represent projections for the results of the current fiscal year ending June 30, 2019.

Our projections are made at the base level, that is by each institution evaluating year-to-date spending and extrapolating for the full year, while including commitments and estimates for the remainder of the year. Notably, these projections account for payment and reimbursement by the state for one-time payments made this year under the SEBAC 2017 agreement. However, the additional fringe benefit costs associated with the SEBAC ARP Grievance Award (SAG) which allows 348 CSCU employees to switch to SERS under favorable actuarial terms is an additional cost estimated at \$7 million in FY 2019. The additional cost is not reflected in the current projection, because individual amounts will be finalized after the mid-year projection had been completed. Projections are compared to the BOR approved FY 2019 Budget as well as to the actual results for FY 2018.

Schedules included:

Schedule A – Consolidated Connecticut State Colleges & Universities (CSCU) Schedule B – Connecticut State Universities (CSU) Schedule C – Connecticut Community Colleges (CCC) Schedule D – Unrestricted Net Positions Schedule E – Average Fall/Spring Enrollment vs. Budget

The schedules of Unrestricted Net Position (UNP) balances adjust the audited June 30, 2018 balances by the projected addition or use of funds for FY2019. The actual June 30, 2019 UNP will be reported with the FY2019 financial statements, and will include the impact of changes in accruals and other Generally Accepted Accounting Principles (GAAP) adjustments required at year-end.

ANALYSIS

The current projection for CSCU for FY2019 is a net loss of (\$4,809,694) for the combined enterprise, compared with a budgeted loss of (\$8,088,153), broken down as follows:

	BUDGET	PROJECTION
	FY 2019	FY 2019
	Net Change	Net Change
Connecticut State Universities	\$ (1,421,658) \$	765,211
Connecticut Community Colleges	(6,661,184)	(5,803,811)
Charter Oak State College	(5,311)	228,906
Board of Regents	 -	-
CSCU Consolidated	\$ (8,088,153) \$	(4,809,694)

The mid-year projection shows significant progress in reducing a large planned use of reserves from 4.3% down to 2.5% of Unrestricted Net Position (UNP) on June 30, 2018. However, all of the negative results are concentrated in the Community Colleges, which are expected to see a drop of 13% of the system-wide UNP.

Actual results for the year may be better than projected above based on historic underspending compared to mid-year projections. However, it is unlikely that the Community Colleges will be able to avoid a significant drawdown of reserves in FY2019.

Included in net results for FY2018 and FY2019 are the following state appropriations (except for Workers' Compensation which is not included in CSCU results):

	 FY2018	 FY2019	 change
Connecticut State Universities	\$ 134,159,220	\$ 143,326,110	\$ 9,166,890
Connecticut Community Colleges	143,839,173	139,765,979	(4,073,194)
Charter Oak State College	2,185,756	3,025,882	840,126
Board of Regents	362,240	366,875	4,635
Developmental Services	8,912,702	8,912,702	-
Outcomes-Based Funding Incentive	1,202,027	1,202,027	-
IMRP	300,000	300,000	-
Fringe Benefit Subsidy to Community Colleges	 -	 16,200,000	 16,200,000
Constituent Funding	290,961,118	313,099,575	22,138,457
Fringe Benefits	 233,683,213	261,843,031	 28,159,818
State Appropriation before WC	\$ 524,644,331	\$ 574,942,606	\$ 50,298,275
Workers' Compensation	 3,289,276	 3,289,276	 .
Total State Appropriation	\$ 527,933,607	\$ 578,231,882	\$ 50,298,275

Page 2

The following table compares the Net Changes in FY 2018, FY 2019 Budget, and FY 2019 Projection by institution:

	FY 2	018 Actual	FY 20	19 Budget	FY 2	019 Projected
Asnuntuck	\$	9,091	\$	-	\$	-
Capital		(2,342,565)		(2,110,872)		(1,977,280)
Gateway		(72,846)		-		(662,225)
Housatonic		284,800		(654,647)		(662,508)
Manchester		406,232		(852,174)		-
Middlesex		840,625		41,129		27,633
Naugatuck Valley		(71,572)		(1,077,440)		(539,824)
Northwestern		(988,805)		(868,495)		(130,830)
Norwalk		577,479		(832,287)		(1,521,756)
Quinebaug Valley		607,937		(101,771)		(17,120)
Three Rivers		136,944		124,955		(81,136)
Tunxis		419,868		(628,224)		(185,766)
CCC SO		1,058,788		298,641		(52 <i>,</i> 999)
CCC Total	\$	865,976	\$	(6,661,184)	\$	(5,803,811)
Central		2,835,220		-		-
Eastern		73,435		(1,421,685)		766,250
Southern		1,197,775		-		178,394
Western		125,000		-		-
CSU SO		1,229,232		-		(179,433)
CSU Total	\$	5,460,662	\$	(1,421,685)	\$	765,211
Charter Oak		219,824		(5,311)		228,906
BOR		-		-		-
Total CSCU	\$	6,546,462	\$	(8,088,180)	\$	(4,809,694)

FY 2019 Projected Results:

- System-wide net results in FY 2019 are projected to show a loss of \$4.8 million, or -0.4% of Net Revenues. This will be a material improvement over the budgeted loss of \$8.1m, or -0.7% of Net Revenues.
- Throughout the first half of FY2019, the System has constrained hiring, requiring system office review of hiring and limiting refills to critical positions. This restraint has been in effect for more than 2 years, and has meaningfully constrained spending across the entire system.

 State reimbursement of fringe benefits is on track to end \$2 million higher than expected, while fringe expenses are expected to increase by \$7 million due to SAG Award additional cost which will be in line with the budget. The additional \$16.2 million in fringe subsidy included in the adopted FY 2019 state budget to the Colleges will help mitigate this cost. The state share of CSCU fringes is expected to climb from 70% in FY 2018 to 75% this year, although this progress will be mitigated by the SAG award.

FRINGE BENEFITS:						
State support and Expenditure	Levels					
					FY	2019
	FY 201	.8 actual	FY 20	019 Budget	Pr	ojected
Connecticut State Universities						
Fringe Benefits paid by state	\$	117,566,926	\$	134,154,321	\$	135,987,812
Fringe Benefits Expense	\$	182,403,667	\$	214,493,429	\$	209,162,694
Connecticut Community Colleges						
Fringe Benefits paid by state	\$	113,793,841	\$	138,829,413	\$	138,899,919
Fringe Benefits Expense	\$	145,265,346	\$	159,538,486	\$	158,320,160
Charter Oak State College						
Fringe Benefits paid by state	\$	2,071,309	\$	2,803,016	\$	2,874,588
Fringe Benefits Expense	\$	4,968,221	\$	5,797,905	\$	5,234,613
Board of Regents						
Fringe Benefits paid by state	\$	251,137	\$	280,712	\$	280,712
Fringe Benefits Expense	\$	251,137	\$	280,712	\$	280,712
System Total						
Fringe Benefits paid by state	\$	233,683,213	\$	276,067,462	\$	278,043,031
Fringe Benefits Expense	\$	332,888,371	\$	380,110,532	\$	372,998,179
State share		70%		73%		75%

- FTE enrollment is projected to end the year about 200 lower than budget, which will be almost 900 below FY 2018 levels, or 2%.
- Charter Oak is 8% above budgeted enrollment levels, and more than 20% above FY 2018 levels.
- The largest year-over-year enrollment declines occurred in the Community Colleges, with the largest declines at Norwalk (-9.5%), Quinebaug Valley (-7.7%) and Three Rivers (-5.3%). Capital, Northwestern and Tunxis all saw small increases from FY 2018.

Looking Forward

• The staffing demands of the Students First initiative and related student success initiatives, coupled with understaffing of some key roles on campuses across the system suggest that further significant reduction of personal services below the \$582 million level projected for FY2019 will be difficult to achieve.

- The upcoming biennium includes 5 ½% wage increases in each year. These increases are expected to add \$30 million in FY 2020 and \$32 million in FY 2021 to overall system expenses. The extent to which these raises are covered by increases to the state appropriation is of critical importance to the near-term budget condition of CSCU.
- In the absence of tuition and fee increases or any state increases beyond 5 ½% to reflect the SEBAC raises, the system will face a budget gaps of \$57 million in FY 2020 and \$86 million in FY 2021.

CONCLUSION

CSCU has entered a critical period financially. Long-term structural problems are growing more acute, and can only be resolved through some combination of revenue increases from either the state or from students, or through administrative cost savings that may be achieved through the Students First initiatives. Future budget shortfalls are exacerbated by declining enrollment, and cost reduction efforts should be implemented in a way to support strong enrollment.

Statewide fiscal challenges create significant uncertainty for CSCU. It will be important to obtain expanded state resources to cover wage growth, and to sustain recent favorable trend in state coverage of fringe benefits, given that administrative cost savings from Students First will not be available immediately to adress budget gaps. If these do not occur, the system will be faced with a choice between damaging spending reductions and dangerous depletion of reserves. Given their lower level of reserves, this is especially challenging for the community colleges.

2-14-19 Finance and Infrastructure Committee

Page 5

CONNECTICUT STATE COLLEGES & UNIVERSITIES

Expenditure Plan General & Operating Funds FY19 Projection, FY19 Budget and FY18 Actual

	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj Inc (De	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
evenue:				(* *** * ***)	
Tuition (FT and PT Gross)	299,636,950	305,425,730	302,729,842	(2,695,888)	-0.90%
Student Fees	234,243,045	239,339,806	237,849,897	(1,489,909)	-0.60%
State Appropriations	280,546,390	287,101,024	286,484,847	(616,177)	-0.20%
Additional State Approp (Dev Edu, Outcomes, GBTGA and IMRP)	10,614,837	10,564,729	10,414,729	(150,000)	-1.40%
Fringe Benefits Paid By State	233,683,213	259,867,462	261,843,031	1,975,569	0.80%
CCC (OF) Fringe Benefits Paid by State	-	16,200,000	16,200,000	-	0.00%
Accident Insurance	1,506,525	1,334,550	1,373,098	38,548	2.90%
Housing	67,395,651	69,233,963	69,875,674	641,711	0.90%
Food	33,140,259	34,595,944	34,229,421	(366,523)	-1.10%
All Other Revenue	28,410,152	25,305,644	26,015,278	709,634	2.80%
Less: Contra Revenue	(8,482,678)	(8,347,980)	(8,121,809)	226,171	-2.70%
Total Revenue	1,180,694,344	1,240,620,872	1,238,894,008	(1,726,864)	-0.10%
penditures:					
Personnel Services:					
Full-Time	402,495,787	418,565,434	411,434,951	(7,130,483)	-1.70%
Part-Time					
Lecturers (PTLs)	84,957,864	86,050,567	88,479,943	2,429,376	2.80%
Lecturer (NCLs)	7,045,763	7,156,198	7,170,554	14,356	0.20%
Permanent Part-time	3,257,635	3,656,461	3,483,084	(173,377)	-4.70%
Temporary Part-time	26,124,970	25,980,754	27,162,839	1,182,085	4.50%
CSU University Assistants (incl. CharterO)	4,016,352	4,129,445	4,288,341	158,896	3.80%
CSU Graduate Assistants	2,240,589	1,988,284	2,229,834	241,550	12.10%
Student Labor	14,209,056	13,750,629	13,924,411	173,782	1.30%
Overtime	4,799,850	4,946,785	5,259,158	312,373	6.30%
All Other Personnel Services	10,903,560	19,925,502	18,818,240	(1,107,262)	-5.60%
Subtotal Personnel Services	560,051,426	586,150,059	582,251,355	(3,898,704)	-0.70%
Fringe Benefits	332,888,371	380,110,532	372,998,179	(7,112,353)	-1.90%
Total P.S. & Fringe Benefits	892,939,797	966,260,591	955,249,534	(11,011,057)	-1.10%
Other Expenses: Inst. Financial Aid/Match Waivers	55,689,991 14,321,101	59,212,966 16,692,007	59,935,277 17,308,365	722,311 616,358	1.20% 3.70%
Utilities	30,543,522	32,215,093	32,681,811	466,718	1.40%
All Other Expenses	142,453,603	147,684,698	151,423,837	3,739,139	2.50%
Total Other Expenses	243,008,217	255,804,764	261,349,290	5,544,526	2.20%
otal Expenditures	1,135,948,014	1,222,065,355	1,216,598,824	(5,466,531)	-0.40%
ddition to (Use of) Funds Before Transfers	44,746,330	18,555,517	22,295,184	3,739,667	20.20%
SU Transfers					
Debt Service	(34,342,549)	(34,411,846)	(35,108,869)	(697,023)	2.00%
Auxiliary Renewal and Replacement	(1,082,687)	(341,208)	(1,814,617)	(1,473,409)	431.80%
All Other transfers to Capital Equip, Telecom Reserves and Misc.	(269,568)	(2 , ,	(-,,	(-,,.,.,,	NA
SCSU - Gear Up Set Aside Year 1	(788,504)	1,218,483	1,218,483		0.00%
WCSU Request - 1 Time Use of Reserves	(788,504)	1,210,405	1,207,552	1,207,552	NA
Total CSU Transfers	(36,483,308)	(33,534,571)	(34,497,451)	(962,880)	2.90%
C Transford					
CC Transfers	10 695 202	12 200 250	14 220 702	1.040.442	7.000/
Transfer in	18,685,203	13,290,259	14,339,702	1,049,443	7.90%
Transfer out	(18,650,618)	(11,685,710)	(14,378,146)	(2,692,436)	23.00%
Consolidated Shared Services (reserved funds)		(1,000,000)	-	1,000,000	-100.009
Total CCC Transfers	34,585	604,549	(38,444)	(642,993)	-106.409
ommitments					
	(5,056,694)	5,060,568	5,500,273	439,705	8.70%
FY18 LNGV Pay Set Aside for FY19	(5,056,694)	5,060,568	5,500,273	439,705	8.70%
-			(6,740,438)	2,573,499	-27.60%
Total Commitments Net Change Subtotal	3,240,913	(9,313,937)	(0,740,450)	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Total Commitments Performance				_,,	
Total Commitments Net Change Subtotal WCSU Foundation Reserves - Tuition Offset	1,237,177	(9,313,937)	1,225,784	-	0.00%
Total Commitments Net Change Subtotal				- 704,960	

Expenditure Plan General & Operating Funds

FY19 Projection, FY19 Budget and FY18 Actual

Account Name	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj Inc (I	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (FT and PT Gross)	165,973,772	170,670,660	167,565,480	(3,105,180)	-1.80%
Student Fees	174,312,096	181,414,171	179,860,981	(1,553,190)	-0.90%
State Appropriations	134,159,221	144,017,627	143,326,111	(691,516)	-0.50%
Additional State Approp (Dev Edu, Outcomes and IMRP)	2,221,618	2,000,052	1,850,052	(150,000)	-7.50%
Fringe Benefits Paid By State	117,566,926	134,154,321	135,987,812	1,833,491	1.40%
Accident Insurance	1,506,525	1,334,550	1,373,098	38,548	2.90%
Housing	67,395,651	69,233,963	69,875,674	641,711	0.90%
Food	33,140,259	34,595,944	34,229,421	(366,523)	-1.10%
All Other Revenue	21,361,662	20,752,746	20,944,719	191,973	0.90%
Less: Contra Revenue	(8,482,678)	(8,347,980)	(8,121,809)	226,171	-2.70%
Total Revenue	709,155,052	749,826,054	746,891,539	(2,934,515)	-0.40%
Expenditures:					
Personnel Services:					
Full-Time	242,998,111	256,189,885	251,506,905	(4,682,980)	-1.80%
Part-Time					
Lecturers (PTLs)	34,841,389	35,749,833	35,976,961	227,128	0.60%
Lecturers (NCLs)	3,163,713	2,829,103	2,912,417	83,314	2.90%
Perm/Intermit PT	1,435,784	1,643,625	1,555,053	(88,572)	-5.40%
University Assistants	4,016,352	4,129,445	4,229,770	100,325	2.40%
Graduate Assistants	2,240,589	1,988,284	2,229,834	241,550	12.10%
Student Labor	10,308,543	10,104,137	10,073,738	(30,399)	-0.30%
Other Part Time	1,629,529	1,885,676	1,876,611	(9,065)	-0.50%
Overtime	3,539,998	3,771,945	4,062,465	290,520	7.70%
All Other Personnel Services (Vac, Sick, Accr Abs)	6,830,206	10,964,217	10,960,984	(3,233)	0.00%
Subtotal Personnel Services	311,004,214	329,256,150	325,384,738	(3,871,412)	-1.20%
Fringe Benefits	182,403,667	214,493,429	209,162,694	(5,330,735)	-2.50%
Total P.S. & Fringe Benefits	493,407,881	543,749,579	534,547,432	(9,202,147)	-1.70%
Other Expenses:					
Inst. Financial Aid/Match	38,692,106	41,388,886	42,178,886	790,000	1.90%
Waivers	8,367,612	10,365,936	10,809,067	443,131	4.30%
Utilities	20,365,540	22,123,124	22,266,374	143,250	0.60%
All Other Expenses	102,558,426	105,202,591	108,109,596	2,907,005	2.80%
Total Other Expenses	169,983,684	179,080,537	183,363,923	4,283,386	2.40%
Total Expenditures	663,391,565	722,830,116	717,911,355	(4,918,761)	-0.70%
			,		
Addition to (Use of) Funds Before Transfers	45,763,487	26,995,938	28,980,184	1,984,246	7.40%
Fransfers, Additional Funds and Commitments					
Debt Service	(34,342,549)	(34,411,846)	(35,108,869)	(697,023)	2.00%
Auxiliary Renewal and Replacement	(1,082,687)	(341,208)	(1,814,617)	(1,473,409)	431.80%
CCSU transfer E&G for Entrep. & Fringe funding	(269,568)			() , ,	
Gear Up Set Aside Year 1 (SCSU for FY19)	(788,504)	1,218,483	1,218,483	-	0.00%
WCSU Request - 1 Time Use of Reserves	(100,001)	1,210,100	1,207,552	1,207,552	NA
FY18 LNGV Pay Set Aside for FY19	(5,056,694)	3,891,191	5,056,694	1,165,503	30.00%
Total Transfers, Additional Funds and Commitments	(41,540,002)	(29,643,380)	(29,440,757)	202,623	-0.70%
Net Change Cultured	4,223,485	(2647.442)	(460 572)	2 196 970	-82.60%
Net Change Subtotal	4,223,485	(2,647,442)	(460,573)	2,186,869	-82.00%
WCSU Foundation Reserves - Tuition Offset	1,237,177	1,225,784	1,225,784	-	0.00%

CONNECTICUT COMMUNITY COLLEGES

Expenditure Plan General & Operating Funds FY19 Projection, FY19 Budget and FY18 Actual

Revenue: Tuition (FT and PT Gross) Student Fees State Appropriations Additional State Approp (Dev Edu and Outcomes) Fringe Benefits Paid By State OF Fringe Benefits Paid by State All Other Revenue Less: Contra Revenue Total Revenue Expenditures: <u>Personnel Services:</u> Full-Time <u>Part-Time</u> Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	Dollars (\$) 123,649,985 59,253,474 143,839,173 8,289,499 113,793,841 - 4,963,186 - 453,789,158 153,486,816 47,218,276 3,882,050	Dollars (\$) 125,263,324 57,253,850 139,765,979 8,564,677 122,629,413 16,200,000 4,252,898 - 473,930,141 156,983,043 40,000,000	Dollars (\$) 124,653,078 57,464,082 139,765,979 8,564,677 122,699,919 16,200,000 4,743,459 474,091,194	Dollars (\$) (610,246) 210,232 - - 70,506 - - 490,561 - - (2,661,875)	Percent % -0.50% 0.40% 0.00% 0.10% 0.00% 11.50% NA 0.00%
Tuition (FT and PT Gross) Student Fees State Appropriations Additional State Approp (Dev Edu and Outcomes) Fringe Benefits Paid By State OF Fringe Benefits Paid by State All Other Revenue Less: Contra Revenue Total Revenue Expenditures: Personnel Services: Full-Time Part-Time Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	59,253,474 143,839,173 8,289,499 113,793,841 - 4,963,186 - 453,789,158 153,486,816 47,218,276	57,253,850 139,765,979 8,564,677 122,629,413 16,200,000 4,252,898 473,930,141	57,464,082 139,765,979 8,564,677 122,699,919 16,200,000 4,743,459 474,091,194	210,232 - - - - - - - - - - - - - - - - - -	0.40% 0.00% 0.00% 0.10% 0.00% 11.50% NA 0.00%
Student Fees State Appropriations Additional State Approp (Dev Edu and Outcomes) Fringe Benefits Paid By State OF Fringe Benefits Paid by State All Other Revenue Less: Contra Revenue Total Revenue Expenditures: Personnel Services: Full-Time Part-Time Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	59,253,474 143,839,173 8,289,499 113,793,841 - 4,963,186 - 453,789,158 153,486,816 47,218,276	57,253,850 139,765,979 8,564,677 122,629,413 16,200,000 4,252,898 473,930,141	57,464,082 139,765,979 8,564,677 122,699,919 16,200,000 4,743,459 474,091,194	210,232 - - - - - - - - - - - - - - - - - -	0.40% 0.00% 0.00% 0.10% 0.00% 11.50% NA 0.00%
State Appropriations Additional State Approp (Dev Edu and Outcomes) Fringe Benefits Paid By State OF Fringe Benefits Paid by State All Other Revenue Less: Contra Revenue Total Revenue xpenditures: Personnel Services: Full-Time Part-Time Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	143,839,173 8,289,499 113,793,841 - - 4,963,186 - - - - - - - - - - - - - - - - - - -	139,765,979 8,564,677 122,629,413 16,200,000 4,252,898 - - 473,930,141 156,983,043	139,765,979 8,564,677 122,699,919 16,200,000 4,743,459 474,091,194	70,506 490,561	0.00% 0.00% 0.10% 0.00% 11.50% NA 0.00%
Additional State Approp (Dev Edu and Outcomes) Fringe Benefits Paid By State OF Fringe Benefits Paid by State All Other Revenue Less: Contra Revenue Total Revenue typenditures: <u>Personnel Services:</u> Full-Time <u>Part-Time</u> Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	8,289,499 113,793,841 - - - - - - - - - - - - - - - - - - -	8,564,677 122,629,413 16,200,000 4,252,898 473,930,141 156,983,043	8,564,677 122,699,919 16,200,000 4,743,459 474,091,194	70,506 - 490,561 - - 161,053	0.00% 0.10% 0.00% 11.50% NA 0.00%
Fringe Benefits Paid By State OF Fringe Benefits Paid by State All Other Revenue Less: Contra Revenue Total Revenue Expenditures: Full-Time Part-Time Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	113,793,841 4,963,186 453,789,158 153,486,816 47,218,276	122,629,413 16,200,000 4,252,898 	122,699,919 16,200,000 4,743,459 474,091,194	70,506 - 490,561 - - 161,053	0.10% 0.00% 11.50% NA 0.00%
OF Fringe Benefits Paid by State All Other Revenue Less: Contra Revenue Total Revenue Expenditures: Personnel Services: Full-Time Part-Time Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	4,963,186 453,789,158 153,486,816 47,218,276	16,200,000 4,252,898 	16,200,000 4,743,459 474,091,194	490,561	0.00% 11.50% NA 0.00%
All Other Revenue Less: Contra Revenue Total Revenue Expenditures: Personnel Services: Full-Time Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	453,789,158 153,486,816 47,218,276	4,252,898 - - 473,930,141 156,983,043	4,743,459 474,091,194	161,053	11.50% NA 0.00%
Less: Contra Revenue Total Revenue xpenditures: Personnel Services: Full-Time Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	453,789,158 153,486,816 47,218,276	473,930,141	474,091,194	161,053	NA 0.00%
Total Revenue xpenditures: Personnel Services: Full-Time Part-Time Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	153,486,816 47,218,276	156,983,043	<u>//</u>		0.00%
Expenditures: Personnel Services: Full-Time Part-Time Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	153,486,816 47,218,276	156,983,043	<u>//</u>		
Personnel Services: Full-Time Part-Time Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	47,218,276	, ,	154,321,168	(2,661,875)	-1 70%
Personnel Services: Full-Time Part-Time Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	47,218,276	, ,	154,321,168	(2,661,875)	-1 70%
Full-Time <u>Part-Time</u> Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	47,218,276	, ,	154,321,168	(2,661,875)	-1 70%
Part-Time Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	47,218,276	, ,			
Lecturers (PTL and ECL) Contractual (NCL) Permanent Part-time (6111)	· · ·	10 000 000			
Contractual (NCL) Permanent Part-time (6111)	· · ·		49,531,405	1,502,483	3.10%
Permanent Part-time (6111)		48,028,922 4,327,095	4,258,137	(68,958)	-1.60%
	, ,				
	1,427,219	1,586,494	1,528,337	(58,157)	-3.70%
Temporary Part-time	24,495,441	24,095,078	25,286,228	1,191,150	4.90%
Student Labor	3,435,816	3,517,430	3,728,740	211,310	6.00%
Overtime	1,259,852	1,174,840	1,196,693	21,853	1.90%
All Other Personnel Services	4,010,783	8,855,707	7,715,550	(1,140,157)	-12.90%
Subtotal Personnel Services	239,216,253	248,568,609	247,566,258	(1,002,351)	-0.40%
Fringe Benefits	145,265,346	159,538,486	158,320,160	(1,218,326)	-0.80%
Total P.S. & Fringe Benefits	384,481,599	408,107,095	405,886,418	(2,220,677)	-0.50%
Other Expenses:					
Inst. Financial Aid/Match	16,891,448	17,802,444	17,496,258	(306,186)	-1.70%
Waivers	5,714,404	5,967,437	6,323,931	356,494	6.00%
Utilities	10,041,942	10,091,969	10,278,907	186,938	1.90%
	, ,				
All Other Expenses Total Other Expenses	37,896,746	40,396,306 74,258,156	41,019,586 75,118,682	623,280 860,526	1.50%
	70,544,540	74,258,150	75,116,062	800,520	1.2070
otal Expenditures	455,026,139	482,365,251	481,005,100	(1,360,151)	-0.30%
Addition to (Use of) Funds Before Transfers	(1,236,981)	(8,435,110)	(6,913,906)	1,521,204	-18.00%
Transfers, Additional Funds and Commitments					
CCC Transfer in	18,685,203	13,290,259	14,339,702	1,049,443	7.90%
CCC Transfer out	(18,650,618)	(11,685,710)	(14,378,146)	(2,692,436)	23.00%
Consolidated Shared Services (reserved funds)	-	(1,000,000)	-	1,000,000	-100.009
FY18 LNGV Pay Set Aside for FY19	-	1,169,377	443,579	(725,798)	-62.10%
Total Transfers, Additional Funds and Commitments	34,585	1,773,926	405,135	(1,368,791)	-77.20%
Net Change Subtotal	(1,202,396)	(6,661,184)	(6,508,771)	152,413	-2.30%
Transfer from Restricted CB Reserves (2017 SEBAC)	2,068,369	-	704,960	704,960	NA
Vet Change	865,973	(6,661,184)	(5,803,811)	857,373	-12.90%

CHARTER OAK STATE COLLEGE

Expenditure Plan General & Operating Funds

Waivers Utilities

All Other Expenses

Addition to (Use of) Funds Before Transfers

Total Other Expenses

Total Expenditures

Net Change

FY19 Projection, FY19 Budget and FY18 Actual

Account Name	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj Inc (I	•
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
levenue:					
Tuition (Gross)	10,013,193	9,491,746	10,511,284	1,019,538	10.70%
Student Fees	677,475	671,785	524,834	(146,951)	-21.90%
State Appropriations	2,185,756	2,950,543	3,025,882	75,339	2.60%
Additional State Approp (Dev Edu, Outcomes, GBTGA)	103,720	-	-	-	NA
Fringe Benefits Paid By State	2,071,309	2,803,016	2,874,588	71,572	2.60%
All Other Revenue	2,085,304	300,000	327,100	27,100	9.00%
Less: Contra Revenue	-	-	-	-	NA
Total Revenue	17,136,757	16,217,090	17,263,688	1,046,598	6.50%
xpenditures:					
Personnel Services:					
Full-Time	5,648,620	5,025,631	5,240,003	214,372	4.30%
Part-Time					
Lecturers	2,898,199	2,271,812	2,971,577	699,765	30.80%
Permanent Part-time	394,632	426,342	399,694	(26,648)	-6.30%
University Assistants	-	-	58,571	(-,,	
Student Labor	464,697	129,062	121,933	(7,129)	-5.50%
Temporary Part Time	-		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-	NA
Overtime	-	_		-	NA
All Other Personnel Services	62,571	105,578	141,706	36,128	34.20%
Subtotal Personnel Services	9,468,719	7,958,425	8,933,484	975,059	12.30%
Fringe Benefits	4.968.221	5,797,905	5,234,613	(563,292)	-9.70%
Total P.S. & Fringe Benefits	14,436,940	13,756,330	14,168,097	411,767	3.00%
Other Expenses:					
Inst. Financial Aid/Match	106,437	21,636	260,133	238,497	1102.30%
	100,157	21,000	200,155	200,197	

358,634

2,085,801

2,466,071

16,222,401

(5,311)

(5,311)

175,367

136,530

2,294,655

2,866,685

17,034,782

228,906

228,906

(183,267)

136,530

208,854

400,614

812,381

234,217

234,217

-51.10%

NA

10.00%

16.20%

5.00%

-4410.00%

-4410.00%

239,085

136,040

1,998,431

2,479,993

16,916,933

219,824

219,824

CSCU SYSTEM OFFICE

Expenditure Plan General & Operating Funds

FY19 Projection, FY19 Budget and FY18 Actual

Account Name	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj vs. Bud Inc (Dec)		
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %	
evenue:						
Tuition (Gross)				-	NA	
Fees				-	NA	
State Appropriations	362,240	366,875	366,875	-	0.00%	
Additional State Approp (Dev Edu, Outcomes, GBTGA)	-	-	-	-	NA	
Fringe Benefits Paid By State	251,137	280,712	280,712	-	0.00%	
Sales of Educational Activities	,	,	,	-	NA	
All Other Revenue				-	NA	
Total Revenue	613,377	647,587	647,587	-	0.00%	
xpenditures:						
Personnel Services:						
Full-Time	362.240	366.875	366.875	-	0.00%	
Permanent Part-time	-	-	-	-	NA	
Student Labor	-	-	-	-	NA	
Other Part Time				-	NA	
Overtime	-	-	-	-	NA	
All Other Personnel Services	-	-	-	-	NA	
Subtotal Personnel Services	362,240	366,875	366,875	-	0.00%	
Fringe Benefits	251,137	280,712	280,712	-	0.00%	
Total P.S. & Fringe Benefits	613,377	647,587	647,587	-	0.00%	
Other Expenses:						
Inst. Financial Aid/Match	-	-	-	-	NA	
Waivers	-	-	-	-	NA	
Utilities	-	-	-	-	NA	
All Other Expenses	-	-	-	-	NA	
Total Other Expenses	-	-	-	-	NA	
otal Expenditures	613,377	647,587	647,587	-	0.00%	
ddition to (Use of) Funds Before Transfers	-	-	-	-	NA	
Net Change					NA	

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Projection, FY19 Budget and FY18 Actual

