



Board of Regents

**SPECIAL MEETING OF THE
FINANCE & INFRASTRUCTURE COMMITTEE**
Connecticut State Colleges and Universities
Hartford, Connecticut

Thursday, February 14, 2019, at 11:00 am
Regents Board Room
61 Woodland Street, Hartford, CT

Agenda

1. APPROVAL OF MINUTES FROM THE NOVEMBER 28, 2018 MEETING

2. INFORMATION ITEMS

- A. FY19 Projections
- B. CSCU 2020 Semiannual Report
- C. CHEFA Bond Issue
- D. Tuition – preliminary discussion (materials will be provided in advance of mtg.)

**MEETING OF THE
FINANCE AND INFRASTRUCTURE COMMITTEE**

Board of Regents for Higher Education

Wednesday, November 28, 2018

10:00 a.m.

61 Woodland Street, Hartford, CT

Minutes

REGENTS PRESENT

Richard Balducci, Committee Chairman

Del Cummings

David Jimenez (Telephonic)

JoAnn Ryan

Pete Rosa

REGENTS ABSENT

Felice Gray-Kemp

Catherine Smith

CSCU STAFF PRESENTING

Mark Ojakian, President; Erika Steiner, Chief Financial Officer; Keith Epstein, Vice President, Facilities, Real Estate and Infrastructure Planning

With a quorum present, Chairman Balducci called the meeting to order at 10:00 a.m.

1. Approval of Minutes from the October 3, 2018 Meeting

On motion by Regent Ryan, seconded by Regent Cummings, the minutes of the October 3, 2018 meeting were approved as submitted.

2. Information Items

2A. CSCU – Metrics for Administrative Consolidation Savings

CFO Steiner noted that the Board previously approved targeted savings under the Students First strategic plan, including initiatives involving administrative consolidation across all CSCU institutions and the system office at the December 2017 meeting. The updated targets with revised timelines and expected completion timelines was presented to the Board in February 2018.

A targeted savings metrics was shared with the Board depicting the savings estimates computed and updated based on FY17 actual spending. The objective of the metric is to achieve that

adjusted level of spending in the year it was committed to with the exception of projected headcount, a result of improved enrollment management practices. The summary of administrative consolidation targeted savings was used to measure the targeted spending level/headcount within the specified timeframe. Reduce cost of “other/other” spending by 2% at the Colleges and Universities via better purchasing practices. Recruitment and retention revenue enhancement of \$1,835K by FY21 with the Guided Pathway program, enrollment management and other initiatives. In 2020, the metrics will be reviewed to ascertain if achievements have been accomplished.

2B. CSCU – 10 Year Capital Plan

VP Epstein provided an update on the CSCU 10-year capital plan and reviewed the Metrics for Administrative Consolidation Savings. Management is confident that the projected savings targets are achievable within the periods specified.

3. Action Items

3A. CSU – Credit Card Service Fees

CFO Steiner commented that the Board annually approves the tuition and fees for the colleges and universities. At the March 9 Board meeting, the fee structure for CSCU institutions, including what is referred to as “Tier II” Fees was approved. Tier II Fees is associated with credit card service fees assessed by the service provider to process credit cards for the universities. The requested fees approved by the Board was at a specific percentage of 2.75%. The service provider, TouchNet, recently increased the fee to 2.85%, which is allowable under the contract but unexpected.

On motion by Regent Balducci, seconded by Regent Ryan, the resolution concerning CSU – Credit Card Service Fees was unanimously approved.

3B. CCSU – Naming of Social Sciences Hall to the “Ebenezer Don Carlos Bassett Social Sciences Hall

CFO Steiner noted that the Board sets the requirements for the Connecticut State Universities recognition and naming of facilities and programs after persons or organizations. If there is no gift in connection with a naming opportunity, a written substantive rationale for departing from the policy should be provided.

Central Connecticut State University believes that there is significant justification for the naming of the Social Sciences Hall in honor of Ebenezer Don Carlos Bassett. Mr. Bassett was a remarkable man and the first African American student to enroll and graduate from the State Normal School in New Britain in 1852, parent institution to Central CT State University. Upon graduation, he remained committed and actively involved in the institution’s Alumni Association. He was a significant voice in advocating for civil rights. Mr. Bassett’s legacy as a scholar, educator, humanitarian, activism, and diplomacy is unparalleled in the history of Central Connecticut University. The life of Mr. Bassett is a worthy inspiration for present-day students.

On motion by Regent Balducci, seconded by Regent Ryan, the resolution concerning CCSU Naming of Social Sciences Hall to the “Ebenezer Don Carlos Bassett Social Sciences Hall” was unanimously approved.

Committee Chairman Balducci and President Ojakian thanked the committee members for their approval of the resolution and moving it forward to the full Board, President Toro and individuals at CCSU for enlightening others on the life and legacy of Ebenezer Don Carlos Bassett.

There being no further business, on motion of Regent Ryan, seconded by Regent Cummings, the meeting adjourned at 10:47 a.m.

ITEM – INFORMATION ONLY**Fiscal Year 2019 Projections****BACKGROUND**

The attached schedules represent projections for the results of the current fiscal year ending June 30, 2019.

Our projections are made at the base level, that is by each institution evaluating year-to-date spending and extrapolating for the full year, while including commitments and estimates for the remainder of the year. Notably, these projections account for payment and reimbursement by the state for one-time payments made this year under the SEBAC 2017 agreement. However, the additional fringe benefit costs associated with the SEBAC ARP Grievance Award (SAG) which allows 348 CSCU employees to switch to SERS under favorable actuarial terms is an additional cost estimated at \$7 million in FY 2019. The additional cost is not reflected in the current projection, because individual amounts will be finalized after the mid-year projection had been completed. Projections are compared to the BOR approved FY 2019 Budget as well as to the actual results for FY 2018.

Schedules included:

- Schedule A – Consolidated Connecticut State Colleges & Universities (CSCU)

- Schedule B – Connecticut State Universities (CSU)

- Schedule C – Connecticut Community Colleges (CCC)

- Schedule D – Unrestricted Net Positions

- Schedule E – Average Fall/Spring Enrollment vs. Budget

The schedules of Unrestricted Net Position (UNP) balances adjust the audited June 30, 2018 balances by the projected addition or use of funds for FY2019. The actual June 30, 2019 UNP will be reported with the FY2019 financial statements, and will include the impact of changes in accruals and other Generally Accepted Accounting Principles (GAAP) adjustments required at year-end.

ANALYSIS

The current projection for CSCU for FY2019 is a net loss of (\$4,809,694) for the combined enterprise, compared with a budgeted loss of (\$8,088,153), broken down as follows:

	BUDGET FY 2019 Net Change	PROJECTION FY 2019 Net Change
Connecticut State Universities	\$ (1,421,658)	\$ 765,211
Connecticut Community Colleges	(6,661,184)	(5,803,811)
Charter Oak State College	(5,311)	228,906
Board of Regents	-	-
CSCU Consolidated	<u>\$ (8,088,153)</u>	<u>\$ (4,809,694)</u>

The mid-year projection shows significant progress in reducing a large planned use of reserves from 4.3% down to 2.5% of Unrestricted Net Position (UNP) on June 30, 2018. However, all of the negative results are concentrated in the Community Colleges, which are expected to see a drop of 13% of the system-wide UNP.

Actual results for the year may be better than projected above based on historic underspending compared to mid-year projections. However, it is unlikely that the Community Colleges will be able to avoid a significant drawdown of reserves in FY2019.

Included in net results for FY2018 and FY2019 are the following state appropriations (except for Workers' Compensation which is not included in CSCU results):

	FY2018	FY2019	change
Connecticut State Universities	\$ 134,159,220	\$ 143,326,110	\$ 9,166,890
Connecticut Community Colleges	143,839,173	139,765,979	(4,073,194)
Charter Oak State College	2,185,756	3,025,882	840,126
Board of Regents	362,240	366,875	4,635
Developmental Services	8,912,702	8,912,702	-
Outcomes-Based Funding Incentive	1,202,027	1,202,027	-
IMRP	300,000	300,000	-
Fringe Benefit Subsidy to Community Colleges	-	16,200,000	16,200,000
Constituent Funding	290,961,118	313,099,575	22,138,457
Fringe Benefits	233,683,213	261,843,031	28,159,818
State Appropriation before WC	<u>\$ 524,644,331</u>	<u>\$ 574,942,606</u>	<u>\$ 50,298,275</u>
Workers' Compensation	<u>3,289,276</u>	<u>3,289,276</u>	<u>-</u>
Total State Appropriation	<u>\$ 527,933,607</u>	<u>\$ 578,231,882</u>	<u>\$ 50,298,275</u>

The following table compares the Net Changes in FY 2018, FY 2019 Budget, and FY 2019 Projection by institution:

	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<u>FY 2019 Projected</u>
Asnuntuck	\$ 9,091	\$ -	\$ -
Capital	(2,342,565)	(2,110,872)	(1,977,280)
Gateway	(72,846)	-	(662,225)
Housatonic	284,800	(654,647)	(662,508)
Manchester	406,232	(852,174)	-
Middlesex	840,625	41,129	27,633
Naugatuck Valley	(71,572)	(1,077,440)	(539,824)
Northwestern	(988,805)	(868,495)	(130,830)
Norwalk	577,479	(832,287)	(1,521,756)
Quinebaug Valley	607,937	(101,771)	(17,120)
Three Rivers	136,944	124,955	(81,136)
Tunxis	419,868	(628,224)	(185,766)
CCC SO	1,058,788	298,641	(52,999)
CCC Total	\$ 865,976	\$ (6,661,184)	\$ (5,803,811)
Central	2,835,220	-	-
Eastern	73,435	(1,421,685)	766,250
Southern	1,197,775	-	178,394
Western	125,000	-	-
CSU SO	1,229,232	-	(179,433)
CSU Total	\$ 5,460,662	\$ (1,421,685)	\$ 765,211
Charter Oak	219,824	(5,311)	228,906
BOR	-	-	-
Total CSCU	\$ 6,546,462	\$ (8,088,180)	\$ (4,809,694)

FY 2019 Projected Results:

- System-wide net results in FY 2019 are projected to show a loss of \$4.8 million, or -0.4% of Net Revenues. This will be a material improvement over the budgeted loss of \$8.1m, or -0.7% of Net Revenues.
- Throughout the first half of FY2019, the System has constrained hiring, requiring system office review of hiring and limiting refills to critical positions. This restraint has been in effect for more than 2 years, and has meaningfully constrained spending across the entire system.

- State reimbursement of fringe benefits is on track to end \$2 million higher than expected, while fringe expenses are expected to increase by \$7 million due to SAG Award additional cost which will be in line with the budget. The additional \$16.2 million in fringe subsidy included in the adopted FY 2019 state budget to the Colleges will help mitigate this cost. The state share of CSCU fringes is expected to climb from 70% in FY 2018 to 75% this year, although this progress will be mitigated by the SAG award.

FRINGE BENEFITS: State support and Expenditure Levels				
	FY 2018 actual		FY 2019 Budget	FY 2019 Projected
Connecticut State Universities				
Fringe Benefits paid by state	\$ 117,566,926	\$	134,154,321	\$ 135,987,812
Fringe Benefits Expense	\$ 182,403,667	\$	214,493,429	\$ 209,162,694
Connecticut Community Colleges				
Fringe Benefits paid by state	\$ 113,793,841	\$	138,829,413	\$ 138,899,919
Fringe Benefits Expense	\$ 145,265,346	\$	159,538,486	\$ 158,320,160
Charter Oak State College				
Fringe Benefits paid by state	\$ 2,071,309	\$	2,803,016	\$ 2,874,588
Fringe Benefits Expense	\$ 4,968,221	\$	5,797,905	\$ 5,234,613
Board of Regents				
Fringe Benefits paid by state	\$ 251,137	\$	280,712	\$ 280,712
Fringe Benefits Expense	\$ 251,137	\$	280,712	\$ 280,712
System Total				
Fringe Benefits paid by state	\$ 233,683,213	\$	276,067,462	\$ 278,043,031
Fringe Benefits Expense	\$ 332,888,371	\$	380,110,532	\$ 372,998,179
State share	70%		73%	75%

- FTE enrollment is projected to end the year about 200 lower than budget, which will be almost 900 below FY 2018 levels, or 2%.
- Charter Oak is 8% above budgeted enrollment levels, and more than 20% above FY 2018 levels.
- The largest year-over-year enrollment declines occurred in the Community Colleges, with the largest declines at Norwalk (-9.5%), Quinebaug Valley (-7.7%) and Three Rivers (-5.3%). Capital, Northwestern and Tunxis all saw small increases from FY 2018.

Looking Forward

- The staffing demands of the Students First initiative and related student success initiatives, coupled with understaffing of some key roles on campuses across the system suggest that further significant reduction of personal services below the \$582 million level projected for FY2019 will be difficult to achieve.

- The upcoming biennium includes 5 ½% wage increases in each year. These increases are expected to add \$30 million in FY 2020 and \$32 million in FY 2021 to overall system expenses. The extent to which these raises are covered by increases to the state appropriation is of critical importance to the near-term budget condition of CSCU.
- In the absence of tuition and fee increases or any state increases beyond 5 ½% to reflect the SEBAC raises, the system will face a budget gaps of \$57 million in FY 2020 and \$86 million in FY 2021.

CONCLUSION

CSCU has entered a critical period financially. Long-term structural problems are growing more acute, and can only be resolved through some combination of revenue increases from either the state or from students, or through administrative cost savings that may be achieved through the Students First initiatives. Future budget shortfalls are exacerbated by declining enrollment, and cost reduction efforts should be implemented in a way to support strong enrollment.

Statewide fiscal challenges create significant uncertainty for CSCU. It will be important to obtain expanded state resources to cover wage growth, and to sustain recent favorable trend in state coverage of fringe benefits, given that administrative cost savings from Students First will not be available immediately to address budget gaps. If these do not occur, the system will be faced with a choice between damaging spending reductions and dangerous depletion of reserves. Given their lower level of reserves, this is especially challenging for the community colleges.

CONNECTICUT STATE COLLEGES & UNIVERSITIES

Expenditure Plan General & Operating Funds

FY19 Projection, FY19 Budget and FY18 Actual

ATTACHMENT A

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Proj vs. Bud Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (FT and PT Gross)	299,636,950	305,425,730	302,729,842	(2,695,888)	-0.90%
Student Fees	234,243,045	239,339,806	237,849,897	(1,489,909)	-0.60%
State Appropriations	280,546,390	287,101,024	286,484,847	(616,177)	-0.20%
Additional State Approp (Dev Edu, Outcomes, GBTGA and IMRP)	10,614,837	10,564,729	10,414,729	(150,000)	-1.40%
Fringe Benefits Paid By State	233,683,213	259,867,462	261,843,031	1,975,569	0.80%
CCC (OF) Fringe Benefits Paid by State	-	16,200,000	16,200,000	-	0.00%
Accident Insurance	1,506,525	1,334,550	1,373,098	38,548	2.90%
Housing	67,395,651	69,233,963	69,875,674	641,711	0.90%
Food	33,140,259	34,595,944	34,229,421	(366,523)	-1.10%
All Other Revenue	28,410,152	25,305,644	26,015,278	709,634	2.80%
Less: Contra Revenue	(8,482,678)	(8,347,980)	(8,121,809)	226,171	-2.70%
Total Revenue	1,180,694,344	1,240,620,872	1,238,894,008	(1,726,864)	-0.10%
Expenditures:					
Personnel Services:					
Full-Time	402,495,787	418,565,434	411,434,951	(7,130,483)	-1.70%
Part-Time					
Lecturers (PTLs)	84,957,864	86,050,567	88,479,943	2,429,376	2.80%
Lecturer (NCLs)	7,045,763	7,156,198	7,170,554	14,356	0.20%
Permanent Part-time	3,257,635	3,656,461	3,483,084	(173,377)	-4.70%
Temporary Part-time	26,124,970	25,980,754	27,162,839	1,182,085	4.50%
CSU University Assistants (incl. CharterO)	4,016,352	4,129,445	4,288,341	158,896	3.80%
CSU Graduate Assistants	2,240,589	1,988,284	2,229,834	241,550	12.10%
Student Labor	14,209,056	13,750,629	13,924,411	173,782	1.30%
Overtime	4,799,850	4,946,785	5,259,158	312,373	6.30%
All Other Personnel Services	10,903,560	19,925,502	18,818,240	(1,107,262)	-5.60%
Subtotal Personnel Services	560,051,426	586,150,059	582,251,355	(3,898,704)	-0.70%
Fringe Benefits	332,888,371	380,110,532	372,998,179	(7,112,353)	-1.90%
Total P.S. & Fringe Benefits	892,939,797	966,260,591	955,249,534	(11,011,057)	-1.10%
Other Expenses:					
Inst. Financial Aid/Match	55,689,991	59,212,966	59,935,277	722,311	1.20%
Waivers	14,321,101	16,692,007	17,308,365	616,358	3.70%
Utilities	30,543,522	32,215,093	32,681,811	466,718	1.40%
All Other Expenses	142,453,603	147,684,698	151,423,837	3,739,139	2.50%
Total Other Expenses	243,008,217	255,804,764	261,349,290	5,544,526	2.20%
Total Expenditures	1,135,948,014	1,222,065,355	1,216,598,824	(5,466,531)	-0.40%
Addition to (Use of) Funds Before Transfers	44,746,330	18,555,517	22,295,184	3,739,667	20.20%
CSU Transfers					
Debt Service	(34,342,549)	(34,411,846)	(35,108,869)	(697,023)	2.00%
Auxiliary Renewal and Replacement	(1,082,687)	(341,208)	(1,814,617)	(1,473,409)	431.80%
All Other transfers to Capital Equip, Telecom Reserves and Misc.	(269,568)	-	-	-	NA
SCSU - Gear Up Set Aside Year 1	(788,504)	1,218,483	1,218,483	-	0.00%
WCSU Request - 1 Time Use of Reserves	-	-	1,207,552	1,207,552	NA
Total CSU Transfers	(36,483,308)	(33,534,571)	(34,497,451)	(962,880)	2.90%
CCC Transfers					
Transfer in	18,685,203	13,290,259	14,339,702	1,049,443	7.90%
Transfer out	(18,650,618)	(11,685,710)	(14,378,146)	(2,692,436)	23.00%
Consolidated Shared Services (reserved funds)	-	(1,000,000)	-	1,000,000	-100.00%
Total CCC Transfers	34,585	604,549	(38,444)	(642,993)	-106.40%
Commitments					
FY18 LNGV Pay Set Aside for FY19	(5,056,694)	5,060,568	5,500,273	439,705	8.70%
Total Commitments	(5,056,694)	5,060,568	5,500,273	439,705	8.70%
Net Change Subtotal	3,240,913	(9,313,937)	(6,740,438)	2,573,499	-27.60%
WCSU Foundation Reserves - Tuition Offset	1,237,177	1,225,784	1,225,784	-	0.00%
CCC Restricted CB Reserves (2017 SEBAC)	2,068,369	-	704,960	704,960	NA
Net Change	6,546,459	(8,088,153)	(4,809,694)	3,278,459	-40.50%

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan General & Operating Funds

FY19 Projection, FY19 Budget and FY18 Actual

ATTACHMENT A

Account Name	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj vs. Bud	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	Percent %
Revenue:					
Tuition (FT and PT Gross)	165,973,772	170,670,660	167,565,480	(3,105,180)	-1.80%
Student Fees	174,312,096	181,414,171	179,860,981	(1,553,190)	-0.90%
State Appropriations	134,159,221	144,017,627	143,326,111	(691,516)	-0.50%
Additional State Approp (Dev Edu, Outcomes and IMRP)	2,221,618	2,000,052	1,850,052	(150,000)	-7.50%
Fringe Benefits Paid By State	117,566,926	134,154,321	135,987,812	1,833,491	1.40%
Accident Insurance	1,506,525	1,334,550	1,373,098	38,548	2.90%
Housing	67,395,651	69,233,963	69,875,674	641,711	0.90%
Food	33,140,259	34,595,944	34,229,421	(366,523)	-1.10%
All Other Revenue	21,361,662	20,752,746	20,944,719	191,973	0.90%
Less: Contra Revenue	(8,482,678)	(8,347,980)	(8,121,809)	226,171	-2.70%
Total Revenue	709,155,052	749,826,054	746,891,539	(2,934,515)	-0.40%
Expenditures:					
Personnel Services:					
Full-Time	242,998,111	256,189,885	251,506,905	(4,682,980)	-1.80%
Part-Time					
Lecturers (PTLs)	34,841,389	35,749,833	35,976,961	227,128	0.60%
Lecturers (NCLs)	3,163,713	2,829,103	2,912,417	83,314	2.90%
Perm/Intermit PT	1,435,784	1,643,625	1,555,053	(88,572)	-5.40%
University Assistants	4,016,352	4,129,445	4,229,770	100,325	2.40%
Graduate Assistants	2,240,589	1,988,284	2,229,834	241,550	12.10%
Student Labor	10,308,543	10,104,137	10,073,738	(30,399)	-0.30%
Other Part Time	1,629,529	1,885,676	1,876,611	(9,065)	-0.50%
Overtime	3,539,998	3,771,945	4,062,465	290,520	7.70%
All Other Personnel Services (Vac, Sick, Accr Abs)	6,830,206	10,964,217	10,960,984	(3,233)	0.00%
Subtotal Personnel Services	311,004,214	329,256,150	325,384,738	(3,871,412)	-1.20%
Fringe Benefits	182,403,667	214,493,429	209,162,694	(5,330,735)	-2.50%
Total P.S. & Fringe Benefits	493,407,881	543,749,579	534,547,432	(9,202,147)	-1.70%
Other Expenses:					
Inst. Financial Aid/Match	38,692,106	41,388,886	42,178,886	790,000	1.90%
Waivers	8,367,612	10,365,936	10,809,067	443,131	4.30%
Utilities	20,365,540	22,123,124	22,266,374	143,250	0.60%
All Other Expenses	102,558,426	105,202,591	108,109,596	2,907,005	2.80%
Total Other Expenses	169,983,684	179,080,537	183,363,923	4,283,386	2.40%
Total Expenditures	663,391,565	722,830,116	717,911,355	(4,918,761)	-0.70%
Addition to (Use of) Funds Before Transfers	45,763,487	26,995,938	28,980,184	1,984,246	7.40%
Transfers, Additional Funds and Commitments					
Debt Service	(34,342,549)	(34,411,846)	(35,108,869)	(697,023)	2.00%
Auxiliary Renewal and Replacement	(1,082,687)	(341,208)	(1,814,617)	(1,473,409)	431.80%
CCSU transfer E&G for Entrep. & Fringe funding	(269,568)				
Gear Up Set Aside Year 1 (SCSU for FY19)	(788,504)	1,218,483	1,218,483	-	0.00%
WCSU Request - 1 Time Use of Reserves			1,207,552	1,207,552	NA
FY18 LNGV Pay Set Aside for FY19	(5,056,694)	3,891,191	5,056,694	1,165,503	30.00%
Total Transfers, Additional Funds and Commitments	(41,540,002)	(29,643,380)	(29,440,757)	202,623	-0.70%
Net Change Subtotal	4,223,485	(2,647,442)	(460,573)	2,186,869	-82.60%
WCSU Foundation Reserves - Tuition Offset	1,237,177	1,225,784	1,225,784	-	0.00%
Net Change	5,460,662	(1,421,658)	765,211	2,186,869	-153.80%

