



Board of Regents

Meeting of the
Finance & Infrastructure Committee
Connecticut State Colleges and Universities
Hartford, Connecticut

June 13, 2019, at 11:00 am
Regents Board Room
61 Woodland Street, Hartford, CT

Agenda

APPROVAL OF THE APRIL 3, 2019 MEETING MINUTES

ACTION ITEMS

1. Students First - Update
2. FY2019-20 Spending Plan

**MEETING OF THE
FINANCE AND INFRASTRUCTURE COMMITTEE**

Board of Regents for Higher Education

Wednesday, April 3, 2019

11:00 a.m.

61 Woodland Street, Hartford, CT

Minutes

REGENTS PRESENT

Richard Balducci, Committee Chairman

Del Cummings

Felice Gray-Kemp (Telephonic)

David Jimenez (Telephonic)

Sage Maier (Telephonic)

JoAnn Ryan (Telephonic)

CSCU STAFF PRESENTING

Mark Ojakian, President; Ben Barnes, Chief Financial Officer; Keith Epstein, Vice President, Facilities, Real Estate and Infrastructure Planning

With a quorum present, Chairman Balducci called the meeting to order at 11:02 a.m.

1. Approval of Minutes from the March 13, 2019 Meeting

Motioned by Regent Ryan, seconded by Regent Maier, the minutes of the March 13, 2019 meeting were unanimously approved as submitted.

2. Action Items

A. CSCU Community College Advanced Manufacturing Program – MOU for Program Space at CT State Technical High Schools

VP Epstein commented on the expected growth in manufacturing over the next decade. The Connecticut State Colleges and Universities (CSCU) continue to review and develop new opportunities to expand Advanced Manufacturing programs at all of our colleges to support the growing need for skilled workers. We are faced with the challenge of recruiting thousands of new students annually, and identifying classroom and lab space in which they will be trained. Rather than rely on a costly infrastructure expansion program, we have chosen to innovate in a range of areas to secure some required space.

Working with the Connecticut Technical Education and Career Service (CTECS) gives CSCU the ability to access additional training space while minimizing some capital costs, and to make training more accessible to the state's citizens. Based on the success of programs hosted at 3 technical high schools across the state, CSCU and CTECS agreed to a larger space-sharing arrangement, making it possible for CSCU to provide training at all of the CTECS schools. A ten-year space use agreement is proposed, which will provide flexibility for the CSCU and CTECS to establish college Advanced Manufacturing programs quickly and efficiently at any of the 18 state vocational high schools.

Regent Balducci moved, seconded by Regent Ryan to include the need for 30,000-35,000 new skilled workers to meet the growth objectives of manufacturers in the resolution. It was voted unanimously to accept the revision.

Motioned by Regent Ryan, seconded by Regent Jimenez, that the request to enter into a Memorandum of Understanding with CTECS and DAS to execute a license agreement for use of space at the Vocational Technical High Schools for college Advanced Manufacturing instruction and training be approved. The motion was voted unanimously.

B. Tunxis Community College – Reallocation and Use of CSCU 2020 Funds for the Purchase of 21 Spring Lane, Farmington

The Connecticut State Colleges and Universities (CSCU) continue to look for innovative and cost-effective program expansion opportunities to train students who can respond to the manufacturing growth in the State. We have developed a long-term expansion opportunity for the development of a comprehensive Advanced Manufacturing program at Tunxis Community College, modeled after the Asnuntuck Community College program. The college's regional location is suited for both academic and workforce development coursework. Expansion of the program is problematic due to limited available existing space at the college.

CSCU has the opportunity to purchase 21 Spring Lane, Farmington to provide space for the Advanced Manufacturing Program. The acquisition of the property has the potential to offer dynamic space opportunities, to develop a complete Advanced Manufacturing education and training program, eventually serving hundreds of full-time students. The property at 21 Spring Lane is a 44,500 sq. ft. manufacturing facility located diagonally adjacent to Tunxis' parking lot. Funding is being requested for this purchase and future improvements from unexpended CSCU 2020 FY2016 funds originally intended for Advanced Manufacturing program additions at Asnuntuck Community College.

Motioned by Regent Balducci, seconded by Regent Maier, that CSCU work with the Department of Administrative Services to purchase 21 Spring Lane, Farmington and to reallocate bond funds from the "Advanced Manufacturing at Asnuntuck Community College" to fund the purchase and partial improvements. The motion was voted.

Voting Aye: R. Balducci, D. Jimenez, S. Maier, and J. Ryan

Voting Nay: F. Gray-Kemp

C. CSU Manchester Community College – Right-of-Way Agreement Town of Manchester

Manchester Regional Academy (MRA) was constructed by the Town of Manchester on former state land and a small parcel of state land designated with Right-of-Way for MRA and is currently under care and custody of Manchester Community College for the Board of Regents. A parking lot was constructed on a third parcel of land adjacent to these parcels of land with no records to demonstrate MRA had previously been granted Right-of-Way. The Town of Manchester has requested Right-of-Way be granted to MRA for continued use and right to make reasonable improvements.

Rights-of-Way on state land for municipalities may only be granted via legislation. Approval is being sought from the Board of Regents to pursue for “Parcel C” in future legislation, authorizing the Town of Manchester continued use and right to maintain the parking lot site.

Motioned by Regent Balducci, seconded by Regent Jimenez, that a Right-of-Way agreement between CSU and the Town of Manchester for use and improvement of a parcel of land located at Manchester Community College be approved.

The motion was voted unanimously.

D. Approval of FY2020 Connecticut Community Colleges Tuition and Fees

CFO Barnes reviewed the proposed increases for the FY2020 tuition and fees (attachment A) for the Community Colleges. The proposals were developed through a process which involved discussions among stakeholders and student leadership. The Governor’s budget proposal calls for flat funding and the proposed appropriation leaves significant gaps. The FY2020 Community College average Tuition and Mandatory Fees for full-time students are proposed to increase by \$92.00 or 2.1%. The College Services fee rises by 2%, plus \$5 in lieu of the \$20 application fee, which will be eliminated.

A new Nursing Media Fee of \$247.75 will be charged for each of the four semesters required to complete the nursing program. This fee supports all the required books and materials for the students, at a significant discount compared to the retail cost of the materials.

Motioned by Regent Balducci, seconded by Regent Maier, that the FY2020 Connecticut Community Colleges Tuition and Fees Rates be approved.

Regents R. Balducci, F. Gray-Kemp, D. Jimenez, S. Maier, and J. Ryan voted in favor of the Resolution. The vote was unanimous.

There being no further business, on motion of Regent Balducci, seconded by Regent Jimenez, the meeting adjourned at 11:40 a.m.

ITEM

Update on the Students First Plan

BACKGROUND

CSCU Adopted and has subsequently modified the Students First plan to address low completion rates in the Community Colleges while saving over \$20 million through administrative streamlining and consolidation.

SUMMARY

This plan continues to be implemented, with the following areas recently completed or underway this summer:

- Purchasing consolidation is underway, with areas for cost savings identified including Copiers and Printers, Janitorial Supplies, Elevators, Office Supplies, and scientific supplies.
- Payroll consolidation will begin this summer with a push for employee self-service.
- Other areas of consolidation, including IT, HR, and IR, are all advancing based on the original timelines.
- Reduction in facilities OT has been achieved, and guidance is forthcoming to campuses to assist in completing this item and ensuring continued savings.

Overall, the system remains on track to achieve over \$20 million in savings by 2024, as shown on the attached projection, which is updated to reflect the new state budget and the preliminary spending plans for the Community Colleges.

In addition, the Legislature's non-partisan Office of Fiscal Analysis completed an independent evaluation of the cost-savings projections for Students First. Their summary of that evaluation, along with a detailed review of the assumptions on which the savings rely, are attached.

ATTACHMENTS:

- Students First Projection updated 6/6/19
- OFA Review of Students First (e-mail from Janelle Stevens)
- OFA summary of Students First Assumptions

CONNECTICUT COMMUNITY COLLEGES - 5 YEAR PROJECTIONS

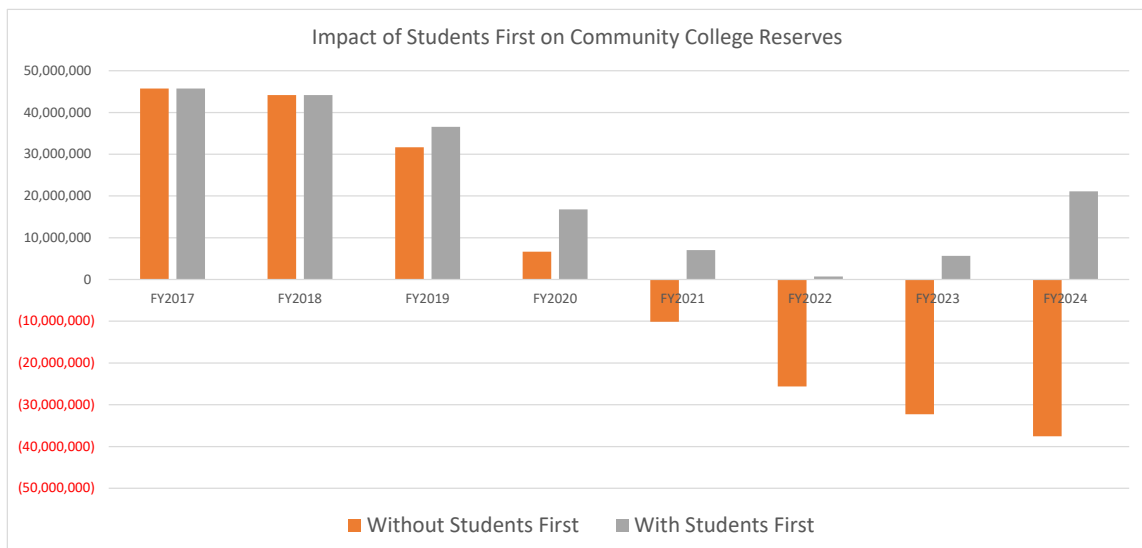
IMPACT OF STUDENTS FIRST

Revised 6/06/19

Transition to One College

One College

	FY17 Actual	FY18 Actual	FY 19 Estimated	FY 20 Preliminary Budget	FY 21 Projected	FY22 Est	FY23 Est	FY24 Est
REVENUES								
State Funding General Fund	157,410,403	143,839,172	139,947,625	141,415,941	149,193,818	149,193,819	149,193,819	149,193,819
State Fringe Benefits	118,750,872	113,793,841	139,158,008	155,024,377	181,249,154	181,249,155	181,249,155	181,249,155
State Funding Operating Funds	8,483,500	8,289,499	8,113,740	8,564,677	8,564,677	8,564,677	8,564,677	8,564,677
Tuition and Fees	175,416,703	182,903,459	183,088,346	184,752,632	187,062,040	189,400,315	191,767,819	194,164,917
Other	6,335,695	4,963,188	4,799,150	4,147,276	4,147,276	4,250,958	4,357,232	4,466,163
less contra revenue			(2,770,916)	(2,814,970)	(2,814,970)	(2,814,970)	(2,814,970)	(2,814,970)
Total Revenue	466,397,173	453,789,159	472,335,953	491,089,933	527,401,995	529,843,954	532,317,732	534,823,760
EXPENSES								
Salaries and Wages	244,185,554	241,656,677	253,042,471	265,806,352	280,982,317	276,338,920	264,842,875	260,745,953
Fringe Benefits	142,831,938	145,265,346	161,736,656	174,399,133	186,636,780	191,302,700	196,085,267	200,987,399
Institutional Aid & Waivers	22,317,347	22,605,852	20,689,055	20,805,973	21,066,048	25,029,901	25,342,775	25,659,559
Other	47,519,731	47,938,688	51,653,262	55,100,601	55,492,601	52,686,293	52,686,293	52,686,293
Total Expenses	456,854,570	457,466,563	487,121,444	516,112,059	544,177,746	545,357,814	538,957,210	540,079,204
Transfers and One-time		2,102,954	2,303,231					
Net Results (no Students First)	9,542,603	(1,574,450)	(12,482,260)	(25,022,126)	(16,775,751)	(15,513,860)	(6,639,478)	(5,255,444)
STUDENTS FIRST IMPACTS								
<u>Implementation Costs:</u>								
Student Success Center		377,759	397,986	419,325	441,838	465,589	465,589	465,589
Achieving the Dream		0	170,000	1,392,000	746,000	0	0	0
Guided Pathways		448,832	639,498	664,728	539,479	539,479	539,479	539,479
Academic Consolidation		288,314	288,314	304,171	320,901	320,901	0	0
Web Design/Systems		0	192,000	500,000	500,000	0	0	0
Total Implementation Costs		1,114,905	1,687,798	3,280,224	2,548,218	1,325,969	1,005,068	1,005,068
Savings -- eliminated positions		(3,555,329)	(6,555,329)	(9,555,329)	(12,555,329)	(15,555,329)	(21,555,329)	(38,572,342)
Increases -- new positions		0	0	1,000,000	3,000,000	5,000,000	9,000,000	16,871,791
Net Impact of Students First		(2,440,424)	(4,867,531)	(5,275,105)	(7,007,111)	(9,229,360)	(11,550,261)	(20,695,483)
Net Results including Students First	9,542,603	865,974	(7,614,729)	(19,747,021)	(9,768,640)	(6,284,499)	4,910,783	15,440,039
Unrestricted reserves								
	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024
Without Students First	45,729,805	44,155,355	31,673,095	6,650,969	(10,124,782)	(25,638,642)	(32,278,119)	(37,533,563)
With Students First	45,729,805	44,155,355	36,540,626	16,793,605	7,024,965	740,466	5,651,250	21,091,289



From: [Stevens, Janelle](#)
To: [Ojakian, Mark](#)
Cc: [Barnes, Benjamin](#); [Beaudoin, Alexandra](#); [Shepard, Alan](#)
Subject: FW: Students First Costs and Savings
Date: Monday, May 20, 2019 10:05:04 AM
Attachments: [Assumptions in the Students First Calculations - 04.29.19.doc](#)

Dear President Ojakian,

Alan asked me to forward you the response to the legislator who requested a review of the Students First costs and savings. The response is below, and the assumptions (which were specifically requested by the legislator) are attached.

Thank you,
Janelle

From: Stevens, Janelle
Sent: Monday, April 29, 2019 3:12 PM
Cc: Shepard, Alan
Subject: Students First Costs and Savings

Dear _____,

You asked for verification of the Students First costs and savings described in the April 2019 CSCU update to its accreditor.

OFA finds that generally the Students First costs and savings are supported by position-level back-up and/or calculations supplied by CSCU. OFA replicated or otherwise verified the calculations (e.g., salaries of several personnel to be eliminated were checked in OFA's CORE-CT interface). As CSCU acknowledges, there may be slight variation from the costs and savings, especially in these areas:

- Total Planned Eliminations of personnel (corresponding to the chart on pg. 33 of the April update, and the Students First FY 24 "Savings" projection for FY 24 in the five-year projection) may result in higher savings than estimated in the chart, up to roughly a few million dollars, due to the chart's methodology.
- Planned New Positions (again from the pg. 33 chart, and the Students First FY 24 "Increases" projection for FY 24 in the five-year projection) may cost slightly more than anticipated, up to roughly a few million dollars. Actual salaries for the recently hired regional presidents and VP of Enrollment Management have been slightly above estimates, and this trend could continue.

In addition, the net results in the five-year projection may be inexact because of an error in the Salaries and Wages calculations (at the gross community college level, not specific to Students First) for FY 20 and beyond, which affects fringe expenses as well. Consequently, the net results (with and without students first) could be worse than anticipated each year beginning in FY 21. However, because Salaries and Wages, and Fringe Benefits, are large, they are highly sensitive to even small changes in assumptions (e.g., retirements or other

attrition, fringe cost increases); projecting them accurately is challenging. (If you would like to see a version of the five-year projection, please let me know.)

Attached are the assumptions used in CSCU's analysis, which we compiled and have reviewed.

As CSCU has not projected any aspect of its budget beyond FY 24, no analysis could be done of FY 25. The FY 24 estimates in the five-year projection reflect the annualized costs and savings of full implementation of Students First.

I hope this information is helpful. Please contact me if you have questions or would like additional information.

Thank you,
Janelle

Janelle Stevens
Office of Fiscal Analysis
(860) 240-0212

Assumptions in the April 2019 Students First Calculations

April 29, 2019

OFA

Students First Personnel Savings and Costs (p. 33 chart)

1. Fringe benefits costs are estimated at 75% of salary for new personnel.
2. Fringe benefits costs for positions targeted for elimination or eliminated already are actual.
3. No other assumptions apply: the data are calculated using individual positions targeted for elimination, already eliminated, or anticipated to be hired (new).

Five-Year Projection (p. 37 chart)

Revenues

1. State Funding General Fund: Governor's recommended funding levels for FY 20 and FY 21, and flat thereafter.
2. State Fringe Benefits: FY 20 estimated by CSCU taking into account the SAG award, and then the same percent (and amount) is projected through FY 24.
3. State Funding Operating Funds: Flat funding per Governor's recommended funding levels.
4. Tuition and Fees: Net increase of 1.25%, considering an annual increase in the rate of 2.5%, and an annual enrollment decline of 1.25%.
5. Other (Net Revenue): Flat

Expenses

1. Salaries and Wages: For each of FY 20 and FY 21, increases are due to a 5.5% salary increase over the prior FY. *(An error in the spreadsheet results in an incorrect, lower amount for FY 21; however, this may be offset by attrition unrelated to Students First.)* For FY 22, a 2% decline from FY 21 is anticipated due to retirements. For FY 23, a 5% decline from FY 21 (not from FY 22) is anticipated due to retirements. FY 22 and FY 23 assume no salary increases.
2. Fringe Benefits: Percent of Salaries and Wages which increases by 2-3 percentage points per year
3. Institutional Aid & Waivers: For FY 20 and beyond, set at 13% of tuition and fees revenue, the same percent as projected in FY 19.

Students First Impacts

1. Implementation Costs:
 - a. Student Success Center is PS, OE, and fringe for the personnel staffing the center.
 - b. Achieving the Dream is a consulting cost to implement the program.
 - c. Guided Pathways is the PS and fringe for personnel on loan from the colleges who are leading the initiative.
 - d. Academic Consolidation is the projected PS and fringe cost of staff and consultants assisting with curriculum alignment.

- e. Web design and system support: FY 19 is actual cost of web support personnel. In future years, CSCU anticipates costs will rise as stated because special software will be purchased to help advisors track and reach out to students.
2. Savings: Attrition in positions targeted for elimination. Actual for FY 18, projected at slightly less (\$3M annually in additional savings, or approximately 8% annually of the total savings anticipated) for FY 19 through FY 22. *The FY 18 savings may be an underestimate; CSCU reports totaling the annual savings and fringe costs resulted in \$4M. Anticipated to be \$6M in FY 23, and the remainder of the savings would be experienced in FY 24, when the transition to a consolidated college would be complete. More of the savings than listed may come in FY 22, as the SEBAC no-layoff provisions expire on the first day of FY 22. At the same time, pension calculation changes that will take effect the first day of FY 23 may result in higher savings fully experienced in FY 23.*
3. Increases: New positions associated with Students First. Gradually increases, based on anticipated hiring schedule. E.g., the regional presidents will begin in FY 20. Reaches full amount projected in FY 24.

Other Administrative Savings (p. 34-35 description)

1. Purchasing power: Save 2% of \$46M for negotiating purchases at CSCU level; another 2% for joint purchasing with UConn and UConn Health. *Figure is savings, not net; it does not include PS and fringe of executive-level manager, estimated by CSCU at \$230K.*
2. IT personnel: Reduce IT staff in the system office by 20%. Figure reflects fringe and PS savings at the gross level.
3. IT operating costs: Printer reduction and support is anticipated to decline by \$560,000 annually.
4. Facilities overtime: Limiting overtime to 2.5% of PS is anticipated to result in \$2,453,074.
5. Tuition and fees revenue: Counted in the “savings” total of \$11.2M. Assumes an FY 20 FTE enrollment loss for the CCs, CSUs, and COSC that is half the projected decline (due to Guided Pathways and the Student Success Center).
6. Not detailed in the NECHE update are savings already generated:
 - a. Internal audit restructuring has saved \$479,162 annually (net of costs), about 88% of the original estimate.
 - b. System office administrative assistant reductions and job combinations have saved \$427,000 annually, about 109% of the original estimate.
 - c. System office cell phone reduction has already resulted in \$104,956 reduction (about one-third of what was anticipated originally).

RESOLUTION

concerning

FY2019 BUDGET/SPENDING PLAN
FOR
THE CONNECTICUT STATE COLLEGES & UNIVERSITIES
June 20, 2019

- WHEREAS, Pursuant to the provisions of Section 10a-8 of the Connecticut General Statutes, "...the Board of Regents for Higher Education shall be deemed the budgeted agency for the Connecticut State University System, the regional community-technical college system and Charter Oak State College. The Board of Regents for Higher Education shall develop a formula or program-based budgeting system to be used by each institution in preparing operating budgets..."; and
- WHEREAS, Each college, university and the System Office has submitted a budget for FY 2020 to the Board of Regents summarized in Attachment A; and
- WHEREAS, The Board of Regents approves an overall spending level for all funds except for federal and private grants, bond funds, and intra/inter agency funds; and
- WHEREAS, Each institution commits to adhere to the approved budget, maintaining expenditure control within the spending caps established; and
- WHEREAS, The FY2020 Budget/Spending has been developed based on the approved state budget and state appropriations to CSCU dated June 5, 2019; and
- WHEREAS, The institutional budgets have incorporated information provided by the Governor's office/OPM, the Office of the State Comptroller, legislative pronouncements, and agreements (including provisions of SEBAC); and
- WHEREAS, The institutions have reduced spending wherever practicable over the past several years as state support has been reduced and wages/fringe benefits have increases; and
- WHEREAS, Nonetheless the FY2020 Budget presents a significant loss position for Community Colleges, and a smaller but significant loss for three of the four universities; and

- WHEREAS, Management has undertaken the Students First plan, which, in conjunction with other anticipated savings and demographic trends, will enable the system to return to sustainable, balanced operations over the next 4 years; and
- WHEREAS, The Board of Regents has reviewed and discussed the budget proposal and determined that the losses reflected in the spending plans submitted by the Community Colleges are so great as to jeopardize the financial viability of the system; and
- WHEREAS, The Board wishes to limit the reduction of reserves in the Community Colleges to no more than \$8 million in FY 2020; therefore, be it
- RESOLVED THAT,** The Board of Regents approves the FY2020 Budget/Spending Plan as summarized in Attachment A, subject to reduction as determined by the President in order to limit the use of reserves within the Community Colleges to \$8 million.

A Certified Copy:

Erin A. Fitzgerald, Secretary
Board of Regents for Higher Education

ITEM

Approval of FY2019-20 Preliminary Spending Plan and any reductions thereto.

SUMMARY

CSCU faces extraordinary fiscal challenges in FY 2020. Declining enrollment, constrained state appropriations, salary increases, and reduced available bond funds will all challenge the system to continue to meet student needs while ensuring the long-term financial health of our institutions.

The base spending plans are presented to you as submitted by the colleges and universities in the system. The system office has reviewed these plans for accuracy and consistency, but they reflect the requests from each campus. These requests will result in operating losses of \$19.6 million for the Community Colleges, \$7.5 million for the State Universities and a breakeven budget for Charter Oak State College, as summarized below:

Net Change by Unit		
	FY2019 Projected	FY2020 Budget
	<u>Net Change</u>	<u>Net Change</u>
Connecticut State Universities	(\$906,396)	(\$7,521,436)
Connecticut Community Colleges	(7,969,259)	(19,641,829)
Charter Oak State College	808,771	63,166
Board of Regents	-	-
CSCU Total	<u>(\$8,066,884)</u>	<u>(\$27,100,099)</u>

The operating losses in the base spending plans submitted by the individual institutions must be covered by some combination of reserves or other management initiatives to reduce spending or, potentially, increase revenue through enrollment management or other means. Covering these losses would amount to a drawdown of 5.3% of current reserves for the CSUs, and 53.2% in the case of the Community Colleges. In the case of the Community Colleges, this drawdown is extremely aggressive and would not be sustainable beyond FY 2020.

In the event that the Board of Regents approves a more limited drawdown of reserves for the Community Colleges, management will undertake efforts to produce corresponding savings to achieve balanced operations in the coming year. In anticipation of a Board-imposed limit on the use of Community College reserves, the system office has developed options that would reduce spending across the community colleges by \$12.5 million, thereby reducing the drawdown of reserves from nearly \$20 million to only \$7.1 million, or 19.2% of current reserves. These options would entail establishing targets for reductions to personnel and other expenses budgets at each campus and the system office.

Note that it is not recommended to impose these options on the state universities or on Charter Oak given the higher reserve levels at the CSUs and Charter Oak's proposal to operate with a small surplus in FY 2019.

The reduction options management may implement, which are described at the end of this report in detail, include:

1. Continuation of hiring freeze. Under this option, the Community Colleges will continue hold vacancies open and only refill critical positions after a thorough evaluation by the system office of the impact on critical services provided to students.
2. Personnel reduction. This could be accomplished by limiting overtime, part-time hours, release time, or overload.
3. Other Expense reduction across the board.

