

**MEETING OF THE
FINANCE COMMITTEE**
Board of Regents for Higher Education
Hartford, Connecticut

Tuesday, November 12, 2013, at 11:00 am
Community Room
61 Woodland Street, Hartford, CT

Agenda

1. APPROVAL OF MINUTES FROM THE OCTOBER 8, 2013 MEETING

2. INFORMATION ITEMS

- A. FY2012 Facilities MB&A Presentation by Sightlines LLC - Jim Kadamus, Vice President and Jon King, Associate Director
- B. Q1 FY2014 Annual Projection
- C. CSUS 2020 Update

3. ACTION ITEMS

- A. Use of Reserves and Insurance Proceeds by Southern Connecticut State University for Renovations at Buley Library
- B. Update to the 2007 Comprehensive Campus Master Plan for Western Connecticut State University

**MEETING OF THE
FINANCE COMMITTEE**

Board of Regents for Higher Education
Tuesday, October 8, 2013, at 10:30 am
Community Room
61 Woodland Street, Hartford CT

Minutes

REGENTS PRESENT

Matt Fleury, Chair, Finance Committee
Richard Balducci
Gary Holloway
Rene Lerer (Telephonic)
Tom Failla

REGENTS ABSENT

Catherine Smith

CONNSCU REPRESENTATIVES

Jack Miller, President, CCSU; James Blake, Executive Vice President, SCSU; Greg Crearar, Vice President for Institutional Advancement, SCSU; Richard Bachoo, Chief Administration Officer; Charlene Casamento, Chief Financial Officer, CCSU; Paul Reis, Vice President for Finance & Administration, WCSU

CONNSCU STAFF

Jim Howarth, Interim Chief Financial Officer; Elaine Clark, Vice President for Facilities & Infrastructure Planning; Juliet Manalan, Director of Public Relations & Marketing; Karen Stone, Director of Internal Audit; Keith Epstein, Director of Capital Projects; Kyle Thomas, Legislative Program Manager; Ernestine Weaver, Counsel; Melentina Pusztay, Interim Budget Director; Erin Fitzgerald, BOR Secretary; Rosalie Butler, Administrative Assistant

GUESTS

Kerry Kelley, OPM; Thomas Maziarz, DOT; Jacqueline Rabe Thomas, CT Mirror

With a quorum present, Chairman Fleury called the meeting to order at 10:30 am. He called for a motion to add to the agenda "A Request from Connecticut Department of Transportation to transfer custody and control of approximately 17.75 acres of unimproved land at Central Connecticut State University to DOT". Motion: Balducci; Second: Holloway. Motion carried unanimously.

1. APPROVAL OF MINUTES FROM THE SEPTEMBER 10, 2013 MEETING

The minutes of the September 10, 2013 meeting were unanimously approved, as written.

2. INFORMATION ITEMS**A. CHEFA Series N Bond Sale Update**

Chairman Fleury turned to CFO Casamento for an update on Central's new residence hall bond sale. She indicated that the winning bidder on October 2nd was Barclay's. The sale yielded a more favorable interest rate than had been projected, which should result in debt service savings for students. The document signing is anticipated October 17 and should formally close on October 22nd.

Chairman Fleury commented that a year-to-date budget update would be provided at the November Finance Committee meeting. CFO Howarth added that previous projections had revealed a \$6.5 million loss and anticipated they would stay in that range, although projections might be slightly better at the universities. Enrollments are down across the System 1.8-2.0% from the prior year. He reiterated that actuals and new projections would be provided to Regents next month.

3. ACTION ITEMS**A. Use of CSUS 2020 Funds to Purchase Property at 156 Windham Street, 160 Windham Street and 393 Prospect Street, Willimantic for Eastern Connecticut State University**

Chairman Fleury turned to VP Clark for explanation. She provided background on Eastern's Master Plan goals to acquire properties strategically located on the boundaries of its campus. Three such properties had come on the market. Eastern expressed interest to DAS, which subsequently performed appraisals and negotiated with the sellers. Funding is available for such a purchase, leaving approximately \$2.85 million for future university acquisitions. Regent Balducci requested the resolution be amended to reflect the remaining amount.

The resolution was unanimously approved, as amended.

B. Naming of the Werth Center for Coastal and Marine Studies at Southern Connecticut State University

Chairman Fleury congratulated Southern and turned to EVP Blake and AVP Crerar for further explanation. The Werth Family Foundation is a private, charitable family foundation based in Woodbrige, Connecticut and has had a longstanding relationship with the Center for Coastal and Marine Studies at Southern Connecticut State University.

Since 2006, the Foundation has already contributed nearly \$380,000 to Southern Students and their environmental research projects. The Werth Family Foundation has pledged 3 million dollars over the course of the next ten years in support of the Center. Of the \$3 million, \$2,325,000 will go to support the center itself, with an additional \$675,000 to support two new pilot programs: The Industry Academic Fellowship Program and the Southern Summer Science Business Institute.