Dollar. [3] Dollar. [3] <thdollar. [3]<="" th=""> <thdollar. [3]<="" th=""></thdollar.></thdollar.>		FY18 Acutal	FY19 Budget	FY19 Projection	FY19 Proj Inc (E	
Revenue: 1200						
Student Frees 172,312,096 181,41,4171 172,862,081 (1,553,190) 2.00% Accident Insurance 135,0522 1,34,559 1,37,3708 335,422,00% 2.00% Start Appropriation (ber Education, Outcomes and IMRP) 2.221,038 2.00% 143,352,111 133,397,212 1.281,491 1.20% Additi Start Appropriation (ber Education, Outcomes and IMRP) 2.221,038 2.00% 1.33,397,212 1.281,491 1.20% Frond Service 123,556,22 134,153,311 133,397,221 1.281,491 1.40% All Other Revenue 123,316,62 20,752,746 0.20,47,79 101,973 0.90% Less: Control Revenue 124,298,111 256,189,885 251,506,505 (4,682,980) -1.80% Particitations 242,998,111 256,189,885 251,506,505 (4,682,980) -1.80% I Lecturers (PLs) 34,841,389 35,976,961 227,12 0.00% Lecturers (PLs) 1,345,744 1,463,825 1.555,675 246,881,535 (2,234,215 0.40% Particitations 24,926,7	Revenue:					
Accident Issurance 1,505,525 1,332,550 1,372,088 83,548 2,90% Additi Sate Appropriation [Dev Education, Outcomes and IMMP] 2,221,618 2,000,652 1,850,032 1,180,000 7,50% Imming Barnel Face and Boy State 6,51,413,113 133,832,11 1,838,11	Tuition FT and PT (Gross)	165,973,772	170,670,660	167,565,480	(3,105,180)	-1.80%
State Appropriation 134,159,221 144,07,627 143,326,111 (49),156 -0.50% Addit State Appropriation (De Volucion, Outcomes and IMRP) 1,221,566,266 134,154,221 138,369,121 138,491 1.40% Modinity 67,396,561 69,232,663 69,875,674 66,123,100 7.50% Food Service 134,126,229 13,597,542 61,875,574 61,427,121 0.90% Less: Contra Service 144,427,567 61,847,950 61,212,409 12,524,312 2.20% Total Revenue 709,155,052 746,828,054 746,891,559 (2,594,312) -0.40% Estimation Service 709,155,052 746,826,054 746,891,559 (2,594,312) -0.40% Less: contra Service 709,155,052 746,826,054 745,831 -0.50% (4,682,960) -1.80% Intervers (NCLs) 3,163,713 2.261,832,055 (4,682,960) -1.80% (4,682,960) -1.80% Intervers (NCLs) 3,163,713 2.829,111 100,71,718 10,83,712 2.20,112 -2.00% Isstement	Student Fees	174,312,096	181,414,171	179,860,981	(1,553,190)	-0.90%
Addit Size Appropriation (Dev Education, Outcomes and IMRP) 2.221,618 2.000,022 1,850,022 1,150,000 Pringe Benefits and 9 State 67,395,651 60,233,681 68,875,674 64,17,11 0.90% Noting 67,395,651 60,233,681 68,875,674 64,17,11 0.90% All Other Revenue 12,361,662 120,752,746 221,321,72 2,20,111 0.90% Less: Control Revenue 10,82,0527 742,828,0521 21,331,921 1.00% Total Revenue 10,82,0527 742,828,051 221,921,1229 2,204,123 0.90% Partitives: Partitives 242,998,111 256,189,885 251,506,505 (4,682,980) -1.80% Part Tubes 242,998,111 256,189,885 221,528,505 8,574,933 3,576,953 8,574,933 2,575,935 8,574,933 3,576,953 8,574,933 3,576,953 8,527,733 8,574,933 3,576,953 1,505,935 8,524,930 -1.80% Part Tubes 242,998,111 256,189,885 221,505,050 1,60,839,122 2,00% 3,574,933 </td <td>Accident Insurance</td> <td>1,506,525</td> <td>1,334,550</td> <td>1,373,098</td> <td>38,548</td> <td>2.90%</td>	Accident Insurance	1,506,525	1,334,550	1,373,098	38,548	2.90%
Fringe Benefits Paid By State 117,566,326 134,154,321 133,8491 1.40% Housing 67,355,551 66,233,663 66,375,674 64,771 0.90% Food Service 33,40,259 34,555,246 34,223,421 63,655,33 -1,05% HOther Revenue (3,422,676) (4,82,276) (4,82,276) (4,82,276) (4,82,276) (4,82,276) (4,82,276) (4,82,276) (4,82,276) (4,82,276) (4,82,276) (4,82,286) (4,82,276) (4,	State Appropriations	134,159,221	144,017,627	143,326,111	(691,516)	-0.50%
Housing Food Service 67,395,651 69,233,663 69,875,674 641,711 0.90% All Other Revenue 23,361,662 20,752,744 24,321,109 22,211 2,700 Less: Control Revenue 700,155,052 749,926,054 744,831,239 (2234,521) -2,70% Total Revenue 700,155,052 749,926,054 744,831,239 (2234,521) -2,70% Expenditures: 770,155,052 749,926,054 744,831,239 (2234,521) -2,70% Printing Revenue 242,998,111 256,189,985 251,506,506 (4,682,980) -1,80% Iscurrey (NL3) 3,133,713 2,829,130 2,91,424 83,314 2,90% Iscurrey (NL3) 3,133,713 2,829,301 2,21,229,814 2,229,814 2,229,814 2,229,814 2,229,814 2,209,81 2,100,95 -5,05% 5,85,705 1,85,707 1,50,75,701 100,325,724 4,41,94 3,42,42,81 0,90% -1,90% 1,90,73,71 1,00,73,71 1,00,73,71 1,00,73,71 1,00,73,71 1,00,73,71 1,00,73,71 <	Additl State Appropriation (Dev Education, Outcomes and IMRP)	2,221,618	2,000,052	1,850,052	(150,000)	-7.50%
Food Sirvice 33,140,259 34,959,944 34,229,421 (365,23) -1.0% All Other Revenue (3,83,62) 20,752,746 (30,944,719) 225,171 -2.70% Coll Revenue (3,842,679) (8,121,809) 226,171 -2.70% Fordal Revenue (3,842,675) (4,882,509) (6,121,809) 226,171 -2.70% Fordal Revenue (3,842,675) (4,882,509) (4,882,509) -1.80% Fordal Revenue (2,429,8111 256,189,885 251,506,905 (4,682,900) -1.80% Perminiterint PT 14,35,713 2,429,313 5,579,6961 221,218 0.60% University Asstants 2,043,585 1,555,503 (88,572) 5,40% 10,023,731 12,30% Student Laber 10,308,514 1,209,585 1,308,349 1,208,349 12,10% 36,353,31 12,30% 12,308 12,308 12,308 12,308 12,308 12,308 12,308 12,308 12,308 12,308 12,308 12,308 12,308 12,308 12,308	Fringe Benefits Paid By State	117,566,926	134,154,321	135,987,812	1,833,491	1.40%
All Other Revenue 21,361,662 20,752,776 20,944,719 191,973 0.90% Total Revenue 709,155,052 728,327,053 748,891,539 226,171 -2.70% Spenditures: Personal Scrickes: 748,821,639 221,100 0.90% 0.90% Total All Time 242,998,111 256,119,885 251,506,905 (4,682,980) 1.80% Inclusion: 34,841,389 35,749,833 259,759,615 327,128 0.60% Inclusion: 748,841,389 35,749,833 221,2417 83,314 2.90% Matter Print Print 14,353,784 1,443,623 1.355,063 8(85,727) 1.00,323 2.40% Graduate Asstants 2,240,859 1,988,284 2.229,814 1.00,73,788 10,303,23 2.40% Graduate Asstants 2,40,4589 1,838,784 10,073,788 10,303,99 0.30% Other Part Time 1,639,529 1,888,678 10,962,998 13,339,90 0.30% Value Fresonal Scrickes 6,830,265 10,962,998 13,339,1001 1096,998 13,3233 0.00% Value Fresonal Scrickes	Housing	67,395,651	69,233,963	69,875,674	641,711	0.90%
Less: Contra Revenue (8,422,678) (8,342,989) (8,212,899) 22,67,11 2-7,0% Expenditures: Passacos 748,826,552 748,826,553 746,831,533 (2,344,515) 0.40% Expenditures: Passacos 748,826,552 748,826,553 746,831,533 (2,642,900) 1.80% Final Time 242,998,111 256,159,885 251,506,505 (4,662,900) 1.80% Final Time 348,41,303 35,749,833 35,975,961 227,128 0.60% Intervent (PL) 34,841,303 35,749,833 2.232,417 33,141 2.20% Stadent Asstratts 2,240,869 1.383,743 2.232,710 0.30% 2.40% Other Part Time 16,353,744 2.209,869 1.387,676 1.476,611 0.0068 2.240% Overline 3,533,938 3,713,942 3.232,414 2.208,44 2.208,44 2.208,20 7.70% All Other Part Time 76,853,599 53,330,103 53,854,344 6,242,416 3.00% 2.202,202,71,710% 2.208,202,202,71,710%	Food Service	33,140,259	34,595,944	34,229,421	(366,523)	-1.10%
Total Revenue 709,155,052 749,825,054 746,831,539 (2,334,515) 0.40% Expenditures: Personal Services: 1 242,998,111 256,189,885 251,506,905 (4,582,980) 1.80% Part Time: 34,841,389 35,749,833 35,976,961 227,128 0.60% Lecturers (PLL) 34,841,389 1.435,744 1.445,744 1.445,744 1.445,744 1.422,745 1.555,053 (88,572) 2.40% Unrestly Asstants 2.240,389 1.388,44 2.273,848 2.21,356 1.10% 3.000,114 1.010,121 1.020,121 1.010,121 1.020,121 1.020,121 1.010,121 1.020,121 1.020,121 </td <td>All Other Revenue</td> <td>21,361,662</td> <td>20,752,746</td> <td>20,944,719</td> <td>191,973</td> <td>0.90%</td>	All Other Revenue	21,361,662	20,752,746	20,944,719	191,973	0.90%
Expenditures: Personal Services: Total Full Time 242,998,111 256,189,885 251,506,905 (4,582,980) -1.80% Part Time: 34,841,389 35,776,961 227,128 0.60% Lecturers (FLs) 3,163,713 2,282,103 2,912,417 83,314 2,00% Perm/Internit PT 1,435,784 1,645,625 1,555,505 (88,572) -5,40% Graduate Assistants 2,240,889 1,088,284 2,229,812 21,200% 2,271,218 0.60% Graduate Assistants 1,0338,843 10,014,137 10,073,738 (30,399) 0.30% Other Part Time 1,653,529 1,888,676 18,76,611 9,065 0.50% All Other Personal Services 6,830,026 10,064,217 10,960,984 (32,331) 0.00% Vorter's Comp. Recovery 870,076 1,102,378 (33,342) 2.328,474,21 1.30% Morter's Comp. Recovery 870,076 1,102,378 (33,242,421) 1.30% 1.323,310,001 0.32,224,412 1.30% Morter's Comp.						
Personal Services: 242,998,111 256,189,885 251,506,905 (d.682,980) 1.80% Part fume: 34,841,389 35,749,833 35,976,561 227,128 0.60% Lecturers (PLs) 3,163,713 2,282,103 2,912,417 83,314 2,90% Perm/Intermit PT 1,435,784 1,643,625 1,555,053 (88,572) 5,40% University Assistants 2,244,983 1,982,475 1,00,325 2,40% Griduate Assistants 2,240,589 1,885,676 1,876,611 (0,099) -0.30% Student Labor 10,308,633 10,014,137 10,073,738 (30,399) -0.30% Other Part Time 1,639,529 1,885,676 1,876,651 (0,065) -0.50% All Other Parsonal Services 31,100,41,24 2,292,85,150 12,238,474,121 1,207% Finge Benefits 181,532,871 2,318,100,12 (42,24,40) 3,60% Vorter's Comp, Recovery 870,796 1,102,776 1,600,954 (2,022,47) 1,70% Other Expanses: 1	Total Revenue	709,155,052	749,826,054	746,891,539	(2,934,515)	-0.40%
Personal Services: 242,998,111 256,189,885 251,506,905 (d.682,980) 1.80% Part fume: 34,841,389 35,749,833 35,976,561 227,128 0.60% Lecturers (PLs) 3,163,713 2,282,103 2,912,417 83,314 2,90% Perm/Intermit PT 1,435,784 1,643,625 1,555,053 (88,572) 5,40% University Assistants 2,244,983 1,982,475 1,00,325 2,40% Griduate Assistants 2,240,589 1,885,676 1,876,611 (0,099) -0.30% Student Labor 10,308,633 10,014,137 10,073,738 (30,399) -0.30% Other Part Time 1,639,529 1,885,676 1,876,651 (0,065) -0.50% All Other Parsonal Services 31,100,41,24 2,292,85,150 12,238,474,121 1,207% Finge Benefits 181,532,871 2,318,100,12 (42,24,40) 3,60% Vorter's Comp, Recovery 870,796 1,102,776 1,600,954 (2,022,47) 1,70% Other Expanses: 1	Expenditures:					
Part Time Data Strate Data Strate Data Strate Lectures (PTLs) 34,841,389 35,749,333 35,976,961 227,128 0.60% Perm/Intermit PT 1,435,784 1.643,625 1.555,053 (#85,72) 5.40% University Assistants 4.016,352 4.129,445 4.229,770 100,325 2.40% Student Labor 10,388,543 10,014,137 100,73,788 (40,399) -0.30% Other Part Time 7,455,899 58,330,103 58,854,384 554,281 0.90% Orectrime 35,39,988 3,711,945 4,062,452 200,500 7.70% All Other Personal Services 6,830,206 10,944,217 10,960,984 (3,233) 0.00% Studtal PErsonal Services 181,512,871 228,264,159 1.258,478 (3,233) 0.00% Versite's Comp. Recovery 870,796 1.102,717 10,960,984 (3,233) 0.00% 1.20% Total PS. & Fringe Benefits 493,407,881 543,749,,579 534,547,432 (9,202,147) 1.70%	•					
Letturers (FTLs) 33,44,1389 35,749,833 35,976,961 227,128 0.60% Perm/Intermit PT 1,435,774 1,643,625 1,555,053 (88,572) 5-40% University Assistants 2,240,899 1,988,284 2,229,703 100,325 2,40% Student Labor 10,308,543 10,104,173 10,073,738 (30,399) -0.30% Other Part Time 1,629,229 1,885,676 1,976,611 (90,65) -0.30% Other Part Time 1,629,229 1,885,676 1,976,611 (90,65) -0.30% Orter Int 16,29,229 1,885,676 1,976,611 (90,65) -0.30% Orter Fart Time 1,629,229 1,856,76 1,976,811 (9,12,12) 1,906,912 (1,23,12) -1.20% Studtotal Personal Services 311,004,214 329,256,150 325,584,738 (3,871,412) -1.20% Worker's Comp. Recovery 870,796 1,102,378 (1,60,132 (4,224) -3.80% Values 8,367,612,105 325,547,39 34,547,432 (9,2	Total Full Time	242,998,111	256,189,885	251,506,905	(4,682,980)	-1.80%
Letturers (NCLS) 3,163,713 2,282,103 2,912,417 83,314 2,90% Perm/Intermit PT 1,435,784 1,643,625 1,555,053 88,5721 5-50% Graduate Assistants 2,240,589 1,988,284 2,229,814 2,429,844 2,429,814 2,421,550 1,210% Student Labor 10,308,543 10,014,137 10,073,738 (30,399) -0.30% Other Part Time 5,635,859 98,330,103 58,854,844 524,281 0.90% All Other Personal Services 31,1004,214 232,256,159 253,548,738 (32,71,10,960,984 (22,323) 0.00% All Other Personal Services 31,1004,214 232,256,159 253,548,738 (32,71,11,10,76) 1.005,225 (5,284,489) -2,50% Moriter's Comp. Recovery 87,0796 1,100,227 1,960,984 (22,24) 1.90% Moriter's Comp. Recovery 87,0796 1,100,2278 1,006,132 (42,246) 3.30% 1.90% Moriter's Comp. Recovery 87,074,821 243,547,0422 (9,202,147) 1.100%	Part Time:					
Perm/Internit PT 1.435,784 1.643,625 1.555.053 (88,572) 5.40% University Assistants 2.240,589 1.988,284 2.229,770 100.325 2.2.40% Student Labor 10.308,543 10.1041.37 10.073,738 (30.399) 0.30% Other Part Time 1.629,529 1.885,676 1.976,611 (9.055) -0.50% Outer Inte 3.539,998 3.771,945 4.662,465 220,520 7.70% All Other Personal Services 311,004,214 232,256,150 225,384,738 (3.871,412) 1.20% Subtotal Personal Services 311,004,214 232,256,150 225,384,738 (3.871,412) 1.20% Worker's Comp. Recovery 870,796 1.102,718 1.006,132 (4.2,246) 3.80% Total Part Benefits 38,692,106 41,388,886 42,178,886 790,000 1.90% Warker's Comp. Recovery 870,794 1.902,791 1.902,791 1.902,791 1.900,906 443,131 4.90% Unities 0.365,621,06 41,388,886 42,1	Lecturers (PTLs)	34,841,389	35,749,833	35,976,961	227,128	0.60%
University Assistants 4,026,352 4,229,445 4,229,770 100,325 2,40% Graduate Assistants 2,240,589 1,988,284 2,229,384 2,229,384 2,229,384 2,229,384 2,229,384 2,229,384 2,229,384 2,229,384 2,229,384 2,229,384 2,229,384 2,229,384 2,229,384 2,229,384 2,229,384 2,210,373 80,303,99 -0,30% Other Part Time 16,29,525 1,385,676 1,376,042 40,602,665 29,0520 7,70% All Other Personal Services 6,830,206 10,664,217 10,90,984 (3,23,23) 0,60% Subtral Personal Services 311,004,214 239,256,150 323,384,738 (3,371,412) -1,70% Fringe Benefits 2493,407,881 543,749,579 534,567,432 (9,70,21,47) -1,70% Vorter Scomp. Recovery 870,796 1,102,378 1,080,967 431,311 4,30% Values 8,367,612 10,365,936 10,209,624 1,40% 42,246 3,80% Vulilities 4,1040 fthr Scop36	Lecturers (NCLs)	3,163,713	2,829,103	2,912,417	83,314	2.90%
Graduate Assistants 2,240,589 1,988,284 2,229,834 241,550 12.10% Student Labor 10,308,543 10,104,137 10,073,738 10,308,5676 1,876,611 (9,065) 0.50% Total Part Time 7,635,899 98,301,03 58,854,344 524,221 0.90% Overtime 3,539,998 3,771,945 4,062,465 290,520 7,70% All Other Personal Services 311,004,214 239,255,150 325,384,738 (3,871,412) 1.20% Subtotal Personal Services 311,004,214 239,255,150 205,802,478 (2,224) 3.80% Vorter's Comp. Recovery 870,796 1,102,378 1.060,132 (42,246) 3.80% Total PS, & Finge Benefits 433,407,881 543,749,579 544,547,482 (9,02,01,07) -1.70% Other Expenses Inst. Financial Aid/Match 38,67,612 10,065,936 10,809,667 443,181 4.30% Unities 20,365,544 21,2124 22,266,371 143,286 26,070,05 280% All Other Expenses	Perm/Intermit PT	1,435,784	1,643,625	1,555,053	(88,572)	-5.40%
Student Labor 10.308,543 10.104,137 10.073,738 (30.399) -0.30% Other Part Time 7,635,899 1,885,676 1,876,611 (9,065) -0.50% Total Part Time 7,635,899 3,711,495 4,062,462 290,520 7,70% All Other Personal Services 6,830,206 10.964,217 10.360,984 (3,233) 0.00% Subtotal Personal Services 311,004,214 329,256,150 325,384,788 (3,871,412) 1.20% Subtotal Personal Services 311,004,214 213,331,051 208,025,62 (5,288,488) -2.50% Worker's Comp. Recovery 870,796 1,102,378 1.060,152 (42,246) -3.80% Valver's Comp. Recovery 870,796 1,03,536 10,800,966 790,000 1.90% Valver's Comp. Recovery 8,36,7612 10.365,936 10,800,966 43,314 4.30% Utilities 4,310,48,462 10,520,536 10,800,966 43,314 4.30% Utilities 10,258,426 105,200,571 103,805,962 2,907,005	University Assistants	4,016,352	4,129,445	4,229,770	100,325	2.40%
Other Part Time 1.629.529 1.885.676 1.876,611 (9.065) -0.50% Overtime 3,539.998 3,771.945 4,062,465 220,520 7,70% All Other Personal Services 6,830.004,214 329,256,150 325,847,388 (3,213) 0.00% Subtotal Personal Services 311,004,214 329,256,150 325,847,788 (3,871,412) -1.20% Worker's Comp. Recovery 181,532,871 213,391,051 208,647,782 (3,224) -3.00% Total P.S. & Fringe Benefits 181,532,871 213,391,051 208,647,432 (9,202,147) -1.70% Other Expenses: 1nst. Financial Ald/Match 38,692,106 41,388,886 42,178,886 790,000 1.90% Mavers 8,367,612 10,365,936 10,080,067 443,131 4.30% Utilities 20,365,540 221,212,124 22,266,314 4.32,50 0.60% All Other Expenses 102,558,426 105,202,591 108,109,569 2,907,005 2.80% Total Expenditures 663,391,565 722,830,116	Graduate Assistants	2,240,589	1,988,284	2,229,834	241,550	12.10%
Total Part Time 57,635,899 58,30,103 58,854,384 524,281 0.90% Overtime 3,539,998 3,771,445 4,062,465 290,520 7,70% All Other Personal Services 311,004,214 329,256,150 325,384,738 (3,871,412) -1.20% Subtotal Personal Services 311,004,214 329,256,150 325,384,738 (3,871,412) -1.20% Worker's Comp. Recovery 11,02,378 1,002,378 1,002,378 (9,202,147) -1.70% Other Expenses: 11,012,378 1,020,352 (9,202,147) -1.70% Inst. Financial Aid/Match 38,692,106 41,388,886 42,178,886 790,000 1.90% Waivers 20,365,540 22,123,124 22,266,374 143,250 0.60% All Other Expenses 102,558,426 105,202,991 108,109,956 2,907,005 2.80% Total Expenditures 663,391,565 722,830,116 717,911,355 (4,918,761) -0.70% Addition to (Use of) Funds Before Transfers (34,342,549) (34,411,846) (35,023,486) <	Student Labor	10,308,543	10,104,137	10,073,738	(30,399)	-0.30%
Overtime 3,539,998 3,771,945 4,062,465 290,220 7,70% All Other Personal Services 3,130,042,143 329,256,150 325,384,738 (3,871,412) -1,20% Subtotal Personal Services 311,004,214 329,256,150 325,384,738 (3,871,412) -1,20% Worker's Comp. Recovery 100,0796 1,102,378 1,000,132 (42,246) -3,80% Total P.S. & Fringe Benefits 493,407,881 543,749,579 534,547,432 (9,202,147) -1,70% Other Expenses: Inst. Financial kid/Match 36,692,106 41,388,886 42,178,886 790,000 1,90% Waivers 8,367,612 10,365,3936 108,90,067 443,131 4.30% Utilities 20,365,540 22,131,242 42,266,374 413,250 0.60% All Other Expenses 102,558,426 105,202,591 108,109,596 2,907,005 2.80% All Other Expenses 102,558,426 105,202,591 108,109,596 2,40% 443,131 4.30% Otal Expenditures 663,391,565	Other Part Time	1,629,529		1,876,611	(9,065)	
All Other Personal Services 6,830,206 10,964,217 10,960,984 (3,233) 0.00% Subtotal Personal Services 311,004,214 329,256,150 325,384,738 (3,871,412) -1.20% Fringe Benefits 311,004,214 329,256,150 325,384,738 (3,871,412) -1.20% Worker's Comp. Recovery 870,796 1,102,378 1.066,132 (42,246) -3.80% Other Expenses: 103,659,2106 41,388,886 42,178,886 790,000 1.90% Waivers 20,365,540 22,123,124 22,266,374 143,250 0.60% All Other Expenses 102,558,426 103,205,931 103,809,956 2,907,005 2.80% Total Dex Expenses 102,558,426 105,202,591 108,109,566 2,907,005 2.80% Total Other Expenses 102,558,426 105,202,591 108,109,566 2,907,005 2.80% Total Expenditures 663,391,565 722,830,116 717,911,355 (4,918,761) -0.70% Addition (Use of) Funds Before Transfers (34,342,549) (34,411,846) (35,108,869) (697,023) 2.00% Dexigated Transf	Total Part Time	57,635,899	58,330,103	58,854,384		
Subtotal Personal Services 311.004.214 322.56.150 325.384.738 (3.871.412) -1.20% Fringe Benefits 181,532.871 213.391.051 208.102.562 (5.288.489) -2.50% Worker's Comp. Recovery 493,407.881 543,749.579 534,547,432 (9.202.147) -1.70% Other Expenses: 1nst. Financial Ald/Match 38.692.106 41.388.886 42.178.886 790.000 1.90% Waivers 20.365,540 22.123.124 22.265,374 143.250 0.60% Ultities 20.365,540 22.123.124 22.265,374 143.350 0.60% Total Expenditures 663.391,565 722.830,116 717.911.355 (4,918.761) -0.70% Addition to (Use of) Funds Before Transfers 45,763,487 26,95,938 28,980,184 1,984,246 7.40% Designated Transfers (35,425,236) (34,41.846) (1.473.409) 431.80% CXU Misc. E&G to SS for Entreprenuitals & Fringe funding (269,568) - - NA WSU Other Request - 1 Time Use of Reserves - -		3,539,998		4,062,465	290,520	7.70%
Fringe Benefits 181,532,871 213,331,051 208,102,562 (5,288,489) -2,50% Worker's Comp. Recovery 870,796 1,102,378 1,060,132 (42,246) -3,80% Total P.S. & Fringe Benefits 493,407,881 543,749,579 534,547,432 (9,202,147) 1.70% Other Expenses: 1 13,86,861 42,178,886 790,000 1.90% Waivers 8,867,612 10,365,936 108,090,607 443,311 4.30% Utilities 20,365,540 22,123,124 22,266,374 143,250 0.60% All Other Expenses 102,558,426 105,202,591 108,109,596 2,907,005 2.80% Total Expenditures 663,391,565 722,830,116 717,911,355 (4,918,761) -0.70% Addition to (Use of) Funds Before Transfers 45,763,487 26,995,938 28,980,184 1,984,246 7.40% Designated Transfers (1,082,687) (34,411,846) (35,108,869) (697,023) 2.00% Total Expenditures (26,9568) - - -			, ,			
Worker's Comp. Recovery \$70,796 1.102,378 1.060,132 (42,246) -3.80% Total P.S. & Fringe Benefits 493,407,881 543,749,579 534,547,432 (9,202,147) -1.70% Other Expenses: Inst. Financial Ald/Match 38,692,106 41,388,886 42,178,886 790,000 1.90% Waivers 8,367,612 10,365,936 108,009,067 443,131 4.30% Utilities 2,035,540 22,123,124 22,266,374 442,250 0.60% All Other Expenses 102,558,426 105,202,591 108,109,596 2,907,005 2.80% Total Expenditures 663,391,565 722,830,116 717,911,355 (4,918,761) -0.70% Addition to (Use of) Funds Before Transfers 45,763,487 26,995,938 28,980,184 1,984,246 7.40% Designated Transfers (34,342,549) (34,411,846) (35,108,869) (697,023) 2.00% Auxiliary Renewal and Replacement (1,082,687) (34,753,054) (36,923,486) #REFI #REFI Transfers and Additional Commitments		311,004,214		325,384,738	(3,871,412)	
Total P.S. & Fringe Benefits 493,407,881 543,749,579 534,547,432 (9,202,147) -1.70% Other Expenses: Inst. Financial Aid/Match 38,692,106 41,388,886 42,178,886 790,000 1.90% Waivers 20,365,540 22,123,124 22,266,374 143,250 0.60% Utilities 102,558,426 105,202,991 108,109,596 2,907,005 2.80% Total Other Expenses 102,558,426 105,202,991 108,109,596 2,907,005 2.80% Total Expenditures 663,391,565 722,830,116 717,911,355 (4,918,761) -0.70% Addition to (Use of) Funds Before Transfers 45,763,487 26,995,938 28,980,184 1,984,246 7.40% Designated Transfers 43,342,549 (34,411,846) (1,413,409) 431,80% Desit Service (259,568) - - NA CCSU Misc. E&G to S5 for Entreprenurials & Fringe funding (269,568) - - NA UCSU Other Request - 1 Time Use of Reserves - - NA Gear Up	5		, ,			
Other Expenses: Inst. Financial Aid/Match 38,692,106 41,388,886 42,178,886 790,000 1.90% Waivers 8,367,612 10,365,936 10,809,067 443,131 4.30% Utilities 20,365,540 22,123,124 22,266,374 133,250 0.60% All Other Expenses 102,558,426 105,202,591 108,109,596 2.907,005 2.80% Total Expenditures 663,391,565 722,830,116 717,911,355 (4,918,761) -0.70% Addition to (Use of) Funds Before Transfers 45,763,487 26,995,938 28,980,184 1,984,246 7.40% Designated Transfers 0 1,082,6871 (34,1208) (1,814,617) (1,473,409) 431.80% Total Designated Transfers (35,425,236) (34,753,054) (36,923,486) #REF! #REF! Det Service (34,342,549) (34,411,846) (35,108,869) (697,023) 2.00% CSU Misc. E&G to DS for Entreprenuials & Fringe funding (259,568) - - - NA WGSU Other Request - 1 Time Use of Reserves </td <td>Worker's Comp. Recovery</td> <td>870,796</td> <td>1,102,378</td> <td>1,060,132</td> <td>(42,246)</td> <td></td>	Worker's Comp. Recovery	870,796	1,102,378	1,060,132	(42,246)	
Inst. Financial Aid/Match 38,692,106 41,388,886 42,178,886 790,000 1.90% Waivers 8,367,612 10,365,936 10,809,067 443,131 4,30% Utilities 20,365,540 22,123,124 22,266,374 143,250 0.60% All Other Expenses 102,558,426 105,202,591 108,109,596 2,907,005 2.80% Total Other Expenses 169,983,684 179,080,537 183,363,923 4,283,386 2.40% Addition to (Use of) Funds Before Transfers 663,391,565 722,830,116 717,911,355 (4,918,761) -0.70% Addition to (Use of) Funds Before Transfers 45,763,487 26,995,938 28,980,184 1,984,246 7.40% Designated Transfers (34,342,549) (34,411,846) (35,108,869) (697,023) 2.00% Auxiliary Renewal and Replacement (1.082,687) (34,12,08) (1,147,610) (1,473,409) 431.80% Total Designated Transfers CSU Misc. && Gor Expenses - - - NA MoxUiary Renewal and Replacement (1,082,687)	Total P.S. & Fringe Benefits	493,407,881	543,749,579	534,547,432	(9,202,147)	-1.70%
Waivers 8,367,612 10,365,936 10,809,067 443,131 4.30% Utilities 20,365,540 22,123,124 22,266,374 143,250 0.60% All Other Expenses 106,983,684 179,080,537 108,109,596 2,907,005 2.80% Total Other Expenses 169,983,684 179,080,537 183,363,923 4,283,386 2.40% Addition to (Use of) Funds Before Transfers 663,391,565 722,830,116 717,911,355 (4,918,761) -0.70% Addition to (Use of) Funds Before Transfers 45,763,487 26,995,938 28,980,184 1,984,246 7.40% Designated Transfers (1,082,687) (34,11,846) (35,108,869) (697,023) 2.00% Auxiliary Renewal and Replacement (1,082,687) (34,128) (1,473,409) 431.80% Total Designated Transfers (35,425,236) (34,753,054) (36,923,486) #REF! #REF! Transfers and Additional Commitments (269,568) - - - NA CCSU Misc. E&G to SS for Entreprenurials & Fringe funding (269,568) <t< td=""><td>Other Expenses:</td><td></td><td></td><td></td><td></td><td></td></t<>	Other Expenses:					
Utilities 20,365,540 22,123,124 22,266,374 143,250 0.60% All Other Expenses 102,558,426 105,202,591 108,109,596 2,907,005 2.80% Total Other Expenses 169,983,684 179,080,537 183,363,923 4,283,386 2.40% Addition to (Use of) Funds Before Transfers 663,391,565 722,830,116 717,911,355 (4,918,761) -0.70% Addition to (Use of) Funds Before Transfers 45,763,487 26,995,938 28,980,184 1,984,246 7.40% Designated Transfers 1,082,687) (34,411,846) (35,108,869) (697,023) 2.00% Multiary Renewal and Replacement (1,082,687) (34,753,054) (36,923,486) #REFI #REFI Transfers and Additional Commitments (269,568) - - NA CSU Misc. £&G to SS for Entreprenurials & Fringe funding (269,568) - - NA WCSU Other Request - 1 Time Use of Reserves - - NA - NA Gear Up Set Aside Year 1 (SCSU for FY19) (788,504) 3,281,191 5,056,694 1,165,503 30.00% Total Designated Transfe	Inst. Financial Aid/Match	38,692,106	41,388,886	42,178,886	790,000	1.90%
All Other Expenses 102,558,426 105,202,591 108,109,596 2,907,005 2.80% Total Other Expenses 169,983,684 179,080,537 183,363,923 4,283,386 2.40% Total Expenditures 663,391,565 722,830,116 717,911,355 (4,918,761) -0.70% Addition to (Use of) Funds Before Transfers 45,763,487 26,995,938 28,980,184 1,984,246 7.40% Designated Transfers (34,342,549) (34,411,846) (35,108,869) (697,023) 2.00% Muillary Renewal and Replacement (1,082,687) (341,208) (1,473,409) 431.80% Total Designated Transfers (35,425,236) (34,753,054) (36,923,486) #REF! #REF! Transfers and Additional Commitments (269,568) - - NA 0.00% VCSU Other Request - 1 Time Use of Reserves (269,568) - - NA 0.00% FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19 (788,504) 1,218,483 1,218,483 - 0.00% FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19 (5,505,694) 3,891,191 5.056,694 1,165,503 30.00%	Waivers	8,367,612	10,365,936	10,809,067	443,131	4.30%
Total Other Expenses 169,983,684 179,080,537 183,363,923 4,283,386 2.40% Total Expenditures 663,391,565 722,830,116 717,911,355 (4,918,761) -0.70% Addition to (Use of) Funds Before Transfers 45,763,487 26,995,938 28,980,184 1,984,246 7.40% Designated Transfers (34,342,549) (34,411,846) (35,108,869) (697,023) 2.00% Auxiliary Renewal and Replacement (1,082,687) (344,208) (1,181,617) (1,473,409) 431.80% Total Designated Transfers (250,568) - - - NA WCSU Other Request - 1 Time Use of Reserves - 1,207,552 NA - 0.00% Gear Up Set Aside Year 1 (SCSU for FY19) (788,504) 1,218,483 1,218,483 1,218,483 - 0.00% Net Change Subtotal 4,223,485 (2,647,442) (460,573) 2,186,869 -82,60% WCSU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 1,225,784 - 0.00%	Utilities	20,365,540		22,266,374	143,250	0.60%
Total Expenditures 663,391,565 722,830,116 717,911,355 (4,918,761) -0.70% Addition to (Use of) Funds Before Transfers 45,763,487 26,995,938 28,980,184 1,984,246 7.40% Designated Transfers (34,342,549) (34,411,846) (35,108,869) (697,023) 2.00% Auxiliary Renewal and Replacement (1,082,687) (341,208) (1,814,617) (1,473,409) 431.80% Total Designated Transfers (35,425,236) (34,753,054) (36,923,486) #REF! #REF! Transfers and Additional Commitments (269,568) - - NA CCSU Misc. E&G to SS for Entreprenurials & Fringe funding (269,568) - - NA WCSU Other Request - 1 Time Use of Reserves - - 1,207,552 NA Gear Up Set Aside Year 1 (SCSU for FY19) (788,504) 1,218,483 1,218,483 - 0.00% FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19 (5,056,694) 3,891,191 5,056,694 1,165,503 30.00% Total Transfers and Commitments (2,23,485 (2,247,4	All Other Expenses	102,558,426	105,202,591	108,109,596	2,907,005	2.80%
Addition to (Use of) Funds Before Transfers 45,763,487 26,995,938 28,980,184 1,984,246 7.40% Designated Transfers 0ebt Service (34,342,549) (34,411,846) (35,108,869) (697,023) 2.00% Auxiliary Renewal and Replacement (1,082,687) (341,208) (1,814,617) (1,473,409) 431.80% Total Designated Transfers (35,425,236) (34,753,054) (36,923,486) #REF! #REF! Transfers and Additional Commitments (269,568) - - - NA WCSU Other Request - 1 Time Use of Reserves (269,568) - - NA Gear Up Set Aside Year 1 (SCSU for FY19) (788,504) 1,218,483 1,218,483 - 0.00% FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19 (5,056,694) 3,891,191 5,056,694 1,165,503 30.00% Net Change Subtotal 4,223,485 (2,647,442) (460,573) 2,186,869 -82.60% WCSU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 - 0.00%	Total Other Expenses	169,983,684	179,080,537	183,363,923	4,283,386	2.40%
Addition to (Use of) Funds Before Transfers 45,763,487 26,995,938 28,980,184 1,984,246 7.40% Designated Transfers 0ebt Service (34,342,549) (34,411,846) (35,108,869) (697,023) 2.00% Auxiliary Renewal and Replacement (1,082,687) (341,208) (1,814,617) (1,473,409) 431.80% Total Designated Transfers (35,425,236) (34,753,054) (36,923,486) #REF! #REF! Transfers and Additional Commitments (269,568) - - - NA WCSU Other Request - 1 Time Use of Reserves (269,568) - - NA Gear Up Set Aside Year 1 (SCSU for FY19) (788,504) 1,218,483 1,218,483 - 0.00% FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19 (5,056,694) 3,891,191 5,056,694 1,165,503 30.00% Net Change Subtotal 4,223,485 (2,647,442) (460,573) 2,186,869 -82.60% WCSU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 - 0.00%	Total Expenditures	663.391.565	722.830.116	717.911.355	(4.918.761)	-0.70%
Designated Transfers (34,342,549) (34,411,846) (35,108,869) (697,023) 2.00% Auxiliary Renewal and Replacement (1,082,687) (341,208) (1,814,617) (1,473,409) 431.80% Total Designated Transfers (35,425,236) (34,753,054) (36,923,486) #REF! #REF! Transfers and Additional Commitments (269,568) - - NA WCSU Other Request - 1 Time Use of Reserves - 1,207,552 1,207,552 NA Gear Up Set Aside for FY19) (788,504) 1,218,483 1,218,483 - 0.00% FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19 (5,056,694) 3,891,191 5,056,694 1,165,503 30.00% Net Change Subtotal 4,223,485 (2,647,442) (460,573) 2,186,869 -82.60% WCSU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 1,202,784 0.00%			,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(// - /	
Debt Service (34,342,549) (34,411,846) (35,108,869) (697,023) 2.00% Auxiliary Renewal and Replacement (1,082,687) (341,208) (1,814,617) (1,473,409) 431.80% Total Designated Transfers (35,425,236) (34,753,054) (36,923,486) #REF! #REF! Transfers and Additional Commitments (269,568) - - NA WCSU Other Request - 1 Time Use of Reserves - 1,207,552 1,207,552 NA Gear Up Set Aside Year 1 (SCSU for FY19) (788,504) 1,218,483 1,218,483 - 0.00% FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19 (5,056,694) 3,891,191 5,056,694 1,165,503 30.00% Total Transfers and Commitments (6,114,766) 5,109,674 7,482,729 2,373,055 46.40% Net Change Subtotal 4,223,485 (2,647,442) (460,573) 2,186,869 -82.60% WCSU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 1,225,784 - 0.00%	Addition to (Use of) Funds Before Transfers	45,763,487	26,995,938	28,980,184	1,984,246	7.40%
Auxiliary Renewal and Replacement (1,082,687) (341,208) (1,814,617) (1,473,409) 431.80% Total Designated Transfers (35,425,236) (34,753,054) (36,923,486) #REF! #REF! Transfers and Additional Commitments (269,568) - - NA WCSU Other Request - 1 Time Use of Reserves - 1,207,552 1,207,552 NA Gear Up Set Aside Year 1 (SCSU for FY19) (788,504) 1,218,483 1,218,483 - 0.00% FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19 (5,056,694) 3,891,191 5,056,694 1,165,503 30.00% Total Transfers and Commitments 4,223,485 (2,647,442) (460,573) 2,186,869 -82.60% WCSU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 1,225,784 0.00%	Designated Transfers					
Auxiliary Renewal and Replacement (1,082,687) (341,208) (1,814,617) (1,473,409) 431.80% Total Designated Transfers (35,425,236) (34,753,054) (36,923,486) #REF! #REF! #REF! Transfers and Additional Commitments (269,568) - - - NA WCSU Other Request - 1 Time Use of Reserves - - 1,207,552 1,207,552 NA Gear Up Set Aside Year 1 (SCSU for FY19) (788,504) 1,218,483 1,218,483 - 0.00% FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19 (5,056,694) 3,891,191 5,056,694 1,165,503 30.00% Total Transfers and Commitments - - - 0.00% - - 0.00% West Change Subtotal - - - - 0.00% - - - 0.00% WcsU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 1,225,784 - 0.00%	-	(34,342,549)	(34,411,846)	(35,108,869)	(697,023)	2.00%
Transfers and Additional Commitments C269,568) - - NA WCSU Other Request - 1 Time Use of Reserves - - 1,207,552 1,207,552 NA Gear Up Set Aside Year 1 (SCSU for FY19) (788,504) 1,218,483 - 0.00% FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19 (5,056,694) 3,891,191 5,056,694 1,165,503 30.00% Total Transfers and Commitments (6,114,766) 5,109,674 7,482,729 2,373,055 46.40% Net Change Subtotal 4,223,485 (2,647,442) (460,573) 2,186,869 -82.60% WCSU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 1,225,784 - 0.00%	Auxiliary Renewal and Replacement	(1,082,687)	(341,208)	(1,814,617)	(1,473,409)	431.80%
CCSU Misc. E&G to SS for Entreprenurials & Fringe funding (269,568) - - NA WCSU Other Request - 1 Time Use of Reserves - - 1,207,552 NA Gear Up Set Aside Year 1 (SCSU for FY19) (788,504) 1,218,483 1,218,483 - 0.00% FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19 (5,056,694) 3,891,191 5,056,694 1,165,503 30.00% Total Transfers and Commitments (6,114,766) 5,109,674 7,482,729 2,373,055 46.40% Net Change Subtotal 4,223,485 (2,647,442) (460,573) 2,186,869 -82.60% WCSU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 1,225,784 - 0.00%	Total Designated Transfers	(35,425,236)	(34,753,054)	(36,923,486)	#REF!	#REF!
CCSU Misc. E&G to SS for Entreprenurials & Fringe funding (269,568) - - NA WCSU Other Request - 1 Time Use of Reserves - - 1,207,552 NA Gear Up Set Aside Year 1 (SCSU for FY19) (788,504) 1,218,483 1,218,483 - 0.00% FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19 (5,056,694) 3,891,191 5,056,694 1,165,503 30.00% Total Transfers and Commitments (6,114,766) 5,109,674 7,482,729 2,373,055 46.40% Net Change Subtotal 4,223,485 (2,647,442) (460,573) 2,186,869 -82.60% WCSU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 1,225,784 - 0.00%	Transfers and Additional Commitments					
WCSU Other Request - 1 Time Use of Reserves - 1,207,552 1,207,552 NA Gear Up Set Aside Year 1 (SCSU for FY19) (788,504) 1,218,483 1,218,483 - 0.00% FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19 (5,056,694) 3,891,191 5,056,694 1,165,503 30.00% Total Transfers and Commitments (6,114,766) 5,109,674 7,482,729 2,373,055 46.40% Net Change Subtotal 4,223,485 (2,647,442) (460,573) 2,186,869 -82.60% WCSU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 1,225,784 - 0.00%		(269 568)	-	-	-	NA
Gear Up Set Aside Year 1 (SCSU for FY19) (788,504) 1,218,483 1,218,483 - 0.00% FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19 (5,056,694) 3,891,191 5,056,694 1,165,503 30.00% Total Transfers and Commitments (6,114,766) 5,109,674 7,482,729 2,373,055 46.40% Net Change Subtotal 4,223,485 (2,647,442) (460,573) 2,186,869 -82.60% WCSU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 1,225,784 - 0.00%		(200,000)	-	1.207.552	1,207,552	
FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19 (5,056,694) 3,891,191 5,056,694 1,165,503 30.00% Total Transfers and Commitments (6,114,766) 5,109,674 7,482,729 2,373,055 46.40% Net Change Subtotal 4,223,485 (2,647,442) (460,573) 2,186,869 -82.60% WCSU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 1,225,784 - 0.00%		(788 504)	1 218 482		_,_0,,002	
Total Transfers and Commitments (6,114,766) 5,109,674 7,482,729 2,373,055 46.40% Net Change Subtotal 4,223,485 (2,647,442) (460,573) 2,186,869 -82.60% WCSU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 1,225,784 - 0.00%					1,165 503	
WCSU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 1,225,784 - 0.00%						
WCSU Foundation Reserves - Tuition Offset 1,237,177 1,225,784 1,225,784 - 0.00%	Net Change Subtotal	4,223,485	(2,647,442)	(460,573)	2,186,869	-82.60%
					,,3	
Net Change 5,460,662 (1,421,658) 765,211 2,186,869 -153.80%	WCSU Foundation Reserves - Tuition Offset	1,237,177	1,225,784	1,225,784	-	0.00%
	Net Change	5,460,662	(1,421,658)	765,211	2,186,869	-153.80%

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY18 Actual

	CSU Total	Central	Eastern	Southern	Western	System Office
—	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:						
Tuition FT and PT (Gross)	165,973,772	59,351,374	25,420,442	53,065,622	28,136,334	-
Student Fees	174,312,096	60,180,862	27,607,282	57,303,495	29,220,457	
Accident Insurance	1,506,525	562,882	279,542	429,751	234,350	-
State Appropriations	134,159,221	37,933,774	26,326,556	36,800,742	24,893,732	8,204,417
Additl State Appropriation (Dev Education, Outcomes and	2,221,618	746,416	510,019	433,237	531,946	-
Fringe Benefits Paid By State	117,566,926	37,656,992	21,179,432	35,772,822	20,751,383	2,206,297
Housing	67,395,651	16,829,954	21,582,719	18,245,278	10,737,700	-
Food Service	33,140,259	11,714,491	7,051,787	8,596,080	5,777,901	-
All Other Revenue	21,361,662	9,445,317	2,123,616	5,111,057	4,438,341	243,331
Less: Contra Revenue	(8,482,678)	(3,736,113)	(1,322,106)	(2,238,505)	(1,185,954)	-
Total Revenue	709,155,052	230,685,949	130,759,289	213,519,579	123,536,190	10,654,045
Expenditures:						
Personal Services:						
Total Full Time	242,998,111	76,512,947	42,574,168	75,945,658	43,957,264	4,008,074
Part Time:		-	-	-	-	-
Lecturers (PTLs)	34,841,389	11,085,982	5,328,322	11,506,345	6,920,740	-
Lecturers (NCLs)	3,163,713	1,513,437	265,891	1,162,418	221,967	-
Perm/Intermit PT	1,435,784	470,994	133,485	639,115	130,735	61,455
University Assistants	4,016,352	839,918	1,367,554	1,165,291	643,589	-
Graduate Assistants	2,240,589	557,176	266,665	1,229,555	187,193	-
Student Labor	10,308,543	2,560,099	2,678,227	3,140,667	1,929,550	-
Other Part Time	1,629,529	690,735	214,763	390,563	333,468	-
Total Part Time	57,635,899	17,718,341	10,254,907	19,233,954	10,367,242	61,455
Overtime	3,539,998	665,554	1,147,833	817,114	909,497	-
All Other Personal Services	6,830,206	2,796,061	1,084,268	1,757,023	1,132,165	60,689
Subtotal Personal Services	311,004,214	97,692,903	55,061,176	97,753,749	56,366,168	4,130,218
Fringe Benefits	181,532,871	56,868,527	33,827,294	56,463,047	32,122,427	2,251,576
Worker's Comp. Recovery	870,796	285,328	152,171	261,842	171,455	-
Total P.S. & Fringe Benefits	493,407,881	154,846,758	89,040,641	154,478,638	88,660,050	6,381,794
Other Expenses:						
Inst. Financial Aid/Match	38,692,106	12,926,960	10,218,903	10,154,514	5,391,729	-
Waivers	8,367,612	2,797,943	1,367,126	2,970,414	1,232,129	-
Utilities	20,365,540	5,549,020	4,194,491	6,383,305	4,231,700	7,024
All Other Expenses	102,558,426	38,811,426	15,918,559	25,968,814	18,896,723	2,962,904
Total Other Expenses	169,983,684	60,085,349	31,699,079	45,477,047	29,752,281	2,969,928
Total Expenditures	663,391,565	214,932,107	120,739,720	199,955,685	118,412,331	9,351,722
	15 353 103	45 350 040	10.010.550	10.550.001	5 400 050	4 000 000
Addition to (Use of) Funds Before Transfers	45,763,487	15,753,842	10,019,569	13,563,894	5,123,859	1,302,323
Designated Transfers	(<i></i>	()	()	()	
Debt Service	(34,342,549)	(12,649,054)	(6,615,955)	(9,477,615)	(5,599,925)	
Auxiliary Renewal and Replacement Total Designated Transfers	(1,082,687) (35,425,236)	(12,649,054)	(750,000) (7,365,955)	(9,477,615)	(332,687) (5,932,612)	-
-	//					
Transfers and Additional Commitments	(252 555)	(0.00 5.00)				
All Other Transfers (CCSU)	(269,568)	(269,568)	-	-	-	-
Other Request - 1 Time Use of Reserves	-	-		-	-	-
Gear Up Set Aside Year 1 (SCSU for FY19)	(788,504)	-	-	(788,504)	-	-
FY18 Longevity Set Aside for FY19	(3,077,286)	-	(600,771)	(2,100,000)	(303,424)	(73,091)
FY19 \$2K Lump Sum Pay Set Aside for FY19	(1,979,408)		(1,979,408)		<u> </u>	-
Total Transfers and Commitments	(6,114,766)	(269,568)	(2,580,179)	(2,888,504)	(303,424)	(73,091)
Net Change Subtotal	4,223,485	2,835,220	73,435	1,197,775	(1,112,177)	1,229,232
WCSU Foundation Reserves - Tuition Offset	1,237,177				1,237,177	
Net Change	5,460,662	2,835,220	73,435	1,197,775	125,000	1,229,232