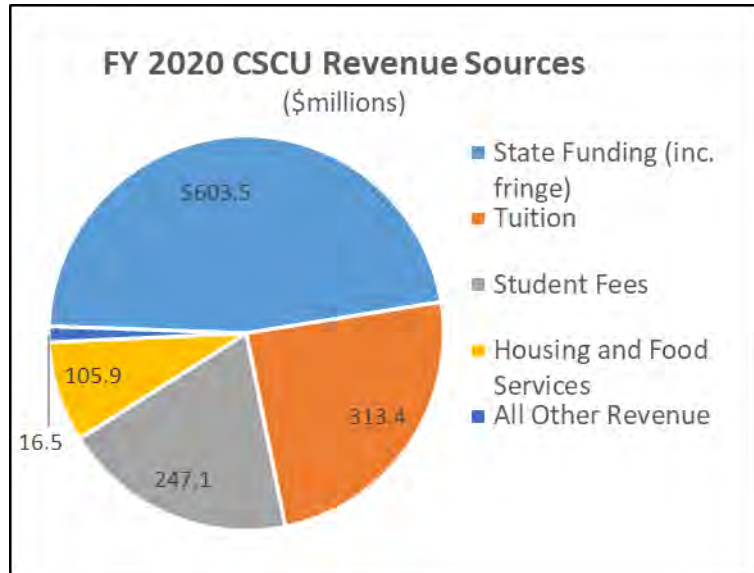
REVENUES

The proposed spending plan reflects the Governor's budget proposal for State appropriations and relies on the following revenue, including tuition and fees revenue based on the BOR-approved tuition and fee schedules for FY 2020 combined with a projected 1% decline in enrollment.

<u>CSCU Revenue (\$ Millions)</u>	<u>FY19 Proj</u>	<u>FY20 Budget</u>	<u>FY 2020 Bud vs. FY 2019 Proj</u>	
			<u>(\$)</u> Increase	<u>(%)</u> Increase
State Appropriations	\$297.5	\$300.5	\$3.0	1%
Fringe Paid by State	279	303	24	9%
Tuition (FT & PT)	305.0	313.4	\$8.4	3%
Student Fees	238.7	247.1	\$8.4	4%
Housing and Food Services	103.6	105.9	\$2.4	2%
All Other Revenue	17.0	16.5	(\$0.5)	-3%
<i>Total</i>	<u>\$1,240.7</u>	<u>\$1,286.4</u>	<u>\$45.7</u>	<u>4%</u>

The revenue sources are primarily from State support (47%,) tuition (24%,) fees (19%,) and auxiliary services (8%).

The FY 2020 total General Fund allotment of \$328.5 million plus related fringe benefits reflects the adopted FY 2020 state budget, including an adjustment of \$8.2M additional funds towards the Community Colleges Operating Fund Fringe. The adjustments to CSCU FY2020 in the adopted State budget include: \$25,000 increase to Community College block grant for Ansonia students in the College Connections program and \$150,000 increase to CSU block grant for the O'Neill Chair and \$100,000 for the IMRP program at CCSU.



The state appropriation is itemized below. Note that a proposal by the Appropriations Committee to shift some of the CCC and CSU block grants to the Board of Regents line was not included in the adopted budget. Overall, state funding increases by \$11.5 million in FY 2020 and \$28.1 million in FY 2021.

	FY2019	FY2020	FY2021	FY20 vs. FY19 (\$ Inc (Dec))	FY21 vs. FY20 (\$ Inc (Dec))
Connecticut State Universities	\$ 143,675,994	\$ 145,330,562	\$ 153,315,495	\$ 1,654,568	\$ 7,984,933
Connecticut Community Colleges	139,947,626	141,440,942	149,218,817	1,493,316	7,777,875
Charter Oak State College	3,104,715	3,112,823	3,284,028	8,108	171,205
Board of Regents	371,362	387,053	408,341	15,691	21,288
Developmental Services	8,912,702	8,912,702	8,912,702	-	-
Outcomes-Based Funding Incentive	1,202,027	1,202,027	1,202,027	-	-
IMRP	300,000	400,000	400,000	100,000	-
Workers' Compensation	3,289,276	3,289,276	3,289,276	-	-
State Appropriation	\$ 300,803,702	\$ 304,075,385	\$ 320,030,686	\$ 3,271,683	\$ 15,955,301
Fringe Benefit Subsidy to Community Colleges	16,200,000	24,400,000	36,550,000	8,200,000	12,150,000
Total State Appropriation	\$ 317,003,702	\$ 328,475,385	\$ 356,580,686	\$ 11,471,683	\$ 28,105,301

EXPENDITURES

The table below summarizes changes in overall system expenditures by category under the proposed spending plan.

STAFF REPORT

FINANCE AND INFRASTRUCTURE COMMITTEE

	2020 Bud vs. FY 2019 Proj				
<u>CSCU Expenditures (\$ Millions)</u>	<u>FY2019 Proj</u>	<u>FY2020 Bud</u>	<u>(\$)</u>	<u>Increase (%)</u>	<u>% of Total</u>
Salary Cost	\$581	\$606	\$25	4%	46%
Fringe Benefit Cost	376	406	30	8%	31%
Institutional Financial Aid/Match	58.8	60.2	1.4	2%	5%
Waivers	15.8	17.7	1.8	12%	1%
Utilities	31.8	33.1	1.4	4%	3%
All Other Expenses	153.8	155.6	1.8	1%	12%
Debt Service	36.1	33.7	(2.4)	-7%	3%
<i>Total</i>	<u>\$1,253</u>	<u>\$1,313</u>	<u>\$59</u>	<u>5%</u>	<u>100%</u>

The spending plan for the system office is summarized in the table below:

CSCU System Office Expenses and Expenses on Behalf of Constituent Units, FY 2020					
	<u>BOR</u>	<u>CCC</u>	<u>CSU</u>	<u>System Office Total</u>	
FTEs	48	85	20	153	
Salary Cost	\$5,911,156	\$9,655,699	\$2,213,826	\$17,780,681	
Fringe Cost	4,511,773	6,778,603	1,679,040	12,969,416	
All Other Expenses	-	11,793,991	4,146,344	15,940,335	
Total	<u>\$10,422,929</u>	<u>\$28,228,293</u>	<u>\$8,039,210</u>	<u>\$46,690,432</u>	
% of Total	22%	60%	17%		
Description	Includes all System Office staff who perform significant work for both CSU and CCC systems. Includes HR, Legal, Government Relations, and Governance.	Includes staff dedicated exclusively to Community Colleges. Spending is predominantly in the areas of Information Technology, Finance and Facilities. Significant areas of OE include licenses for Banner and other system-wide technology and preparation of financial reports.	Includes staff dedicated exclusively to State Universities. Spending is predominantly in areas of Facilities, Finance, and Information Technology. Significant areas of OE include financial statement preparation and implementation costs for CSCU 2020.		

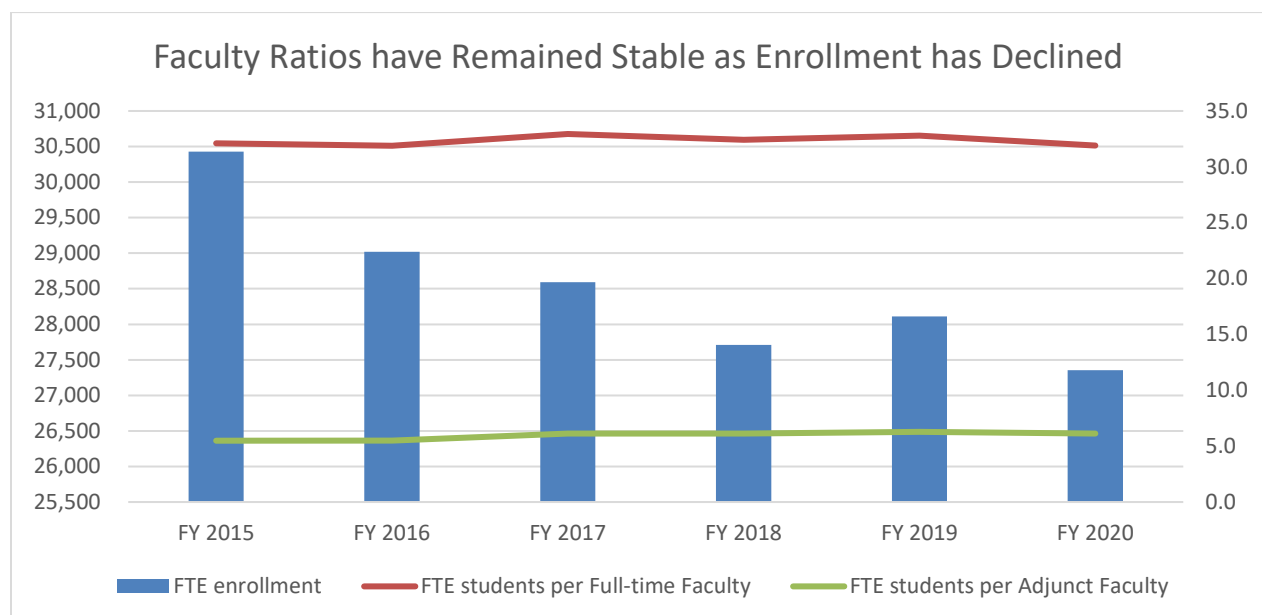
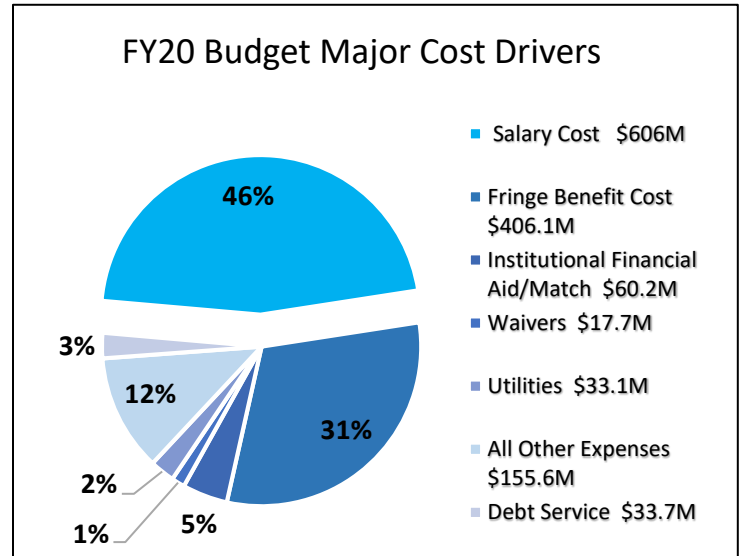
Personnel Costs

Personnel costs (salary and fringe) account for over 77% of total costs at CSCU, including the 5.5% salary increases driven by the 2017 statewide concession agreement with SEBAC. In FY 2020 the projected fringe benefit cost is 67% of total salary.

Colleges and Universities have shown a more conservative approach in FY 2019 and proposed for FY 2020, with vacancies being held open for longer periods of time and with only the most critical positions being filled, often at a lower salary. For example, CCSU only filled 11 of the 46 vacancies that were budgeted to be filled during FY 2019.

At the Community Colleges, a decline in enrollment has resulted in reduced part-time faculty costs across the board. Retirement is also playing a role, with many institutions electing to forgo replacement of vacancies or delay hiring when vacancies occur. Some colleges are eliminating vacant positions due to lack of funding or department reorganization.

It is worth noting that the recent and budgeted levels of personal services spending have allowed the Community College system to maintain stable student-to-faculty ratios in recent years, as shown below.



Fringe Benefit Costs

Fringe benefit expenses will exceed \$400 million in FY 2020 based on our conservative projection. The fringe benefits cost increase is due to increase in rates, increase in personnel cost and most significantly a large number of eligible employees (696) transitioned from the alternate retirement plan to the state retirement system part of the SAG award. The additional cost due to conversions associated with the SAG award is estimated at \$18.4 million

There are some reasons for optimism that fringe benefit expenses may come in lower than this budget, however. First, the system is making some changes to the methodology by which we allocate fringe benefits between the General and Operating funds. These changes are intended to more effectively maximize the fringe coverage by the Office of the State Comptroller, and could produce savings of more than \$1 million per year. Second, the adopted state budget includes a reduction in SERS unfunded liability costs based on an anticipated agreement with SEBAC to re-amortize those liabilities. This is likely to result in a reduction of the rate assigned for SERS by the Comptroller, saving CSCU money on the employees charged to operating funds.

Other Spending Items

The spending plan before you includes \$1 million from System Office (Community College) reserves to support a system-wide marketing campaign intended to drive enrollment. That effort would accentuate the affordability of Connecticut's community colleges, including the elimination of the application fee, the high proportion of students who pay no tuition out of pocket, and the ease of credit transfer under TAP for those seeking a very affordable path to a Bachelor's degree. This effort would also support the Community Colleges' implementation in FY 2021 of "Debt-free College" that was included in the state budget, and which anticipates robust enrollment growth in that year.

REDUCTION OPTIONS

The impact of the reduction options identified above on individual community college campuses is shown below.

Connecticut Community Colleges**FY2019-20 Reduction Options to Salary, Fringe and All Other Expenses***FY2020 Budget Reduction Options*

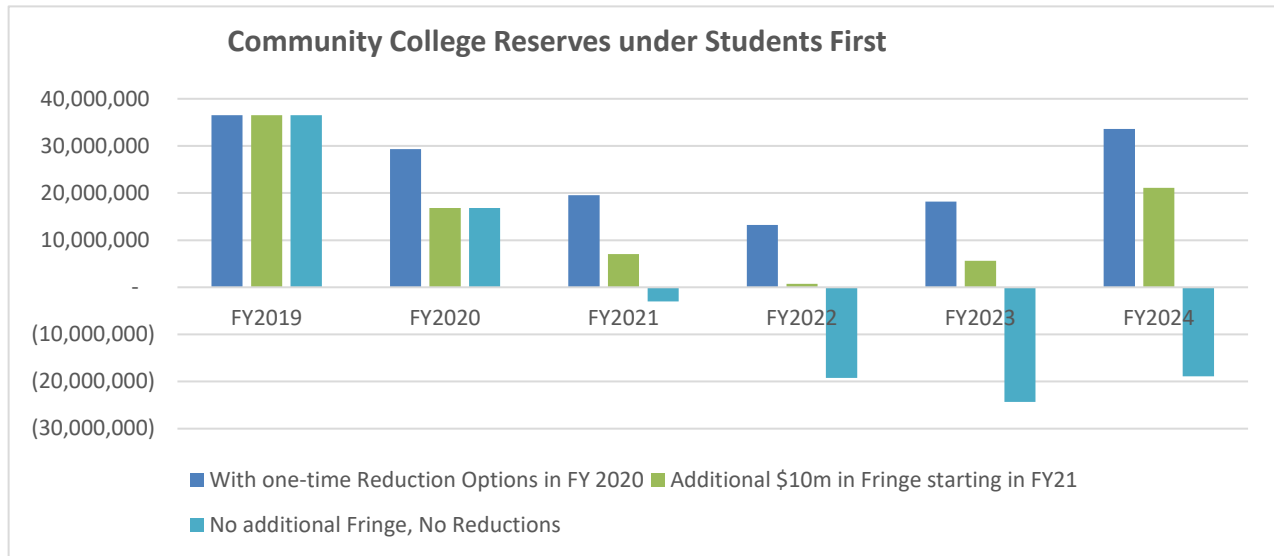
	<i>Option #1: Hiring Freeze Reduction</i>	<i>Option #2: 1% Reduction to Total PS</i>	<i>Fringe Benefit Reduction</i>	<i>Option #3: 3% Reduction to Other Expense</i>	<i>TOTAL Reduction Options</i>
Community Colleges					
Asnuntuck	(98,547)	(114,678)	(150,345)	(58,092)	(421,662)
Capital	(79,508)	(194,257)	(195,550)	(82,201)	(551,516)
Gateway	(1,425,583)	(300,590)	(1,142,727)	(180,000)	(3,048,900)
Housatonic	(242,400)	(224,315)	(307,332)	(135,000)	(909,047)
Manchester	(893,138)	(276,119)	(865,250)	(79,405)	(2,113,912)
Middlesex	(159,750)	(129,264)	(166,241)	(76,624)	(531,879)
Naugatuck Valley	-	(323,694)	(229,823)	(81,085)	(634,602)
Northwestern	-	(84,709)	(63,718)	(14,912)	(163,339)
Norwalk	(517,739)	(265,239)	(469,082)	(128,460)	(1,380,520)
Quinebaug Valley	(140,205)	(88,109)	(148,130)	(41,465)	(417,909)
Three Rivers	(191,288)	(192,919)	(262,221)	(82,343)	(728,771)
Tunxis	(371,982)	(190,383)	(407,883)	(59,973)	(1,030,221)
CCC SO	-	(127,947)	(91,815)	(353,733)	(573,495)
	\$ (4,120,140)	\$ (2,512,223)	\$ (4,500,117)	\$ (1,373,293)	\$ (12,505,773)

The impact of these reductions on the operating results at each community college are shown in the following table:

Connecticut Community Colleges**FY2019-20 Impact of Reduction Options**

	<i>FY2020 Spending Plan</i>				
	<i>Total Expenditures In Base Spending Plan</i>	<i>Projected Operating Losses</i>	<i>TOTAL Reduction Options</i>	<i>Reduction Options as % of Total Expenditures</i>	<i>Operating Losses after Reduction Options</i>
Community Colleges					
Asnuntuck	22,724,966	(480,100)	(421,662)	-2%	(58,438)
Capital	38,285,846	(3,560,289)	(551,516)	-1%	(3,008,773)
Gateway	62,269,911	(1,794,789)	(3,048,900)	-5%	1,254,111
Housatonic	45,826,549	(3,263,426)	(909,047)	-2%	(2,354,379)
Manchester	55,820,564	(900,000)	(2,113,912)	-4%	1,213,912
Middlesex	24,747,964	(955,863)	(531,879)	-2%	(423,984)
Naugatuck Valley	62,214,312	(1,460,310)	(634,602)	-1%	(825,708)
Northwestern	16,413,627	(200,000)	(163,339)	-1%	(36,661)
Norwalk	51,429,663	(3,688,302)	(1,380,520)	-3%	(2,307,782)
Quinebaug Valley	16,913,387	(385,610)	(417,909)	-2%	32,299
Three Rivers	38,081,655	(1,453,584)	(728,771)	-2%	(724,813)
Tunxis	38,041,172	(499,556)	(1,030,221)	-3%	530,665
CCC SO	36,958,147	(1,000,000)	(573,495)	-2%	(426,505)
	\$ 509,727,763	\$ (19,641,829)	\$ (12,505,773)	-2%	\$ (7,136,056)

While the impact of these identified reductions would be challenging to the colleges, their successful implementation will have a significant impact on the system's solvency over the next few years. In conjunction with savings anticipated and already achieved under Students First, along with the additional \$10 million in fringe benefit support included in the budget for FY 2021, these savings could help to rebuild reserves to current levels by 2024. The impact of these items is shown in the graph below.



RECOMMENDATION

We request approval by the Committee for the FY 2020 budget presented in Attachment A, subject to any restrictions imposed by the Board on the use of reserves.

Attachments:

For Approval

A – FY 2020 Budget

For Information

B - FY 2019 Budget

C - FY 2019 Projection

D - CSU Consolidated FY 2020 Budget and Comparatives

E - CSU Institutional FY 2020 Budget and Comparatives

F - CCC Institutional FY 2020 Budget and Comparatives

G – Institutional Enrollment

H – Financial Aid – Federal, State, Private, and Institutional

**Connecticut State Colleges & Universities
CONSOLIDATED
FY2019-20 Operating Budget**

	TOTAL REVENUE	PS	FRINGE	OTHER EXPENSES	TOTAL EXPENDITURES	DEBT SERVICE	TRANSFERS AND COMMITMENTS	TRANSFERS IN / OUT	ADDITIONAL FUNDS (Reserves)	NET
State Universities										
Central Connecticut State University	252,264,725	107,854,623	71,390,657	60,102,359	239,347,639	(11,880,500)		(1,036,586)		1,036,586
Eastern Connecticut State University	143,335,553	58,940,825	42,160,701	35,931,514	137,033,040	(7,045,446)		(1,036,586)		(742,933)
Southern Connecticut State University	237,155,581	105,784,998	69,160,249	55,497,797	230,443,044	(8,946,746)		(1,036,586)		(2,234,209)
Western Connecticut State University	135,941,526	61,262,031	39,389,157	30,805,691	131,456,879	(5,854,381)		(1,036,586)		(1,369,734)
CSU System Office	8,099,910	4,681,216	3,483,496	4,146,344	12,311,056	-		4,146,344		(4,211,146)
State Universities Total	776,797,295	338,523,693	225,584,260	186,483,705	750,591,658	(33,727,073)	-	-	-	(7,521,436)
Community Technical Colleges										
Asnuntuck Community College	22,779,103	11,566,328	8,155,019	3,003,619	22,724,966	n/a	-	(534,237)		(480,100)
Capital Community College	35,655,464	19,505,199	13,932,148	4,848,499	38,285,846	n/a	-	(929,907)		(3,560,289)
Gateway Community College	62,606,204	31,484,548	20,842,771	9,942,592	62,269,911	n/a	-	(2,131,082)		(1,794,789)
Housatonic Community College	44,091,859	22,673,949	14,930,000	8,222,600	45,826,549	n/a	-	(1,528,736)		(3,263,426)
Manchester Community College	56,874,560	28,505,006	21,093,704	6,221,854	55,820,564	n/a	-	(1,953,996)		(900,000)
Middlesex Community College	24,628,549	13,086,132	7,526,965	4,134,867	24,747,964	n/a	-	(836,448)		(955,863)
Naugatuck Valley Community College	62,742,550	32,369,365	22,981,119	6,863,828	62,214,312	n/a	-	(1,988,548)		(1,460,310)
Northwestern Community College	16,601,991	8,470,872	6,371,754	1,571,001	16,413,627	n/a	-	(388,364)		(200,000)
Norwalk Community College	49,554,807	27,041,601	16,201,450	8,186,612	51,429,663	n/a	-	(1,813,446)		(3,688,302)
Quinebaug Valley Community College	16,984,612	8,951,115	5,807,248	2,155,024	16,913,387	n/a	-	(456,835)		(385,610)
Three Rivers Community College	37,876,247	19,483,150	13,296,620	5,301,885	38,081,655	n/a	-	(1,248,176)		(1,453,584)
Tunxis Community College	38,713,653	19,410,263	14,078,706	4,552,203	38,041,172	n/a	-	(1,172,037)		(499,556)
CCC System Office	21,976,335	15,982,533	9,181,623	11,793,991	36,958,147	n/a	-	14,981,812	(1,000,000)	(1,000,000)
Community Technical College Total	491,085,934	258,530,061	174,399,127	76,798,575	509,727,763	-	-	-	(1,000,000)	(19,641,829)
Charter Oak State College	17,868,092	8,605,808	5,828,728	3,370,390	17,804,926	-	-	-		63,166
Board of Regents	697,987	387,053	310,934	-	697,987	-	-	-	-	-
Total Board of Regents for Higher Education	1,286,449,308	606,046,615	406,123,049	266,652,670	1,278,822,334	(33,727,073)	-	-	(1,000,000)	(27,100,099)

Connecticut State Colleges & Universities
CONSOLIDATED
FY2018-19 Operating Budget