CONNECTICUT COMMUNITY COLLEGES

ATTACHMENT A

Expenditure Plan General & Operating Funds

FY19 Projection, FY19 Budget and FY18 Actual

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projected Dollars (\$)	FY19 Proj vs. Bud Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (FT and PT Gross)	123,649,985	125,263,324	124,653,078	(610,246)	-0.50%
Student Fees	59,253,474	57,253,850	57,464,082	210,232	0.40%
State Appropriations	143,839,173	139,765,979	139,765,979	-	0.00%
Additional State Approp (Dev Edu and Outcomes)	8,289,499	8,564,677	8,564,677	-	0.00%
Fringe Benefits Paid By State	113,793,841	122,629,413	122,699,919	70,506	0.10%
OF Fringe Benefits Paid by State	-	16,200,000	16,200,000	-	0.00%
All Other Revenue	4,963,186	4,252,898	4,743,459	490,561	11.50%
Less: Contra Revenue	-	-	-	-	NA
Total Revenue	453,789,158	473,930,141	474,091,194	161,053	0.00%
Expenditures:					
Personnel Services:					
Full-Time	153,486,816	156,983,043	154,321,168	(2,661,875)	-1.70%
Part-Time					
Lecturers (PTL and ECL)	47,218,276	48,028,922	49,531,405	1,502,483	3.10%
Contractual (NCL)	3,882,050	4,327,095	4,258,137	(68,958)	-1.60%
Permanent Part-time (6111)	1,427,219	1,586,494	1,528,337	(58,157)	-3.70%
Temporary Part-time	24,495,441	24,095,078	25,286,228	1,191,150	4.90%
Student Labor	3,435,816	3,517,430	3,728,740	211,310	6.00%
Overtime	1,259,852	1,174,840	1,196,693	21,853	1.90%
All Other Personnel Services	4,010,783	8,855,707	7,715,550	(1,140,157)	-12.90%
Subtotal Personnel Services	239,216,253	248,568,609	247,566,258	(1,002,351)	-0.40%
Fringe Benefits	145,265,346	159,538,486	158,320,160	(1,218,326)	-0.80%
Total P.S. & Fringe Benefits	384,481,599	408,107,095	405,886,418	(2,220,677)	-0.50%
Other Expenses:					
Inst. Financial Aid/Match	16,891,448	17,802,444	17,496,258	(306,186)	-1.70%
Waivers	5,714,404	5,967,437	6,323,931	356,494	6.00%
Utilities	10,041,942	10,091,969	10,278,907	186,938	1.90%
All Other Expenses	37,896,746	40,396,306	41,019,586	623,280	1.50%
Total Other Expenses	70,544,540	74,258,156	75,118,682	860,526	1.20%
Total Expenditures	455,026,139	482,365,251	481,005,100	(1,360,151)	-0.30%
Addition to (Use of) Funds Before Transfers	(1,236,981)	(8,435,110)	(6,913,906)	1,521,204	-18.00%
Transfers, Additional Funds and Commitments					
CCC Transfer in	18,685,203	13,290,259	14,339,702	1,049,443	7.90%
CCC Transfer out	(18,650,618)	(11,685,710)	(14,378,146)	(2,692,436)	23.00%
Consolidated Shared Services (reserved funds)	-	(1,000,000)	-	1,000,000	-100.00%
FY18 LNGV Pay Set Aside for FY19	-	1,169,377	443,579	(725,798)	-62.10%
Total Transfers, Additional Funds and Commitments	34,585	1,773,926	405,135	(1,368,791)	-77.20%
Net Change Subtotal	(1,202,396)	(6,661,184)	(6,508,771)	152,413	-2.30%
Transfer from Restricted CB Reserves (2017 SEBAC)	2,068,369	-	704,960	704,960	NA
Net Change	865,973	(6,661,184)	(5,803,811)	857,373	-12.90%

CHARTER OAK STATE COLLEGE
Expenditure Plan General & Operating Funds

FY19 Projection, FY19 Budget and FY18 Actual

ATTACHMENT A

Account Name	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj vs. Bud Inc (Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	10,013,193	9,491,746	10,511,284	1,019,538	10.70%
Student Fees	677,475	671,785	524,834	(146,951)	-21.90%
State Appropriations	2,185,756	2,950,543	3,025,882	75,339	2.60%
Additional State Approp (Dev Edu, Outcomes, GBTGA)	103,720	-	-	-	NA
Fringe Benefits Paid By State	2,071,309	2,803,016	2,874,588	71,572	2.60%
All Other Revenue	2,085,304	300,000	327,100	27,100	9.00%
Less: Contra Revenue	-	-	-	-	NA
Total Revenue	17,136,757	16,217,090	17,263,688	1,046,598	6.50%
Expenditures:					
<u>Personnel Services:</u>					
Full-Time	5,648,620	5,025,631	5,240,003	214,372	4.30%
<u>Part-Time</u>					
Lecturers	2,898,199	2,271,812	2,971,577	699,765	30.80%
Permanent Part-time	394,632	426,342	399,694	(26,648)	-6.30%
University Assistants	-	-	58,571	-	NA
Student Labor	464,697	129,062	121,933	(7,129)	-5.50%
Temporary Part Time	-	-	-	-	NA
Overtime	-	-	-	-	NA
All Other Personnel Services	62,571	105,578	141,706	36,128	34.20%
Subtotal Personnel Services	9,468,719	7,958,425	8,933,484	975,059	12.30%
Fringe Benefits	4,968,221	5,797,905	5,234,613	(563,292)	-9.70%
Total P.S. & Fringe Benefits	14,436,940	13,756,330	14,168,097	411,767	3.00%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	106,437	21,636	260,133	238,497	1102.30%
Waivers	239,085	358,634	175,367	(183,267)	-51.10%
Utilities	136,040	-	136,530	136,530	NA
All Other Expenses	1,998,431	2,085,801	2,294,655	208,854	10.00%
Total Other Expenses	2,479,993	2,466,071	2,866,685	400,614	16.20%
Total Expenditures	16,916,933	16,222,401	17,034,782	812,381	5.00%
Addition to (Use of) Funds Before Transfers	219,824	(5,311)	228,906	234,217	-4410.00%
Net Change	219,824	(5,311)	228,906	234,217	-4410.00%

CSCU SYSTEM OFFICE
Expenditure Plan General & Operating Funds

FY19 Projection, FY19 Budget and FY18 Actual

ATTACHMENT A

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Proj vs. Bud Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)				-	NA
Fees				-	NA
State Appropriations	362,240	366,875	366,875	-	0.00%
Additional State Approp (Dev Edu, Outcomes, GBTGA)	-	-	-	-	NA
Fringe Benefits Paid By State	251,137	280,712	280,712	-	0.00%
Sales of Educational Activities				-	NA
All Other Revenue				-	NA
Total Revenue	613,377	647,587	647,587	-	0.00%
Expenditures:					
Personnel Services:					
Full-Time	362,240	366,875	366,875	-	0.00%
Permanent Part-time	-	-	-	-	NA
Student Labor	-	-	-	-	NA
Other Part Time				-	NA
Overtime	-	-	-	-	NA
All Other Personnel Services	-	-	-	-	NA
Subtotal Personnel Services	362,240	366,875	366,875	-	0.00%
Fringe Benefits	251,137	280,712	280,712	-	0.00%
Total P.S. & Fringe Benefits	613,377	647,587	647,587	-	0.00%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	-	-	-	-	NA
All Other Expenses	-	-	-	-	NA
Total Other Expenses	-	-	-	-	NA
Total Expenditures	613,377	647,587	647,587	-	0.00%
Addition to (Use of) Funds Before Transfers	-	-	-	-	NA
Net Change	-	-	-	-	NA

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY19 Projection, FY19 Budget and FY18 Actual

ATTACHMENT B

	FY18 Acutal	FY19 Budget	FY19 Projection	FY19 Proj vs. Bud Inc (Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition FT and PT (Gross)	165,973,772	170,670,660	167,565,480	(3,105,180)	-1.80%
Student Fees	174,312,096	181,414,171	179,860,981	(1,553,190)	-0.90%
Accident Insurance	1,506,525	1,334,550	1,373,098	38,548	2.90%
State Appropriations	134,159,221	144,017,627	143,326,111	(691,516)	-0.50%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	2,221,618	2,000,052	1,850,052	(150,000)	-7.50%
Fringe Benefits Paid By State	117,566,926	134,154,321	135,987,812	1,833,491	1.40%
Housing	67,395,651	69,233,963	69,875,674	641,711	0.90%
Food Service	33,140,259	34,595,944	34,229,421	(366,523)	-1.10%
All Other Revenue	21,361,662	20,752,746	20,944,719	191,973	0.90%
Less: Contra Revenue	(8,482,678)	(8,347,980)	(8,121,809)	226,171	-2.70%
Total Revenue	709,155,052	749,826,054	746,891,539	(2,934,515)	-0.40%
Expenditures:					
Personal Services:					
Total Full Time	242,998,111	256,189,885	251,506,905	(4,682,980)	-1.80%
Part Time:					
Lecturers (PTLs)	34,841,389	35,749,833	35,976,961	227,128	0.60%
Lecturers (NCLs)	3,163,713	2,829,103	2,912,417	83,314	2.90%
Perm/Intermit PT	1,435,784	1,643,625	1,555,053	(88,572)	-5.40%
University Assistants	4,016,352	4,129,445	4,229,770	100,325	2.40%
Graduate Assistants	2,240,589	1,988,284	2,229,834	241,550	12.10%
Student Labor	10,308,543	10,104,137	10,073,738	(30,399)	-0.30%
Other Part Time	1,629,529	1,885,676	1,876,611	(9,065)	-0.50%
Total Part Time	57,635,899	58,330,103	58,854,384	524,281	0.90%
Overtime	3,539,998	3,771,945	4,062,465	290,520	7.70%
All Other Personal Services	6,830,206	10,964,217	10,960,984	(3,233)	0.00%
Subtotal Personal Services	311,004,214	329,256,150	325,384,738	(3,871,412)	-1.20%
Fringe Benefits	181,532,871	213,391,051	208,102,562	(5,288,489)	-2.50%
Worker's Comp. Recovery	870,796	1,102,378	1,060,132	(42,246)	-3.80%
Total P.S. & Fringe Benefits	493,407,881	543,749,579	534,547,432	(9,202,147)	-1.70%
Other Expenses:					
Inst. Financial Aid/Match	38,692,106	41,388,886	42,178,886	790,000	1.90%
Waivers	8,367,612	10,365,936	10,809,067	443,131	4.30%
Utilities	20,365,540	22,123,124	22,266,374	143,250	0.60%
All Other Expenses	102,558,426	105,202,591	108,109,596	2,907,005	2.80%
Total Other Expenses	169,983,684	179,080,537	183,363,923	4,283,386	2.40%
Total Expenditures	663,391,565	722,830,116	717,911,355	(4,918,761)	-0.70%
Addition to (Use of) Funds Before Transfers	45,763,487	26,995,938	28,980,184	1,984,246	7.40%
Designated Transfers					
Debt Service	(34,342,549)	(34,411,846)	(35,108,869)	(697,023)	2.00%
Auxiliary Renewal and Replacement	(1,082,687)	(341,208)	(1,814,617)	(1,473,409)	431.80%
Total Designated Transfers	(35,425,236)	(34,753,054)	(36,923,486)	#REF!	#REF!
Transfers and Additional Commitments					
CCSU Misc. E&G to SS for Entreprenurials & Fringe funding	(269,568)	-	-	-	NA
WCSU Other Request - 1 Time Use of Reserves	-	-	1,207,552	1,207,552	NA
Gear Up Set Aside Year 1 (SCSU for FY19)	(788,504)	1,218,483	1,218,483	-	0.00%
FY18 Longevity & \$2K Lump Sum Pay Set Aside for FY19	(5,056,694)	3,891,191	5,056,694	1,165,503	30.00%
Total Transfers and Commitments	(6,114,766)	5,109,674	7,482,729	2,373,055	46.40%
Net Change Subtotal	4,223,485	(2,647,442)	(460,573)	2,186,869	-82.60%
WCSU Foundation Reserves - Tuition Offset	1,237,177	1,225,784	1,225,784	-	0.00%
Net Change	5,460,662	(1,421,658)	765,211	2,186,869	-153.80%

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY18 Actual

ATTACHMENT B

	CSU Total Dollars (\$)	Central Dollars (\$)	Eastern Dollars (\$)	Southern Dollars (\$)	Western Dollars (\$)	System Office Dollars (\$)
Revenue:						
Tuition FT and PT (Gross)	165,973,772	59,351,374	25,420,442	53,065,622	28,136,334	-
Student Fees	174,312,096	60,180,862	27,607,282	57,303,495	29,220,457	-
Accident Insurance	1,506,525	562,882	279,542	429,751	234,350	-
State Appropriations	134,159,221	37,933,774	26,326,556	36,800,742	24,893,732	8,204,417
Additl State Appropriation (Dev Education, Outcomes and	2,221,618	746,416	510,019	433,237	531,946	-
Fringe Benefits Paid By State	117,566,926	37,656,992	21,179,432	35,772,822	20,751,383	2,206,297
Housing	67,395,651	16,829,954	21,582,719	18,245,278	10,737,700	-
Food Service	33,140,259	11,714,491	7,051,787	8,596,080	5,777,901	-
All Other Revenue	21,361,662	9,445,317	2,123,616	5,111,057	4,438,341	243,331
Less: Contra Revenue	(8,482,678)	(3,736,113)	(1,322,106)	(2,238,505)	(1,185,954)	-
Total Revenue	709,155,052	230,685,949	130,759,289	213,519,579	123,536,190	10,654,045
Expenditures:						
Personal Services:						
Total Full Time	242,998,111	76,512,947	42,574,168	75,945,658	43,957,264	4,008,074
Part Time:						
Lecturers (PTLs)	34,841,389	11,085,982	5,328,322	11,506,345	6,920,740	-
Lecturers (NCLs)	3,163,713	1,513,437	265,891	1,162,418	221,967	-
Perm/Intermit PT	1,435,784	470,994	133,485	639,115	130,735	61,455
University Assistants	4,016,352	839,918	1,367,554	1,165,291	643,589	-
Graduate Assistants	2,240,589	557,176	266,665	1,229,555	187,193	-
Student Labor	10,308,543	2,560,099	2,678,227	3,140,667	1,929,550	-
Other Part Time	1,629,529	690,735	214,763	390,563	333,468	-
Total Part Time	57,635,899	17,718,341	10,254,907	19,233,954	10,367,242	61,455
Overtime	3,539,998	665,554	1,147,833	817,114	909,497	-
All Other Personal Services	6,830,206	2,796,061	1,084,268	1,757,023	1,132,165	60,689
Subtotal Personal Services	311,004,214	97,692,903	55,061,176	97,753,749	56,366,168	4,130,218
Fringe Benefits	181,532,871	56,868,527	33,827,294	56,463,047	32,122,427	2,251,576
Worker's Comp. Recovery	870,796	285,328	152,171	261,842	171,455	-
Total P.S. & Fringe Benefits	493,407,881	154,846,758	89,040,641	154,478,638	88,660,050	6,381,794
Other Expenses:						
Inst. Financial Aid/Match	38,692,106	12,926,960	10,218,903	10,154,514	5,391,729	-
Waivers	8,367,612	2,797,943	1,367,126	2,970,414	1,232,129	-
Utilities	20,365,540	5,549,020	4,194,491	6,383,305	4,231,700	7,024
All Other Expenses	102,558,426	38,811,426	15,918,559	25,968,814	18,896,723	2,962,904
Total Other Expenses	169,983,684	60,085,349	31,699,079	45,477,047	29,752,281	2,969,928
Total Expenditures	663,391,565	214,932,107	120,739,720	199,955,685	118,412,331	9,351,722
Addition to (Use of) Funds Before Transfers	45,763,487	15,753,842	10,019,569	13,563,894	5,123,859	1,302,323
Designated Transfers						
Debt Service	(34,342,549)	(12,649,054)	(6,615,955)	(9,477,615)	(5,599,925)	-
Auxiliary Renewal and Replacement	(1,082,687)	-	(750,000)	-	(332,687)	-
Total Designated Transfers	(35,425,236)	(12,649,054)	(7,365,955)	(9,477,615)	(5,932,612)	-
Transfers and Additional Commitments						
All Other Transfers (CCSU)	(269,568)	(269,568)	-	-	-	-
Other Request - 1 Time Use of Reserves	-	-	-	-	-	-
Gear Up Set Aside Year 1 (SCSU for FY19)	(788,504)	-	-	(788,504)	-	-
FY18 Longevity Set Aside for FY19	(3,077,286)	-	(600,771)	(2,100,000)	(303,424)	(73,091)
FY19 \$2K Lump Sum Pay Set Aside for FY19	(1,979,408)	-	(1,979,408)	-	-	-
Total Transfers and Commitments	(6,114,766)	(269,568)	(2,580,179)	(2,888,504)	(303,424)	(73,091)
Net Change Subtotal	4,223,485	2,835,220	73,435	1,197,775	(1,112,177)	1,229,232
WCSU Foundation Reserves - Tuition Offset	1,237,177	-	-	-	1,237,177	-
Net Change	5,460,662	2,835,220	73,435	1,197,775	125,000	1,229,232

CONNECTICUT STATE UNIVERSITIES
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Projection

ATTACHMENT B

	CSU Total Dollars (\$)	Central Dollars (\$)	Eastern Dollars (\$)	Southern Dollars (\$)	Western Dollars (\$)	System Office Dollars (\$)
Revenue:						
Tuition FT and PT (Gross)	167,565,480	60,266,416	26,065,985	53,118,783	28,114,296	-
Student Fees	179,860,981	61,482,389	28,672,294	59,723,990	29,982,308	-
Accident Insurance	1,373,098	454,000	251,040	435,091	232,967	-
State Appropriations	143,326,111	42,139,776	29,083,397	40,559,628	27,389,500	4,153,810
Additl State Appropriation (Dev Education, Outcomes and	1,850,052	687,513	387,513	387,513	387,513	-
Fringe Benefits Paid By State	135,987,812	43,528,105	24,735,375	41,315,223	23,999,365	2,409,744
Housing	69,875,674	17,212,585	22,114,077	19,026,635	11,522,377	-
Food Service	34,229,421	11,872,394	7,222,845	9,197,138	5,937,044	-
All Other Revenue	20,944,719	8,895,717	2,200,857	5,285,000	4,283,903	279,242
Less: Contra Revenue	(8,121,809)	(3,751,222)	(1,365,301)	(1,799,436)	(1,205,850)	-
Total Revenue	746,891,539	242,787,673	139,368,082	227,249,565	130,643,423	6,842,796
Expenditures:						
Personal Services:						
Total Full Time	251,506,905	80,426,541	43,818,137	77,258,131	45,884,753	4,119,343
Part Time:						
Lecturers (PTLs)	35,976,961	11,515,571	5,326,738	11,784,333	7,350,319	-
Lecturers (NCLs)	2,912,417	1,404,786	297,721	1,000,000	209,910	-
Perm/Intermit PT	1,555,053	407,855	138,898	840,000	140,319	27,981
University Assistants	4,229,770	930,000	1,458,347	1,000,000	841,423	-
Graduate Assistants	2,229,834	620,000	233,022	1,180,000	196,812	-
Student Labor	10,073,738	2,656,262	2,862,306	2,760,000	1,795,170	-
Other Part Time	1,876,611	884,456	224,070	350,000	418,085	-
Total Part Time	58,854,384	18,418,930	10,541,102	18,914,333	10,952,038	27,981
Overtime	4,062,465	1,006,000	1,175,360	1,050,000	831,105	-
All Other Personal Services	10,960,984	3,709,954	1,833,096	3,425,000	1,892,421	100,513
Subtotal Personal Services	325,384,738	103,561,425	57,367,695	100,647,464	59,560,317	4,247,837
Fringe Benefits	208,102,562	64,659,595	38,355,152	66,073,118	36,391,354	2,623,343
Worker's Comp. Recovery	1,060,132	325,337	163,951	400,000	170,844	-
Total P.S. & Fringe Benefits	534,547,432	168,546,357	95,886,798	167,120,582	96,122,515	6,871,180
Other Expenses:						
Inst. Financial Aid/Match	42,178,886	13,580,074	11,839,282	11,478,810	5,280,720	-
Waivers	10,809,067	2,898,957	1,396,332	5,235,873	1,277,905	-
Utilities	22,266,374	6,120,191	4,689,277	7,149,589	4,300,617	6,700
All Other Expenses	108,109,596	37,497,281	17,840,072	29,289,449	19,282,946	4,199,848
Total Other Expenses	183,363,923	60,096,503	35,764,963	53,153,721	30,142,188	4,206,548
Total Expenditures	717,911,355	228,642,860	131,651,761	220,274,303	126,264,703	11,077,728
Addition to (Use of) Funds Before Transfers	28,980,184	14,144,813	7,716,321	6,975,262	4,378,720	(4,234,932)
Designated Transfers						
Debt Service	(35,108,869)	(13,149,211)	(7,067,802)	(9,119,749)	(5,772,107)	-
Auxiliary Renewal and Replacement	(1,814,617)	-	(1,466,846)	-	(347,771)	-
Total Designated Transfers	(36,923,486)	(13,149,211)	(8,534,648)	(9,119,749)	(6,119,878)	-
Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	-	(995,602)	(995,602)	(995,602)	(995,602)	3,982,408
WCSU Other Request - 1 Time Use of Reserves	1,207,552	-	-	-	1,207,552	-
Gear Up Set Aside Year 1 (SCSU for FY19)	1,218,483	-	-	1,218,483	-	-
FY18 Longevity Pay Set Aside for FY19	3,077,286	-	600,771	2,100,000	303,424	73,091
FY19 \$2K Lump Sum Pay Set Aside for FY19	1,979,408	-	1,979,408	-	-	-
Total Transfers and Commitments	7,482,729	(995,602)	1,584,577	2,322,881	515,374	4,055,499
Net Change Subtotal	(460,573)	-	766,250	178,394	(1,225,784)	(179,433)
WCSU Foundation Reserves - Tuition Offset	1,225,784	-	-	-	1,225,784	-
Net Change	765,211	-	766,250	178,394	-	(179,433)

CENTRAL CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Projection, FY19 Budget and FY18 Actual

ATTACHMENT B

	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj vs Bud	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	46,895,432	48,350,944	47,730,232	(620,712)	-1.30%
Part Time Tuition (Gross)	12,455,942	12,531,452	12,536,184	4,732	0.00%
General University Fee (PT students)	11,631,139	11,881,986	11,843,138	(38,848)	-0.30%
University General Fee (excluding Accident Ins.)	28,193,806	28,737,000	28,700,000	(37,000)	-0.10%
University Fee (DS)	7,367,797	7,557,000	7,379,000	(178,000)	-2.40%
Extension Fee (Gross)	10,424,599	11,004,000	10,888,351	(115,649)	-1.10%
All Other Student Fees	2,563,521	2,700,325	2,671,900	(28,425)	-1.10%
Accident Insurance	562,882	468,000	454,000	(14,000)	-3.00%
State Appropriations	37,933,774	42,343,091	42,139,776	(203,315)	-0.50%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	746,416	837,513	687,513	(150,000)	-17.90%
Fringe Benefits Paid By State	37,656,992	42,908,918	43,528,105	619,187	1.40%
Housing	16,829,954	16,853,587	17,212,585	358,998	2.10%
Food Service	11,714,491	11,702,283	11,872,394	170,111	1.50%
All Other Revenue	9,445,317	8,956,241	8,895,717	(60,524)	-0.70%
Less: Contra Revenue	(3,736,113)	(3,751,222)	(3,751,222)	-	0.00%
Total Revenue	230,685,949	243,081,118	242,787,673	(293,445)	-0.10%
Expenditures:					
Personal Services:					
Total Full Time	76,512,947	83,401,372	80,426,541	(2,974,831)	-3.60%
Part Time:					
Lecturers (PTLs)	11,085,982	11,315,571	11,515,571	200,000	1.80%
Lecturers (NCLs)	1,513,437	1,404,786	1,404,786	-	0.00%
Perm/Intermit PT	470,994	407,855	407,855	-	0.00%
University Assistants	839,918	930,000	930,000	-	0.00%
Graduate Assistants	557,176	320,000	620,000	300,000	93.80%
Student Labor	2,560,099	1,956,262	2,656,262	700,000	35.80%
Other Part Time	690,735	884,456	884,456	-	0.00%
Total Part Time	17,718,341	17,218,930	18,418,930	1,200,000	7.00%
Overtime	665,554	806,000	1,006,000	200,000	24.80%
All Other Personal Services	2,796,061	3,735,262	3,709,954	(25,308)	-0.70%
Subtotal Personal Services	97,692,903	105,161,564	103,561,425	(1,600,139)	-1.50%
Fringe Benefits	56,868,527	67,556,820	64,659,595	(2,897,225)	-4.30%
Worker's Comp. Recovery	285,328	346,410	325,337	(21,073)	-6.10%
Total P.S. & Fringe Benefits	154,846,758	173,064,794	168,546,357	(4,518,437)	-2.60%
Other Expenses:					
Inst. Financial Aid/Match	12,926,960	13,580,074	13,580,074	-	0.00%
Waivers	2,797,943	2,898,957	2,898,957	-	0.00%
Utilities	5,549,020	6,120,191	6,120,191	-	0.00%
All Other Expenses	38,811,426	35,353,464	37,497,281	2,143,817	6.10%
Total Other Expenses	60,085,349	57,952,686	60,096,503	2,143,817	3.70%
Total Expenditures	214,932,107	231,017,480	228,642,860	(2,374,620)	-1.00%
Addition to (Use of) Funds Before Transfers	15,753,842	12,063,638	14,144,813	2,081,175	17.30%
Designated Transfers					
Debt Service (University Fee)	(7,259,384)	(7,444,000)	(7,266,000)	178,000	-2.40%
Debt Service Residence Halls	(4,642,258)	(4,000,000)	(5,132,378)	(1,132,378)	28.30%
Debt Service Parking Garage	(747,412)	(750,833)	(750,833)	-	0.00%
Auxiliary Renewal and Replacement	-	-	-	-	NA
Total Designated Transfers	(12,649,054)	(12,194,833)	(13,149,211)	(954,378)	7.80%
Transfers and Additional Commitments					
Transfer to SO - GF/OF swap	-	(995,602)	(995,602)	-	0.00%
Misc. E&G to SS for Entrepreneurials & Fringe funding	(269,568)	-	-	-	NA
FY18 Longevity Pay Set Aside for FY19	-	1,126,797	-	(1,126,797)	-100.00%
Total Transfers and Commitments	(269,568)	131,195	(995,602)	(1,126,797)	-858.90%
Net Change	2,835,220	-	-	-	NA