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Projection

Column (C) Column (C) Column (C) Column (C) Column (C) Description Numer (P) and PT (Gross) 167,666,480 60,666,150 Column (C) 22,814,296 - Subset (Fes 177,296,091 167,666,480 60,662,572 59,722,007 22,852,308 - Subset (Fes 177,296,091 142,325,11 41,313,778 22,985,308 22,385,308 22,385,308 41,33,320 Subset (Fes 13,369,712 42,375,377 41,313,223 22,073,359 22,007,44 - Friend Beerfit, Fac & ty State 13,369,717 22,008,577 22,008,597 42,352,038 42,352,038 22,073,359 22,007,44 All Other Review 13,212,029 12,352,039 12,352,039 12,352,039 12,352,039 22,322,339 22,323,339 22,073,35 12,352,039 22,322,039 12,352,039 22,322,039 12,352,039 12,352,039 22,322,039 22,322,039 22,322,039 22,322,039 22,322,039 22,322,039 22,322,039 22,322,039 22,322,039 22,322,039 22,322,039							
Recent: Diff. Diff. <thdiff.< th=""> Diff. Diff. <t< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th></t<></thdiff.<>							
Tution If and PT (Ecos) 12.55.480 60.266.416 20.665.983 33.116.783 22.114.286 Sudent research 1.17.980.981 61.462.983 25.2724 59.73290 27.325.99 27.40.95	Devenue	Dollars (\$)					
Student Free 17 2860,981 61,482,389 28,672,284 67,223,990 29,892,308 - Accdent Invariance 1,372,087 44,482,387 23,083,391 45,352,391 22,32,977 -		167 565 490	60 266 416	26 065 085	E2 110 702	20 114 206	
Accident Issurance 1,32,088 454.000 251,040 455,051 223,672 . Addit Size Appropriation (De flucation, Outcomes and 1,80,022) 1,32,031 423,333 1,32,337 1,33,337 1,							-
State Appropriation 1143,325,111 42,139,776 22,088,387 44,05556,28 22,389,00 44,158,10 Additi State Appropriation (Der Grouppontano (Der Gr							
Addf. State Appropriation (Dive Education, Outcomes and Imnige Beefits and by State 1.88.0052							1 152 810
Pringe Benefits hald by State 135,887,812 44,352,2105 24,755,375 41,315,223 23,089,365 24,07,74 Heaving 66,875,674 17,212,585 2,21,4077 150,6643 15,022,377 - Food Service 84,225,421 11,372,387 2,22,345 5,117,188 5,927,044 272,245 5,927,044 272,245 5,927,044 272,245 5,927,044 272,245 5,927,044 272,245 5,927,044 272,245 5,927,044 272,245 5,927,044 272,245 5,927,044 4,133,437 77,255,131 45,864,793 4,113,933 - 6,422,798 110,933,262 6,422,798 110,933,262 6,422,798 110,933,262 6,422,798 110,933,262 6,423,798 111,915,571 5,326,738 111,784,333 7,50,039 - 1,924,179 1,900,000 20,9210 27,981 1,035,57,00 1,031,5571 5,326,738 11,931,527 2,562,01 2,662,01 2,662,01 2,662,01 2,662,01 2,62,01 2,662,01 2,662,01 2,662,01 1,611,611,611 1,611,611,611							4,155,610
Housing Food Service 663,875,074 17,222,585 22,144,077 19,006,855 11,522,377 . All Other Revenue 20,444,733 8,095,717 2,200,857 5,315,000 4,233,001 277,242 All Other Revenue 20,447,733 8,095,717 2,200,857 5,315,000 4,233,001 277,243,505 10,045,252 6,042,756 Egendluxes 742,000,007 133,360,002 277,255,111 45,844,753 4,119,443 Energinal Services 77,255,111 15,045,053 6,042,6541 43,818,137 77,255,113 45,844,753 4,119,443 Energinal Services 77,212 1,000,000 2,095,201 - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>2 400 744</td>							2 400 744
Food Service 34,229,421 11,372,394 7,222,485 9,137,138 5,397,044 All Other Revenue (3,111,00) (3,512,22) (1,355,00) (1,279,686) (1,205,680) Total Revenue (3,111,00) (3,512,22) (1,355,00) (1,279,686) (1,205,680) Percond Services 746,002,570 (1,355,00) (1,376,381) (1,376,381) Partonies 716,002,500 80,426,541 (1,376,381) (1,376,381) Partonies 716,000,000 80,426,541 (1,376,381) (1,376,381) Partonies 716,000,000 80,426,541 (1,378,381) (1,378,381) Partonies 722,281,355 (1,378,381) (1,358,381) (1,358,381) Control (Control (Con							2,409,744
All Other Revenue 20,044,719 8,895,717 1,200,807 5,255,000 4,223,033 279,242 Total Fail Revenue 745,391,539 224,276,757 139,385,682 227,245,555 130,641,423 6,644,776 Dependiture: Financial Services: 72,00,007 120,550,01 120,550,01 6,442,776 Particular Services: 72,00,007 80,426,541 43,818,137 77,258,131 45,884,753 4,119,343 Part Time: 25,506,905 80,426,541 13,555,71 5,326,738 11,784,333 7,350,319 . I extures (NCL) 2232,417 1,404,786 239,722 1,000,00 209,910 . Student Labor 10,107,77,78 2,266,206 2,266,206 2,266,206 2,266,000 41,805,91 42,025,81 Other Part Time 1,376,611 884,456 244,000 13,155 42,025,81 42,025,81 42,025,81 42,025,85 42,025,80 42,025,80 42,025,80 42,025,80 42,025,85 42,025,85 43,030,92 42,025,81 43,030,92 42,0				, ,-		/- /-	-
Less: Contra Revenue (8,222,809) (1,275,222) (1,265,801) (1,276,848) (1,226,848) </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td>							-
Total Revenue 746,891,537 242,787,677 139,385,087 227,249,555 130,645,423 6,642,795 Expenditures: Pertand Services Pertand Services 2 2 130,645,423 6,642,795 Total Revenue 251,506,905 80,426,541 43,818,137 77,258,131 45,884,753 4,119,343 Lectures (RL1) 2,527,6961 111,515,571 5,326,738 11,746,333 7,350,319 . Dem/Interm PT 1,555,503 407,855 138,888 840,000 140,319 227,817 Other Part Time 1,275,631 884,456 224,070 250,000 143,81,057 . . Other Part Time 1,275,631 884,456 224,070 250,000 142,085 .							279,242
Expenditures: Perioditaria: 251,066,005 80,426,541 43,818,137 77,258,131 45,884,753 4,119,443 Part Time 251,066,005 80,426,541 43,818,137 77,258,131 45,884,753 4,119,443 Part Time 1557,053 11,215,571 5,206,738 11,794,333 7,350,319 - Intermet FT 1,555,053 407,855 138,888 400,000 1403,319 27,981 University Assistants 2,229,834 603,000 233,022 1,180,000 196,812 - Student Labor 1,007,378 2,666,262 2,462,306 2,700,000 1,975,100 - Other Fair Time 1,007,378 2,666,262 2,662,020 1,975,000 1,935,000							6 942 706
Personal Services: Patal Full Inter 25,506,505 80,426,541 43,518,137 77,258,131 45,884,753 4,119,343 Patt Time: 2,912,417 1,404,786 279,721 1,000,000 209,910 . Perm/Internit PT 1,555,053 407,855 138,808 840,000 140,313 22,99,70 Perm/Internit PT 1,555,053 4229,770 90,000 1,453,477 1,000,000 841,423 . Student Labors 1,007,373 2,555,202 2,883,300 2,890,000 418,895 . . Overtime 1,007,373 2,555,202 2,883,300 418,000 189,433 10,0552,008 . . Overtime 4,062,465 1,006,000 11,73,80 1,050,000 183,103 .		740,891,539	242,787,073	139,308,082	227,249,505	130,043,423	0,842,790
Total Ultime 251,506,005 80,425,541 43,818,137 77,258,131 45,884,753 4,119,43 DestTime: 35,976,961 11,515,571 53,827,88 11,744,333 7,350,319 - Lettures (FL4) 2,924,47 1,404,786 2,927,21 1,000,000 20,9310 - PermyInternit PT 1,555,053 407,855 138,889 840,000 140,1313 27,981 of calata Factors 2,292,447 2,404,786 2,826,706 2,780,000 149,333 2,7981 of calata Factors 1,0073,788 2,265,262 2,286,706 2,780,000 1,795,303 1,055,203 2,780,000 1,821,4333 1,055,203 2,780,000 1,821,421 100,013 0,0131 5,046,45 1,066,000 1,175,460 1,827,421 100,013 0,561,425 1,064,44 5,550,503 4,427,83 1,056,1425 0,831,005 - 1,287,421 100,013 0,0131 5,047,93 1,018,742 100,013 1,018,742 100,013 4,00,144 2,023,031,74 4,224,2733 1,	Expenditures:						
Total Ultime 251,506,005 80,425,541 43,818,137 77,258,131 45,884,753 4,119,43 DestTime: 35,976,961 11,515,571 53,827,88 11,744,333 7,350,319 - Lettures (FL4) 2,924,47 1,404,786 2,927,21 1,000,000 20,9310 - PermyInternit PT 1,555,053 407,855 138,889 840,000 140,1313 27,981 of calata Factors 2,292,447 2,404,786 2,826,706 2,780,000 149,333 2,7981 of calata Factors 1,0073,788 2,265,262 2,286,706 2,780,000 1,795,303 1,055,203 2,780,000 1,821,4333 1,055,203 2,780,000 1,821,421 100,013 0,0131 5,046,45 1,066,000 1,175,460 1,827,421 100,013 0,561,425 1,064,44 5,550,503 4,427,83 1,056,1425 0,831,005 - 1,287,421 100,013 0,0131 5,047,93 1,018,742 100,013 1,018,742 100,013 4,00,144 2,023,031,74 4,224,2733 1,	Personal Services:						
Part Time: Interview <		251,506,905	80.426.541	43.818.137	77.258.131	45.884.753	4,119,343
Lettures (PTLs) 35,976,961 11,51,571 52,87,78 11,784,333 7,380,319 Lettures (PTLs) 2,912,417 1,404,785 138,898 840,000 140,319 22,981 University Asistants 4,222,770 930,000 1,483,847 1,000,000 841,423 Grinduate Asistants 2,228,84 620,000 1,330,22 1,180,000 146,812 Other Part Time 1,074,614 844,455 2,240,000 1,055,000 416,005 Other Part Time 1,074,614 844,455 2,240,000 1,075,510				,	,,	,	.,,
Lectures (kCi.s) 2.912,417 1,404,786 297,721 1,000,000 209,910 - Perm/IntermitPT 1,555,053 407,855 138,888 840,000 140,319 27,819 University Assistants 4,229,770 930,000 1,483,847 1,000,000 841,423 - Gradute Ksistants 2,228,844 602,000 233,022 1,180,000 196,812 - Other Part Time 1,075,738 2,665,262 2,266,306 2,760,000 1,955,170 - Other Part Time 1,076,611 884,384 18,418,930 10,541,102 18,814,333 10,952,038 27,981 All Other Personal Services 10,3564,425 1,005,600 3,425,000 3,812,05 1,047,47,837 Solutard Personal Services 23,354,738 10,354,423 7,382,9551 66,001 4,47,837 Other Personal Services 23,354,738 10,354,423 7,382,9551 66,002,000 3,332,953 66,071,100 4,247,837 Teal Other Spenses 1,005,564,5377 25,864,738 1,478,810 </td <td></td> <td>35 976 961</td> <td>11 515 571</td> <td>5 326 738</td> <td>11 784 333</td> <td>7 350 319</td> <td></td>		35 976 961	11 515 571	5 326 738	11 784 333	7 350 319	
Perm/Intermit PT 1.555/05.3 447/855 18.898 440,000 14.03.49 22,981 University Assistants 2.229,874 620,000 1.48.847 1,000,000 841,423 - Graduate Assistants 2.229,874 620,000 1.233,022 1,180,000 196,612 - Other Part Time 1.876,611 844,456 224,070 350,000 418,885 - Order Internet 4,062,465 1,006,000 1,173,580 1,055,000 831,105 - All Other Personal Services 2325,384,738 1035,512 6,073,118 36,231,34 4,242,833 Vortime 4,062,465 1,006,000 1,173,580 1,006,47,464 59,560,317 4,424,833 Subtoal Personal Services 235,384,738 103,561,425 57,367,955 100,647,464 59,560,317 4,247,837 Total P.S. # Inge Benefits 208,052 12,853,474,822 105,351 4,000,000 17,08,444 2,623,373 1,600,000 17,08,444 2,623,373 1,600,000 10,08,444 2,623,373							
University Assistants 4,229,770 930,000 1,483,847 1,000,000 841,423 . Graduet Assistants 2,229,884 620,000 233,022 1,180,000 195,612 . Student Labor 10,073,738 2,656,262 2,862,306 2,760,000 1,755,170 . Other Part Time 58,854,384 18,418,393 10,541,02 18,914,333 10,550,008 631,105 All Other Personal Services 10,060,944 3,709,955 1,283,069 3,425,000 1,829,421 100,013 Autotal Prisonal Services 10,060,949 3,709,955 1,833,056 3,425,000 1,829,421 100,013 Autotal Prisonal Services 10,060,132 323,531 10,0531 4,207,837 10,0531 4,207,837 Other Spenses 10,000,057 2,88,86,937 1,833,822 1,478,810 5,280,720 . . Mater Spenses 108,000,067 2,88,86,937 7,145,889 4,300,617 6,771,20,528 4,206,548 Total Other Spenses 10,24,033 2,22,66,374 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>27 081</td>							27 081
Graduate Assistants 2,229,84 620,000 233,022 1,180,000 196,812 . Other Part Time 1,075,738 226,55,22 2,82,306 2,760,000 1,175,308 . Other Part Time 1,076,611 884,456 224,070 330,000 418,085 . Overtine 4,062,465 1,006,000 1,175,360 1,050,000 831,105 . All Other Personal Services 10,260,984 3,709,954 1,830,966 3,425,000 1,882,421 1,005,13 Subtotal Personal Services 235,584,738 103,551,425 55,387,695 100,0647,464 59,560,317 4,427,831 Total PS & Finge Benefits 206,122 325,337 11,839,512 6607,118 36,393,314 2,423,43 Worker's Comp. Recovery 1,060,132 325,337 1,1839,282 11,478,810 5,880,770 . Uhrer Spennes: 10,399,367 2,883,57 1,385,327 5,285,973 1,377,905 . . Uhrers Spennes: 10,399,359 3,363,523 0,096,503							27,561
Student tabor 10073738 2,555,262 2,862,306 7,60,000 1,795,170 . Other Part Time 18,876,611 884,456 224,070 350,000 418,085 . . Other Part Time 58,884,384 18,418,930 10,541,102 18,814,333 10,952,038 27,981 Overtime 4,062,465 10,060,00 1,75,360 1,050,000 831,05 . . All Other Personal Services 102,80,984 3,709,954 1,833,096 3,425,000 1,822,421 100,513 Subtotal Personal Services 102,80,252,62 64,659,595 38,355,152 66,073,118 36,391,354 2,223,34 Worker's Comp. Recovery 10,061,32 32,537 163,3951 400,000 17,0844 . . Inst. Finarial Ali/March 42,178,886 13,580,074 11,839,282 11,478,810 5,280,720 . . Inst. Finarial Ali/March 10,890,9067 2,898,957 1,396,332 5,235,733 1,277,905 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
Other Part Time 1.876.611 884.456 224.070 350.000 418.085 . Total Part Time 58.84.348 18.41.830 10.54.102 18.914.333 10.952.038 27.981 Overtime 4.062.465 1.006.000 1.175.360 1.050.000 831.105 . All Other Personal Services 323.384.738 1003.561.425 57.367.695 10.647.464 59.560.317 4.447.837 Fringe Benefits 208.102.562 64.65.595 58.355.152 66.073.118 36.393.14 2.263.337 Other Scorevey 1.069.132 325.337 163.951 400.000 170.844 . Other Scorevey 1.069.067 2.89.8957 13.395.142 96.122.515 6.671.180 Other Scorevey 1.069.067 2.89.8957 13.495.322 1.478.810 5.280.720 . Maires 2.22.66.374 6.120.191 4.689.277 7.149.589 4.300.617 6.700 All Other Expenses 183.363.923 60.096.503 35.764.963 53.153.721 30.142.188		, ,	· · · ·				
Total Part Time 58.854.384 138.418,930 10.541,102 18.914,333 10.952,038 27.981 All Other Personal Services 10.960,0984 3.709,954 1,433,096 3.425,000 1.892,421 100,513 All Other Personal Services 325,384,738 103,561,425 57.367,695 100,647,464 55,963,117 4,447,837 Subtotal Personal Services 325,384,738 103,551,425 57.367,695 100,647,464 55,963,117 4,447,837 Worker's Comp. Recovery 1.0661,132 325,337 163,951 400,000 170,844 -							-
Overtime 4.062,465 1.006,000 1.175,360 1.050,000 831,105 . All Other Personal Services 325,384,738 103,561,425 57,367,695 100,647,464 59,509,317 4,247,837 Subtotal Personal Services 325,384,738 103,561,425 57,367,695 100,647,464 59,509,117 4,247,837 Fringe Benefits 208,102,562 64,659,595 38,355,152 66,073,118 36,391,354 2,628,731,380 Other Scenese: Total P.5. & Fringe Benefits 534,547,432 168,546,357 95,886,798 167,120,582 96,122,515 6,871,180 Other Scenese: Total P.5. & Fringe Benefits 52,867,783 11,839,282 11,478,810 5,289,720 - Nall Other Expenses 108,509,595 37,497,281 17,78,60072 7,249,589 4,300,617 6,707 Total Other Expenses 108,363,923 60,096,503 35,764,963 53,153,721 30,142,188 4,206,548 Total Other Expenses 123,508,074 1,489,211 7,767,522 4,378,720 (4,234,932) D							27.091
All Other Personal Services 10.960.984 3.709.954 1.83.006 3.425,000 1.892,221 100,513 Subtotal Personal Services 225.347,381 103,551,425 57,367,695 100,647,464 59,560,3118 36,393,354 2,623,343 Worker's Comp. Recovery 126,0132 325,337 163,951 400,000 17,8844 2,623,343 Total P.S. & Fringe Benefits 534,547,452 166,546,357 95,886,798 167,120,582 96,122,515 6,871,180 Other Expenses: 10,309,067 2,898,957 1,1439,282 11,478,810 5,280,720 - Matters 10,309,067 2,898,957 1,396,332 5,235,873 1,277,905 - Values 10,809,056 37,474,7281 17,440,072 29,284,493 1,282,424 4,199,488 Total Other Expenses 10,809,306 3,574,963 55,133,721 30,142,188 4,206,548 Total Expensitures 121,271,355 228,642,860 131,651,761 220,274,303 126,647,033 11,077,728 Total Expensitures 123,50,014 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>27,501</td>							27,501
Subtotal Personal Services 325,384,788 103,551,425 57,367,695 100,647,464 59,560,317 4,247,837 Fringe Benefits 208,102,552 64,655,595 38,355,152 66,073,118 36,391,354 2,623,343 Worker's Comp. Recovery 126,01,322 325,337 163,951 400,000 170,844 - Total PS. & Fringe Benefits 534,47,482 166,546,357 95,886,798 167,120,582 96,122,515 6,871,180 Other Expenses: Inst. Financial Aid/Match 42,178,886 13,580,074 11,839,282 11,478,810 5,280,720 - Valvers 10,069,067 2,898,957 1,996,332 5,225,873 1,277,905 - Total Other Expenses 108,109,596 37,497,281 17,440,072 29,289,449 19,282,946 4,199,848 4,206,548 Total Expenditures 717,911,355 228,642,860 131,651,761 220,274,303 11,677,728 4,247,832 Designated Transfers 28,980,184 14,144,813 7,716,321 6,975,262 4,378,720 (4,234,932) <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>100 512</td>							100 512
Fringe Benefits 208,102,562 64,659,965 38,355,152 66,073,118 36,391,354 2,623,343 Worker's Coop, Recovery 1306 325,337 156,3951 400,000 170,084 - Other Expenses: 534,547,432 166,364,337 95,886,798 167,120,582 96,122,515 6,871,180 Other Expenses: - <		.,		,,		,,	
Worker's Comp. Recovery Total P.S. & Fringe Benefits 1066.132 534,547,432 235,337 168,546,357 163,951 95,886,798 167,120,382 96,122,515 6,871,180 Other Expenses: Inst. Financial Aid/Match 42,178,886 13,580,074 11,839,282 11,478,810 5,280,720 - Waivers 10,809,067 2,898,957 1,396,332 5,235,873 1,277,905 - Total P.S. Pares 108,109,596 37,497,281 17,284,0072 29,289,449 19,282,246 4,199,246 Total Other Expenses 108,109,596 37,497,281 17,284,0072 29,289,449 19,282,246 4,199,248 4,206,548 Total Other Expenses 108,109,596 37,497,281 17,284,0072 29,289,449 19,282,246 4,199,248 4,206,548 Total Expenditures 717,911,355 228,642,860 131,651,761 220,274,303 126,264,703 11,077,728 Addition to (Use of) Funds Before Transfers 28,980,184 14,144,813 7,716,321 6,975,262 4,378,720 (4,234,932) Designated Transfers 28,980,184 13,149,2111 (7,067,							
Total P.S. & Fringe Benefits 534,547,432 168,546,357 95,886,798 167,120,582 96,122,515 6,871,180 Other Expenses: Inst. Financial Aid/Match 42,178,886 13,580,074 11,839,282 11,478,810 5,280,720 . Valvers 10,809,067 2,898,957 1,396,332 5,235,673 1,277,905 . All Other Expenses 128,266,374 6,120,191 4,689,277 7,149,589 4,300,617 6,700 Total Expenditures 128,363,923 60,096,503 35,764,963 53,153,721 30,142,188 4,206,548 Total Expenditures 717,911,355 228,642,860 131,651,761 220,274,303 126,264,703 11,077,728 Addition to (Use of) Funds Before Transfers 28,980,184 14,144,813 7,716,321 6,975,262 4,378,720 (4,234,932) Designated Transfers 0 (36,523,486) (13,149,211) (7,067,802) (9,119,749) (6,119,878) - Transfers and Additional Commitments 1 (36,523,486) (13,149,211) (8,534,648) (9,119,749) (6,119,8							2,623,343
Other Expenses: Inst. Financial Ald/Match 42,178,886 13,580,074 11,839,282 11,478,810 5,280,720 . Waivers 10,080,967 2,898,957 1,396,332 5,235,873 1,277,905 . All Other Expenses 108,109,596 37,497,281 17,840,072 29,289,449 19,282,946 4,199,848 Total Other Expenses 183,363,923 60,096,503 35,764,963 53,153,721 30,142,188 4,206,548 Total Expenditures 717,911,355 228,642,860 131,651,761 220,274,303 126,264,703 11,077,728 Addition to (Use of) Funds Before Transfers 28,980,184 14,144,813 7,716,321 6,975,262 4,378,720 (4,234,932) Designated Transfers 0(5,923,486) (13,149,211) (7,067,802) (9,119,749) (5,772,107) . Auxiliary Renewal and Replacement (1,814,617) - (1,466,846) - (247,771) . Transfers and Additional Commitments 							-
Inst. Financial Add/Match 42,178,886 13,280,074 11,839,282 11,478,810 5,280,720 . Waivers 10,090,067 2,898,957 1396,332 5,235,873 12,77,905 . Utilities 10,019,596 37,497,281 17,840,072 29,289,449 19,282,946 4,199,848 Total Other Expenses 108,109,596 37,497,281 17,840,072 29,289,449 19,282,946 4,199,848 Total Other Expenses 108,109,596 37,497,281 17,840,072 29,289,449 19,282,946 4,199,848 Total Other Expenses 28,980,184 14,144,813 7,716,321 6,975,262 4,378,720 (4,234,932) Designated Transfers 28,980,184 14,144,813 7,716,321 6,975,262 4,378,720 (4,234,932) Designated Transfers 36,523,4860 (13,149,211) (7,067,802) (9,119,749) (5,772,107) . Auditional Commitments 	Total P.S. & Fringe Benefits	534,547,432	168,546,357	95,886,798	167,120,582	96,122,515	6,871,180
Inst. Financial Add/Match 42,178,886 13,280,074 11,839,282 11,478,810 5,280,720 . Waivers 10,090,067 2,898,957 1396,332 5,235,873 12,77,905 . Utilities 10,019,596 37,497,281 17,840,072 29,289,449 19,282,946 4,199,848 Total Other Expenses 108,109,596 37,497,281 17,840,072 29,289,449 19,282,946 4,199,848 Total Other Expenses 108,109,596 37,497,281 17,840,072 29,289,449 19,282,946 4,199,848 Total Other Expenses 28,980,184 14,144,813 7,716,321 6,975,262 4,378,720 (4,234,932) Designated Transfers 28,980,184 14,144,813 7,716,321 6,975,262 4,378,720 (4,234,932) Designated Transfers 36,523,4860 (13,149,211) (7,067,802) (9,119,749) (5,772,107) . Auditional Commitments 	Other Expenses:						
Wavers 10,809,067 2,898,957 1,396,332 5,235,873 1,277,905 Utilities 22,266,374 6,120,191 4,689,277 7,149,589 4,300,617 6,700 All Other Expenses 183,363,923 60,096,503 35,764,963 53,153,721 30,142,188 4,206,548 Total Expenditures 717,911,355 228,642,860 131,651,761 220,274,303 126,264,703 11,077,728 Addition to (Use of) Funds Before Transfers 28,980,184 14,144,813 7,716,321 6,975,262 4,378,720 (4,234,932) Designated Transfers (15,108,869) (13,149,211) (7,067,802) (9,119,749) (5,772,107) - Total Expenditures (36,23,466) (13,149,211) (8,534,648) (9,119,749) (6,119,878) - Transfers and Additional Commitments - (995,602) (995,602) (995,602) (995,602) 3,982,408 ViCSU Other Request - 11710 1,218,483 - - 1,207,552 - - 1,207,552 - - - 1,207,552 <td></td> <td>42 178 886</td> <td>13 580 074</td> <td>11 920 292</td> <td>11 /78 810</td> <td>5 280 720</td> <td></td>		42 178 886	13 580 074	11 920 292	11 /78 810	5 280 720	
Utilities 22,266,374 6,120,191 4,689,277 7,149,589 4,300,617 6,700 All Other Expenses 108,109,596 37,497,281 17,280,072 29,289,449 19,282,946 4,199,848 Total Other Expenses 183,363,923 60,096,503 35,764,963 53,115,721 30,142,188 4,200,548 Total Expenditures 717,911,355 228,642,860 131,651,761 220,274,303 126,264,703 11,077,728 Addition to (Use of) Funds Before Transfers 28,980,184 14,144,813 7,716,321 6,975,262 4,378,720 (4,234,932) Designated Transfers (1,814,617) - (1,466,846) - (347,771) - Auxiliary Renewal and Replacement (1,814,617) - (1,466,846) - (347,771) - Transfers and Additional Commitments - (1,814,9211) (7,067,802) (995,602) (995,602) 3,982,408 WCSU Other Request - 1 Time Use of Reserves 1,207,552 - - - 1,207,552 - - -							-
All Other Expenses 108,109,596 37,497,281 17,840,072 29,289,449 19,282,946 4,199,848 Total Other Expenses 108,109,596 37,497,281 17,840,072 29,289,449 19,282,946 4,199,848 Total Expenditures 717,911,355 228,642,860 131,651,761 220,274,303 126,264,703 11,077,728 Addition to (Use of) Funds Before Transfers 28,980,184 14,144,813 7,716,321 6,975,262 4,378,720 (4,234,932) Designated Transfers 0 12,82,946 13,149,211 (7,067,802) (9,119,749) (5,772,107) . Auxiliary Renewal and Replacement (18,146,17) . (14,66,864) .							6 700
Total Other Expenses 183,363,923 60,096,503 35,764,963 53,153,721 30,142,188 4,206,548 Total Expenditures 717,911,355 228,642,860 131,651,761 220,274,303 126,264,703 11,077,728 Addition to (Use of) Funds Before Transfers 26,980,184 14,144,813 7,716,321 6,975,262 4,378,720 (4,234,932) Designated Transfers 26,977,728 (13,149,211) (7,067,802) (9,119,749) (5,772,107) . Auxiliary Renewal and Replacement (1,814,617) . (14,466,846) . (247,771) . <							
Total Expenditures 717,911,355 228,642,860 131,651,761 220,274,303 126,264,703 11,077,728 Addition to (Use of) Funds Before Transfers 28,980,184 14,144,813 7,716,321 6,975,262 4,378,720 (4,234,932) Designated Transfers Debt Service (35,108,869) (13,149,211) (7,067,802) (9,119,749) (5,772,107) . Total Designated Transfers (35,208,869) (13,149,211) (7,067,802) (9,119,749) (5,772,107) . Total Designated Transfers (36,923,486) (13,149,211) (8,534,648) (9,119,749) (6,119,878) . Transfer to S0 - GF/OF swap .							
Addition to (Use of) Funds Before Transfers 28,980,184 14,144,813 7,716,321 6,975,262 4,378,720 (4,234,932) Designated Transfers Debt Service (35,108,869) (13,149,211) (7,067,802) (9,119,749) (5,772,107) Auxiliary Renewal and Replacement (1,814,617) - (1,466,846) - (347,771) - Total Designated Transfers (36,923,486) (13,149,211) (8,534,648) (9,119,749) (6,119,878) - Transfer to S0 - GF/OF swap - (995,602) (995,602) (995,602) (995,602) 3,982,408 WCSU Other Request - 1 Time Use of Reserves 1,207,552 - - - 1,207,552 - - - 1,207,552 - - - 1,207,552 - - - 1,207,552 - - - 1,207,552 - - - 1,207,552 - - - 1,207,552 - - - 1,207,552 - - - 1,207,552 - - -<	Total Other Expenses	183,303,923	60,096,503	35,764,965	53,153,721	50,142,188	4,200,548
Designated Transfers Operation	Total Expenditures	717,911,355	228,642,860	131,651,761	220,274,303	126,264,703	11,077,728
Designated Transfers Operation	Addition to (Use of) Funds Before Transfers	28 980 184	14 144 813	7 716 321	6 975 262	4 378 720	(4 234 932)
Debt Service (35,108,869) (13,149,211) (7,067,802) (9,119,749) (5,772,107) Auxiliary Renewal and Replacement (1,814,617) - (1,466,846) - (347,771) - Total Designated Transfers (36,923,486) (13,149,211) (8,534,648) (9,119,749) (6,119,878) - Transfer so AC difficional Commitments - (995,602) (995,602) (995,602) (995,602) (995,602) 3,982,408 WCSU Other Request - 1 Time Use of Reserves 1,207,552 - - 1,207,552 - - 1,207,552 - - - 1,207,552 - - - 1,207,552 - - - 1,207,552 - - - 1,207,552 - - - 1,207,552 - - - 1,207,552 - - - 1,207,552 - - - - - - - - - - - - - - - - - -	Addition to (ose of) runas before transfers	20,500,104	14,144,015	7,710,521	0,575,202	4,576,720	(4,234,332)
Auxiliary Renewal and Replacement (1,814,617) - (1,466,846) - (347,771) - Total Designated Transfers (36,923,486) (13,149,211) (8,534,648) (9,119,749) (6,119,878) - Transfer and Additional Commitments - (995,602) (995,602) (995,602) (995,602) (995,602) (995,602) (995,602) (995,602) (995,602) (995,602) (995,602) (995,602) (995,602) (995,602) (1,207,552) -	Designated Transfers						
Total Designated Transfers (36,923,486) (13,149,211) (8,534,648) (9,119,749) (6,119,878) - Transfers and Additional Commitments Transfer to SO - GF/OF swap - (995,602) (995,602) (995,602) (995,602) 3,982,408 WCSU Other Request - 1 Time Use of Reserves 1,207,552 - - 1,207,552 - - 1,207,552 - - 1,207,552 - - 1,207,552 - - 1,207,552 - - 1,207,552 - - 1,218,483 - - - 1,207,552 - - - 1,207,552 - - - 1,218,483 - - - 1,218,483 - <	Debt Service	(35,108,869)	(13,149,211)	(7,067,802)	(9,119,749)	(5,772,107)	
Transfers and Additional Commitments 1,207,552 995,602 (995,602) (995,602) (995,602) 3,982,408 WCSU Other Request - 1 Time Use of Reserves 1,207,552 - - 1,207,552 - - 1,207,552 - - 1,207,552 - - 1,207,552 - - 1,207,552 - - 1,207,552 - - 1,207,552 - - 1,207,552 - - 1,207,552 - - - 1,207,552 - - 1,218,483 - - 1,218,483 - - - 1,207,552 - - - - 1,207,552 - - - 1,207,552 - - - 1,207,552 - - - - - - - 1,207,552 -	Auxiliary Renewal and Replacement	(1,814,617)	-	(1,466,846)	-	(347,771)	-
Transfer to S0 - GF/OF swap - (995,602) (995,602) (995,602) 3,982,408 WCSU Other Request - 1 Time Use of Reserves 1,207,552 - - 1,207,552 - Gear Up Set Aside Year 1 (SCSU for FY19) 1,218,483 - - 1,218,483 - - FY18 Longevity Pay Set Aside for FY19 3,077,286 - 600,771 2,100,000 303,424 73,091 FY19 S2K Lump Sum Pay Set Aside for FY19 1,979,408 - </td <td>Total Designated Transfers</td> <td>(36,923,486)</td> <td>(13,149,211)</td> <td>(8,534,648)</td> <td>(9,119,749)</td> <td>(6,119,878)</td> <td>-</td>	Total Designated Transfers	(36,923,486)	(13,149,211)	(8,534,648)	(9,119,749)	(6,119,878)	-
Transfer to S0 - GF/OF swap - (995,602) (995,602) (995,602) 3,982,408 WCSU Other Request - 1 Time Use of Reserves 1,207,552 - - 1,207,552 - Gear Up Set Aside Year 1 (SCSU for FY19) 1,218,483 - - 1,218,483 - - FY18 Longevity Pay Set Aside for FY19 3,077,286 - 600,771 2,100,000 303,424 73,091 FY19 S2K Lump Sum Pay Set Aside for FY19 1,979,408 - </td <td>Transfors and Additional Commitments</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Transfors and Additional Commitments						
WCSU Other Request - 1 Time Use of Reserves 1,207,552 - 1,218,483 - 1,218,483 - - 1,218,483 - - - - 1,218,483 - - - - - 1,218,483 - - - - - 1,218,483 - - - - 1,218,483 - - - - - 1,218,483 - - - - - 1,207,552 - - - - 1,218,483 - <t< td=""><td></td><td></td><td>(005 (02)</td><td>(005 (03)</td><td>(005 603)</td><td>(005 (02)</td><td>3 083 408</td></t<>			(005 (02)	(005 (03)	(005 603)	(005 (02)	3 083 408
Gear Up Set Aside Year 1 (SCSU for FY19) 1,218,483 - - 1,218,483 - - FY18 Longevity Pay Set Aside for FY19 3,077,286 - 600,771 2,100,000 303,42 73,091 FY19 \$2K Lump Sum Pay Set Aside for FY19 1,979,408 - - - - Total Transfers and Commitments 7,482,729 (995,602) 1,584,577 2,322,881 515,374 4,055,499 Net Change Subtotal (460,573) - 766,250 178,394 (1,225,784) (179,433) WCSU Foundation Reserves - Tuition Offset 1,225,784 - - - 1,225,784 -		4 207 552	(995,602)	(995,602)	(995,602)		3,982,408
FY18 Longevity Pay Set Aside for FY19 3,077,286 - 600,771 2,100,000 303,424 73,091 FY19 52K Lump Sum Pay Set Aside for FY19 1,979,408 - 1,979,408 -<			-	-	-	1,207,552	-
FY19 \$2K Lump Sum Pay Set Aside for FY19 1,979,408 - 1,979,408 -			-	-		-	-
Total Transfers and Commitments 7,482,729 (995,602) 1,584,577 2,322,881 515,374 4,055,499 Net Change Subtotal (460,573) - 766,250 178,394 (1,225,784) (179,433) WCSU Foundation Reserves - Tuition Offset 1,225,784 - - - 1,225,784 -			-		2,100,000	303,424	73,091
Net Change Subtotal (460,573) - 766,250 178,394 (1,225,784) (179,433) WCSU Foundation Reserves - Tuition Offset 1,225,784 - - 1,225,784 -							
WCSU Foundation Reserves - Tuition Offset 1,225,784 - - - 1,225,784 -	Total Transfers and Commitments	7,482,729	(995,602)	1,584,577	2,322,881	515,374	4,055,499
WCSU Foundation Reserves - Tuition Offset 1,225,784 - - - 1,225,784 -	Net Change Subtotal	(460,573)		766,250	178,394	(1,225,784)	(179,433)
						., ., .,	, ,,
Net Change 765,211 - 766,250 178,394 - (179,433)	WCSU Foundation Reserves - Tuition Offset	1,225,784	-	-	-	1,225,784	-
Net cliange /05,211 - /05,250 1/6,554 - (179,433)	Not Change	765 011		766 250	178 204		(170 433)
		/05,211	<u> </u>	700,230	170,354		(1/9,433)

ATTACHMENT B

CENTRAL CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Projection, FY19 Budget and FY18 Actual

	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj Inc (D	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	46,895,432	48,350,944	47,730,232	(620,712)	-1.30%
Part Time Tuition (Gross)	12,455,942	12,531,452	12,536,184	4,732	0.00%
General University Fee (PT students)	11,631,139	11,881,986	11,843,138	(38,848)	-0.30%
University General Fee (excluding Accident Ins.)	28,193,806	28,737,000	28,700,000	(37,000)	-0.10%
University Fee (DS)	7,367,797	7,557,000	7,379,000	(178,000)	-2.40%
Extension Fee (Gross)	10,424,599	11,004,000	10,888,351	(115,649)	-1.10%
All Other Student Fees	2,563,521	2,700,325	2,671,900	(28,425)	-1.10%
Accident Insurance	562,882	468,000	454,000	(14,000)	-3.00%
State Appropriations	37,933,774	42,343,091	42,139,776	(203,315)	-0.50%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	746,416	837,513	687,513	(150,000)	-17.90%
Fringe Benefits Paid By State	37,656,992	42,908,918	43,528,105	619,187	1.40%
Housing	16,829,954	16,853,587	17,212,585	358,998	2.10%
Food Service	11,714,491	11,702,283	11,872,394	170,111	1.50%
All Other Revenue	9,445,317	8,956,241	8,895,717	(60,524)	-0.70%
Less: Contra Revenue	(3,736,113)	(3,751,222)	(3,751,222)	(00,524)	0.00%
Total Revenue	230,685,949	243,081,118	242,787,673	(293,445)	-0.10%
	230,083,545	243,081,118	242,787,073	(293,443)	-0.10%
Expenditures:					
Personal Services:					
Total Full Time	76,512,947	83,401,372	80,426,541	(2,974,831)	-3.60%
Part Time:	,,.			(_,,,,	
Lecturers (PTLs)	11,085,982	11,315,571	11,515,571	200,000	1.80%
Lecturers (NCLs)	1,513,437	1,404,786	1,404,786	200,000	0.00%
Perm/Intermit PT	470,994	407,855	407,855		0.00%
University Assistants	839,918	930,000	930,000	-	0.00%
Graduate Assistants			,	200.000	
	557,176	320,000	620,000	300,000	93.80%
Student Labor	2,560,099	1,956,262	2,656,262	700,000	35.80%
Other Part Time	690,735	884,456	884,456	-	0.00%
Total Part Time	17,718,341	17,218,930	18,418,930	1,200,000	7.00%
Overtime	665,554	806,000	1,006,000	200,000	24.80%
All Other Personal Services	2,796,061	3,735,262	3,709,954	(25,308)	-0.70%
Subtotal Personal Services	97,692,903	105,161,564	103,561,425	(1,600,139)	-1.50%
Fringe Benefits	56,868,527	67,556,820	64,659,595	(2,897,225)	-4.30%
Worker's Comp. Recovery	285,328	346,410	325,337	(21,073)	-6.10%
Total P.S. & Fringe Benefits	154,846,758	173,064,794	168,546,357	(4,518,437)	-2.60%
Other Expenses:					
Inst. Financial Aid/Match	12,926,960	13,580,074	13,580,074	_	0.00%
Waivers	2,797,943	2,898,957	2,898,957		0.00%
Utilities				-	
	5,549,020	6,120,191	6,120,191	-	0.00%
All Other Expenses	38,811,426	35,353,464	37,497,281	2,143,817	6.10%
Total Other Expenses	60,085,349	57,952,686	60,096,503	2,143,817	3.70%
Total Expenditures	214,932,107	231,017,480	228,642,860	(2,374,620)	-1.00%
Addition to (Use of) Funds Before Transfers	15,753,842	12,063,638	14,144,813	2,081,175	17.30%
Designated Transfers					
Debt Service (University Fee)	(7,259,384)	(7,444,000)	(7,266,000)	178,000	-2.40%
Debt Service Residence Halls	(4,642,258)	(4,000,000)	(5,132,378)	(1,132,378)	28.30%
Debt Service Parking Garage	(747,412)	(750,833)	(750,833)	(1)102,5707	0.00%
Auxiliary Renewal and Replacement	(/+/,+12)	(750,855)	(750,855)	_	NA
Total Designated Transfers	(12,649,054)	(12,194,833)	(13,149,211)	(954,378)	7.80%
				· · ·	
Transfers and Additional Commitments		(00F CO3)	(005 (00)		0.000/
Transfer to SO - GF/OF swap Miss E&C to SS for Entropropurials & Erings funding	(200 500)	(995,602)	(995,602)	-	0.00%
Misc. E&G to SS for Entreprenurials & Fringe funding	(269,568)	-	-	-	NA
FY18 Longevity Pay Set Aside for FY19	(200 500)	1,126,797	/005 (00)	(1,126,797)	-100.00%
Total Transfers and Commitments	(269,568)	131,195	(995,602)	(1,126,797)	-858.90%
Net Change	2,835,220	-	-	-	NA