	TOTAL REVENUE	PS	FRINGE	OTHER EXPENSES	TOTAL EXPENDITURES	DEBT SERVICE	TRANSFERS AND COMMITMENTS	TRANSFERS IN / OUT	ADDITIONAL FUNDS (Reserves)	NET
State Universities										
Central Connecticut State University	243,081,118	105,161,564	67,903,230	57,952,686	231,017,480	(12,194,833)	131,195	n/a		-
Eastern Connecticut State University	139,571,490	58,292,579	40,321,046	35,000,259	133,613,884	(7,030,468)	(348,796)	n/a		(1,421,658)
Southern Connecticut State University	227,762,371	101,511,681	66,737,884	52,594,098	220,843,663	(9,241,589)	2,322,881	n/a		-
Western Connecticut State University	132,627,480	60,182,314	37,093,687	29,295,497	126,571,498	(5,944,956)	(1,336,810)	n/a	1,225,784	-
CSU System Office	6,783,595	4,108,012	2,437,582	4,237,997	10,783,591	-	3,999,996	n/a		-
State Universities Total	749,826,054	329,256,150	214,493,429	179,080,537	722,830,116	(34,411,846)	4,768,466	-	1,225,784	(1,421,658)
Community Technical Colleges										
Asnuntuck Community College	22,031,965	10,728,720	7,485,809	3,561,832	21,776,361	n/a	39,353	(294,957)		-
Capital Community College	34,181,132	17,973,189	12,483,065	5,084,866	35,541,120	n/a	-	(750,884)		(2,110,872)
Gateway Community College	60,828,267	30,207,713	19,937,091	9,545,785	59,690,589	n/a	155,137	(1,292,815)		-
Housatonic Community College	42,286,026	20,811,142	13,429,187	7,876,900	42,117,229	n/a	100,000	(923,444)		(654,647)
Manchester Community College	55,156,438	28,494,342	19,938,744	6,455,193	54,888,279	n/a	149,000	(1,269,333)		(852,174)
Middlesex Community College	24,603,165	12,507,628	7,194,348	4,288,680	23,990,656	n/a	71,018	(642,398)		41,129
Naugatuck Valley Community College	60,146,403	31,367,936	21,336,709	7,105,989	59,810,634	n/a	134,050	(1,547,259)		(1,077,440)
Northwestern Community College	16,175,210	8,319,820	6,459,202	2,089,899	16,868,921	n/a	54,000	(192,576)		(832,287)
Norwalk Community College	49,766,634	26,675,235	14,698,715	8,296,526	49,670,476	n/a	155,000	(1,119,653)		(868,495)
Quinebaug Valley Community College	16,680,069	8,668,154	5,611,356	2,190,860	16,470,370	n/a	-	(311,470)		(101,771)
Three Rivers Community College	35,784,031	18,033,436	11,369,598	5,214,411	34,617,445	n/a	95,009	(962,954)		298,641
Tunxis Community College	36,192,563	18,183,698	12,238,083	4,985,801	35,407,582	n/a	113,392	(773,418)		124,955
CCC System Office	20,098,237	16,597,596	7,356,579	7,561,414	31,515,589	n/a	(896,582)	11,685,710		(628,224)
Community Technical College Total	473,930,140	248,568,609	159,538,486	74,258,156	482,365,251	-	169,377	1,604,549	-	(6,661,185)
Charter Oak State College	16,217,090	7,958,425	5,797,905	2,466,071	16,222,401	-	-	-		(5,311)
Board of Regents	647,587	366,875	280,712	-	647,587	-	-	-	-	-
Total Board of Regents for Higher Education	1,240,620,871	586,150,059	380,110,532	255,804,764	1,222,065,355	(34,411,846)	4,937,843	1,604,549	1,225,784	(8,088,154)

Connecticut State Colleges & Universities
CONSOLIDATED
FY2018-19 Projection

	TOTAL REVENUE	PS	FRINGE	OTHER EXPENSES	TOTAL EXPENDITURES	DEBT SERVICE	TRANSFERS and COMMITMENTS	TRANSFERS IN / OUT	ADDITIONAL FUNDS (Reserves) (2)	NET
State Universities										
Central Connecticut State University	244,068,528	102,828,565	64,352,934	61,353,899	228,535,398	(12,911,829)	(2,245,558)	n/a		375,743
Eastern Connecticut State University	140,141,253	57,359,823	38,827,697	35,669,733	131,857,253	(6,896,973)	(1,387,027)	n/a		-
Southern Connecticut State University	228,534,241	101,442,487	66,106,444	53,189,473	220,738,404	(9,710,529)	1,914,692	n/a		-
Western Connecticut State University	130,520,801	58,964,376	36,763,833	29,747,227	125,475,436	(6,630,165)	(692,134)	n/a	1,069,434	(1,207,500)
CSU System Office	6,727,724	4,039,473	2,593,437	4,151,685	10,784,595	-	3,982,232	n/a		(74,639)
State Universities Total	749,992,547	324,634,724	208,644,345	184,112,017	717,391,086	(36,149,496)	1,572,205	-	1,069,434	(906,396)
Community Technical Colleges										
Asnuntuck Community College	21,792,035	11,136,273	7,293,080	3,014,455	21,443,808	n/a		(244,639)		103,588
Capital Community College	33,840,543	18,561,654	12,878,777	5,160,729	36,601,160	n/a		(541,087)		(3,301,704)
Gateway Community College	60,916,549	31,071,832	20,041,332	10,421,444	61,534,608	n/a		(946,883)		(1,564,942)
Housatonic Community College	42,826,909	21,358,358	14,219,000	7,663,982	43,241,340	n/a		(922,499)		(1,336,930)
Manchester Community College	55,396,571	28,312,793	19,735,762	6,227,384	54,275,939	n/a		(1,120,632)		-
Middlesex Community College	24,272,505	12,517,010	7,068,539	3,905,704	23,491,253	n/a		(531,181)		250,071
Naugatuck Valley Community College	60,112,417	31,153,779	21,254,784	6,811,217	59,219,780	n/a		(996,061)		(103,424)
Northwestern Community College	16,355,602	8,448,356	6,011,850	1,820,631	16,280,837	n/a		(105,832)		(31,067)
Norwalk Community College	48,954,450	25,541,838	15,246,760	8,084,235	48,872,833	n/a		(1,089,256)		(1,007,639)
Quinebaug Valley Community College	16,589,313	8,665,689	5,639,543	1,985,463	16,290,695	n/a		28,613		327,231
Three Rivers Community College	35,827,314	18,735,549	12,826,708	4,935,671	36,497,928	n/a		(652,945)		(1,323,559)
Tunxis Community College	36,392,255	18,989,231	11,942,453	4,882,600	35,814,284	n/a		(427,008)		150,963
CCC System Office	19,192,115	13,343,554	7,578,068	7,790,802	28,712,424	n/a		8,688,502	699,960	(131,847)
Community Technical College Total	472,468,578	247,835,916	161,736,656	72,704,317	482,276,889	-	-	1,139,092	699,960	(7,969,259)
Charter Oak State College	17,620,010	8,323,176	5,051,912	3,436,151	16,811,239	-	-	-		808,771
Board of Regents	655,485	371,362	284,123	-	655,485	-	-	-	-	-
Total Board of Regents for Higher Education	1,240,736,620	581,165,178	375,717,036	260,252,485	1,217,134,699	(36,149,496)	1,572,205	1,139,092	1,769,394	(8,066,884)

CONNECTICUT STATE COLLEGES & UNIVERSITIES

Expenditure Plan General & Operating Funds

FY20 Budget, FY19 Projection and Budget

ATTACHMENT D

Account Name	FY19 Budget	FY19 Projection	FY20 Budget	FY20 Bud vs. FY19 Proj	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	Percent %
Revenue:					
Tuition (FT and PT Gross)	305,425,730	304,998,104	313,374,209	8,376,105	2.70%
Student Fees	239,339,806	238,719,090	247,091,577	8,372,487	3.50%
State Appropriations	287,101,024	287,099,697	290,096,380	2,996,683	1.00%
Additional State Approp (Dev Edu, Outcomes, GBTGA and IMRP)	10,564,729	10,414,729	10,414,729	-	0.00%
Fringe Benefits Paid By State	259,867,462	262,745,901	278,614,755	15,868,854	6.00%
CCC (OF) Fringe Benefits Paid by State	16,200,000	16,199,996	24,400,000	8,200,004	50.60%
Accident Insurance	1,334,550	1,369,971	1,179,704	(190,267)	-13.90%
Housing	69,233,963	69,377,799	70,725,911	1,348,112	1.90%
Food	34,595,944	34,183,226	35,204,992	1,021,766	3.00%
All Other Revenue	25,305,644	26,574,593	25,957,380	(617,213)	-2.30%
Less: Contra Revenue	(8,347,980)	(10,946,486)	(10,610,329)	336,157	-3.10%
Total Revenue	1,240,620,872	1,240,736,620	1,286,449,308	45,712,688	3.70%
Expenditures:					
Personnel Services:					
Full-Time	418,565,434	408,129,199	431,142,593	23,013,394	5.60%
Part-Time					
Lecturers (PTLs)	86,050,567	89,898,637	91,507,276	1,608,639	1.80%
Lecturer (NCLs)	7,156,198	7,114,228	7,887,795	773,567	10.90%
Permanent Part-time	3,656,461	2,986,137	3,660,605	674,468	22.60%
Temporary Part-time	25,980,754	28,530,521	29,394,355	863,834	3.00%
CSU University Assistants	4,129,445	4,145,349	4,592,822	447,473	10.80%
CSU Graduate Assistants	1,988,284	2,254,123	2,403,174	149,051	6.60%
Student Labor	13,750,629	13,000,632	13,237,293	236,661	1.80%
Overtime	4,946,785	5,267,423	4,982,407	(285,016)	-5.40%
All Other Personnel Services	19,925,502	19,838,929	17,238,289	(2,600,640)	-13.10%
Subtotal Personnel Services	586,150,059	581,165,178	606,046,609	24,881,431	4.30%
Fringe Benefits	380,110,532	375,717,036	406,123,055	30,406,019	8.10%
Total P.S. & Fringe Benefits	966,260,591	956,882,214	1,012,169,664	55,287,450	5.80%
Other Expenses:					
Inst. Financial Aid/Match	59,212,966	58,821,215	60,217,689	1,396,474	2.40%
Waivers	16,692,007	15,817,360	17,665,108	1,847,748	11.70%
Utilities	32,215,093	31,766,077	33,122,067	1,355,990	4.30%
All Other Expenses	147,684,698	153,847,834	155,647,806	1,799,972	1.20%
Total Other Expenses	255,804,764	260,252,486	266,652,670	6,400,184	2.50%
Total Expenditures	1,222,065,355	1,217,134,700	1,278,822,334	61,687,634	5.10%
Addition to (Use of) Funds Before Transfers	18,555,517	23,601,920	7,626,974	(15,974,946)	-67.70%
CSU Transfers					
Debt Service	(34,411,846)	(36,149,496)	(33,727,073)	2,422,423	-6.70%
Auxiliary Renewal and Replacement	(341,208)	(1,781,330)	-	1,781,330	-100.00%
CCSU transfer to Capital Equipment and Telecom Reserves	-	(750,000)	-	750,000	-100.00%
SCSU - Gear Up Set Aside Year 1	1,218,483	1,218,483	-	(1,218,483)	-100.00%
CSU Other Transfers	-	-	-	-	NA
Total CSU Transfers	(33,534,571)	(37,462,343)	(33,727,073)	3,735,270	-10.00%
CCC Transfers					
Transfer in	13,290,259	15,661,318	14,981,812	(679,506)	-4.30%
Transfer out	(11,685,710)	(14,851,285)	(14,981,812)	(130,527)	0.90%
Consolidated Shared Services (reserved funds)	(1,000,000)	-	-	-	NA
Total CCC Transfers	604,549	810,033	-	(810,033)	-100.00%
Commitments					
FY18 LNGV Pay Set Aside for FY19	5,060,568	3,214,112	-	(3,214,112)	-100.00%
Total Commitments	5,060,568	3,214,112	-	(3,214,112)	-100.00%
Net Change Subtotal	(9,313,937)	(9,836,278)	(26,100,099)	(16,263,821)	165.30%
WCSU Foundation Reserves - Tuition Offset	1,225,784	1,069,434	-	(1,069,434)	-100.00%
Restricted CB Reserves (2017 SEBAC)	-	699,960	-	(699,960)	-100.00%
CCC systemwide marketing campaign	-	-	(1,000,000)	(1,000,000)	NA
Net Change	(8,088,153)	(8,066,884)	(27,100,099)	(19,033,215)	235.90%

State Universities
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

Account Name	FY19 Budget	FY19 Projection	FY20 Budget	FY20 Bud vs. FY19 Proj Inc (Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (FT and PT Gross)	170,670,660	170,258,412	178,265,034	8,006,622	4.70%
Student Fees	181,414,171	179,316,715	186,084,618	6,767,903	3.80%
State Appropriations	144,017,627	143,675,994	145,180,562	1,504,568	1.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	2,000,052	1,850,052	1,850,052	-	0.00%
Fringe Benefits Paid By State	134,154,321	136,492,196	144,628,877	8,136,681	6.00%
Accident Insurance	1,334,550	1,369,971	1,179,704	(190,267)	-13.90%
Housing	69,233,963	69,377,799	70,725,911	1,348,112	1.90%
Food	34,595,944	34,183,226	35,204,992	1,021,766	3.00%
All Other Revenue	20,752,746	21,693,752	21,510,104	(183,648)	-0.80%
Less: Contra Revenue	(8,347,980)	(8,225,570)	(7,832,559)	393,011	-4.80%
Total Revenue	749,826,054	749,992,547	776,797,295	26,804,748	3.60%
Expenditures:					
<u>Personnel Services:</u>					
Full-Time	256,189,885	249,921,041	265,276,099	15,355,058	6.10%
<u>Part-Time</u>					
Lecturers (PTLs)	35,749,833	36,412,207	36,613,547	201,340	0.60%
Lecturers (NCLs)	2,829,103	3,187,806	3,338,650	150,844	4.70%
Perm/Intermit PT	1,643,625	1,257,973	1,383,516	125,543	10.00%
University Assistants	4,129,445	4,145,349	4,592,822	447,473	10.80%
Graduate Assistants	1,988,284	2,254,123	2,403,174	149,051	6.60%
Student Labor	10,104,137	10,302,146	10,605,811	303,665	2.90%
Other Part Time	1,885,676	1,949,955	1,782,629	(167,326)	-8.60%
Overtime	3,771,945	4,008,354	3,771,562	(236,792)	-5.90%
All Other Personnel Services (Vac, Sick, Accr Abs)	10,964,217	11,195,770	8,755,883	(2,439,887)	-21.80%
Subtotal Personnel Services	329,256,150	324,634,724	338,523,693	13,888,969	4.30%
Fringe Benefits	214,493,429	208,644,345	225,584,260	16,939,915	8.10%
Total P.S. & Fringe Benefits	543,749,579	533,279,069	564,107,953	30,828,884	5.80%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	41,388,886	42,070,751	43,175,806	1,105,055	2.60%
Waivers	10,365,936	11,291,618	12,959,194	1,667,576	14.80%
Utilities	22,123,124	21,545,094	22,813,871	1,268,777	5.90%
All Other Expenses	105,202,591	109,204,555	107,534,834	(1,669,721)	-1.50%
Total Other Expenses	179,080,537	184,112,018	186,483,705	2,371,687	1.30%
Total Expenditures	722,830,116	717,391,087	750,591,658	33,200,571	4.60%
Addition to (Use of) Funds Before Transfers	26,995,938	32,601,460	26,205,637	(6,395,823)	-19.60%
Transfers, Additional Funds and Commitments					
Debt Service	(34,411,846)	(36,149,496)	(33,727,073)	2,422,423	-6.70%
Auxiliary Renewal and Replacement	(341,208)	(1,781,330)	-	1,781,330	-100.00%
CCSU transfer to Telecom Reserves	-	(250,000)	-	250,000	-100.00%
CCSU transfer to Housing Reserves	-	(500,000)	-	500,000	-100.00%
Gear Up Set Aside Year 1 (SCSU for FY19)	1,218,483	1,218,483	-	(1,218,483)	-100.00%
FY18 LNGV Pay Set Aside for FY19	3,891,191	2,885,053	-	(2,885,053)	-100.00%
Total Transfers, Additional Funds and Commitments	(29,643,380)	(34,577,290)	(33,727,073)	850,217	-2.50%
Net Change Subtotal	(2,647,442)	(1,975,830)	(7,521,436)	(5,545,606)	280.70%
WCSU Foundation Reserves - Tuition Offset	1,225,784	1,069,434	-	(1,069,434)	-100.00%
Net Change	(1,421,658)	(906,396)	(7,521,436)	(6,615,040)	729.80%

Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

Account Name	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Bud vs. FY19 Proj Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (FT and PT Gross)	125,263,324	124,426,274	124,455,473	29,199	0.00%
Student Fees	57,253,850	58,662,072	60,297,159	1,635,087	2.80%
State Appropriations	139,765,979	139,947,626	141,415,942	1,468,316	1.00%
Additional State Approp (Dev Edu and Outcomes)	8,564,677	8,564,677	8,564,677	-	0.00%
Fringe Benefits Paid By State	122,629,413	122,958,008	130,624,377	7,666,369	6.20%
OF Fringe Benefits Paid by State	16,200,000	16,199,996	24,400,000	8,200,004	50.60%
All Other Revenue	4,252,898	4,480,841	4,147,276	(333,565)	-7.40%
Less: Contra Revenue	-	(2,770,916)	(2,818,970)	(48,054)	1.70%
Total Revenue	473,930,141	472,468,578	491,085,934	18,617,356	3.90%
Expenditures:					
Personnel Services:					
Full-Time	156,983,043	153,012,120	160,168,044	7,155,924	4.70%
Part-Time					
Lecturers (PTL and ECL, 6103D and 6103F)	48,028,922	50,966,430	52,393,202	1,426,772	2.80%
Contractual (NCL, 6103E)	4,327,095	3,926,422	4,549,145	622,723	15.90%
Permanent Part-time (6111)	1,586,494	1,368,700	1,901,866	533,166	39.00%
Temporary Part-time (6102, B, D, G)	24,095,078	26,359,210	27,390,370	1,031,160	3.90%
Student Labor (6104, H)	3,517,430	2,423,486	2,458,177	34,691	1.40%
Overtime	1,174,840	1,259,069	1,210,845	(48,224)	-3.80%
All Other Personnel Services	8,855,707	8,520,479	8,458,406	(62,073)	-0.70%
Subtotal Personnel Services	248,568,609	247,835,916	258,530,055	10,694,139	4.30%
Fringe Benefits	159,538,486	161,736,656	174,399,133	12,662,477	7.80%
Total P.S. & Fringe Benefits	408,107,095	409,572,572	432,929,188	23,356,616	5.70%
Other Expenses:					
Inst. Financial Aid/Match	17,802,444	16,187,638	16,135,059	(52,579)	-0.30%
Waivers	5,967,437	4,501,417	4,670,914	169,497	3.80%
Utilities	10,091,969	10,128,869	10,213,233	84,364	0.80%
All Other Expenses	40,396,306	41,886,393	45,779,369	3,892,976	9.30%
Total Other Expenses	74,258,156	72,704,317	76,798,575	4,094,258	5.60%
Total Expenditures	482,365,251	482,276,889	509,727,763	27,450,874	5.70%
Addition to (Use of) Funds Before Transfers	(8,435,110)	(9,808,311)	(18,641,829)	(8,833,518)	90.10%
Transfers, Additional Funds and Commitments					
CCC Transfer in	13,290,259	15,661,318	14,981,812	(679,506)	-4.30%
CCC Transfer out	(11,685,710)	(14,851,285)	(14,981,812)	(130,527)	0.90%
Consolidated Shared Services (reserved funds)	(1,000,000)	-	-	-	NA
FY18 LNGV Pay Set Aside for FY19	1,169,377	329,059	-	(329,059)	-100.00%
Total Transfers, Additional Funds and Commitments	1,773,926	1,139,092	-	(1,139,092)	-100.00%
Net Change Subtotal	(6,661,184)	(8,669,219)	(18,641,829)	(9,972,610)	115.00%
Restricted CB Reserves (2017 SEBAC)	-	699,960	-	(699,960)	-100.00%
CCC systemwide marketing campaign	-	-	(1,000,000)	(1,000,000)	NA
Net Change	(6,661,184)	(7,969,259)	(19,641,829)	(11,672,570)	146.50%

Charter Oak State College and CT Distance Learning Consortium
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

Account Name	FY19 Budget	FY19 Projection	FY20 Budget	FY20 Bud vs. FY19 Proj	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	Percent %
Revenue:					
Tuition (Gross)	9,491,746	10,313,418	10,653,702	340,284	3.30%
Student Fees	671,785	740,303	709,800	(30,503)	-4.10%
State Appropriations	2,950,543	3,104,715	3,112,823	8,108	0.30%
Additional State Approp (Dev Edu, Outcomes, GBTGA)	-	-	-	-	NA
Fringe Benefits Paid By State	2,803,016	3,011,574	3,050,567	38,993	1.30%
All Other Revenue	300,000	400,000	300,000	(100,000)	-25.00%
Less: Contra Revenue	-	50,000	41,200	(8,800)	-17.60%
Total Revenue	16,217,090	17,620,010	17,868,092	248,082	1.40%
Expenditures:					
<u>Personnel Services:</u>					
Full-Time	5,025,631	4,824,676	5,311,397	486,721	10.10%
<u>Part-Time</u>					
Lecturers	2,271,812	2,520,000	2,500,527	(19,473)	-0.80%
Permanent Part-time	426,342	359,464	375,223	15,759	4.40%
Student Labor	129,062	275,000	173,305	(101,695)	-37.00%
Temporary Part Time	-	221,356	221,356	-	0.00%
Overtime	-	-	-	-	NA
All Other Personnel Services	105,578	122,680	24,000	(98,680)	-80.40%
Subtotal Personnel Services	7,958,425	8,323,176	8,605,808	282,632	3.40%
Fringe Benefits	5,797,905	5,051,912	5,828,728	776,816	15.40%
Total P.S. & Fringe Benefits	13,756,330	13,375,088	14,434,536	1,059,448	7.90%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	21,636	562,826	906,824	343,998	61.10%
Waivers	358,634	24,325	35,000	10,675	43.90%
Utilities	-	92,114	94,963	2,849	3.10%
All Other Expenses	2,085,801	2,756,886	2,333,603	(423,283)	-15.40%
Total Other Expenses	2,466,071	3,436,151	3,370,390	(65,761)	-1.90%
Total Expenditures	16,222,401	16,811,239	17,804,926	993,687	5.90%
Addition to (Use of) Funds Before Transfers	(5,311)	808,771	63,166	(745,605)	-92.20%
Net Change	(5,311)	808,771	63,166	(745,605)	-92.20%

Connecticut State Colleges & Universities - System Office
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

Account Name	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Bud vs. FY19 Proj Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)				-	NA
Fees				-	NA
State Appropriations	366,875	371,362	387,053	15,691	4.20%
Additional State Approp (Dev Edu, Outcomes, GBTGA)	-	-	-	-	NA
Fringe Benefits Paid By State	280,712	284,123	310,934	26,811	9.40%
Sales of Educational Activities				-	NA
All Other Revenue				-	NA
Less: Contra Revenue					
Total Revenue	647,587	655,485	697,987	42,502	6.50%
Expenditures:					
Personnel Services:					
Full-Time	366,875	371,362	387,053	15,691	4.20%
Permanent Part-time	-	-	-	-	NA
Student Labor	-	-	-	-	NA
Other Part Time	-	-	-	-	NA
Overtime	-	-	-	-	NA
All Other Personnel Services	-	-	-	-	NA
Subtotal Personnel Services	366,875	371,362	387,053	15,691	4.20%
Fringe Benefits	280,712	284,123	310,934	26,811	9.40%
Total P.S. & Fringe Benefits	647,587	655,485	697,987	42,502	6.50%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	-	-	-	-	NA
All Other Expenses	-	-	-	-	NA
Total Other Expenses	-	-	-	-	NA
Total Expenditures	647,587	655,485	697,987	42,502	6.50%
Utilities					
Addition to (Use of) Funds Before Transfers	-	-	-	-	NA
Transfers, Additional Funds and Commitments					
Transfer in				-	NA
Transfer out	-	-	-	-	NA
FY18 LNGV Pay Set Aside for FY19				-	NA
Total Transfers, Additional Funds and Commitments	-	-	-	-	NA
Net Change	-	-	-	-	NA

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY20 Budget, FY19 Projection and Budget