EASTERN CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Projection, FY19 Budget and FY18 Actual

ATTACHMENT B

	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj vs Bud	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	23,692,320	24,176,626	24,422,448	245,822	1.00%
Part Time Tuition (Gross)	1,728,122	1,816,084	1,643,537	(172,547)	-9.50%
General University Fee (PT students)	1,939,814	2,038,593	1,833,815	(204,778)	-10.00%
University General Fee (excluding Accident Ins.)	18,026,706	18,860,688	18,978,624	117,936	0.60%
University Fee (DS)	3,825,725	3,957,158	3,991,804	34,646	0.90%
Extension Fee (Gross)	2,758,754	3,071,630	2,799,205	(272,425)	-8.90%
All Other Student Fees	1,056,283	1,073,065	1,068,846	(4,219)	-0.40%
Accident Insurance	279,542	247,980	251,040	3,060	1.20%
State Appropriations	26,326,556	29,223,718	29,083,397	(140,321)	-0.50%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	510,019	387,513	387,513	-	0.00%
Fringe Benefits Paid By State	21,179,432	24,414,834	24,735,375	320,541	1.30%
Housing	21,582,719	22,259,473	22,114,077	(145,396)	-0.70%
Food Service	7,051,787	7,507,434	7,222,845	(284,589)	-3.80%
All Other Revenue	2,123,616	2,027,602	2,200,857	173,255	8.50%
Less: Contra Revenue	(1,322,106)	(1,490,908)	(1,365,301)	125,607	-8.40%
Total Revenue	130,759,289	139,571,490	139,368,082	(203,408)	-0.10%
Expenditures:					
Personal Services:					
Total Full Time	42,574,168	44,541,157	43,818,137	(723,020)	-1.60%
Part Time:					
Lecturers (PTLs)	5,328,322	5,302,443	5,326,738	24,295	0.50%
Lecturers (NCLs)	265,891	228,092	297,721	69,629	30.50%
Perm/Intermit PT	133,485	221,810	138,898	(82,912)	-37.40%
University Assistants	1,367,554	1,416,314	1,458,347	42,033	3.00%
Graduate Assistants	266,665	281,472	233,022	(48,450)	-17.20%
Student Labor	2,678,227	3,108,455	2,862,306	(246,149)	-7.90%
Other Part Time	214,763	245,312	224,070	(21,242)	-8.70%
Total Part Time	10,254,907	10,803,898	10,541,102	(262,796)	-2.40%
Overtime	1,147,833	1,122,990	1,175,360	52,370	4.70%
All Other Personal Services	1,084,268	1,824,534	1,833,096	8,562	0.50%
Subtotal Personal Services	55,061,176	58,292,579	57,367,695	(924,884)	-1.60%
Fringe Benefits	33,827,294	40,154,261	38,355,152	(1,799,109)	-4.50%
Worker's Comp. Recovery	152,171	166,785	163,951	(2,834)	-1.70%
Total P.S. & Fringe Benefits	89,040,641	98,613,625	95,886,798	(2,726,827)	-2.80%
Other Expenses:					
Inst. Financial Aid/Match	10,218,903	11,049,282	11,839,282	790,000	7.10%
Waivers	1,367,126	1,450,731	1,396,332	(54,399)	-3.70%
Utilities	4,194,491	4,762,428	4,689,277	(73,151)	-1.50%
All Other Expenses	15,918,559	17,737,818	17,840,072	102,254	0.60%
Total Other Expenses	31,699,079	35,000,259	35,764,963	764,704	2.20%
Total Expenditures	120,739,720	133,613,884	131,651,761	(1,962,123)	-1.50%
Addition to (Use of) Funds Before Transfers	10,019,569	5,957,606	7,716,321	1,758,715	29.50%
Designated Transfers					
Debt Service (University Fee)	(3,790,664)	(3,917,887)	(3,955,221)	(37,334)	1.00%
Debt Service Residence Halls	(2,440,138)	(2,730,719)	(2,730,719)	-	0.00%
Debt Service Parking Garage	(385,153)	(381,862)	(381,862)	-	0.00%
Auxiliary Renewal and Replacement	(750,000)	0	(1,466,846)	(1,466,846)	NA
Total Designated Transfers	(7,365,955)	(7,030,468)	(8,534,648)	(1,504,180)	21.40%
Transfers and Additional Commitments					
Transfer to SO - GF/OF swap		(995,602)	(995,602)	-	0.00%
FY18 \$2K Lump Sum Set Aside for FY19	(1,979,408)	-	1,979,408		
FY18 Longevity Pay Set Aside for FY19	(600,771)	646,806	600,771	(46,035)	-7.10%
Total Transfers and Commitments	(2,580,179)	(348,796)	1,584,577	1,933,373	-554.30%
Net Change	73,435	(1,421,658)	766,250	2,187,908	-153.90%

SOUTHERN CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Projection, FY19 Budget and FY18 Actual

ATTACHMENT B

	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj vs Bud	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	44,856,329	45,990,515	45,092,635	(897,880)	-2.00%
Part Time Tuition (Gross)	8,209,293	8,349,501	8,026,148	(323,353)	-3.90%
General University Fee (PT students)	8,015,304	8,404,379	9,488,874	1,084,495	12.90%
University General Fee (excluding Accident Ins.)	28,887,950	30,249,429	29,834,829	(414,600)	-1.40%
University Fee (DS)	6,932,319	7,141,589	6,919,749	(221,840)	-3.10%
Extension Fee (Gross)	10,875,167	10,897,064	10,773,983	(123,081)	-1.10%
All Other Student Fees	2,592,755	2,706,555	2,706,555	-	0.00%
Accident Insurance	429,751	373,000	435,091	62,091	16.60%
State Appropriations	36,800,742	40,755,319	40,559,628	(195,691)	-0.50%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	433,237	387,513	387,513	-	0.00%
Fringe Benefits Paid By State	35,772,822	40,726,114	41,315,223	589,109	1.40%
Housing	18,245,278	18,992,393	19,026,635	34,242	0.20%
Food Service	8,596,080	9,404,000	9,197,138	(206,862)	-2.20%
All Other Revenue	5,111,057	5,285,000	5,285,000	-	0.00%
Less: Contra Revenue	(2,238,505)	(1,900,000)	(1,799,436)	100,564	-5.30%
Total Revenue	213,519,579	227,762,371	227,249,565	(512,806)	-0.20%
Expenditures:					
Personal Services:					
Total Full Time	75,945,658	77,906,681	77,258,131	(648,550)	-0.80%
Part Time:					
Lecturers (PTLs)	11,506,345	11,600,000	11,784,333	184,333	1.60%
Lecturers (NCLs)	1,162,418	1,000,000	1,000,000	-	0.00%
Perm/Intermit PT	639,115	840,000	840,000	-	0.00%
University Assistants	1,165,291	1,000,000	1,000,000	-	0.00%
Graduate Assistants	1,229,555	1,180,000	1,180,000	-	0.00%
Student Labor	3,140,667	3,160,000	2,760,000	(400,000)	-12.70%
Other Part Time	390,563	350,000	350,000	-	0.00%
Total Part Time	19,233,954	19,130,000	18,914,333	(215,667)	-1.10%
Overtime	817,114	1,050,000	1,050,000	-	0.00%
All Other Personal Services	1,757,023	3,425,000	3,425,000	-	0.00%
Subtotal Personal Services	97,753,749	101,511,681	100,647,464	(864,217)	-0.90%
Fringe Benefits	56,463,047	66,337,884	66,073,118	(264,766)	-0.40%
Worker's Comp. Recovery	261,842	400,000	400,000	-	0.00%
Total P.S. & Fringe Benefits	154,478,638	168,249,565	167,120,582	(1,128,983)	-0.70%
Other Expenses:					
Inst. Financial Aid/Match	10,154,514	11,478,810	11,478,810	-	0.00%
Waivers	2,970,414	4,738,342	5,235,873	497,531	10.50%
Utilities	6,383,305	7,149,589	7,149,589	-	0.00%
All Other Expenses	25,968,814	29,227,357	29,289,449	62,092	0.20%
Total Other Expenses	45,477,047	52,594,098	53,153,721	559,623	1.10%
Total Expenditures	199,955,685	220,843,663	220,274,303	(569,360)	-0.30%
Addition to (Use of) Funds Before Transfers	13,563,894	6,918,708	6,975,262	56,554	0.80%
Designated Transfers					
Debt Service (University Fee)	(6,807,319)	(6,966,589)	(6,844,749)	121,840	-1.70%
Debt Service Residence Halls	(1,250,000)	(1,000,000)	(1,000,000)	-	0.00%
Debt Service Parking Garage	(1,420,296)	(1,275,000)	(1,275,000)	-	0.00%
Auxiliary Renewal and Replacement	-	-	-	-	NA
Total Designated Transfers	(9,477,615)	(9,241,589)	(9,119,749)	121,840	-1.30%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	-	(995,602)	(995,602)	-	0.00%
Gear Up Set Aside Year 1 (for FY19)	(788,504)	1,218,483	1,218,483	-	0.00%
FY18 Longevity Pay Set Aside for FY19	(2,100,000)	2,100,000	2,100,000	-	0.00%
Total Transfers and Commitments	(2,888,504)	2,322,881	2,322,881	-	0.00%
Net Change	1,197,775	-	178,394	178,394	NA

WESTERN CONNECTICUT STATE UNIVERSITY
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Projection, FY19 Budget and FY18 Actual

ATTACHMENT B

	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj vs Bud	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	22,972,110	24,087,551	22,825,649	(1,261,902)	-5.20%
Part Time Tuition (Gross)	5,164,224	5,367,987	5,288,647	(79,340)	-1.50%
General University Fee (PT students)	4,728,916	4,910,533	4,778,116	(132,417)	-2.70%
University General Fee (excluding Accident Ins.)	15,379,373	16,461,069	15,697,410	(763,659)	-4.60%
University Fee (DS)	3,676,899	3,870,768	3,663,082	(207,686)	-5.40%
Extension Fee (Gross)	3,440,650	3,740,875	3,740,875	-	0.00%
All Other Student Fees	1,994,619	2,150,465	2,102,825	(47,640)	-2.20%
Accident Insurance	234,350	245,570	232,967	(12,603)	-5.10%
State Appropriations	24,893,732	27,521,648	27,389,500	(132,148)	-0.50%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	531,946	387,513	387,513	-	0.00%
Fringe Benefits Paid By State	20,751,383	23,694,711	23,999,365	304,654	1.30%
Housing	10,737,700	11,128,510	11,522,377	393,867	3.50%
Food Service	5,777,901	5,982,227	5,937,044	(45,183)	-0.80%
All Other Revenue	4,438,341	4,283,903	4,283,903	-	0.00%
Less: Contra Revenue	(1,185,954)	(1,205,850)	(1,205,850)	-	0.00%
Total Revenue	123,536,190	132,627,480	130,643,423	(1,984,057)	-1.50%
Expenditures:					
Personal Services:					
Total Full Time	43,957,264	46,266,359	45,884,753	(381,606)	-0.80%
Part Time:					
Lecturers (PTLs)	6,920,740	7,531,819	7,350,319	(181,500)	-2.40%
Lecturers (NCLs)	221,967	196,225	209,910	13,685	7.00%
Perm/Intermit PT	130,735	140,264	140,319	55	0.00%
University Assistants	643,589	783,131	841,423	58,292	7.40%
Graduate Assistants	187,193	206,812	196,812	(10,000)	-4.80%
Student Labor	1,929,550	1,879,420	1,795,170	(84,250)	-4.50%
Other Part Time	333,468	405,908	418,085	12,177	3.00%
Total Part Time	10,367,242	11,143,579	10,952,038	(191,541)	-1.70%
Overtime	909,497	792,955	831,105	38,150	4.80%
All Other Personal Services	1,132,165	1,979,421	1,892,421	(87,000)	-4.40%
Subtotal Personal Services	56,366,168	60,182,314	59,560,317	(621,997)	-1.00%
Fringe Benefits	32,122,427	36,904,504	36,391,354	(513,150)	-1.40%
Worker's Comp. Recovery	171,455	189,183	170,844	(18,339)	-9.70%
Total P.S. & Fringe Benefits	88,660,050	97,276,001	96,122,515	(1,153,486)	-1.20%
Other Expenses:					
Inst. Financial Aid/Match	5,391,729	5,280,720	5,280,720	-	0.00%
Waivers	1,232,129	1,277,906	1,277,905	(1)	0.00%
Utilities	4,231,700	4,090,916	4,300,617	209,701	5.10%
All Other Expenses	18,896,723	18,645,955	19,282,946	636,991	3.40%
Total Other Expenses	29,752,281	29,295,497	30,142,188	846,691	2.90%
Total Expenditures	118,412,331	126,571,498	126,264,703	(306,795)	-0.20%
Addition to (Use of) Funds Before Transfers	5,123,859	6,055,982	4,378,720	(1,677,262)	-27.70%
Designated Transfers					
Debt Service (University Fee)	(3,641,497)	(3,835,931)	(3,663,082)	172,849	-4.50%
Debt Service Residence Halls	(1,263,736)	(1,347,366)	(1,347,366)	-	0.00%
Debt Service Parking Garage	(626,666)	(690,130)	(690,130)	-	0.00%
Debt Service WS Parking Garage	(68,026)	(71,529)	(71,529)	-	0.00%
Auxiliary Renewal and Replacement	(332,687)	(341,208)	(347,771)	(6,563)	1.90%
Total Designated Transfers	(5,932,612)	(6,286,164)	(6,119,878)	166,286	-2.60%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	-	(995,602)	(995,602)	-	0.00%
Other Request - 1 Time Use of Reserves	-	-	1,207,552	1,207,552	NA
FY18 Longevity Pay Set Aside for FY19	(303,424)	-	303,424	303,424	NA
Total Transfers and Commitments	(303,424)	(995,602)	515,374	1,510,976	-151.80%
Net Change Subtotal	(1,112,177)	(1,225,784)	(1,225,784)	-	0.00%
WCSU Foundation Reserves - Tuition Offset	1,237,177	1,225,784	1,225,784	-	0.00%
Net Change	125,000	-	-	-	NA

SYSTEM OFFICE/SYSTEMWIDE/MANDATES
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Projection, FY19 Budget and FY18 Actual

ATTACHMENT B

	FY18 Actual	FY19 Budget	FY19 Projection	FY19 Proj vs Bud	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	-	-	-	-	NA
Part Time Tuition (Gross)	-	-	-	-	NA
General University Fee (PT students)	-	-	-	-	NA
University General Fee (excluding Accident Ins.)	-	-	-	-	NA
University Fee (DS)	-	-	-	-	NA
Extension Fee (Gross)	-	-	-	-	NA
All Other Student Fees	-	-	-	-	NA
Accident Insurance	-	-	-	-	NA
State Appropriations	8,204,417	4,173,851	4,153,810	(20,041)	-0.50%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	-	-	-	-	NA
Fringe Benefits Paid By State	2,206,297	2,409,744	2,409,744	-	0.00%
Housing	-	-	-	-	NA
Food Service	-	-	-	-	NA
All Other Revenue	243,331	200,000	279,242	79,242	39.60%
Less: Contra Revenue	-	-	-	-	NA
Total Revenue	10,654,045	6,783,595	6,842,796	59,201	0.90%
Expenditures:					
Personal Services:					
Total Full Time	4,008,074	4,074,316	4,119,343	45,027	1.10%
Part Time:					
Lecturers (PTLs)	-	-	-	-	
Lecturers (NCLs)	-	-	-	-	NA
Perm/Intermit PT	61,455	33,696	27,981	(5,715)	-17.00%
University Assistants	-	-	-	-	NA
Graduate Assistants	-	-	-	-	NA
Student Labor	-	-	-	-	NA
Other Part Time	-	-	-	-	NA
Total Part Time	61,455	33,696	27,981	(5,715)	-17.00%
Overtime	-	-	-	-	NA
All Other Personal Services	60,689	-	100,513	100,513	NA
Subtotal Personal Services	4,130,218	4,108,012	4,247,837	139,825	3.40%
Fringe Benefits	2,251,576	2,437,582	2,623,343	185,761	7.60%
Worker's Comp. Recovery	-	-	-	-	NA
Total P.S. & Fringe Benefits	6,381,794	6,545,594	6,871,180	325,586	5.00%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	7,024	-	6,700	6,700	NA
All Other Expenses	2,962,904	4,237,997	4,199,848	(38,149)	-0.90%
Total Other Expenses	2,969,928	4,237,997	4,206,548	(31,449)	-0.70%
Total Expenditures	9,351,722	10,783,591	11,077,728	294,137	2.70%
Addition to (Use of) Funds Before Transfers	1,302,323	(3,999,996)	(4,234,932)	(234,936)	5.90%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	-	3,982,408	3,982,408	-	0.00%
FY18 Longevity Pay Set Aside for FY19	(73,091)	17,588	73,091	55,503	315.60%
Total Transfers and Commitments	(73,091)	3,999,996	4,055,499	55,503	1.40%
Net Change	1,229,232	-	(179,433)	(179,433)	NA

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Projection, FY19 Budget and FY18 Actual
Consolidated

ATTACHMENT C

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Proj vs. Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	123,649,985	125,263,324	124,653,078	(610,246)	-0.50%
Fees	59,253,474	57,253,850	57,464,082	210,232	0.40%
State Appropriations	143,839,172	139,765,979	139,765,979	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	8,289,499	8,564,677	8,564,677	-	0.00%
GF Fringe Benefits Paid by State	113,793,841	122,629,413	122,699,919	70,506	0.10%
OF Fringe Benefits Paid by State	-	16,200,000	16,200,000	-	0.00%
Private Gifts, Grants and Contracts	127,258	113,200	112,500	(700)	-0.60%
Sales of Educational Activities	692,218	497,473	640,249	142,776	28.70%
All Other Revenue	4,143,710	3,642,225	3,990,710	348,485	9.60%
Total Revenue	453,789,158	473,930,141	474,091,194	161,053	0.00%
Expenditures:					
<u>Personnel Services:</u>					
Full Time (6101)	153,486,816	156,983,043	154,321,168	(2,661,875)	-1.70%
Continuing Part Time (6111)	1,427,219	1,586,494	1,528,337	(58,157)	-3.70%
Temporary Part Time (6102, B, D, G)	17,320,344	17,741,176	19,482,185	1,741,009	9.80%
Clinical EA (6102B)	5,678,061	6,353,902	5,804,043	(549,859)	-8.70%
Contractual PTL (6103D)	41,540,215	41,188,902	42,111,300	922,398	2.20%
Contractual NCL (6103E)	3,882,050	4,327,095	4,258,137	(68,958)	-1.60%
Contractual ECL (6103F)	7,175,097	6,840,020	7,420,105	580,085	8.50%
Student Labor (6104, H)	3,435,816	3,517,430	3,728,740	211,310	6.00%
Overtime (6107)	1,259,852	1,174,840	1,196,693	21,853	1.90%
All Other Personnel Services	4,010,783	8,855,707	7,715,550	(1,140,157)	-12.90%
Subtotal Personnel Services	239,216,252	248,568,609	247,566,258	(1,002,351)	-0.40%
Fringe Benefits	145,265,346	159,538,486	158,320,160	(1,218,326)	-0.80%
Total P.S. & Fringe Benefits	384,481,598	408,107,095	405,886,418	(2,220,677)	-0.50%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	16,891,448	17,802,444	17,496,258	(306,186)	-1.70%
Waivers	5,601,231	5,967,437	6,323,931	356,494	6.00%
Utilities	10,041,941	10,091,969	10,278,907	186,938	1.90%
All Other Expenses	38,009,919	40,396,307	41,019,586	623,279	1.50%
Total Other Expenses	70,544,540	74,258,157	75,118,682	860,525	1.20%
Total Expenditures	455,026,137	482,365,252	481,005,100	(1,360,152)	-0.30%
Addition to (Use of) Funds Before Transfers	(1,236,979)	(8,435,111)	(6,913,906)	1,521,205	-18.00%
Transfers, Additional Funds and Commitments					
Transfer in	18,685,204	13,290,259	14,339,702	1,049,443	7.90%
Transfer out	(18,650,618)	(11,685,710)	(14,378,146)	(2,692,436)	23.00%
FY18 LNGV Pay Set Aside for FY19	-	1,169,377	443,579	(725,798)	-62.10%
Shared Services	-	(1,000,000)	-	1,000,000	-100.00%
Total Transfers, Additional Funds and Commitments	34,586	1,773,926	405,135	(1,368,791)	-77.20%
Net Change Subtotal	(1,202,394)	(6,661,185)	(6,508,771)	152,414	-2.30%
Transfer from Restricted CB Reserves (2017 SEBAC)	2,068,369	-	704,960	704,960	NA
Net Change	865,975	(6,661,185)	(5,803,811)	857,374	-12.90%