EASTERN CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Projection, FY19 Budget and FY18 Actual

	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj Inc (D	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:	22 (02 220	24.476.626	24 422 440	245 022	4.00%
Tuition (Gross)	23,692,320	24,176,626	24,422,448	245,822	1.00% -9.50%
Part Time Tuition (Gross) General University Fee (PT students)	1,728,122 1,939,814	1,816,084 2,038,593	1,643,537 1,833,815	(172,547) (204,778)	-9.50% -10.00%
University General Fee (excluding Accident Ins.)	18,026,706	18,860,688	18,978,624	(204,778) 117,936	0.60%
University Fee (DS)	3,825,725	3,957,158	3,991,804	34,646	0.90%
Extension Fee (Gross)	2,758,754	3,071,630	2,799,205	(272,425)	-8.90%
All Other Student Fees	1,056,283	1,073,065	1,068,846	(4,219)	-0.40%
Accident Insurance	279,542	247,980	251,040	3,060	1.20%
State Appropriations	26,326,556	29,223,718	29,083,397	(140,321)	-0.50%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	510,019	387,513	387,513	-	0.00%
Fringe Benefits Paid By State	21,179,432	24,414,834	24,735,375	320,541	1.30%
Housing	21,582,719	22,259,473	22,114,077	(145,396)	-0.70%
Food Service	7,051,787	7,507,434	7,222,845	(284,589)	-3.80%
All Other Revenue	2,123,616	2,027,602	2,200,857	173,255	8.50%
Less: Contra Revenue	(1,322,106)	(1,490,908)	(1,365,301)	125,607	-8.40%
Total Revenue	130,759,289	139,571,490	139,368,082	(203,408)	-0.10%
Expenditures:					
Personal Services:					
Total Full Time	42,574,168	44,541,157	43,818,137	(723,020)	-1.60%
Part Time:				. , ,	
Lecturers (PTLs)	5,328,322	5,302,443	5,326,738	24,295	0.50%
Lecturers (NCLs)	265,891	228,092	297,721	69,629	30.50%
Perm/Intermit PT	133,485	221,810	138,898	(82,912)	-37.40%
University Assistants	1,367,554	1,416,314	1,458,347	42,033	3.00%
Graduate Assistants	266,665	281,472	233,022	(48,450)	-17.20%
Student Labor	2,678,227	3,108,455	2,862,306	(246,149)	-7.90%
Other Part Time	214,763	245,312	224,070	(21,242)	-8.70%
Total Part Time	10,254,907	10,803,898	10,541,102	(262,796)	-2.40%
Overtime	1,147,833	1,122,990	1,175,360	52,370	4.70%
All Other Personal Services	1,084,268	1,824,534	1,833,096	8,562	0.50%
Subtotal Personal Services	55,061,176	58,292,579	57,367,695	(924,884)	-1.60%
Fringe Benefits	33,827,294	40,154,261	38,355,152	(1,799,109)	-4.50%
Worker's Comp. Recovery	152,171	166,785	163,951	(2,834)	-1.70%
Total P.S. & Fringe Benefits	89,040,641	98,613,625	95,886,798	(2,726,827)	-2.80%
Other Expenses:					
Inst. Financial Aid/Match	10,218,903	11,049,282	11,839,282	790,000	7.10%
Waivers	1,367,126	1,450,731	1,396,332	(54,399)	-3.70%
Utilities	4,194,491	4,762,428	4,689,277	(73,151)	-1.50%
All Other Expenses	15,918,559	17,737,818	17,840,072	102,254	0.60%
Total Other Expenses	31,699,079	35,000,259	35,764,963	764,704	2.20%
Total Expanditures	120,739,720	122 612 004	121 651 761	(1.062.122)	1 50%
Total Expenditures	120,739,720	133,613,884	131,651,761	(1,962,123)	-1.50%
Addition to (Use of) Funds Before Transfers	10,019,569	5,957,606	7,716,321	1,758,715	29.50%
Designated Transfers					
Debt Service (University Fee)	(3,790,664)	(3,917,887)	(3,955,221)	(37,334)	1.00%
Debt Service Residence Halls	(2,440,138)	(2,730,719)	(2,730,719)		0.00%
Debt Service Parking Garage	(385,153)	(381,862)	(381,862)	-	0.00%
Auxiliary Renewal and Replacement	(750,000)	0	(1,466,846)	(1,466,846)	NA
Total Designated Transfers	(7,365,955)	(7,030,468)	(8,534,648)	(1,504,180)	21.40%
Transfers and Additional Commitments					
Transfer to SO - GF/OF swap		(995,602)	(995,602)	-	0.00%
FY18 \$2K Lump Sum Set Aside for FY19	(1,979,408)		1,979,408		
FY18 Longevity Pay Set Aside for FY19	(600,771)	646,806	600,771	(46,035)	-7.10%
Total Transfers and Commitments	(2,580,179)	(348,796)	1,584,577	1,933,373	-554.30%
Net Change	73,435	(1,421,658)	766,250	2,187,908	-153.90%
······································	, 3, 33	(1,721,000)	700,200	2,107,500	100.00/0

SOUTHERN CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Projection, FY19 Budget and FY18 Actual

	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj Inc (D	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	44,856,329	45,990,515	45,092,635	(897,880)	-2.00%
Part Time Tuition (Gross)	8,209,293	8,349,501	8,026,148	(323,353)	-3.90%
General University Fee (PT students)	8,015,304	8,404,379	9,488,874	1,084,495	12.90%
University General Fee (excluding Accident Ins.)	28,887,950	30,249,429	29,834,829	(414,600)	-1.40%
University Fee (DS)	6,932,319	7,141,589	6,919,749	(221,840)	-3.10%
Extension Fee (Gross)	10,875,167	10,897,064	10,773,983	(123,081)	-1.10%
All Other Student Fees	2,592,755	2,706,555	2,706,555	-	0.00%
Accident Insurance	429,751	373,000	435,091	62,091	16.60%
State Appropriations	36,800,742	40,755,319	40,559,628	(195,691)	-0.50%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	433,237	387,513	387,513	-	0.00%
Fringe Benefits Paid By State	35,772,822	40,726,114	41,315,223	589,109	1.40%
Housing	18,245,278	18,992,393	19,026,635	34,242	0.20%
Food Service	8,596,080	9,404,000	9,197,138	(206,862)	-2.20%
All Other Revenue	5,111,057	5,285,000	5,285,000	(200)002)	0.00%
Less: Contra Revenue	(2,238,505)	(1,900,000)	(1,799,436)	100,564	-5.30%
Total Revenue	213,519,579	227,762,371	227,249,565	(512,806)	-0.20%
Evnondituros					
Expenditures: Personal Services:					
Total Full Time	75,945,658	77,906,681	77,258,131	(648,550)	-0.80%
Part Time:	, ,			. , ,	
Lecturers (PTLs)	11,506,345	11,600,000	11,784,333	184,333	1.60%
Lecturers (NCLs)	1,162,418	1,000,000	1,000,000		0.00%
Perm/Intermit PT	639,115	840.000	840,000	-	0.00%
University Assistants	1,165,291	1,000,000	1,000,000	-	0.00%
Graduate Assistants	1,229,555	1,180,000	1,180,000	_	0.00%
Student Labor	3,140,667	3,160,000	2,760,000	(400,000)	-12.70%
Other Part Time		350,000		(400,000)	
	390,563	· · · · · ·	350,000	(215 ((7)	0.00%
Total Part Time	19,233,954	19,130,000	18,914,333	(215,667)	-1.10%
Overtime	817,114	1,050,000	1,050,000	-	0.00%
All Other Personal Services	1,757,023	3,425,000	3,425,000	-	0.00%
Subtotal Personal Services	97,753,749	101,511,681	100,647,464	(864,217)	-0.90%
Fringe Benefits	56,463,047	66,337,884	66,073,118	(264,766)	-0.40%
Worker's Comp. Recovery Total P.S. & Fringe Benefits	261,842 154,478,638	400,000 168,249,565	400,000 167,120,582	-	0.00%
	134,478,038	108,249,505	107,120,582	(1,128,983)	-0.70%
Other Expenses:					
Inst. Financial Aid/Match	10,154,514	11,478,810	11,478,810	-	0.00%
Waivers	2,970,414	4,738,342	5,235,873	497,531	10.50%
Utilities	6,383,305	7,149,589	7,149,589	-	0.00%
All Other Expenses	25,968,814	29,227,357	29,289,449	62,092	0.20%
Total Other Expenses	45,477,047	52,594,098	53,153,721	559,623	1.10%
Total Expenditures	199,955,685	220,843,663	220,274,303	(569,360)	-0.30%
Addition to (Use of) Funds Before Transfers	13,563,894	6,918,708	6,975,262	56,554	0.80%
Designated Transfers					
Designated Transfers Debt Service (University Fee)	(6,807,319)	(6,966,589)	(6,844,749)	121,840	-1.70%
Debt Service Residence Halls	(1,250,000)	(1,000,000)	(1,000,000)	-	0.00%
Debt Service Parking Garage	(1,420,296)	(1,275,000)	(1,275,000)	-	0.00%
Auxiliary Renewal and Replacement	(1) (20)200)	(1)273,00007	(1)275,55557	-	NA
Total Designated Transfers	(9,477,615)	(9,241,589)	(9,119,749)	121,840	-1.30%
Transfors and Additional Commitments					
Transfers and Additional Commitments		(995,602)	(995,602)		0.00%
Transfer to SO - GF OF swap	(700 504)			-	
Gear Up Set Aside Year 1 (for FY19)	(788,504)	1,218,483	1,218,483	-	0.00%
FY18 Longevity Pay Set Aside for FY19	(2,100,000)	2,100,000	2,100,000	-	0.00%
Total Transfers and Commitments	(2,888,504)	2,322,881	2,322,881	-	0.00%
Net Change	1,197,775		178,394	178,394	NA

WESTERN CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting) FY19 Projection, FY19 Budget and FY18 Actual

	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj Inc (D	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	22,972,110	24,087,551	22,825,649	(1,261,902)	-5.20%
Part Time Tuition (Gross)	5,164,224	5,367,987	5,288,647	(79,340)	-1.50%
General University Fee (PT students)	4,728,916	4,910,533	4,778,116	(132,417)	-2.70%
University General Fee (excluding Accident Ins.)	15,379,373	16,461,069	15,697,410	(763,659)	-4.60%
University Fee (DS)	3,676,899	3,870,768	3,663,082	(207,686)	-5.40%
Extension Fee (Gross)	3,440,650	3,740,875	3,740,875		0.00%
All Other Student Fees	1,994,619	2,150,465	2,102,825	(47,640)	-2.20%
Accident Insurance	234,350	245,570	232,967	(12,603)	-5.10%
State Appropriations Additl State Appropriation (Dev Education, Outcomes and IMRP)	24,893,732 531,946	27,521,648 387,513	27,389,500 387,513	(132,148)	-0.50% 0.00%
Fringe Benefits Paid By State	20,751,383	23,694,711	23,999,365	304,654	1.30%
Housing	10,737,700	11,128,510	11,522,377	393,867	3.50%
Food Service	5,777,901	5,982,227	5,937,044	(45,183)	-0.80%
All Other Revenue	4,438,341	4,283,903	4,283,903	(45,105)	0.00%
Less: Contra Revenue	(1,185,954)	(1,205,850)	(1,205,850)	-	0.00%
Total Revenue	123,536,190	132,627,480	130,643,423	(1,984,057)	-1.50%
Evenditures					
Expenditures: Personal Services:					
Total Full Time	43,957,264	46,266,359	45,884,753	(381,606)	-0.80%
Part Time: Lecturers (PTLs)	6,920,740	7,531,819	7,350,319	(181,500)	-2.40%
Lecturers (NCLs)	221,967	196,225	209,910	13,685	7.00%
Perm/Intermit PT	130,735	140,264	140,319	55	0.00%
University Assistants	643,589	783,131	841,423	58,292	7.40%
Graduate Assistants	187,193	206,812	196,812	(10,000)	-4.80%
Student Labor	1,929,550	1,879,420	1,795,170	(84,250)	-4.50%
Other Part Time	333,468	405,908	418,085	12,177	3.00%
Total Part Time	10,367,242	11,143,579	10,952,038	(191,541)	-1.70%
Overtime	909,497	792,955	831,105	38,150	4.80%
All Other Personal Services	1,132,165	1,979,421	1,892,421	(87,000)	-4.40%
Subtotal Personal Services	56,366,168	60,182,314	59,560,317	(621,997)	-1.00%
Fringe Benefits	32,122,427	36,904,504	36,391,354	(513,150)	-1.40%
Worker's Comp. Recovery	171,455	189,183	170,844	(18,339)	-9.70%
Total P.S. & Fringe Benefits	88,660,050	97,276,001	96,122,515	(1,153,486)	-1.20%
Other Expenses:					
Inst. Financial Aid/Match	5,391,729	5,280,720	5,280,720	-	0.00%
Waivers	1,232,129	1,277,906	1,277,905	(1)	0.00%
Utilities	4,231,700	4,090,916	4,300,617	209,701	5.10%
All Other Expenses	18,896,723	18,645,955	19,282,946	636,991	3.40%
Total Other Expenses	29,752,281	29,295,497	30,142,188	846,691	2.90%
Total Expenditures	118,412,331	126,571,498	126,264,703	(306,795)	-0.20%
	110,412,331	120,371,430	120,204,703	(300,733)	0.2070
Addition to (Use of) Funds Before Transfers	5,123,859	6,055,982	4,378,720	(1,677,262)	-27.70%
Designated Transfers					
Debt Service (University Fee)	(3,641,497)	(3,835,931)	(3,663,082)	172,849	-4.50%
Debt Service Residence Halls	(1,263,736)	(1,347,366)	(1,347,366)	-	0.00%
Debt Service Parking Garage	(626,666)	(690,130)	(690,130)	-	0.00%
Debt Service WS Parking Garage	(68,026)	(71,529)	(71,529)	-	0.00%
Auxiliary Renewal and Replacement	(332,687)	(341,208)	(347,771)	(6,563)	1.90%
Total Designated Transfers	(5,932,612)	(6,286,164)	(6,119,878)	166,286	-2.60%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	-	(995,602)	(995,602)	-	0.00%
Other Request - 1 Time Use of Reserves	-		1,207,552	1,207,552	NA
FY18 Longevity Pay Set Aside for FY19	(303,424)	-	303,424	303,424	NA
	(303,424)	(995,602)	515,374	1,510,976	-151.80%
Total Transfers and Commitments					
Total Transfers and Commitments Net Change Subtotal	(1,112,177)	(1,225,784)	(1,225,784)	-	0.00%
	(1,112,177)	(1,225,784)	(1,225,784) 1,225,784	-	0.00%
Net Change Subtotal				-	

SYSTEM OFFICE/SYSTEMWIDE/MANDATES Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting) FY19 Projection, FY19 Budget and FY18 Actual

Dollars (5) Percent % Tution (Gras) - - - - - NA Generally (Fersity) Fie (Foldading Accident Ins.) - - - NA University Fie (Foldading Accident Ins.) - - - NA All Other Student Fiers - - - NA Actident Insurance - - - NA State Appropriation (Dev Education, Outcomes and IMRP) 2.200,297 2.400,744 2.400,744 - 0.06 Adl Other State Revenue - - - NA NA NA Food Service - - - - NA		FY18 Actual	FY19 Budget	FY19 Projection	FY19 Pro Inc (•
Tution (Gross) - - - NA General University Fee (P students) - - NA State Appropriations E.204.417 4.173.851 4.153.84.00 20.00% Address the Reserve - - NA NA Fringe Benefits Pold by State - - NA NA Food Service - - NA NA NA Food Service - - NA NA NA Food Service - - NA NA NA All Other Revenue 20.05.045 6.76.555 6.54.276 5.52.01 0.00% Food Service - - - NA 4.00.05.045 6.76.555 6.54.276 5.52.01 0.00% Partitime: - - - - NA </th <th></th> <th>Dollars (\$)</th> <th>Dollars (\$)</th> <th>Dollars (\$)</th> <th>Dollars (\$)</th> <th>Percent %</th>		Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Part Time Tubic Union (Gross) - - - NA General University Fee (F1 subicity) - - - NA All Other Subicity Fee (F1 subicity) - - - NA All Other Subicity Fee (F1 subicity) - - - NA All Other Subicity Fee (F1 subicity) - - - NA Addititistar Appropriation (Direc Education, Outcomes and IMRP) E.206,237 2,409,744 2,409,744 - 0.00K Frond Service - - - NA NA NA Food Service - - - NA - NA All Other Subicity - - - NA - NA Food Service - - - NA - NA Laborersi (PTLs) - - - NA -<						
General University Fee (P) students) - - - NA University fee (CS) - - NA University fee (CS) - - NA All Other Student Fees - - - NA All Other Student Fees - - - NA Addit State Appropriation (Dev Education, Outcomes and IMRP) - - - NA Addit State Appropriation (Dev Education, Outcomes and IMRP) - - - NA Addit State Appropriation (Dev Education, Outcomes and IMRP) - - - NA Addit State Appropriation (Dev Education, Outcomes and IMRP) - - - NA All Other Revenue 243,331 200.00 279,242 35,60K Less: Contra Revenue - - - NA Total Revenue - - - - NA Intervenue - - - - NA Intervenue - - - - <t< td=""><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td></td></t<>		-	-	-	-	
University General Fee (excluding Accident Ins.) - - - NA University General Fee (SOS) - - - NA Butteristip General Fee (SOS) - - - NA All Other Student Fees - - - NA Accident Insurance - - - NA State Appropriation (Dev Education, Outcomes and IMRP) - - - - NA Fringe Senefits Feel By State 2.200, 277 2.409, 744 2.409, 744 - 0.000 Housing - - - - NA Fringe Senefits Feel By State - - - NA Ausing - - - NA NA Free Senefits - - - NA NA Free Senefits - - - NA - Cold Services - - - NA - - Dependitures: - <t< td=""><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td></td></t<>		-	-	-	-	
University Fee (DS) - - - NA All Other Student Fees - - - NA All Other Student Fees - - - NA Accident fixuance - - - NA State Appropriations 8.204.17 4.173.851 4.133.810 (20.041) -0.50% Addit State Appropriation State Appropriations 8.204.417 4.173.851 4.133.810 (20.041) -0.50% Housing - - NA - NA NA Addit State Appropriation State Appropriation State - - NA - NA Housing - - - NA - - NA Chore Revenue - - - - NA - - NA Total Revenue - - - - NA - NA Lectures (PTLs) - - - - NA - NA <t< td=""><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td></td></t<>		-	-	-	-	
Extension Fee (Gross) - - - NA All Other State Appropriations 8,204,417 - - NA Acident Fixers - - - NA State Appropriations 8,204,417 4,173,851 (20,01) -0.50% Additit State Appropriation (Dev Education, Outcomes and IMRP) - - - NA Fringe Benefits Poil by State 2,205,297 2,40,744 - 0.00% Housing - - - NA Food Service 243,331 2000,000 279,242 79,242 350,00% View Revinue 10,654,045 6,783,595 6,842,796 50,007 NA Person Unrevinues 10,654,045 6,783,595 6,842,796 50,007 10% Part Full Time 4,008,074 4,074,316 4,119,343 45,027 1.0% Part Time - - - - NA State Appropriations 1.0 NA Catecturers (P1s) - -		-	-	-	-	
All Other Student Fees - - - NA State Appropriations 8,204.417 4,133.511 4,153.210 (20.041) -0.50% Additt State Appropriation (Dev Education, Outcomes and IMRP) - - - NA Fringe Benefits Paid By State - - - NA Food Service - - - NA Aull Other Revenue 243.331 200.000 279.242 39.60% Less: Contra Revenue - - - NA All Other Revenue 10.656.045 6.783.595 6.842.796 50.01 0.30% Expenditures: - - - - - NA Parsonal Services: - - - - NA Parsonal Services: - - - NA Parsonal Services: - - - NA Parsonal Services: - - - - NA State full free 4,008,074 4,074,315 4,119,343 45,027 1.10% Parsonal Services: </td <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td></td>		-	-	-	-	
Accident insurance .		-	-	-	-	
State Appropriations 8.204,417 4,173,851 4,133,810 (20,041) -0.50% Addit State Appropriation (Ber Education, Outcomes and IMRP) 2,205,297 2,409,744 0.00% Pringe Genefits Paid By State NA NA Food Service NA NA Food Service NA All Other Revenue NA Less: Contra Revenue NA Total Revenue NA Expenditures: . NA Part Minternet (PILS) . NA Part Minternet (PILS) . . . Incourses (PILS) Incourses (PILS) . . . Incourses (PILS) . . Part Minternet (PILS)		-	-	-	-	
Additi State Appropriation (Dev Education, Outcomes and IMRP) - - - - NA Pringe Benefits Paid By State 2,206,297 2,409,744 2,409,744 - 0.00% Housing - - - NA NA Food Service - - - NA All Other Revenue 243,331 200,000 279,242 79,242 39,60% Less: Contra Revenue - - - NA NA Total Evenue - - - NA Expenditures: - - - NA Personal Services: - - - - Total Full Time 4,008,074 4,074,316 4,119,343 45,027 1.10% Perm/Intermit PT 61,455 33,696 27,981 (5,715) 1.70% University Assistants - - - NA NA Other Part Time - NA Other Personal Services 61,455 33,696 27,981 (5,715) 1.70% University Assistants -		- 8 204 417	- / 173 851	- / 153 810	(20.041)	
Fringe Benefits Paid By State 2,206,297 2,409,744 2,409,744 2,409,744 2,409,744 - 0.00% Housing - - - - NA Food Service - - - NA All Other Revenue 243,331 200000 279,242 Soft/W Less: Contra Revenue - - - NA Total Full Time 4,008,074 4,074,316 4,119,343 45,027 1.10% Permofitures: - - - - - NA Permofitures: - - - - - - - NA Permofitures: - - - - - NA - - NA Volutions: - - - - NA - NA Volutions: - - - NA - NA - NA Volutionsity Assistants - -		8,204,417	4,173,851	4,155,810	(20,041)	
Housing Food service - - NA All Other Revenue 1 - - NA All Other Revenue 243,331 200,000 279,242 39,60% 1 - - - - - NA All Other Revenue 10,654,045 6,783,595 6,842,796 59,201 0.90% Exponditures: - - - - - - Parsinal Sorvices: - - - - - - Part Time 4,008,074 4,074,315 4,119,343 45,027 1.10% Part Time: - - - - - NA Perm/Intermit PT 61,455 33,696 27,981 (5,715) -17.00% University Assistants - - - - NA Student Labor - - - NA - Other Parsonal Services 06,689 - 100,513 100,513 NA Student Labor		2 206 297	2 409 744	2 109 711	_	
Prod Service - - - - NA All Other Revenue 10.654.045 6.783.595 6.842.796 10.974 Expenditures: - - - NA Parallal Services - - - NA Paralline: 4.008,074 4.074,316 4.119,343 45.027 1.0% Paralline: 4.008,074 4.074,316 4.119,343 45.027 1.0% Paralline: 4.008,074 4.074,316 4.119,343 45.027 1.0% Paralline: - - - - NA Vertine: - - - NA Student Labor - - NA NA Student Labor - - NA NA Student Labor - - NA NA All Other Personal Services - - NA Student Labor - - NA NA Student Labor -	-	-	2,403,744	-	_	
All Other Revenue 24,331 200,000 279,242 35 60% Total Revenue 10,654,045 6,783,595 6,842,796 59,201 0.90% Expenditures: - - - NA Personal Services: - - - NA Part Time: 4,008,074 4,074,316 4,119,343 45,027 1.10% Personal Services: - - - - - NA Part Time: 4,008,074 4,074,316 4,119,343 45,027 1.10% Lectures: (PTLs) - - - - NA Graduate Assistants - - - NA Student Labor - - - NA Other Part Time - - - NA Student Labor - - - NA Other Part Time - - - NA Student Labor - - - NA		_	-	-	-	
Less: Contra Revenue NA Dependitures: NA Parantime: . <td></td> <td>243 331</td> <td>200.000</td> <td>279 242</td> <td>79 242</td> <td></td>		243 331	200.000	279 242	79 242	
Total Revenue 10,654,045 6,783,595 6,842,796 59,201 0.90% Personal Services: Personal Services: 4,008,074 4,074,316 4,119,343 45,027 1.10% Part Time: 4,008,074 4,074,316 4,119,343 45,027 1.10% Part Time: - - - - - NA Derm/Intermit PT 61,455 33,696 27,981 (5,715) -1.00% University Assistants - - - NA Student Labor - NA Student Labor - - - NA Student Labor - NA Overtime - - - NA Student Labor - - NA Subtotal Personal Services 4,106,218 4,108,012 4,247,837 139,825 3.40% Voretime - - - NA - - NA Subtotal Personal Services 4,108,012 4,247,837 139,825 3.40%<			-			
Personal Services: Total Full Time 4,008,074 4,074,316 4,119,343 45,027 1.10% Part Time: Lecturers (PTLs) - - - - - NA Perm/Intermit PT 61,455 33,666 27,981 (5,715) -1.0% University Assistants - - - NA Graduate Assistants - - - NA Other Part Time - - NA Other Part Time - - NA Outer stringe Benefits 61,455 33,666 27,981 (5,715) -1.0% Outer stringe Benefits - - - NA NA All Other Personal Services 61,455 33,666 27,981 NA 39,255 3,40% Studetal Part Time - - - NA 310,513 100,513 100,513 NA Studetal Part Time - - - - NA Vorker's Comp. Recovery - -		10,654,045	6,783,595	6,842,796	59,201	
Personal Services: Total Full Time 4,008,074 4,074,316 4,119,343 45,027 1.10% Part Time: Lecturers (PTLs) - - - - - NA Perm/Intermit PT 61,455 33,666 27,981 (5,715) -1.0% University Assistants - - - NA Graduate Assistants - - - NA Other Part Time - - NA Other Part Time - - NA Outer stringe Benefits 61,455 33,666 27,981 (5,715) -1.0% Outer stringe Benefits - - - NA NA All Other Personal Services 61,455 33,666 27,981 NA 39,255 3,40% Studetal Part Time - - - NA 310,513 100,513 100,513 NA Studetal Part Time - - - - NA Vorker's Comp. Recovery - -				<u> </u>		
Total Full Time 4,008,074 4,074,316 4,119,343 45,027 1.10% Part Time:	•					
Part Time: Institute (PTLs) Image: Part Time Lecturers (NCLs) - - - NA Perm/Internit PT 61,455 33,696 27,981 (5,715) -17.00% University Assistants - - - NA Graduate Assistants - - NA Graduate Assistants - - - NA NA Other Part Time - - NA Other Part Time - - - NA Other Part Time - - NA Outher Part Time - - - NA Other Part Time - - NA Outher Part Time - - - NA 100,513 10						
Lectures (PTLs) - - - - Lectures (NCLs) - - - NA Perm/Intermit PT 61,455 33,696 27,981 (5,715) -17.00% University Assistants - - - - NA Graduate Assistants - - - NA Student Labor - - NA Other Part Time 61,455 33,696 27,981 (5,715) -17.00% Overtime - - - NA Student Labor - - NA Subtotal Personal Services 60,689 - 100,513 100,513 103,18 NA Subtotal Personal Services 4,130,218 4,108,012 4,247,837 139,825 3.0% Subtotal Personal Services 6,381,794 6,545,594 6,871,180 325,586 5.00% Other Expenses: - - - NA NA NA Vititites - -		4,008,074	4,074,316	4,119,343	45,027	1.10%
Lectures (NCLs) - - - - NA Perm/Intermit PT 61,455 33,696 27,981 (5,715) -17.00% University Assistants - - - NA Graduate Assistants - - NA Graduate Assistants - - - NA Student Labor - NA Other Part Time - - - NA - NA Outer Strong Services 61,455 33,696 27,981 (5,715) -17.00% Overtime - - - - NA - NA All Other Part Time - - - NA - NA All Other Part Strong Services 61,455 33,696 27,981 100,513 NA Subtotal Personal Services - - - NA - - NA Total Part Time - - - NA - NA - NA						
Perm/Intermit PT 61,455 33,696 27,981 (5,715) -17.00% University Assistants - - - NA Graduate Assistants - - NA Student Labor - - NA Other Part Time - - NA Intermit PT 61,455 33,696 27,981 (5,715) -17.00% Overtime - - NA - NA Subtotal Personal Services 60,689 - 100,513 100,513 NA Subtotal Personal Services 4,130,218 4,108,012 4,247,837 139,825 3,40% Fringe Benefits 0,6289 - - NA - NA Subtotal Personal Services 4,130,218 4,108,012 4,247,837 139,825 3,40% Fringe Benefits 6,381,794 6,545,594 6,871,180 325,586 5.00% Other Expenses: - - NA NA Waivers -		-	-	-		
University Assistants - - - - NA Graduate Assistants - - NA NA Student Labor - - NA Other Part Time - - NA Overtime - - NA All Other Personal Services 60,689 - 100,513 100,513 NA Subtotal Personal Services 4,130,218 4,108,012 4,247,837 139,825 3,40% Subtotal Personal Services 6,381,794 6,545,594 6,871,180 325,586 5,00% Other Expenses: - - - NA NA Nat. Financial Aid/Match - - - NA Waivers - - - NA Utilities 7,024 - 6,700 6,700 NA Utilities 2,965,924 4,237,997 4,296,548 (38,149) -0.90% All Other Expenses 2,965,928 4,237,997 4,206,5484		-	-			
Graduate Asistants - - - NA Student Labor - - NA Other Part Time - - NA Total Part Time - - NA Other Part Time - - NA Overtime - - NA All Other Personal Services 60,689 - 100,513 NA Subtotal Personal Services 4,130,218 4,106,012 4,247,837 139,825 3,40% Subtotal Personal Services 4,130,218 4,106,012 4,247,837 139,825 3,40% Vorker's Comp. Recovery - - - NA Total P.S. & Fringe Benefits 6,381,794 6,545,594 6,871,180 325,586 5,00% Other Expenses: - - - NA NA Mater S - - - NA Values - - - NA Values - - - NA Values - - - NA Val		61,455	33,696	27,981	(5,715)	
Student Labor - - - NA Other Part Time - - NA Total Part Time - - NA Overtime - - NA All Other Personal Services 60,689 - - NA Subtotal Personal Services 4,130,218 4,108,012 4,247,7837 139,825 3.40% Fringe Benefits 2,251,576 2,437,582 2,623,343 185,761 7.60% Worker's Comp. Recovery - - - NA Total P.S. & Fringe Benefits 6,381,794 6,545,594 6,871,180 325,586 5.00% Other Expenses: - - - NA NA Utilities 7,024 - - NA NA Waivers - - - NA NA Utilities 7,024 - 6,700 6,700 NA Vultities 2,962,904 4,237,997 4,199,848 (38,149) -0.00% Total Expenditures 9,351,722 10,783,591 11,077,728<		-	-	-	-	
Other Part Time - - - NA Total Part Time 61,455 33,666 27,981 (5,715) -17.00% Overtime - - - NA All Other Personal Services 60,689 - 100,513 NA Subtotal Personal Services 4,130,218 4,108,012 4,247,837 139,825 3.40% Fringe Benefits 2,251,576 2,437,582 2,623,343 185,761 7.60% Worker's Comp. Recovery - - - NA Total P.S. & Fringe Benefits 6,381,794 6,545,594 6,871,180 325,586 5.00% Other Expenses: - - - NA NA Waivers - - NA Utilities 7,024 - 6,700 6,700 NA Utilities 2,966,904 4,237,997 4,206,548 (31,449) -0.70% Total Other Expenses 2,966,9028 4,237,997 4,206,548 (31,449) -0.70%		-	-	-	-	
Total Part Time 61,455 33,696 27,981 (5,715) -17.00% Overtime - - - NA All Other Personal Services 60,689 - 100,513 NA Subtotal Personal Services 4,130,218 4,108,012 4,247,837 139,825 3.40% Fringe Benefits 2,251,576 2,437,582 2,623,343 185,761 7.60% Worker's Comp. Recovery - - - NA Total P.S. & Fringe Benefits 6,381,794 6,545,594 6,871,180 325,586 5.00% Other Expenses: - - - NA NA NA Waivers 7,024 - 6,700 NA NA NA All Other Expenses 2,962,904 4,237,997 4,199,848 (38,149) -0.90% Total Other Expenses 2,969,928 4,237,997 4,206,548 (31,449) -0.70% Total Other Expenses 2,396,928 4,237,997 4,206,548 (31,449) -0.70%		-	-		-	
Overtime I I I I I I I NA All Other Personal Services 60,689 - 100,513 100,513 NA Subtotal Personal Services 4,130,218 4,108,012 4,247,837 139,825 3.40% Fringe Benefits 2,251,576 2,437,582 2,623,343 185,761 7.60% Worker's Comp. Recovery - - - - NA Total P.S. & Fringe Benefits 6,381,794 6,545,594 6,871,180 325,586 5.00% Other Expenses: - - - NA - NA Inst. Financial Aid/Match - - - NA - NA Utilities 7,024 - 6,700 NA - NA All Other Expenses 2,962,904 4,237,997 4,199,848 (38,149) -0.90% Total Other Expenses 2,969,928 4,237,997 4,206,548 (31,449) -0.70% Total Other Expenses <			-		-	
All Other Personal Services 60,689 - 100,513 100,513 NA Subtotal Personal Services 4,130,218 4,108,012 4,247,837 139,825 3.40% Fringe Benefits 2,251,576 2,437,582 2,623,343 185,761 7.60% Worker's Comp. Recovery - - - NA Total P.S. & Fringe Benefits 6,381,794 6,545,594 6,871,180 325,586 5.00% Other Expenses: - - - - NA Utilities 7,024 - 6,700 6,700 NA All Other Expenses 2,962,904 4,237,997 4,199,848 (38,149) -0.90% Total Other Expenses 2,969,928 4,237,997 4,206,548 (31,449) -0.70% Total Other Expenses 2,969,928 4,237,997 4,206,548 (31,449) -0.70% Addition to (Use of) Funds Before Transfers 1,302,323 (3,999,996) (4,234,932) (234,936) 5.90% Transfer to SO - GF OF swap - 3,982,408 3,982,408 - 0.00% FY18 Longevity Pay		61,455	33,696	,	.,,,	
Subtotal Personal Services 4,130,218 4,108,012 4,247,837 139,825 3.40% Fringe Benefits 2,251,576 2,437,582 2,623,343 185,761 7.60% Worker's Comp. Recovery - - - - NA Total P.S. & Fringe Benefits 6,381,794 6,545,594 6,871,180 325,586 5.00% Other Expenses: Inst. Financial Aid/Match - - - NA Utilities 7,024 - 6,700 6,700 NA All Other Expenses 2,969,904 4,237,997 4,199,848 (38,149) -0.90% Total Other Expenses 2,969,928 4,237,997 4,199,848 (31,449) -0.70% Total Other Expenses 2,969,928 4,237,997 4,244,937 2.70% Addition to (Use of) Funds Before Transfers 1,302,323 (3,999,996) (4,234,932) (234,936) 5.90% Transfers and Additional Commitments - - 3,982,408 - 0.00% FY18 Longevity Pay Set Aside for FY19 (73,091) 17,588 73,091 55,503 14,0%		-				
Fringe Benefits 2,251,576 2,437,582 2,623,343 185,761 7.60% Worker's Comp. Recovery - - - NA Total P.S. & Fringe Benefits 6,381,794 6,545,594 6,871,180 325,586 5.00% Other Expenses: - - - - NA Inst. Financial Aid/Match - - - NA Waivers - - - NA Utilities 7,024 - 6,700 6,700 NA All Other Expenses 2,962,904 4,237,997 4,199,848 (38,149) -0.90% Total Other Expenses 2,969,928 4,237,997 4,206,548 (31,449) -0.70% Total Expenditures 9,351,722 10,783,591 11,077,728 294,137 2.70% Addition to (Use of) Funds Before Transfers 1,302,323 (3,999,996) (4,234,932) (234,936) 5.90% Transfers and Additional Commitments - - 3,982,408 3,982,408 - 0.00% FY18 Longevity Pay Set Aside for FY19 (73,091) 17,588			4 109 012			
Worker's Comp. Recovery - - - NA Total P.S. & Fringe Benefits 6,381,794 6,545,594 6,871,180 325,586 5.00% Other Expenses: Inst. Financial Aid/Match - - - NA Waivers - - - - NA Waivers - - - NA Waivers - - - NA Utilities 7,024 - 6,700 NA All Other Expenses 2,962,904 4,237,997 4,199,848 (38,149) -0.90% Total Other Expenses 2,969,928 4,237,997 4,206,548 (31,449) -0.70% Total Expenditures 9,351,722 10,783,591 11,077,728 294,137 2.70% Addition to (Use of) Funds Before Transfers 1,302,323 (3,999,996) (4,234,932) (234,936) 5.90% Transfers and Additional Commitments - - 3,982,408 - 0.00% FY18 Longevity Pay Set Aside for FY19 <					,	
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Other Expenses: Inst. Financial Aid/Match - - - NA Waivers - - - NA - NA Utilities 7,024 - 6,700 6,700 NA All Other Expenses 2,962,904 4,237,997 4,199,848 (38,149) -0.90% Total Other Expenses 2,969,928 4,237,997 4,206,548 (31,449) -0.70% Total Other Expenses 9,351,722 10,783,591 11,077,728 294,137 2.70% Addition to (Use of) Funds Before Transfers 1,302,323 (3,999,996) (4,234,932) (234,936) 5.90% Transfer to 50 - GF OF Swap - 3,982,408 3,982,408 - 0.00% FY18 Longevity Pay Set Aside for FY19 (73,091) 17,588 73,091 55,503 315,60% Total Transfers and Commitments (73,091) 3,999,996 4,055,499 55,503 1.40%		6 381 794	6 545 594	6 871 180	325 586	
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Waivers - - NA Utilities 7,024 - 6,700 6,700 NA All Other Expenses 2,962,904 4,237,997 4,199,848 (38,149) -0.90% Total Other Expenses 2,969,928 4,237,997 4,206,548 (31,449) -0.70% Total Other Expenses 9,351,722 10,783,591 11,077,728 294,137 2.70% Addition to (Use of) Funds Before Transfers 1,302,323 (3,999,996) (4,234,932) (234,936) 5.90% Transfers and Additional Commitments - 3,982,408 3,982,408 - 0.00% FY18 Longevity Pay Set Aside for FY19 (73,091) 17,588 73,091 55,503 315.60% Total Transfers and Commitments (73,091) 3,999,996 4,055,499 55,503 1.40%	Other Expenses:					
Utilities 7,024 - 6,700 6,700 NA All Other Expenses 2,962,904 4,237,997 4,199,848 (38,149) -0.90% Total Other Expenses 2,969,928 4,237,997 4,206,548 (31,449) -0.70% Total Other Expenses 9,351,722 10,783,591 11,077,728 294,137 2.70% Addition to (Use of) Funds Before Transfers 1,302,323 (3,999,996) (4,234,932) (234,936) 5.90% Transfers and Additional Commitments - - 3,982,408 - 0.00% FY18 Longevity Pay Set Aside for FY19 (73,091) 17,588 73,091 55,503 315.60% Total Transfers and Commitments (73,091) 3,999,996 4,055,499 55,503 1.40%	Inst. Financial Aid/Match	-	-	-	-	NA
All Other Expenses 2,962,904 4,237,997 4,199,848 (38,149) -0.90% Total Other Expenses 2,969,928 4,237,997 4,206,548 (31,449) -0.70% Total Other Expenses 9,351,722 10,783,591 11,077,728 294,137 2.70% Addition to (Use of) Funds Before Transfers 1,302,323 (3,999,996) (4,234,932) (234,936) 5.90% Transfer to S0 - GF OF swap - - 3,982,408 - 0.00% FY18 Longevity Pay Set Aside for FY19 (73,091) 17,588 73,091 55,503 315.60% Total Transfers and Commitments (73,091) 3,999,996 4,055,499 55,503 1.40%	Waivers	-	-	-	-	NA
Total Other Expenses 2,969,928 4,237,997 4,206,548 (31,449) -0.70% Total Expenditures 9,351,722 10,783,591 11,077,728 294,137 2.70% Addition to (Use of) Funds Before Transfers 1,302,323 (3,999,996) (4,234,932) (234,936) 5.90% Transfer to S0 - GF OF swap - 3,982,408 - 0.00% FY18 Longevity Pay Set Aside for FY19 (73,091) 17,588 73,091 55,503 315.60% Total Transfers and Commitments (73,091) 3,999,996 4,055,499 55,503 1.40%	Utilities	7,024	-	6,700	6,700	NA
Total Expenditures 9,351,722 10,783,591 11,077,728 294,137 2.70% Addition to (Use of) Funds Before Transfers 1,302,323 (3,999,996) (4,234,932) (234,936) 5.90% Transfers and Additional Commitments - 3,982,408 - 0.00% FY18 Longevity Pay Set Aside for FY19 (73,091) 17,588 73,091 55,503 315.60% Total Transfers and Commitments (73,091) 3,999,996 4,055,499 55,503 1.40%	All Other Expenses					
Addition to (Use of) Funds Before Transfers 1,302,323 (3,999,996) (4,234,932) (234,936) 5.90% Transfers and Additional Commitments - - 3,982,408 - 0.00% FY18 Longevity Pay Set Aside for FY19 (73,091) 17,588 73,091 55,503 315.60% Total Transfers and Commitments (73,091) 3,999,996 4,055,499 55,503 1.40%	Total Other Expenses	2,969,928	4,237,997	4,206,548	(31,449)	-0.70%
Addition to (Use of) Funds Before Transfers 1,302,323 (3,999,996) (4,234,932) (234,936) 5.90% Transfers and Additional Commitments - - 3,982,408 - 0.00% FY18 Longevity Pay Set Aside for FY19 (73,091) 17,588 73,091 55,503 315.60% Total Transfers and Commitments (73,091) 3,999,996 4,055,499 55,503 1.40%	Total Europedituras	0.251.722	10 792 E01	11 077 729	204 127	2 70%
Transfers and Additional Commitments 3,982,408 - 0.00% Transfer to S0 - GF OF swap 73,091 17,588 73,091 55,503 315.60% FY18 Longevity Pay Set Aside for FY19 (73,091) 17,588 73,091 55,503 315.60% Total Transfers and Commitments (73,091) 3,999,996 4,055,499 55,503 1.40%		9,331,722	10,785,591	11,077,728	294,137	2.70%
Transfer to SO - GF OF swap - 3,982,408 3,982,408 - 0.00% FY18 Longevity Pay Set Aside for FY19 (73,091) 17,588 73,091 55,503 315.60% Total Transfers and Commitments (73,091) 3,999,996 4,055,499 55,503 1.40%	Addition to (Use of) Funds Before Transfers	1,302,323	(3,999,996)	(4,234,932)	(234,936)	5.90%
Transfer to SO - GF OF swap - 3,982,408 3,982,408 - 0.00% FY18 Longevity Pay Set Aside for FY19 (73,091) 17,588 73,091 55,503 315.60% Total Transfers and Commitments (73,091) 3,999,996 4,055,499 55,503 1.40%	Transfers and Additional Commitments	-				
FY18 Longevity Pay Set Aside for FY19 (73,091) 17,588 73,091 55,503 315.60% Total Transfers and Commitments (73,091) 3,999,996 4,055,499 55,503 1.40%		-	3 982 408	3 982 408	_	0.00%
Total Transfers and Commitments (73,091) 3,999,996 4,055,499 55,503 1.40%	•					
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Net Change 1,229,232 - (179,433) NA				,,		
	Net Change	1,229,232	-	(179,433)	(179,433)	NA