ATTACHMENT E

	FY19 Budget	FY19 Projection	FY20 Budget	FY20 Bud vs FY19 Proj Inc (Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition FT and PT (Gross)	170,670,660	170,258,412	178,265,034	8,006,622	4.70%
Student Fees	181,414,171	179,316,715	186,084,618	6,767,903	3.80%
Accident Insurance	1,334,550	1,369,971	1,179,704	(190,267)	-13.90%
State Appropriations	144,017,627	143,675,994	145,180,562	1,504,568	1.00%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	2,000,052	1,850,052	1,850,052	-	0.00%
Fringe Benefits Paid By State	134,154,321	136,492,196	144,628,877	8,136,681	6.00%
Housing	69,233,963	69,377,799	70,725,911	1,348,112	1.90%
Food Service	34,595,944	34,183,226	35,204,992	1,021,766	3.00%
All Other Revenue	20,752,746	21,693,752	21,510,104	(183,648)	-0.80%
Less: Contra Revenue	(8,347,980)	(8,225,570)	(7,832,559)	393,011	-4.80%
Total Revenue	749,826,054	749,992,547	776,797,295	26,804,748	3.60%
Expenditures:					
Personal Services:					
Total Full Time	256,189,885	249,921,041	265,276,099	15,355,058	6.10%
Part Time:					
Lecturers (PTLs)	35,749,833	36,412,207	36,613,547	201,340	0.60%
Lecturers (NCLs)	2,829,103	3,187,806	3,338,650	150,844	4.70%
Perm/Intermit PT	1,643,625	1,257,973	1,383,516	125,543	10.00%
University Assistants	4,129,445	4,145,349	4,592,822	447,473	10.80%
Graduate Assistants	1,988,284	2,254,123	2,403,174	149,051	6.60%
Student Labor	10,104,137	10,302,146	10,605,811	303,665	2.90%
Other Part Time	1,885,676	1,949,955	1,782,629	(167,326)	-8.60%
Total Part Time	58,330,103	59,509,559	60,720,149	1,210,590	2.00%
Overtime	3,771,945	4,008,354	3,771,562	(236,792)	-5.90%
All Other Personal Services	10,964,217	11,195,770	8,755,883	(2,439,887)	-21.80%
Subtotal Personal Services	329,256,150	324,634,724	338,523,693	13,888,969	4.30%
Fringe Benefits	213,391,051	207,594,975	224,431,290	16,836,315	8.10%
Worker's Comp. Recovery	1,102,378	1,049,370	1,152,970	103,600	9.90%
Total P.S. & Fringe Benefits	543,749,579	533,279,069	564,107,953	30,828,884	5.80%
Other Expenses:					
Inst. Financial Aid/Match	41,388,886	42,070,751	43,175,806	1,105,055	2.60%
Waivers	10,365,936	11,291,618	12,959,194	1,667,576	14.80%
Utilities	22,123,124	21,545,094	22,813,871	1,268,777	5.90%
All Other Expenses	105,202,591	109,204,554	107,534,834	(1,669,720)	-1.50%
Total Other Expenses	179,080,537	184,112,017	186,483,705	2,371,688	1.30%
Total Expenditures	722,830,116	717,391,086	750,591,658	33,200,572	4.60%
Addition to (Use of) Funds Before Transfers	26,995,938	32,601,461	26,205,637	(6,395,824)	-19.60%
Designated Transfers					
Debt Service	(34,411,846)	(36,149,496)	(33,727,073)	2,422,423	-6.70%
Auxiliary Renewal and Replacement	(341,208)	(1,781,330)	-	1,781,330	-100.00%
Total Designated Transfers	(34,753,054)	(37,930,826)	(33,727,073)	4,203,753	-11.10%
Transfers and Additional Commitments					
Transfer to SO - GF/OF swap	-	-	-	-	NA
CCSU Transfer to Housing Reserve	-	(500,000)	-	500,000	-100.00%
CCSU Transfer to Telecome Reserves	-	(250,000)	-	250,000	-100.00%
Gear Up Set Aside Year 1 (SCSU for FY19)	1,218,483	2,100,000	-	(2,100,000)	-100.00%
FY18 Longevity Pay Set Aside for FY19	3,891,191	2,003,535	-	(2,003,535)	-100.00%
Total Transfers and Commitments	5,109,674	3,353,535	-	(3,353,535)	-100.00%
Net Change Subtotal	(2,647,442)	(1,975,830)	(7,521,436)	(5,545,606)	280.70%
WCSU Foundation Reserves - Tuition Offset	1,225,784	1,069,434	-	(1,069,434)	-100.00%
Net Change	(1,421,658)	(906,396)	(7,521,436)	(6,615,040)	729.80%

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY20 Budget

	CSU Total	Central	Eastern	Southern	Western	System Office
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:						
Tuition FT and PT (Gross)	178,265,034	62,951,203	26,870,991	58,271,468	30,171,372	-
Student Fees	186,084,618	63,392,695	29,560,870	61,565,127	31,565,926	-
Accident Insurance	1,179,704	341,000	187,560	469,209	181,935	-
State Appropriations	145,180,562	42,911,250	29,222,133	40,879,589	27,551,177	4,616,413
Addtl State Appropriation (Dev Education, Outcomes and	1,850,052	687,513	387,513	387,513	387,513	-
Fringe Benefits Paid By State	144,628,877	46,169,627	26,069,614	43,747,762	25,158,377	3,483,497
Housing	70,725,911	17,458,807	22,434,475	19,344,974	11,487,655	-
Food Service	35,204,992	12,184,415	7,309,636	9,519,258	6,191,683	-
All Other Revenue	21,510,104	9,259,949	2,349,911	5,385,681	4,514,563	-
Less: Contra Revenue	(7,832,559)	(3,091,734)	(1,057,150)	(2,415,000)	(1,268,675)	-
Total Revenue	776,797,295	252,264,725	143,335,553	237,155,581	135,941,526	8,099,910
Expenditures:						
Personal Services:						
Total Full Time	265,276,099	85,954,021	45,184,513	81,538,652	48,020,903	4,578,010
Part Time:						
Lecturers (PTLs)	36,613,547	11,310,835	5,481,172	12,373,432	7,448,108	-
Lecturers (NCLs)	3,338,650	1,525,835	300,131	1,260,000	252,684	-
Perm/Intermit PT	1,383,516	301,000	234,000	692,847	117,267	38,402
University Assistants	4,592,822	995,000	1,748,891	1,083,406	765,525	-
Graduate Assistants	2,403,174	620,580	290,000	1,275,782	216,812	-
Student Labor	10,605,811	2,742,000	2,910,337	3,087,054	1,866,420	-
Other Part Time	1,782,629	644,000	253,221	461,936	423,472	-
Total Part Time	60,720,149	18,139,250	11,217,752	20,234,457	11,090,288	38,402
Overtime	3,771,562	802,000	1,033,000	1,093,607	842,955	-
All Other Personal Services	8,755,883	2,959,352	1,505,560	2,918,282	1,307,885	64,804
Subtotal Personal Services	338,523,693	107,854,623	58,940,825	105,784,998	61,262,031	4,681,216
Fringe Benefits	224,431,290	71,032,560	41,961,388	68,760,249	39,193,597	3,483,496
Worker's Comp. Recovery	1,152,970	358,097	199,313	400,000	195,560	-
Total P.S. & Fringe Benefits	564,107,953	179,245,280	101,101,526	174,945,247	100,651,188	8,164,712
Other Expenses:						
Inst. Financial Aid/Match	43,175,806	13,820,649	11,444,282	12,304,750	5,606,125	-
Waivers	12,959,194	3,204,591	1,496,704	6,934,620	1,323,279	-
Utilities	22,813,871	6,113,662	5,109,420	7,351,500	4,239,289	-
All Other Expenses	107,534,834	36,963,457	17,881,108	28,906,927	19,636,998	4,146,344
Total Other Expenses	186,483,705	60,102,359	35,931,514	55,497,797	30,805,691	4,146,344
Total Expenditures	750,591,658	239,347,639	137,033,040	230,443,044	131,456,879	12,311,056
Addition to (Use of) Funds Before Transfers	26,205,637	12,917,086	6,302,513	6,712,537	4,484,647	(4,211,146)
Designated Transfers						
Debt Service	(33,727,073)	(11,880,500)	(7,045,446)	(8,946,746)	(5,854,381)	-
Auxiliary Renewal and Replacement	-	-	-	-	-	-
Total Designated Transfers	(33,727,073)	(11,880,500)	(7,045,446)	(8,946,746)	(5,854,381)	-
Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	-	(1,036,586)	(1,036,586)	(1,036,586)	(1,036,586)	4,146,344
Gear Up Set Aside Year 1 (SCSU for FY19)	-	-	-	-	-	-
Total Transfers and Commitments	-	(1,036,586)	(1,036,586)	(1,036,586)	(1,036,586)	4,146,344
Net Change Subtotal	(7,521,436)	-	(1,779,519)	(3,270,795)	(2,406,320)	(64,802)
WCSU Foundation Reserves - Tuition Offset	-	-	-	-	-	-
Net Change	(7,521,436)	-	(1,779,519)	(3,270,795)	(2,406,320)	(64,802)

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Projection

	CSU Total	Central	Eastern	Southern	Western	System Office
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:						
Tuition FT and PT (Gross)	170,258,412	60,372,309	26,134,974	55,532,716	28,218,413	-
Student Fees	179,316,715	61,609,045	28,784,028	59,010,291	29,913,351	-
Accident Insurance	1,369,971	458,000	220,632	450,239	241,100	-
State Appropriations	143,675,994	42,255,367	29,146,809	40,669,444	27,450,565	4,153,809
Addtl State Appropriation (Dev Education, Outcomes and	1,850,052	687,513	387,513	387,513	387,513	-
Fringe Benefits Paid By State	136,492,196	43,693,977	24,827,454	41,472,760	24,088,260	2,409,745
Housing	69,377,799	17,342,696	22,013,718	18,873,145	11,148,240	-
Food Service	34,183,226	12,009,452	7,159,644	9,153,133	5,860,997	-
All Other Revenue	21,693,752	9,391,391	2,494,181	5,285,000	4,359,010	164,170
Less: Contra Revenue	(8,225,570)	(3,751,222)	(1,027,700)	(2,300,000)	(1,146,648)	-
Total Revenue	749,992,547	244,068,528	140,141,253	228,534,241	130,520,801	6,727,724
Expenditures:						
Personal Services:						
Total Full Time	249,921,041	79,377,192	43,705,338	77,231,515	45,730,086	3,876,910
Part Time:						
Lecturers (PTLs)	36,412,207	11,749,145	5,375,967	12,069,935	7,217,160	-
Lecturers (NCLs)	3,187,806	1,459,121	288,034	1,200,000	240,651	-
Perm/Intermit PT	1,257,973	407,855	132,232	552,183	135,819	29,884
University Assistants	4,145,349	960,000	1,426,226	1,040,530	718,593	-
Graduate Assistants	2,254,123	620,580	221,516	1,242,727	169,300	-
Student Labor	10,302,146	2,654,262	2,765,660	3,087,054	1,795,170	-
Other Part Time	1,949,955	848,456	258,253	439,939	403,307	-
Total Part Time	59,509,559	18,699,419	10,467,888	19,632,368	10,680,000	29,884
Overtime	4,008,354	1,002,000	1,032,869	1,041,530	931,955	-
All Other Personal Services	11,195,770	3,749,954	2,153,728	3,537,074	1,622,335	132,679
Subtotal Personal Services	324,634,724	102,828,565	57,359,823	101,442,487	58,964,376	4,039,473
Fringe Benefits	207,594,975	64,021,822	38,663,809	65,706,444	36,609,463	2,593,437
Worker's Comp. Recovery	1,049,370	331,112	163,888	400,000	154,370	-
Total P.S. & Fringe Benefits	533,279,069	167,181,499	96,187,520	167,548,931	95,728,209	6,632,910
Other Expenses:						
Inst. Financial Aid/Match	42,070,751	13,580,074	11,390,394	11,718,810	5,381,473	-
Waivers	11,291,618	3,073,296	1,399,155	5,572,537	1,246,630	-
Utilities	21,545,094	5,613,662	4,599,754	7,139,978	4,191,700	-
All Other Expenses	109,204,554	39,086,867	18,280,430	28,758,148	18,927,424	4,151,685
Total Other Expenses	184,112,017	61,353,899	35,669,733	53,189,473	29,747,227	4,151,685
Total Expenditures	717,391,086	228,535,398	131,857,253	220,738,404	125,475,436	10,784,595
Addition to (Use of) Funds Before Transfers	32,601,461	15,533,130	8,284,000	7,795,837	5,045,365	(4,056,871)
Designated Transfers						
Debt Service	(36,149,496)	(12,911,829)	(6,896,973)	(9,710,529)	(6,630,165)	-
Auxiliary Renewal and Replacement	(1,781,330)	(500,000)	(1,281,330)	-	-	-
Total Designated Transfers	(37,930,826)	(13,411,829)	(8,178,303)	(9,710,529)	(6,630,165)	-
Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	-	(995,558)	(995,558)	(995,558)	(995,558)	3,982,232
Other Transfer - Housing Reserve	(500,000)	(500,000)	-	-	-	-
Other Transfer - Telecom Reserves	(250,000)	(250,000)	-	-	-	-
Gear Up Set Aside Year 1 (SCSU for FY19)	2,100,000	-	-	2,100,000	-	-
FY18 Longevity Pay Set Aside for FY19	2,003,535	-	889,861	810,250	303,424	-
Total Transfers and Commitments	3,353,535	(1,745,558)	(105,697)	1,914,692	(692,134)	3,982,232
Net Change Subtotal	(1,975,830)	375,743	-	-	(2,276,934)	(74,639)
WCSU Foundation Reserves - Tuition Offset	1,069,434	-	-	-	1,069,434	-
Net Change	(906,396)	375,743	-	-	(1,207,500)	(74,639)

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY19 Original Budget

	CSU Total	Central	Eastern	Southern	Western	System Office
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:						
Tuition FT and PT (Gross)	170,670,660	60,882,396	25,992,710	54,340,016	29,455,538	
Student Fees	181,414,171	61,880,311	29,001,134	59,399,016	31,133,710	
Accident Insurance	1,334,550	468,000	247,980	373,000	245,570	-
State Appropriations	144,017,627	42,343,091	29,223,718	40,755,319	27,521,648	4,173,851
Additl State Appropriation (Dev Education, Outcomes anc	2,000,052	837,513	387,513	387,513	387,513	-
Fringe Benefits Paid By State	134,154,321	42,908,918	24,414,834	40,726,114	23,694,711	2,409,744
Housing	69,233,963	16,853,587	22,259,473	18,992,393	11,128,510	-
Food Service	34,595,944	11,702,283	7,507,434	9,404,000	5,982,227	-
All Other Revenue	20,752,746	8,956,241	2,027,602	5,285,000	4,283,903	200,000
Less: Contra Revenue	(8,347,980)	(3,751,222)	(1,490,908)	(1,900,000)	(1,205,850)	-
Total Revenue	749,826,054	243,081,118	139,571,490	227,762,371	132,627,480	6,783,595
Expenditures:						
Personal Services:						
Total Full Time	256,189,885	83,401,372	44,541,157	77,906,681	46,266,359	4,074,316
Part Time:						
Lecturers (PTLs)	35,749,833	11,315,571	5,302,443	11,600,000	7,531,819	-
Lecturers (NCLs)	2,829,103	1,404,786	228,092	1,000,000	196,225	-
Perm/Intermit PT	1,643,625	407,855	221,810	840,000	140,264	33,696
University Assistants	4,129,445	930,000	1,416,314	1,000,000	783,131	-
Graduate Assistants	1,988,284	320,000	281,472	1,180,000	206,812	-
Student Labor	10,104,137	1,956,262	3,108,455	3,160,000	1,879,420	-
Other Part Time	1,885,676	884,456	245,312	350,000	405,908	-
Total Part Time	58,330,103	17,218,930	10,803,898	19,130,000	11,143,579	33,696
Overtime	3,771,945	806,000	1,122,990	1,050,000	792,955	-
All Other Personal Services	10,964,217	3,735,262	1,824,534	3,425,000	1,979,421	-
Subtotal Personal Services	329,256,150	105,161,564	58,292,579	101,511,681	60,182,314	4,108,012
Fringe Benefits	213,391,051	67,556,820	40,154,261	66,337,884	36,904,504	2,437,582
Worker's Comp. Recovery	1,102,378	346,410	166,785	400,000	189,183	-
Total P.S. & Fringe Benefits	543,749,579	173,064,794	98,613,625	168,249,565	97,276,001	6,545,594
Other Expenses:						
Inst. Financial Aid/Match	41,388,886	13,580,074	11,049,282	11,478,810	5,280,720	-
Waivers	10,365,936	2,898,957	1,450,731	4,738,342	1,277,906	-
Utilities	22,123,124	6,120,191	4,762,428	7,149,589	4,090,916	-
All Other Expenses	105,202,591	35,353,464	17,737,818	29,227,357	18,645,955	4,237,997
Total Other Expenses	179,080,537	57,952,686	35,000,259	52,594,098	29,295,497	4,237,997
Total Expenditures	722,830,116	231,017,480	133,613,884	220,843,663	126,571,498	10,783,591
Addition to (Use of) Funds Before Transfers	26,995,938	12,063,638	5,957,606	6,918,708	6,055,982	(3,999,996)
Designated Transfers						
Debt Service	(34,411,846)	(12,194,833)	(7,030,468)	(9,241,589)	(5,944,956)	-
Auxiliary Renewal and Replacement	(341,208)	-	-	-	(341,208)	-
Total Designated Transfers	(34,753,054)	(12,194,833)	(7,030,468)	(9,241,589)	(6,286,164)	-
Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	-	(995,602)	(995,602)	(995,602)	(995,602)	3,982,408
Gear Up Set Aside Year 1 (SCSU for FY19)	1,218,483			1,218,483		
FY18 Longevity Pay Set Aside for FY19	3,891,191	1,126,797	646,806	2,100,000	-	17,588
Total Transfers and Commitments	5,109,674	131,195	(348,796)	2,322,881	(995,602)	3,999,996
Net Change Subtotal	(2,647,442)	-	(1,421,658)	-	(1,225,784)	-
WCSU Foundation Reserves - Tuition Offset	1,225,784	-	-	-	1,225,784	-
Net Change	(1,421,658)	-	(1,421,658)	-	-	-

CENTRAL CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY20 Budget, FY19 Projection and Budget

	FY19 Budget	FY19 Projection	FY20 Budget	FY20 Bud vs FY19 Proj	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	48,350,944	47,767,498	49,881,281	2,113,783	4.40%
Part Time Tuition (Gross)	12,531,452	12,604,811	13,069,922	465,111	3.70%
General University Fee (PT students)	11,881,986	11,967,527	12,466,406	498,879	4.20%
University General Fee (excluding Accident Ins.)	28,737,000	28,685,000	29,731,000	1,046,000	3.60%
University Fee (DS)	7,557,000	7,385,000	7,273,000	(112,000)	-1.50%
Extension Fee (Gross)	11,004,000	10,884,010	11,106,331	222,321	2.00%
All Other Student Fees	2,700,325	2,687,508	2,815,958	128,450	4.80%
Accident Insurance	468,000	458,000	341,000	(117,000)	-25.50%
State Appropriations	42,343,091	42,255,367	42,911,250	655,883	1.60%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	837,513	687,513	687,513	-	0.00%
Fringe Benefits Paid By State	42,908,918	43,693,977	46,169,627	2,475,650	5.70%
Housing	16,853,587	17,342,696	17,458,807	116,111	0.70%
Food Service	11,702,283	12,009,452	12,184,415	174,963	1.50%
All Other Revenue	8,956,241	9,391,391	9,259,949	(131,442)	-1.40%
Less: Contra Revenue	(3,751,222)	(3,751,222)	(3,091,734)	659,488	-17.60%
Total Revenue	243,081,118	244,068,528	252,264,725	8,196,197	3.40%
Expenditures:					
Personal Services:					
Total Full Time	83,401,372	79,377,192	85,954,021	6,576,829	8.30%
Part Time:					
Lecturers (PTLs)	11,315,571	11,749,145	11,310,835	(438,310)	-3.70%
Lecturers (NCLs)	1,404,786	1,459,121	1,525,835	66,714	4.60%
Perm/Intermit PT	407,855	407,855	301,000	(106,855)	-26.20%
University Assistants	930,000	960,000	995,000	35,000	3.60%
Graduate Assistants	320,000	620,580	620,580	-	0.00%
Student Labor	1,956,262	2,654,262	2,742,000	87,738	3.30%
Other Part Time	884,456	848,456	644,000	(204,456)	-24.10%
Total Part Time	17,218,930	18,699,419	18,139,250	(560,169)	-3.00%
Overtime	806,000	1,002,000	802,000	(200,000)	-20.00%
All Other Personal Services	3,735,262	3,749,954	2,959,352	(790,602)	-21.10%
Subtotal Personal Services	105,161,564	102,828,565	107,854,623	5,026,058	4.90%
Fringe Benefits	67,556,820	64,021,822	71,032,560	7,010,738	11.00%
Worker's Comp. Recovery	346,410	331,112	358,097	26,985	8.10%
Total P.S. & Fringe Benefits	173,064,794	167,181,499	179,245,280	12,063,781	7.20%
Other Expenses:					
Inst. Financial Aid/Match	13,580,074	13,580,074	13,820,649	240,575	1.80%
Waivers	2,898,957	3,073,296	3,204,591	131,295	4.30%
Utilities	6,120,191	5,613,662	6,113,662	500,000	8.90%
All Other Expenses	35,353,464	39,086,867	36,963,457	(2,123,410)	-5.40%
Total Other Expenses	57,952,686	61,353,899	60,102,359	(1,251,540)	-2.00%
Total Expenditures	231,017,480	228,535,398	239,347,639	10,812,241	4.70%
Addition to (Use of) Funds Before Transfers	12,063,638	15,533,130	12,917,086	(2,616,044)	-16.80%
Designated Transfers					
Debt Service (University Fee)	(7,444,000)	(7,272,000)	(7,160,000)	112,000	-1.50%
Debt Service Residence Halls	(4,000,000)	(4,909,797)	(4,000,000)	909,797	-18.50%
Debt Service Parking Garage	(750,833)	(730,032)	(720,500)	9,532	-1.30%
Auxiliary Renewal and Replacement	-	(500,000)	-	500,000	-100.00%
Total Designated Transfers	(12,194,833)	(13,411,829)	(11,880,500)	1,531,329	-11.40%
Transfers and Additional Commitments					
Transfer to SO - GF/OF swap	(995,602)	(995,558)	(1,036,586)	(41,028)	4.10%
Other Transfer - Housing Reserve	-	(500,000)	-	500,000	-100.00%
Other Transfer - Telecome Reserves	-	(250,000)	-	250,000	-100.00%
FY18 Longevity Pay Set Aside for FY19	1,126,797	-	-	-	NA
Total Transfers and Commitments	131,195	(1,745,558)	(1,036,586)	708,972	-40.60%
Net Change	-	375,743	-	(375,743)	-100.00%

EASTERN CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY20 Budget, FY19 Projection and Budget

	FY19 Budget	FY19 Projection	FY20 Budget	FY20 Bud vs FY19 Proj	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	24,176,626	24,364,041	25,102,923	738,882	3.00%
Part Time Tuition (Gross)	1,816,084	1,770,933	1,768,068	(2,865)	-0.20%
General University Fee (PT students)	2,038,593	2,000,753	1,997,565	(3,188)	-0.20%
University General Fee (excluding Accident Ins.)	18,860,688	18,977,512	19,835,512	858,000	4.50%
University Fee (DS)	3,957,158	3,974,174	3,950,130	(24,044)	-0.60%
Extension Fee (Gross)	3,071,630	2,798,892	2,776,294	(22,598)	-0.80%
All Other Student Fees	1,073,065	1,032,697	1,001,369	(31,328)	-3.00%
Accident Insurance	247,980	220,632	187,560	(33,072)	-15.00%
State Appropriations	29,223,718	29,146,809	29,222,133	75,324	0.30%
Addtl State Appropriation (Dev Education, Outcomes and IMRP)	387,513	387,513	387,513	-	0.00%
Fringe Benefits Paid By State	24,414,834	24,827,454	26,069,614	1,242,160	5.00%
Housing	22,259,473	22,013,718	22,434,475	420,757	1.90%
Food Service	7,507,434	7,159,644	7,309,636	149,992	2.10%
All Other Revenue	2,027,602	2,494,181	2,349,911	(144,270)	-5.80%
Less: Contra Revenue	(1,490,908)	(1,027,700)	(1,057,150)	(29,450)	2.90%
Total Revenue	139,571,490	140,141,253	143,335,553	3,194,300	2.30%
Expenditures:					
Personal Services:					
Total Full Time	44,541,157	43,705,338	45,184,513	1,479,175	3.40%
Part Time:					
Lecturers (PTLs)	5,302,443	5,375,967	5,481,172	105,205	2.00%
Lecturers (NCLs)	228,092	288,034	300,131	12,097	4.20%
Perm/Intermit PT	221,810	132,232	234,000	101,768	77.00%
University Assistants	1,416,314	1,426,226	1,748,891	322,665	22.60%
Graduate Assistants	281,472	221,516	290,000	68,484	30.90%
Student Labor	3,108,455	2,765,660	2,910,337	144,677	5.20%
Other Part Time	245,312	258,253	253,221	(5,032)	-1.90%
Total Part Time	10,803,898	10,467,888	11,217,752	749,864	7.20%
Overtime	1,122,990	1,032,869	1,033,000	131	0.00%
All Other Personal Services	1,824,534	2,153,728	1,505,560	(648,168)	-30.10%
Subtotal Personal Services	58,292,579	57,359,823	58,940,825	1,581,002	2.80%
Fringe Benefits	40,154,261	38,663,809	41,961,388	3,297,579	8.50%
Worker's Comp. Recovery	166,785	163,888	199,313	35,425	21.60%
Total P.S. & Fringe Benefits	98,613,625	96,187,520	101,101,526	4,914,006	5.10%
Other Expenses:					
Inst. Financial Aid/Match	11,049,282	11,390,394	11,444,282	53,888	0.50%
Waivers	1,450,731	1,399,155	1,496,704	97,549	7.00%
Utilities	4,762,428	4,599,754	5,109,420	509,666	11.10%
All Other Expenses	17,737,818	18,280,430	17,881,108	(399,322)	-2.20%
Total Other Expenses	35,000,259	35,669,733	35,931,514	261,781	0.70%
Total Expenditures	133,613,884	131,857,253	137,033,040	5,175,787	3.90%
Addition to (Use of) Funds Before Transfers	5,957,606	8,284,000	6,302,513	(1,981,487)	-23.90%
Designated Transfers					
Debt Service (University Fee)	(3,917,887)	(3,937,926)	(3,914,101)	23,825	-0.60%
Debt Service Residence Halls	(2,730,719)	(2,586,781)	(2,768,130)	(181,349)	7.00%
Debt Service Parking Garage	(381,862)	(372,266)	(363,215)	9,051	-2.40%
Auxiliary Renewal and Replacement	0	(1,281,330)	0	1,281,330	-100.00%
Total Designated Transfers	(7,030,468)	(8,178,303)	(7,045,446)	1,132,857	-13.90%
Transfers and Additional Commitments					
Transfer to SO - GF/OF swap	(995,602)	(995,558)	(1,036,586)	(41,028)	4.10%
FY18 Longevity Pay Set Aside for FY19	646,806	889,861	-	(889,861)	-100.00%
Total Transfers and Commitments	(348,796)	(105,697)	(1,036,586)	(930,889)	880.70%
Net Change	(1,421,658)	-	(1,779,519)	(1,779,519)	NA