Account Name	Consolidated	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:														
Tuition (Gross)	123,649,985	-	4,170,332	8,093,714	17,729,637	12,817,571	15,059,339	6,787,998	16,423,805	15,622,270	3,056,521	3,644,661	10,257,935	9,986,205
Fees	59,253,474	25,778	4,162,964	4,468,826	7,840,240	4,569,159	8,146,398	3,188,793	7,486,459	7,406,601	1,088,376	1,750,463	4,695,520	4,423,898
State Appropriations	143,839,172	9,512,143	6,516,724	10,340,019	18,062,379	12,623,313	15,633,271	7,466,612	17,377,915	13,737,284	5,925,116	6,086,438	10,383,744	10,174,214
Addtl State Appropriation (Dev Edu and	8,289,499	-	315,851	521,486	1,158,231	926,185	1,122,196	390,023	1,076,183	960,956	215,742	286,717	615,714	700,215
Fringe Benefits Paid By State	113,793,841	5,557,222	5,205,375	8,571,931	14,197,055	10,308,372	13,271,606	5,703,364	14,637,471	10,254,514	4,714,856	4,529,743	8,408,683	8,433,649
Private Gifts, Grants and Contracts	127,258	-	-	-	-	-	-	7,496	-	-	117,885	-	-	1,877
Sales of Educational Activities	692,218	-	23,340	28,710	40,113	128,803	9,957	4,959	131,866	200,204	-	-	-	124,268
All Other Revenue	4,143,710	243,340	183,131	340,360	581,934	118,226	501,828	50,835	388,199	274,361	90,875	296,227	675,877	398,517
Total Revenue	453,789,158	15,338,483	20,577,717	32,365,045	59,609,589	41,491,628	53,744,594	23,600,080	57,521,898	48,456,190	15,209,370	16,594,250	35,037,472	34,242,841
Expenditures:														
Personnel Services:														
Full Time (6101)	153,486,816	9,676,790	4,975,615	11,587,950	17,220,630	13,441,083	18,970,147	8,219,212	19,118,386	16,157,052	6,641,509	5,553,120	10,915,289	11,010,033
Continuing Part Time (6111)	1,427,219	12,500	21,862	33,324	48,983	173,398	104,564	48,323	237,538	118,606	2,317	328,212	-	297,594
Temporary Part Time (6102, B, D, G)	17,320,344	222,039	2,685,182	1,238,074	2,600,725	1,496,551	1,901,402	455,099	2,068,380	1,365,865	221,577	584,937	1,408,737	1,071,777
Clinical EA (6102B)	5,678,061	-	-	1,278,974	1,132,805	-	89,292	-	1,205,863	871,136	240,309	-	595,277	264,406
Contractual PTL (6103D)	41,540,215	-	1,525,865	2,196,225	6,431,634	4,024,731	4,775,280	2,273,525	5,408,236	4,991,678	1,028,144	1,229,118	3,860,261	3,795,518
Contractual NCL (6103E)	3,882,050	-	484,063	404,563	390,981	205,067	355,508	128,081	352,609	624,208	60,689	208,372	312,922	354,987
Contractual ECL (6103F)	7,175,097	-	712,315	516,017	986,649	444,061	1,096,428	532,084	837,680	659,182	110,590	78,438	469,572	732,083
Student Labor (6104, H)	3,435,816	23,168	188,738	159,733	626,383	404,134	343,391	196,423	287,036	457,737	88,149	50,314	375,950	234,658
Overtime (6107)	1,259,852	-	31,468	139,639	293,895	173,590	84,665	26,949	311,872	45,292	46,986	39,349	19,866	46,281
All Other Personnel Services	4,010,783	282,671	338,253	338,714	631,145	224,554	350,314	70,136	368,569	349,578	340,057	144,816	277,928	294,049
Subtotal Personnel Services	239,216,252	10,217,168	10,963,362	17,893,211	30,363,829	20,587,169	28,070,990	11,949,831	30,196,169	25,640,333	8,780,326	8,216,674	18,235,803	18,101,387
Fringe Benefits	145,265,346	5,910,399	6,501,165	11,244,591	17,874,627	12,598,451	18,041,454	7,016,491	19,489,981	13,883,360	5,626,322	5,066,252	10,908,320	11,103,933
Total P.S. & Fringe Benefits	384,481,598	16,127,567	17,464,527	29,137,802	48,238,456	33,185,620	46,112,444	18,966,322	49,686,150	39,523,692	14,406,648	13,282,926	29,144,123	29,205,320
Other Expenses:														
Inst. Financial Aid/Match	16,891,448	-	600,628	1,459,823	2,323,818	1,668,256	2,233,369	789,491	2,381,531	1,968,568	221,012	453,321	1,462,341	1,329,288
Waivers	5,601,231	-	293,351	494,971	824,109	534,363	538,590	405,485	546,533	607,891	343,384	184,490	543,882	284,181
Utilities	10,041,941	794	399,109	881,491	953,570	1,132,681	1,199,932	359,391	1,268,626	1,272,939	540,263	289,337	866,784	877,024
All Other Expenses	38,009,919	4,992,476	1,769,165	2,441,542	6,373,228	4,241,965	2,585,872	2,064,856	2,985,347	3,927,840	781,221	1,662,687	2,357,784	1,825,937
Total Other Expenses	70,544,540	4,993,270	3,062,253	5,277,828	10,474,724	7,577,265	6,557,762	3,619,224	7,182,037	7,777,239	1,885,880	2,589,836	5,230,791	4,316,430
Total Expenditures	455,026,137	21,120,837	20,526,780	34,415,630	58,713,180	40,762,886	52,670,207	22,585,546	56,868,187	47,300,931	16,292,528	15,872,762	34,374,914	33,521,750
Addition to (Use of) Funds Before Transfe	(1,236,979)	(5,782,354)	50,937	(2,050,585)	896,409	728,742	1,074,388	1,014,535	653,711	1,155,259	(1,083,157)	721,487	662,558	721,092
Transfers, Additional Funds and Commitments														
Transfer in	18,685,204	11,859,601	312,285	529,052	702,052	688,365	868,743	480,395	789,146	792,057	394,177	259,674	418,232	591,426
Transfer out	(18,650,618)	(7,086,828)	(354,131)	(821,032)	(1,671,307)	(1,132,307)	(1,536,899)	(654,305)	(1,514,429)	(1,369,837)	(299,824)	(373,224)	(943,846)	(892,649)
Total Transfers, Additional Funds and Co	34,586	4,772,773	(41,846)	(291,981)	(969,255)	(443,942)	(668,156)	(173,910)	(725,283)	(577,780)	94,353	(113,550)	(525,614)	(301,223)
Net Change Subtotal	(1,202,393)	(1,009,581)	9,091	(2,342,565)	(72,846)	284,800	406,232	840,625	(71,572)	577,479	(988,805)	607,937	136,944	419,868
Restricted CB Reserves (2017 SEBAC)	2,068,369	2,068,369	-	-	-	-	-	-	-	-	-	-	-	-
Net Change	865,976	1,058,788	9,091	(2,342,565)	(72,846)	284,800	406,232	840,625	(71,572)	577,479	(988,805)	607,937	136,944	419,868

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Budget
All Colleges Consolidating

ATTACHMENT C

Account Name	Consolidated	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:														
Tuition (Gross)	125,263,324	-	4,272,125	8,327,100	17,720,146	13,138,450	15,584,832	6,956,918	16,675,973	15,530,446	2,977,681	3,548,989	9,888,039	10,642,625
Fees	57,253,850	-	4,153,307	4,536,884	7,800,733	3,913,450	7,159,186	3,240,901	7,568,435	7,141,512	1,054,006	1,581,064	4,371,500	4,732,872
State Appropriations	139,765,979	11,542,479	6,587,561	9,798,044	17,036,682	12,051,929	14,641,400	7,185,596	16,562,596	12,986,346	5,932,990	5,922,515	9,885,562	9,632,279
Addtl State Appropriation (Dev Edu and Outcom	8,564,677	1,202,027	228,697	500,065	1,050,232	729,480	1,003,725	397,463	969,445	860,370	185,307	245,957	604,584	587,325
GF Fringe Benefits Paid by State	122,629,413	7,153,731	5,877,491	9,266,324	14,945,911	10,778,208	13,887,106	6,155,730	15,561,388	10,901,068	5,344,460	4,883,244	9,007,390	8,867,361
OF Fringe Benefits Paid by State	16,200,000	-	690,388	1,559,440	1,887,911	1,099,509	2,533,955	472,992	2,516,343	1,869,542	515,766	303,400	1,366,956	1,383,798
Private Gifts, Grants and Contracts	113,200	-	-	-	-	-	-	12,000	-	-	100,000	-	-	1,200
Sales of Educational Activities	497,473	-	21,500	-	38,000	-	9,100	5,000	113,873	200,000	-	-	-	110,000
All Other Revenue	3,642,225	200,000	200,896	193,275	348,652	575,000	337,134	176,565	178,350	277,350	65,000	194,900	660,000	235,103
Total Revenue	473,930,141	20,098,237	22,031,965	34,181,132	60,828,267	42,286,026	55,156,438	24,603,165	60,146,403	49,766,634	16,175,210	16,680,069	35,784,031	36,192,563
Expenditures:														
Personnel Services:														
Full Time (6101)	156,983,043	11,495,881	5,160,924	11,763,554	17,487,891	13,948,632	18,800,349	8,410,355	19,991,436	16,038,606	6,469,436	5,706,484	10,908,819	10,800,676
Continuing Part Time (6111)	1,586,494	131,005	103,085	35,517	68,127	196,226	24,274	65,000	203,709	128,006	-	328,657	-	302,888
Temporary Part Time (6102, B, D, G)	17,741,176	12,433	2,622,831	1,249,375	2,566,526	1,450,400	1,723,234	513,045	2,054,811	1,766,026	116,178	745,927	1,661,326	1,259,064
Clinical EA (6102B)	6,353,902	-	-	1,534,675	1,168,543	-	96,732	-	1,418,000	877,676	310,660	-	663,447	284,169
Contractual PTL (6103D)	41,188,902	-	1,532,523	1,624,360	6,443,713	3,964,675	4,889,832	2,495,500	5,529,558	5,216,047	1,061,210	1,193,373	3,437,905	3,800,206
Contractual NCL (6103E)	4,327,095	-	527,561	390,003	425,731	185,000	342,030	283,077	416,500	724,915	50,000	223,910	300,000	458,368
Contractual ECL (6103F)	6,840,020	-	499,013	503,565	978,802	350,000	1,180,726	285,765	868,683	851,250	99,780	51,553	470,000	700,883
Student Labor (6104, H)	3,517,430	1,710,830	122,970	12,500	250,000	116,209	250,000	150,000	191,627	330,209	26,186	16,767	204,000	136,132
Overtime (6107)	1,174,840	-	28,150	103,540	290,000	150,000	100,339	25,000	265,800	50,000	45,192	45,062	18,000	53,757
All Other Personnel Services	8,855,707	3,247,447	131,663	756,100	528,380	450,000	1,086,826	279,886	427,812	692,500	141,178	356,421	369,939	387,555
Subtotal Personnel Services	248,568,609	16,597,596	10,728,720	17,973,189	30,207,713	20,811,142	28,494,342	12,507,628	31,367,936	26,675,235	8,319,820	8,668,154	18,033,436	18,183,698
Fringe Benefits	159,538,486	7,356,579	7,485,809	12,483,065	19,937,091	13,429,187	19,938,744	7,194,348	21,336,709	14,698,715	6,459,202	5,611,356	11,369,598	12,238,083
Total P.S. & Fringe Benefits	408,107,095	23,954,175	18,214,529	30,456,254	50,144,804	34,240,329	48,433,086	19,701,976	52,704,645	41,373,950	14,779,022	14,279,510	29,403,034	30,421,781
Other Expenses:														
Inst. Financial Aid/Match	17,802,444	-	585,079	1,120,000	2,540,746	1,824,900	2,256,648	992,572	2,403,146	2,221,037	397,037	507,456	1,402,611	1,551,212
Waivers	5,967,437	-	271,681	600,000	781,839	652,000	540,509	407,643	655,000	723,534	330,770	165,951	537,300	301,210
Utilities	10,091,969	-	413,922	879,300	756,652	1,344,000	1,147,300	376,246	1,370,148	1,242,000	517,497	319,904	850,000	875,000
All Other Expenses	40,396,307	7,561,414	2,291,150	2,485,566	5,466,548	4,056,000	2,510,736	2,512,219	2,677,695	4,109,955	844,595	1,197,549	2,424,500	2,258,379
Total Other Expenses	74,258,157	7,561,414	3,561,832	5,084,866	9,545,785	7,876,900	6,455,193	4,288,680	7,105,989	8,296,526	2,089,899	2,190,860	5,214,411	4,985,801
Total Expenditures	482,365,252	31,515,589	21,776,361	35,541,120	59,690,589	42,117,229	54,888,279	23,990,656	59,810,634	49,670,476	16,868,921	16,470,370	34,617,445	35,407,582
Addition to (Use of) Funds Before Transfers	(8,435,111)	(11,417,352)	255,604	(1,359,988)	1,137,678	168,797	268,159	612,509	335,769	96,158	(693,711)	209,699	1,166,586	784,981
Transfers, Additional Funds and Commitments														
Transfer in	13,290,259	11,685,710	91,521	-	397,939	237,000	286,700	20,000	-	275,000	115,000	57,459	-	123,930
Transfer out	(11,685,710)	-	(386,478)	(750,884)	(1,690,754)	(1,160,444)	(1,556,033)	(662,398)	(1,547,259)	(1,394,653)	(307,576)	(368,929)	(962,954)	(897,348)
FY18 LNGV Pay Set Aside for FY19	1,169,377	103,418	39,353	-	155,137	100,000	149,000	71,018	134,050	155,000	54,000	-	95,009	113,392
Shared Services	(1,000,000)	(1,000,000)	-	-	-	-	-	-	-	-	-	-	-	-
Total Transfers, Additional Funds and Commitme	1,773,926	10,789,128	(255,604)	(750,884)	(1,137,678)	(823,444)	(1,120,333)	(571,380)	(1,413,209)	(964,653)	(138,576)	(311,470)	(867,945)	(660,026)
Net Change	(6,661,185)	(628,224)	-	(2,110,872)	-	(654,647)	(852,174)	41,129	(1,077,440)	(868,495)	(832,287)	(101,771)	298,641	124,955

Account Name	Consolidated	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:														
Tuition (Gross)	124,653,078	-	4,177,658	8,525,133	17,828,808	13,138,450	16,249,460	6,217,062	16,723,164	14,493,494	3,178,782	3,430,508	10,215,887	10,474,672
Fees	57,464,082	-	4,212,929	4,607,170	7,860,453	3,913,450	7,002,204	3,049,092	7,517,575	7,125,037	1,131,911	1,558,487	4,430,000	5,055,774
State Appropriations	139,765,979	11,542,479	6,587,561	9,798,044	17,036,682	12,051,929	14,641,400	7,185,596	16,562,596	12,986,346	5,932,990	5,922,515	9,885,562	9,632,279
Addtl State Appropriation (Dev Edu and Outcom	8,564,677	1,202,027	228,697	500,065	1,050,232	729,480	1,003,725	397,463	969,445	860,370	185,307	245,957	604,584	587,325
GF Fringe Benefits Paid by State	122,699,919	7,356,579	5,877,491	9,266,324	14,945,911	10,778,208	13,887,106	6,155,730	15,561,388	10,901,068	5,344,460	4,750,903	9,007,390	8,867,361
OF Fringe Benefits Paid by State	16,200,000	-	690,388	1,559,440	1,887,911	1,099,509	2,533,955	472,992	2,516,343	1,869,542	515,766	303,400	1,366,956	1,383,798
Private Gifts, Grants and Contracts	112,500	-	-	-	-	-	-	10,000	-	-	100,000	-	-	2,500
Sales of Educational Activities	640,249	-	17,876	-	38,000	130,000	7,000	3,500	113,873	200,000	-	-	-	130,000
All Other Revenue	3,990,710	396,971	195,845	206,958	260,229	445,000	320,763	149,328	287,533	224,200	65,000	244,637	881,137	313,109
Total Revenue	474,091,194	20,498,056	21,988,445	34,463,134	60,908,226	42,286,026	55,645,613	23,640,763	60,251,917	48,660,057	16,454,216	16,456,407	36,391,516	36,446,818
Expenditures:														
Personnel Services:														
Full Time (6101)	154,321,168	10,920,427	4,857,724	11,806,459	17,488,088	14,052,286	17,817,213	8,286,849	19,601,940	16,231,780	6,490,844	5,379,372	10,933,942	10,454,244
Continuing Part Time (6111)	1,528,337	112,788	48,553	15,000	58,178	223,342	24,274	65,000	207,796	175,127	-	283,493	-	314,786
Temporary Part Time (6102, B, D, G)	19,482,185	109,930	3,030,753	1,132,935	2,692,100	1,450,400	2,460,063	519,145	2,142,938	1,521,628	114,955	781,983	1,670,679	1,854,676
Clinical EA (6102B)	5,804,043	-	-	1,206,465	1,168,543	-	96,732	-	1,434,436	711,166	240,309	-	636,440	309,952
Contractual PTL (6103D)	42,111,300	-	1,600,264	1,955,393	6,571,112	3,794,675	5,239,832	2,291,561	5,618,071	4,784,520	1,026,435	1,296,443	3,765,656	4,167,338
Contractual NCL (6103E)	4,258,137	-	414,638	455,233	425,751	185,000	443,462	219,406	399,121	763,372	42,338	200,082	284,442	425,292
Contractual ECL (6103F)	7,420,105	-	794,205	590,000	978,802	350,000	1,180,726	285,765	871,716	868,155	107,467	83,218	515,254	794,797
Student Labor (6104, H)	3,728,740	1,681,112	136,162	77,847	250,000	150,000	250,000	204,064	191,627	330,209	36,705	21,292	204,000	195,722
Overtime (6107)	1,196,693	-	19,564	103,540	290,000	150,000	100,339	25,000	285,814	50,000	45,192	45,062	22,000	60,182
All Other Personnel Services	7,715,550	2,207,809	149,107	727,618	528,380	450,000	786,626	251,802	439,089	692,500	163,752	452,615	382,492	483,760
Subtotal Personnel Services	247,566,258	15,032,066	11,050,970	18,070,490	30,450,954	20,805,703	28,399,267	12,148,592	31,192,548	26,128,457	8,267,997	8,543,560	18,414,905	19,060,749
Fringe Benefits	158,320,160	7,394,104	7,278,631	12,574,632	20,059,860	13,429,187	19,311,502	6,943,366	21,162,136	14,615,000	5,997,971	5,514,189	12,064,155	11,975,427
Total P.S. & Fringe Benefits	405,886,418	22,426,170	18,329,601	30,645,122	50,510,814	34,234,890	47,710,769	19,091,958	52,354,684	40,743,457	14,265,968	14,057,749	30,479,060	31,036,176
Other Expenses:														
Inst. Financial Aid/Match	17,496,258	-	579,099	1,120,000	2,540,746	1,824,900	2,256,648	992,572	2,403,146	1,998,933	397,037	507,456	1,402,611	1,473,110
Waivers	6,323,931	-	317,000	600,000	781,839	652,000	600,000	376,094	655,000	944,257	357,120	165,951	475,800	398,870
Utilities	10,278,907	-	448,780	879,300	762,837	1,344,400	1,300,000	317,208	1,370,148	1,257,236	613,994	319,904	850,000	815,100
All Other Expenses	41,019,586	8,142,710	2,057,324	2,560,566	5,577,359	4,056,000	2,510,736	2,304,117	2,852,511	4,120,855	844,595	1,197,549	2,555,529	2,239,735
Total Other Expenses	75,118,682	8,142,710	3,402,203	5,159,866	9,662,781	7,877,300	6,667,384	3,989,991	7,280,805	8,321,281	2,212,746	2,190,860	5,283,940	4,926,815
Total Expenditures	481,005,100	30,568,880	21,731,804	35,804,988	60,173,595	42,112,190	54,378,153	23,081,949	59,635,489	49,064,738	16,478,714	16,248,609	35,763,000	35,962,991
Addition to (Use of) Funds Before Transfers	(6,913,906)	(10,070,824)	256,641	(1,341,854)	734,631	173,836	1,267,460	558,814	616,428	(404,681)	(24,498)	207,798	628,516	483,827
Transfers, Additional Funds and Commitments														
Transfer in	14,339,702	11,740,581	129,837	115,458	293,898	224,100	288,573	131,217	274,121	277,578	202,555	145,929	158,293	357,562
Transfer out	(14,378,146)	(2,542,236)	(386,478)	(750,884)	(1,690,754)	(1,160,444)	(1,556,033)	(662,398)	(1,564,423)	(1,394,653)	(308,887)	(370,847)	(962,954)	(1,027,155)
FY18 LNGV Pay Set Aside for FY19	443,579	114,520	-	-	-	100,000	-	-	134,050	-	-	-	95,009	-
Total Transfers, Additional Funds and Commitme	405,135	9,312,865	(256,641)	(635,426)	(1,396,856)	(836,344)	(1,267,460)	(531,181)	(1,156,252)	(1,117,075)	(106,332)	(224,918)	(709,652)	(669,593)
Net Change Subtotal	(6,508,771)	(757,959)	-	(1,977,280)	(662,225)	(662,508)	-	27,633	(539,824)	(1,521,756)	(130,830)	(17,120)	(81,136)	(185,766)
Transfer from Restricted CB Reserves (2017 SEB.	704,960	704,960	-	-	-	-	-	-	-	-	-	-	-	-
Net Change	(5,803,811)	(52,999)	-	(1,977,280)	(662,225)	(662,508)	-	27,633	(539,824)	(1,521,756)	(130,830)	(17,120)	(81,136)	(185,766)

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Projection, FY19 Budget and FY18 Actual
System Office

ATTACHMENT C

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Bud vs. FY19 Proj Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	-	-	-	-	NA
Fees	25,778	-	-	-	NA
State Appropriations	9,512,143	11,542,479	11,542,479	-	0.00%
Addtl State Appropriation (Outcomes Based Funding)	-	1,202,027	1,202,027 *	-	0.00%
GF Fringe Benefits Paid by State	5,557,222	7,153,731	7,356,579	202,848	2.80%
OF Fringe Benefits Paid by State	-	-	-	-	NA
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	243,340	200,000	396,971	196,971	98.50%
Total Revenue	15,338,483	20,098,237	20,498,056	399,819	2.00%
Expenditures:					
Personnel Services:					
Full Time (6101)	9,676,790	11,495,881	10,920,427	(575,454)	-5.00%
Continuing Part Time (6111)	12,500	131,005	112,788	(18,217)	-13.90%
Temporary Part Time (6102, B, D, G)	222,039	12,433	109,930	97,497	784.20%
Clinical EA (6102B)	-	-	-	-	NA
Contractual PTL (6103D)	-	-	-	-	NA
Contractual NCL (6103E)	-	-	-	-	NA
Contractual ECL (6103F)	-	-	-	-	NA
Student Labor (6104, H)	23,168	1,710,830	1,681,112 **	(29,718)	-1.70%
Overtime (6107)	-	-	-	-	NA
All Other Personnel Services	282,671	3,247,447	2,207,809	(1,039,638)	-32.00%
Subtotal Personnel Services	10,217,168	16,597,596	15,032,066	(1,565,530)	-9.40%
Fringe Benefits	5,910,399	7,356,579	7,394,104	37,525	0.50%
Total P.S. & Fringe Benefits	16,127,567	23,954,175	22,426,170	(1,528,005)	-6.40%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	794	-	-	-	NA
All Other Expenses	4,992,476	7,561,414	8,142,710	581,296	7.70%
Total Other Expenses	4,993,270	7,561,414	8,142,710	581,296	7.70%
Total Expenditures	21,120,837	31,515,589	30,568,880	(946,709)	-3.00%
Addition to (Use of) Funds Before Transfers	(5,782,354)	(11,417,352)	(10,070,824)	1,346,528	-11.80%
Transfers, Additional Funds and Commitments					
Transfer in	11,859,601	11,685,710	11,740,581	54,871	0.50%
Transfer out	(7,086,828)	-	(2,542,236)	(2,542,236)	NA
FY18 LNGV Pay Set Aside for FY19	-	103,418	114,520	11,102	10.70%
Shared Services	-	(1,000,000)	-	1,000,000	-100.00%
Total Transfers, Additional Funds and Commitments	4,772,773	10,789,128	9,312,865	(1,476,263)	-13.70%
Net Change Subtotal	(1,009,581)	(628,224)	(757,959)	(129,735)	20.70%
Restricted CB Reserves (2017 SEBAC)	2,068,369	-	704,960	704,960	NA
Net Change	1,058,788	(628,224)	(52,999)	575,225	-91.60%

* Outcomes Based Funding on hold at the SO, funds distribution TBA

** Outcomes Based Funding expenditures are estimated for Student Labor

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Projection, FY19 Budget and FY18 Actual
Asnuntuck