Consolidated

Account Name	FY18 Actual	FY19 Budget	FY19 Projection	Inc(De	c)
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	123,649,985	125,263,324	124,653,078	(610,246)	-0.50%
Fees	59,253,474	57,253,850	57,464,082	210,232	0.40%
State Appropriations	143,839,172	139,765,979	139,765,979	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	8,289,499	8,564,677	8,564,677	-	0.00%
GF Fringe Benefits Paid by State	113,793,841	122,629,413	122,699,919	70,506	0.10%
OF Fringe Benefits Paid by State	-	16,200,000	16,200,000	-	0.00%
Private Gifts, Grants and Contracts	127,258	113,200	112,500	(700)	-0.60%
Sales of Educational Activities	692,218	497,473	640,249	142,776	28.70%
All Other Revenue	4,143,710	3,642,225	3,990,710	348,485	9.60%
Total Revenue	453,789,158	473,930,141	474,091,194	161,053	0.00%
xpenditures:					
Personnel Services:					
Full Time (6101)	153,486,816	156,983,043	154,321,168	(2,661,875)	-1.70%
Continuing Part Time (6111)	1,427,219	1,586,494	1,528,337	(58,157)	-3.70%
Temporary Part Time (6102, B, D, G)	17,320,344	17,741,176	19,482,185	1,741,009	9.80%
Clinical EA (6102B)	5,678,061	6,353,902	5,804,043	(549,859)	-8.70%
Contractual PTL (6103D)	41,540,215	41,188,902	42,111,300	922,398	2.20%
Contractual NCL (6103E)	3,882,050	4,327,095	4,258,137	(68,958)	-1.60%
Contractual ECL (6103F)	7,175,097	6,840,020	7,420,105	580,085	8.50%
Student Labor (6104, H)	3,435,816	3,517,430	3,728,740	211,310	6.00%
Overtime (6107)	1,259,852	1,174,840	1,196,693	21,853	1.90%
All Other Personnel Services	4,010,783	8,855,707	7,715,550	(1,140,157)	-12.90%
Subtotal Personnel Services	239,216,252	248,568,609	247,566,258	(1,002,351)	-0.40%
Fringe Benefits	145,265,346	159,538,486	158,320,160	(1,218,326)	-0.80%
Total P.S. & Fringe Benefits	384,481,598	408,107,095	405,886,418	(2,220,677)	-0.50%
Other Expenses:					
Inst. Financial Aid/Match	16,891,448	17,802,444	17,496,258	(306,186)	-1.70%
Waivers	5,601,231	5,967,437	6,323,931	356,494	6.00%
Utilities	10,041,941	10,091,969	10,278,907	186,938	1.90%
All Other Expenses	38,009,919	40,396,307	41,019,586	623,279	1.50%
Total Other Expenses	70,544,540	74,258,157	75,118,682	860,525	1.20%
otal Expenditures	455,026,137	482,365,252	481,005,100	(1,360,152)	-0.30%
ddition to (Use of) Funds Before Transfers	(1,236,979)	(8,435,111)	(6,913,906)	1,521,205	-18.00%
ransfers, Additional Funds and Commitments					
Transfer in	18,685,204	13,290,259	14,339,702	1,049,443	7.90%
Transfer out	(18,650,618)	(11,685,710)	(14,378,146)	(2,692,436)	23.00%
FY18 LNGV Pay Set Aside for FY19	(10)000)010)	1,169,377	443,579	(725,798)	-62.10%
Shared Services	_	(1,000,000)	-	1,000,000	-100.00%
otal Transfers, Additional Funds and Commitments	34,586	1,773,926	405,135	(1,368,791)	-77.20%
	(4.202.201)	10 000 400	(6 500 771)	452	2.2021
Net Change Subtotal	(1,202,394)	(6,661,185)	(6,508,771)	152,414	-2.30%
Transfer from Restricted CB Reserves (2017 SEBAC)	2,068,369	-	704,960	704,960	NA

FY19 Proj vs. Bud

Connecticut Community Colleges Expenditure Plan General & Operating Funds FY18 Actual All Colleges Consolidating

Account Name	Consolidated	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:														
Tuition (Gross)	123,649,985	-	4,170,332	8,093,714	17,729,637	12,817,571	15,059,339	6,787,998	16,423,805	15,622,270	3,056,521	3,644,661	10,257,935	9,986,205
Fees	59,253,474	25,778	4,162,964	4,468,826	7,840,240	4,569,159	8,146,398	3,188,793	7,486,459	7,406,601	1,088,376	1,750,463	4,695,520	4,423,898
State Appropriations	143,839,172	9,512,143	6,516,724	10,340,019	18,062,379	12,623,313	15,633,271	7,466,612	17,377,915	13,737,284	5,925,116	6,086,438	10,383,744	10,174,214
Addtl State Appropriation (Dev Edu and	8,289,499	-	315,851	521,486	1,158,231	926,185	1,122,196	390,023	1,076,183	960,956	215,742	286,717	615,714	700,215
Fringe Benefits Paid By State	113,793,841	5,557,222	5,205,375	8,571,931	14,197,055	10,308,372	13,271,606	5,703,364	14,637,471	10,254,514	4,714,856	4,529,743	8,408,683	8,433,649
Private Gifts, Grants and Contracts	127,258	-	-	-	-	-	-	7,496	-	-	117,885	-	-	1,877
Sales of Educational Activities	692,218	-	23,340	28,710	40,113	128,803	9,957	4,959	131,866	200,204	-	-	-	124,268
All Other Revenue	4,143,710	243,340	183,131	340,360	581,934	118,226	501,828	50,835	388,199	274,361	90,875	296,227	675,877	398,517
Total Revenue	453,789,158	15,338,483	20,577,717	32,365,045	59,609,589	41,491,628	53,744,594	23,600,080	57,521,898	48,456,190	15,209,370	16,594,250	35,037,472	34,242,841
Expenditures:														
Personnel Services:														
Full Time (6101)	153,486,816	9,676,790	4,975,615	11,587,950	17,220,630	13,441,083	18,970,147	8,219,212	19,118,386	16,157,052	6,641,509	5,553,120	10,915,289	11,010,033
Continuing Part Time (6111)	1,427,219	12,500	21,862	33,324	48,983	173,398	104,564	48,323	237,538	118,606	2,317	328,212	-	297,594
Temporary Part Time (6102, B, D, G)	17,320,344	222,039	2,685,182	1,238,074	2,600,725	1,496,551	1,901,402	455,099	2,068,380	1,365,865	221,577	584,937	1,408,737	1,071,777
Clinical EA (6102B)	5,678,061	-	-	1,278,974	1,132,805	-	89,292	-	1,205,863	871,136	240,309	-	595,277	264,406
Contractual PTL (6103D)	41,540,215	-	1,525,865	2,196,225	6,431,634	4,024,731	4,775,280	2,273,525	5,408,236	4,991,678	1,028,144	1,229,118	3,860,261	3,795,518
Contractual NCL (6103E)	3,882,050	-	484,063	404,563	390,981	205,067	355,508	128,081	352,609	624,208	60,689	208,372	312,922	354,987
Contractual ECL (6103F)	7,175,097	-	712,315	516,017	986,649	444,061	1,096,428	532,084	837,680	659,182	110,590	78,438	469,572	732,083
Student Labor (6104, H)	3,435,816	23,168	188,738	159,733	626,383	404,134	343,391	196,423	287,036	457,737	88,149	50,314	375,950	234,658
Overtime (6107)	1,259,852	-	31,468	139,639	293,895	173,590	84,665	26,949	311,872	45,292	46,986	39,349	19,866	46,281
All Other Personnel Services	4,010,783	282,671	338,253	338,714	631,145	224,554	350,314	70,136	368,569	349,578	340,057	144,816	277,928	294,049
Subtotal Personnel Services	239,216,252	10,217,168	10,963,362	17,893,211	30,363,829	20,587,169	28,070,990	11,949,831	30,196,169	25,640,333	8,780,326	8,216,674	18,235,803	18,101,387
Fringe Benefits	145,265,346	5,910,399	6,501,165	11,244,591	17,874,627	12,598,451	18,041,454	7,016,491	19,489,981	13,883,360	5,626,322	5,066,252	10,908,320	11,103,933
Total P.S. & Fringe Benefits	384,481,598	16,127,567	17,464,527	29,137,802	48,238,456	33,185,620	46,112,444	18,966,322	49,686,150	39,523,692	14,406,648	13,282,926	29,144,123	29,205,320
Other Expenses:														
Inst. Financial Aid/Match	16,891,448	-	600,628	1,459,823	2,323,818	1,668,256	2,233,369	789,491	2,381,531	1,968,568	221,012	453,321	1,462,341	1,329,288
Waivers	5,601,231	-	293,351	494,971	2,323,818 824,109	534,363	538,590	405,485	546,533	607,891	343,384	184,490	543,882	284,181
Utilities		- 794												877,024
	10,041,941		399,109	881,491	953,570	1,132,681	1,199,932	359,391	1,268,626	1,272,939	540,263	289,337	866,784	,
All Other Expenses	38,009,919	4,992,476	1,769,165	2,441,542	6,373,228	4,241,965	2,585,872	2,064,856	2,985,347	3,927,840	781,221	1,662,687	2,357,784	1,825,937
Total Other Expenses	70,544,540	4,993,270	3,062,253	5,277,828	10,474,724	7,577,265	6,557,762	3,619,224	7,182,037	7,777,239	1,885,880	2,589,836	5,230,791	4,316,430
Total Expenditures	455,026,137	21,120,837	20,526,780	34,415,630	58,713,180	40,762,886	52,670,207	22,585,546	56,868,187	47,300,931	16,292,528	15,872,762	34,374,914	33,521,750
Addition to (Use of) Funds Before Transfe	(1,236,979)	(5,782,354)	50,937	(2,050,585)	896,409	728,742	1,074,388	1,014,535	653,711	1,155,259	(1,083,157)	721,487	662,558	721,092
Transfers, Additional Funds and Commitme	ents													
Transfer in	18,685,204	11,859,601	312,285	529,052	702,052	688,365	868,743	480,395	789,146	792,057	394,177	259,674	418,232	591,426
Transfer out	(18,650,618)	(7,086,828)	(354,131)	(821,032)	(1,671,307)	(1,132,307)	(1,536,899)	(654,305)	(1,514,429)	(1,369,837)	(299,824)	(373,224)	(943,846)	(892,649)
Total Transfers, Additional Funds and Co	34,586	4,772,773	(41,846)	(291,981)	(969,255)	(443,942)	(668,156)	(173,910)	(725,283)	(577,780)	94,353	(113,550)	(525,614)	(301,223)
Net Change Subtotal	(1,202,393)	(1,009,581)	9,091	(2,342,565)	(72,846)	284,800	406,232	840,625	(71,572)	577,479	(988,805)	607,937	136,944	419,868
Restricted CB Reserves (2017 SEBAC)	2,068,369	2,068,369	-	-	-	-	-	-	-	-	-	-	-	-
Net Change	865,976	1,058,788	9,091	(2,342,565)	(72,846)	284,800	406,232	840,625	(71,572)	577,479	(988,805)	607,937	136,944	419,868
- =						& Infrastructure	Agenda Packet F	Page 23 of 55					,	,

Connecticut Community Colleges Expenditure Plan General & Operating Funds FY19 Budget All Colleges Consolidating

Desite Unit Unit <thunit< th=""> Unit Unit <t< th=""><th>Account Name</th><th>Consolidated</th><th>System Office</th><th>Asnuntuck</th><th>Capital</th><th>Gateway</th><th>Housatonic</th><th>Manchester</th><th>Middlesex</th><th>Naugatuck</th><th>Norwalk</th><th>Northwestern</th><th>Quinebaug</th><th>Three Rivers</th><th>Tunxis</th></t<></thunit<>	Account Name	Consolidated	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
bes 57,20,800 - 4,10,007 4,30,004 2,30,100 2,30,001 7,30,112 1,20,300 1,20,125 4,87,200 4,77,2	Revenue:														
bits Appropriation 19.99,8479 11.92,479 5.87,279 1.92,88,287 11.92,88,278 1.92,88,278 1.92,82,78 <t< td=""><td>Tuition (Gross)</td><td>125,263,324</td><td>-</td><td>4,272,125</td><td>8,327,100</td><td>17,720,146</td><td>13,138,450</td><td>15,584,832</td><td>6,956,918</td><td>16,675,973</td><td>15,530,446</td><td>2,977,681</td><td>3,548,989</td><td>9,888,039</td><td>10,642,625</td></t<>	Tuition (Gross)	125,263,324	-	4,272,125	8,327,100	17,720,146	13,138,450	15,584,832	6,956,918	16,675,973	15,530,446	2,977,681	3,548,989	9,888,039	10,642,625
bits Appropriation 19.99,8479 11.92,479 5.87,279 1.92,88,287 11.92,88,278 1.92,88,278 1.92,82,78 <t< td=""><td></td><td></td><td>-</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>			-												
dati Section (Dec Land Outcom 826,467 122,227 128,297 500,005 106,212 77,491 100,725 87,431 800,445 800,710 125,320 255,573 601,384 887,236 of Fringe benefic Avaid by Sate 1,220,241 1,237,441 1,237,441 1,237,441 1,237,441 1,237,441 3,243,244 4,232,444 4,832,445 6,333,83 3,30,00 1,348,956 1,337,345 3,30,00 1,348,956 1,337,345 3,30,00 1,348,956 1,337,345 3,30,00 1,348,956 1,348,956 1,348,956 1,348,956 4,337,345 3,30,00 1,348,956 4,337,345 3,244,602 4,842,603 1,348,956 1,348,956 4,342,345 3,244,602 4,842,603 1,348,956 1,348,956 4,342,945 4,242,95 3,244,945 4,342,96 1,348,956 4,442,414 4,332,945 4,242,91 3,242,92 3,243,94 5,263,957 4,242,145 3,242,94 4,242,91 3,242,24 1,242,94 1,242,94 1,242,94 1,242,94 1,242,94 1,242,94 1,242,94			11,542,479												
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $			1,202,027	228,697							860,370		245,957	604,584	
Of Fingle Section 102,000 - 66,063 1,263,464 1,2		122,629,413	7,153,731	5,877,491	9,266,324	14,945,911	10,778,208	13,887,106	6,155,730	15,561,388	10,901,068	5,344,460	4,883,244	9,007,390	8,867,361
binate dis Sensits and Contracts 11,200 - - 1,200 - - 1,200 binate descensit 0,200,20 20,000															
Mill Der Nerwann 3.442.22 Number Norman 3.442.25 3.446.02 3.446.02 3.75.104 1.75.858 1.75.858 1.77.858 5.5000 1.94.000 2.82.108 Total Revenue 2.72.350 3.6.000 1.78.250 5.5000 3.77.800 5.2000 3.77.800 3.72.800 3.77.800	Private Gifts, Grants and Contracts		-	-	-	-	-	-	12,000	-	-	100,000	-	-	
Mill Der Nerwann 3,44,22,9 200,000 202,099 193,275 344,625 575,000 337,114 176,558 177,550 277,530 65,000 194,000 255,108 Total Revenue 473,290,14 20,082,07 22,082,02 53,154,40 24,050,156 60,146,00 67,065,44 14,157,20 15,000 37,87,01 24,152,26 Optimizing Fort Info (101) 15,898,503 11,475,554 17,472,901 15,948,562 15,003,50 11,991,454 16,078,606 6,493,48 5,706,44 10,908,819 10,800,676 Continuing Fort Info (101) 15,898,504 11,478,504 1,440,400 1,22,224 15,10,464 1,246,020 11,46,178 246,520 15,206,31 14,178 246,520 12,22,234 12,90,042 12,323,13 346,000 12,323,13 346,000 12,32,24 12,10,400 12,22,243 12,10,400 12,22,243 13,000,01 12,33,33 346,000 346,000 24,350,00 14,353,33 346,000 345,000 24,350,00 14,35,33 346,000 345,000	Sales of Educational Activities	497.473	-	21.500	-	38.000	-	9.100	5.000	113.873	200.000	, _	-	-	110.000
Expenditive:: Parameterization Parameterization <td>All Other Revenue</td> <td>3,642,225</td> <td>200,000</td> <td>200,896</td> <td>193,275</td> <td>348,652</td> <td>575,000</td> <td>337,134</td> <td>176,565</td> <td>178,350</td> <td>277,350</td> <td>65,000</td> <td>194,900</td> <td>660,000</td> <td>235,103</td>	All Other Revenue	3,642,225	200,000	200,896	193,275	348,652	575,000	337,134	176,565	178,350	277,350	65,000	194,900	660,000	235,103
Partners	Total Revenue	473,930,141	20,098,237	22,031,965	34,181,132	60,828,267	42,286,026	55,156,438	24,603,165	60,146,403	49,766,634	16,175,210	16,680,069	35,784,031	
Indim Table Segs (04) 11.495.581 51.20.294 11.745.558 17.891.542 15.800.340 8.402.355 19.991.466 15.005.606 6.469.463 57.066.44 10.309.829 10.300.888 Temporty Far Time (5212, 0, 6) 17.741.178 12.243.73 2.522.81 1.249.375 2.565.255 1.450.00 77.74 13.066 - 326.76 - 66.34.77 13.064.75 1.065.34 - 66.32.77 - 1.654.36 - 66.32.77 1.065.77 10.000 77.77 1.060.00 - 66.34.77 1.060.00 - 66.34.77 1.060.00 - 66.34.77 1.060.00 - 66.34.70 2.250.00 1.05.76 86.88 85.720 3.33.07 8.33.03 4.90.000 1.23.07.35 4.90.000 1.50.26 5.10.00 1.05.16 1.12.91.07 2.250.00 1.05.00 10.03.89 3.250.00 1.50.00 1.95.27 3.30.29 3.51.26 3.00.00 1.51.20 9.23.00 1.50.20 10.250.01 1.00.00 4.90.00 1.50.00	Expenditures:														
Continuing Funt Time (6111) 1,58,694 13,005 132,517 (6),272 192,226 2,27 6,000 703,709 128,000 168,147 128,000 168,147 128,000<	Personnel Services:														
tempory Part Time (512, B, C, G) 1.7,71,176 12,43.37 2.242,817 1.243,375 2.248,057 1.483,000 1.7,72,726 1.16,178 7.45,277 1.66,1326 1.532,523 1.623,875 1.243,875 2.483,875 2.483,875 2.483,875 2.483,875 2.483,875 2.483,875 4.18,800 5.725,85 3.000 2.527,958 5.21,564 1.066,120 1.532,373 3.41,700 3.383,02,005 Contractual KL (6102) 4.37,733 1.70,830 1.227,97 1.20,005 1.86,77 2.445,500 1.532,201 3.50,000 4.83,888 3.51,230 9.700 3.51,337 470,000 7.00,088 3.577 4.00,001 1.66,307 2.240,447 1.81,663 7.61,001 1.83,77 4.00,001 1.63,337 4.00,001 1.63,858 2.728,864 4.721,81 6.96,73,233 8.31,820 8.31,820 8.31,820 8.31,820 8.31,820 8.31,820 8.31,820 8.31,820 8.31,820 8.31,820 8.31,820 8.31,820 8.31,820 8.31,820 8.31,820 8.31,820 8.31,820 <	. ,		, ,	, ,		, ,			, ,		, ,	6,469,436		10,908,819	
Linkat (4 (6122)) 6,333,902 - - 1,342,475 - 1,48,643 - 96,722 - 1,41,000 877,76 310,660 - 663,477 724,169 724,179 724,129 724,159 724,169 724,179 724,179 724,129 724,129 724,129 724,129 724,129 724,129 724,129 724,129 724,129 724,129 724,129 724,129 724,129 724,129 724,129 724,129 724,129	•	, ,	,	,		,		,		,	,		,		
Contractual VIL (E0130) 41,188,902 - 1,53,253 1,62,4300 6,443,713 3,964,675 4,889,832 2,495,500 5,529,558 5,216,047 1,061,210 1,193,373 3,300,000 4,883,888 Contractual KL (K103F) 6,840,020 - 499,013 503,050 978,802 350,000 1,180,726 285,765 888,883 851,250 99,780 51,553 470,000 700,883 Contractual KL (K103F) 6,840,020 - 499,013 503,000 1150,000 11,80,726 285,765 888,883 851,250 99,780 51,553 470,000 700,883 Contractual KL (K103F) 3,547,447 131,563 776,100 538,884 450,000 1,083,87 285,800 451,92 456,902 56,913 8,39,870 8,368,154 18,083,485 18,183,898 Fringe Benefits 1395,384,466 7,156,579 7,445,800 12,429,412 13,92,714 13,142,9147 13,367,93 426,97,125 1,413,435 18,183,898 Fringe Benefits 1395,1437 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>513,045</td><td></td><td></td><td></td><td></td><td></td><td></td></t<>									513,045						
Contractual NCI (61087) 4.277.095 - 527.561 390,000 425.731 185,000 342,030 283.077 416,500 774.915 50,000 223.910 300,000 428,838 Contractual ELG (6104), f1 3,517.430 1.710.830 122,970 12,500 250,000 150,000 191,627 330,209 26,186 16,767 284,000 155,132 Vortime (6104), f1 3,517,430 70,830 12,297,00 130,500 250,000 150,000 191,627 330,209 26,186 16,767 284,000 155,737 All Other Personel Services 28,557,77 3,247,447 133,669 775,818 302,077 208,112 28,942,112 28,95,993 387,555 31,309 26,183 16,893,939 387,555 Total P.S. Reinge Benefits 159,538,486 7,356,579 7,485,809 12,483,065 19,93,091 13,429,187 12,99,379 24,357,99 4,572,103 36,421 36,939,393 337,555 Total P.S. Reinge Benefits 195,538,48 7,325,57 7,468,249 </td <td>. ,</td> <td></td> <td></td> <td></td> <td></td> <td>, ,</td> <td></td> <td>,</td> <td>-</td> <td>, ,</td> <td>,</td> <td></td> <td></td> <td>,</td> <td></td>	. ,					, ,		,	-	, ,	,			,	
	· · · · ·						, ,	, ,					, ,		
Studen tabor (6104, hi) 3,517,430 1,710,830 122,709 250,000 116,209 250,000 150,000 191,627 3330,209 26,186 16,767 240,000 156,337 All Other Personnel Services 8,855,077 3,247,447 131,663 755,100 528,880 450,000 1,086,825 278,886 427,812 992,500 141,178 356,421 369,593 336,793 347,575 Subtatal Personnel Services 248,566,600 16,597,595 7,485,809 12,483,065 19,97,032 11,243,048 13,467,98 26,675,235 8,319,820 8,668,154 18,83,868 Fringe Benefits 159,538,446 7,356,579 7,485,809 11,249,030 13,429,187 19,93,814 7,143,448 21,336,709 14,698,715 6,459,202 5,611,355 13,257,310 10,223,048 30,221,713 Dial P.S. Fringe Benefits 159,578,93 73,550,713 2,214,040 2,225,648 992,572 2,403,146 2,221,037 307,70 155,551 537,70 30,1220 14,101,413,40/Match 1,780,224									,				,		
Overtme (6107) 1,17,4,40 - 28,10 100,30 20,000 100,33 25,000 50,000 45,192 45,622 18,000 53,755 all Other Personel Services 246,568,609 16,597,596 10,728,720 17,973,189 30,207,713 20,811,142 28,843,42 12,507,628 31,367,936 26,675,235 8,319,820 8,668,154 18,003,436 18,183,668 Pringe Benefits 159,538,466 7,355,579 7,485,809 12,483,065 19,937,091 14,429,187 19,938,744 7,194,348 21,336,793 14,793,22 14,273,150 24,230,202 5,611,355 11,369,598 12,238,083 Total P.S. & Fringe Benefits 158,517,97 7,455,099 12,200,025 5,611,356 14,238,059 14,273,157 2,403,146 12,210,071 14,797,319 30,027,713 2,540,746 49,37,512 2,403,146 1,221,037 370,707 55,714 2,238,083 30,210 11,173,000 1,51,012 2,540,746 1,550,101 55,515 57,200 1,55,515 57,200 15,5501 57,	. ,														
All Other Personnel Services 8,855,707 3,247,447 131,663 755,00 528,380 450,000 1,088,282 279,886 427,812 692,500 141,178 356,421 369,939 387,555 Subtral Personnel Services 248,568,009 16,728,720 10,728,720 17,973,189 30,207,713 20,811,142 28,494,342 12,207,628 31,367,936 26,675,235 8,319,820 8,661,21 36,039,38 18,818,688 Fringe Benefits 19,933,846 7,355,579 1,42,14,529 30,456,254 50,144,804 34,240,329 48,433,066 19,701,976 52,704,645 41,373,950 14,779,022 14,279,510 29,403,043 30,421,781 Other Expenses - 58,577 1,220,000 2,540,746 1,824,900 2,256,648 992,572 2,403,146 2,221,037 397,037 507,455 1,402,611 1,551,2120 Vaivers 5,967,437 - 271,618 632,000 756,523 1,344,000 1,47,300 376,246 1,371,0148 1,424,000 1,479,013 397,077 165,951 303,020 857,500 Intot Expenses -															
Subtotal Personnel Services 248,568,609 16,597,596 10,728,720 17,973,189 30,207,713 20,811,142 28,494,342 12,507,628 31,367,936 26,675,235 8,319,820 8,668,154 18,033,436 18,183,698 Fringe Benefits 159,538,486 7,356,579 7,485,809 12,443,065 19,937,091 13,429,187 19,938,744 7,194,348 21,336,709 14,698,715 6,459,202 5,611,356 11,369,598 12,230,083 Total F.S. & Fringe Benefits 17,802,444 - 585,079 1,120,000 2,540,746 1,824,900 2,256,648 992,572 2,403,146 2,221,037 397,037 507,455 1,402,611 1,551,212 Waivers 5,967,437 - 271,681 600,000 78,1839 652,000 540,569 407,643 655,000 72,3514 330,707 507,455 1,402,611 1,551,51 537,300 301,210 Waivers 5,967,437 - 271,681 600,000 78,1839 652,000 2,510,736 4,109,955 844,595 1,97,59															
Fringe Benefits 159,538,486 7,356,579 7,485,809 12,483,065 19,937,091 13,429,187 19,938,744 7,194,348 21,336,709 14,698,715 6,459,202 5,611,356 11,369,598 12,280,034 30,421,781 Other Sceness:	-						,				,			,	
Total P.S. & Fringe Benefits 408,107,095 23,954,175 18,214,529 30,456,254 50,144,804 34,240,329 48,433,086 19,701,976 52,704,645 41,373,950 14,779,022 14,279,510 29,403,034 30,421,781 Other Expenses: Inst. Financial Aid/Match 17,802,444 - 585,079 1,120,000 7,81,839 652,000 504,534 330,770 165,951 537,300 301,210 Utilities 10,091,969 - 413,922 879,300 756,652 1,344,000 1,473,00 376,246 1,370,148 1,242,000 517,497 319,904 850,000 875,000 875,000 217,859 4,109,955 844,595 1,197,549 2,424,500 2,512,736 4,109,955 844,595 1,197,549 2,424,500 2,512,737 7,561,414 3,566,518 2,566,548 4,055,000 2,510,736 59,810,634 49,670,476 16,868,921 16,470,370 34,617,445 35,407,582 Total Expenditures 482,365,252 31,515,589 21,776,361 35,541,120 59,690,589 <th< td=""><td>Subtotal Personnel Services</td><td>248,568,609</td><td>16,597,596</td><td>10,728,720</td><td>17,973,189</td><td>30,207,713</td><td>20,811,142</td><td>28,494,342</td><td>12,507,628</td><td>31,367,936</td><td>26,675,235</td><td>8,319,820</td><td>8,668,154</td><td>18,033,436</td><td>18,183,698</td></th<>	Subtotal Personnel Services	248,568,609	16,597,596	10,728,720	17,973,189	30,207,713	20,811,142	28,494,342	12,507,628	31,367,936	26,675,235	8,319,820	8,668,154	18,033,436	18,183,698
Other Expenses: Inst. Financial Aid/Match 17,802,444 - 585,079 1,120,000 2,540,746 1,824,900 2,256,648 992,572 2,403,146 2,221,037 397,037 507,456 1,402,611 1,551,212 Waivers 5,967,437 - 271,681 600,000 781,839 652,000 407,643 655,000 723,534 330,770 165,951 537,300 301,210 Waivers 40,396,307 7,561,414 2,291,150 2,485,566 5,466,548 4,056,000 2,510,736 2,512,219 2,677,695 4,109,955 844,595 1,197,549 2,424,500 2,258,379 Total Other Expenses 74,258,157 7,561,414 3,561,832 5,064,866 9,545,785 7,876,900 6,455,193 4,288,680 7,105,989 8,296,526 2,089,899 2,190,860 5,214,411 4,985,801 Total Expenditures 482,365,252 31,515,589 21,776,361 35,541,120 59,690,589 42,117,229 54,888,279 23,990,656 59,810,634 49,670,476 16,6868		, ,	, ,	, ,	, ,		, ,	, ,	, ,		, ,	, ,			
Inst. Financial Aid/Match 17,802,444 - 585,079 1,120,000 2,540,746 1,824,900 2,256,648 992,572 2,403,146 2,221,037 397,037 507,455 1,402,611 1,551,212 Waivers 5,967,437 - 271,681 600,000 781,839 652,000 540,599 407,643 655,000 723,534 330,770 165,951 537,300 387,020 All Other Expenses 40,396,307 7,561,414 2,291,150 2,485,566 5,465,548 4,056,000 2,512,219 2,677,695 4,109,955 844,595 1,197,549 2,424,500 2,258,379 Total Other Expenses 40,356,252 31,515,589 21,776,361 35,541,120 59,690,589 42,117,229 54,888,279 23,990,656 59,810,634 49,670,476 16,868,921 16,470,370 34,617,445 35,407,582 Addition to (Use of) Funds Before Transfers (8,435,111) (11,417,32) 255,604 (1,359,988) 1,137,678 168,797 268,159 33,5769 96,158 (693,711) 209,699 1,66,586 784,981 Transfer in 13,290,259 11,665,710	Total P.S. & Fringe Benefits	408,107,095	23,954,175	18,214,529	30,456,254	50,144,804	34,240,329	48,433,086	19,701,976	52,704,645	41,373,950	14,779,022	14,279,510	29,403,034	30,421,781
Walvers 5,967,437 - 271,681 600,000 781,839 662,000 540,509 407,643 655,000 723,534 330,770 165,951 537,300 301,210 Utilities 10,091,699 - 413,922 879,300 756,652 1,144,000 1,147,300 376,246 1,370,148 1,242,000 511,4747 319,904 850,000 875,000 875,000 2,512,736 2,401,09,955 81,409,955 1,197,549 2,420,00 2,523,79 Total Other Expenses 7,4258,157 7,561,414 3,561,832 5,084,866 9,545,785 7,87,690 6,455,193 4,288,680 7,105,989 8,296,526 2,089,989 2,190,860 5,214,411 4,985,801 Total Expenditures 482,365,252 31,515,589 21,776,361 35,541,120 59,690,589 161,729 2,390,656 59,810,634 49,670,476 16,869,21 16,470,370 34,617,445 35,407,582 Addition (Use of] Funds Before Transfer (8,435,111) (1,141,732) 255,604 (1,370,78) 2428,700 <t< td=""><td>Other Expenses:</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Other Expenses:														
Utilities 10,091,969 - 413,922 879,300 756,652 1,344,000 376,246 1,370,148 1,242,000 517,497 319,904 850,000 875,000 All Other Expenses 7,561,414 2,291,150 2,485,566 5,466,548 4,056,000 2,512,219 2,677,695 4,109,955 844,595 1,197,549 2,242,500 2,258,379 Total Other Expenses 7,756,141 3,561,812 2,087,686 9,545,785 7,876,900 6,455,193 4,288,600 7,056 4,109,955 82,96,526 2,089,899 2,109,860 5,214,41 4,985,801 Total Expenditures 482,365,252 31,515,889 21,77,636 42,117,229 54,888,279 23,990,656 59,810,63 49,670,476 16,868,921 16,470,370 34,617,445 35,407,582 Addition (Use of) Funds Before Transfer (8,435,111) (11,417,352) 255,604 1,137,678 168,777 268,159 335,769 96,158 (693,711) 209,699 1,166,586 784,981 Transfer in 13,290,255 11,68	Inst. Financial Aid/Match	17,802,444	-	585,079	1,120,000	2,540,746	1,824,900	2,256,648	992,572	2,403,146	2,221,037	397,037	507,456	1,402,611	1,551,212
All Other Expenses 40,396,307 7,561,414 2,291,150 2,485,566 5,466,548 4,056,000 2,510,736 2,512,219 2,677,695 4,109,955 844,595 1,197,549 2,242,500 2,258,379 Total Other Expenses 74,258,157 7,561,414 3,561,332 5,084,866 9,545,785 7,876,900 6,455,193 4,288,680 7,105,989 8,296,526 2,089,899 2,100,800 5,214,411 4,985,801 Total Expenditures 482,365,252 31,515,589 21,776,361 35,541,120 59,690,589 42,117,229 54,888,279 23,990,656 59,810,634 49,670,476 16,869,21 16,470,370 34,617,445 35,407,582 Addition to (Use of) Funds Before Transfer (11,417,352) 255,604 (11,359,988) 1,137,678 168,797 268,159 612,509 335,769 96,158 (693,711) 209,699 1,166,586 7,849,81 Transfer in 13,290,2510 1,685,710 91,521 - 397,939 237,000 266,7398 (1,547,259) (1,394,653) (307,576) <th< td=""><td>Waivers</td><td>5,967,437</td><td>-</td><td>271,681</td><td>600,000</td><td>781,839</td><td>652,000</td><td>540,509</td><td>407,643</td><td>655,000</td><td>723,534</td><td>330,770</td><td>165,951</td><td>537,300</td><td>301,210</td></th<>	Waivers	5,967,437	-	271,681	600,000	781,839	652,000	540,509	407,643	655,000	723,534	330,770	165,951	537,300	301,210
Total Other Expenses 74,258,157 7,561,414 3,561,832 5,084,866 9,545,785 7,876,900 6,455,193 4,288,680 7,105,989 8,296,526 2,089,899 2,190,860 5,214,411 4,985,801 Total Expenditures 482,365,252 31,515,589 21,776,361 35,541,120 59,690,589 42,117,229 54,888,279 23,990,656 59,810,634 49,670,476 16,868,921 16,470,370 34,617,445 35,647,585 Addition to (Use of Funds Before Transfers (8,435,111) (11,417,52) 255,604 (1,359,988) 1,137,678 168,797 268,159 612,509 335,769 96,158 (693,711) 209,699 1,166,586 784,981 Transfer in 13,290,259 11,685,710 91,521 - 397,939 237,000 286,700 20,000 - 275,000 115,000 57,459 - 123,930 Transfer out (11,685,710) 91,521 - 397,939 237,000 286,700 20,000 - 275,000 115,000 57,459 - 123,930 FY18 UNGV Pay Set Aside for FY19 1,169,377 103,418	Utilities	10,091,969	-	413,922	879,300	756,652	1,344,000	1,147,300	376,246	1,370,148	1,242,000	517,497	319,904	850,000	875,000
Total Other Expenses 74,258,157 7,561,414 3,561,832 5,084,866 9,545,785 7,876,900 6,455,193 4,288,680 7,105,989 8,296,526 2,089,899 2,190,860 5,214,411 4,985,801 Total Expenditures 482,365,252 31,515,589 21,776,361 35,541,120 59,690,589 42,117,229 54,888,279 23,990,656 59,810,634 49,670,476 16,868,921 16,470,370 34,617,445 35,647,853 Addition to (Use of) Funds Before Transfers (8,435,111) (11,417,352) 255,604 (1,359,988) 1,137,678 168,797 268,159 612,509 335,769 96,158 (693,711) 209,699 1,166,586 784,981 Transfer in Transfer out 13,290,259 11,685,710 91,521 - 397,939 237,000 286,700 20,000 - 275,000 115,000 57,459 - 123,930 Transfer in 13,290,259 11,685,710 91,521 - 397,939 237,000 286,700 20,000 - 275,000 115,000 57,459 - 123,930 FY18 UNGV Pay Set Aside for FY19 1,169,	All Other Expenses	40,396,307	7,561,414	2,291,150	2,485,566	5,466,548	4,056,000	2,510,736	2,512,219	2,677,695	4,109,955	844,595	1,197,549	2,424,500	2,258,379
Addition to (Use of) Funds Before Transfers (8,435,111) (11,417,352) 255,604 (1,359,988) 1,137,678 168,797 268,159 612,509 335,769 96,158 (693,711) 209,699 1,166,586 784,981 Transfers, Additional Funds and Committents Transfer in 13,290,259 11,685,710 91,521 - 397,939 237,000 286,700 20,000 - 275,000 115,000 57,459 - 123,930 Transfer out (11,685,710) - (386,478) (750,884) (1,60,444) (1,556,033) (662,398) (1,547,259) (1,394,653) (307,576) (368,929) (962,954) (897,348) FY18 LNGV Pay Set Aside for FY19 1,169,377 103,418 39,353 - 155,137 100,000 149,000 71,018 134,050 155,000 54,000 - 95,099 13,37,678 13,290,296,291 13,8576) (311,470) (867,945) (660,026) Shared Services (1,000,000) - - - - - - -		74,258,157	7,561,414	3,561,832	5,084,866	9,545,785	7,876,900	6,455,193	4,288,680	7,105,989	8,296,526	2,089,899	2,190,860	5,214,411	4,985,801
Transfers, Additional Funds and Commitments Transfer in 13,290,259 11,685,710 91,521 - 397,939 237,000 286,700 20,000 - 275,000 115,000 57,459 - 123,930 Transfer out (11,685,710) - (386,478) (750,884) (1,690,754) (1,160,444) (1,556,033) (662,398) (1,547,259) (1,394,653) (307,576) (368,929) (962,954) (897,348) FY18 LNGV Pay Set Aside for FY19 1,169,377 103,418 39,353 - 155,137 100,000 149,000 71,018 134,050 155,000 54,000 - 95,009 113,392 Shared Services (1,000,000) -	Total Expenditures	482,365,252	31,515,589	21,776,361	35,541,120	59,690,589	42,117,229	54,888,279	23,990,656	59,810,634	49,670,476	16,868,921	16,470,370	34,617,445	35,407,582
Transfer in 13,290,259 11,685,710 91,521 - 397,939 237,000 286,700 20,000 - 275,000 115,000 57,459 - 123,930 Transfer out (11,685,710) - (386,478) (750,884) (1,690,754) (1,160,444) (1,556,033) (662,398) (1,547,259) (1,394,653) (307,576) (368,929) (962,954) (897,348) FY18 LNGV Pay Set Aside for FY19 1,169,377 103,418 39,353 - 155,137 100,000 149,000 71,018 134,050 155,000 54,000 - 95,009 113,392 Shared Services (1,000,000) (1,000,000) -	Addition to (Use of) Funds Before Transfers	(8,435,111)	(11,417,352)	255,604	(1,359,988)	1,137,678	168,797	268,159	612,509	335,769	96,158	(693,711)	209,699	1,166,586	784,981
Transfer in 13,290,259 11,685,710 91,521 - 397,399 237,000 286,700 20,000 - 275,000 115,000 57,459 - 123,930 Transfer out (11,685,710) - (386,478) (750,884) (1,690,754) (1,160,444) (1,556,033) (662,398) (1,547,259) (1,394,653) (307,576) (368,929) (962,954) (897,348) FY18 LNGV Pay Set Aside for FY19 1,169,377 103,418 39,353 - 155,137 100,000 149,000 71,018 134,050 155,000 54,000 - 95,009 113,392 Shared Services (1,000,000) -	Transfers, Additional Funds and Commitments														
Transfer out (11,685,710) - (386,478) (750,884) (1,690,754) (1,160,434) (1,550,033) (662,398) (1,547,259) (1,394,653) (307,576) (368,929) (962,954) (897,348) FY18 LNGV Pay Set Aside for FY19 1,169,377 103,418 39,353 - 155,137 100,000 149,000 71,018 134,050 155,000 54,000 - 95,009 113,392 Shared Services (1,000,000) -	-	13,290.259	11,685.710	91.521	-	397.939	237.000	286.700	20.000	-	275.000	115.000	57.459	-	123.930
FY18 LNGV Pay Set Aside for FY19 1,169,377 103,418 39,353 - 155,137 100,000 71,018 134,050 155,000 54,000 - 95,009 113,392 Shared Services (1,000,000) -					(750,884)					(1,547,259)				(962,954)	
Shared Services (1,000,000) (1,000,000) -			103.418												
Total Transfers, Additional Funds and Commitme 1,773,926 10,789,128 (255,604) (750,884) (1,137,678) (823,444) (1,120,333) (571,380) (1,413,209) (964,653) (138,576) (311,470) (867,945) (660,026)					-		-	-	-	-	-	-	-	-	
Net Change (6,661,185) (628,224) - (2,110,872) - (654,647) (852,174) 41,129 (1,077,440) (868,495) (832,287) (101.771) 298,641 124,955				(255,604)	(750,884)	(1,137,678)	(823,444)	(1,120,333)	(571,380)	(1,413,209)	(964,653)	(138,576)	(311,470)	(867,945)	(660,026)
	Net Change	(6,661,185)	(628,224)	-	(2,110,872)	-	(654,647)	(852,174)	41,129	(1,077,440)	(868,495)	(832,287)	(101,771)	298,641	124,955