SOUTHERN CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY20 Budget, FY19 Projection and Budget

	FY19 Budget	FY19 Projection	FY20 Budget	FY20 Bud vs FY19 Proj Inc (Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	45,990,515	46,374,723	48,693,459	2,318,736	5.00%
Part Time Tuition (Gross)	8,349,501	9,157,993	9,578,009	420,016	4.60%
General University Fee (PT students)	8,404,379	9,151,985	9,745,838	593,853	6.50%
University General Fee (excluding Accident Ins.)	30,249,429	29,138,869	30,595,812	1,456,943	5.00%
University Fee (DS)	7,141,589	7,155,883	7,121,746	(34,137)	-0.50%
Extension Fee (Gross)	10,897,064	10,763,554	11,301,731	538,177	5.00%
All Other Student Fees	2,706,555	2,800,000	2,800,000	-	0.00%
Accident Insurance	373,000	450,239	469,209	18,970	4.20%
State Appropriations	40,755,319	40,669,444	40,879,589	210,145	0.50%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	387,513	387,513	387,513	-	0.00%
Fringe Benefits Paid By State	40,726,114	41,472,760	43,747,762	2,275,002	5.50%
Housing	18,992,393	18,873,145	19,344,974	471,829	2.50%
Food Service	9,404,000	9,153,133	9,519,258	366,125	4.00%
All Other Revenue	5,285,000	5,285,000	5,385,681	100,681	1.90%
Less: Contra Revenue	(1,900,000)	(2,300,000)	(2,415,000)	(115,000)	5.00%
Total Revenue	227,762,371	228,534,241	237,155,581	8,621,340	3.80%
Expenditures:					
Personal Services:					
Total Full Time	77,906,681	77,231,515	81,538,652	4,307,137	5.60%
Part Time:					
Lecturers (PTLs)	11,600,000	12,069,935	12,373,432	303,497	2.50%
Lecturers (NCLs)	1,000,000	1,000,000	1,260,000	60,000	5.00%
Perm/Intermit PT	840,000	552,183	692,847	140,664	25.50%
University Assistants	1,000,000	1,040,530	1,083,406	42,876	4.10%
Graduate Assistants	1,180,000	1,242,727	1,275,782	33,055	2.70%
Student Labor	3,160,000	3,087,054	3,087,054	-	0.00%
Other Part Time	350,000	439,939	461,936	21,997	5.00%
Total Part Time	19,130,000	19,632,368	20,234,457	602,089	3.10%
Overtime	1,050,000	1,041,530	1,093,607	52,077	5.00%
All Other Personal Services	3,425,000	3,537,074	2,918,282	(618,792)	-17.50%
Subtotal Personal Services	101,511,681	101,442,487	105,784,998	4,342,511	4.30%
Fringe Benefits	66,337,884	65,706,444	68,760,249	3,053,805	4.60%
Worker's Comp. Recovery	400,000	400,000	400,000	-	0.00%
Total P.S. & Fringe Benefits	168,249,565	167,548,931	174,945,247	7,396,316	4.40%
Other Expenses:					
Inst. Financial Aid/Match	11,478,810	11,718,810	12,304,750	585,940	5.00%
Waivers	4,738,342	5,572,537	6,934,620	1,362,083	24.40%
Utilities	7,149,589	7,139,978	7,351,500	211,522	3.00%
All Other Expenses	29,227,357	28,758,148	28,906,927	148,779	0.50%
Total Other Expenses	52,594,098	53,189,473	55,497,797	2,308,324	4.30%
Total Expenditures	220,843,663	220,738,404	230,443,044	9,704,640	4.40%
Addition to (Use of) Funds Before Transfers	6,918,708	7,795,837	6,712,537	(1,083,300)	-13.90%
Designated Transfers					
Debt Service (University Fee)	(6,966,589)	(6,980,883)	(6,946,746)	34,137	-0.50%
Debt Service Residence Halls	(1,000,000)	(1,200,000)	(1,000,000)	200,000	-16.70%
Debt Service Parking Garage	(1,275,000)	(1,529,646)	(1,000,000)	529,646	-34.60%
Auxiliary Renewal and Replacement	-	-	-	-	NA
Total Designated Transfers	(9,241,589)	(9,710,529)	(8,946,746)	763,783	-7.90%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	(995,602)	(995,558)	(1,036,586)	(41,028)	4.10%
Gear Up Set Aside Year 1 (for FY19)	1,218,483	2,100,000	-	(2,100,000)	-100.00%
FY18 Longevity Pay Set Aside for FY19	2,100,000	810,250	-	(810,250)	-100.00%
Total Transfers and Commitments	2,322,881	1,914,692	(1,036,586)	(2,951,278)	-154.10%
Net Change	-	-	(3,270,795)	(3,270,795)	NA

WESTERN CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY20 Budget, FY19 Projection and Budget

	FY19 Budget	FY19 Projection	FY20 Budget	FY20 Bud vs FY19 Proj	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	24,087,551	23,114,676	24,811,114	1,696,438	7.30%
Part Time Tuition (Gross)	5,367,987	5,103,737	5,360,258	256,521	5.00%
General University Fee (PT students)	4,910,533	4,588,896	4,820,849	231,953	5.10%
University General Fee (excluding Accident Ins.)	16,461,069	15,903,842	17,024,216	1,120,374	7.00%
University Fee (DS)	3,870,768	3,709,384	3,769,557	60,173	1.60%
Extension Fee (Gross)	3,740,875	3,738,936	3,906,654	167,718	4.50%
All Other Student Fees	2,150,465	1,972,293	2,044,650	72,357	3.70%
Accident Insurance	245,570	241,100	181,935	(59,165)	-24.50%
State Appropriations	27,521,648	27,450,565	27,551,177	100,612	0.40%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	387,513	387,513	387,513	-	0.00%
Fringe Benefits Paid By State	23,694,711	24,088,260	25,158,377	1,070,117	4.40%
Housing	11,128,510	11,148,240	11,487,655	339,415	3.00%
Food Service	5,982,227	5,860,997	6,191,683	330,686	5.60%
All Other Revenue	4,283,903	4,359,010	4,514,563	155,553	3.60%
Less: Contra Revenue	(1,205,850)	(1,146,648)	(1,268,675)	(122,027)	10.60%
Total Revenue	132,627,480	130,520,801	135,941,526	5,420,725	4.20%
Expenditures:					
Personal Services:					
Total Full Time	46,266,359	45,730,086	48,020,903	2,290,817	5.00%
Part Time:					
Lecturers (PTLs)	7,531,819	7,217,160	7,448,108	230,948	3.20%
Lecturers (NCLs)	196,225	240,651	252,684		
Perm/Intermit PT	140,264	135,819	117,267	(18,552)	-13.70%
University Assistants	783,131	718,593	765,525	46,932	6.50%
Graduate Assistants	206,812	169,300	216,812	47,512	28.10%
Student Labor	1,879,420	1,795,170	1,866,420	71,250	4.00%
Other Part Time	405,908	403,307	423,472	20,165	5.00%
Total Part Time	11,143,579	10,680,000	11,090,288	410,288	3.80%
Overtime	792,955	931,955	842,955	(89,000)	-9.50%
All Other Personal Services	1,979,421	1,622,335	1,307,885	(314,450)	-19.40%
Subtotal Personal Services	60,182,314	58,964,376	61,262,031	2,297,655	3.90%
Fringe Benefits	36,904,504	36,609,463	39,193,597	2,584,134	7.10%
Worker's Comp. Recovery	189,183	154,370	195,560	41,190	26.70%
Total P.S. & Fringe Benefits	97,276,001	95,728,209	100,651,188	4,922,979	5.10%
Other Expenses:					
Inst. Financial Aid/Match	5,280,720	5,381,473	5,606,125	224,652	4.20%
Waivers	1,277,906	1,246,630	1,323,279	76,649	6.10%
Utilities	4,090,916	4,191,700	4,239,289	47,589	1.10%
All Other Expenses	18,645,955	18,927,424	19,636,998	709,574	3.70%
Total Other Expenses	29,295,497	29,747,227	30,805,691	1,058,464	3.60%
Total Expenditures	126,571,498	125,475,436	131,456,879	5,981,443	4.80%
Addition to (Use of) Funds Before Transfers	6,055,982	5,045,365	4,484,647	(560,718)	-11.10%
Designated Transfers					
Debt Service (University Fee)	(3,835,931)	(4,543,007)	(3,731,861)	811,146	-17.90%
Debt Service Residence Halls	(1,347,366)	(1,345,282)	(1,370,086)	(24,804)	1.80%
Debt Service Parking Garage	(690,130)	(671,770)	(681,460)	(9,690)	1.40%
Debt Service WS Parking Garage	(71,529)	(70,106)	(70,974)	(868)	1.20%
Auxiliary Renewal and Replacement	(341,208)	-	-	-	NA
Total Designated Transfers	(6,286,164)	(6,630,165)	(5,854,381)	775,784	-11.70%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	(995,602)	(995,558)	(1,036,586)	(41,028)	4.10%
FY18 Longevity Pay Set Aside for FY19	-	303,424	-	(303,424)	-100.00%
Total Transfers and Commitments	(995,602)	(692,134)	(1,036,586)	(344,452)	49.80%
Net Change Subtotal	(1,225,784)	(2,276,934)	(2,406,320)	(129,386)	5.70%
WCSU Foundation Reserves - Tuition Offset	1,225,784	1,069,434	-	(1,069,434)	-100.00%
Net Change	-	(1,207,500)	(2,406,320)	(1,198,820)	99.30%

SYSTEM OFFICE/SYSTEMWIDE/MANDATES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY20 Budget, FY19 Projection and Budget

	FY19 Budget	FY19 Projection	FY20 Budget	FY20 Bud vs FY19 Proj	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	-	-	-	-	NA
Part Time Tuition (Gross)	-	-	-	-	NA
General University Fee (PT students)	-	-	-	-	NA
University General Fee (excluding Accident Ins.)	-	-	-	-	NA
University Fee (DS)	-	-	-	-	NA
Extension Fee (Gross)	-	-	-	-	NA
All Other Student Fees	-	-	-	-	NA
Accident Insurance	-	-	-	-	NA
State Appropriations	4,173,851	4,153,809	4,616,413	462,604	11.10%
Additl State Appropriation (Dev Education, Outcomes and IMRP)	-	-	-	-	NA
Fringe Benefits Paid By State	2,409,744	2,409,745	3,483,497	1,073,752	44.60%
Housing	-	-	-	-	NA
Food Service	-	-	-	-	NA
All Other Revenue	200,000	164,170	-	(164,170)	-100.00%
Less: Contra Revenue	-	-	-	-	NA
Total Revenue	6,783,595	6,727,724	8,099,910	1,372,186	20.40%
Expenditures:					
Personal Services:					
Total Full Time	4,074,316	3,876,910	4,578,010	701,100	18.10%
Part Time:					
Lecturers (PTLs)	-	-	-	-	NA
Lecturers (NCLs)	-	-	-	-	NA
Perm/Intermit PT	33,696	29,884	38,402	8,518	28.50%
University Assistants	-	-	-	-	NA
Graduate Assistants	-	-	-	-	NA
Student Labor	-	-	-	-	NA
Other Part Time	-	-	-	-	NA
Total Part Time	33,696	29,884	38,402	8,518	28.50%
Overtime	-	-	-	-	NA
All Other Personal Services	-	132,679	64,804	(67,875)	-51.20%
Subtotal Personal Services	4,108,012	4,039,473	4,681,216	641,743	15.90%
Fringe Benefits	2,437,582	2,593,437	3,483,496	890,059	34.30%
Worker's Comp. Recovery	-	-	-	-	NA
Total P.S. & Fringe Benefits	6,545,594	6,632,910	8,164,712	1,531,802	23.10%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	-	-	-	-	NA
All Other Expenses	4,237,997	4,151,685	4,146,344	(5,341)	-0.10%
Total Other Expenses	4,237,997	4,151,685	4,146,344	(5,341)	-0.10%
Total Expenditures	10,783,591	10,784,595	12,311,056	1,526,461	14.20%
Addition to (Use of) Funds Before Transfers	(3,999,996)	(4,056,871)	(4,211,146)	(154,275)	3.80%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	3,982,408	3,982,232	4,146,344	164,112	4.10%
Other Transfer - BOR Shortfall	-	-	-	-	NA
FY18 Longevity Pay Set Aside for FY19	17,588	-	-	-	NA
Total Transfers and Commitments	3,999,996	3,982,232	4,146,344	164,112	4.10%
Net Change	-	(74,639)	(64,802)	9,837	-13.20%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

ATTACHMENT F

Colleges: Consolidated

Account Name	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY20 Budget Dollars (\$)	FY19 Bud vs. FY18 Proj Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	125,263,324	124,426,274	124,455,473	29,199	0.00%
Fees	57,253,850	58,662,072	60,297,159	1,635,087	2.80%
State Appropriations	139,765,979	139,947,626	141,415,942	1,468,316	1.00%
Addtl State Appropriation (Dev Edu and Outcomes)	8,564,677	8,564,677	8,564,677	-	0.00%
GF Fringe Benefits Paid by State	122,629,413	122,958,008	130,624,377	7,666,369	6.20%
OF Fringe Benefits Paid by State	16,200,000	16,199,996	24,400,000	8,200,004	50.60%
Private Gifts, Grants and Contracts	113,200	109,644	109,605	(39)	0.00%
Sales of Educational Activities	497,473	712,808	691,580	(21,228)	-3.00%
All Other Revenue	3,642,225	3,658,389	3,346,091	(312,298)	-8.50%
Less Contra Revenue	-	(2,770,916)	(2,818,970)	(48,054)	1.70%
Total Revenue	473,930,141	472,468,578	491,085,934	18,617,356	3.90%
Expenditures:					
Personnel Services:					
Full Time (6101)	156,983,043	153,012,120	160,168,044	7,155,924	4.70%
Continuing Part Time (6111)	1,586,494	1,368,700	1,368,639	(61)	0.00%
Temporary Part Time (6102, B, D, G)	17,741,176	20,421,988	21,696,275	1,274,287	6.20%
Clinical EA (6102B)	6,353,902	5,937,222	6,227,322	290,100	4.90%
Contractual PTL (6103D)	41,188,902	43,217,972	44,519,254	1,301,282	3.00%
Contractual NCL (6103E)	4,327,095	3,926,422	4,549,145	622,723	15.90%
Contractual ECL (6103F)	6,840,020	7,748,458	7,873,948	125,490	1.60%
Student Labor (6104, H)	3,517,430	2,423,486	2,458,177	34,691	1.40%
Overtime (6107)	1,174,840	1,259,069	1,210,845	(48,224)	-3.80%
All Other Personnel Services	8,855,707	8,520,479	8,458,406	(62,073)	-0.70%
Subtotal Personnel Services	248,568,609	247,835,916	258,530,055	10,694,139	4.30%
Fringe Benefits	159,538,486	161,736,656	174,399,127	12,662,471	7.80%
Total P.S. & Fringe Benefits	408,107,095	409,572,572	432,929,182	23,356,610	5.70%
Other Expenses:					
Inst. Financial Aid/Match	17,802,444	16,187,638	16,135,059	(52,579)	-0.30%
Waivers	5,967,437	4,501,417	4,670,914	169,497	3.80%
Utilities	10,091,969	10,128,869	10,216,133	87,264	0.90%
All Other Expenses	40,396,306	41,886,393	45,776,475	3,890,082	9.30%
Total Other Expenses	74,258,156	72,704,317	76,798,581	4,094,264	5.60%
Total Expenditures	482,365,251	482,276,888	509,727,763	27,450,875	5.70%
Addition to (Use of) Funds Before Transfers	(8,435,110)	(9,808,311)	(18,641,829)	(8,833,518)	90.10%
Transfers, Additional Funds and Commitments					
Transfer in	13,290,259	15,661,318	14,981,812	(679,506)	-4.30%
Transfer out	(11,685,710)	(14,851,285)	(14,981,812)	(130,527)	0.90%
FY18 LNGV Pay Set Aside for FY19	1,169,377	329,059	-	(329,059)	-100.00%
Shared Services	(1,000,000)	-	-	-	NA
Total Transfers, Additional Funds and Commitments	1,773,926	1,139,092	-	(1,139,092)	-100.00%
Net Change Subtotal	(6,661,184)	(8,669,219)	(18,641,829)	(9,972,610)	115.00%
Restricted CB Reserves (2017 SEBAC)	-	699,960	-	(699,960)	-100.00%
CCC systemwide marketing campaign	-	-	(1,000,000)	(1,000,000)	NA
Net Change	(6,661,184)	(7,969,259)	(19,641,829)	(11,672,570)	146.50%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget

All Colleges Consolidating

<u>Account Name</u>	Consolidated	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:														
Tuition (Gross)	124,455,473	-	4,174,449	8,393,540	17,693,558	13,769,000	14,668,142	6,771,695	16,919,489	14,178,341	3,365,375	3,439,155	10,237,101	10,845,628
Fees	60,297,159	-	4,318,483	5,005,657	7,774,553	3,900,000	8,101,172	3,264,387	7,640,996	7,030,041	1,135,651	1,734,074	4,953,695	5,438,450
State Appropriations	141,415,942	12,794,712	6,785,637	9,667,197	16,919,703	12,286,966	14,498,998	7,147,113	16,638,472	13,155,097	5,914,979	5,857,974	9,983,285	9,765,809
Addtl State Appropriation (Dev Edu and Outcom	8,564,677	-	295,107	632,923	1,096,780	855,775	1,121,863	561,734	1,044,070	908,971	240,754	364,632	649,763	792,305
GF Fringe Benefits Paid by State	130,624,377	9,181,623	6,351,135	9,588,285	15,561,446	11,520,582	14,415,827	6,419,701	16,390,510	11,575,534	5,590,143	5,066,624	9,536,814	9,426,153
OF Fringe Benefits Paid by State	24,400,000	-	767,584	2,471,462	3,722,829	1,579,536	4,051,597	433,378	3,948,936	2,515,423	337,513	370,399	2,091,595	2,109,748
Private Gifts, Grants and Contracts	109,605	-	-	-	-	-	-	6,705	-	-	100,000	-	-	2,900
Sales of Educational Activities	691,580	-	9,000	35,000	45,000	130,000	9,000	3,050	127,180	190,000	-	-	-	143,350
All Other Revenue	3,346,091	-	198,750	141,400	165,000	275,000	315,961	205,000	303,645	295,400	56,131	228,500	746,994	414,310
Less Contra Revenue	(2,818,970)	-	(121,042)	(280,000)	(372,665)	(225,000)	(308,000)	(184,214)	(270,748)	(294,000)	(138,555)	(76,746)	(323,000)	(225,000)
Total Revenue	491,085,934	21,976,335	22,779,103	35,655,464	62,606,204	44,091,859	56,874,560	24,628,549	62,742,550	49,554,807	16,601,991	16,984,612	37,876,247	38,713,653
Expenditures:														
<u>Personnel Services:</u>														
Full Time (6101)	160,168,044	11,911,512	5,224,146	12,604,151	17,655,123	15,137,506	17,846,927	8,789,238	20,429,603	16,870,031	6,523,155	5,606,274	11,078,631	10,491,747
Continuing Part Time (6111)	1,368,639	10,766	39,157	-	60,267	153,900	-	43,249	194,210	205,571	-	334,804	-	326,715
Temporary Part Time (6102, B, D, G)	21,696,275	617,975	3,246,706	1,405,196	2,819,630	1,471,725	2,743,000	598,517	2,249,205	1,397,968	152,663	995,978	1,886,021	2,111,691
Clinical EA (6102B)	6,227,322	-	-	1,462,642	1,128,792	-	102,052	-	1,369,744	941,396	320,060	-	648,869	253,767
Contractual PTL (6103D)	44,519,254	-	1,529,818	2,536,710	6,961,526	4,230,362	4,962,720	2,497,383	6,008,881	4,827,440	1,263,300	1,424,166	3,950,011	4,326,937
Contractual NCL (6103E)	4,549,145	-	441,965	442,000	366,742	195,175	450,000	137,720	415,881	749,365	44,616	196,773	638,170	470,738
Contractual ECL (6103F)	7,873,948	-	862,144	465,500	1,087,638	467,281	1,290,307	506,002	860,052	842,110	107,467	77,176	488,209	820,062
Student Labor (6104, H)	2,458,177	26,080	111,900	38,000	650,000	228,000	250,000	225,843	171,155	332,000	36,129	16,667	231,000	141,403
Overtime (6107)	1,210,845	-	28,200	60,000	316,750	150,000	90,000	25,000	334,562	65,000	20,729	39,586	18,230	62,788
All Other Personnel Services	8,458,406	3,416,194	82,292	491,000	438,080	640,000	770,000	263,180	336,072	810,720	2,753	259,691	544,009	404,415
Subtotal Personnel Services	258,530,055	15,982,527	11,566,328	19,505,199	31,484,548	22,673,949	28,505,006	13,086,132	32,369,365	27,041,601	8,470,872	8,951,115	19,483,150	19,410,263
Fringe Benefits	174,399,127	9,181,623	8,155,019	13,932,148	20,842,771	14,930,000	21,093,704	7,526,965	22,981,119	16,201,450	6,371,754	5,807,248	13,296,620	14,078,706
Total P.S. & Fringe Benefits	432,929,182	25,164,150	19,721,347	33,437,347	52,327,319	37,603,949	49,598,710	20,613,097	55,350,484	43,243,051	14,842,626	14,758,363	32,779,770	33,488,969
<u>Other Expenses:</u>														
Inst. Financial Aid/Match	16,135,059	-	488,061	1,050,000	2,530,289	1,962,600	2,115,021	1,015,754	1,203,000	1,987,412	264,518	495,204	1,457,106	1,566,094
Waivers	4,670,914	-	172,560	245,000	452,303	460,000	260,000	214,996	1,537,985	657,200	229,820	61,050	200,000	180,000
Utilities	10,216,133	2,900	406,584	813,460	960,000	1,300,000	1,200,000	350,000	1,420,000	1,260,000	579,589	216,600	900,000	807,000
All Other Expenses	45,776,475	11,791,097	1,936,414	2,740,039	6,000,000	4,500,000	2,646,833	2,554,117	2,702,843	4,282,000	497,074	1,382,170	2,744,779	1,999,109
Total Other Expenses	76,798,581	11,793,997	3,003,619	4,848,499	9,942,592	8,222,600	6,221,854	4,134,867	6,863,828	8,186,612	1,571,001	2,155,024	5,301,885	4,552,203
Total Expenditures	509,727,763	36,958,147	22,724,966	38,285,846	62,269,911	45,826,549	55,820,564	24,747,964	62,214,312	51,429,663	16,413,627	16,913,387	38,081,655	38,041,172
Addition to (Use of) Funds Before Transfers	(18,641,829)	(14,981,812)	54,137	(2,630,382)	336,293	(1,734,690)	1,053,996	(119,415)	528,238	(1,874,856)	188,364	71,225	(205,408)	672,481
Transfers, Additional Funds and Commitments														
Transfer in	14,981,812	14,981,812	-	-	-	-	-	-	-	-	-	-	-	-
Transfer out	(14,981,812)	-	(534,237)	(929,907)	(2,131,082)	(1,528,736)	(1,953,996)	(836,448)	(1,988,548)	(1,813,446)	(388,364)	(456,835)	(1,248,176)	(1,172,037)
FY18 LNGV Pay Set Aside for FY19	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Shared Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Transfers, Additional Funds and Commitme	-	14,981,812	(534,237)	(929,907)	(2,131,082)	(1,528,736)	(1,953,996)	(836,448)	(1,988,548)	(1,813,446)	(388,364)	(456,835)	(1,248,176)	(1,172,037)
CCC systemwide marketing campaign	(1,000,000)	(1,000,000)												
Net Change	(19,641,829)	(1,000,000)	(480,100)	(3,560,289)	(1,794,789)	(3,263,426)	(900,000)	(955,863)	(1,460,310)	(3,688,302)	(200,000)	(385,610)	(1,453,584)	(499,556)