ATTACHMENT C

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Proj vs. Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	4,170,332	4,272,125	4,177,658	(94,467)	-2.20%
Fees	4,162,964	4,153,307	4,212,929	59,622	1.40%
State Appropriations	6,516,724	6,587,561	6,587,561	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	315,851	228,697	228,697	-	0.00%
GF Fringe Benefits Paid by State	5,205,375	5,877,491	5,877,491	(0)	0.00%
OF Fringe Benefits Paid by State	-	690,388	690,388	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	23,340	21,500	17,876	(3,624)	-16.90%
All Other Revenue	183,131	200,896	195,845	(5,051)	-2.50%
Total Revenue	20,577,717	22,031,965	21,988,445	(43,520)	-0.20%
Expenditures:					
Personnel Services:					
Full Time (6101)	4,975,615	5,160,924	4,857,724	(303,200)	-5.90%
Continuing Part Time (6111)	21,862	103,085	48,553	(54,532)	-52.90%
Temporary Part Time (6102, B, D, G)	2,685,182	2,622,831	3,030,753	407,922	15.60%
Clinical EA (6102B)	-	-	-	-	NA
Contractual PTL (6103D)	1,525,865	1,532,523	1,600,264	67,741	4.40%
Contractual NCL (6103E)	484,063	527,561	414,638	(112,923)	-21.40%
Contractual ECL (6103F)	712,315	499,013	794,205	295,192	59.20%
Student Labor (6104, H)	188,738	122,970	136,162	13,192	10.70%
Overtime (6107)	31,468	28,150	19,564	(8,586)	-30.50%
All Other Personnel Services	338,253	131,663	149,107	17,444	13.20%
Subtotal Personnel Services	10,963,362	10,728,720	11,050,970	322,250	3.00%
Fringe Benefits	6,501,165	7,485,809	7,278,631	(207,178)	-2.80%
Total P.S. & Fringe Benefits	17,464,527	18,214,529	18,329,601	115,072	0.60%
Other Expenses:					
Inst. Financial Aid/Match	600,628	585,079	579,099	(5,980)	-1.00%
Waivers	293,351	271,681	317,000	45,319	16.70%
Utilities	399,109	413,922	448,780	34,858	8.40%
All Other Expenses	1,769,165	2,291,150	2,057,324	(233,826)	-10.20%
Total Other Expenses	3,062,253	3,561,832	3,402,203	(159,629)	-4.50%
Total Expenditures	20,526,780	21,776,361	21,731,804	(44,557)	-0.20%
Addition to (Use of) Funds Before Transfers	50,937	255,604	256,641	1,037	0.40%
Transfers, Additional Funds and Commitments					
Transfer in	312,285	91,521	129,837	38,316	41.90%
Transfer out	(354,131)	(386,478)	(386,478)	-	0.00%
FY18 LNGV Pay Set Aside for FY19	-	39,353	-	(39,353)	-100.00%
Total Transfers, Additional Funds and Commitments	(41,846)	(255,604)	(256,641)	(1,037)	0.40%
Net Change	9,091	-	-	-	NA

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Projection, FY19 Budget and FY18 Actual
Capital

ATTACHMENT C

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Proj vs. Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	8,093,714	8,327,100	8,525,133	198,033	2.40%
Fees	4,468,826	4,536,884	4,607,170	70,286	1.50%
State Appropriations	10,340,019	9,798,044	9,798,044	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	521,486	500,065	500,065	-	0.00%
GF Fringe Benefits Paid by State	8,571,931	9,266,324	9,266,324	(0)	0.00%
OF Fringe Benefits Paid by State	-	1,559,440	1,559,440	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	28,710	-	-	-	NA
All Other Revenue	340,360	193,275	206,958	13,683	7.10%
Total Revenue	32,365,045	34,181,132	34,463,134	282,002	0.80%
Expenditures:					
Personnel Services:					
Full Time (6101)	11,587,950	11,763,554	11,806,459	42,905	0.40%
Continuing Part Time (6111)	33,324	35,517	15,000	(20,517)	-57.80%
Temporary Part Time (6102, B, D, G)	1,238,074	1,249,375	1,132,935	(116,440)	-9.30%
Clinical EA (6102B)	1,278,974	1,534,675	1,206,465	(328,210)	-21.40%
Contractual PTL (6103D)	2,196,225	1,624,360	1,955,393	331,033	20.40%
Contractual NCL (6103E)	404,563	390,003	455,233	65,230	16.70%
Contractual ECL (6103F)	516,017	503,565	590,000	86,435	17.20%
Student Labor (6104, H)	159,733	12,500	77,847	65,347	522.80%
Overtime (6107)	139,639	103,540	103,540	-	0.00%
All Other Personnel Services	338,714	756,100	727,618	(28,482)	-3.80%
Subtotal Personnel Services	17,893,211	17,973,189	18,070,490	97,301	0.50%
Fringe Benefits	11,244,591	12,483,065	12,574,632	91,567	0.70%
Total P.S. & Fringe Benefits	29,137,802	30,456,254	30,645,122	188,868	0.60%
Other Expenses:					
Inst. Financial Aid/Match	1,459,823	1,120,000	1,120,000	-	0.00%
Waivers	494,971	600,000	600,000	-	0.00%
Utilities	881,491	879,300	879,300	-	0.00%
All Other Expenses	2,441,542	2,485,566	2,560,566	75,000	3.00%
Total Other Expenses	5,277,828	5,084,866	5,159,866	75,000	1.50%
Total Expenditures	34,415,630	35,541,120	35,804,988	263,868	0.70%
Addition to (Use of) Funds Before Transfers	(2,050,585)	(1,359,988)	(1,341,854)	18,134	-1.30%
Transfers, Additional Funds and Commitments					
Transfer in	529,052	-	115,458	115,458	NA
Transfer out	(821,032)	(750,884)	(750,884)	-	0.00%
FY18 LNGV Pay Set Aside for FY19	-	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(291,981)	(750,884)	(635,426)	115,458	-15.40%
Net Change	(2,342,565)	(2,110,872)	(1,977,280)	133,592	-6.30%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Projection, FY19 Budget and FY18 Actual
Gateway

ATTACHMENT C

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Proj vs. Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	17,729,637	17,720,146	17,828,808	108,662	0.60%
Fees	7,840,240	7,800,733	7,860,453	59,720	0.80%
State Appropriations	18,062,379	17,036,682	17,036,682	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	1,158,231	1,050,232	1,050,232	-	0.00%
GF Fringe Benefits Paid by State	14,197,055	14,945,911	14,945,911	(0)	0.00%
OF Fringe Benefits Paid by State	-	1,887,911	1,887,911	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	40,113	38,000	38,000	-	0.00%
All Other Revenue	581,934	348,652	260,229	(88,423)	-25.40%
Total Revenue	59,609,589	60,828,267	60,908,226	79,959	0.10%
Expenditures:					
Personnel Services:					
Full Time (6101)	17,220,630	17,487,891	17,488,088	197	0.00%
Continuing Part Time (6111)	48,983	68,127	58,178	(9,949)	-14.60%
Temporary Part Time (6102, B, D, G)	2,600,725	2,566,526	2,692,100	125,574	4.90%
Clinical EA (6102B)	1,132,805	1,168,543	1,168,543	-	0.00%
Contractual PTL (6103D)	6,431,634	6,443,713	6,571,112	127,399	2.00%
Contractual NCL (6103E)	390,981	425,731	425,751	20	0.00%
Contractual ECL (6103F)	986,649	978,802	978,802	-	0.00%
Student Labor (6104, H)	626,383	250,000	250,000	-	0.00%
Overtime (6107)	293,895	290,000	290,000	-	0.00%
All Other Personnel Services	631,145	528,380	528,380	-	0.00%
Subtotal Personnel Services	30,363,829	30,207,713	30,450,954	243,241	0.80%
Fringe Benefits	17,874,627	19,937,091	20,059,860	122,769	0.60%
Total P.S. & Fringe Benefits	48,238,456	50,144,804	50,510,814	366,010	0.70%
Other Expenses:					
Inst. Financial Aid/Match	2,323,818	2,540,746	2,540,746	-	0.00%
Waivers	824,109	781,839	781,839	-	0.00%
Utilities	953,570	756,652	762,837	6,185	0.80%
All Other Expenses	6,373,228	5,466,548	5,577,359	110,811	2.00%
Total Other Expenses	10,474,724	9,545,785	9,662,781	116,996	1.20%
Total Expenditures	58,713,180	59,690,589	60,173,595	483,006	0.80%
Addition to (Use of) Funds Before Transfers	896,409	1,137,678	734,631	(403,047)	-35.40%
Transfers, Additional Funds and Commitments					
Transfer in	702,052	397,939	293,898	(104,041)	-26.10%
Transfer out	(1,671,307)	(1,690,754)	(1,690,754)	-	0.00%
FY18 LNGV Pay Set Aside for FY19	-	155,137	-	(155,137)	-100.00%
Total Transfers, Additional Funds and Commitments	(969,255)	(1,137,678)	(1,396,856)	(259,178)	22.80%
Net Change	(72,846)	-	(662,225)	(662,225)	NA

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Projection, FY19 Budget and FY18 Actual
Housatonic

ATTACHMENT C

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Proj vs. Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	12,817,571	13,138,450	13,138,450	-	0.00%
Fees	4,569,159	3,913,450	3,913,450	-	0.00%
State Appropriations	12,623,313	12,051,929	12,051,929	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	926,185	729,480	729,480	-	0.00%
GF Fringe Benefits Paid by State	10,308,372	10,778,208	10,778,208	-	0.00%
OF Fringe Benefits Paid by State	-	1,099,509	1,099,509	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	128,803	-	130,000	130,000	NA
All Other Revenue	118,226	575,000	445,000	(130,000)	-22.60%
Total Revenue	41,491,628	42,286,026	42,286,026	-	0.00%
Expenditures:					
Personnel Services:					
Full Time (6101)	13,441,083	13,948,632	14,052,286	103,654	0.70%
Continuing Part Time (6111)	173,398	196,226	223,342	27,116	13.80%
Temporary Part Time (6102, B, D, G)	1,496,551	1,450,400	1,450,400	-	0.00%
Clinical EA (6102B)	-	-	-	-	NA
Contractual PTL (6103D)	4,024,731	3,964,675	3,794,675	(170,000)	-4.30%
Contractual NCL (6103E)	205,067	185,000	185,000	-	0.00%
Contractual ECL (6103F)	444,061	350,000	350,000	-	0.00%
Student Labor (6104, H)	404,134	116,209	150,000	33,791	29.10%
Overtime (6107)	173,590	150,000	150,000	-	0.00%
All Other Personnel Services	224,554	450,000	450,000	-	0.00%
Subtotal Personnel Services	20,587,169	20,811,142	20,805,703	(5,439)	0.00%
Fringe Benefits	12,598,451	13,429,187	13,429,187	-	0.00%
Total P.S. & Fringe Benefits	33,185,620	34,240,329	34,234,890	(5,439)	0.00%
Other Expenses:					
Inst. Financial Aid/Match	1,668,256	1,824,900	1,824,900	-	0.00%
Waivers	534,363	652,000	652,000	-	0.00%
Utilities	1,132,681	1,344,000	1,344,400	400	0.00%
All Other Expenses	4,241,965	4,056,000	4,056,000	-	0.00%
Total Other Expenses	7,577,265	7,876,900	7,877,300	400	0.00%
Total Expenditures	40,762,886	42,117,229	42,112,190	(5,039)	0.00%
Addition to (Use of) Funds Before Transfers	728,742	168,797	173,836	5,039	3.00%
Transfers, Additional Funds and Commitments					
Transfer in	688,365	237,000	224,100	(12,900)	-5.40%
Transfer out	(1,132,307)	(1,160,444)	(1,160,444)	-	0.00%
FY18 LNGV Pay Set Aside for FY19	-	100,000	100,000	-	0.00%
Total Transfers, Additional Funds and Commitments	(443,942)	(823,444)	(836,344)	(12,900)	1.60%
Net Change	284,800	(654,647)	(662,508)	(7,861)	1.20%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Projection, FY19 Budget and FY18 Actual
Manchester

ATTACHMENT C

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Proj vs. Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	15,059,339	15,584,832	16,249,460	664,628	4.30%
Fees	8,146,398	7,159,186	7,002,204	(156,982)	-2.20%
State Appropriations	15,633,271	14,641,400	14,641,400	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	1,122,196	1,003,725	1,003,725	-	0.00%
GF Fringe Benefits Paid by State	13,271,606	13,887,106	13,887,106	-	0.00%
OF Fringe Benefits Paid by State	-	2,533,955	2,533,955	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	9,957	9,100	7,000	(2,100)	-23.10%
All Other Revenue	501,828	337,134	320,763	(16,371)	-4.90%
Total Revenue	53,744,594	55,156,438	55,645,613	489,175	0.90%
Expenditures:					
Personnel Services:					
Full Time (6101)	18,970,147	18,800,349	17,817,213	(983,136)	-5.20%
Continuing Part Time (6111)	104,564	24,274	24,274	-	0.00%
Temporary Part Time (6102, B, D, G)	1,901,402	1,723,234	2,460,063	736,829	42.80%
Clinical EA (6102B)	89,292	96,732	96,732	-	0.00%
Contractual PTL (6103D)	4,775,280	4,889,832	5,239,832	350,000	7.20%
Contractual NCL (6103E)	355,508	342,030	443,462	101,432	29.70%
Contractual ECL (6103F)	1,096,428	1,180,726	1,180,726	-	0.00%
Student Labor (6104, H)	343,391	250,000	250,000	-	0.00%
Overtime (6107)	84,665	100,339	100,339	-	0.00%
All Other Personnel Services	350,314	1,086,826	786,626	(300,200)	-27.60%
Subtotal Personnel Services	28,070,990	28,494,342	28,399,267	(95,075)	-0.30%
Fringe Benefits	18,041,454	19,938,744	19,311,502	(627,242)	-3.10%
Total P.S. & Fringe Benefits	46,112,444	48,433,086	47,710,769	(722,317)	-1.50%
Other Expenses:					
Inst. Financial Aid/Match	2,233,369	2,256,648	2,256,648	-	0.00%
Waivers	538,590	540,509	600,000	59,491	11.00%
Utilities	1,199,932	1,147,300	1,300,000	152,700	13.30%
All Other Expenses	2,585,872	2,510,736	2,510,736	-	0.00%
Total Other Expenses	6,557,762	6,455,193	6,667,384	212,191	3.30%
Total Expenditures	52,670,207	54,888,279	54,378,153	(510,126)	-0.90%
Addition to (Use of) Funds Before Transfers	1,074,388	268,159	1,267,460	999,301	372.70%
Transfers, Additional Funds and Commitments					
Transfer in	868,743	286,700	288,573	1,873	0.70%
Transfer out	(1,536,899)	(1,556,033)	(1,556,033)	-	0.00%
FY18 LNGV Pay Set Aside for FY19	-	149,000	-	(149,000)	-100.00%
Total Transfers, Additional Funds and Commitments	(668,156)	(1,120,333)	(1,267,460)	(147,127)	13.10%
Net Change	406,232	(852,174)	-	852,174	-100.00%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Projection, FY19 Budget and FY18 Actual
Middlesex

ATTACHMENT C

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Proj vs. Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	6,787,998	6,956,918	6,217,062	(739,856)	-10.60%
Fees	3,188,793	3,240,901	3,049,092	(191,809)	-5.90%
State Appropriations	7,466,612	7,185,596	7,185,596	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	390,023	397,463	397,463	-	0.00%
GF Fringe Benefits Paid by State	5,703,364	6,155,730	6,155,730	-	0.00%
OF Fringe Benefits Paid by State	-	472,992	472,992	-	0.00%
Private Gifts, Grants and Contracts	7,496	12,000	10,000	(2,000)	-16.70%
Sales of Educational Activities	4,959	5,000	3,500	(1,500)	-30.00%
All Other Revenue	50,835	176,565	149,328	(27,237)	-15.40%
Total Revenue	23,600,080	24,603,165	23,640,763	(962,402)	-3.90%
Expenditures:					
Personnel Services:					
Full Time (6101)	8,219,212	8,410,355	8,286,849	(123,506)	-1.50%
Continuing Part Time (6111)	48,323	65,000	65,000	-	0.00%
Temporary Part Time (6102, B, D, G)	455,099	513,045	519,145	6,100	1.20%
Clinical EA (6102B)	-	-	-	-	NA
Contractual PTL (6103D)	2,273,525	2,495,500	2,291,561	(203,939)	-8.20%
Contractual NCL (6103E)	128,081	283,077	219,406	(63,671)	-22.50%
Contractual ECL (6103F)	532,084	285,765	285,765	-	0.00%
Student Labor (6104, H)	196,423	150,000	204,064	54,064	36.00%
Overtime (6107)	26,949	25,000	25,000	-	0.00%
All Other Personnel Services	70,136	279,886	251,802	(28,084)	-10.00%
Subtotal Personnel Services	11,949,831	12,507,628	12,148,592	(359,036)	-2.90%
Fringe Benefits	7,016,491	7,194,348	6,943,366	(250,982)	-3.50%
Total P.S. & Fringe Benefits	18,966,322	19,701,976	19,091,958	(610,018)	-3.10%
Other Expenses:					
Inst. Financial Aid/Match	789,491	992,572	992,572	-	0.00%
Waivers	405,485	407,643	376,094	(31,549)	-7.70%
Utilities	359,391	376,246	317,208	(59,038)	-15.70%
All Other Expenses	2,064,856	2,512,219	2,304,117	(208,102)	-8.30%
Total Other Expenses	3,619,224	4,288,680	3,989,991	(298,689)	-7.00%
Total Expenditures	22,585,546	23,990,656	23,081,949	(908,707)	-3.80%
Addition to (Use of) Funds Before Transfers	1,014,535	612,509	558,814	(53,695)	-8.80%
Transfers, Additional Funds and Commitments					
Transfer in	480,395	20,000	131,217	111,217	556.10%
Transfer out	(654,305)	(662,398)	(662,398)	-	0.00%
FY18 LNGV Pay Set Aside for FY19	-	71,018	-	(71,018)	-100.00%
Total Transfers, Additional Funds and Commitments	(173,910)	(571,380)	(531,181)	40,199	-7.00%
Net Change	840,625	41,129	27,633	(13,496)	-32.80%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Projection, FY19 Budget and FY18 Actual
Naugatuck Valley

ATTACHMENT C

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Proj vs. Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	16,423,805	16,675,973	16,723,164	47,191	0.30%
Fees	7,486,459	7,568,435	7,517,575	(50,860)	-0.70%
State Appropriations	17,377,915	16,562,596	16,562,596	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	1,076,183	969,445	969,445	-	0.00%
GF Fringe Benefits Paid by State	14,637,471	15,561,388	15,561,388	-	0.00%
OF Fringe Benefits Paid by State	-	2,516,343	2,516,343	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	131,866	113,873	113,873	-	0.00%
All Other Revenue	388,199	178,350	287,533	109,183	61.20%
Total Revenue	57,521,898	60,146,403	60,251,917	105,514	0.20%
Expenditures:					
Personnel Services:					
Full Time (6101)	19,118,386	19,991,436	19,601,940	(389,496)	-1.90%
Continuing Part Time (6111)	237,538	203,709	207,796	4,087	2.00%
Temporary Part Time (6102, B, D, G)	2,068,380	2,054,811	2,142,938	88,127	4.30%
Clinical EA (6102B)	1,205,863	1,418,000	1,434,436	16,436	1.20%
Contractual PTL (6103D)	5,408,236	5,529,558	5,618,071	88,513	1.60%
Contractual NCL (6103E)	352,609	416,500	399,121	(17,379)	-4.20%
Contractual ECL (6103F)	837,680	868,683	871,716	3,033	0.30%
Student Labor (6104, H)	287,036	191,627	191,627	-	0.00%
Overtime (6107)	311,872	265,800	285,814	20,014	7.50%
All Other Personnel Services	368,569	427,812	439,089	11,277	2.60%
Subtotal Personnel Services	30,196,169	31,367,936	31,192,548	(175,388)	-0.60%
Fringe Benefits	19,489,981	21,336,709	21,162,136	(174,573)	-0.80%
Total P.S. & Fringe Benefits	49,686,150	52,704,645	52,354,684	(349,961)	-0.70%
Other Expenses:					
Inst. Financial Aid/Match	2,381,531	2,403,146	2,403,146	-	0.00%
Waivers	546,533	655,000	655,000	-	0.00%
Utilities	1,268,626	1,370,148	1,370,148	-	0.00%
All Other Expenses	2,985,347	2,677,695	2,852,511	174,816	6.50%
Total Other Expenses	7,182,037	7,105,989	7,280,805	174,816	2.50%
Total Expenditures	56,868,187	59,810,634	59,635,489	(175,145)	-0.30%
Addition to (Use of) Funds Before Transfers	653,711	335,769	616,428	280,659	83.60%
Transfers, Additional Funds and Commitments					
Transfer in	789,146	-	274,121	274,121	NA
Transfer out	(1,514,429)	(1,547,259)	(1,564,423)	(17,164)	1.10%
FY18 LNGV Pay Set Aside for FY19	-	134,050	134,050	-	0.00%
Total Transfers, Additional Funds and Commitments	(725,283)	(1,413,209)	(1,156,252)	256,957	-18.20%
Net Change	(71,572)	(1,077,440)	(539,824)	537,616	-49.90%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Projection, FY19 Budget and FY18 Actual
Norwalk

ATTACHMENT C

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Proj vs. Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	15,622,270	15,530,446	14,493,494	(1,036,952)	-6.70%
Fees	7,406,601	7,141,512	7,125,037	(16,475)	-0.20%
State Appropriations	13,737,284	12,986,346	12,986,346	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	960,956	860,370	860,370	-	0.00%
GF Fringe Benefits Paid by State	10,254,514	10,901,068	10,901,068	-	0.00%
OF Fringe Benefits Paid by State	-	1,869,542	1,869,542	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	200,204	200,000	200,000	-	0.00%
All Other Revenue	274,361	277,350	224,200	(53,150)	-19.20%
Total Revenue	48,456,190	49,766,634	48,660,057	(1,106,577)	-2.20%
Expenditures:					
Personnel Services:					
Full Time (6101)	16,157,052	16,038,606	16,231,780	193,174	1.20%
Continuing Part Time (6111)	118,606	128,006	175,127	47,121	36.80%
Temporary Part Time (6102, B, D, G)	1,365,865	1,766,026	1,521,628	(244,398)	-13.80%
Clinical EA (6102B)	871,136	877,676	711,166	(166,510)	-19.00%
Contractual PTL (6103D)	4,991,678	5,216,047	4,784,520	(431,527)	-8.30%
Contractual NCL (6103E)	624,208	724,915	763,372	38,457	5.30%
Contractual ECL (6103F)	659,182	851,250	868,155	16,905	2.00%
Student Labor (6104, H)	457,737	330,209	330,209	-	0.00%
Overtime (6107)	45,292	50,000	50,000	-	0.00%
All Other Personnel Services	349,578	692,500	692,500	-	0.00%
Subtotal Personnel Services	25,640,333	26,675,235	26,128,457	(546,778)	-2.00%
Fringe Benefits	13,883,360	14,698,715	14,615,000	(83,715)	-0.60%
Total P.S. & Fringe Benefits	39,523,692	41,373,950	40,743,457	(630,493)	-1.50%
Other Expenses:					
Inst. Financial Aid/Match	1,968,568	2,221,037	1,998,933	(222,104)	-10.00%
Waivers	607,891	723,534	944,257	220,723	30.50%
Utilities	1,272,939	1,242,000	1,257,236	15,236	1.20%
All Other Expenses	3,927,840	4,109,955	4,120,855	10,900	0.30%
Total Other Expenses	7,777,239	8,296,526	8,321,281	24,755	0.30%
Total Expenditures	47,300,931	49,670,476	49,064,738	(605,738)	-1.20%
Addition to (Use of) Funds Before Transfers	1,155,259	96,158	(404,681)	(500,839)	-520.90%
Transfers, Additional Funds and Commitments					
Transfer in	792,057	275,000	277,578	2,578	0.90%
Transfer out	(1,369,837)	(1,394,653)	(1,394,653)	-	0.00%
FY18 LNGV Pay Set Aside for FY19	-	155,000	-	(155,000)	-100.00%
Total Transfers, Additional Funds and Commitments	(577,780)	(964,653)	(1,117,075)	(152,422)	15.80%
Net Change	577,479	(868,495)	(1,521,756)	(653,261)	75.20%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Projection, FY19 Budget and FY18 Actual
Northwestern