Connecticut Community Colleges Expenditure Plan General & Operating Funds FY19 Projection All Colleges Consolidating

Account Name	Consolidated	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:														
Tuition (Gross)	124,653,078	-	4,177,658	8,525,133	17,828,808	13,138,450	16,249,460	6,217,062	16,723,164	14,493,494	3,178,782	3,430,508	10,215,887	10,474,672
Fees	57,464,082	-	4,212,929	4,607,170	7,860,453	3,913,450	7,002,204	3,049,092	7,517,575	7,125,037	1,131,911	1,558,487	4,430,000	5,055,774
State Appropriations	139,765,979	11,542,479	6,587,561	9,798,044	17,036,682	12,051,929	14,641,400	7,185,596	16,562,596	12,986,346	5,932,990	5,922,515	9,885,562	9,632,279
Addtl State Appropriation (Dev Edu and Outcom	8,564,677	1,202,027	228,697	500,065	1,050,232	729,480	1,003,725	397,463	969,445	860,370	185,307	245,957	604,584	587,325
GF Fringe Benefits Paid by State	122,699,919	7,356,579	5,877,491	9,266,324	14,945,911	10,778,208	13,887,106	6,155,730	15,561,388	10,901,068	5,344,460	4,750,903	9,007,390	8,867,361
OF Fringe Benefits Paid by State	16,200,000	-	690,388	1,559,440	1,887,911	1,099,509	2,533,955	472,992	2,516,343	1,869,542	515,766	303,400	1,366,956	1,383,798
Private Gifts, Grants and Contracts	112,500	-	-	-	-	-	-	10,000	-	-	100,000	-	-	2,500
Sales of Educational Activities	640,249	-	17,876	-	38,000	130,000	7,000	3,500	113,873	200,000	-	-	-	130,000
All Other Revenue	3,990,710	396,971	195,845	206,958	260,229	445,000	320,763	149,328	287,533	224,200	65,000	244,637	881,137	313,109
Total Revenue	474,091,194	20,498,056	21,988,445	34,463,134	60,908,226	42,286,026	55,645,613	23,640,763	60,251,917	48,660,057	16,454,216	16,456,407	36,391,516	36,446,818
Expenditures:														
Personnel Services:														
Full Time (6101)	154,321,168	10,920,427	4,857,724	11,806,459	17,488,088	14,052,286	17,817,213	8,286,849	19,601,940	16,231,780	6,490,844	5,379,372	10,933,942	10,454,244
Continuing Part Time (6111)	1,528,337	112,788	48,553	15,000	58,178	223,342	24,274	65,000	207,796	175,127	-	283,493	-	314,786
Temporary Part Time (6102, B, D, G)	19,482,185	109,930	3,030,753	1,132,935	2,692,100	1,450,400	2,460,063	519,145	2,142,938	1,521,628	114,955	781,983	1,670,679	1,854,676
Clinical EA (6102B)	5,804,043	-	-	1,206,465	1,168,543	-	96,732	-	1,434,436	711,166	240,309	-	636,440	309,952
Contractual PTL (6103D)	42,111,300	-	1,600,264	1,955,393	6,571,112	3,794,675	5,239,832	2,291,561	5,618,071	4,784,520	1,026,435	1,296,443	3,765,656	4,167,338
Contractual NCL (6103E)	4,258,137	-	414,638	455,233	425,751	185,000	443,462	219,406	399,121	763,372	42,338	200,082	284,442	425,292
Contractual ECL (6103F)	7,420,105	-	794,205	590,000	978,802	350,000	1,180,726	285,765	871,716	868,155	107,467	83,218	515,254	794,797
Student Labor (6104, H)	3,728,740	1,681,112	136,162	77,847	250,000	150,000	250,000	204,064	191,627	330,209	36,705	21,292	204,000	195,722
Overtime (6107)	1,196,693	-	19,564	103,540	290,000	150,000	100,339	25,000	285,814	50,000	45,192	45,062	22,000	60,182
All Other Personnel Services	7,715,550	2,207,809	149,107	727,618	528,380	450,000	786,626	251,802	439,089	692,500	163,752	452,615	382,492	483,760
Subtotal Personnel Services	247,566,258	15,032,066	11,050,970	18,070,490	30,450,954	20,805,703	28,399,267	12,148,592	31,192,548	26,128,457	8,267,997	8,543,560	18,414,905	19,060,749
Fringe Benefits	158,320,160	7,394,104	7,278,631	12,574,632	20,059,860	13,429,187	19,311,502	6,943,366	21,162,136	14,615,000	5,997,971	5,514,189	12,064,155	11,975,427
Total P.S. & Fringe Benefits	405,886,418	22,426,170	18,329,601	30,645,122	50,510,814	34,234,890	47,710,769	19,091,958	52,354,684	40,743,457	14,265,968	14,057,749	30,479,060	31,036,176
Other Expenses:														
Inst. Financial Aid/Match	17,496,258	-	579,099	1,120,000	2,540,746	1,824,900	2,256,648	992,572	2,403,146	1,998,933	397,037	507,456	1,402,611	1,473,110
Waivers	6,323,931	-	317,000	600,000	781,839	652,000	600,000	376,094	655,000	944,257	357,120	165,951	475,800	398,870
Utilities	10,278,907	-	448,780	879,300	762,837	1,344,400	1,300,000	317,208	1,370,148	1,257,236	613,994	319,904	850,000	815,100
All Other Expenses	41,019,586	8,142,710	2,057,324	2,560,566	5,577,359	4,056,000	2,510,736	2,304,117	2,852,511	4,120,855	844,595	1,197,549	2,555,529	2,239,735
Total Other Expenses	75,118,682	8,142,710	3,402,203	5,159,866	9,662,781	7,877,300	6,667,384	3,989,991	7,280,805	8,321,281	2,212,746	2,190,860	5,283,940	4,926,815
			-	-	-	-	-		-	-	-	-	-	-
Total Expenditures =	481,005,100	30,568,880	21,731,804	35,804,988	60,173,595	42,112,190	54,378,153	23,081,949	59,635,489	49,064,738	16,478,714	16,248,609	35,763,000	35,962,991
Addition to (Use of) Funds Before Transfers	(6,913,906)	(10,070,824)	256,641	(1,341,854)	734,631	173,836	1,267,460	558,814	616,428	(404,681)	(24,498)	207,798	628,516	483,827
Transfers, Additional Funds and Commitments														
Transfer in	14,339,702	11,740,581	129,837	115,458	293,898	224,100	288,573	131,217	274,121	277,578	202,555	145,929	158,293	357,562
Transfer out	(14,378,146)	(2,542,236)	(386,478)	(750,884)	(1,690,754)	(1,160,444)	(1,556,033)	(662,398)	(1,564,423)	(1,394,653)	(308,887)	(370,847)	(962,954)	(1,027,155)
FY18 LNGV Pay Set Aside for FY19	443,579	114,520	-	-	-	100,000	-	-	134,050	-	-	-	95,009	-
Total Transfers, Additional Funds and Commitme	405,135	9,312,865	(256,641)	(635,426)	(1,396,856)	(836,344)	(1,267,460)	(531,181)	(1,156,252)	(1,117,075)	(106,332)	(224,918)	(709,652)	(669,593)
Net Change Subtotal	(6,508,771)	(757,959)	-	(1,977,280)	(662,225)	(662,508)	-	27,633	(539,824)	(1,521,756)	(130,830)	(17,120)	(81,136)	(185,766)
=	704.000	704.000												
Transfer from Restricted CB Reserves (2017 SEB	704,960	704,960	-	-	-	-	-	-	-	-	-	-	-	-
Net Change	(5,803,811)	(52,999)	-	(1,977,280)	(662,225)	(662,508)	-	27,633	(539,824)	(1,521,756)	(130,830)	(17,120)	(81,136)	(185,766)

Connecticut Community Colleges

Expenditure Plan General & Operating Funds FY19 Projection, FY19 Budget and FY18 Actual

System Office

Account Name	FY18 Actual	FY19 Budget	FY19 Projection		FY19 Bud vs. FY19 Proj Inc(Dec)		
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%		
Revenue:							
Tuition (Gross)	-	-	-	-	NA		
Fees	25,778	-	-	-	NA		
State Appropriations	9,512,143	11,542,479	11,542,479	-	0.00%		
Addtl State Appropriation (Outcomes Based Funding)	-	1,202,027	1,202,027 *	-	0.00%		
GF Fringe Benefits Paid by State	5,557,222	7,153,731	7,356,579	202,848	2.80%		
OF Fringe Benefits Paid by State			-	-	NA		
Private Gifts, Grants and Contracts	-	-	-	-	NA		
Sales of Educational Activities	-	-	-	-	NA		
All Other Revenue	243,340	200,000	396,971	196,971	98.50%		
Total Revenue	15,338,483	20,098,237	20,498,056	399,819	2.00%		
xpenditures:							
Personnel Services:							
Full Time (6101)	9,676,790	11,495,881	10,920,427	(575,454)	-5.00%		
Continuing Part Time (6111)	12,500	131,005	112,788	(18,217)	-13.90%		
Temporary Part Time (6102, B, D, G)	222,039	12,433	109,930	97,497	784.20%		
Clinical EA (6102B)	-	-	-	-	NA		
Contractual PTL (6103D)	-	-	-	-	NA		
Contractual NCL (6103E)	-	-	-	-	NA		
Contractual ECL (6103F)	-	-	-	-	NA		
Student Labor (6104, H)	23,168	1,710,830	1,681,112 **	(29,718)	-1.70%		
Overtime (6107)	-	-	-	-	NA		
All Other Personnel Services	282,671	3,247,447	2,207,809	(1,039,638)	-32.00%		
Subtotal Personnel Services	10,217,168	16,597,596	15,032,066	(1,565,530)	-9.40%		
Fringe Benefits	5,910,399	7,356,579	7,394,104	37,525	0.50%		
Total P.S. & Fringe Benefits	16,127,567	23,954,175	22,426,170	(1,528,005)	-6.40%		
Other Expenses:							
Inst. Financial Aid/Match	-	-	-	-	NA		
Waivers	-	-	-	-	NA		
Utilities	794	-	-	-	NA		
All Other Expenses	4,992,476	7,561,414	8,142,710	581,296	7.70%		
Total Other Expenses	4,993,270	7,561,414	8,142,710	581,296	7.70%		
otal Expenditures	21,120,837	31,515,589	30,568,880	(946,709)	-3.00%		
Addition to (Use of) Funds Before Transfers	(5,782,354)	(11,417,352)	(10,070,824)	1,346,528	-11.80%		
ransfers, Additional Funds and Commitments							
Transfer in	11,859,601	11,685,710	11,740,581	54,871	0.50%		
Transfer out	(7,086,828)	-	(2,542,236)	(2,542,236)	NA		
FY18 LNGV Pay Set Aside for FY19	-	103,418	114,520	11,102	10.70%		
Shared Services	-	(1,000,000)	-	1,000,000	-100.00%		
Total Transfers, Additional Funds and Commitments	4,772,773	10,789,128	9,312,865	(1,476,263)	-13.70%		
Net Change Subtotal	(1,009,581)	(628,224)	(757,959)	(129,735)	20.70%		
Restricted CB Reserves (2017 SEBAC)	2,068,369	-	704,960	704,960	NA		
Net Change	1,058,788	(628,224)	(52,999)	575,225	-91.60%		
	,,		X- //				

* Outcomes Based Funding on hold at the SO, funds distribution TBA

** Outcomes Based Funding expenditures are estimated for Student Labor

GF Fringe Benefits Paid by State

Account Name

State Appropriations Addtl State Appropriation (Dev Edu and Outcomes)

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Asnuntuck

Revenue:

Tuition (Gross) Fees

			FY19 Proj	vs. Bud
FY18 Actual	FY19 Budget	FY19 Projection	Inc(D)ec)
Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
4,170,332	4,272,125	4,177,658	(94,467)	-2.20%
4,162,964	4,153,307	4,212,929	59,622	1.40%
6,516,724	6,587,561	6,587,561	-	0.00%
315,851	228,697	228,697	-	0.00%
5,205,375	5,877,491	5,877,491	(0)	0.00%
-	690,388	690,388	-	0.00%
-	-	-	-	NA
23,340	21,500	17,876	(3,624)	-16.90%
183.131	200.896	195.845	(5.051)	-2.50%

5,205,375	5,877,491	5,877,491	(0)	0.00%
-	690,388	690,388	-	0.00%
-	-	-	-	NA
23,340	21,500	17,876	(3,624)	-16.90%
183,131	200,896	195,845	(5,051)	-2.50%
20,577,717	22,031,965	21,988,445	(43,520)	-0.20%
4,975,615	5,160,924	4,857,724	(303,200)	-5.90%
21,862	103,085	48,553	(54,532)	-52.90%
2,685,182	2,622,831	3,030,753	407,922	15.60%
-	-	-	-	NA
1,525,865	1,532,523	1,600,264	67,741	4.40%
484,063	527,561	414,638	(112,923)	-21.40%
712,315	499,013	794,205	295,192	59.20%
188,738	122,970	136,162	13,192	10.70%
31,468	28,150	19,564	(8,586)	-30.50%
338,253	131,663	149,107	17,444	13.20%
10,963,362	10,728,720	11,050,970	322,250	3.00%
6,501,165	7,485,809	7,278,631	(207,178)	-2.80%
17,464,527	18,214,529	18,329,601	115,072	0.60%
600,628	585,079	579,099	(5,980)	-1.00%
293,351	271,681	317,000	45,319	16.70%
399,109	413,922	448,780	34,858	8.40%
	2.291.150	2.057.324		-10.20%
3,062,253	3,561,832	3,402,203	(159,629)	-4.50%
20,526,780	21,776,361	21,731,804	(44,557)	-0.20%
50,937	255,604	256,641	1,037	0.40%
312.285	91.521	129.837	38.316	41.90%
	,		-	0.00%
		-		-100.00%
(41,846)		(256,641)		0.40%
		/	., ,	
	23,340 183,131 20,577,717 4,975,615 21,862 2,685,182 - 1,525,865 484,063 712,315 188,738 31,468 338,253 10,963,362 6,501,165 17,464,527 600,628 293,351 399,109 1,769,165 3,062,253 20,526,780	- 690,388 23,340 21,500 183,131 200,896 20,577,717 22,031,965 4,975,615 5,160,924 21,862 103,085 2,685,182 2,622,831 - - 1,525,865 1,532,523 484,063 527,561 712,315 499,013 188,738 122,970 31,468 28,150 338,253 131,663 10,963,362 10,728,720 6,501,165 7,485,809 17,464,527 18,214,529 600,628 585,079 293,351 271,681 399,109 413,922 1,769,165 2,291,150 3,062,253 3,561,832 20,526,780 21,776,361 50,937 255,604 312,285 91,521 (354,131) (386,478) - 39,353	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$

				FY19 Proj	
Account Name	FY18 Actual	FY19 Budget	FY19 Projection	Inc(E	Dec)
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%
evenue:					
Tuition (Gross)	8,093,714	8,327,100	8,525,133	198,033	2.40%
Fees	4,468,826	4,536,884	4,607,170	70,286	1.50%
State Appropriations	10,340,019	9,798,044	9,798,044	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	521,486	500,065	500,065	-	0.00%
GF Fringe Benefits Paid by State	8,571,931	9,266,324	9,266,324	(0)	0.00%
OF Fringe Benefits Paid by State	-	1,559,440	1,559,440	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	28,710	-	-	-	NA
All Other Revenue	340,360	193,275	206,958	13,683	7.10%
Total Revenue	32,365,045	34,181,132	34,463,134	282,002	0.80%
xpenditures:					
Personnel Services:					
Full Time (6101)	11,587,950	11,763,554	11,806,459	42,905	0.40%
Continuing Part Time (6111)	33,324	35,517	15,000	(20,517)	-57.80%
Temporary Part Time (6102, B, D, G)	1,238,074	1,249,375	1,132,935	(116,440)	-9.30%
Clinical EA (6102B)	1,278,974	1,534,675	1,206,465	(328,210)	-21.40%
Contractual PTL (6103D)	2,196,225	1,624,360	1,955,393	331,033	20.40%
Contractual NCL (6103E)	404,563	390,003	455,233	65,230	16.70%
Contractual ECL (6103F)	516,017	503,565	590,000	86,435	17.20%
Student Labor (6104, H)	159,733	12,500	77,847	65,347	522.80%
Overtime (6107)	139,639	103,540	103,540	-	0.00%
All Other Personnel Services	338,714	756,100	727,618	(28,482)	-3.80%
Subtotal Personnel Services	17,893,211	17,973,189	18,070,490	97,301	0.50%
Fringe Benefits	11,244,591	12,483,065	12,574,632	91,567	0.70%
Total P.S. & Fringe Benefits	29,137,802	30,456,254	30,645,122	188,868	0.60%
Other Expenses:					
Inst. Financial Aid/Match	1,459,823	1,120,000	1,120,000	-	0.00%
Waivers	494,971	600,000	600,000	-	0.00%
Utilities	881,491	879,300	879,300	-	0.00%
All Other Expenses	2,441,542	2,485,566	2,560,566	75,000	3.00%
Total Other Expenses	5,277,828	5,084,866	5,159,866	75,000	1.50%
otal Expenditures	34,415,630	35,541,120	35,804,988	263,868	0.70%
ddition to (Use of) Funds Before Transfers	(2,050,585)	(1,359,988)	(1,341,854)	18,134	-1.30%
ransfers, Additional Funds and Commitments					
Transfer in	520.052		115 450	115 450	NIA
	529,052	-	115,458	115,458	NA
Transfer out	(821,032)	(750,884)	(750,884)	-	0.00%
FY18 LNGV Pay Set Aside for FY19			-	-	NA
Fotal Transfers, Additional Funds and Commitments	(291,981)	(750,884)	(635,426)	115,458	-15.40%
Net Change	(2,342,565)	(2,110,872)	(1,977,280)	133,592	-6.30%
Net Change	(2,342,303)	(2,110,072)	(1,577,280)	133,392	-0.30%

FY19 Proj vs. Bud

Gateway

Account Name	FY18 Actual	FY19 Budget	FY19 Projection	-	Proj vs. Bud nc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)	
Revenue:						
Tuition (Gross)	17,729,637	17,720,146	17,828,808	108,662	0.60%	
Fees	7,840,240	7,800,733	7,860,453	59,720	0.80%	
State Appropriations	18,062,379	17,036,682	17,036,682	-	0.00%	
Addtl State Appropriation (Dev Edu and Outcomes)	1,158,231	1,050,232	1,050,232	-	0.00%	
GF Fringe Benefits Paid by State	14,197,055	14,945,911	14,945,911	(0)	0.00%	
OF Fringe Benefits Paid by State	-	1,887,911	1,887,911	-	0.00%	
Private Gifts, Grants and Contracts	-	-	-	-	NA	
Sales of Educational Activities	40,113	38,000	38,000	-	0.00%	
All Other Revenue	581,934	348,652	260,229	(88,423)	-25.40%	
Total Revenue	59,609,589	60,828,267	60,908,226	79,959	0.10%	
Expenditures:						
Personnel Services:						
Full Time (6101)	17,220,630	17,487,891	17,488,088	197	0.00%	
Continuing Part Time (6111)	48,983	68,127	58,178	(9,949)	-14.60%	
Temporary Part Time (6102, B, D, G)	2,600,725	2,566,526	2,692,100	125,574	4.90%	
Clinical EA (6102B)	1,132,805	1,168,543	1,168,543	-	0.00%	
Contractual PTL (6103D)	6,431,634	6,443,713	6,571,112	127,399	2.00%	
Contractual NCL (6103E)	390,981	425,731	425,751	20	0.00%	
Contractual ECL (6103F)	986,649	978,802	978,802	-	0.00%	
Student Labor (6104, H)	626,383	250,000	250,000	-	0.00%	
Overtime (6107)	293,895	290,000	290,000	-	0.00%	
All Other Personnel Services	631,145	528,380	528,380	-	0.00%	
Subtotal Personnel Services	30,363,829	30,207,713	30,450,954	243,241	0.80%	
Fringe Benefits	17,874,627	19,937,091	20,059,860	122,769	0.60%	
Total P.S. & Fringe Benefits	48,238,456	50,144,804	50,510,814	366,010	0.70%	
Other Expenses:						
Inst. Financial Aid/Match	2,323,818	2,540,746	2,540,746	-	0.00%	
Waivers	824,109	781,839	781,839	-	0.00%	
Utilities	953,570	756,652	762,837	6,185	0.80%	
All Other Expenses	6,373,228	5,466,548	5,577,359	110,811	2.00%	
Total Other Expenses	10,474,724	9,545,785	9,662,781	116,996	1.20%	
otal Expenditures	58,713,180	59,690,589	60,173,595	483.006	0.80%	
	30,713,100	33,636,365	00,173,333	403,000	0.0070	
Addition to (Use of) Funds Before Transfers	896,409	1,137,678	734,631	(403,047)	-35.40%	
ransfers, Additional Funds and Commitments						
Transfer in	702,052	397,939	293,898	(104,041)	-26.10%	
Transfer out	(1,671,307)	(1,690,754)	(1,690,754)	-	0.00%	
FY18 LNGV Pay Set Aside for FY19	-	155,137	-	(155,137)	-100.00%	
Total Transfers, Additional Funds and Commitments	(969,255)	(1,137,678)	(1,396,856)	(259,178)	22.80%	
Net Change	(72,846)	-	(662,225)	(662,225)	NA	

Housatonic

Account Name	FY18 Actual	FY19 Budget	FY19 Projection		FY19 Proj vs. Bud Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%	
evenue:						
Tuition (Gross)	12,817,571	13,138,450	13,138,450	-	0.00%	
Fees	4,569,159	3,913,450	3,913,450	-	0.00%	
State Appropriations	12,623,313	12,051,929	12,051,929	-	0.00%	
Addtl State Appropriation (Dev Edu and Outcomes)	926,185	729,480	729,480	-	0.00%	
GF Fringe Benefits Paid by State	10,308,372	10,778,208	10,778,208	-	0.00%	
OF Fringe Benefits Paid by State	· · · -	1,099,509	1,099,509	-	0.00%	
Private Gifts, Grants and Contracts	-	-	-	-	NA	
Sales of Educational Activities	128,803	-	130,000	130,000	NA	
All Other Revenue	118,226	575,000	445,000	(130,000)	-22.60%	
Total Revenue	41,491,628	42,286,026	42,286,026		0.00%	
xpenditures:						
Personnel Services:						
Full Time (6101)	13,441,083	13,948,632	14,052,286	103,654	0.70%	
Continuing Part Time (6111)	173,398	196,226	223,342	27,116	13.80%	
Temporary Part Time (6102, B, D, G)	1,496,551	1,450,400	1,450,400	-	0.00%	
Clinical EA (6102B)	-		-	-	NA	
Contractual PTL (6103D)	4,024,731	3,964,675	3,794,675	(170,000)	-4.30%	
Contractual NCL (6103E)	205,067	185,000	185,000	-	0.00%	
Contractual ECL (6103F)	444,061	350,000	350,000	-	0.00%	
Student Labor (6104, H)	404,134	116,209	150,000	33,791	29.10%	
Overtime (6107)	173,590	150,000	150,000	-	0.00%	
All Other Personnel Services	224,554	450,000	450,000	-	0.00%	
Subtotal Personnel Services	20,587,169	20,811,142	20,805,703	(5,439)	0.00%	
Fringe Benefits	12,598,451	13,429,187	13,429,187	-	0.00%	
Total P.S. & Fringe Benefits	33,185,620	34,240,329	34,234,890	(5,439)	0.00%	
Other Expenses:						
Inst. Financial Aid/Match	1,668,256	1,824,900	1,824,900	-	0.00%	
Waivers	534,363	652,000	652,000	_	0.00%	
Utilities	1,132,681		1,344,400	400	0.00%	
	, ,	1,344,000				
All Other Expenses	4,241,965	4,056,000	4,056,000 7,877,300	- 400	0.00%	
Total Other Expenses	7,577,265	7,876,900	7,877,300	400	0.00%	
otal Expenditures	40,762,886	42,117,229	42,112,190	(5,039)	0.00%	
ddition to (Use of) Funds Before Transfers	728,742	168,797	173,836	5,039	3.00%	
ransfers, Additional Funds and Commitments						
Transfer in	688,365	237,000	224,100	(12,900)	-5.40%	
Transfer out	(1,132,307)	(1,160,444)	(1,160,444)	-	0.00%	
FY18 LNGV Pay Set Aside for FY19	-	100,000	100,000	-	0.00%	
Fotal Transfers, Additional Funds and Commitments	(443,942)	(823,444)	(836,344)	(12,900)	1.60%	
		(654,647)				

Manchester

				FY19 Proj VS. Bud	
Account Name	FY18 Actual FY19 Budget		FY19 Projection	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
evenue:					
Tuition (Gross)	15,059,339	15,584,832	16,249,460	664,628	4.30%
Fees	8,146,398	7,159,186	7,002,204	(156,982)	-2.20%
State Appropriations	15,633,271	14,641,400	14,641,400	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	1,122,196	1,003,725	1,003,725	-	0.00%
GF Fringe Benefits Paid by State	13,271,606	13,887,106	13,887,106	-	0.00%
OF Fringe Benefits Paid by State	-	2,533,955	2,533,955	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	9,957	9,100	7,000	(2,100)	-23.10%
All Other Revenue	501,828	337,134	320,763	(16,371)	-4.90%
Total Revenue	53,744,594	55,156,438	55,645,613	489,175	0.90%
penditures:					
Personnel Services:					
Full Time (6101)	18,970,147	18,800,349	17,817,213	(983,136)	-5.20%
Continuing Part Time (6111)	104,564	24,274	24,274	-	0.00%
Temporary Part Time (6102, B, D, G)	1,901,402	1,723,234	2,460,063	736,829	42.80%
Clinical EA (6102B)	89,292	96,732	96,732	-	0.00%
Contractual PTL (6103D)	4,775,280	4,889,832	5,239,832	350,000	7.20%
Contractual NCL (6103E)	355,508	342,030	443,462	101,432	29.70%
Contractual ECL (6103F)	1,096,428	1,180,726	1,180,726	-	0.00%
Student Labor (6104, H)	343,391	250,000	250,000	-	0.00%
Overtime (6107)	84,665	100,339	100,339	-	0.00%
All Other Personnel Services	350,314	1,086,826	786,626	(300,200)	-27.60%
Subtotal Personnel Services	28,070,990	28,494,342	28,399,267	(95,075)	-0.30%
Fringe Benefits	18,041,454	19,938,744	19,311,502	(627,242)	-3.10%
Total P.S. & Fringe Benefits	46,112,444	48,433,086	47,710,769	(722,317)	-1.50%
Other Expenses:					
Inst. Financial Aid/Match	2,233,369	2,256,648	2,256,648	-	0.00%
Waivers	538,590	540,509	600,000	59,491	11.00%
Utilities	1,199,932	1,147,300	1,300,000	152,700	13.30%
All Other Expenses	2,585,872	2,510,736	2,510,736	,	0.00%
Total Other Expenses	6,557,762	6,455,193	6,667,384	212,191	3.30%
otal Expenditures	52,670,207	54,888,279	54,378,153	(510,126)	-0.90%
· · · · · · · · · · ·					
ddition to (Use of) Funds Before Transfers	1,074,388	268,159	1,267,460	999,301	372.70%
ansfers, Additional Funds and Commitments					
Transfer in	868,743	286,700	288,573	1,873	0.70%
Transfer out	(1,536,899)	(1,556,033)	(1,556,033)	-	0.00%
FY18 LNGV Pay Set Aside for FY19		149,000		(149,000)	-100.00%
otal Transfers, Additional Funds and Commitments	(668,156)	(1,120,333)	(1,267,460)	(147,127)	13.10%
Net Change	406,232	(852,174)		852,174	-100.00%

FY19 Proj vs. Bud

Account Name	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj Inc(E	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%
evenue:					
Tuition (Gross)	6,787,998	6,956,918	6,217,062	(739,856)	-10.60%
Fees	3,188,793	3,240,901	3,049,092	(191,809)	-5.90%
State Appropriations	7,466,612	7,185,596	7,185,596	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	390,023	397,463	397,463	-	0.00%
GF Fringe Benefits Paid by State	5,703,364	6,155,730	6,155,730	-	0.00%
OF Fringe Benefits Paid by State	-	472,992	472,992	-	0.00%
Private Gifts, Grants and Contracts	7,496	12,000	10,000	(2,000)	-16.70%
Sales of Educational Activities	4,959	5,000	3,500	(1,500)	-30.00%
All Other Revenue	50,835	176,565	149,328	(27,237)	-15.40%
Total Revenue	23,600,080	24,603,165	23,640,763	(962,402)	-3.90%
penditures:					
Personnel Services:					
Full Time (6101)	8,219,212	8,410,355	8,286,849	(123,506)	-1.50%
Continuing Part Time (6111)	48,323	65,000	65,000	-	0.00%
Temporary Part Time (6102, B, D, G)	455,099	513,045	519,145	6,100	1.20%
Clinical EA (6102B)	-	-	-	-	NA
Contractual PTL (6103D)	2,273,525	2,495,500	2,291,561	(203,939)	-8.20%
Contractual NCL (6103E)	128,081	283,077	219,406	(63,671)	-22.50%
Contractual ECL (6103F)	532,084	285,765	285,765	-	0.00%
Student Labor (6104, H)	196,423	150,000	204,064	54,064	36.00%
Overtime (6107)	26,949	25,000	25,000	-	0.00%
All Other Personnel Services	70,136	279,886	251,802	(28,084)	-10.00%
Subtotal Personnel Services	11,949,831	12,507,628	12,148,592	(359,036)	-2.90%
Fringe Benefits	7,016,491	7,194,348	6,943,366	(250,982)	-3.50%
Total P.S. & Fringe Benefits	18,966,322	19,701,976	19,091,958	(610,018)	-3.10%
Other Expenses:					
Inst. Financial Aid/Match	789,491	992,572	992,572	-	0.00%
Waivers	405,485	407,643	376,094	(31,549)	-7.70%
Utilities	359,391	376,246	317,208	(59,038)	-15.70%
All Other Expenses	2,064,856	2,512,219	2,304,117	(208,102)	-8.30%
Fotal Other Expenses	3,619,224	4,288,680	3,989,991	(298,689)	-7.00%
otal Expenditures	22,585,546	23,990,656	23,081,949	(908,707)	-3.80%
	<u> </u>		<u> </u>	<u> </u>	
ldition to (Use of) Funds Before Transfers	1,014,535	612,509	558,814	(53,695)	-8.80%
ansfers, Additional Funds and Commitments					
Transfer in	480,395	20,000	131,217	111,217	556.10%
Transfer out	(654,305)	(662,398)	(662,398)	-	0.00%
FY18 LNGV Pay Set Aside for FY19		71,018	-	(71,018)	-100.00%
otal Transfers, Additional Funds and Commitments	(173,910)	(571,380)	(531,181)	40,199	-7.00%
Not Change	840,625	41,129	27,633	(13,496)	-32.80%
Net Change	840,625	41,129	27,033	(13,496)	-32.80%

Account Name

ATTACHMENT C

					20
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	16,423,805	16,675,973	16,723,164	47,191	0.30%
Fees	7,486,459	7,568,435	7,517,575	(50,860)	-0.70%
State Appropriations	17,377,915	16,562,596	16,562,596	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	1,076,183	969,445	969,445	-	0.00%
GF Fringe Benefits Paid by State	14,637,471	15,561,388	15,561,388	-	0.00%
OF Fringe Benefits Paid by State	-	2,516,343	2,516,343	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	131,866	113,873	113,873	-	0.00%
All Other Revenue	388,199	178,350	287,533	109,183	61.20%
Total Revenue	57,521,898	60,146,403	60,251,917	105,514	0.20%
xpenditures:					
Personnel Services:					
Full Time (6101)	19,118,386	19,991,436	19,601,940	(389,496)	-1.90%
Continuing Part Time (6111)	237,538	203,709	207,796	4,087	2.00%
Temporary Part Time (6102, B, D, G)	2,068,380	2,054,811	2,142,938	88,127	4.30%
Clinical EA (6102B)	1,205,863	1,418,000	1,434,436	16,436	1.20%
Contractual PTL (6103D)	5,408,236	5,529,558	5,618,071	88,513	1.60%
Contractual NCL (6103E)	352,609	416,500	399,121	(17,379)	-4.20%
Contractual ECL (6103F)	837,680	868,683	871,716	3,033	0.30%
Student Labor (6104, H)	287,036	191,627	191,627	-	0.00%
Overtime (6107)	311,872	265,800	285,814	20,014	7.50%
All Other Personnel Services	368,569	427,812	439,089	11,277	2.60%
Subtotal Personnel Services	30,196,169	31,367,936	31,192,548	(175,388)	-0.60%
Fringe Benefits	19,489,981	21,336,709	21,162,136	(174,573)	-0.80%
Total P.S. & Fringe Benefits	49,686,150	52,704,645	52,354,684	(349,961)	-0.70%
Other Expenses:					
Inst. Financial Aid/Match	2,381,531	2,403,146	2,403,146	-	0.00%
Waivers	546,533	655,000	655,000	-	0.00%
Utilities	1,268,626	1,370,148	1,370,148	-	0.00%
All Other Expenses	2,985,347	2,677,695	2,852,511	174,816	6.50%
Total Other Expenses	7,182,037	7,105,989	7,280,805	174,816	2.50%
otal Expenditures	56,868,187	59,810,634	59,635,489	(175,145)	-0.30%
ddition to (Use of) Funds Before Transfers	653,711	335,769	616,428	280,659	83.60%
ransfers, Additional Funds and Commitments					
Transfer in	789,146	-	274,121	274,121	NA
Transfer out	(1,514,429)	(1,547,259)	(1,564,423)	(17,164)	1.10%
FY18 LNGV Pay Set Aside for FY19	(_,,	134,050	134,050		0.00%
Total Transfers, Additional Funds and Commitments	(725,283)	(1,413,209)	(1,156,252)	256,957	-18.20%
,	(- <i>,</i>)	(, _,)	() , ,	,	