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Budget

All Colleges Consolidating

Account Name	Consolidated	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:														
Tuition (Gross)	125,263,324	-	4,272,125	8,327,100	17,720,146	13,138,450	15,584,832	6,956,918	16,675,973	15,530,446	2,977,681	3,548,989	9,888,039	10,642,625
Fees	57,253,850	-	4,153,307	4,536,884	7,800,733	3,913,450	7,159,186	3,240,901	7,568,435	7,141,512	1,054,006	1,581,064	4,371,500	4,732,872
State Appropriations	139,765,979	11,542,479	6,587,561	9,798,044	17,036,682	12,051,929	14,641,400	7,185,596	16,562,596	12,986,346	5,932,990	5,922,515	9,885,562	9,632,279
Addtl State Appropriation (Dev Edu and I	8,564,677	1,202,027	228,697	500,065	1,050,232	729,480	1,003,725	397,463	969,445	860,370	185,307	245,957	604,584	587,325
GF Fringe Benefits Paid by State	122,629,413	7,153,731	5,877,491	9,266,324	14,945,911	10,778,208	13,887,106	6,155,730	15,561,388	10,901,068	5,344,460	4,883,244	9,007,390	8,867,361
OF Fringe Benefits Paid by State	16,200,000	-	690,388	1,559,440	1,887,911	1,099,509	2,533,955	472,992	2,516,343	1,869,542	515,766	303,400	1,366,956	1,383,798
Private Gifts, Grants and Contracts	113,200	-	-	-	-	-	-	12,000	-	-	100,000	-	-	1,200
Sales of Educational Activities	497,473	-	21,500	-	38,000	-	9,100	5,000	113,873	200,000	-	-	-	110,000
All Other Revenue	3,642,225	200,000	200,896	193,275	348,652	575,000	337,134	176,565	178,350	277,350	65,000	194,900	660,000	235,103
Less Contra Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	473,930,141	20,098,237	22,031,965	34,181,132	60,828,267	42,286,026	55,156,438	24,603,165	60,146,403	49,766,634	16,175,210	16,680,069	35,784,031	36,192,563
Expenditures:														
Personnel Services:														
Full Time (6101)	156,983,043	11,495,881	5,160,924	11,763,554	17,487,891	13,948,632	18,800,349	8,410,355	19,991,436	16,038,606	6,469,436	5,706,484	10,908,819	10,800,676
Continuing Part Time (6111)	1,586,494	131,005	103,085	35,517	68,127	196,226	24,274	65,000	203,709	128,006	-	328,657	-	302,888
Temporary Part Time (6102, B, D, G)	17,741,176	12,433	2,622,831	1,249,375	2,566,526	1,450,400	1,723,234	513,045	2,054,811	1,766,026	116,178	745,927	1,661,326	1,259,064
Clinical EA (6102B)	6,353,902	-	-	1,534,675	1,168,543	-	96,732	-	1,418,000	877,676	310,660	-	663,447	284,169
Contractual PTL (6103D)	41,188,902	-	1,532,523	1,624,360	6,443,713	3,964,675	4,889,832	2,495,500	5,529,558	5,216,047	1,061,210	1,193,373	3,437,905	3,800,206
Contractual NCL (6103E)	4,327,095	-	527,561	390,003	425,731	185,000	342,030	283,077	416,500	724,915	50,000	223,910	300,000	458,368
Contractual ECL (6103F)	6,840,020	-	499,013	503,565	978,802	350,000	1,180,726	285,765	868,683	851,250	99,780	51,553	470,000	700,883
Student Labor (6104, H)	3,517,430	1,710,830	122,970	12,500	250,000	116,209	250,000	150,000	191,627	330,209	26,186	16,767	204,000	136,132
Overtime (6107)	1,174,840	-	28,150	103,540	290,000	150,000	100,339	25,000	265,800	50,000	45,192	45,062	18,000	53,757
All Other Personnel Services	8,855,707	3,247,447	131,663	756,100	528,380	450,000	1,086,826	279,886	427,812	692,500	141,178	356,421	369,939	387,555
Subtotal Personnel Services	248,568,609	16,597,596	10,728,720	17,973,189	30,207,713	20,811,142	28,494,342	12,507,628	31,367,936	26,675,235	8,319,820	8,668,154	18,033,436	18,183,698
Fringe Benefits	159,538,486	7,356,579	7,485,809	12,483,065	19,937,091	13,429,187	19,938,744	7,194,348	21,336,709	14,698,715	6,459,202	5,611,356	11,369,598	12,238,083
Total P.S. & Fringe Benefits	408,107,095	23,954,175	18,214,529	30,456,254	50,144,804	34,240,329	48,433,086	19,701,976	52,704,645	41,373,950	14,779,022	14,279,510	29,403,034	30,421,781
Other Expenses:														
Inst. Financial Aid/Match	17,802,444	-	585,079	1,120,000	2,540,746	1,824,900	2,256,648	992,572	2,403,146	2,221,037	397,037	507,456	1,402,611	1,551,212
Waivers	5,967,437	-	271,681	600,000	781,839	652,000	540,509	407,643	655,000	723,534	330,770	165,951	537,300	301,210
Utilities	10,091,969	-	413,922	879,300	756,652	1,344,000	1,147,300	376,246	1,370,148	1,242,000	517,497	319,904	850,000	875,000
All Other Expenses	40,396,306	7,561,414	2,291,150	2,485,566	5,466,548	4,056,000	2,510,736	2,512,219	2,677,695	4,109,955	844,595	1,197,549	2,424,500	2,258,379
Total Other Expenses	74,258,156	7,561,414	3,561,832	5,084,866	9,545,785	7,876,900	6,455,193	4,288,680	7,105,989	8,296,526	2,089,899	2,190,860	5,214,411	4,985,801
Total Expenditures	482,365,251	31,515,589	21,776,361	35,541,120	59,690,589	42,117,229	54,888,279	23,990,656	59,810,634	49,670,476	16,868,921	16,470,370	34,617,445	35,407,582
Addition to (Use of) Funds Before Transfe	(8,435,110)	(11,417,352)	255,604	(1,359,988)	1,137,678	168,797	268,159	612,509	335,769	96,158	(693,711)	209,699	1,166,586	784,981
Transfers, Additional Funds and Commitments														
Transfer in	13,290,259	11,685,710	91,521	-	397,939	237,000	286,700	20,000	-	275,000	115,000	57,459	-	123,930
Transfer out	(11,685,710)	-	(386,478)	(750,884)	(1,690,754)	(1,160,444)	(1,556,033)	(662,398)	(1,547,259)	(1,394,653)	(307,576)	(368,929)	(962,954)	(897,348)
FY18 LNGV Pay Set Aside for FY19	1,169,377	103,418	39,353	-	155,137	100,000	149,000	71,018	134,050	155,000	54,000	-	95,009	113,392
Shared Services	(1,000,000)	(1,000,000)	-	-	-	-	-	-	-	-	-	-	-	-
Total Transfers, Additional Funds and Co	1,773,926	10,789,128	(255,604)	(750,884)	(1,137,678)	(823,444)	(1,120,333)	(571,380)	(1,413,209)	(964,653)	(138,576)	(311,470)	(867,945)	(660,026)
Net Change	(6,661,184)	(628,224)	0	(2,110,872)	0	(654,647)	(852,174)	41,129	(1,077,440)	(868,495)	(832,287)	(101,771)	298,641	124,955

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY19 Projection

All Colleges Consolidating

Account Name	Consolidated	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:														
Tuition (Gross)	124,426,274	-	4,133,181	8,243,796	17,938,599	13,744,880	14,978,455	6,642,803	16,695,685	14,732,387	3,205,120	3,549,180	10,137,691	10,424,497
Fees	58,662,072	-	4,109,952	4,444,294	7,921,327	3,912,438	8,169,702	3,200,379	7,533,256	7,283,229	1,091,572	1,512,780	4,442,712	5,040,431
State Appropriations	139,947,626	11,542,480	6,593,569	9,809,716	17,062,964	12,069,967	14,665,588	7,195,893	16,586,647	13,008,025	5,937,771	5,928,250	9,900,530	9,646,226
Addtl State Appropriation (Dev Edu and	8,564,677	-	295,107	632,923	1,096,780	855,775	1,121,863	561,734	1,044,070	908,971	240,754	364,632	649,763	792,305
GF Fringe Benefits Paid By State	122,958,008	7,356,579	5,882,851	9,277,363	14,968,968	10,794,340	13,910,047	6,164,551	15,583,986	10,954,564	5,348,767	4,814,763	9,021,028	8,880,201
OF Fringe Benefits Paid by State	16,199,996	-	690,388	1,559,440	1,887,911	1,099,509	2,533,955	472,992	2,516,343	1,869,542	515,766	303,396	1,366,956	1,383,798
Private Gifts, Grants and Contracts	109,644	-	-	-	-	-	-	6,705	-	-	100,000	-	-	2,939
Sales of Educational Activities	712,808	-	17,639	36,511	55,000	130,000	9,000	3,050	123,476	195,000	-	-	-	143,132
All Other Revenue	3,658,389	293,056	198,135	116,500	350,000	445,000	315,961	205,000	294,133	289,317	51,028	195,514	628,634	276,111
Less Contra Revenue	(2,770,916)	-	(128,787)	(280,000)	(365,000)	(225,000)	(308,000)	(180,602)	(265,179)	(286,585)	(135,176)	(79,202)	(320,000)	(197,385)
Total Revenue	472,468,578	19,192,115	21,792,035	33,840,543	60,916,549	42,826,909	55,396,571	24,272,505	60,112,417	48,954,450	16,355,602	16,589,313	35,827,314	36,392,255
Expenditures:														
<u>Personnel Services:</u>														
Full Time (6101)	153,012,120	10,924,369	4,876,886	11,604,763	17,193,972	13,819,315	17,642,369	8,227,772	19,522,981	15,896,436	6,383,576	5,321,521	11,105,730	10,492,430
Continuing Part Time (6111)	1,368,700	52,978	33,931	-	47,786	196,226	16,230	41,189	195,250	170,450	-	298,071	-	316,589
Temporary Part Time (6102, B, D, G)	20,421,988	643,740	3,114,000	1,354,679	2,825,556	1,395,000	2,600,000	570,016	2,161,438	1,313,499	134,317	851,501	1,708,215	1,750,027
Clinical EA (6102B)	5,937,222	-	-	1,398,415	1,082,917	-	96,732	-	1,298,336	919,295	303,374	-	600,805	237,348
Contractual PTL (6103D)	43,217,972	-	1,577,974	2,428,836	6,816,353	4,237,310	4,900,000	2,378,460	5,695,622	4,663,863	1,197,929	1,349,921	3,799,914	4,171,790
Contractual NCL (6103E)	3,926,422	-	418,924	375,405	329,857	185,000	443,462	131,162	378,264	710,298	42,290	184,010	307,781	419,969
Contractual ECL (6103F)	7,748,458	-	812,462	537,317	1,031,336	467,281	1,274,000	481,907	815,215	868,155	107,467	83,218	464,962	805,138
Student Labor (6104, H)	2,423,486	44,085	128,755	82,234	555,000	227,226	250,000	215,089	171,155	298,242	37,261	19,489	220,000	174,950
Overtime (6107)	1,259,069	-	23,027	103,540	290,000	191,000	90,000	22,000	315,327	71,600	27,638	44,850	17,362	62,725
All Other Personnel Services	8,520,479	1,678,382	150,314	676,465	899,055	640,000	1,000,000	449,415	600,191	630,000	214,504	513,108	510,780	558,265
Subtotal Personnel Services	247,835,916	13,343,554	11,136,273	18,561,654	31,071,832	21,358,358	28,312,793	12,517,010	31,153,779	25,541,838	8,448,356	8,665,689	18,735,549	18,989,231
Fringe Benefits	161,736,656	7,578,068	7,293,080	12,878,777	20,041,332	14,219,000	19,735,762	7,068,539	21,254,784	15,246,760	6,011,850	5,639,543	12,826,708	11,942,453
Total P.S. & Fringe Benefits	409,572,572	20,921,622	18,429,353	31,440,431	51,113,164	35,577,358	48,048,555	19,585,549	52,408,563	40,788,598	14,460,206	14,305,232	31,562,257	30,931,684
<u>Other Expenses:</u>														
Inst. Financial Aid/Match	16,187,638	-	470,452	1,103,550	2,640,746	1,958,982	2,256,648	892,080	1,203,000	1,998,933	258,066	456,710	1,438,737	1,509,734
Waivers	4,501,417	-	168,439	257,404	443,000	460,000	260,000	210,780	1,506,352	546,004	224,215	63,003	200,000	162,220
Utilities	10,128,869	2,750	409,144	872,850	976,925	1,189,000	1,200,000	298,727	1,420,000	1,257,236	565,453	261,533	850,000	825,251
All Other Expenses	41,886,393	7,788,052	1,966,420	2,926,925	6,360,773	4,056,000	2,510,736	2,504,117	2,681,865	4,282,062	772,897	1,204,217	2,446,934	2,385,395
Total Other Expenses	72,704,317	7,790,802	3,014,455	5,160,729	10,421,444	7,663,982	6,227,384	3,905,704	6,811,217	8,084,235	1,820,631	1,985,463	4,935,671	4,882,600
Total Expenditures	482,276,888	28,712,423	21,443,808	36,601,160	61,534,608	43,241,340	54,275,939	23,491,253	59,219,780	48,872,833	16,280,837	16,290,695	36,497,928	35,814,284
Addition to (Use of) Funds Before Transfe	(9,808,311)	(9,520,309)	348,227	(2,760,617)	(618,059)	(414,431)	1,120,632	781,252	892,637	81,617	74,765	298,618	(670,614)	577,971
Transfers, Additional Funds and Commitments														
Transfer in	15,661,318	11,685,710	141,839	213,398	743,871	137,945	442,973	131,217	434,312	312,390	203,055	399,461	215,000	600,147
Transfer out	(14,851,285)	(2,997,208)	(386,478)	(754,485)	(1,690,754)	(1,160,444)	(1,563,605)	(662,398)	(1,564,423)	(1,401,646)	(308,887)	(370,848)	(962,954)	(1,027,155)
FY18 LNGV Pay Set Aside for FY19	329,059	-	-	-	-	100,000	-	-	134,050	-	-	-	95,009	-
Total Transfers, Additional Funds and Cc	1,139,092	8,688,502	(244,639)	(541,087)	(946,883)	(922,499)	(1,120,632)	(531,181)	(996,061)	(1,089,256)	(105,832)	28,613	(652,945)	(427,008)
Net Change Subtotal	(8,669,219)	(831,807)	103,588	(3,301,704)	(1,564,942)	(1,336,930)	-	250,071	(103,424)	(1,007,639)	(31,067)	327,231	(1,323,559)	150,963
Restricted CB Reserves (2017 SEBAC)	699,960	699,960	-	-	-	-	-	-	-	-	-	-	-	-
Net Change	(7,969,259)	(131,847)	103,588	(3,301,704)	(1,564,942)	(1,336,930)	-	250,071	(103,424)	(1,007,639)	(31,067)	327,231	(1,323,559)	150,963

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

College: System Office

Account Name	FY19 Budget	FY19 Projection	FY20 Budget	FY20 Bud vs. FY19 Proj	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	-	-	-	-	NA
Fees	-	-	-	-	NA
State Appropriations	11,542,479	11,542,480	12,794,712	1,252,232	10.80%
Addtl State Appropriation (Dev Edu and Outcomes)	1,202,027	-	-	-	NA
GF Fringe Benefits Paid by State	7,153,731	7,356,579	9,181,623	1,825,044	24.80%
OF Fringe Benefits Paid by State					
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	200,000	293,056	-	(293,056)	-100.00%
Less Contra Revenue				-	NA
Total Revenue	20,098,237	19,192,115	21,976,335	2,784,220	14.50%
Expenditures:					
Personnel Services:					
Full Time (6101)	11,495,881	10,924,369	11,911,512	987,143	9.00%
Continuing Part Time (6111)	131,005	52,978	10,766	(42,212)	-79.70%
Temporary Part Time (6102, B, D, G)	12,433	643,740	617,975	(25,765)	-4.00%
Clinical EA (6102B)	-	-	-	-	NA
Contractual PTL (6103D)	-	-	-	-	NA
Contractual NCL (6103E)	-	-	-	-	NA
Contractual ECL (6103F)	-	-	-	-	NA
Student Labor (6104, H)	1,710,830	44,085	26,080	(18,005)	-40.80%
Overtime (6107)	-	-	-	-	NA
All Other Personnel Services	3,247,447	1,678,382	3,416,194	1,737,812	103.50%
Subtotal Personnel Services	16,597,596	13,343,554	15,982,527	2,638,973	19.80%
Fringe Benefits	7,356,579	7,578,068	9,181,623	1,603,555	21.20%
Total P.S. & Fringe Benefits	23,954,175	20,921,622	25,164,150	4,242,528	20.30%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	-	2,750	2,900	150	5.50%
All Other Expenses	7,561,414	7,788,052	11,791,097	4,003,045	51.40%
Total Other Expenses	7,561,414	7,790,802	11,793,997	4,003,195	51.40%
Total Expenditures	31,515,589	28,712,423	36,958,147	8,245,724	28.70%
Addition to (Use of) Funds Before Transfers	(11,417,352)	(9,520,309)	(14,981,812)	(5,461,503)	57.40%
Transfers, Additional Funds and Commitments					
Transfer in	11,685,710	11,685,710	14,981,812	3,296,102	28.20%
Transfer out	-	(2,997,208)	-	2,997,208	-100.00%
FY18 LNGV Pay Set Aside for FY19	103,418	-	-	-	NA
Shared Services	(1,000,000)	-	-	-	NA
Total Transfers, Additional Funds and Commitments	10,789,128	8,688,502	14,981,812	6,293,310	72.40%
Net Change Subtotal	(628,224)	(831,807)	-	831,807	-100.00%
Restricted CB Reserves (2017 SEBAC)	-	699,960	-	(699,960)	-100.00%
Use of Unrestricted Reserves for SW Marketing	-	-	(1,000,000)	(1,000,000)	NA
Net Change	(628,224)	(131,847)	(1,000,000)	(868,153)	658.50%

* Outcomes Based Funding on hold at the SO, funds distribution TBA

** Outcomes Based Funding expenditures are estimated for Student Labor

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

College: Asnuntuck

Account Name	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Bud vs. FY19 Proj Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	4,272,125	4,133,181	4,174,449	41,268	1.00%
Fees	4,153,307	4,109,952	4,318,483	208,531	5.10%
State Appropriations	6,587,561	6,593,569	6,785,637	192,068	2.90%
Addtl State Appropriation (Dev Edu and Outcomes)	228,697	295,107	295,107	-	0.00%
GF Fringe Benefits Paid by State	5,877,491	5,882,851	6,351,135	468,284	8.00%
OF Fringe Benefits Paid by State	690,388	690,388	767,584	77,196	11.20%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	21,500	17,639	9,000	(8,639)	-49.00%
All Other Revenue	200,896	198,135	198,750	615	0.30%
Less Contra Revenue	-	(128,787)	(121,042)	7,745	-6.00%
Total Revenue	22,031,965	21,792,035	22,779,103	987,068	4.50%
Expenditures:					
<u>Personnel Services:</u>					
Full Time (6101)	5,160,924	4,876,886	5,224,146	347,260	7.10%
Continuing Part Time (6111)	103,085	33,931	39,157	5,226	15.40%
Temporary Part Time (6102, B, D, G)	2,622,831	3,114,000	3,246,706	132,706	4.30%
Clinical EA (6102B)	-	-	-	-	NA
Contractual PTL (6103D)	1,532,523	1,577,974	1,529,818	(48,156)	-3.10%
Contractual NCL (6103E)	527,561	418,924	441,965	23,041	5.50%
Contractual ECL (6103F)	499,013	812,462	862,144	49,682	6.10%
Student Labor (6104, H)	122,970	128,755	111,900	(16,855)	-13.10%
Overtime (6107)	28,150	23,027	28,200	5,173	22.50%
All Other Personnel Services	131,663	150,314	82,292	(68,022)	-45.30%
Subtotal Personnel Services	10,728,720	11,136,273	11,566,328	430,055	3.90%
Fringe Benefits	7,485,809	7,293,080	8,155,019	861,939	11.80%
Total P.S. & Fringe Benefits	18,214,529	18,429,353	19,721,347	1,291,994	7.00%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	585,079	470,452	488,061	17,609	3.70%
Waivers	271,681	168,439	172,560	4,121	2.40%
Utilities	413,922	409,144	406,584	(2,560)	-0.60%
All Other Expenses	2,291,150	1,966,420	1,936,414	(30,006)	-1.50%
Total Other Expenses	3,561,832	3,014,455	3,003,619	(10,836)	-0.40%
Total Expenditures	21,776,361	21,443,808	22,724,966	1,281,158	6.00%
Addition to (Use of) Funds Before Transfers	255,604	348,227	54,137	(294,090)	-84.50%
Transfers, Additional Funds and Commitments					
Transfer in	91,521	141,839	-	(141,839)	-100.00%
Transfer out	(386,478)	(386,478)	(534,237)	(147,759)	38.20%
FY18 LNGV Pay Set Aside for FY19	39,353	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(255,604)	(244,639)	(534,237)	(289,598)	118.40%
Net Change	0	103,588	(480,100)	(583,688)	-563.50%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

College: Capital

Account Name	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Bud vs. FY19 Proj Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	8,327,100	8,243,796	8,393,540	149,744	1.80%
Fees	4,536,884	4,444,294	5,005,657	561,363	12.60%
State Appropriations	9,798,044	9,809,716	9,667,197	(142,519)	-1.50%
Addtl State Appropriation (Dev Edu and Outcomes)	500,065	632,923	632,923	-	0.00%
GF Fringe Benefits Paid by State	9,266,324	9,277,363	9,588,285	310,922	3.40%
OF Fringe Benefits Paid by State	1,559,440	1,559,440	2,471,462	912,022	58.50%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	36,511	35,000	(1,511)	-4.10%
All Other Revenue	193,275	116,500	141,400	24,900	21.40%
Less Contra Revenue	-	(280,000)	(280,000)	-	0.00%
Total Revenue	34,181,132	33,840,543	35,655,464	1,814,921	5.40%
Expenditures:					
Personnel Services:					
Full Time (6101)	11,763,554	11,604,763	12,604,151	999,388	8.60%
Continuing Part Time (6111)	35,517	-	-	-	NA
Temporary Part Time (6102, B, D, G)	1,249,375	1,354,679	1,405,196	50,517	3.70%
Clinical EA (6102B)	1,534,675	1,398,415	1,462,642	64,227	4.60%
Contractual PTL (6103D)	1,624,360	2,428,836	2,536,710	107,874	4.40%
Contractual NCL (6103E)	390,003	375,405	442,000	66,595	17.70%
Contractual ECL (6103F)	503,565	537,317	465,500	(71,817)	-13.40%
Student Labor (6104, H)	12,500	82,234	38,000	(44,234)	-53.80%
Overtime (6107)	103,540	103,540	60,000	(43,540)	-42.10%
All Other Personnel Services	756,100	676,465	491,000	(185,465)	-27.40%
Subtotal Personnel Services	17,973,189	18,561,654	19,505,199	943,545	5.10%
Fringe Benefits	12,483,065	12,878,777	13,932,148	1,053,371	8.20%
Total P.S. & Fringe Benefits	30,456,254	31,440,431	33,437,347	1,996,916	6.40%
Other Expenses:					
Inst. Financial Aid/Match	1,120,000	1,103,550	1,050,000	(53,550)	-4.90%
Waivers	600,000	257,404	245,000	(12,404)	-4.80%
Utilities	879,300	872,850	813,460	(59,390)	-6.80%
All Other Expenses	2,485,566	2,926,925	2,740,039	(186,886)	-6.40%
Total Other Expenses	5,084,866	5,160,729	4,848,499	(312,230)	-6.10%
Total Expenditures	35,541,120	36,601,160	38,285,846	1,684,686	4.60%
Addition to (Use of) Funds Before Transfers	(1,359,988)	(2,760,617)	(2,630,382)	130,235	-4.70%
Transfers, Additional Funds and Commitments					
Transfer in	-	213,398	-	(213,398)	-100.00%
Transfer out	(750,884)	(754,485)	(929,907)	(175,422)	23.30%
FY18 LNGV Pay Set Aside for FY19	-	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(750,884)	(541,087)	(929,907)	(388,820)	71.90%
Net Change	(2,110,872)	(3,301,704)	(3,560,289)	(258,585)	7.80%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