ATTACHMENT C

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Proj vs. Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	3,056,521	2,977,681	3,178,782	201,101	6.80%
Fees	1,088,376	1,054,006	1,131,911	77,905	7.40%
State Appropriations	5,925,116	5,932,990	5,932,990	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	215,742	185,307	185,307	-	0.00%
GF Fringe Benefits Paid by State	4,714,856	5,344,460	5,344,460	-	0.00%
OF Fringe Benefits Paid by State	-	515,766	515,766	-	0.00%
Private Gifts, Grants and Contracts	117,885	100,000	100,000	-	0.00%
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	90,875	65,000	65,000	-	0.00%
Total Revenue	15,209,370	16,175,210	16,454,216	279,006	1.70%
Expenditures:					
Personnel Services:					
Full Time (6101)	6,641,509	6,469,436	6,490,844	21,408	0.30%
Continuing Part Time (6111)	2,317	-	-	-	NA
Temporary Part Time (6102, B, D, G)	221,577	116,178	114,955	(1,223)	-1.10%
Clinical EA (6102B)	240,309	310,660	240,309	(70,351)	-22.60%
Contractual PTL (6103D)	1,028,144	1,061,210	1,026,435	(34,775)	-3.30%
Contractual NCL (6103E)	60,689	50,000	42,338	(7,662)	-15.30%
Contractual ECL (6103F)	110,590	99,780	107,467	7,687	7.70%
Student Labor (6104, H)	88,149	26,186	36,705	10,519	40.20%
Overtime (6107)	46,986	45,192	45,192	-	0.00%
All Other Personnel Services	340,057	141,178	163,752	22,574	16.00%
Subtotal Personnel Services	8,780,326	8,319,820	8,267,997	(51,823)	-0.60%
Fringe Benefits	5,626,322	6,459,202	5,997,971	(461,231)	-7.10%
Total P.S. & Fringe Benefits	14,406,648	14,779,022	14,265,968	(513,054)	-3.50%
Other Expenses:					
Inst. Financial Aid/Match	221,012	397,037	397,037	-	0.00%
Waivers	343,384	330,770	357,120	26,350	8.00%
Utilities	540,263	517,497	613,994	96,497	18.60%
All Other Expenses	781,221	844,595	844,595	-	0.00%
Total Other Expenses	1,885,880	2,089,899	2,212,746	122,847	5.90%
Total Expenditures	16,292,528	16,868,921	16,478,714	(390,207)	-2.30%
Addition to (Use of) Funds Before Transfers	(1,083,157)	(693,711)	(24,498)	669,213	-96.50%
Transfers, Additional Funds and Commitments					
Transfer in	394,177	115,000	202,555	87,555	76.10%
Transfer out	(299,824)	(307,576)	(308,887)	(1,311)	0.40%
FY18 LNGV Pay Set Aside for FY19	-	54,000	-	(54,000)	-100.00%
Total Transfers, Additional Funds and Commitments	94,353	(138,576)	(106,332)	32,244	-23.30%
Net Change	(988,805)	(832,287)	(130,830)	701,457	-84.30%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Projection, FY19 Budget and FY18 Actual
Quinebaug Valley

ATTACHMENT C

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Proj vs. Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	3,644,661	3,548,989	3,430,508	(118,481)	-3.30%
Fees	1,750,463	1,581,064	1,558,487	(22,577)	-1.40%
State Appropriations	6,086,438	5,922,515	5,922,515	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	286,717	245,957	245,957	-	0.00%
GF Fringe Benefits Paid by State	4,529,743	4,883,244	4,750,903	(132,341)	-2.70%
OF Fringe Benefits Paid by State	-	303,400	303,400	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	296,227	194,900	244,637	49,737	25.50%
Total Revenue	16,594,249	16,680,069	16,456,407	(223,662)	-1.30%
Expenditures:					
Personnel Services:					
Full Time (6101)	5,553,120	5,706,484	5,379,372	(327,112)	-5.70%
Continuing Part Time (6111)	328,212	328,657	283,493	(45,164)	-13.70%
Temporary Part Time (6102, B, D, G)	584,937	745,927	781,983	36,056	4.80%
Clinical EA (6102B)	-	-	-	-	NA
Contractual PTL (6103D)	1,229,118	1,193,373	1,296,443	103,070	8.60%
Contractual NCL (6103E)	208,372	223,910	200,082	(23,828)	-10.60%
Contractual ECL (6103F)	78,438	51,553	83,218	31,665	61.40%
Student Labor (6104, H)	50,314	16,767	21,292	4,525	27.00%
Overtime (6107)	39,349	45,062	45,062	-	0.00%
All Other Personnel Services	144,816	356,421	452,615	96,194	27.00%
Subtotal Personnel Services	8,216,674	8,668,154	8,543,560	(124,594)	-1.40%
Fringe Benefits	5,066,252	5,611,356	5,514,189	(97,167)	-1.70%
Total P.S. & Fringe Benefits	13,282,926	14,279,510	14,057,749	(221,761)	-1.60%
Other Expenses:					
Inst. Financial Aid/Match	453,321	507,456	507,456	-	0.00%
Waivers	184,490	165,951	165,951	-	0.00%
Utilities	289,337	319,904	319,904	-	0.00%
All Other Expenses	1,662,687	1,197,549	1,197,549	-	0.00%
Total Other Expenses	2,589,836	2,190,860	2,190,860	-	0.00%
Total Expenditures	15,872,762	16,470,370	16,248,609	(221,761)	-1.30%
Addition to (Use of) Funds Before Transfers	721,487	209,699	207,798	(1,901)	-0.90%
Transfers, Additional Funds and Commitments					
Transfer in	259,674	57,459	145,929	88,470	154.00%
Transfer out	(373,224)	(368,929)	(370,847)	(1,918)	0.50%
FY18 LNGV Pay Set Aside for FY19	-	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(113,550)	(311,470)	(224,918)	86,552	-27.80%
Net Change	607,937	(101,771)	(17,120)	84,651	-83.20%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Projection, FY19 Budget and FY18 Actual
Three Rivers

ATTACHMENT C

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Proj vs. Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	10,257,935	9,888,039	10,215,887	327,848	3.30%
Fees	4,695,520	4,371,500	4,430,000	58,500	1.30%
State Appropriations	10,383,744	9,885,562	9,885,562	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	615,714	604,584	604,584	-	0.00%
GF Fringe Benefits Paid by State	8,408,683	9,007,390	9,007,390	-	0.00%
OF Fringe Benefits Paid by State	-	1,366,956	1,366,956	-	0.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	675,877	660,000	881,137	221,137	33.50%
Total Revenue	35,037,472	35,784,031	36,391,516	607,485	1.70%
Expenditures:					
<u>Personnel Services:</u>					
Full Time (6101)	10,915,289	10,908,819	10,933,942	25,123	0.20%
Continuing Part Time (6111)	-	-	-	-	NA
Temporary Part Time (6102, B, D, G)	1,408,737	1,661,326	1,670,679	9,353	0.60%
Clinical EA (6102B)	595,277	663,447	636,440	(27,007)	-4.10%
Contractual PTL (6103D)	3,860,261	3,437,905	3,765,656	327,751	9.50%
Contractual NCL (6103E)	312,922	300,000	284,442	(15,558)	-5.20%
Contractual ECL (6103F)	469,572	470,000	515,254	45,254	9.60%
Student Labor (6104, H)	375,950	204,000	204,000	-	0.00%
Overtime (6107)	19,866	18,000	22,000	4,000	22.20%
All Other Personnel Services	277,928	369,939	382,492	12,553	3.40%
Subtotal Personnel Services	18,235,803	18,033,436	18,414,905	381,469	2.10%
Fringe Benefits	10,908,320	11,369,598	12,064,155	694,557	6.10%
Total P.S. & Fringe Benefits	29,144,123	29,403,034	30,479,060	1,076,026	3.70%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	1,462,341	1,402,611	1,402,611	-	0.00%
Waivers	543,882	537,300	475,800	(61,500)	-11.40%
Utilities	866,784	850,000	850,000	-	0.00%
All Other Expenses	2,357,784	2,424,500	2,555,529	131,029	5.40%
Total Other Expenses	5,230,791	5,214,411	5,283,940	69,529	1.30%
Total Expenditures	34,374,914	34,617,445	35,763,000	1,145,555	3.30%
Addition to (Use of) Funds Before Transfers	662,558	1,166,586	628,516	(538,070)	-46.10%
Transfers, Additional Funds and Commitments					
Transfer in	418,232	-	158,293	158,293	NA
Transfer out	(943,846)	(962,954)	(962,954)	-	0.00%
FY18 LNGV Pay Set Aside for FY19	-	95,009	95,009	-	0.00%
Total Transfers, Additional Funds and Commitments	(525,614)	(867,945)	(709,652)	158,293	-18.20%
Net Change	136,944	298,641	(81,136)	(379,777)	-127.20%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Projection, FY19 Budget and FY18 Actual
Tunxis

ATTACHMENT C

Account Name	FY18 Actual Dollars (\$)	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY19 Proj vs. Bud Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	9,986,205	10,642,625	10,474,672	(167,953)	-1.60%
Fees	4,423,898	4,732,872	5,055,774	322,902	6.80%
State Appropriations	10,174,214	9,632,279	9,632,279	-	0.00%
Addtl State Appropriation (Dev Edu and Outcomes)	700,215	587,325	587,325	-	0.00%
GF Fringe Benefits Paid by State	8,433,649	8,867,361	8,867,361	-	0.00%
OF Fringe Benefits Paid by State	-	1,383,798	1,383,798	-	0.00%
Private Gifts, Grants and Contracts	1,877	1,200	2,500	1,300	108.30%
Sales of Educational Activities	124,268	110,000	130,000	20,000	18.20%
All Other Revenue	398,517	235,103	313,109	78,006	33.20%
Total Revenue	34,242,841	36,192,563	36,446,818	254,255	0.70%
Expenditures:					
Personnel Services:					
Full Time (6101)	11,010,033	10,800,676	10,454,244	(346,432)	-3.20%
Continuing Part Time (6111)	297,594	302,888	314,786	11,898	3.90%
Temporary Part Time (6102, B, D, G)	1,071,777	1,259,064	1,854,676	595,612	47.30%
Clinical EA (6102B)	264,406	284,169	309,952	25,783	9.10%
Contractual PTL (6103D)	3,795,518	3,800,206	4,167,338	367,132	9.70%
Contractual NCL (6103E)	354,987	458,368	425,292	(33,076)	-7.20%
Contractual ECL (6103F)	732,083	700,883	794,797	93,914	13.40%
Student Labor (6104, H)	234,658	136,132	195,722	59,590	43.80%
Overtime (6107)	46,281	53,757	60,182	6,425	12.00%
All Other Personnel Services	294,049	387,555	483,760	96,205	24.80%
Subtotal Personnel Services	18,101,387	18,183,698	19,060,749	877,051	4.80%
Fringe Benefits	11,103,933	12,238,083	11,975,427	(262,656)	-2.10%
Total P.S. & Fringe Benefits	29,205,320	30,421,781	31,036,176	614,395	2.00%
Other Expenses:					
Inst. Financial Aid/Match	1,329,288	1,551,212	1,473,110	(78,102)	-5.00%
Waivers	284,181	301,210	398,870	97,660	32.40%
Utilities	877,024	875,000	815,100	(59,900)	-6.80%
All Other Expenses	1,825,937	2,258,379	2,239,735	(18,644)	-0.80%
Total Other Expenses	4,316,430	4,985,801	4,926,815	(58,986)	-1.20%
Total Expenditures	33,521,750	35,407,582	35,962,991	555,409	1.60%
Addition to (Use of) Funds Before Transfers	721,092	784,981	483,827	(301,154)	-38.40%
Transfers, Additional Funds and Commitments					
Transfer in	591,426	123,930	357,562	233,632	188.50%
Transfer out	(892,649)	(897,348)	(1,027,155)	(129,807)	14.50%
FY18 LNGV Pay Set Aside for FY19	-	113,392	-	(113,392)	-100.00%
Total Transfers, Additional Funds and Commitments	(301,223)	(660,026)	(669,593)	(9,567)	1.40%
Net Change	419,868	124,955	(185,766)	(310,721)	-248.70%

**Connecticut State Universities
Unrestricted Net Position (UNP) - Balances
2008-2019**

	Actual											Projected
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Central	45,933,123	44,109,352	48,428,138	52,779,884	51,324,667	46,682,175	46,292,656	25,883,224	37,442,150	35,326,015	35,626,110	35,626,110
Eastern	(5,728,855)	(6,849,410)	(1,120,856)	3,596,179	7,129,239	10,588,795	12,403,873	12,680,295	23,606,177	27,382,226	27,880,727	28,646,977
Southern	17,207,456	12,689,063	22,467,331	24,758,798	23,571,609	46,384,195	46,345,913	41,555,304	40,852,330	45,616,009	46,668,244	46,846,638
Western	15,200,071	12,843,456	18,539,856	24,342,364	24,479,939	23,560,194	21,589,351	14,906,045	12,872,957	14,162,778	11,640,172	11,640,172
System Office	5,932,068	10,671,141	12,615,855	16,327,749	19,601,944	17,854,027	18,501,528	20,076,521	22,001,573	20,563,921	21,690,372	21,510,939
CSU Total	<u>78,543,863</u>	<u>73,463,602</u>	<u>100,930,324</u>	<u>121,804,974</u>	<u>126,107,398</u>	<u>145,069,386</u>	<u>145,133,321</u>	<u>115,101,389</u>	<u>136,775,187</u>	<u>143,050,949</u>	<u>143,505,625</u>	<u>144,270,836</u>
Cumulative GASB 68 adjustments							(480,454,501)	(485,551,034)	(498,378,536)	(572,236,377)	(602,271,955)	
Cumulative GASB 75 adjustment for OPEB Liability											(1,003,948,689)	
Adjusted totals							<u>(335,321,180)</u>	<u>(370,449,645)</u>	<u>(361,603,349)</u>	<u>(429,185,428)</u>	<u>(1,462,715,019)</u>	

NOTE: Adjustments from FY15 to FY16 balance include the transfer to State per Senate Bill 1601
Projected 2019 includes only Net Changes; excludes planned disbursements for designated projects

**Connecticut Community Colleges
Unrestricted Net Position (UNP) - Balances
2008-2019**

	Actual											Projected
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Asnuntuck	1,474,223	1,260,202	1,817,784	1,346,440	1,384,472	727,491	717,800	449,681	913,841	835,336	810,767	810,767
Capital	(266,461)	(713,819)	1,510,273	2,373,350	2,389,314	2,594,774	3,020,979	2,998,652	1,574,843	184,190	(2,387,226)	(4,364,506)
Gateway	1,283,920	1,073,140	1,832,147	1,575,733	(292,615)	(2,389,545)	(4,524,353)	(4,299,244)	(3,629,183)	(3,005,886)	(2,601,279)	(3,263,504)
Housatonic	7,644,812	6,977,882	8,266,079	7,748,356	6,698,946	7,126,326	7,226,552	10,299,902	11,604,555	12,425,037	12,076,860	11,414,352
Manchester	1,531,991	1,259,949	2,344,653	1,685,242	503,456	217,559	441,612	1,746,858	3,608,267	5,141,994	5,126,449	5,126,449
Middlesex	1,182,954	1,168,289	2,276,410	1,872,396	2,015,717	903,066	(514,368)	(799,881)	(253,958)	503,447	1,042,300	1,069,933
Naugatuck Valley	1,609,113	(577,226)	200,364	2,083	476,629	831,645	852,309	3,104,674	4,810,976	5,970,608	5,283,903	4,744,079
Northwestern	(109,529)	(396,383)	(61,988)	282,712	271,141	762,762	971,213	1,111,979	924,984	628,255	(232,088)	(362,918)
Norwalk	146,812	(43,982)	1,175,302	1,336,700	405,845	(897,382)	(434,948)	459,275	748,025	1,542,909	2,007,561	485,805
Quinebaug Valley	2,808,524	1,929,210	2,818,365	2,493,788	2,680,423	2,597,555	3,083,058	4,099,157	5,335,625	5,967,882	6,666,368	6,649,248
System Office	12,544,702	12,438,024	14,190,042	16,017,396	9,958,339	1,260,611	1,791,272	4,796,566	7,300,257	9,197,324	10,528,052	10,475,053
Three Rivers	2,356,619	430,147	2,098,658	3,281,229	3,393,421	3,243,345	3,517,942	4,800,029	6,554,445	8,168,624	7,853,896	7,772,760
Tunxis	625,465	(563,977)	(560,483)	(825,860)	(1,566,786)	(1,803,559)	(2,820,300)	(3,046,682)	(1,832,958)	(1,829,915)	(1,275,197)	(1,460,963)
CCC Total	32,833,145	24,241,457	37,907,606	39,189,564	28,318,301	15,174,648	13,328,768	25,720,966	37,659,719	45,729,805	44,900,366	39,096,555
GASB 68 Adjustment for Pension Liability							(550,024,147)	(546,444,652)	(503,705,512)	(551,251,592)	(836,688,326)	
Cumulative GASB 75 adjustment for OPEB Liability											(574,962,497)	
Adjusted totals							(536,695,379)	(520,723,686)	(466,045,793)	(505,521,787)	(1,366,750,457)	

NOTE: Adjustments from FY15 to FY16 balance include the transfer to State per Senate Bill 1601
Projected 2019 includes only Net Changes

**Charter Oak State College
Unrestricted Net Assets (UNP) Balance
2008-2019**

	Actual							Projected 2019
	2012	2013	2014	2015	2016	2017	2018	
Charter Oak	1,010,014	1,554,321	1,451,593	1,220,643	740,000	791,000	857,000	1,085,906
GASB 68 Adjustment for Pension Liability			(7,869,699)	(9,129,790)	(10,044,340)	(15,609,000)	(8,858,619)	
Cumulative GASB 75 adjustment for OPEB Liability							(28,047,060)	
Adjusted totals			<u>(6,418,106)</u>	<u>(7,909,147)</u>	<u>(9,304,340)</u>	<u>(14,818,000)</u>	<u>(36,048,679)</u>	

NOTE: **Projected 2019 includes only Net Changes**

CONNECTICUT STATE COLLEGES and UNIVERSITIES

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE

FY19 Projection vs. FY18 Actual

ATTACHMENT E

HEADCOUNT Enrollment

Undergraduate

State Universities
Community Colleges
Charter Oak
Total Undergraduate

HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY19 Projection vs. FY18 Actual					
FY18 Actual			FY19 Projection			Increase (Decrease)					
Full-time	Part-time	Total	Full-time	Part-time	Total	Full-time		Part-time		Total FT and PT	
#s	%		#s	%		#s	%	#s	%	#s	%
21,767	4,960	26,727	21,485	4,881	26,366	(282)	-1%	(79)	-2%	(361)	-1%
14,732	32,198	46,930	14,244	31,636	45,880	(488)	-3%	(563)	-2%	(1,051)	-2%
289	1,184	1,473	308	1,318	1,626	19	7%	134	11%	153	10%
36,788	38,342	75,130	36,037	37,835	73,872	(751)	-2.0%	(508)	-1.3%	(1,259)	-2%

Graduate

State Universities
Charter Oak
Total Graduate

1,613	3,569	5,182	1,439	3,428	4,867	(174)	-11%	(141)	-4%	(315)	-6%
9	69	78	8	76	84	(1)	-11%	7	10%	6	8%
1,622	3,638	5,260	1,447	3,504	4,951	(175)	-11%	(134)	-4%	(309)	-6%

Total Undergraduate & Graduate

State Universities
Community Colleges
Charter Oak
Total Headcount

23,380	8,529	31,909	22,924	8,309	31,233	(456)	-2%	(220)	-3%	(676)	-2%
14,732	32,198	46,930	14,244	31,636	45,880	(488)	-3%	(563)	-2%	(1,051)	-2%
298	1,253	1,551	316	1,394	1,710	18	6%	141	11%	159	10%
38,410	41,980	80,390	37,484	41,339	78,823	(926)	-2.4%	(642)	-1.5%	(1,568)	-2%

FTE Enrollment

Undergraduate

State Universities
Community Colleges
Charter Oak
Total Undergraduate

FTE - Avg Fall and Spring Semesters						FTE FY19 Projection vs. FY18 Actual					
FY18 Actual			FY19 Projection			Increase (Decrease)					
Full-time	Part-time	Total	Full-time	Part-time	Total	Full-time		Part-time		Total FT and PT	
#s	%		#s	%		#s	%	#s	%	#s	%
21,165	2,095	23,260	21,159	2,100	23,259	(6)	0%	5	0%	(1)	0%
13,105	13,731	26,836	12,636	13,439	26,075	(469)	-4%	(292)	-2%	(761)	-3%
246	449	695	262	581	843	16	7%	132	29%	148	21%
34,516	16,275	50,791	34,057	16,120	50,177	(459)	-1.3%	(155)	-1.0%	(614)	-1%

Graduate

State Universities
Charter Oak
Total Graduate

1,483	1,393	2,876	1,255	1,343	2,598	(228)	-15%	(50)	-4%	(278)	-10%
9	33	42	10	38	48	1	11%	5	15%	6	14%
1,492	1,426	2,918	1,265	1,381	2,646	(227)	-15%	(45)	-3%	(272)	-9%

Total Undergraduate & Graduate

State Universities
Community Colleges
Charter Oak
Total FTE

22,648	3,488	26,136	22,414	3,443	25,857	(234)	-1%	(45)	-1%	(279)	-1%
13,105	13,731	26,836	12,636	13,439	26,075	(469)	-4%	(292)	-2%	(761)	-3%
255	482	737	272	619	891	17	7%	137	28%	154	21%
36,008	17,701	53,709	35,322	17,501	52,823	(686)	-1.9%	(200)	-1.1%	(886)	-2%

CONNECTICUT STATE UNIVERSITIES

ATTACHMENT E

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE

FY19 Projection vs. FY18 Actual

HEADCOUNT Enrollment
Undergraduate

CCSU	7,270	1,944	9,214	7,137	1,945	9,082	(133)	-1.8%	1	0.1%	(132)	-1.4%
ECSU	4,073	842	4,915	4,105	747	4,852	32	0.8%	(95)	-11.3%	(63)	-1.3%
SCSU	6,518	1,111	7,629	6,379	1,212	7,591	(139)	-2.1%	101	9.1%	(38)	-0.5%
WCSU	3,907	1,063	4,970	3,865	977	4,842	(43)	-1.1%	(86)	-8.1%	(129)	-2.6%
CSU Total Undergraduate	21,767	4,960	26,727	21,485	4,881	26,366	(282)	-1.3%	(79)	-1.6%	(361)	-1.4%

Graduate

CCSU	614	1,655	2,269	548	1,650	2,198	(66)	-10.7%	(5)	-0.3%	(71)	-3.1%
ECSU	86	115	201	79	110	189	(7)	-8.1%	(5)	-4.3%	(12)	-6.0%
SCSU	819	1,324	2,143	747	1,150	1,897	(72)	-8.8%	(174)	-13.1%	(246)	-11.5%
WCSU	94	476	570	65	518	583	(29)	-30.9%	43	8.9%	14	2.4%
CSU Total Graduate	1,613	3,569	5,182	1,439	3,428	4,867	(174)	-10.8%	(141)	-4.0%	(315)	-6.1%

Total

CCSU	7,884	3,599	11,483	7,685	3,595	11,280	(199)	-2.5%	(4)	-0.1%	(203)	-1.8%
ECSU	4,159	957	5,116	4,184	857	5,041	25	0.6%	(100)	-10.4%	(75)	-1.5%
SCSU	7,337	2,435	9,771	7,126	2,362	9,488	(211)	-2.9%	(73)	-3.0%	(283)	-2.9%
WCSU	4,001	1,539	5,540	3,930	1,495	5,425	(72)	-1.8%	(44)	-2.8%	(115)	-2.1%
CSU Total Headcount	23,380	8,529	31,909	22,924	8,309	31,233	(456)	-2.0%	(220)	-2.6%	(676)	-2.1%

FTE Enrollment
Undergraduate

CCSU	7,029	886	7,915	6,890	885	7,775	(139)	-2.0%	(1)	-0.1%	(140)	-1.8%
ECSU	4,052	256	4,308	4,091	277	4,368	39	1.0%	21	8.2%	60	1.4%
SCSU	6,298	488	6,786	6,399	510	6,909	101	1.6%	22	4.5%	123	1.8%
WCSU	3,786	465	4,251	3,779	428	4,207	(7)	-0.2%	(37)	-8.0%	(44)	-1.0%
CSU Total Undergraduate	21,165	2,095	23,260	21,159	2,100	23,259	(6)	0.0%	5	0.2%	(1)	0.0%

Graduate

CCSU	557	659	1,216	482	652	1,134	(75)	-13.5%	(7)	-1.1%	(82)	-6.7%
ECSU	76	41	117	71	40	111	(5)	-6.6%	(1)	-2.4%	(6)	-5.1%
SCSU	758	500	1,258	635	445	1,080	(123)	-16.2%	(55)	-11.0%	(178)	-14.1%
WCSU	92	193	285	67	206	273	(25)	-27.2%	13	6.7%	(12)	-4.2%
CSU Total Graduate	1,483	1,393	2,876	1,255	1,343	2,598	(228)	-15.4%	(50)	-3.6%	(278)	-9.7%