FY18 Actual

Account Name	FY18 Actual	FY19 Budget	FY19 Projection	-	Proj vs. Bud nc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%	
levenue:						
Tuition (Gross)	15,622,270	15,530,446	14,493,494	(1,036,952)	-6.70%	
Fees	7,406,601	7,141,512	7,125,037	(16,475)	-0.20%	
State Appropriations	13,737,284	12,986,346	12,986,346	-	0.00%	
Addtl State Appropriation (Dev Edu and Outcomes)	960,956	860,370	860,370	-	0.00%	
GF Fringe Benefits Paid by State	10,254,514	10,901,068	10,901,068	-	0.00%	
OF Fringe Benefits Paid by State	-	1,869,542	1,869,542	-	0.00%	
Private Gifts, Grants and Contracts	-	-	-	-	NA	
Sales of Educational Activities	200,204	200,000	200,000	-	0.00%	
All Other Revenue	274,361	277,350	224,200	(53,150)	-19.20%	
Total Revenue	48,456,190	49,766,634	48,660,057	(1,106,577)	-2.20%	
xpenditures:						
Personnel Services:						
Full Time (6101)	16,157,052	16,038,606	16,231,780	193,174	1.20%	
Continuing Part Time (6111)	118,606	128,006	175,127	47,121	36.80%	
Temporary Part Time (6102, B, D, G)	1,365,865	1,766,026	1,521,628	(244,398)	-13.80%	
Clinical EA (6102B)	871,136	877,676	711,166	(166,510)	-19.00%	
Contractual PTL (6103D)	4,991,678	5,216,047	4,784,520	(431,527)	-8.30%	
Contractual NCL (6103E)	624,208	724,915	763,372	38,457	5.30%	
Contractual ECL (6103F)	659,182	851,250	868,155	16,905	2.00%	
Student Labor (6104, H)	457,737	330,209	330,209	-	0.00%	
Overtime (6107)	45,292	50,000	50,000	-	0.00%	
All Other Personnel Services	349,578	692,500	692,500	_	0.00%	
Subtotal Personnel Services	25,640,333	26,675,235	26,128,457	(546,778)	-2.00%	
Fringe Benefits	13,883,360	14,698,715	14,615,000	(83,715)	-0.60%	
Total P.S. & Fringe Benefits	39,523,692	41,373,950	40,743,457	(630,493)	-1.50%	
Other Expenses:						
Inst. Financial Aid/Match	1,968,568	2,221,037	1,998,933	(222,104)	-10.00%	
•	, ,	, ,		. , ,		
Waivers	607,891	723,534	944,257	220,723	30.50%	
Utilities	1,272,939	1,242,000	1,257,236	15,236	1.20%	
All Other Expenses	3,927,840	4,109,955	4,120,855	10,900	0.30%	
Total Other Expenses	7,777,239	8,296,526	8,321,281	24,755	0.30%	
otal Expenditures	47,300,931	49,670,476	49,064,738	(605,738)	-1.20%	
ddition to (Use of) Funds Before Transfers	1,155,259	96,158	(404,681)	(500,839)	-520.90%	
ransfers, Additional Funds and Commitments						
Transfer in	792,057	275,000	277,578	2,578	0.90%	
Transfer out	(1,369,837)	(1,394,653)	(1,394,653)	-	0.00%	
FY18 LNGV Pay Set Aside for FY19	(1,000,007)	155,000	(1,00 .,000)	(155,000)	-100.00%	
Total Transfers, Additional Funds and Commitments	(577,780)	(964,653)	(1,117,075)	(152,422)	15.80%	
Net Change	577.479	(868,495)	(1,521,756)	(653,261)	75.20%	

Northwestern

				FY19 Proj vs. Bud	
Account Name	FY18 Actual	FY19 Budget	FY19 Projection	Inc(E	Dec)
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%
evenue:					
Tuition (Gross)	3,056,521	2,977,681	3,178,782	201,101	6.80%
Fees	1,088,376	1,054,006	1,131,911	77,905	7.40%
State Appropriations	5,925,116	5,932,990	5,932,990	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	215,742	185,307	185,307	-	0.00%
GF Fringe Benefits Paid by State	4,714,856	5,344,460	5,344,460	-	0.00%
OF Fringe Benefits Paid by State	-	515,766	515,766	-	0.00%
Private Gifts, Grants and Contracts	117,885	100,000	100,000	-	0.00%
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	90,875	65,000	65,000	-	0.00%
Total Revenue	15,209,370	16,175,210	16,454,216	279,006	1.70%
openditures:					
Personnel Services:					
Full Time (6101)	6,641,509	6,469,436	6,490,844	21,408	0.30%
Continuing Part Time (6111)	2,317	-	-	-	NA
Temporary Part Time (6102, B, D, G)	221,577	116,178	114,955	(1,223)	-1.10%
Clinical EA (6102B)	240,309	310,660	240,309	(70,351)	-22.60%
Contractual PTL (6103D)	1,028,144	1,061,210	1,026,435	(34,775)	-3.30%
Contractual NCL (6103E)	60,689	50,000	42,338	(7,662)	-15.30%
Contractual ECL (6103F)	110,590	99,780	107,467	7,687	7.70%
Student Labor (6104, H)	88,149	26,186	36,705	10,519	40.20%
	,			-	0.00%
Overtime (6107)	46,986	45,192	45,192		
All Other Personnel Services	340,057	141,178	163,752	22,574	16.00%
Subtotal Personnel Services	8,780,326	8,319,820	8,267,997	(51,823)	-0.60%
Fringe Benefits	5,626,322	6,459,202	5,997,971	(461,231)	-7.10%
Total P.S. & Fringe Benefits	14,406,648	14,779,022	14,265,968	(513,054)	-3.50%
Other Expenses:					
Inst. Financial Aid/Match	221,012	397,037	397,037	-	0.00%
Waivers	343,384	330,770	357,120	26,350	8.00%
Utilities	540,263	517,497	613,994	96,497	18.60%
All Other Expenses	781,221	844,595	844,595	-	0.00%
Total Other Expenses	1,885,880	2,089,899	2,212,746	122,847	5.90%
otal Expenditures	16,292,528	16,868,921	16,478,714	(390,207)	-2.30%
ddition to (Use of) Funds Before Transfers	(1,083,157)	(693,711)	(24,498)	669,213	-96.50%
	()) -)	()	())	, -	
ansfers, Additional Funds and Commitments					
Transfer in	394,177	115,000	202,555	87,555	76.10%
Transfer out	(299,824)	(307,576)	(308,887)	(1,311)	0.40%
FY18 LNGV Pay Set Aside for FY19	-	54,000	-	(54,000)	-100.00%
otal Transfers, Additional Funds and Commitments	94,353	(138,576)	(106,332)	32,244	-23.30%
	(022.205)	(022,202)	(120.820)	701 457	94 200/
Net Change =	(988,805)	(832,287)	(130,830)	701,457	-84.30%

FY19 Proj vs. Bud

Connecticut Community Colleges Expenditure Plan General & Operating Funds FY19 Projection, FY19 Budget and FY18 Actual Quinebaug Valley

				FY19 Proj vs. Bud			
Account Name	FY18 Actual	FY19 Budget	FY19 Projection	Inc(E	,		
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%		
evenue:	2 644 664	2 5 4 9 0 9 0	2 420 500	(110,401)	2.20%		
Tuition (Gross)	3,644,661	3,548,989	3,430,508	(118,481)	-3.30%		
Fees	1,750,463	1,581,064	1,558,487	(22,577)	-1.40%		
State Appropriations	6,086,438	5,922,515	5,922,515	-	0.00%		
Addtl State Appropriation (Dev Edu and Outcomes)	286,717	245,957	245,957	-	0.00%		
GF Fringe Benefits Paid by State	4,529,743	4,883,244	4,750,903	(132,341)	-2.70%		
OF Fringe Benefits Paid by State	-	303,400	303,400	-	0.00%		
Private Gifts, Grants and Contracts	-	-	-	-	NA		
Sales of Educational Activities	-	-	-	-	NA 25.50%		
All Other Revenue	296,227	194,900	244,637	49,737	25.50%		
Total Revenue =	16,594,249	16,680,069	16,456,407	(223,662)	-1.30%		
penditures:							
Personnel Services:							
Full Time (6101)	5,553,120	5,706,484	5,379,372	(327,112)	-5.70%		
Continuing Part Time (6111)	328,212	328,657	283,493	(45,164)	-13.70%		
Temporary Part Time (6102, B, D, G)	584,937	745,927	781,983	36,056	4.80%		
Clinical EA (6102B)	-	-	-	, _	NA		
Contractual PTL (6103D)	1,229,118	1,193,373	1,296,443	103,070	8.60%		
Contractual NCL (6103E)	208,372	223,910	200,082	(23,828)	-10.60%		
Contractual ECL (6103F)	78,438	51,553	83,218	31,665	61.40%		
Student Labor (6104, H)	50,314	16,767	21,292	4,525	27.00%		
Overtime (6107)	39,349	45,062	45,062	.,	0.00%		
All Other Personnel Services	144,816	356,421	452,615	96,194	27.00%		
Subtotal Personnel Services	8,216,674	8,668,154	8,543,560	(124,594)	-1.40%		
	-, -,-	-,, -	-,,	())			
Fringe Benefits	5,066,252	5,611,356	5,514,189	(97,167)	-1.70%		
Total P.S. & Fringe Benefits	13,282,926	14,279,510	14,057,749	(221,761)	-1.60%		
Other Expenses:							
Inst. Financial Aid/Match	453,321	507,456	507,456	-	0.00%		
Waivers	184,490	165,951	165,951	-	0.00%		
Utilities	289,337	319,904	319,904	_	0.00%		
	1,662,687				0.00%		
All Other Expenses		1,197,549	1,197,549	-			
Total Other Expenses	2,589,836	2,190,860	2,190,860	-	0.00%		
otal Expenditures	15,872,762	16,470,370	16,248,609	(221,761)	-1.30%		
ddition to (Use of) Funds Before Transfers	721,487	209,699	207,798	(1,901)	-0.90%		
ransfers, Additional Funds and Commitments							
Transfer in	259,674	57,459	145,929	88,470	154.00%		
Transfer out	(373,224)	(368,929)	(370,847)	(1,918)	0.50%		
FY18 LNGV Pay Set Aside for FY19	(373,224)	(500,525)	(370,047)	(1,510)	NA		
otal Transfers, Additional Funds and Commitments	(113,550)	(311,470)	(224,918)	86,552	-27.80%		
	(115,550)	(311,470)	(227,510)	00,002	27.00%		
Net Change	607,937	(101,771)	(17,120)	84,651	-83.20%		
=		(101,71)	(17,120)	0-,001	03.2070		

FY19 Proj vs. Bud

Connecticut Community Colleges Expenditure Plan General & Operating Funds FY19 Projection, FY19 Budget and FY18 Actual

Three Rivers

Net Change

			FY19 Proj				
Account Name	FY18 Actual	FY19 Budget	FY19 Projection	Inc(I	Dec)		
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%		
evenue:							
Tuition (Gross)	10,257,935	9,888,039	10,215,887	327,848	3.30%		
Fees	4,695,520	4,371,500	4,430,000	58,500	1.30%		
State Appropriations	10,383,744	9,885,562	9,885,562	-	0.00%		
Addtl State Appropriation (Dev Edu and Outcomes)	615,714	604,584	604,584	-	0.00%		
GF Fringe Benefits Paid by State	8,408,683	9,007,390	9,007,390	_	0.00%		
OF Fringe Benefits Paid by State	-	1,366,956	1,366,956	_	0.00%		
Private Gifts, Grants and Contracts	-		-	_	NA		
Sales of Educational Activities	_	_	_	_	NA		
All Other Revenue	675,877	660,000	881,137	221,137	33.50%		
Total Revenue	35,037,472	35,784,031	36,391,516	607,485	1.70%		
Total Nevenue	55,037,472	55,764,051	30,331,310	007,485	1.70%		
(penditures:							
Personnel Services:							
Full Time (6101)	10,915,289	10,908,819	10,933,942	25,123	0.20%		
Continuing Part Time (6111)	· · · -	· · · -	· · · ·	-	NA		
Temporary Part Time (6102, B, D, G)	1,408,737	1,661,326	1,670,679	9,353	0.60%		
Clinical EA (6102B)	595,277	663,447	636,440	(27,007)	-4.10%		
Contractual PTL (6103D)	3,860,261	3,437,905	3,765,656	327,751	9.50%		
Contractual NCL (6103E)	312,922	300,000	284,442	(15,558)	-5.20%		
Contractual ECL (6103F)	469,572	470,000	515,254	45,254	9.60%		
Student Labor (6104, H)	375,950	204,000	204,000	-	0.00%		
Overtime (6107)	19,866	18,000	22,000	4,000	22.20%		
All Other Personnel Services	277,928	369,939	382,492	12,553	3.40%		
Subtotal Personnel Services	18,235,803	18,033,436	18,414,905	381,469	2.10%		
Fringe Depetite	10 009 220	11 300 500	12.064.155	604 557	6.10%		
Fringe Benefits	10,908,320	11,369,598	12,064,155	694,557			
Total P.S. & Fringe Benefits	29,144,123	29,403,034	30,479,060	1,076,026	3.70%		
Other Expenses:							
Inst. Financial Aid/Match	1,462,341	1,402,611	1,402,611	-	0.00%		
Waivers	543,882	537,300	475,800	(61,500)	-11.40%		
Utilities	866,784	850,000	850,000	-	0.00%		
All Other Expenses	2,357,784	2,424,500	2,555,529	131,029	5.40%		
Total Other Expenses	5,230,791	5,214,411	5,283,940	69,529	1.30%		
otal Expenditures	34,374,914	34,617,445	35,763,000	1,145,555	3.30%		
	0,,0,,014	0 1,027,140	33,733,000		0.0070		
ddition to (Use of) Funds Before Transfers	662,558	1,166,586	628,516	(538,070)	-46.10%		
ransfers, Additional Funds and Commitments							
Transfer in	418,232	-	158,293	158,293	NA		
Transfer out	(943,846)	(962,954)	(962,954)	-	0.00%		
FY18 LNGV Pay Set Aside for FY19		95,009	95,009	-	0.00%		
For a comparison of the compar	(525,614)	(867,945)	(709,652)	158,293	-18.20%		
rotar transiers, Additional Funds and committeents	(525,014)	(007,545)	(705,052)	130,293	10.20/0		

298,641

(81,136)

(379,777)

-127.20%

FY19 Proj vs. Bud

136,944

Connecticut Community Colleges Expenditure Plan General & Operating Funds FY19 Projection, FY19 Budget and FY18 Actual

Tunxis

Account Name	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj vs. Bud Inc(Dec)		
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%	
evenue:						
Tuition (Gross)	9,986,205	10,642,625	10,474,672	(167,953)	-1.60%	
Fees	4,423,898	4,732,872	5,055,774	322,902	6.80%	
State Appropriations	10,174,214	9,632,279	9,632,279	-	0.00%	
Addtl State Appropriation (Dev Edu and Outcomes)	700,215	587,325	587,325	-	0.00%	
GF Fringe Benefits Paid by State	8,433,649	8,867,361	8,867,361	-	0.00%	
OF Fringe Benefits Paid by State	-	1,383,798	1,383,798	-	0.00%	
Private Gifts, Grants and Contracts	1,877	1,200	2,500	1,300	108.30%	
Sales of Educational Activities	124,268	110,000	130,000	20,000	18.20%	
All Other Revenue	398,517	235,103	313,109	78,006	33.20%	
Total Revenue =	34,242,841	36,192,563	36,446,818	254,255	0.70%	
penditures:						
Personnel Services:	11 010 022	10 800 676	10 454 244	(246 422)	-3.20%	
Full Time (6101)	11,010,033	10,800,676	10,454,244	(346,432)		
Continuing Part Time (6111)	297,594	302,888	314,786	11,898	3.90%	
Temporary Part Time (6102, B, D, G)	1,071,777	1,259,064	1,854,676	595,612	47.30%	
Clinical EA (6102B)	264,406	284,169	309,952	25,783	9.10%	
Contractual PTL (6103D)	3,795,518	3,800,206	4,167,338	367,132	9.70%	
Contractual NCL (6103E)	354,987	458,368	425,292	(33,076)	-7.20%	
Contractual ECL (6103F)	732,083	700,883	794,797	93,914	13.40%	
Student Labor (6104, H)	234,658	136,132	195,722	59,590	43.80%	
Overtime (6107)	46,281	53,757	60,182	6,425	12.00%	
All Other Personnel Services	294,049	387,555	483,760	96,205	24.80%	
Subtotal Personnel Services	18,101,387	18,183,698	19,060,749	877,051	4.80%	
Fringe Benefits	11,103,933	12,238,083	11,975,427	(262,656)	-2.10%	
Total P.S. & Fringe Benefits	29,205,320	30,421,781	31,036,176	614,395	2.00%	
Other Expenses:						
Inst. Financial Aid/Match	1,329,288	1,551,212	1,473,110	(78,102)	-5.00%	
Waivers	284,181	301,210	398,870	97,660	32.40%	
Utilities	877,024	875,000	815,100	(59,900)	-6.80%	
All Other Expenses	1,825,937	2,258,379	2,239,735	(18,644)	-0.80%	
Total Other Expenses	4,316,430	4,985,801	4,926,815	(58,986)	-1.20%	
	33,521,750	35,407,582	35,962,991	555,409	1.60%	
ddition to (Use of) Funds Before Transfers	721,092	784,981	483,827	(301,154)	-38.40%	
ansfers, Additional Funds and Commitments						
Transfer in	591,426	123,930	357,562	233,632	188.50%	
Transfer out	(892,649)	(897,348)	(1,027,155)	(129,807)	14.50%	
FY18 LNGV Pay Set Aside for FY19	-	113,392	-	(113,392)	-100.00%	
otal Transfers, Additional Funds and Commitments	(301,223)	(660,026)	(669,593)	(9,567)	1.40%	
_						
Net Change	419,868	124,955	(185,766)	(310,721)	-248.70%	

ATTACHMENT D

Connecticut State Universities Unrestricted Net Position (UNP) - Balances 2008-2019

						Actual						Projected
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Central	45,933,123	44,109,352	48,428,138	52,779,884	51,324,667	46,682,175	46,292,656	25,883,224	37,442,150	35,326,015	35,626,110	35,626,110
Eastern	(5,728,855)	(6,849,410)	(1,120,856)	3,596,179	7,129,239	10,588,795	12,403,873	12,680,295	23,606,177	27,382,226	27,880,727	28,646,977
Southern	17,207,456	12,689,063	22,467,331	24,758,798	23,571,609	46,384,195	46,345,913	41,555,304	40,852,330	45,616,009	46,668,244	46,846,638
Western	15,200,071	12,843,456	18,539,856	24,342,364	24,479,939	23,560,194	21,589,351	14,906,045	12,872,957	14,162,778	11,640,172	11,640,172
System Office	5,932,068	10,671,141	12,615,855	16,327,749	19,601,944	17,854,027	18,501,528	20,076,521	22,001,573	20,563,921	21,690,372	21,510,939
CSU Total	78,543,863	73,463,602	100,930,324	121,804,974	126,107,398	145,069,386	145,133,321	115,101,389	136,775,187	143,050,949	143,505,625	144,270,836
		Cumulative GAS	SB 68 adjustment SB 75 adjustment		Y	-	(480,454,501)	(485,551,034)	(498,378,536)	(572,236,377)	(602,271,955) (1,003,948,689)	
		Adjusted totals				-	(335,321,180)	(370,449,645)	(361,603,349)	(429,185,428)	(1,462,715,019)	

NOTE: Adjustments from FY15 to FY16 balance include the transfer to State per Senate Bill 1601 Projected 2019 includes only Net Changes; excludes planned disbursements for designated projects

ATTACHMENT D

Connecticut Community Colleges Unrestricted Net Position (UNP) - Balances 2008-2019

					Actual							Projected
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Asnuntuck	1,474,223	1,260,202	1,817,784	1,346,440	1,384,472	727,491	717,800	449,681	913,841	835,336	810,767	810,767
Capital	(266,461)	(713,819)	1,510,273	2,373,350	2,389,314	2,594,774	3,020,979	2,998,652	1,574,843	184,190	(2,387,226)	(4,364,506)
Gateway	1,283,920	1,073,140	1,832,147	1,575,733	(292,615)	(2,389,545)	(4,524,353)	(4,299,244)	(3,629,183)	(3,005,886)	(2,601,279)	(3,263,504)
Housatonic	7,644,812	6,977,882	8,266,079	7,748,356	6,698,946	7,126,326	7,226,552	10,299,902	11,604,555	12,425,037	12,076,860	11,414,352
Manchester	1,531,991	1,259,949	2,344,653	1,685,242	503,456	217,559	441,612	1,746,858	3,608,267	5,141,994	5,126,449	5,126,449
Middlesex	1,182,954	1,168,289	2,276,410	1,872,396	2,015,717	903,066	(514,368)	(799,881)	(253,958)	503,447	1,042,300	1,069,933
Naugatuck Valley	1,609,113	(577,226)	200,364	2,083	476,629	831,645	852,309	3,104,674	4,810,976	5,970,608	5,283,903	4,744,079
Northwestern	(109,529)	(396,383)	(61,988)	282,712	271,141	762,762	971,213	1,111,979	924,984	628,255	(232,088)	(362,918)
Norwalk	146,812	(43,982)	1,175,302	1,336,700	405,845	(897,382)	(434,948)	459,275	748,025	1,542,909	2,007,561	485,805
Quinebaug Valley	2,808,524	1,929,210	2,818,365	2,493,788	2,680,423	2,597,555	3,083,058	4,099,157	5,335,625	5,967,882	6,666,368	6,649,248
System Office	12,544,702	12,438,024	14,190,042	16,017,396	9,958,339	1,260,611	1,791,272	4,796,566	7,300,257	9,197,324	10,528,052	10,475,053
Three Rivers	2,356,619	430,147	2,098,658	3,281,229	3,393,421	3,243,345	3,517,942	4,800,029	6,554,445	8,168,624	7,853,896	7,772,760
Tunxis	625,465	(563,977)	(560,483)	(825,860)	(1,566,786)	(1,803,559)	(2,820,300)	(3,046,682)	(1,832,958)	(1,829,915)	(1,275,197)	(1,460,963)
CCC Total	32,833,145	24,241,457	37,907,606	39,189,564	28,318,301	15,174,648	13,328,768	25,720,966	37,659,719	45,729,805	44,900,366	39,096,555

GASB 68 Adjustment for Pension Liability	(550,024,147)	(546,444,652)	(503,705,512)	(551,251,592)	(836,688,326)
Cumulative GASB 75 adjustment for OPEB Liability					(574,962,497)
Adjusted totals	(536,695,379)	(520,723,686)	(466,045,793)	(505,521,787)	(1,366,750,457)

NOTE: Adjustments from FY15 to FY16 balance include the transfer to State per Senate Bill 1601 Projected 2019 includes only Net Changes

Charter Oak State College Unrestricted Net Assets (UNP) Balance 2008-2019

				Actual				Projected
	2012	2013	2014	2015	2016	2017	2018	2019
Charter Oak	1,010,014	1,554,321	1,451,593	1,220,643	740,000	791,000	857,000	1,085,906
-	GASB 68 Adjustment for Pension Liability Cumulative GASB 75 adjustment for OPEB Liability		(7,869,699)	(9,129,790)	(10,044,340)	(15,609,000)	(8,858,619) (28,047,060)	
Adjusted totals		_	(6,418,106)	(7,909,147)	(9,304,340)	(14,818,000)	(36,048,679)	

NOTE: Projected 2019 includes only Net Changes

CONNECTICUT STATE COLLEGES and UNIVERSITIES

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE FY19 Projection vs. FY18 Actual

							Headcount	FY19 Proje	ction vs. FY	18 Actual		
		HEADCO	UNT - Avg Fall	and Spring Seme	sters				Increase (Decrease)		
		FY18 Actual		F	Y19 Projection		Full-ti	me	Part-time		Total FT and PT	
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
HEADCOUNT Enrollment												
<u>Undergraduate</u>												
State Universities	21,767	4,960	26,727	21,485	4,881	26,366	(282)	-1%	(79)	-2%	(361)	-1%
Community Colleges	14,732	32,198	46,930	14,244	31,636	45,880	(488)	-3%	(563)	-2%	(1,051)	-2%
Charter Oak	289	1,184	1,473	308	1,318	1,626	19	7%	134	11%	153	10%
Total Undergraduate	36,788	38,342	75,130	36,037	37,835	73,872	(751)	-2.0%	(508)	-1.3%	(1,259)	-2%
-												
Graduate												
State Universities	1,613	3,569	5,182	1,439	3,428	4,867	(174)	-11%	(141)	-4%	(315)	-6%
Charter Oak	9	69	78	8	76	84	(1)	-11%	7	10%	6	8%
Total Graduate	1,622	3,638	5,260	1,447	3,504	4,951	(175)	-11%	(134)	-4%	(309)	-6%
Total Undergraduate & Graduate												
State Universities	23,380	8,529	31,909	22,924	8,309	31,233	(456)	-2%	(220)	-3%	(676)	-2%
Community Colleges	14,732	32,198	46,930	14,244	31,636	45,880	(488)	-3%	(563)	-2%	(1,051)	-2%
Charter Oak	298	1,253	1,551	316	1,394	1,710	18	6%	141	11%	159	10%
Total Headcount	38,410	41,980	80,390	37,484	41,339	78,823	(926)	-2.4%	(642)	-1.5%	(1,568)	-2%

							FTE FY1	L9 Projectic	on vs. FY18	Actual		
		FTE	- Avg Fall and	Spring Semesters					Increase (I	Decrease)		
		FY18 Actual		F	Y19 Projection		Full-time		Part-time		Total FT and PT	
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
FTE Enrollment												
<u>Undergraduate</u>												
State Universities	21,165	2,095	23,260	21,159	2,100	23,259	(6)	0%	5	0%	(1)	0%
Community Colleges	13,105	13,731	26,836	12,636	13,439	26,075	(469)	-4%	(292)	-2%	(761)	-3%
Charter Oak	246	449	695	262	581	843	16	7%	132	29%	148	21%
Total Undergraduate	34,516	16,275	50,791	34,057	16,120	50,177	(459)	-1.3%	(155)	-1.0%	(614)	-1%
-												
Graduate												
State Universities	1,483	1,393	2,876	1,255	1,343	2,598	(228)	-15%	(50)	-4%	(278)	-10%
Charter Oak	9	33	42	10	38	48	1	11%	5	15%	6	14%
Total Graduate	1,492	1,426	2,918	1,265	1,381	2,646	(227)	-15%	(45)	-3%	(272)	-9%
Total Undergraduate & Graduate												
State Universities	22,648	3,488	26,136	22,414	3,443	25,857	(234)	-1%	(45)	-1%	(279)	-1%
Community Colleges	13,105	13,731	26,836	12,636	13,439	26,075	(469)	-4%	(292)	-2%	(761)	-3%
Charter Oak	255	482	737	272	619	891	17	7%	137	28%	154	21%
Total FTE	36,008	17,701	53,709	35,322	17,501	52,823	(686)	-1.9%	(200)	-1.1%	(886)	-2%

CONNECTICUT STATE UNIVERSITIES

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE

FY19 Projection vs. FY18 Actual	ction vs. FY18 Actual						Headcount FY19 Projection vs. FY18 Actual						
		HEADCOU	JNT - Avg Fall	and Spring Se	mesters				Increase (D	ecrease)			
		FY18 Actual		F	Y19 Projection		Full-ti	me	Part-time		Total FT and PT		
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%	
HEADCOUNT Enrollment													
<u>Undergraduate</u>													
CCSU	7,270	1,944	9,214	7,137	1,945	9,082	(133)	-1.8%	1	0.1%	(132)	-1.4%	
ECSU	4,073	842	4,915	4,105	747	4,852	32	0.8%	(95)	-11.3%	(63)	-1.3%	
SCSU	6,518	1,111	7,629	6,379	1,212	7,591	(139)	-2.1%	101	9.1%	(38)	-0.5%	
WCSU	3,907	1,063	4,970	3,865	977	4,842	(43)	-1.1%	(86)	-8.1%	(129)	-2.6%	
CSU Total Undergraduate	21,767	4,960	26,727	21,485	4,881	26,366	(282)	-1.3%	(79)	-1.6%	(361)	-1.4%	
<u>Graduate</u>													
CCSU	614	1,655	2,269	548	1,650	2,198	(66)	-10.7%	(5)	-0.3%	(71)	-3.1%	
ECSU	86	115	201	79	110	189	(7)	-8.1%	(5)	-4.3%	(12)	-6.0%	
SCSU	819	1,324	2,143	747	1,150	1,897	(72)	-8.8%	(174)	-13.1%	(246)	-11.5%	
WCSU	94	476	570	65	518	583	(29)	-30.9%	43	8.9%	14	2.4%	
CSU Total Graduate	1,613	3,569	5,182	1,439	3,428	4,867	(174)	-10.8%	(141)	-4.0%	(315)	-6.1%	
<u>Total</u>		-											
CCSU	7,884	3,599	11,483	7,685	3,595	11,280	(199)	-2.5%	(4)	-0.1%	(203)	-1.8%	
ECSU	4,159	957	5,116	4,184	857	5,041	25	0.6%	(100)	-10.4%	(75)	-1.5%	
SCSU	7,337	2,435	9,771	7,126	2,362	9,488	(211)	-2.9%	(73)	-3.0%	(283)	-2.9%	
WCSU	4,001	1,539	5,540	3,930	1,495	5,425	(72)	-1.8%	(44)	-2.8%	(115)	-2.1%	
CSU Total Headcount	23,380	8,529	31,909	22,924	8,309	31,233	(456)	-2.0%	(220)	-2.6%	(676)	-2.1%	

								FTE FY1	19 Projection	n vs. FY18 A	Actual	
		FTE	- Avg Fall and	Spring Semest	ers				Increase (D	ecrease)		
		FY18 Actual		F	Y19 Projection		Full-ti	me	Part-t	me	Total FT and PT	
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
FTE Enrollment												
<u>Undergraduate</u>												
CCSU	7,029	886	7,915	6,890	885	7,775	(139)	-2.0%	(1)	-0.1%	(140)	-1.8%
ECSU	4,052	256	4,308	4,091	277	4,368	39	1.0%	21	8.2%	60	1.4%
SCSU	6,298	488	6,786	6,399	510	6,909	101	1.6%	22	4.5%	123	1.8%
WCSU	3,786	465	4,251	3,779	428	4,207	(7)	-0.2%	(37)	-8.0%	(44)	-1.0%
CSU Total Undergraduate	21,165	2,095	23,260	21,159	2,100	23,259	(6)	0.0%	5	0.2%	(1)	0.0%
<u>Graduate</u>												
CCSU	557	659	1,216	482	652	1,134	(75)	-13.5%	(7)	-1.1%	(82)	-6.7%
ECSU	76	41	117	71	40	111	(5)	-6.6%	(1)	-2.4%	(6)	-5.1%
SCSU	758	500	1,258	635	445	1,080	(123)	-16.2%	(55)	-11.0%	(178)	-14.1%
WCSU	92	193	285	67	206	273	(25)	-27.2%	13	6.7%	(12)	-4.2%
CSU Total Graduate	1,483	1,393	2,876	1,255	1,343	2,598	(228)	-15.4%	(50)	-3.6%	(278)	-9.7%
<u>Total</u>												
CCSU	7,586	1,545	9,131	7,372	1,537	8,909	(214)	-2.8%	(8)	-0.5%	(222)	-2.4%
ECSU	4,128	297	4,425	4,162	317	4,479	34	0.8%	20	6.7%	54	1.2%
SCSU	7,056	988	8,044	7,034	955	7,989	(22)	-0.3%	(33)	-3.3%	(55)	-0.7%
WCSU	3,878	658	4,536	3,846	634	4,480	(32)	-0.8%	(24)	-3.6%	(56)	-1.2%
CSU Total FTE	22,648	3,488	26,136		cture Agendan 3,443	25,857	(234)	-1.0%	(45)	-1.3%	(279)	-1.1%

CONNECTICUT COMMUNITY COLLEGES

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE FY19 Projection vs. FY18 Actual

						[Headcoun	t FY19 Proje	ction vs. FY	18 Actual	
		HEADCO	UNT - Avg Fall	and Spring Se	mesters				Increase (D	ecrease)		
		FY18 Actual		FY19 Projection			Full-time		Part-time		Total FT	and PT
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
HEADCOUNT Enrollment												
Asnuntuck	626	1,148	1,774	575	1,194	1,768	(52)	-8.2%	46	4.0%	(6)	-0.3%
Capital	633	2,562	3,195	615	2,601	3,215	(19)	-2.9%	39	1.5%	21	0.6%
Gateway	1,954	4,699	6,653	1,987	4,765	6,751	33	1.7%	66	1.4%	98	1.5%
Housatonic	1,570	3,301	4,871	1,547	3,261	4,808	(23)	-1.4%	(41)	-1.2%	(63)	-1.3%
Manchester	1,822	4,145	5,967	1,788	4,013	5,801	(35)	-1.9%	(132)	-3.2%	(167)	-2.8%
Middlesex	891	1,652	2,543	818	1,606	2,424	(73)	-8.2%	(47)	-2.8%	(120)	-4.7%
Naugatuck Valley	1,996	4,077	6,073	1,991	3,987	5,978	(5)	-0.3%	(91)	-2.2%	(96)	-1.6%
Northwestern	337	898	1,235	341	898	1,239	5	1.3%	(1)	-0.1%	4	0.3%
Norwalk	1,859	3,687	5,546	1,622	3,465	5,087	(237)	-12.7%	(223)	-6.0%	(459)	-8.3%
Quinebaug Valley	460	968	1,428	436	865	1,301	(24)	-5.1%	(104)	-10.7%	(127)	-8.9%
Three Rivers	1,207	2,709	3,916	1,142	2,570	3,712	(65)	-5.4%	(140)	-5.1%	(205)	-5.2%
Tunxis	1,379	2,353	3,732	1,384	2,416	3,800	5	0.4%	63	2.7%	68	1.8%
CCC Total Headcount	14,732	32,198	46,930	14,244	31,636	45,880	(488)	-3.3%	(563)	-1.7%	(1,051)	-2.2%

								FTE FY:	19 Projectio	n vs. FY18 A	Actual	
		FTE	- Avg Fall and	Spring Semest	ers				Increase (D	ecrease)		
		FY18 Actual		F	Y19 Projection		Full-t	ime	Part-t	ime	Total FT a	and PT
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
FTE Enrollment												
Asnuntuck	600	441	1,041	549	454	1,003	(52)	-8.6%	13	2.9%	(39)	-3.7%
Capital	545	1,126	1,671	561	1,122	1,683	16	2.8%	(4)	-0.4%	12	0.7%
Gateway	1,719	2,040	3,759	1,657	2,039	3,696	(63)	-3.6%	(1)	0.0%	(64)	-1.7%
Housatonic	1,369	1,395	2,764	1,354	1,377	2,731	(16)	-1.1%	(18)	-1.3%	(34)	-1.2%
Manchester	1,630	1,757	3,387	1,629	1,690	3,319	(2)	-0.1%	(67)	-3.8%	(69)	-2.0%
Middlesex	783	686	1,469	727	664	1,391	(57)	-7.2%	(22)	-3.2%	(79)	-5.3%
Naugatuck Valley	1,778	1,767	3,545	1,772	1,733	3,505	(6)	-0.3%	(35)	-2.0%	(41)	-1.1%
Northwestern	308	354	662	310	361	671	2	0.6%	7	1.8%	9	1.3%
Norwalk	1,657	1,630	3,287	1,434	1,540	2,974	(223)	-13.5%	(91)	-5.6%	(314)	-9.5%
Quinebaug Valley	418	392	810	394	354	748	(24)	-5.7%	(39)	-9.8%	(63)	-7.7%
Three Rivers	1,099	1,162	2,261	1,040	1,101	2,141	(59)	-5.4%	(61)	-5.2%	(120)	-5.3%
Tunxis	1,199	981	2,180	1,212	1,006	2,218	13	1.1%	25	2.5%	38	1.7%
CCC Total FTE	13,105	13,731	26,836	12,636	13,439	26,075	(469)	-3.6%	(292)	-2.1%	(761)	-2.8%

CHARTER OAK STATE COLLEGE

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE FY19 Projection vs. FY18 Actual

						Г		Headcount	FY19 Projec	tion vs. FY	18 Actual	
		HEADCOL	JNT - Avg Fall	and Spring Se	mesters				Increase (D	ecrease)		
		FY18 Actual		F	Y19 Projection		Full-ti	me	Part-ti	ime	Total FT a	and PT
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
HEADCOUNT Enrollment		-				-						
<u>Undergraduate</u>	289	1,184	1,473	308	1,318	1,626	19	7%	134	11%	153	10%
<u>Graduate</u>	9	69	78	8	76	84	(1)	-11%	7	10%	6	8%
						_						
								FTE FY1	9 Projection	n vs. FY18 A	ctual	
		FTE -	Avg Fall and	Spring Semest	ers				Increase (D	ecrease)		
		FY18 Actual		F	Y19 Projection		Full-ti	me	Part-ti	ime	Total FT a	and PT
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
FTE Enrollment		-			-			_				
<u>Undergraduate</u>	246	449	695	262	581	843	16	7%	132	29%	148	21%
<u>Graduate</u>	9	33	42	10	38	48	1	11%	5	15%	6	14%

ATTACHMENT E

CONNECTICUT STATE COLLEGES and UNIVERSITIES

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE FY19 Projection vs. Spending Plan

							Н	eadcount l	Y19 Projec	tion vs. Spe	ending Plan	
		HEADCO	UNT - Avg Fall	and Spring Seme	sters				Increase (I	Decrease)		
	FY1	9 Spending Plan		F	Y19 Projection		Full-ti	me	Part-1	time	Total FT a	and PT
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
HEADCOUNT Enrollment												
Undergraduate												
State Universities	21,350	4,882	26,232	21,485	4,881	26,366	135	1%	(1)	0%	134	1%
Community Colleges	14,438	31,521	45,959	14,244	31,636	45,880	(194)	-1%	115	0%	(80)	0%
Charter Oak	292	1,198	1,490	308	1,318	1,626	16	5%	120	10%	136	9%
Total Undergraduate	36,080	37,601	73,681	36,037	37,835	73,872	(43)	-0.1%	234	0.6%	191	0%
<u>Graduate</u>												
Charter Oak	11	84	95	8	76	84	(3)	-27%	(8)	-10%	(11)	-12%
State Universities Graduate	1,606	3,521	5,127	1,439	3,428	4,867	(167)	-10%	(93)	-3%	(260)	-5%
Total Undergraduate	1,617	3,605	5,222	1,447	3,504	4,951	(170)	-10.5%	(101)	-2.8%	(271)	-5%
-												
Total Undergraduate & Graduate												
State Universities	22,956	8,403	31,359	22,924	8,309	31,233	(32)	0%	(94)	-1%	(126)	0%
Community Colleges	14,438	31,521	45,959	14,244	31,636	45,880	(194)	-1%	115	0%	(80)	0%
Charter Oak	303	1,282	1,585	316	1,394	1,710	13	4%	112	9%	125	8%
Total Headcount	37,697	41,206	78,903	37,484	41,339	78,823	(213)	-0.6%	133	0.3%	(81)	0%

								FTE FY19	Projection	vs. Spendi	ng Plan	
		FTE	- Avg Fall and	Spring Semesters					Increase (I	Decrease)		
	FY1	9 Spending Plan		F	Y19 Projection		Full-ti	me	Part-1	time	Total FT a	nd PT
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
FTE Enrollment												
Undergraduate												
State Universities	21,037	2,040	23,077	21,159	2,100	23,259	122	1%	60	3%	182	1%
Community Colleges	12,872	13,412	26,284	12,636	13,439	26,075	(236)	-2%	28	0%	(209)	-1%
Charter Oak	246	531	777	262	581	843	16	7%	50	9%	66	8%
Total Undergraduate	34,155	15,983	50,138	34,057	16,120	50,177	(98)	-0.3%	138	0.9%	40	0%
· · · · · · · · · · · · · · · · · · ·												
<u>Graduate</u>												
Charter Oak	11	41	51	10	38	48	(1)	-5%	(3)	-6%	(3)	-6%
State Universities Graduate	1,424	1,404	2,828	1,255	1,343	2,598	(169)	-12%	(61)	-4%	(230)	-8%
Total Undergraduate	1,435	1,445	2,879	1,265	1,381	2,646	(170)	-11.8%	(64)	-4.4%	(233)	-8%
Total Undergraduate & Graduate												
State Universities	22,461	3,444	25,905	22,414	3,443	25,857	(47)	0%	(1)	0%	(48)	0%
Community Colleges	12,872	13,412	26,284	12,636	13,439	26,075	(236)	-2%	28	0%	(209)	-1%
Charter Oak	257	572	828	272	619	891	16	6%	48	8%	63	8%
Total FTE	35,590	17,427	53,017	35,322	17,501	52,823	(268)	-0.8%	74	0.4%	(194)	0%