College: Gateway

Account Name	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Bud vs. FY19 Proj Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	17,720,146	17,938,599	17,693,558	(245,041)	-1.40%
Fees	7,800,733	7,921,327	7,774,553	(146,774)	-1.90%
State Appropriations	17,036,682	17,062,964	16,919,703	(143,261)	-0.80%
Addtl State Appropriation (Dev Edu and Outcomes)	1,050,232	1,096,780	1,096,780	-	0.00%
GF Fringe Benefits Paid by State	14,945,911	14,968,968	15,561,446	592,478	4.00%
OF Fringe Benefits Paid by State	1,887,911	1,887,911	3,722,829	1,834,918	97.20%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	38,000	55,000	45,000	(10,000)	-18.20%
All Other Revenue	348,652	350,000	165,000	(185,000)	-52.90%
Less Contra Revenue	-	(365,000)	(372,665)	(7,665)	2.10%
Total Revenue	60,828,267	60,916,549	62,606,204	1,689,655	2.80%
Expenditures:					
Personnel Services:					
Full Time (6101)	17,487,891	17,193,972	17,655,123	461,151	2.70%
Continuing Part Time (6111)	68,127	47,786	60,267	12,481	26.10%
Temporary Part Time (6102, B, D, G)	2,566,526	2,825,556	2,819,630	(5,926)	-0.20%
Clinical EA (6102B)	1,168,543	1,082,917	1,128,792	45,875	4.20%
Contractual PTL (6103D)	6,443,713	6,816,353	6,961,526	145,173	2.10%
Contractual NCL (6103E)	425,731	329,857	366,742	36,885	11.20%
Contractual ECL (6103F)	978,802	1,031,336	1,087,638	56,302	5.50%
Student Labor (6104, H)	250,000	555,000	650,000	95,000	17.10%
Overtime (6107)	290,000	290,000	316,750	26,750	9.20%
All Other Personnel Services	528,380	899,055	438,080	(460,975)	-51.30%
Subtotal Personnel Services	30,207,713	31,071,832	31,484,548	412,716	1.30%
Fringe Benefits	19,937,091	20,041,332	20,842,771	801,439	4.00%
Total P.S. & Fringe Benefits	50,144,804	51,113,164	52,327,319	1,214,155	2.40%
Other Expenses:					
Inst. Financial Aid/Match	2,540,746	2,640,746	2,530,289	(110,457)	-4.20%
Waivers	781,839	443,000	452,303	9,303	2.10%
Utilities	756,652	976,925	960,000	(16,925)	-1.70%
All Other Expenses	5,466,548	6,360,773	6,000,000	(360,773)	-5.70%
Total Other Expenses	9,545,785	10,421,444	9,942,592	(478,852)	-4.60%
Total Expenditures	59,690,589	61,534,608	62,269,911	735,303	1.20%
Addition to (Use of) Funds Before Transfers	1,137,678	(618,059)	336,293	954,352	-154.40%
Transfers, Additional Funds and Commitments					
Transfer in	397,939	743,871	-	(743,871)	-100.00%
Transfer out	(1,690,754)	(1,690,754)	(2,131,082)	(440,328)	26.00%
FY18 LNGV Pay Set Aside for FY19	155,137	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(1,137,678)	(946,883)	(2,131,082)	(1,184,199)	125.10%
Net Change	0	(1,564,942)	(1,794,789)	(229,847)	14.70%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

College: Housatonic

Account Name	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Bud vs. FY19 Proj Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	13,138,450	13,744,880	13,769,000	24,120	0.20%
Fees	3,913,450	3,912,438	3,900,000	(12,438)	-0.30%
State Appropriations	12,051,929	12,069,967	12,286,966	216,999	1.80%
Addtl State Appropriation (Dev Edu and Outcomes)	729,480	855,775	855,775	-	0.00%
GF Fringe Benefits Paid by State	10,778,208	10,794,340	11,520,582	726,242	6.70%
OF Fringe Benefits Paid by State	1,099,509	1,099,509	1,579,536	480,027	43.70%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	130,000	130,000	-	0.00%
All Other Revenue	575,000	445,000	275,000	(170,000)	-38.20%
Less Contra Revenue	-	(225,000)	(225,000)	-	0.00%
Total Revenue	42,286,026	42,826,909	44,091,859	1,264,950	3.00%
Expenditures:					
<u>Personnel Services:</u>					
Full Time (6101)	13,948,632	13,819,315	15,137,506	1,318,191	9.50%
Continuing Part Time (6111)	196,226	196,226	153,900	(42,326)	-21.60%
Temporary Part Time (6102, B, D, G)	1,450,400	1,395,000	1,471,725	76,725	5.50%
Clinical EA (6102B)	-	-	-	-	NA
Contractual PTL (6103D)	3,964,675	4,237,310	4,230,362	(6,948)	-0.20%
Contractual NCL (6103E)	185,000	185,000	195,175	10,175	5.50%
Contractual ECL (6103F)	350,000	467,281	467,281	-	0.00%
Student Labor (6104, H)	116,209	227,226	228,000	774	0.30%
Overtime (6107)	150,000	191,000	150,000	(41,000)	-21.50%
All Other Personnel Services	450,000	640,000	640,000	-	0.00%
Subtotal Personnel Services	20,811,142	21,358,358	22,673,949	1,315,591	6.20%
Fringe Benefits	13,429,187	14,219,000	14,930,000	711,000	5.00%
Total P.S. & Fringe Benefits	34,240,329	35,577,358	37,603,949	2,026,591	5.70%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	1,824,900	1,958,982	1,962,600	3,618	0.20%
Waivers	652,000	460,000	460,000	-	0.00%
Utilities	1,344,000	1,189,000	1,300,000	111,000	9.30%
All Other Expenses	4,056,000	4,056,000	4,500,000	444,000	10.90%
Total Other Expenses	7,876,900	7,663,982	8,222,600	558,618	7.30%
Total Expenditures	42,117,229	43,241,340	45,826,549	2,585,209	6.00%
Addition to (Use of) Funds Before Transfers	168,797	(414,431)	(1,734,690)	(1,320,259)	318.60%
Transfers, Additional Funds and Commitments					
Transfer in	237,000	137,945	-	(137,945)	-100.00%
Transfer out	(1,160,444)	(1,160,444)	(1,528,736)	(368,292)	31.70%
FY18 LNGV Pay Set Aside for FY19	100,000	100,000	-	(100,000)	-100.00%
Total Transfers, Additional Funds and Commitments	(823,444)	(922,499)	(1,528,736)	(606,237)	65.70%
Net Change	(654,647)	(1,336,930)	(3,263,426)	(1,926,496)	144.10%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

College: **Manchester**

Account Name	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Bud vs. FY19 Proj Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	15,584,832	14,978,455	14,668,142	(310,313)	-2.10%
Fees	7,159,186	8,169,702	8,101,172	(68,530)	-0.80%
State Appropriations	14,641,400	14,665,588	14,498,998	(166,590)	-1.10%
Addtl State Appropriation (Dev Edu and Outcomes)	1,003,725	1,121,863	1,121,863	-	0.00%
GF Fringe Benefits Paid by State	13,887,106	13,910,047	14,415,827	505,780	3.60%
OF Fringe Benefits Paid by State	2,533,955	2,533,955	4,051,597	1,517,642	59.90%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	9,100	9,000	9,000	-	0.00%
All Other Revenue	337,134	315,961	315,961	-	0.00%
Less Contra Revenue	-	(308,000)	(308,000)	-	0.00%
Total Revenue	55,156,438	55,396,571	56,874,560	1,477,989	2.70%
Expenditures:					
Personnel Services:					
Full Time (6101)	18,800,349	17,642,369	17,846,927	204,558	1.20%
Continuing Part Time (6111)	24,274	16,230	-	(16,230)	-100.00%
Temporary Part Time (6102, B, D, G)	1,723,234	2,600,000	2,743,000	143,000	5.50%
Clinical EA (6102B)	96,732	96,732	102,052	5,320	5.50%
Contractual PTL (6103D)	4,889,832	4,900,000	4,962,720	62,720	1.30%
Contractual NCL (6103E)	342,030	443,462	450,000	6,538	1.50%
Contractual ECL (6103F)	1,180,726	1,274,000	1,290,307	16,307	1.30%
Student Labor (6104, H)	250,000	250,000	250,000	-	0.00%
Overtime (6107)	100,339	90,000	90,000	-	0.00%
All Other Personnel Services	1,086,826	1,000,000	770,000	(230,000)	-23.00%
Subtotal Personnel Services	28,494,342	28,312,793	28,505,006	192,213	0.70%
Fringe Benefits	19,938,744	19,735,762	21,093,704	1,357,942	6.90%
Total P.S. & Fringe Benefits	48,433,086	48,048,555	49,598,710	1,550,155	3.20%
Other Expenses:					
Inst. Financial Aid/Match	2,256,648	2,256,648	2,115,021	(141,627)	-6.30%
Waivers	540,509	260,000	260,000	-	0.00%
Utilities	1,147,300	1,200,000	1,200,000	-	0.00%
All Other Expenses	2,510,736	2,510,736	2,646,833	136,097	5.40%
Total Other Expenses	6,455,193	6,227,384	6,221,854	(5,530)	-0.10%
Total Expenditures	54,888,279	54,275,939	55,820,564	1,544,625	2.80%
Addition to (Use of) Funds Before Transfers	268,159	1,120,632	1,053,996	(66,636)	-5.90%
Transfers, Additional Funds and Commitments					
Transfer in	286,700	442,973	-	(442,973)	-100.00%
Transfer out	(1,556,033)	(1,563,605)	(1,953,996)	(390,391)	25.00%
FY18 LNGV Pay Set Aside for FY19	149,000	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(1,120,333)	(1,120,632)	(1,953,996)	(833,364)	74.40%
Net Change	(852,174)	-	(900,000)	(900,000)	NA

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

College: Middlesex

Account Name	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Bud vs. FY19 Proj Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	6,956,918	6,642,803	6,771,695	128,892	1.90%
Fees	3,240,901	3,200,379	3,264,387	64,008	2.00%
State Appropriations	7,185,596	7,195,893	7,147,113	(48,780)	-0.70%
Addtl State Appropriation (Dev Edu and Outcomes)	397,463	561,734	561,734	-	0.00%
GF Fringe Benefits Paid by State	6,155,730	6,164,551	6,419,701	255,150	4.10%
OF Fringe Benefits Paid by State	472,992	472,992	433,378	(39,614)	-8.40%
Private Gifts, Grants and Contracts	12,000	6,705	6,705	-	0.00%
Sales of Educational Activities	5,000	3,050	3,050	-	0.00%
All Other Revenue	176,565	205,000	205,000	-	0.00%
Less Contra Revenue	-	(180,602)	(184,214)	(3,612)	2.00%
Total Revenue	24,603,165	24,272,505	24,628,549	356,044	1.50%
Expenditures:					
Personnel Services:					
Full Time (6101)	8,410,355	8,227,772	8,789,238	561,466	6.80%
Continuing Part Time (6111)	65,000	41,189	43,249	2,060	5.00%
Temporary Part Time (6102, B, D, G)	513,045	570,016	598,517	28,501	5.00%
Clinical EA (6102B)	-	-	-	-	NA
Contractual PTL (6103D)	2,495,500	2,378,460	2,497,383	118,923	5.00%
Contractual NCL (6103E)	283,077	131,162	137,720	6,558	5.00%
Contractual ECL (6103F)	285,765	481,907	506,002	24,095	5.00%
Student Labor (6104, H)	150,000	215,089	225,843	10,754	5.00%
Overtime (6107)	25,000	22,000	25,000	3,000	13.60%
All Other Personnel Services	279,886	449,415	263,180	(186,235)	-41.40%
Subtotal Personnel Services	12,507,628	12,517,010	13,086,132	569,122	4.50%
Fringe Benefits	7,194,348	7,068,539	7,526,965	458,426	6.50%
Total P.S. & Fringe Benefits	19,701,976	19,585,549	20,613,097	1,027,548	5.20%
Other Expenses:					
Inst. Financial Aid/Match	992,572	892,080	1,015,754	123,674	13.90%
Waivers	407,643	210,780	214,996	4,216	2.00%
Utilities	376,246	298,727	350,000	51,273	17.20%
All Other Expenses	2,512,219	2,504,117	2,554,117	50,000	2.00%
Total Other Expenses	4,288,680	3,905,704	4,134,867	229,163	5.90%
Total Expenditures	23,990,656	23,491,253	24,747,964	1,256,711	5.30%
Addition to (Use of) Funds Before Transfers	612,509	781,252	(119,415)	(900,667)	-115.30%
Transfers, Additional Funds and Commitments					
Transfer in	20,000	131,217	-	(131,217)	-100.00%
Transfer out	(662,398)	(662,398)	(836,448)	(174,050)	26.30%
FY18 LNGV Pay Set Aside for FY19	71,018			-	NA
Total Transfers, Additional Funds and Commitments	(571,380)	(531,181)	(836,448)	(305,267)	57.50%
Net Change	41,129	250,071	(955,863)	(1,205,934)	-482.20%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

College: Naugatuck

Account Name	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Bud vs. FY19 Proj Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	16,675,973	16,695,685	16,919,489	223,804	1.30%
Fees	7,568,435	7,533,256	7,640,996	107,740	1.40%
State Appropriations	16,562,596	16,586,647	16,638,472	51,825	0.30%
Addtl State Appropriation (Dev Edu and Outcomes)	969,445	1,044,070	1,044,070	-	0.00%
GF Fringe Benefits Paid by State	15,561,388	15,583,986	16,390,510	806,524	5.20%
OF Fringe Benefits Paid by State	2,516,343	2,516,343	3,948,936	1,432,593	56.90%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	113,873	123,476	127,180	3,704	3.00%
All Other Revenue	178,350	294,133	303,645	9,512	3.20%
Less Contra Revenue	-	(265,179)	(270,748)	(5,569)	2.10%
Total Revenue	60,146,403	60,112,417	62,742,550	2,630,133	4.40%
Expenditures:					
<u>Personnel Services:</u>					
Full Time (6101)	19,991,436	19,522,981	20,429,603	906,622	4.60%
Continuing Part Time (6111)	203,709	195,250	194,210	(1,040)	-0.50%
Temporary Part Time (6102, B, D, G)	2,054,811	2,161,438	2,249,205	87,767	4.10%
Clinical EA (6102B)	1,418,000	1,298,336	1,369,744	71,408	5.50%
Contractual PTL (6103D)	5,529,558	5,695,622	6,008,881	313,259	5.50%
Contractual NCL (6103E)	416,500	378,264	415,881	37,617	9.90%
Contractual ECL (6103F)	868,683	815,215	860,052	44,837	5.50%
Student Labor (6104, H)	191,627	171,155	171,155	-	0.00%
Overtime (6107)	265,800	315,327	334,562	19,235	6.10%
All Other Personnel Services	427,812	600,191	336,072	(264,119)	-44.00%
Subtotal Personnel Services	31,367,936	31,153,779	32,369,365	1,215,586	3.90%
Fringe Benefits	21,336,709	21,254,784	22,981,119	1,726,335	8.10%
Total P.S. & Fringe Benefits	52,704,645	52,408,563	55,350,484	2,941,921	5.60%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	2,403,146	1,203,000	1,203,000	-	0.00%
Waivers	655,000	1,506,352	1,537,985	31,633	2.10%
Utilities	1,370,148	1,420,000	1,420,000	-	0.00%
All Other Expenses	2,677,695	2,681,865	2,702,843	20,978	0.80%
Total Other Expenses	7,105,989	6,811,217	6,863,828	52,611	0.80%
Total Expenditures	59,810,634	59,219,780	62,214,312	2,994,532	5.10%
Addition to (Use of) Funds Before Transfers	335,769	892,637	528,238	(364,399)	-40.80%
Transfers, Additional Funds and Commitments					
Transfer in	-	434,312	-	(434,312)	-100.00%
Transfer out	(1,547,259)	(1,564,423)	(1,988,548)	(424,125)	27.10%
FY18 LNGV Pay Set Aside for FY19	134,050	134,050		(134,050)	-100.00%
Total Transfers, Additional Funds and Commitments	(1,413,209)	(996,061)	(1,988,548)	(992,487)	99.60%
Net Change	(1,077,440)	(103,424)	(1,460,310)	(1,356,886)	1312.00%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

College: **Norwalk**

Account Name	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Bud vs. FY19 Proj Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	15,530,446	14,732,387	14,178,341	(554,046)	-3.80%
Fees	7,141,512	7,283,229	7,030,041	(253,188)	-3.50%
State Appropriations	12,986,346	13,008,025	13,155,097	147,072	1.10%
Addtl State Appropriation (Dev Edu and Outcomes)	860,370	908,971	908,971	-	0.00%
GF Fringe Benefits Paid by State	10,901,068	10,954,564	11,575,534	620,970	5.70%
OF Fringe Benefits Paid by State	1,869,542	1,869,542	2,515,423	645,881	34.50%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	200,000	195,000	190,000	(5,000)	-2.60%
All Other Revenue	277,350	289,317	295,400	6,083	2.10%
Less Contra Revenue	-	(286,585)	(294,000)	(7,415)	2.60%
Total Revenue	49,766,634	48,954,450	49,554,807	600,357	1.20%
Expenditures:					
Personnel Services:					
Full Time (6101)	16,038,606	15,896,436	16,870,031	973,595	6.10%
Continuing Part Time (6111)	128,006	170,450	205,571	35,121	20.60%
Temporary Part Time (6102, B, D, G)	1,766,026	1,313,499	1,397,968	84,469	6.40%
Clinical EA (6102B)	877,676	919,295	941,396	22,101	2.40%
Contractual PTL (6103D)	5,216,047	4,663,863	4,827,440	163,577	3.50%
Contractual NCL (6103E)	724,915	710,298	749,365	39,067	5.50%
Contractual ECL (6103F)	851,250	868,155	842,110	(26,045)	-3.00%
Student Labor (6104, H)	330,209	298,242	332,000	33,758	11.30%
Overtime (6107)	50,000	71,600	65,000	(6,600)	-9.20%
All Other Personnel Services	692,500	630,000	810,720	180,720	28.70%
Subtotal Personnel Services	26,675,235	25,541,838	27,041,601	1,499,763	5.90%
Fringe Benefits	14,698,715	15,246,760	16,201,450	954,690	6.30%
Total P.S. & Fringe Benefits	41,373,950	40,788,598	43,243,051	2,454,453	6.00%
Other Expenses:					
Inst. Financial Aid/Match	2,221,037	1,998,933	1,987,412	(11,521)	-0.60%
Waivers	723,534	546,004	657,200	111,196	20.40%
Utilities	1,242,000	1,257,236	1,260,000	2,764	0.20%
All Other Expenses	4,109,955	4,282,062	4,282,000	(62)	0.00%
Total Other Expenses	8,296,526	8,084,235	8,186,612	102,377	1.30%
Total Expenditures	49,670,476	48,872,833	51,429,663	2,556,830	5.20%
Addition to (Use of) Funds Before Transfers	96,158	81,617	(1,874,856)	(1,956,473)	-2397.10%
Transfers, Additional Funds and Commitments					
Transfer in	275,000	312,390	-	(312,390)	-100.00%
Transfer out	(1,394,653)	(1,401,646)	(1,813,446)	(411,800)	29.40%
FY18 LNGV Pay Set Aside for FY19	155,000	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(964,653)	(1,089,256)	(1,813,446)	(724,190)	66.50%
Net Change	(868,495)	(1,007,639)	(3,688,302)	(2,680,663)	266.00%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

College: Northwestern

Account Name	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Bud vs. FY19 Proj Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	2,977,681	3,205,120	3,365,375	160,255	5.00%
Fees	1,054,006	1,091,572	1,135,651	44,079	4.00%
State Appropriations	5,932,990	5,937,771	5,914,979	(22,792)	-0.40%
Addtl State Appropriation (Dev Edu and Outcomes)	185,307	240,754	240,754	-	0.00%
GF Fringe Benefits Paid by State	5,344,460	5,348,767	5,590,143	241,376	4.50%
OF Fringe Benefits Paid by State	515,766	515,766	337,513	(178,253)	-34.60%
Private Gifts, Grants and Contracts	100,000	100,000	100,000	-	0.00%
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	65,000	51,028	56,131	5,103	10.00%
Less Contra Revenue	-	(135,176)	(138,555)	(3,379)	2.50%
Total Revenue	16,175,210	16,355,602	16,601,991	246,389	1.50%
Expenditures:					
Personnel Services:					
Full Time (6101)	6,469,436	6,383,576	6,523,155	139,579	2.20%
Continuing Part Time (6111)	-	-	-	-	NA
Temporary Part Time (6102, B, D, G)	116,178	134,317	152,663	18,346	13.70%
Clinical EA (6102B)	310,660	303,374	320,060	16,686	5.50%
Contractual PTL (6103D)	1,061,210	1,197,929	1,263,300	65,371	5.50%
Contractual NCL (6103E)	50,000	42,290	44,616	2,326	5.50%
Contractual ECL (6103F)	99,780	107,467	107,467	-	0.00%
Student Labor (6104, H)	26,186	37,261	36,129	(1,132)	-3.00%
Overtime (6107)	45,192	27,638	20,729	(6,909)	-25.00%
All Other Personnel Services	141,178	214,504	2,753	(211,751)	-98.70%
Subtotal Personnel Services	8,319,820	8,448,356	8,470,872	22,516	0.30%
Fringe Benefits	6,459,202	6,011,850	6,371,754	359,904	6.00%
Total P.S. & Fringe Benefits	14,779,022	14,460,206	14,842,626	382,420	2.60%
Other Expenses:					
Inst. Financial Aid/Match	397,037	258,066	264,518	6,452	2.50%
Waivers	330,770	224,215	229,820	5,605	2.50%
Utilities	517,497	565,453	579,589	14,136	2.50%
All Other Expenses	844,595	772,897	497,074	(275,823)	-35.70%
Total Other Expenses	2,089,899	1,820,631	1,571,001	(249,630)	-13.70%
Total Expenditures	16,868,921	16,280,837	16,413,627	132,790	0.80%
Addition to (Use of) Funds Before Transfers	(693,711)	74,765	188,364	113,599	151.90%
Transfers, Additional Funds and Commitments					
Transfer in	115,000	203,055	-	(203,055)	-100.00%
Transfer out	(307,576)	(308,887)	(388,364)	(79,477)	25.70%
FY18 LNGV Pay Set Aside for FY19	54,000	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(138,576)	(105,832)	(388,364)	(282,532)	267.00%
Net Change	(832,287)	(31,067)	(200,000)	(168,933)	543.80%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

College: Quinebaug

Account Name	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Bud vs. FY19 Proj Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	3,548,989	3,549,180	3,439,155	(110,025)	-3.10%
Fees	1,581,064	1,512,780	1,734,074	221,294	14.60%
State Appropriations	5,922,515	5,928,250	5,857,974	(70,276)	-1.20%
Addtl State Appropriation (Dev Edu and Outcomes)	245,957	364,632	364,632	-	0.00%
GF Fringe Benefits Paid by State	4,883,244	4,814,763	5,066,624	251,861	5.20%
OF Fringe Benefits Paid by State	303,400	303,396	370,399	67,003	22.10%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	194,900	195,514	228,500	32,986	16.90%
Less Contra Revenue	-	(79,202)	(76,746)	2,456	-3.10%
Total Revenue	16,680,069	16,589,313	16,984,612	395,299	2.40%
Expenditures:					
Personnel Services:					
Full Time (6101)	5,706,484	5,321,521	5,606,274	284,753	5.40%
Continuing Part Time (6111)	328,657	298,071	334,804	36,733	12.30%
Temporary Part Time (6102, B, D, G)	745,927	851,501	995,978	144,477	17.00%
Clinical EA (6102B)	-	-	-	-	NA
Contractual PTL (6103D)	1,193,373	1,349,921	1,424,166	74,245	5.50%
Contractual NCL (6103E)	223,910	184,010	196,773	12,763	6.90%
Contractual ECL (6103F)	51,553	83,218	77,176	(6,042)	-7.30%
Student Labor (6104, H)	16,767	19,489	16,667	(2,822)	-14.50%
Overtime (6107)	45,062	44,850	39,586	(5,264)	-11.70%
All Other Personnel Services	356,421	513,108	259,691	(253,417)	-49.40%
Subtotal Personnel Services	8,668,154	8,665,689	8,951,115	285,426	3.30%
Fringe Benefits	5,611,356	5,639,543	5,807,248	167,705	3.00%
Total P.S. & Fringe Benefits	14,279,510	14,305,232	14,758,363	453,131	3.20%
Other Expenses:					
Inst. Financial Aid/Match	507,456	456,710	495,204	38,494	8.40%
Waivers	165,951	63,003	61,050	(1,953)	-3.10%
Utilities	319,904	261,533	216,600	(44,933)	-17.20%
All Other Expenses	1,197,549	1,204,217	1,382,170	177,953	14.80%
Total Other Expenses	2,190,860	1,985,463	2,155,024	169,561	8.50%
Total Expenditures	16,470,370	16,290,695	16,913,387	622,692	3.80%
Addition to (Use of) Funds Before Transfers	209,699	298,618	71,225	(227,393)	-76.10%
Transfers, Additional Funds and Commitments					
Transfer in	57,459	399,461	-	(399,461)	-100.00%
Transfer out	(368,929)	(370,848)	(456,835)	(85,987)	23.20%
FY18 LNGV Pay Set Aside for FY19	-	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(311,470)	28,613	(456,835)	(485,448)	-1696.60%
Net Change	(101,771)	327,231	(385,610)	(712,841)	-217.80%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