Total

CCSU	7,586	1,545	9,131	7,372	1,537	8,909	(214)	-2.8%	(8)	-0.5%	(222)	-2.4%
ECSU	4,128	297	4,425	4,162	317	4,479	34	0.8%	20	6.7%	54	1.2%
SCSU	7,056	988	8,044	7,034	955	7,989	(22)	-0.3%	(33)	-3.3%	(55)	-0.7%
WCSU	3,878	658	4,536	3,846	634	4,480	(32)	-0.8%	(24)	-3.6%	(56)	-1.2%
CSU Total FTE	22,648	3,488	26,136	22,414	3,443	25,857	(734)	-1.0%	(45)	-1.3%	(279)	-1.1%

CONNECTICUT COMMUNITY COLLEGES

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE

FY19 Projection vs. FY18 Actual

ATTACHMENT E

HEADCOUNT Enrollment

Asnuntuck
Capital
Gateway
Housatonic
Manchester
Middlesex
Naugatuck Valley
Northwestern
Norwalk
Quinebaug Valley
Three Rivers
Tunxis
CCC Total Headcount

HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY19 Projection vs. FY18 Actual					
FY18 Actual			FY19 Projection			Increase (Decrease)					
Full-time	Part-time	Total	Full-time	Part-time	Total	Full-time		Part-time		Total FT and PT	
#s	%		#s	%		#s	%	#s	%	#s	%
626	1,148	1,774	575	1,194	1,768	(52)	-8.2%	46	4.0%	(6)	-0.3%
633	2,562	3,195	615	2,601	3,215	(19)	-2.9%	39	1.5%	21	0.6%
1,954	4,699	6,653	1,987	4,765	6,751	33	1.7%	66	1.4%	98	1.5%
1,570	3,301	4,871	1,547	3,261	4,808	(23)	-1.4%	(41)	-1.2%	(63)	-1.3%
1,822	4,145	5,967	1,788	4,013	5,801	(35)	-1.9%	(132)	-3.2%	(167)	-2.8%
891	1,652	2,543	818	1,606	2,424	(73)	-8.2%	(47)	-2.8%	(120)	-4.7%
1,996	4,077	6,073	1,991	3,987	5,978	(5)	-0.3%	(91)	-2.2%	(96)	-1.6%
337	898	1,235	341	898	1,239	5	1.3%	(1)	-0.1%	4	0.3%
1,859	3,687	5,546	1,622	3,465	5,087	(237)	-12.7%	(223)	-6.0%	(459)	-8.3%
460	968	1,428	436	865	1,301	(24)	-5.1%	(104)	-10.7%	(127)	-8.9%
1,207	2,709	3,916	1,142	2,570	3,712	(65)	-5.4%	(140)	-5.1%	(205)	-5.2%
1,379	2,353	3,732	1,384	2,416	3,800	5	0.4%	63	2.7%	68	1.8%
14,732	32,198	46,930	14,244	31,636	45,880	(488)	-3.3%	(563)	-1.7%	(1,051)	-2.2%

FTE Enrollment

Asnuntuck
Capital
Gateway
Housatonic
Manchester
Middlesex
Naugatuck Valley
Northwestern
Norwalk
Quinebaug Valley
Three Rivers
Tunxis
CCC Total FTE

FTE - Avg Fall and Spring Semesters						FTE FY19 Projection vs. FY18 Actual					
FY18 Actual			FY19 Projection			Increase (Decrease)					
Full-time	Part-time	Total	Full-time	Part-time	Total	Full-time		Part-time		Total FT and PT	
#s	%		#s	%		#s	%	#s	%	#s	%
600	441	1,041	549	454	1,003	(52)	-8.6%	13	2.9%	(39)	-3.7%
545	1,126	1,671	561	1,122	1,683	16	2.8%	(4)	-0.4%	12	0.7%
1,719	2,040	3,759	1,657	2,039	3,696	(63)	-3.6%	(1)	0.0%	(64)	-1.7%
1,369	1,395	2,764	1,354	1,377	2,731	(16)	-1.1%	(18)	-1.3%	(34)	-1.2%
1,630	1,757	3,387	1,629	1,690	3,319	(2)	-0.1%	(67)	-3.8%	(69)	-2.0%
783	686	1,469	727	664	1,391	(57)	-7.2%	(22)	-3.2%	(79)	-5.3%
1,778	1,767	3,545	1,772	1,733	3,505	(6)	-0.3%	(35)	-2.0%	(41)	-1.1%
308	354	662	310	361	671	2	0.6%	7	1.8%	9	1.3%
1,657	1,630	3,287	1,434	1,540	2,974	(223)	-13.5%	(91)	-5.6%	(314)	-9.5%
418	392	810	394	354	748	(24)	-5.7%	(39)	-9.8%	(63)	-7.7%
1,099	1,162	2,261	1,040	1,101	2,141	(59)	-5.4%	(61)	-5.2%	(120)	-5.3%
1,199	981	2,180	1,212	1,006	2,218	13	1.1%	25	2.5%	38	1.7%
13,105	13,731	26,836	12,636	13,439	26,075	(469)	-3.6%	(292)	-2.1%	(761)	-2.8%

CHARTER OAK STATE COLLEGE

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE
FY19 Projection vs. FY18 Actual

ATTACHMENT E

HEADCOUNT Enrollment Undergraduate

						Headcount FY19 Projection vs. FY18 Actual					
HEADCOUNT - Avg Fall and Spring Semesters						Increase (Decrease)					
FY18 Actual			FY19 Projection			Full-time		Part-time		Total FT and PT	
Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
289	1,184	1,473	308	1,318	1,626	19	7%	134	11%	153	10%
9	69	78	8	76	84	(1)	-11%	7	10%	6	8%

Graduate

FTE Enrollment Undergraduate

						FTE FY19 Projection vs. FY18 Actual					
FTE - Avg Fall and Spring Semesters						Increase (Decrease)					
FY18 Actual			FY19 Projection			Full-time		Part-time		Total FT and PT	
Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
246	449	695	262	581	843	16	7%	132	29%	148	21%
9	33	42	10	38	48	1	11%	5	15%	6	14%

Graduate

CONNECTICUT STATE COLLEGES and UNIVERSITIES

ATTACHMENT F

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE

FY19 Projection vs. Spending Plan

HEADCOUNT Enrollment

Undergraduate

State Universities
Community Colleges
Charter Oak
Total Undergraduate

HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY19 Projection vs. Spending Plan					
FY19 Spending Plan			FY19 Projection			Increase (Decrease)					
Full-time	Part-time	Total	Full-time	Part-time	Total	Full-time		Part-time		Total FT and PT	
#s	%		#s	%		#s	%	#s	%	#s	%
21,350	4,882	26,232	21,485	4,881	26,366	135	1%	(1)	0%	134	1%
14,438	31,521	45,959	14,244	31,636	45,880	(194)	-1%	115	0%	(80)	0%
292	1,198	1,490	308	1,318	1,626	16	5%	120	10%	136	9%
36,080	37,601	73,681	36,037	37,835	73,872	(43)	-0.1%	234	0.6%	191	0%

Graduate

Charter Oak
State Universities Graduate
Total Undergraduate

11	84	95	8	76	84	(3)	-27%	(8)	-10%	(11)	-12%
1,606	3,521	5,127	1,439	3,428	4,867	(167)	-10%	(93)	-3%	(260)	-5%
1,617	3,605	5,222	1,447	3,504	4,951	(170)	-10.5%	(101)	-2.8%	(271)	-5%

Total Undergraduate & Graduate

State Universities
Community Colleges
Charter Oak
Total Headcount

22,956	8,403	31,359	22,924	8,309	31,233	(32)	0%	(94)	-1%	(126)	0%
14,438	31,521	45,959	14,244	31,636	45,880	(194)	-1%	115	0%	(80)	0%
303	1,282	1,585	316	1,394	1,710	13	4%	112	9%	125	8%
37,697	41,206	78,903	37,484	41,339	78,823	(213)	-0.6%	133	0.3%	(81)	0%

FTE Enrollment

Undergraduate

State Universities
Community Colleges
Charter Oak
Total Undergraduate

FTE - Avg Fall and Spring Semesters						FTE FY19 Projection vs. Spending Plan					
FY19 Spending Plan			FY19 Projection			Increase (Decrease)					
Full-time	Part-time	Total	Full-time	Part-time	Total	Full-time		Part-time		Total FT and PT	
#s	%		#s	%		#s	%	#s	%	#s	%
21,037	2,040	23,077	21,159	2,100	23,259	122	1%	60	3%	182	1%
12,872	13,412	26,284	12,636	13,439	26,075	(236)	-2%	28	0%	(209)	-1%
246	531	777	262	581	843	16	7%	50	9%	66	8%
34,155	15,983	50,138	34,057	16,120	50,177	(98)	-0.3%	138	0.9%	40	0%

Graduate

Charter Oak
State Universities Graduate
Total Undergraduate

11	41	51	10	38	48	(1)	-5%	(3)	-6%	(3)	-6%
1,424	1,404	2,828	1,255	1,343	2,598	(169)	-12%	(61)	-4%	(230)	-8%
1,435	1,445	2,879	1,265	1,381	2,646	(170)	-11.8%	(64)	-4.4%	(233)	-8%

Total Undergraduate & Graduate

State Universities
Community Colleges
Charter Oak
Total FTE

22,461	3,444	25,905	22,414	3,443	25,857	(47)	0%	(1)	0%	(48)	0%
12,872	13,412	26,284	12,636	13,439	26,075	(236)	-2%	28	0%	(209)	-1%
257	572	828	272	619	891	16	6%	48	8%	63	8%
35,590	17,427	53,017	35,322	17,501	52,823	(268)	-0.8%	74	0.4%	(194)	0%

CONNECTICUT STATE UNIVERSITIES

ATTACHMENT F

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE

FY19 Projection vs. Spending Plan

HEADCOUNT Enrollment

Undergraduate

CCSU
ECSU
SCSU
WCSU
CSU Total Undergraduate

HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY19 Projection vs. Spending Plan					
FY19 Spending Plan			FY19 Projection			Full-time		Part-time		Total FT and PT	
Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
7,109	1,944	9,053	7,137	1,945	9,082	28	0%	1	0%	29	0%
4,072	842	4,914	4,105	747	4,852	33	1%	(95)	-11%	(62)	-1%
6,205	1,103	7,308	6,379	1,212	7,591	174	3%	109	10%	283	4%
3,964	993	4,957	3,865	977	4,842	(100)	-3%	(16)	-2%	(116)	-2%
21,350	4,882	26,232	21,485	4,881	26,366	135	0.6%	(1)	0.0%	134	1%

Graduate

CCSU
ECSU
SCSU
WCSU
CSU Total Graduate

623	1,655	2,278	548	1,650	2,198	(75)	-12%	(5)	0%	(80)	-4%
86	115	201	79	110	189	(7)	-8%	(5)	-4%	(12)	-6%
802	1,268	2,070	747	1,150	1,897	(55)	-7%	(118)	-9%	(173)	-8%
95	483	578	65	518	583	(30)	-32%	35	7%	5	1%
1,606	3,521	5,127	1,439	3,428	4,867	(167)	-10.4%	(93)	-2.6%	(260)	-5%

Total

CCSU
ECSU
SCSU
WCSU
CSU Total Headcount

7,732	3,599	11,331	7,685	3,595	11,280	(48)	-1%	(4)	0%	(52)	0%
4,158	957	5,115	4,184	857	5,041	26	1%	(100)	-10%	(74)	-1%
7,007	2,371	9,378	7,126	2,362	9,488	119	2%	(9)	0%	110	1%
4,059	1,476	5,535	3,930	1,495	5,425	(130)	-3%	19	1%	(111)	-2%
22,956	8,403	31,359	22,924	8,309	31,233	(32)	-0.1%	(94)	-1.1%	(126)	0%

FTE Enrollment

Undergraduate

CCSU
ECSU
SCSU
WCSU
CSU Total Undergraduate

FTE - Avg Fall and Spring Semesters						FTE FY19 Projection vs. Spending Plan					
FY19 Spending Plan			FY19 Projection			Full-time		Part-time		Total FT and PT	
Full-time	Part-time	Total	Full-time	Part-time	Total	#s	%	#s	%	#s	%
6,873	886	7,759	6,890	885	7,775	17	0%	(1)	0%	16	0%
4,052	256	4,308	4,091	277	4,368	39	1%	21	8%	60	1%
6,271	463	6,734	6,399	510	6,909	128	2%	47	10%	175	3%
3,841	435	4,276	3,779	428	4,207	(62)	-2%	(7)	-2%	(69)	-2%
21,037	2,040	23,077	21,159	2,100	23,259	122	0.6%	60	2.9%	182	1%

Graduate

CCSU
ECSU
SCSU
WCSU
CSU Total Graduate

565	659	1,224	482	652	1,134	(83)	-15%	(7)	-1%	(90)	-7%
76	41	117	71	40	111	(5)	-7%	(1)	-2%	(6)	-5%
690	509	1,199	635	445	1,080	(55)	-8%	(64)	-13%	(119)	-10%
93	195	288	67	206	273	(26)	-28%	11	6%	(15)	-5%
1,424	1,404	2,828	1,255	1,343	2,598	(169)	-11.9%	(61)	-4.3%	(230)	-8%

Total

CCSU
ECSU
SCSU
WCSU
CSU Total Headcount

7,438	1,545	8,983	7,372	1,537	8,909	(66)	-1%	(8)	-1%	(74)	-1%
4,128	297	4,425	4,162	317	4,479	34	1%	20	7%	54	1%
6,961	972	7,933	7,034	955	7,989	73	1%	(17)	-2%	56	1%
3,934	630	4,564	3,846	634	4,480	(88)	-2%	4	1%	(84)	-2%
22,461	3,444	25,905	22,414	3,443	25,857	(47)	-0.2%	(1)	0.0%	(48)	0%

CONNECTICUT COMMUNITY COLLEGES

ATTACHMENT F

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE

FY19 Projection vs. Spending Plan

HEADCOUNT Enrollment

Asnuntuck
Capital
Gateway
Housatonic
Manchester
Middlesex
Naugatuck Valley
Northwestern
Norwalk
Quinebaug Valley
Three Rivers
Tunxis
CCC Total Headcount

HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY19 Projection vs. Spending Plan					
FY19 Spending Plan			FY19 Projection			Increase (Decrease)					
Full-time	Part-time	Total	Full-time	Part-time	Total	Full-time		Part-time		Total FT and PT	
						#s	%	#s	%	#s	%
626	1,113	1,739	575	1,194	1,768	(52)	-8%	81	7%	29	2%
633	2,594	3,227	615	2,601	3,215	(19)	-3%	7	0%	(12)	0%
1,905	4,582	6,487	1,987	4,765	6,751	82	4%	183	4%	264	4%
1,570	3,301	4,871	1,547	3,261	4,808	(23)	-1%	(41)	-1%	(64)	-1%
1,731	3,937	5,668	1,788	4,013	5,801	57	3%	76	2%	133	2%
891	1,652	2,543	818	1,606	2,424	(73)	-8%	(47)	-3%	(120)	-5%
1,976	4,036	6,012	1,991	3,987	5,978	15	1%	(50)	-1%	(35)	-1%
320	853	1,173	341	898	1,239	21	7%	45	5%	66	6%
1,803	3,577	5,379	1,622	3,465	5,087	(181)	-10%	(112)	-3%	(293)	-5%
437	920	1,356	436	865	1,301	(1)	0%	(55)	-6%	(56)	-4%
1,135	2,546	3,680	1,142	2,570	3,712	8	1%	24	1%	32	1%
1,413	2,412	3,824	1,384	2,416	3,800	(29)	-2%	4	0%	(25)	-1%
14,438	31,521	45,959	14,244	31,636	45,880	(194)	-1%	115	0%	(80)	0%

FTE Enrollment

Asnuntuck
Capital
Gateway
Housatonic
Manchester
Middlesex
Naugatuck Valley
Northwestern
Norwalk
Quinebaug Valley
Three Rivers
Tunxis
CCC Total FTE

FTE - Avg Fall and Spring Semesters						FTE FY19 Projection vs. Spending Plan					
FY19 Spending Plan			FY19 Projection			Increase (Decrease)					
Full-time	Part-time	Total	Full-time	Part-time	Total	Full-time		Part-time		Total FT and PT	
						#s	%	#s	%	#s	%
601	420	1,020	549	454	1,003	(52)	-9%	35	8%	(18)	-2%
575	1,115	1,689	561	1,122	1,683	(14)	-2%	8	1%	(7)	0%
1,676	1,989	3,664	1,657	2,039	3,696	(19)	-1%	51	3%	32	1%
1,369	1,395	2,763	1,354	1,377	2,731	(15)	-1%	(18)	-1%	(33)	-1%
1,549	1,670	3,218	1,629	1,690	3,319	80	5%	21	1%	101	3%
784	686	1,469	727	664	1,391	(57)	-7%	(22)	-3%	(79)	-5%
1,761	1,750	3,511	1,772	1,733	3,505	11	1%	(17)	-1%	(6)	0%
292	337	629	310	361	671	18	6%	24	7%	42	7%
1,608	1,581	3,189	1,434	1,540	2,974	(174)	-11%	(42)	-3%	(216)	-7%
397	373	770	394	354	748	(3)	-1%	(20)	-5%	(23)	-3%
1,034	1,093	2,127	1,040	1,101	2,141	6	1%	8	1%	14	1%
1,229	1,006	2,235	1,212	1,006	2,218	(17)	-1%	-	0%	(17)	-1%
12,872	13,412	26,284	12,636	13,439	26,075	(236)	-2%	28	0%	(209)	-1%

CHARTER OAK STATE COLLEGE

ATTACHMENT F

AVERAGE Fall and Spring ENROLLMENT - HEADCOUNT & FTE
FY19 Projection vs. Spending Plan

HEADCOUNT Enrollment

HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY19 Projection vs. Spending Plan					
FY19 Spending Plan			FY19 Projection			Increase (Decrease)					
Full-time	Part-time	Total	Full-time	Part-time	Total	Full-time		Part-time		Total FT and PT	
#s	%		#s	%		#s	%	#s	%	#s	%
292	1,198	1,490	308	1,318	1,626	16	5%	120	10%	136	9%
11	84	95	8	76	84	(3)	-27%	(8)	-10%	(11)	-12%

Undergraduate

Graduate

FTE Enrollment

FTE - Avg Fall and Spring Semesters						FTE FY19 Projection vs. Spending Plan					
FY19 Spending Plan			FY19 Projection			Increase (Decrease)					
Full-time	Part-time	Total	Full-time	Part-time	Total	Full-time		Part-time		Total FT and PT	
#s	%		#s	%		#s	%	#s	%	#s	%
246	531	777	262	581	843	16	7%	50	9%	66	8%

Undergraduate

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University	Project or Program	Estimated Total Project Cost	*Phase I Fiscal Years 2009 - 2011	Phase II Fiscal Years 2012 - 2014	Phase III Fiscal Years 2015-2020	Phase III Available as of Fiscal Year 2019	Total Available as of Fiscal Year 2019	Amount Committed 11/30/2018	Amount Expended as of 11/30/18	Projected Fiscal Year 2019	Scheduled Design Completion	Scheduled Construction Completion	Status/Comments
Central	Code Compliance/Infrastructure Improvements	\$24,657,636	\$16,418,636	\$5,894,000	\$2,345,000	\$2,345,000	\$24,657,636	\$23,657,594	\$23,612,594	\$45,000			Multi-phased program.
	<u>Project Listing</u>												
	- Replace Maloney Hall Elevator		\$51,953	\$0	\$0	\$0	\$51,953	\$47,612	\$47,612	\$0	Jun-10	May-12	Complete
	- Window Replacements in Four Buildings		\$569,690	\$0	\$0	\$0	\$569,690	\$569,690	\$569,690	\$0	Apr-09	Apr-11	Complete
	- Burritt Library HVAC Code Compliance Improvements		\$1,989,000	\$0	\$0	\$0	\$1,989,000	\$1,808,007	\$1,808,007	\$0	Jan-15	Feb-16	Complete
	- Founder's Hall HVAC Installation		\$697,492	\$0	\$0	\$0	\$697,492	\$696,521	\$696,521	\$0	Mar-09	Aug-13	Complete
	- Davidson Hall Window & Door Replacements (phase 1 & 2)		\$1,961,987	\$0	\$0	\$0	\$1,961,987	\$1,961,987	\$1,961,987	\$0	Dec-09	Aug-13	Complete
	- Security Improvements to General Fund Buildings		\$805,542	\$0	\$0	\$0	\$805,542	\$805,542	\$805,542	\$0	Jun-11	Nov-13	Complete
	- Burritt Library Exterior Repairs		\$86,921	\$0	\$0	\$0	\$86,921	\$86,921	\$86,921	\$0	Jun-09	Jul-10	Complete
	~ Burritt Library Renovation (Construction)			\$216,000		\$0	\$216,000	\$216,000	\$216,000	\$0	Oct-16	Mar-17	Complete
	- Kaiser Hall Gym and Lobby HVAC Improvements		\$82,500	\$0	\$0	\$0	\$82,500	\$82,016	\$82,016	\$0	Jul-09	Mar-12	Complete
	- Campus Wide Signage Program (phase 1)		\$534,370	\$0	\$0	\$0	\$534,370	\$533,631	\$533,631	\$0	May-10	Sep-13	Complete
	- Marcus White Fire Code Improvements		\$1,086,000	\$0	\$0	\$0	\$1,086,000	\$890,018	\$890,018	\$0	Sep-09	Dec-12	Complete
	- Replace Barnard Hall Roof/Entry Improvements		\$1,943,949	\$0	\$0	\$0	\$1,943,949	\$1,943,949	\$1,943,949	\$0	Feb-11	Jan-13	Complete
	- HVAC Improvements in General Fund Buildings (Phase 1, 2 & 3)		\$5,227,000	\$0	\$0	\$0	\$5,227,000	\$5,227,000	\$5,227,000	\$0	Sep-09	Oct-11	Complete
	- Remove Old Telecom Equipment from Buildings		\$0	\$327,000	\$0	\$0	\$327,000	\$326,024	\$326,024	\$0	Mar-14	Dec-16	Complete
	- Maloney Hall HVAC Improvements		\$0	\$1,004,000	\$0	\$0	\$1,004,000	\$532,162	\$532,162	\$0	Jun-13	Mar-15	Complete
	- Arute Field Stadium Turf Replacement		\$0	\$912,000	\$0	\$0	\$912,000	\$768,283	\$768,283	\$0	May-14	Aug-14	Complete
	~ Improvements to ITBD Building			\$0		\$0	\$0	\$0	\$0	\$0	T.B.D.	T.B.D.	Funds Reallocated to Copericus Hall Low Roof Replacement
	~ Copernicus Hall Low Roof Replacement			\$200,000	\$0	\$0	\$200,000	\$200,000	\$200,000	\$0			
	- Minor Capital Improvements Program		\$987,500	\$3,235,000	\$0	\$0	\$4,222,500	\$4,222,500	\$4,222,500	\$0	May-17	May-17	Complete
	- Future Projects to be Determined		\$394,732	\$0	\$2,345,000	\$2,345,000	\$2,739,732	\$2,739,732	\$2,694,732	\$45,000	Jul-09	Ongoing	Mutilple Phased Program
	Renovate/Expand Willard and DiLoreto Halls	\$61,085,000	\$0	\$5,892,000	\$55,193,000	\$55,193,000	\$61,085,000	\$60,626,384	\$53,906,812	\$7,200,000	Jun-15	Jan-19	In Construction
	New Classroom Office Building	\$29,478,000	\$29,478,000	\$0	\$0	\$0	\$29,478,000	\$29,478,000	\$29,478,000	\$0	Mar-11	Aug-13	Complete
	East Campus Infrastructure Development (construction only)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Funds Reallocated
	Burritt Library Design & Expansion/Renovations	\$16,500,000	\$0	\$0	\$16,500,000	\$14,300,000	\$14,300,000	\$0	\$0	\$500,000	Sep-19	Jul-20	Project Start-up