CONNECTICUT STATE UNIVERSITIES

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE

FY19 Projection vs. Spending Plan							H	leadcount	FY19 Project	ion vs. Spe	nding Plan	
		HEADCO	UNT - Avg Fall	and Spring Se	mesters				Increase (D	ecrease)		
	FY	19 Spending Pla	in	F	Y19 Projection	1	Full-ti	me	Part-t	ime	Total FT a	and PT
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
HEADCOUNT Enrollment												
Undergraduate												
CCSU	7,109	1,944	9,053	7,137	1,945	9,082	28	0%	1	0%	29	0%
ECSU	4,072	842	4,914	4,105	747	4,852	33	1%	(95)	-11%	(62)	-1%
SCSU	6,205	1,103	7,308	6,379	1,212	7,591	174	3%	109	10%	283	4%
WCSU	3,964	993	4,957	3,865	977	4,842	(100)	-3%	(16)	-2%	(116)	-2%
CSU Total Undergraduate	21,350	4,882	26,232	21,485	4,881	26,366	135	0.6%	(1)	0.0%	134	1%
<u>Graduate</u>												
CCSU	623	1,655	2,278	548	1,650	2,198	(75)	-12%	(5)	0%	(80)	-4%
ECSU	86	115	201	79	110	189	(7)	-8%	(5)	-4%	(12)	-6%
SCSU	802	1,268	2,070	747	1,150	1,897	(55)	-7%	(118)	-9%	(173)	-8%
WCSU	95	483	578	65	518	583	(30)	-32%	35	7%	5	1%
CSU Total Graduate	1,606	3,521	5,127	1,439	3,428	4,867	(167)	-10.4%	(93)	-2.6%	(260)	-5%
Total												I
CCSU	7,732	3,599	11,331	7,685	3,595	11,280	(48)	-1%	(4)	0%	(52)	0%
ECSU	4,158	957	5,115	4,184	857	5,041	26	1%	(100)	-10%	(74)	-1%
SCSU	7,007	2,371	9,378	7,126	2,362	9,488	119	2%	(9)	0%	110	1%
WCSU	4,059	1,476	5,535	3,930	1,495	5,425	(130)	-3%	19	1%	(111)	-2%
CSU Total Headcount	22,956	8,403	31,359	22,924	8,309	31,233	(32)	-0.1%	(94)	-1.1%	(126)	0%

	FTE - Avg Fall and Spring Semester FTE FY19 Projection vs. Spending Plane Increase (Decrease) Full-time Full-time Full-time Full-time Part-time Full-time Part-time Total Full-time Part-time Full-time Part-time $\%$ $\%$ $\%$ 6,873 886 7,759 6,890 885 7,775 17 0% (1) 0% 4,052 256 4,308 4,091 277 4,368 39 1% 21 8% 6,271 463 6,734 6,399 510 6,909 128 2% 47 10% 3,841 435 4,276 3,779 2,100 23,259 122 0.6% 60 2.9%											
		FTE	- Avg Fall and	Spring Semest	ers				Increase (E	Decrease)		
	FY	19 Spending Pla	an	F	Y19 Projection		Full-ti	me	Part-t	ime	Total FT a	and PT
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
FTE Enrollment												
<u>Undergraduate</u>												
CCSU	6,873	886	7,759	6,890	885	7,775	17	0%	(1)	0%	16	0%
ECSU	4,052	256	4,308	4,091	277	4,368	39	1%	21	8%	60	1%
SCSU	6,271	463	6,734	6,399	510	6,909	128	2%	47	10%	175	3%
WCSU	3,841	435	4,276	3,779	428	4,207	(62)	-2%	(7)	-2%	(69)	-2%
CSU Total Undergraduate	21,037	2,040	23,077	21,159	2,100	23,259	122	0.6%	60	2.9%	182	1%
<u>Graduate</u>												
CCSU	565	659	1,224	482	652	1,134	(83)	-15%	(7)	-1%	(90)	-7%
ECSU	76	41	117	71	40	111	(5)	-7%	(1)	-2%	(6)	-5%
SCSU	690	509	1,199	635	445	1,080	(55)	-8%	(64)	-13%	(119)	-10%
WCSU	93	195	288	67	206	273	(26)	-28%	11	6%	(15)	-5%
CSU Total Graduate	1,424	1,404	2,828	1,255	1,343	2,598	(169)	-11.9%	(61)	-4.3%	(230)	-8%
Total												
CCSU	7,438	1,545	8,983	7,372	1,537	8,909	(66)	-1%	(8)	-1%	(74)	-1%
ECSU	4,128	297	4,425	4,162	317	4,479	34	1%	20	7%	54	1%
SCSU	6,961	972	7,933	7,034	955	7,989	73	1%	(17)	-2%	56	1%
WCSU	3,934	630	4,564	3,846	634	4,480	(88)	-2%	4	1%	(84)	-2%
CSU Total Headcount	22,461	3,444	25,905	22,414	3,443	25,857	(47)	-0.2%	(1)	0.0%	(48)	0%
		<i>.</i>			tructure Agone							

2-14-2019 Finance & Infrastructure Agenda Packet Page 47 of 55

CONNECTICUT COMMUNITY COLLEGES

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE FY19 Projection vs. Spending Plan

							Н	eadcount	FY19 Project	tion vs. Spe	nding Plan	
		HEADCO	UNT - Avg Fall	and Spring Se	mesters				Increase (D	ecrease)		
	FY:	L9 Spending Pla	in	F	Y19 Projection		Full-ti	me	Part-t	ime	Total FT a	and PT
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
HEADCOUNT Enrollment												
Asnuntuck	626	1,113	1,739	575	1,194	1,768	(52)	-8%	81	7%	29	2%
Capital	633	2,594	3,227	615	2,601	3,215	(19)	-3%	7	0%	(12)	0%
Gateway	1,905	4,582	6,487	1,987	4,765	6,751	82	4%	183	4%	264	4%
Housatonic	1,570	3,301	4,871	1,547	3,261	4,808	(23)	-1%	(41)	-1%	(64)	-1%
Manchester	1,731	3,937	5,668	1,788	4,013	5,801	57	3%	76	2%	133	2%
Middlesex	891	1,652	2,543	818	1,606	2,424	(73)	-8%	(47)	-3%	(120)	-5%
Naugatuck Valley	1,976	4,036	6,012	1,991	3,987	5,978	15	1%	(50)	-1%	(35)	-1%
Northwestern	320	853	1,173	341	898	1,239	21	7%	45	5%	66	6%
Norwalk	1,803	3,577	5,379	1,622	3,465	5,087	(181)	-10%	(112)	-3%	(293)	-5%
Quinebaug Valley	437	920	1,356	436	865	1,301	(1)	0%	(55)	-6%	(56)	-4%
Three Rivers	1,135	2,546	3,680	1,142	2,570	3,712	8	1%	24	1%	32	1%
Tunxis	1,413	2,412	3,824	1,384	2,416	3,800	(29)	-2%	4	0%	(25)	-1%
CCC Total Headcount	14,438	31,521	45,959	14,244	31,636	45,880	(194)	-1%	115	0%	(80)	0%

								FTE FY1	9 Projection	vs. Spendi	ng Plan	
		FTE	- Avg Fall and	Spring Semest	ers				Increase (I	Decrease)		
	FY	19 Spending Pla	an	F	Y19 Projection	l	Full-t	ime	Part-1	time	Total FT a	and PT
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
FTE Enrollment												
Asnuntuck	601	420	1,020	549	454	1,003	(52)	-9%	35	8%	(18)	-2%
Capital	575	1,115	1,689	561	1,122	1,683	(14)	-2%	8	1%	(7)	0%
Gateway	1,676	1,989	3,664	1,657	2,039	3,696	(19)	-1%	51	3%	32	1%
Housatonic	1,369	1,395	2,763	1,354	1,377	2,731	(15)	-1%	(18)	-1%	(33)	-1%
Manchester	1,549	1,670	3,218	1,629	1,690	3,319	80	5%	21	1%	101	3%
Middlesex	784	686	1,469	727	664	1,391	(57)	-7%	(22)	-3%	(79)	-5%
Naugatuck Valley	1,761	1,750	3,511	1,772	1,733	3,505	11	1%	(17)	-1%	(6)	0%
Northwestern	292	337	629	310	361	671	18	6%	24	7%	42	7%
Norwalk	1,608	1,581	3,189	1,434	1,540	2,974	(174)	-11%	(42)	-3%	(216)	-7%
Quinebaug Valley	397	373	770	394	354	748	(3)	-1%	(20)	-5%	(23)	-3%
Three Rivers	1,034	1,093	2,127	1,040	1,101	2,141	6	1%	8	1%	14	1%
Tunxis	1,229	1,006	2,235	1,212	1,006	2,218	(17)	-1%	-	0%	(17)	-1%
CCC Total FTE	12,872	13,412	26,284	12,636	13,439	26,075	(236)	-2%	28	0%	(209)	-1%

CHARTER OAK STATE COLLEGE

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE FY19 Projection vs. Spending Plan

							Н	eadcount F	Y19 Projec	ction vs. Spe	nding Plan	
		HEADCOL	INT - Avg Fall	and Spring Se	mesters				Increase (Decrease)		
	FY	19 Spending Pla	n	F	Y19 Projection		Full-ti	me	Part-	time	Total FT	and PT
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
HEADCOUNT Enrollment												
Undergraduate	292	1,198	1,490	308	1,318	1,626	16	5%	120	10%	136	9%
<u>Graduate</u>	11	84	95	8	76	84	(3)	-27%	(8)	-10%	(11)	-12%
						-						
										n vs. Spendii	ng Plan	
				Spring Semes						Decrease)		
	FY	19 Spending Pla	n	F	Y19 Projection		Full-ti	me	Part-	time	Total FT	and PT
	Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
FTE Enrollment												
<u>Undergraduate</u>	246	531	777	262	581	843	16	7%	50	9%	66	8%

		Estimated Total	*Phase I Fiscal Years	Phase II Fiscal Years	Phase III Fiscal Years	Phase III Available as of	Total Available as of	Amount Committed	Amount Expended	Projected Fiscal Year	Scheduled Design	Scheduled Construction	
University	Project or Program	Project Cost	2009 - 2011	2012 - 2014	2015-2020	Fiscal Year 2019	Fiscal Year 2019	11/30/2018	as of 11/30/18	2019	Completion		Status/Comments
Central	Code Compliance/Infrastructure Improvements	\$24,657,636	\$16,418,636	\$5,894,000	\$2,345,000	\$2,345,000	\$24,657,636	\$23,657,594	\$23,612,594	\$45,000			Multi-phased program.
	Project Listing												
	- Replace Maloney Hall Elevator		\$51,953	\$0	\$0	\$0	\$51,953	\$47,612	\$47,612	\$0	Jun-10	May-12	Complete
	- Window Replacements in Four Buildings		\$569,690	\$0	\$0	\$0	\$569,690	\$569,690	\$569,690	\$0	Apr-09	Apr-11	Complete
	- Burritt Library HVAC Code Compliance Improvements		\$1,989,000	\$0	\$0	\$0	\$1,989,000	\$1,808,007	\$1,808,007	\$0	Jan-15	Feb-16	Complete
	- Founder's Hall HVAC Installation		\$697,492	\$0	\$0	\$0	\$697,492	\$696,521	\$696,521	\$0	Mar-09	Aug-13	Complete
	- Davidson Hall Window & Door Replacements (phase 1 & 2)		\$1,961,987	\$0	\$0	\$0	\$1,961,987	\$1,961,987	\$1,961,987	\$0	Dec-09	Aug-13	Complete
	- Security Improvements to General Fund Buildings		\$805,542	\$0	\$0	\$0	\$805,542	\$805,542	\$805,542	\$0	Jun-11	Nov-13	Complete
	- Burritt Library Exterior Repairs		\$86,921	\$0	\$0	\$0	\$86,921	\$86,921	\$86,921	\$0	Jun-09	Jul-10	Complete
	~ Burritt Library Renovation (Construction)			\$216,000		\$0	\$216,000	\$216,000	\$216,000	\$0	Oct-16	Mar-17	Complete
	- Kaiser Hall Gym and Lobby HVAC Improvements		\$82,500	\$0	\$0	\$0	\$82,500	\$82,016	\$82,016	\$0	Jul-09	Mar-12	Complete
	- Campus Wide Signage Program (phase 1)		\$534,370	\$0	\$0	\$0	\$534,370	\$533,631	\$533,631	\$0	May-10	Sep-13	Complete
	- Marcus White Fire Code Improvements		\$1,086,000	\$0	\$0	\$0	\$1,086,000	\$890,018	\$890,018	\$0	Sep-09	Dec-12	Complete
	- Replace Barnard Hall Roof/Entry Improvements		\$1,943,949	\$0	\$0	\$0	\$1,943,949	\$1,943,949	\$1,943,949	\$0	Feb-11	Jan-13	Complete
	- HVAC Improvements in General Fund Buildings		\$5,227,000	\$0	\$0	\$0	\$5,227,000	\$5,227,000	\$5,227,000	\$0	Sep-09	Oct-11	Complete
	(Phase 1, 2 & 3) - Remove Old Telecom Equipment from Buildings		\$0	\$327,000	\$0	\$0	\$327,000	\$326,024	\$326,024	\$0	Mar-14	Dec-16	Complete
	- Maloney Hall HVAC Improvements		\$0	\$1,004,000	\$0	\$0	\$1,004,000	\$532,162	\$532,162	\$0	Jun-13	Mar-15	Complete
	- Arute Field Stadium Turf Replacement		\$0	\$912,000	\$0	\$0	\$912,000	\$768,283	\$768,283	\$0	May-14	Aug-14	Complete
	≃ Improvements to ITBD Building			\$0		\$0	\$0	\$0	\$0	\$0	T.B.D.	T.B.D.	Funds Reallocated to Copericus Hall Low
	~ Copernicus Hall Low Roof Replacement			\$200,000	\$0	\$0	\$200,000	\$200,000	\$200,000	\$0			Roof Replacement
	- Minor Capital Improvements Program		\$987,500	\$3,235,000	\$0	\$0	\$4,222,500	\$4,222,500	\$4,222,500	\$0	May-17	May-17	Complete
	- Future Projects to be Determined		\$394,732	\$0	\$2,345,000	\$2,345,000	\$2,739,732	\$2,739,732	\$2,694,732	\$45,000	Jul-09	Ongoing	Mutilple Phased Program
	Renovate/Expand Willard and DiLoreto Halls	\$61,085,000	\$0	\$5,892,000	\$55,193,000	\$55,193,000	\$61,085,000	\$60,626,384	\$53,906,812	\$7,200,000	Jun-15	Jan-19	In Construction
	New Classroom Office Building	\$29,478,000	\$29,478,000	\$0	\$0	\$0	\$29,478,000	\$29,478,000	\$29,478,000	\$0	Mar-11	Aug-13	Complete
	East Campus Infrastructure Development (construction only)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Funds Reallocated
	Burritt Library Design & Expansion/Renovations	\$16,500,000	\$0	\$0	\$16,500,000	\$14,300,000	\$14,300,000	\$0	\$0	\$500,000	Sep-19	Jul-20	Project Start-up

		Estimated	*Phase I	Phase II	Phase III	Phase III	Total	Amount	Amount	Projected	Scheduled	Scheduled	
University	Project or Program	Total Project Cost	Fiscal Years 2009 - 2011	Fiscal Years 2012 - 2014	Fiscal Years 2015-2020	Available as of Fiscal Year 2019	Available as of Fiscal Year 2019	Committed 11/30/2018	Expended as of 11/30/18	Fiscal Year 2019	Design Completion	Constructior Completion	Status/Comments
	Kaiser Hall/Bubble Renovations	\$25,385,809	\$6,491,809	\$210,000	\$18,684,000	\$18,684,000	\$25,385,809	\$19,929,167	\$8,782,996	\$11,146,172	Apr-17	Aug-19	In Construction
	Engineering Classroom Building	\$62,700,000	\$9,900,000	\$0	\$52,800,000	\$0	\$9,900,000	\$8,410,603	\$3,343,823	\$5,066,780	Dec-16	Jan-21	In design with Constructin Funding Deferred to FY 2020
	Barnard Hall Renovations	\$22,000,000	\$3,680,000		\$18,320,000	\$18,320,000	\$22,000,000	\$2,269,302	\$2,000,000	\$269,302	Dec-18	Sep-20	Construction Contract Being Awarded
	New Maintenance/Salt Shed Facility	\$2,503,000	\$2,503,000	\$0	\$0	\$0	\$2,503,000	\$2,010,431	\$2,010,431	\$0	Oct-10	May-12	Complete
Eastern	Code Compliance/Infrastructure Improvements	\$14,720,470	\$8,255,113	\$4,825,000	\$1,640,357	\$1,640,357	\$14,720,470	\$13,541,124	\$13,141,096	\$1,040,333			Multi-phased program.
	Project Listing												
	- Campus Wide Brick Repointing Program		\$1,654,773	\$500,000	\$0	\$0	\$2,154,773	\$1,654,924	\$1,454,924	\$200,000	Jan-10	Ongoing	Phased project.
	- Planetarium Window Replacement		\$115,766	\$0	\$0	\$0	\$115,766	\$115,766	\$115,766	\$0	Mar-09	Dec-09	Complete
	- Develop Major Campus Entrances		\$480,582	\$0	\$0	\$0	\$480,582	\$480,582	\$480,529	\$0	Dec-09	Apr-12	Complete
	- South Electrical Loop		\$221,291	\$0	\$0	\$0	\$221,291	\$221,189	\$221,189	\$0	Mar-09	Aug-09	Complete
	- High Temperature Hot Water Line Repairs		\$1,217,268	\$0	\$0	\$0	\$1,217,268	\$1,217,256	\$1,217,256	\$0	Aug-09	Dec-11	Complete
	- South Campus Heat Plant Foundation Repairs		\$399,513	\$0	\$0	\$0	\$399,513	\$399,508	\$399,508	\$0	Mar-11	Mar-11	Complete
	- Damper and Air Handler Controls in Webb Hall		\$37,250	\$0	\$0	\$0	\$37,250	\$37,250	\$37,250	\$0	Mar-09	Aug-09	Complete
	- Soccer Field Drainage Upgrade		\$338,282	\$0	\$0	\$0	\$338,282	\$299,437	\$299,437	\$0	Oct-10	Dec-10	Complete
	- Renovate 333 Prospect Street (Phase 1 & 2)		\$1,264,555	\$0	\$0	\$0	\$1,264,555	\$1,264,380	\$1,264,380	\$0	Jul-11	Jul-13	Complete
	- Arboretum Sewer Main Replacement		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Project Postponed
	- Minor Capital Projects Program		\$2,341,965	\$4,325,000	\$640,357	\$640,357	\$7,307,322	\$6,666,965	\$6,666,965	\$640,357	Jul-09	Ongoing	Multi-phased program.
	- Sports Center Lobby Upgrades		\$183,868		\$0	\$0	\$183,868	\$183,868	\$183,868	\$0	Jan-14	Aug-14	Complete
	- Future Projects to Be Determined		\$0	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$800,024	\$199,976	Jul-15	Ongoing	Multi-phased program.
	Fine Arts Instructional Center	\$85,461,643	\$12,000,000	\$71,234,213	\$2,227,430	\$2,227,430	\$85,461,643	\$85,461,643	\$85,461,643	\$0	Mar-13	Jan-16	Complete
	Goddard Hall /Communications Building Renovation	\$32,951,000	\$0	\$2,872,787	\$30,078,213	\$30,078,213	\$32,951,000	\$29,858,909	\$22,895,496	\$6,963,413	Apr-15	Sep-19	In Construction
	Sports Center Addition and Renovation (design only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	-	Funds Realocated to Communications Building
	Outdoor Track – Phase II	\$1,816,000	\$1,816,000	\$0	\$0	\$0	\$1,816,000	\$1,613,114	\$1,613,114	\$0	Mar-10	Dec-10	Complete
	Athletic Support Building	\$1,921,000	\$1,921,000	\$0	\$0	\$0	\$1,921,000	\$1,777,153	\$1,777,153	\$0	Dec-11	Dec-13	Complete
	New Warehouse	\$2,269,000	\$2,269,000	\$0	\$0	\$0	\$2,269,000	\$1,886,660	\$1,886,660	\$0	Jan-12	Sep-13	Complete

University	Project or Program	Estimated Total Project Cost	*Phase I Fiscal Years 2009 - 2011	Phase II Fiscal Years 2012 - 2014	Phase III Fiscal Years 2015-2020	Phase III Available as of Fiscal Year 2019	Total Available as of Fiscal Year 2019	Amount Committed 11/30/2018	Amount Expended as of 11/30/18	Projected Fiscal Year 2019	Scheduled Design Completion	Scheduled Construction	Status/Comments
University		Project Cost	2009 - 2011	2012 - 2014	2013-2020	FISCAI FEAT 2019	FISCAI TEAT 2019	11/30/2018	as 01 11/30/18	2019	completion	Completion	Status/Comments
Southern	Code Compliance/Infrastructure Improvements	\$25,899,406	\$16,335,683	\$2,329,000	\$7,234,723	\$7,234,723	\$25,899,406	\$24,234,222	\$22,479,061	\$1,754,881			Multi-phased program.
	Project Listing												
	- Install Elevator/Entrance to Former Student Center		\$1,777,645	\$0	\$0	\$0	\$1,777,645	\$1,777,645	\$1,777,645	\$0	Aug-09	Jun-12	Complete
	- Shuttle System infrastructure		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	-	Funding Reallocated to Buley Library
	- Repairs to Pool in Moore Field House (Phases 1 & 2)		\$839,415	\$0	\$0	\$0	\$839,415	\$821,800	\$821,800	\$0	Mar-10	Sep-12	Complete
	- Moore Field House Mechanical and Electrical Improv. (Phase 1)		\$233,000	\$0	\$0	\$0	\$233,000	\$233,000	\$233,000	\$0	Sep-11	Aug-12	Complete
	- Earl Hall Mechanical/Electrical Upgrade		\$4,184,111	\$0	\$0	\$0	\$4,184,111	\$4,184,112	\$4,184,112	\$0	Sep-10	Aug-15	Complete
	- Jennings Hall Mechanical/Electrical Upgrade		\$4,495,163	\$0	\$0	\$0	\$4,495,163	\$4,495,198	\$4,495,198	\$0	Sep-10	Aug-15	Complete
	- Lyman Auditorium Mechanical/Electrical Upgrade		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	-	Funding Reallocated to Buley Library
	- Admissions House Roof and Exterior Repairs		\$221,000	\$0	\$0	\$0	\$221,000	\$217,957	\$217,678	\$0	Aug-10	Mar-12	Complete
	- Jess Dow Field Turf Replacement		\$743,262	\$0	\$0	\$0	\$743,262	\$725,071	\$725,071	\$0	Mar-11	Feb-12	Complete
	- Wintergreen Building Water Infiltration		\$370,760	\$0	\$0	\$0	\$370,760	\$366,468	\$366,468	\$0	Oct-11	Oct-13	Complete
	- Moore Field House Locker Room Renovations: Phase II & III		\$929,500	\$0	\$1,057,682	\$1,057,682	\$1,987,182	\$1,057,682	\$1,057,682	\$0	Jan-11	Jun-15	Complete
	- Moore Field House Roof Replacment - Phase II		\$0	\$0	\$772,264	\$772,264	\$772,264	\$772,264	\$772,264	\$0	Sep-14	Sep-15	Complete
	- Old Student Center North Wing Concept Design		\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	-	-	Project Cancelled
	- Earl Hall Communications Dept. Entrance/Security Corridor		\$47,687	\$0	\$0	\$0	\$47,687	\$0	\$0	\$0		-	Project on Cancelled
	- Improvements to the Academic Mall		\$0	\$30,000	\$0	\$0	\$30,000	\$28,879	\$28,879	\$0	Jun-14	Mar-15	Complete
	- Wintergreen Building Renovations		\$0	\$0	\$1,972,815	\$1,972,815	\$1,972,815	\$1,965,301	\$1,965,301	\$0	Aug-15	Aug-16	Complete
	- Minor Capital Projects Program		\$2,432,845	\$2,299,000	\$0	\$0	\$4,731,845	\$4,731,845	\$4,731,845	\$0	Jul-09	Ongoing	Multi-phased program.
	- Future Projects to Be Determined		\$41,295	\$0	\$3,431,962	\$3,431,962	\$3,473,257	\$2,857,000	\$1,102,119	\$1,754,881	Jul-15	Ongoing	Multi-phased program.
	New Academic Laboratory Building	\$72,115,000	\$8,944,000	\$57,698,000	\$5,473,000	\$5,473,000	\$72,115,000	\$67,030,863	\$66,703,014	\$327,849	Jan-13	Feb-18	Project in Close-out
	Health and Human Services Building (Phase 1 and Phase 2)	\$76,507,344	\$0	\$0	\$76,507,344	\$21,507,344	\$21,507,344	\$5,576,416	\$2,448,474	\$5,500,000	Mar-19	Sep-21	In Design
	Fine Arts Instructional Center	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Funds reallocated to Phase 2 of Health & Human Services Building
	Buley Library - Phase 2	\$17,436,817	\$17,006,817	\$430,000	\$0	\$0	\$17,436,817	\$16,435,195	\$16,435,195	\$0	Jan-13	Apr-15	Complete
	School of Business	\$52,476,933			\$52,476,933	\$52,476,933	\$52,476,933	\$3,736,507	\$2,972,246	\$1,500,000	Dec-20	Mar-22	In Design

University	Project or Program	Estimated Total Project Cost	*Phase I Fiscal Years 2009 - 2011	Phase II Fiscal Years 2012 - 2014	Phase III Fiscal Years 2015-2020	Phase III Available as of Fiscal Year 2019	Total Available as of Fiscal Year 2019	Amount Committed 11/30/2018	Amount Expended as of 11/30/18	Projected Fiscal Year 2019	Scheduled Design Completion	Scheduled Construction Completion	Status/Comments
Western	Code Compliance/Infrastructure Improvements	\$17,640,330	\$7,658,330	\$2,731,000	\$7,251,000	\$7,251,000	\$17,640,330	\$14,977,801	\$13,578,033	\$1,352,660			Multi-phased program.
	Project Listing				\$0	\$0	\$0						
	- Feldman Arena Improvements		\$819,636	\$0	\$0	\$0	\$819,636	\$493,655	\$493,655	\$0	Sep-09	Jun-11	Complete
	- Midtown Perimeter Site Improvements		\$463,019	\$0	\$0	\$0	\$463,019	\$463,020	\$463,020	\$0	Apr-10	Jul-11	Complete
	- Campus Wide Utilities/Site Improvements		\$1,682,694	\$0	\$0	\$0	\$1,682,694	\$1,671,967	\$1,624,858	\$0	Jul-09	Mar-14	Complete
	- Higgins Annex HVAC Improvements		\$136,541	\$0	\$0	\$0	\$136,541	\$136,541	\$136,541	\$0	Sep-10	Jul-12	Complete
	- Higgins Hall and Annex: Roof Repairs/Replacements (Phase 1 & 2)		\$510,500	\$0	\$0	\$0	\$510,500	\$508,211	\$508,211	\$0	Jul-10	Oct-11	Complete
	- Higgins Annex Learning Emporium		\$174,531	\$0	\$0	\$0	\$174,531	\$173,216	\$173,216	\$0	May-13	Sep-13	Complete
	- Renovate Restrooms in Founders Hall: Waterbury Campus		\$186,213	\$0	\$0	\$0	\$186,213	\$186,213	\$186,213	\$0	Jun-09	Dec-10	Complete
	- Elevator Upgrades in Berkshire Hall		\$40,571	\$0	\$0	\$0	\$40,571	\$40,571	\$40,571	\$0	Oct-09	Feb-10	Complete
	- Install HVAC for MDF/IDF and Server Rooms		\$350,000	\$0	\$0	\$0	\$350,000	\$397,735	\$397,735	\$0	Mar-10	Oct-11	Complete
	- Replace Portions of University Boulevard		\$297,723	\$0	\$0	\$0	\$297,723	\$297,723	\$297,723	\$0	Sep-09	Dec-10	Complete
	- Minor Capital Projects Program		\$2,498,217	\$2,654,048	\$0	\$0	\$5,152,265	\$5,152,265	\$5,152,265	\$0	Jul-12	May-18	Complete
	- Renovate Former Holy Trinity Church		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Project funding reallocated
	- Higgins Annex Classroom Renovations for Lecture Halls		\$498,686	\$0	\$0	\$0	\$498,686	\$498,686	\$498,686	\$0	Mar-11	Jan-12	Complete
	- Future Projects to Be Determined		\$0	\$0	\$5,957,000	\$5,957,000	\$5,957,000	\$4,958,000	\$3,605,340	\$1,352,660	Jul-15	Ongoing	Multi-phased program.
	White Hall Renovation - Second & Third Floors	\$0		\$76,952	\$1,294,000	\$1,294,000	\$1,370,952	\$439,321	\$358,836	\$80,485	Aug-17	May-18	Complete
	Fine Arts Instructional Center	\$84,321,000	\$0	\$84,321,000	\$0	\$0	\$84,321,000	\$84,226,596	\$84,226,596	\$0	May-11	Aug-14	Complete
	Higgins Hall Renovations	\$34,576,000	\$0	\$2,982,000	\$31,594,000	\$31,594,000	\$34,576,000	\$21,908,121	\$8,763,238	\$13,144,883	Sep-17	Aug-19	In Construction
	Berkshire Hall Renovations (design only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	T.B.D.	T.B.D.	
	University Police Department Building	\$6,445,000	\$0	\$4,745,000	\$1,700,000	\$1,700,000	\$6,445,000	\$6,445,000	\$6,274,607	\$170,393	Aug-15	Feb-18	In Close-out
	Midtown Campus Mini-Chiller Plant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N.A.	N.A.	Project Cancelled
System Wid	e												
	New and Replacement Equipment	\$103,239,000	\$18,000,000	\$18,395,000	\$66,844,000	\$66,844,000	\$103,239,000	\$99,810,000	\$97,648,500	\$2,161,500	Ongoing	Ongoing	Multi-phased program.

		Estimated	*Phase I	Phase II	Phase III	Phase III	Total	Amount	Amount	Projected	Scheduled	Scheduled	
University	Project or Program	Total Project Cost	Fiscal Years 2009 - 2011	Fiscal Years 2012 - 2014	Fiscal Years 2015-2020	Available as of Fiscal Year 2019	Available as of Fiscal Year 2019	Committed 11/30/2018	Expended as of 11/30/18	Fiscal Year 2019	Design Completion	Constructior Completion	Status/Comments
	Alterations/Improvements: Auxiliary Service Facilities	\$53,672,422	\$13,672,422	\$15,000,000	\$25,000,000	\$25,000,000	\$53,672,422	\$30,447,589	\$36,981,426	-\$6,533,836	Ongoing	Ongoing	Multi-Phased Program
	CCSU: Barrows Hall Basement Renovations		\$0	\$236,663	\$0	\$0	\$236,663	\$236,663	\$236,663	\$0	Jun-13	Aug-13	Complete
	CCSU: HVAC Improvements In Res. Halls (Phase I, II & III)		\$1,937,000	\$0	\$0	\$0	\$1,937,000	\$1,716,853	\$1,716,853	\$0	Sep-09	Jul-14	Complete
	CCSU: Vance Hall Basement Renovations		\$0	\$134,800	\$0	\$0	\$134,800	\$134,800	\$134,800	\$0	Jun-13	Dec-13	Complete
	CCSU: Vance Hall Floors 1-6 Bathroom Renovations		\$0	\$106,023	\$0	\$0	\$106,023	\$106,023	\$106,023	\$0	Jun-13	Aug-13	Complete
	CCSU: Vance Hall Renovations- Ground, 1, 2, 5 & 6 Floor			\$770,176	\$0	\$0	\$770,176	\$770,176	\$770,176	\$0	Jun-15	Aug-15	Complete
	CCSU: Student Center & Memorial Hall Sidewalk Imp.		\$0	\$400,000	\$0	\$0	\$400,000	\$184,514	\$184,514	\$0	Jun-15	Aug-15	Complete
	CCSU: Vance Hall Door Lock Upgrades			\$379,904	\$0	\$0	\$379,904	\$379,904	\$379,904	\$0	Jun-15	Aug-15	Complete
	CCSU: Aux. Service Minor Capital Program		\$0	\$1,172,434	\$8,000,000	\$8,000,000	\$9,172,434	\$4,403,631	\$3,295,631	\$1,108,000	Ongoing	Ongoing	
	ECSU: Fire Alarm - Burnap, Crandall and Noble Halls		\$655,465	\$0	\$0	\$0	\$655,465	\$655,465	\$655,465	\$0	Mar-12	Sep-12	Complete
	ECSU: High Rise Elevator Upgrades		\$625,441	\$0	\$0	\$0	\$625,441	\$625,441	\$625,441	\$0	Jan-12	Sep-13	Complete
	ECSU: Academic Quad Landscape		\$0	\$316,900	\$0	\$0	\$316,900	\$316,900	\$316,900	\$0			Complete
	ECSU: Aux. Service Minor Capital Program		\$0	\$341,286	\$5,000,000	\$5,000,000	\$5,341,286	\$2,106,317	\$1,958,226	\$148,090	Ongoing	Ongoing	Multiple Phased Program
	ECSU: HTHW Lines Repairs Five Residential Halls			\$276,726	\$0	\$0	\$276,726	\$276,726	\$276,726	\$0	Dec-16	Dec-16	Complete
	ECSU: Hurley Hall Addition & Renovation Study		\$0	\$70,000	\$0	\$0	\$70,000	\$70,000	\$70,000	\$0	Apr-15	N.A.	Feasibility Study
	ECSU: Landscape at Mead, Neidjalik & Hurley		\$0	\$9,500	\$0	\$0	\$9,500	\$9,500	\$9,500	\$0	Jun-14	Sep-14	Complete
	ECSU: Low Rise Apartments Roof Replacements		\$456,759	\$0	\$0	\$0	\$456,759	\$456,760	\$456,760	\$0	Apr-11	Jul-12	Complete
	ECSU: Low Rise Apartments Structural Study (phase 1)		\$17,500	\$0	\$0	\$0	\$17,500	\$17,500	\$17,500	\$0	Oct-10	Jan-11	Study Complete
	ECSU: Low Rise Apartments Walkway and Stair Replacement (Phase 1)		\$258,611	\$0	\$0	\$0	\$258,611	\$258,570	\$258,570	\$0	Apr-11	Dec-11	Complete
	ECSU: Low Rise Apartments Walkway and Stair Replacement (Phase2)		\$170,949	\$0	\$0	\$0	\$170,949	\$170,949	\$170,949	\$0	Apr-11	Sep-12	Complete
	ECSU: Masonry Repointing Study & Repairs		\$0	\$76,000	\$0	\$0	\$76,000	\$46,680	\$46,680	\$0	Nov-13	Aug-15	Complete
	ECSU: Nobel Hall Cooling Tower		\$0	\$154,900	\$0	\$0	\$154,900	\$154,900	\$154,900	\$0	Jun-13	Dec-13	Complete
	ECSU: Occum Hall Building Automation		\$0	\$265,561	\$0	\$0	\$265,561	\$265,561	\$265,561	\$0	May-15	Aug-15	Complete
	ECSU: Student Center Lighting Control System		\$0	\$388,713	\$0	\$0	\$388,713	\$388,713	\$388,713	\$0	Jan-13	Aug-13	Complete
	ECSU: Windham St. Sidewalk Expansion		\$0	\$300,414	\$0	\$0	\$300,414	\$270,414	\$270,414	\$0	Jan-14	Aug-14	Complete
	SCSU: Repair/Resurface North Campus Parking Lot		\$1,126,265	\$0	\$0	\$0	\$1,126,265	\$1,055,895	\$1,055,895	\$0	Mar-12	Aug-12	Complete

		Estimated	*Phase I	Phase II	Phase III	Phase III	Total	Amount	Amount	Projected	Scheduled	Scheduled	
l la incensión e		Total	Fiscal Years	Fiscal Years	Fiscal Years 2015-2020	Available as of	Available as of	Committed	Expended	Fiscal Year 2019	Design	Construction	Status (Campanta
University	Project or Program SCSU: Brownell Hall Mechanical & Electrical Improvements (Design)	Project Cost	2009 - 2011	2012 - 2014 \$332,345	2015-2020 \$0	Fiscal Year 2019 \$0	Fiscal Year 2019 \$332,345	11/30/2018 \$308,738	as of 11/30/18 \$308,738	2019 \$0	Completion Jul-15	Completion Aug-15	Status/Comments Complete
				ŞSSZ,S45	ŞΟ	ŲĘ	\$552,545	\$506,758	\$306,736	ŞU	Jui-12	Aug-15	Complete
	SCSU: Aux. Service Minor Capital Program		\$0	\$320,010	\$6,970,000	\$6,970,000	\$7,290,010	\$4,359,337	\$3,969,026	\$390,311	Ongoing	Ongoing	Multiple Phased Program
	SCSU: CT Hall Renovations		\$0	\$1,468,254	\$0	\$0	\$1,468,254	\$1,464,232	\$1,464,232	\$0	Mar-13	Aug-13	Complete
	SCSU: Farnham Hall Renovations		\$5,190,671	\$0	\$0	\$0	\$5,190,671	\$4,977,238	\$4,977,238	\$0	Jun-09	Feb-12	Complete
	SCSU: North Campus Water Infiltration Study		\$0	\$30,000	\$0	\$0	\$30,000	\$30,000	\$30,000	\$0	Jul-14	Sep-14	Complete
	SCSU: 190 Pine Rock Existing Conditions Review			\$35,600	\$0	\$0	\$35,600	\$35,600	\$35,600	\$0	Jan-14	Mar-14	Complete
	SCSU: Recreation Center Study		\$0	\$30,000	\$0	\$0	\$30,000	\$29,960	\$29,960	\$0	Jan-14	Mar-14	Complete
	SCSU: Schwartz Hall Chiller/Cooling Tower		\$0	\$983,791	\$0	\$0	\$983,791	\$977,753	\$977,753	\$0	Apr-15	Aug-15	Complete
	SCSU: West Camps Residence Hall Masonry Evaluation				\$30,000	\$30,000	\$30,000	\$23,610	\$23,610	\$0	Sep-16	Nov-16	Complete
	WCSU Residence Hall Repairs		\$1,081,000	\$0	\$0	\$0	\$1,081,000	\$979,194	\$417,151	\$562,043	Jul-10	Ongoing	Multiple phased projects
	WCSU: Midtown Student Center Roof		\$985,000		\$0	\$0	\$985,000	\$985,000	\$985,000	\$0	Jul-15	Feb-17	
	WCSU: Aux. Service Minor Capital Program			\$1,215,000	\$5,000,000	\$5,000,000	\$6,215,000	\$5,111,462	\$3,587,593	\$1,523,869	Ongoing	Ongoing	Multiple Project
	- Future Projects to Be Determined		\$1,167,760	\$5,185,000	\$0	\$0	\$6,352,760	\$6,352,760	\$6,352,760	\$0	Jul-18	Jul-18	Complete
	Telecommunications Infrastructure Upgrade	\$18,415,000	\$10,000,000	\$2,841,000	\$5,574,000	\$5,574,000	\$18,415,000	\$14,211,630	\$12,111,630	\$2,100,000	Ongoing	Ongoing	Multi-phased program. Per Public Act 10-44, effective July 1, 2010 phase I
	Project Listing												
	- CCSU: Upgrade Telecom Infrastructure in ITBD Building		\$832,297	\$0	\$0	\$0	\$0	\$832,297	\$832,297	\$0	May-10	Jan-13	Complete
	- ECSU: Complete Network Backbone Loop: Admin. to Facilities		\$480,439	\$0	\$0	\$0	\$0	\$480,439	\$480,439	\$0	Oct-09	Mar-11	Complete
	- SCSU: Addit. Fiber and Conduit on North Side of Campus		\$85,000	\$0	\$0	\$0	\$0	\$85,000	\$85,000	\$0	Jan-10	Oct-11	Complete
	- WCSU: Redundant Dark Fiber to Westside Campus		\$298,000	\$0	\$0	\$0	\$0	\$298,000	\$298,000	\$0	Mar-10	Jul-11	Complete
	- System-Wide Infrastructure Upgrades		\$8,304,264	\$2,841,000	\$5,574,000	\$2,574,000	\$13,719,264	\$13,719,264	\$13,572,719	\$0	Jul-09	Ongoing	Multi-Phase Program
	Land and Property Acquisition	\$10,250,190	\$3,650,190	\$2,600,000	\$4,000,000	\$4,000,000	\$10,250,190	\$6,823,626	\$4,000,000	\$2,823,626	Jul-09	Ongoing	Multi-phased program. Per Public Act 10-44, effective July 1, 2010 phase I
	Deferred Maintenance/Code Compliance Infrastructure Improvement	\$48,557,000			\$48,557,000	\$48,557,000	\$48,557,000	\$38,028,648 \$	5 21,897,521	\$16,131,127	Jul-15	Ongoing	Multi-phased program.
	Stategic Master Plans of Academic Programs	\$3,000,000			\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$2,992,898	\$7,102	Jan-15	Ongoing	Multi-phased program.
	Consolidation & Upgrade of System Student Financial Information	\$20,000,000			\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$0	Oct-15	Dec-16	Complete
	Technology System Advanced Manufacturing at Asnuntuck Community College	\$25,500,000			\$25,500,000	\$25,500,000	\$25,500,000	\$24,417,724	\$23,438,221	\$979,503	Feb-16	Jan-19	In Close-out Phase
	Supplemental Project Funding	\$16,000,000			\$16,000,000	\$0	\$0						
	Totals	\$1,069,500,000	\$190,000,000	\$285,000,000	\$594,500,000	\$468,500,000	\$943,500,000	\$761,830,023	\$692,860,477	\$73,731,174			