College: Three Rivers

Account Name	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Bud vs. FY19 Proj	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	9,888,039	10,137,691	10,237,101	99,410	1.00%
Fees	4,371,500	4,442,712	4,953,695	510,983	11.50%
State Appropriations	9,885,562	9,900,530	9,983,285	82,755	0.80%
Addtl State Appropriation (Dev Edu and Outcomes)	604,584	649,763	649,763	-	0.00%
GF Fringe Benefits Paid by State	9,007,390	9,021,028	9,536,814	515,786	5.70%
OF Fringe Benefits Paid by State	1,366,956	1,366,956	2,091,595	724,639	53.00%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	660,000	628,634	746,994	118,360	18.80%
Less Contra Revenue	-	(320,000)	(323,000)	(3,000)	0.90%
Total Revenue	35,784,031	35,827,314	37,876,247	2,048,933	5.70%
Expenditures:					
Personnel Services:					
Full Time (6101)	10,908,819	11,105,730	11,078,631	(27,099)	-0.20%
Continuing Part Time (6111)	-	-	-	-	NA
Temporary Part Time (6102, B, D, G)	1,661,326	1,708,215	1,886,021	177,806	10.40%
Clinical EA (6102B)	663,447	600,805	648,869	48,064	8.00%
Contractual PTL (6103D)	3,437,905	3,799,914	3,950,011	150,097	4.00%
Contractual NCL (6103E)	300,000	307,781	638,170	330,389	107.30%
Contractual ECL (6103F)	470,000	464,962	488,209	23,247	5.00%
Student Labor (6104, H)	204,000	220,000	231,000	11,000	5.00%
Overtime (6107)	18,000	17,362	18,230	868	5.00%
All Other Personnel Services	369,939	510,780	544,009	33,229	6.50%
Subtotal Personnel Services	18,033,436	18,735,549	19,483,150	747,601	4.00%
Fringe Benefits	11,369,598	12,826,708	13,296,620	469,912	3.70%
Total P.S. & Fringe Benefits	29,403,034	31,562,257	32,779,770	1,217,513	3.90%
Other Expenses:					
Inst. Financial Aid/Match	1,402,611	1,438,737	1,457,106	18,369	1.30%
Waivers	537,300	200,000	200,000	-	0.00%
Utilities	850,000	850,000	900,000	50,000	5.90%
All Other Expenses	2,424,500	2,446,934	2,744,779	297,845	12.20%
Total Other Expenses	5,214,411	4,935,671	5,301,885	366,214	7.40%
Total Expenditures	34,617,445	36,497,928	38,081,655	1,583,727	4.30%
Addition to (Use of) Funds Before Transfers	1,166,586	(670,614)	(205,408)	465,206	-69.40%
Transfers, Additional Funds and Commitments					
Transfer in	-	215,000	-	(215,000)	-100.00%
Transfer out	(962,954)	(962,954)	(1,248,176)	(285,222)	29.60%
FY18 LNGV Pay Set Aside for FY19	95,009	95,009	-	(95,009)	-100.00%
Total Transfers, Additional Funds and Commitments	(867,945)	(652,945)	(1,248,176)	(595,231)	91.20%
Net Change	298,641	(1,323,559)	(1,453,584)	(130,025)	9.80%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY20 Budget, FY19 Projection and Budget

College: Tunxis

Account Name	FY19 Budget Dollars (\$)	FY19 Projection Dollars (\$)	FY20 Budget Dollars (\$)	FY20 Bud vs. FY19 Proj Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	10,642,625	10,424,497	10,845,628	421,131	4.00%
Fees	4,732,872	5,040,431	5,438,450	398,019	7.90%
State Appropriations	9,632,279	9,646,226	9,765,809	119,583	1.20%
Addtl State Appropriation (Dev Edu and Outcomes)	587,325	792,305	792,305	-	0.00%
GF Fringe Benefits Paid by State	8,867,361	8,880,201	9,426,153	545,952	6.10%
OF Fringe Benefits Paid by State	1,383,798	1,383,798	2,109,748	725,950	52.50%
Private Gifts, Grants and Contracts	1,200	2,939	2,900	(39)	-1.30%
Sales of Educational Activities	110,000	143,132	143,350	218	0.20%
All Other Revenue	235,103	276,111	414,310	138,199	50.10%
Less Contra Revenue	-	(197,385)	(225,000)	(27,615)	14.00%
Total Revenue	36,192,563	36,392,255	38,713,653	2,321,398	6.40%
Expenditures:					
Personnel Services:					
Full Time (6101)	10,800,676	10,492,430	10,491,747	(683)	0.00%
Continuing Part Time (6111)	302,888	316,589	326,715	10,126	3.20%
Temporary Part Time (6102, B, D, G)	1,259,064	1,750,027	2,111,691	361,664	20.70%
Clinical EA (6102B)	284,169	237,348	253,767	16,419	6.90%
Contractual PTL (6103D)	3,800,206	4,171,790	4,326,937	155,147	3.70%
Contractual NCL (6103E)	458,368	419,969	470,738	50,769	12.10%
Contractual ECL (6103F)	700,883	805,138	820,062	14,924	1.90%
Student Labor (6104, H)	136,132	174,950	141,403	(33,547)	-19.20%
Overtime (6107)	53,757	62,725	62,788	63	0.10%
All Other Personnel Services	387,555	558,265	404,415	(153,850)	-27.60%
Subtotal Personnel Services	18,183,698	18,989,231	19,410,263	421,032	2.20%
Fringe Benefits	12,238,083	11,942,453	14,078,706	2,136,253	17.90%
Total P.S. & Fringe Benefits	30,421,781	30,931,684	33,488,969	2,557,285	8.30%
Other Expenses:					
Inst. Financial Aid/Match	1,551,212	1,509,734	1,566,094	56,360	3.70%
Waivers	301,210	162,220	180,000	17,780	11.00%
Utilities	875,000	825,251	807,000	(18,251)	-2.20%
All Other Expenses	2,258,379	2,385,395	1,999,109	(386,286)	-16.20%
Total Other Expenses	4,985,801	4,882,600	4,552,203	(330,397)	-6.80%
Total Expenditures	35,407,582	35,814,284	38,041,172	2,226,888	6.20%
Addition to (Use of) Funds Before Transfers	784,981	577,971	672,481	94,510	16.40%
Transfers, Additional Funds and Commitments					
Transfer in	123,930	600,147	-	(600,147)	-100.00%
Transfer out	(897,348)	(1,027,155)	(1,172,037)	(144,882)	14.10%
FY18 LNGV Pay Set Aside for FY19	113,392	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(660,026)	(427,008)	(1,172,037)	(745,029)	174.50%
Net Change	124,955	150,963	(499,556)	(650,519)	-430.90%

CONNECTICUT STATE COLLEGES and UNIVERSITIES

ENROLLMENT - HEADCOUNT & FTE

FY19 Actual and FY20 Budget

ATTACHMENT G

HEADCOUNT Enrollment
Undergraduate

 State Universities
 Community Colleges
 Charter Oak
 Total Undergraduate

HEADCOUNT - Avg Fall and Spring Semesters						Variance FY20 Budget vs. FY19 Actual					
FY19 Actual			FY20 Budget			Full Time		Part Time		Total	
Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
21,782	5,005	26,787	21,780	4,965	26,745	(2)	0.0%	(40)	-0.8%	(42)	-0.2%
14,006	32,011	46,017	13,771	31,736	45,507	(235)	-1.7%	(275)	-0.9%	(510)	-1.1%
308	1,267	1,575	314	1,278	1,592	6	1.9%	11	0.9%	17	1.1%
36,096	38,283	74,379	35,865	37,979	73,844	(231)	-0.6%	(304)	-0.8%	(535)	-0.7%
1,389	3,499	4,888	1,369	3,493	4,862	(20)	-1.4%	(6)	-0.2%	(26)	-0.5%
11	84	95	4	69	73	(7)	-63.6%	(15)	-17.9%	(22)	-23.2%
1,400	3,583	4,983	1,373	3,562	4,935	(27)	-1.9%	(21)	-0.6%	(48)	-1.0%
23,171	8,504	31,675	23,149	8,458	31,607	(22)	-0.1%	(46)	-0.5%	(68)	-0.2%
14,006	32,011	46,017	13,771	31,736	45,507	(235)	-1.7%	(275)	-0.9%	(510)	-1.1%
319	1,351	1,670	318	1,347	1,665	(1)	-0.3%	(4)	-0.3%	(5)	-0.3%
37,496	41,866	79,362	37,238	41,541	78,779	(258)	-0.7%	(325)	-0.8%	(583)	-0.7%

Total Undergraduate & Graduate

 State Universities
 Community Colleges
 Charter Oak
 Total Headcount

FTE Enrollment
Undergraduate

 State Universities
 Community Colleges
 Charter Oak
 Total Undergraduate

FTE - Avg Fall and Spring Semesters						Variance FY20 Budget vs. FY19 Actual					
FY19 Actual			FY20 Budget			Full Time		Part Time		Total	
Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
21,186	2,130	23,316	21,183	2,117	23,300	(3)	0.0%	(13)	-0.6%	(16)	-0.1%
12,462	13,676	26,138	12,238	13,472	25,710	(224)	-1.8%	(204)	-1.5%	(428)	-1.6%
258	474	731	263	480	743	6	2.1%	7	1.4%	12	1.6%
33,906	16,280	50,185	33,684	16,069	49,753	(222)	-0.7%	(211)	-1.3%	(432)	-0.9%
1,269	1,360	2,629	1,251	1,358	2,609	(18)	-1.4%	(2)	-0.1%	(20)	-0.8%
11	41	52	5	30	35	(6)	-54.5%	(11)	-26.8%	(17)	-32.7%
1,280	1,401	2,681	1,256	1,388	2,644	(24)	-1.9%	(13)	-0.9%	(37)	-1.4%
22,455	3,490	25,945	22,434	3,475	25,909	(21)	-0.1%	(15)	-0.4%	(36)	-0.1%
12,462	13,676	26,138	12,238	13,472	25,710	(224)	-1.8%	(204)	-1.5%	(428)	-1.6%
269	515	783	268	510	778	(1)	-0.2%	(5)	-0.9%	(5)	-0.6%
35,186	17,681	52,866	34,940	17,457	52,397	(246)	-0.7%	(224)	-1.3%	(469)	-0.9%

Total Undergraduate & Graduate

 State Universities
 Community Colleges
 Charter Oak
 Total FTE

CONNECTICUT STATE UNIVERSITIES

ENROLLMENT - HEADCOUNT & FTE

FY19 Actual and FY20 Budget

HEADCOUNT - Avg Fall and Spring Semesters							Variance FY20 Budget vs FY19 Actual					
FY19 Actual			FY20 Budget			Full Time		Part Time		Total		
Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	
HEADCOUNT Enrollment Undergraduate												
CCSU	7,154	1,968	9,122	7,071	1,968	9,039	(83)	-1.2%	-	0.0%	(83)	-0.9%
ECSU	4,093	806	4,899	4,089	766	4,855	(4)	-0.1%	(40)	-5.0%	(44)	-0.9%
SCSU	6,612	1,282	7,894	6,612	1,282	7,894	-	0.0%	-	0.0%	-	0.0%
WCSU	3,923	951	4,874	4,008	951	4,959	85	2.2%	-	0.0%	85	1.7%
CSU Total Undergraduate	21,782	5,005	26,787	21,780	4,965	26,745	(2)	0.0%	(40)	-0.8%	(42)	-0.2%
Graduate												
CCSU	544	1,685	2,229	538	1,685	2,223	(6)	-1.1%	(1)	0.0%	(7)	-0.3%
ECSU	83	106	189	79	101	180	(4)	-4.8%	(6)	-5.2%	(10)	-5.0%
SCSU	696	1,179	1,875	696	1,179	1,875	-	0.0%	-	0.0%	-	0.0%
WCSU	66	529	595	56	529	585	(10)	-15.2%	-	0.0%	(10)	-1.7%
CSU Total Graduate	1,389	3,499	4,888	1,369	3,493	4,862	(20)	-1.4%	(6)	-0.2%	(26)	-0.5%
Total												
CCSU	7,698	3,653	11,351	7,609	3,652	11,261	(89)	-1.2%	(1)	0.0%	(90)	-0.8%
ECSU	4,176	912	5,088	4,168	866	5,034	(8)	-0.2%	(46)	-5.0%	(54)	-1.1%
SCSU	7,308	2,461	9,769	7,308	2,461	9,769	-	0.0%	-	0.0%	-	0.0%
WCSU	3,989	1,480	5,469	4,064	1,480	5,544	75	1.9%	-	0.0%	75	1.4%
CSU Total Headcount	23,171	8,504	31,675	23,149	8,458	31,607	(22)	-0.1%	(46)	-0.5%	(68)	-0.2%

FTE - Avg Fall and Spring Semesters							Variance FY20 Budget vs FY19 Actual					
FY19 Actual			FY20 Budget			Full Time		Part Time		Total		
Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	
FTE Enrollment Undergraduate												
CCSU	6,899	897	7,796	6,819	897	7,715	(80)	-1.2%	(1)	-0.1%	(81)	-1.0%
ECSU	4,071	255	4,326	4,067	243	4,309	(4)	-0.1%	(13)	-4.9%	(17)	-0.4%
SCSU	6,403	560	6,963	6,403	560	6,962	(1)	0.0%	-	0.0%	(1)	0.0%
WCSU	3,814	419	4,233	3,896	419	4,314	82	2.1%	-	0.0%	82	1.9%
CSU Total Undergraduate	21,186	2,130	23,316	21,183	2,117	23,300	(3)	0.0%	(13)	-0.6%	(16)	-0.1%
Graduate												
CCSU	479	660	1,139	474	660	1,134	(5)	-1.0%	-	0.0%	(5)	-0.4%
ECSU	74	39	113	71	37	108	(3)	-4.1%	(2)	-5.1%	(5)	-4.4%
SCSU	647	450	1,097	647	450	1,097	-	0.0%	-	0.0%	-	0.0%
WCSU	69	211	280	59	211	270	(10)	-14.5%	-	0.0%	(10)	-3.6%
CSU Total Graduate	1,269	1,360	2,629	1,251	1,358	2,609	(18)	-1.4%	(2)	-0.1%	(20)	-0.8%
Total												
CCSU	7,378	1,557	8,935	7,293	1,557	8,849	(85)	-1.2%	(1)	0.0%	(86)	-1.0%
ECSU	4,145	294	4,439	4,138	280	4,417	(7)	-0.2%	(15)	-4.9%	(22)	-0.5%
SCSU	7,050	1,010	8,060	7,050	1,010	8,059	(1)	0.0%	-	0.0%	(1)	0.0%
WCSU	3,883	630	4,513	3,955	630	4,584	72	1.8%	-	0.0%	72	1.6%
CSU Total Headcount	22,455	3,490	25,945	22,434	3,475	25,909	(21)	-0.1%	(15)	-0.4%	(36)	-0.1%

CONNECTICUT COMMUNITY COLLEGES

ENROLLMENT - HEADCOUNT & FTE

FY19 Actual and FY20 Budget

HEADCOUNT Enrollment	HEADCOUNT - Avg Fall and Spring Semesters						Variance FY20 Budget vs FY19 Actual					
	FY19 Actual			FY20 Budget			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College												
Asnuntuck	557	1,250	1,807	597	1,469	2,066	40	7.2%	219	17.5%	259	14.3%
Capital	606	2,551	3,157	585	2,617	3,202	(21)	-3.5%	66	2.6%	45	1.4%
Gateway	1,874	4,810	6,684	1,801	4,639	6,440	(73)	-3.9%	(171)	-3.6%	(244)	-3.7%
Housatonic	1,487	3,302	4,789	1,457	3,236	4,693	(30)	-2.0%	(66)	-2.0%	(96)	-2.0%
Manchester	1,788	3,894	5,682	1,716	3,738	5,454	(72)	-4.0%	(157)	-4.0%	(228)	-4.0%
Middlesex	825	1,635	2,460	825	1,635	2,460	1	0.1%	(1)	0.0%	-	0.0%
Naugatuck Valley	1,947	4,075	6,022	1,933	4,044	5,977	(14)	-0.7%	(31)	-0.8%	(45)	-0.7%
Northwestern	354	936	1,290	365	965	1,330	11	3.1%	29	3.1%	40	3.1%
Norwalk	1,615	3,600	5,215	1,527	3,402	4,929	(88)	-5.4%	(198)	-5.5%	(286)	-5.5%
Quinebaug Valley	442	908	1,350	437	920	1,357	(5)	-1.1%	12	1.3%	7	0.5%
Three Rivers	1,148	2,645	3,793	1,136	2,618	3,754	(12)	-1.0%	(27)	-1.0%	(39)	-1.0%
Tunxis	1,366	2,408	3,774	1,394	2,456	3,850	28	2.0%	49	2.0%	77	2.0%
CCC Total Headcount	14,006	32,011	46,017	13,771	31,736	45,507	(235)	-1.7%	(275)	-0.9%	(510)	-1.1%

FTE Enrollment	FTE - Avg Fall and Spring Semesters						Variance FY20 Budget vs FY19 Actual					
	FY19 Actual			FY20 Budget			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College												
Asnuntuck	531	479	1,010	534	480	1,013	3	0.6%	1	0.1%	4	0.3%
Capital	523	1,132	1,655	511	1,162	1,672	(12)	-2.3%	30	2.6%	18	1.1%
Gateway	1,656	2,086	3,742	1,597	2,020	3,616	(59)	-3.6%	(67)	-3.2%	(126)	-3.4%
Housatonic	1,305	1,400	2,705	1,279	1,372	2,650	(26)	-2.0%	(29)	-2.0%	(55)	-2.0%
Manchester	1,604	1,667	3,270	1,539	1,600	3,139	(65)	-4.0%	(67)	-4.0%	(131)	-4.0%
Middlesex	735	678	1,412	735	678	1,413	1	0.1%	1	0.1%	1	0.1%
Naugatuck Valley	1,728	1,765	3,493	1,719	1,756	3,475	(9)	-0.5%	(9)	-0.5%	(18)	-0.5%
Northwestern	323	376	699	332	387	719	9	2.8%	12	3.1%	21	2.9%
Norwalk	1,426	1,593	3,019	1,347	1,505	2,852	(79)	-5.5%	(88)	-5.5%	(167)	-5.5%
Quinebaug Valley	398	371	769	397	373	770	(1)	-0.3%	3	0.7%	2	0.2%
Three Rivers	1,035	1,141	2,176	1,025	1,129	2,154	(10)	-1.0%	(12)	-1.0%	(22)	-1.0%
Tunxis	1,201	992	2,193	1,225	1,012	2,237	24	2.0%	21	2.1%	45	2.0%
CCC Total FTE	12,462	13,676	26,138	12,238	13,472	25,710	(224)	-1.8%	(204)	-1.5%	(428)	-1.6%

CHARTER OAK STATE COLLEGE

ENROLLMENT - HEADCOUNT & FTE

FY19 Actual and FY20 Budget

HEADCOUNT Enrollment	HEADCOUNT - Avg Fall and Spring Semesters						Variance FY20 Budget vs FY19 Actual					
	FY19 Actual			FY20 Budget			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College												
<u>Undergraduate</u>												
Charter Oak	308	1,267	1,575	314	1,278	1,592	6	1.9%	11	0.9%	17	1.1%
<u>Graduate</u>												
Charter Oak	11	84	95	4	69	73	(7)	-63.6%	(15)	-17.9%	(22)	-23.2%

FTE Enrollment	FTE - Avg Fall and Spring Semesters						Variance FY20 Budget vs FY19 Actual					
	FY19 Actual			FY20 Budget			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College												
<u>Undergraduate</u>												
Charter Oak	258	474	731	263	480	743	6	2.1%	7	1.4%	12	1.6%
<u>Graduate</u>												
Charter Oak	11	41	52	5	30	35	(6)	-54.5%	(11)	-26.8%	(17)	-32.7%

CONNECTICUT STATE COLLEGES & UNIVERSITIES

ATTACHMENT H

Financial Aid

FY 2020 Budget, FY 2019 Projections, FY 2019 Budget

	FY 2019 Budget					FY 2019 Projection					FY 2020 Budget				
	Total Financial Aid	Federal (1) Financial Aid	State (2) Financial Aid	Private (3) Financial Aid	Institutional Aid	Total Financial Aid	Federal (1) Financial Aid	State (2) Financial Aid	Private (3) Financial Aid	Institutional Aid	Total Financial Aid	Federal (1) Financial Aid	State (2) Financial Aid	Private (3) Financial Aid	Institutional Aid
Central	38,429,031	15,620,000	3,230,000	3,100,000	16,479,031	36,480,428	15,762,915	3,355,887	3,781,552	13,580,074	36,101,899	15,851,000	3,037,500	3,392,750	13,820,649
Eastern	27,192,351	7,756,724	864,690	6,070,924	12,500,013	25,694,797	8,071,060	1,997,269	4,236,074	11,390,394	25,854,593	8,571,060	1,803,177	4,036,074	11,444,282
Southern	43,900,684	14,800,224	3,327,088	9,556,220	16,217,152	32,802,682	15,257,874	3,069,778	2,756,220	11,718,810	33,281,782	14,800,224	3,420,588	2,756,220	12,304,750
Western	19,179,068	8,095,568	1,677,444	2,847,430	6,558,626	16,405,235	8,091,176	1,352,259	1,580,327	5,381,473	18,135,427	8,157,402	1,267,500	3,104,400	5,606,125
	\$ 128,701,134	\$ 46,272,516	\$ 9,099,222	\$ 21,574,574	\$ 51,754,822	\$ 111,383,142	\$ 47,183,025	\$ 9,775,193	\$ 12,354,173	\$ 42,070,751	\$ 113,373,701	\$ 47,379,686	\$ 9,528,765	\$ 13,289,444	\$ 43,175,806
Manchester	13,575,173	9,436,768	1,240,464	100,784	2,797,157	13,015,840	9,522,114	1,161,819	75,259	2,256,648	13,287,486	9,862,465	1,235,000	75,000	2,115,021
Northwestern	2,501,919	1,458,238	250,874	65,000	727,807	2,303,526	1,748,059	230,334	67,067	258,066	2,388,116	1,823,264	230,334	70,000	264,518
Norwalk	13,317,027	8,511,888	1,033,568	975,000	2,796,571	12,007,782	7,963,356	1,009,466	1,036,027	1,998,933	11,720,139	7,703,227	1,000,000	1,029,500	1,987,412
Housatonic	13,671,381	9,770,210	1,086,771	337,500	2,476,900	13,155,253	9,772,000	1,086,771	337,500	1,958,982	13,114,723	9,853,123	1,090,000	209,000	1,962,600
Middlesex	5,016,067	3,582,952	27,900	5,000	1,400,215	4,783,987	3,360,082	531,825	-	892,080	4,971,414	3,423,835	531,825	-	1,015,754
Capital	9,781,096	7,137,000	924,096	-	1,720,000	8,571,008	6,767,156	700,302	-	1,103,550	8,530,000	6,780,000	700,000	-	1,050,000
Naugatuck	14,437,730	9,908,618	1,395,966	75,000	3,058,146	13,292,094	10,508,997	1,438,148	141,949	1,203,000	13,195,916	10,412,819	1,438,148	141,949	1,203,000
Gateway	16,587,086	11,820,000	1,350,000	94,501	3,322,585	15,553,480	11,420,200	1,408,604	83,930	2,640,746	15,663,860	11,598,000	1,450,000	85,571	2,530,289
Tunxis	8,995,009	6,272,000	870,587	-	1,852,422	8,363,529	6,055,795	798,000	-	1,509,734	8,874,977	6,467,258	798,000	43,625	1,566,094
Three Rivers	9,055,200	6,201,000	700,000	214,289	1,939,911	8,719,020	6,175,968	775,629	328,686	1,438,737	8,848,912	6,263,806	800,000	328,000	1,457,106
Quinebaug	3,319,864	2,446,457	200,000	-	673,407	3,152,561	2,405,550	233,783	56,518	456,710	3,200,204	2,505,000	200,000	-	495,204
Asnuntuck	3,842,613	2,982,534	275,000	-	585,079	3,777,969	3,010,169	297,348	-	470,452	3,916,206	3,133,947	294,198	-	488,061
	\$ 114,100,165	\$ 79,527,665	\$ 9,355,226	\$ 1,867,074	\$ 23,350,200	\$ 106,696,049	\$ 78,709,446	\$ 9,672,029	\$ 2,126,936	\$ 16,187,638	\$ 107,711,953	\$ 79,826,744	\$ 9,767,505	\$ 1,982,645	\$ 16,135,059
Charter Oak	\$ 8,466,562	\$ 8,066,292	\$ -	\$ 20,000	\$ 380,270	\$ 2,871,792	\$ 2,090,973	\$ 182,993	\$ 35,000	\$ 562,826	\$ 3,285,764	\$ 2,166,523	\$ 175,417	\$ 37,000	\$ 906,824
Total	\$ 251,267,861	\$ 133,866,473	\$ 18,454,448	\$ 23,461,648	\$ 75,485,292	\$ 220,950,984	\$ 127,983,444	\$ 19,630,215	\$ 14,516,109	\$ 58,821,216	\$ 224,371,418	\$ 129,372,953	\$ 19,471,687	\$ 15,309,089	\$ 60,217,689

Notes:

(1) Federal PELL Grant, Federal SEO Grant, Federal TEACH Grant and Federal Work-study Program

(2) Roberta Willis Scholarship Program and CT Scholastic Achievement Grant

(3) Private scholarships, Foundation scholarships and Alumni scholarships