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Eastern	Kaiser Hall/Bubble Renovations	\$25,385,809	\$6,491,809	\$210,000	\$18,684,000	\$18,684,000	\$25,385,809	\$19,929,167	\$8,782,996	\$11,146,172	Apr-17	Aug-19	In Construction
	Engineering Classroom Building	\$62,700,000	\$9,900,000	\$0	\$52,800,000	\$0	\$9,900,000	\$8,410,603	\$3,343,823	\$5,066,780	Dec-16	Jan-21	In design with Constructin Funding Deferred to FY 2020
	Barnard Hall Renovations	\$22,000,000	\$3,680,000		\$18,320,000	\$18,320,000	\$22,000,000	\$2,269,302	\$2,000,000	\$269,302	Dec-18	Sep-20	Construction Contract Being Awarded
	New Maintenance/Salt Shed Facility	\$2,503,000	\$2,503,000	\$0	\$0	\$0	\$2,503,000	\$2,010,431	\$2,010,431	\$0	Oct-10	May-12	Complete
	Code Compliance/Infrastructure Improvements	\$14,720,470	\$8,255,113	\$4,825,000	\$1,640,357	\$1,640,357	\$14,720,470	\$13,541,124	\$13,141,096	\$1,040,333			Multi-phased program.
	<u>Project Listing</u>												
	- Campus Wide Brick Repointing Program		\$1,654,773	\$500,000	\$0	\$0	\$2,154,773	\$1,654,924	\$1,454,924	\$200,000	Jan-10	Ongoing	Phased project.
	- Planetarium Window Replacement		\$115,766	\$0	\$0	\$0	\$115,766	\$115,766	\$115,766	\$0	Mar-09	Dec-09	Complete
	- Develop Major Campus Entrances		\$480,582	\$0	\$0	\$0	\$480,582	\$480,582	\$480,529	\$0	Dec-09	Apr-12	Complete
	- South Electrical Loop		\$221,291	\$0	\$0	\$0	\$221,291	\$221,189	\$221,189	\$0	Mar-09	Aug-09	Complete
	- High Temperature Hot Water Line Repairs		\$1,217,268	\$0	\$0	\$0	\$1,217,268	\$1,217,256	\$1,217,256	\$0	Aug-09	Dec-11	Complete
	- South Campus Heat Plant Foundation Repairs		\$399,513	\$0	\$0	\$0	\$399,513	\$399,508	\$399,508	\$0	Mar-11	Mar-11	Complete
	- Damper and Air Handler Controls in Webb Hall		\$37,250	\$0	\$0	\$0	\$37,250	\$37,250	\$37,250	\$0	Mar-09	Aug-09	Complete
	- Soccer Field Drainage Upgrade		\$338,282	\$0	\$0	\$0	\$338,282	\$299,437	\$299,437	\$0	Oct-10	Dec-10	Complete
	- Renovate 333 Prospect Street (Phase 1 & 2)		\$1,264,555	\$0	\$0	\$0	\$1,264,555	\$1,264,380	\$1,264,380	\$0	Jul-11	Jul-13	Complete
	- Arboretum Sewer Main Replacement		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Project Postponed
	- Minor Capital Projects Program		\$2,341,965	\$4,325,000	\$640,357	\$640,357	\$7,307,322	\$6,666,965	\$6,666,965	\$640,357	Jul-09	Ongoing	Multi-phased program.
	- Sports Center Lobby Upgrades		\$183,868		\$0	\$0	\$183,868	\$183,868	\$183,868	\$0	Jan-14	Aug-14	Complete
	- Future Projects to Be Determined		\$0	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$800,024	\$199,976	Jul-15	Ongoing	Multi-phased program.
	Fine Arts Instructional Center	\$85,461,643	\$12,000,000	\$71,234,213	\$2,227,430	\$2,227,430	\$85,461,643	\$85,461,643	\$85,461,643	\$0	Mar-13	Jan-16	Complete
	Goddard Hall /Communications Building Renovation	\$32,951,000	\$0	\$2,872,787	\$30,078,213	\$30,078,213	\$32,951,000	\$29,858,909	\$22,895,496	\$6,963,413	Apr-15	Sep-19	In Construction
	Sports Center Addition and Renovation (design only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	-	Funds Reallocated to Communications Building
	Outdoor Track – Phase II	\$1,816,000	\$1,816,000	\$0	\$0	\$0	\$1,816,000	\$1,613,114	\$1,613,114	\$0	Mar-10	Dec-10	Complete
	Athletic Support Building	\$1,921,000	\$1,921,000	\$0	\$0	\$0	\$1,921,000	\$1,777,153	\$1,777,153	\$0	Dec-11	Dec-13	Complete
	New Warehouse	\$2,269,000	\$2,269,000	\$0	\$0	\$0	\$2,269,000	\$1,886,660	\$1,886,660	\$0	Jan-12	Sep-13	Complete

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Southern	Code Compliance/Infrastructure Improvements	\$25,899,406	\$16,335,683	\$2,329,000	\$7,234,723	\$7,234,723	\$25,899,406	\$24,234,222	\$22,479,061	\$1,754,881			Multi-phased program.
	<u>Project Listing</u>												
	- Install Elevator/Entrance to Former Student Center		\$1,777,645	\$0	\$0	\$0	\$1,777,645	\$1,777,645	\$1,777,645	\$0	Aug-09	Jun-12	Complete
	- Shuttle System infrastructure		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	-	Funding Reallocated to Buley Library
	- Repairs to Pool in Moore Field House (Phases 1 & 2)		\$839,415	\$0	\$0	\$0	\$839,415	\$821,800	\$821,800	\$0	Mar-10	Sep-12	Complete
	- Moore Field House Mechanical and Electrical Improv. (Phase 1)		\$233,000	\$0	\$0	\$0	\$233,000	\$233,000	\$233,000	\$0	Sep-11	Aug-12	Complete
	- Earl Hall Mechanical/Electrical Upgrade		\$4,184,111	\$0	\$0	\$0	\$4,184,111	\$4,184,112	\$4,184,112	\$0	Sep-10	Aug-15	Complete
	- Jennings Hall Mechanical/Electrical Upgrade		\$4,495,163	\$0	\$0	\$0	\$4,495,163	\$4,495,198	\$4,495,198	\$0	Sep-10	Aug-15	Complete
	- Lyman Auditorium Mechanical/Electrical Upgrade		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	-	Funding Reallocated to Buley Library
	- Admissions House Roof and Exterior Repairs		\$221,000	\$0	\$0	\$0	\$221,000	\$217,957	\$217,678	\$0	Aug-10	Mar-12	Complete
	- Jess Dow Field Turf Replacement		\$743,262	\$0	\$0	\$0	\$743,262	\$725,071	\$725,071	\$0	Mar-11	Feb-12	Complete
	- Wintergreen Building Water Infiltration		\$370,760	\$0	\$0	\$0	\$370,760	\$366,468	\$366,468	\$0	Oct-11	Oct-13	Complete
	- Moore Field House Locker Room Renovations: Phase II & III		\$929,500	\$0	\$1,057,682	\$1,057,682	\$1,987,182	\$1,057,682	\$1,057,682	\$0	Jan-11	Jun-15	Complete
	- Moore Field House Roof Replacment - Phase II		\$0	\$0	\$772,264	\$772,264	\$772,264	\$772,264	\$772,264	\$0	Sep-14	Sep-15	Complete
	- Old Student Center North Wing Concept Design		\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	-	-	Project Cancelled
	- Earl Hall Communications Dept. Entrance/Security Corridor		\$47,687	\$0	\$0	\$0	\$47,687	\$0	\$0	\$0		-	Project on Cancelled
	- Improvements to the Academic Mall		\$0	\$30,000	\$0	\$0	\$30,000	\$28,879	\$28,879	\$0	Jun-14	Mar-15	Complete
	- Wintergreen Building Renovations		\$0	\$0	\$1,972,815	\$1,972,815	\$1,972,815	\$1,965,301	\$1,965,301	\$0	Aug-15	Aug-16	Complete
	- Minor Capital Projects Program		\$2,432,845	\$2,299,000	\$0	\$0	\$4,731,845	\$4,731,845	\$4,731,845	\$0	Jul-09	Ongoing	Multi-phased program.
	- Future Projects to Be Determined		\$41,295	\$0	\$3,431,962	\$3,431,962	\$3,473,257	\$2,857,000	\$1,102,119	\$1,754,881	Jul-15	Ongoing	Multi-phased program.
	New Academic Laboratory Building	\$72,115,000	\$8,944,000	\$57,698,000	\$5,473,000	\$5,473,000	\$72,115,000	\$67,030,863	\$66,703,014	\$327,849	Jan-13	Feb-18	Project in Close-out
	Health and Human Services Building (Phase 1 and Phase 2)	\$76,507,344	\$0	\$0	\$76,507,344	\$21,507,344	\$21,507,344	\$5,576,416	\$2,448,474	\$5,500,000	Mar-19	Sep-21	In Design
	Fine Arts Instructional Center	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Funds reallocated to Phase 2 of Health & Human Services Building
	Buley Library - Phase 2	\$17,436,817	\$17,006,817	\$430,000	\$0	\$0	\$17,436,817	\$16,435,195	\$16,435,195	\$0	Jan-13	Apr-15	Complete
	School of Business	\$52,476,933			\$52,476,933	\$52,476,933	\$52,476,933	\$3,736,507	\$2,972,246	\$1,500,000	Dec-20	Mar-22	In Design

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Western	Code Compliance/Infrastructure Improvements	\$17,640,330	\$7,658,330	\$2,731,000	\$7,251,000	\$7,251,000	\$17,640,330	\$14,977,801	\$13,578,033	\$1,352,660			Multi-phased program.
	<u>Project Listing</u>				\$0	\$0	\$0						
	- Feldman Arena Improvements		\$819,636	\$0	\$0	\$0	\$819,636	\$493,655	\$493,655	\$0	Sep-09	Jun-11	Complete
	- Midtown Perimeter Site Improvements		\$463,019	\$0	\$0	\$0	\$463,019	\$463,020	\$463,020	\$0	Apr-10	Jul-11	Complete
	- Campus Wide Utilities/Site Improvements		\$1,682,694	\$0	\$0	\$0	\$1,682,694	\$1,671,967	\$1,624,858	\$0	Jul-09	Mar-14	Complete
	- Higgins Annex HVAC Improvements		\$136,541	\$0	\$0	\$0	\$136,541	\$136,541	\$136,541	\$0	Sep-10	Jul-12	Complete
	- Higgins Hall and Annex: Roof Repairs/Replacements (Phase 1 & 2)		\$510,500	\$0	\$0	\$0	\$510,500	\$508,211	\$508,211	\$0	Jul-10	Oct-11	Complete
	- Higgins Annex Learning Emporium		\$174,531	\$0	\$0	\$0	\$174,531	\$173,216	\$173,216	\$0	May-13	Sep-13	Complete
	- Renovate Restrooms in Founders Hall: Waterbury Campus		\$186,213	\$0	\$0	\$0	\$186,213	\$186,213	\$186,213	\$0	Jun-09	Dec-10	Complete
	- Elevator Upgrades in Berkshire Hall		\$40,571	\$0	\$0	\$0	\$40,571	\$40,571	\$40,571	\$0	Oct-09	Feb-10	Complete
	- Install HVAC for MDF/IDF and Server Rooms		\$350,000	\$0	\$0	\$0	\$350,000	\$397,735	\$397,735	\$0	Mar-10	Oct-11	Complete
	- Replace Portions of University Boulevard		\$297,723	\$0	\$0	\$0	\$297,723	\$297,723	\$297,723	\$0	Sep-09	Dec-10	Complete
	- Minor Capital Projects Program		\$2,498,217	\$2,654,048	\$0	\$0	\$5,152,265	\$5,152,265	\$5,152,265	\$0	Jul-12	May-18	Complete
	- Renovate Former Holy Trinity Church		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Project funding reallocated
	- Higgins Annex Classroom Renovations for Lecture Halls		\$498,686	\$0	\$0	\$0	\$498,686	\$498,686	\$498,686	\$0	Mar-11	Jan-12	Complete
	- Future Projects to Be Determined		\$0	\$0	\$5,957,000	\$5,957,000	\$5,957,000	\$4,958,000	\$3,605,340	\$1,352,660	Jul-15	Ongoing	Multi-phased program.
	White Hall Renovation - Second & Third Floors	\$0		\$76,952	\$1,294,000	\$1,294,000	\$1,370,952	\$439,321	\$358,836	\$80,485	Aug-17	May-18	Complete
	Fine Arts Instructional Center	\$84,321,000	\$0	\$84,321,000	\$0	\$0	\$84,321,000	\$84,226,596	\$84,226,596	\$0	May-11	Aug-14	Complete
	Higgins Hall Renovations	\$34,576,000	\$0	\$2,982,000	\$31,594,000	\$31,594,000	\$34,576,000	\$21,908,121	\$8,763,238	\$13,144,883	Sep-17	Aug-19	In Construction
	Berkshire Hall Renovations (design only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	T.B.D.	T.B.D.	
	University Police Department Building	\$6,445,000	\$0	\$4,745,000	\$1,700,000	\$1,700,000	\$6,445,000	\$6,445,000	\$6,274,607	\$170,393	Aug-15	Feb-18	In Close-out
	Midtown Campus Mini-Chiller Plant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N.A.	N.A.	Project Cancelled
System Wide													
	New and Replacement Equipment	\$103,239,000	\$18,000,000	\$18,395,000	\$66,844,000	\$66,844,000	\$103,239,000	\$99,810,000	\$97,648,500	\$2,161,500	Ongoing	Ongoing	Multi-phased program.

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	Alterations/Improvements: Auxiliary Service Facilities	\$53,672,422	\$13,672,422	\$15,000,000	\$25,000,000	\$25,000,000	\$53,672,422	\$30,447,589	\$36,981,426	-\$6,533,836	Ongoing	Ongoing	Multi-Phased Program
	CCSU: Barrows Hall Basement Renovations		\$0	\$236,663	\$0	\$0	\$236,663	\$236,663	\$236,663	\$0	Jun-13	Aug-13	Complete
	CCSU: HVAC Improvements In Res. Halls (Phase I, II & III)		\$1,937,000	\$0	\$0	\$0	\$1,937,000	\$1,716,853	\$1,716,853	\$0	Sep-09	Jul-14	Complete
	CCSU: Vance Hall Basement Renovations		\$0	\$134,800	\$0	\$0	\$134,800	\$134,800	\$134,800	\$0	Jun-13	Dec-13	Complete
	CCSU: Vance Hall Floors 1-6 Bathroom Renovations		\$0	\$106,023	\$0	\$0	\$106,023	\$106,023	\$106,023	\$0	Jun-13	Aug-13	Complete
	CCSU: Vance Hall Renovations- Ground, 1, 2, 5 & 6 Floor			\$770,176	\$0	\$0	\$770,176	\$770,176	\$770,176	\$0	Jun-15	Aug-15	Complete
	CCSU: Student Center & Memorial Hall Sidewalk Imp.		\$0	\$400,000	\$0	\$0	\$400,000	\$184,514	\$184,514	\$0	Jun-15	Aug-15	Complete
	CCSU: Vance Hall Door Lock Upgrades			\$379,904	\$0	\$0	\$379,904	\$379,904	\$379,904	\$0	Jun-15	Aug-15	Complete
	CCSU: Aux. Service Minor Capital Program		\$0	\$1,172,434	\$8,000,000	\$8,000,000	\$9,172,434	\$4,403,631	\$3,295,631	\$1,108,000	Ongoing	Ongoing	
	ECSU: Fire Alarm - Burnap,Crandall and Noble Halls		\$655,465	\$0	\$0	\$0	\$655,465	\$655,465	\$655,465	\$0	Mar-12	Sep-12	Complete
	ECSU: High Rise Elevator Upgrades		\$625,441	\$0	\$0	\$0	\$625,441	\$625,441	\$625,441	\$0	Jan-12	Sep-13	Complete
	ECSU: Academic Quad Landscape		\$0	\$316,900	\$0	\$0	\$316,900	\$316,900	\$316,900	\$0			Complete
	ECSU: Aux. Service Minor Capital Program		\$0	\$341,286	\$5,000,000	\$5,000,000	\$5,341,286	\$2,106,317	\$1,958,226	\$148,090	Ongoing	Ongoing	Multiple Phased Program
	ECSU: HTHW Lines Repairs Five Residential Halls			\$276,726	\$0	\$0	\$276,726	\$276,726	\$276,726	\$0	Dec-16	Dec-16	Complete
	ECSU: Hurley Hall Addition & Renovation Study		\$0	\$70,000	\$0	\$0	\$70,000	\$70,000	\$70,000	\$0	Apr-15	N.A.	Feasibility Study
	ECSU: Landscape at Mead, Neidjalik & Hurley		\$0	\$9,500	\$0	\$0	\$9,500	\$9,500	\$9,500	\$0	Jun-14	Sep-14	Complete
	ECSU: Low Rise Apartments Roof Replacements		\$456,759	\$0	\$0	\$0	\$456,759	\$456,760	\$456,760	\$0	Apr-11	Jul-12	Complete
	ECSU: Low Rise Apartments Structural Study (phase 1)		\$17,500	\$0	\$0	\$0	\$17,500	\$17,500	\$17,500	\$0	Oct-10	Jan-11	Study Complete
	ECSU: Low Rise Apartments Walkway and Stair Replacement (Phase 1)		\$258,611	\$0	\$0	\$0	\$258,611	\$258,570	\$258,570	\$0	Apr-11	Dec-11	Complete
	ECSU: Low Rise Apartments Walkway and Stair Replacement (Phase2)		\$170,949	\$0	\$0	\$0	\$170,949	\$170,949	\$170,949	\$0	Apr-11	Sep-12	Complete
	ECSU: Masonry Repointing Study & Repairs		\$0	\$76,000	\$0	\$0	\$76,000	\$46,680	\$46,680	\$0	Nov-13	Aug-15	Complete
	ECSU: Nobel Hall Cooling Tower		\$0	\$154,900	\$0	\$0	\$154,900	\$154,900	\$154,900	\$0	Jun-13	Dec-13	Complete
	ECSU: Occum Hall Building Automation		\$0	\$265,561	\$0	\$0	\$265,561	\$265,561	\$265,561	\$0	May-15	Aug-15	Complete
	ECSU: Student Center Lighting Control System		\$0	\$388,713	\$0	\$0	\$388,713	\$388,713	\$388,713	\$0	Jan-13	Aug-13	Complete
	ECSU: Windham St. Sidewalk Expansion		\$0	\$300,414	\$0	\$0	\$300,414	\$270,414	\$270,414	\$0	Jan-14	Aug-14	Complete
	SCSU: Repair/Resurface North Campus Parking Lot		\$1,126,265	\$0	\$0	\$0	\$1,126,265	\$1,055,895	\$1,055,895	\$0	Mar-12	Aug-12	Complete

SEMI-ANNUAL REPORT ON THE STATUS AND PROGRESS OF CSUS 2020
AS OF NOVEMBER 30, 2018

University	Project or Program	Estimated Total Project Cost	*Phase I Fiscal Years 2009 - 2011	Phase II Fiscal Years 2012 - 2014	Phase III Fiscal Years 2015-2020	Phase III Available as of Fiscal Year 2019	Total Available as of Fiscal Year 2019	Amount Committed 11/30/2018	Amount Expended as of 11/30/18	Projected Fiscal Year 2019	Scheduled Design Completion	Scheduled Construction Completion	Status/Comments
	SCSU: Brownell Hall Mechanical & Electrical Improvements (Design)			\$332,345	\$0	\$0	\$332,345	\$308,738	\$308,738	\$0	Jul-15	Aug-15	Complete
	SCSU: Aux. Service Minor Capital Program		\$0	\$320,010	\$6,970,000	\$6,970,000	\$7,290,010	\$4,359,337	\$3,969,026	\$390,311	Ongoing	Ongoing	Multiple Phased Program
	SCSU: CT Hall Renovations		\$0	\$1,468,254	\$0	\$0	\$1,468,254	\$1,464,232	\$1,464,232	\$0	Mar-13	Aug-13	Complete
	SCSU: Farnham Hall Renovations		\$5,190,671	\$0	\$0	\$0	\$5,190,671	\$4,977,238	\$4,977,238	\$0	Jun-09	Feb-12	Complete
	SCSU: North Campus Water Infiltration Study		\$0	\$30,000	\$0	\$0	\$30,000	\$30,000	\$30,000	\$0	Jul-14	Sep-14	Complete
	SCSU: 190 Pine Rock Existing Conditions Review			\$35,600	\$0	\$0	\$35,600	\$35,600	\$35,600	\$0	Jan-14	Mar-14	Complete
	SCSU: Recreation Center Study		\$0	\$30,000	\$0	\$0	\$30,000	\$29,960	\$29,960	\$0	Jan-14	Mar-14	Complete
	SCSU: Schwartz Hall Chiller/Cooling Tower		\$0	\$983,791	\$0	\$0	\$983,791	\$977,753	\$977,753	\$0	Apr-15	Aug-15	Complete
	SCSU: West Camps Residence Hall Masonry Evaluation				\$30,000	\$30,000	\$30,000	\$23,610	\$23,610	\$0	Sep-16	Nov-16	Complete
	WCSU Residence Hall Repairs		\$1,081,000	\$0	\$0	\$0	\$1,081,000	\$979,194	\$417,151	\$562,043	Jul-10	Ongoing	Multiple phased projects
	WCSU: Midtown Student Center Roof		\$985,000		\$0	\$0	\$985,000	\$985,000	\$985,000	\$0	Jul-15	Feb-17	
	WCSU: Aux. Service Minor Capital Program			\$1,215,000	\$5,000,000	\$5,000,000	\$6,215,000	\$5,111,462	\$3,587,593	\$1,523,869	Ongoing	Ongoing	Multiple Project
	- Future Projects to Be Determined		\$1,167,760	\$5,185,000	\$0	\$0	\$6,352,760	\$6,352,760	\$6,352,760	\$0	Jul-18	Jul-18	Complete
	Telecommunications Infrastructure Upgrade	\$18,415,000	\$10,000,000	\$2,841,000	\$5,574,000	\$5,574,000	\$18,415,000	\$14,211,630	\$12,111,630	\$2,100,000	Ongoing	Ongoing	Multi-phased program. Per Public Act 10-44, effective July 1, 2010 phase I
	<u>Project Listing</u>												
	- CCSU: Upgrade Telecom Infrastructure in ITBD Building		\$832,297	\$0	\$0	\$0	\$0	\$832,297	\$832,297	\$0	May-10	Jan-13	Complete
	- ECSU: Complete Network Backbone Loop: Admin. to Facilities		\$480,439	\$0	\$0	\$0	\$0	\$480,439	\$480,439	\$0	Oct-09	Mar-11	Complete
	- SCSU: Addit. Fiber and Conduit on North Side of Campus		\$85,000	\$0	\$0	\$0	\$0	\$85,000	\$85,000	\$0	Jan-10	Oct-11	Complete
	- WCSU: Redundant Dark Fiber to Westside Campus		\$298,000	\$0	\$0	\$0	\$0	\$298,000	\$298,000	\$0	Mar-10	Jul-11	Complete
	- System-Wide Infrastructure Upgrades		\$8,304,264	\$2,841,000	\$5,574,000	\$2,574,000	\$13,719,264	\$13,719,264	\$13,572,719	\$0	Jul-09	Ongoing	Multi-Phase Program
	Land and Property Acquisition	\$10,250,190	\$3,650,190	\$2,600,000	\$4,000,000	\$4,000,000	\$10,250,190	\$6,823,626	\$4,000,000	\$2,823,626	Jul-09	Ongoing	Multi-phased program. Per Public Act 10-44, effective July 1, 2010 phase I
	Deferred Maintenance/Code Compliance Infrastructure Improvement	\$48,557,000			\$48,557,000	\$48,557,000	\$48,557,000	\$38,028,648	\$21,897,521	\$16,131,127	Jul-15	Ongoing	Multi-phased program.
	Stategic Master Plans of Academic Programs	\$3,000,000			\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$2,992,898	\$7,102	Jan-15	Ongoing	Multi-phased program.
	Consolidation & Upgrade of System Student Financial Information Technology System	\$20,000,000			\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$0	Oct-15	Dec-16	Complete
	Advanced Manufacturing at Asnuntuck Community College	\$25,500,000			\$25,500,000	\$25,500,000	\$25,500,000	\$24,417,724	\$23,438,221	\$979,503	Feb-16	Jan-19	In Close-out Phase
	Supplemental Project Funding	\$16,000,000			\$16,000,000	\$0	\$0						
	Totals	\$1,069,500,000	\$190,000,000	\$285,000,000	\$594,500,000	\$468,500,000	\$943,500,000	\$761,830,023	\$692,860,477	\$73,731,174			