The Resolution was approved on a motion by Regent Balducci, seconded by Regent Holloway.

C. Request from the Connecticut Department of Transportation to Transfer Custody and Control of Approximately 17.75 acres of unimproved land at Central Connecticut State University to DOT

VP Clark reported that The Connecticut Department of Transportation (“DOT”) has requested the Board of Regents, on behalf of Central Connecticut State University, donate custody and control of land along Ella Grasso Boulevard to the DOT. The land comprises approximately 17.75 acres according to DOT’s calculations, although it is shown in municipal records as 18.32 acres. The request is one of nine real estate transfers triggered by a Costco facility proposed for the City of New Britain.

Staff members have been advised by the City that it intends to transfer a portion of the Stanley golf course to Costco in exchange for \$4.1 million. Because the proposed facility will consume a portion of the municipal golf course in New Britain, the City wishes to replace the land and lost golf course links. The DOT, which owns land adjacent to the golf course, received legislative approval to transfer 15.5 acres to the City in exchange for 68 acres of land and 23 acres of conservation land. Because DOT’s 15.5 acres is in “preservation” status under an Army Corps of Engineers permit, the ACOE has required DOT to replace the preserved land with land in the same watershed.

DOT identified property along Ella Grasso Boulevard at Central as a possible preservation site. The land has been assessed by engineers and is almost completely in a 100-year flood plain. It also has steep slopes in areas and is bifurcated by a stream. One area is theoretically developable, but the expense of securing FEMA approval and building in a 100-year floodplain would be prohibitive and not a wise investment. The site also contains an apple orchard that is used sporadically for academic purposes. Central’s master plan does not call for any development in this area now or in the future. It was and is intended to be preserved as open space. The terms and condition of the transfer support Central’s intent to preserve the land in perpetuity and in fact advance the campus’ sustainability principles.

In accordance with statute, DOT presented a petition to the Office of Policy and Management (OPM) requesting transfer of custody and control of the 17.75 acre parcel for highway purposes. OPM presented the petition to the President of the Board of Regents and staff. OPM has agreed to address the consideration, if any, that may be required in this interagency transfer.

The Resolution was approved on a motion by Regent Balducci, seconded by Regent Holloway.

The meeting was adjourned at 11:10 a.m., on a motion by Regent Balducci, seconded by Regent Holloway.

University of North Texas
 University of Notre Dame
 University of Oregon
 University of Pennsylvania
 University of Portland
 University of Redlands
 University of Rochester
 University of San Diego
 University of San Francisco
 University of Southern Maine
 University of Southern Mississippi
 University of St. Thomas (TX)
 University of Tennessee, Knoxville
 University of the Pacific
 University of the Sciences in Philadelphia
 University of Vermont
 Upper Iowa University
 Utica College
 Vassar College
 Virginia Commonwealth University
 Virginia Department of General Services
 Virginia State University
 Wagner College
 Washburn University
 Wellesley College
 Wesleyan University
 West Chester University of Pennsylvania
 West Virginia Health Sciences Center
 West Virginia University
 Western Connecticut State University
 Western Oregon University
 Westfield State University
 Wheaton College (MA)
 Whitworth University
 Widener University
 Williams College
 Worcester State College

Sightlines LLC FY2012 Facilities MB&A Presentation Connecticut System Executive Staff Presentation

November 21, 2013

Presented by: Jim Kadamus and Jon King

Sightlines



A vocabulary for measurement

The Return on Physical Assets – ROPASM



Sightlines

The annual investment needed to ensure buildings will properly perform and reach their useful life

“Keep-Up Costs”

Annual
Stewardship



The accumulated backlog of repair and modernization needs and the definition of resource capacity to correct them

“Catch-Up Costs”

Asset
Reinvestment



The effectiveness of the facilities operating budget, staffing, supervision, and energy management

Operational
Effectiveness



The measure of service process, the maintenance quality of space and systems, and the customers opinion of service delivery

Service



Asset Value Change

Operations Success





ConnSCU Space Profile

- Significant investment into new space and major renovations have resulted in over 50% of the physical footprint being less than 25 years old.
- Busy campus populations within the CT State Universities drive the overall density factor above peer system average.

ConnSCU Capital Investment Profile

- Capital project funding has focused on new space since FY2007 and has resulted in an 8% increase in ConnSCU GSF. The growth in space has helped circumvent unsustainable density levels from appearing across the state.
- Annual Stewardship funding is limited and impacts the ability each institution has to “keep-up” with building needs.
- The overall Net Asset Value of ConnSCU is higher than peer system averages. However, a significant backlog of projects exist across the state.

ConnSCU Operations & Service Levels

- Daily service spending to run facilities is above peer system average. This may be impacted by elevated density factors and building technical complexities as well as regional labor rates.
- Energy consumption has decreased since FY07 and is consistent with peer system levels.
- Service process scores among the CT State Universities are above peer system average and provide effective work management processes. However, service process scores among the CT Community Colleges are below average and limits the impact the service process can have within facilities.

Space Profile



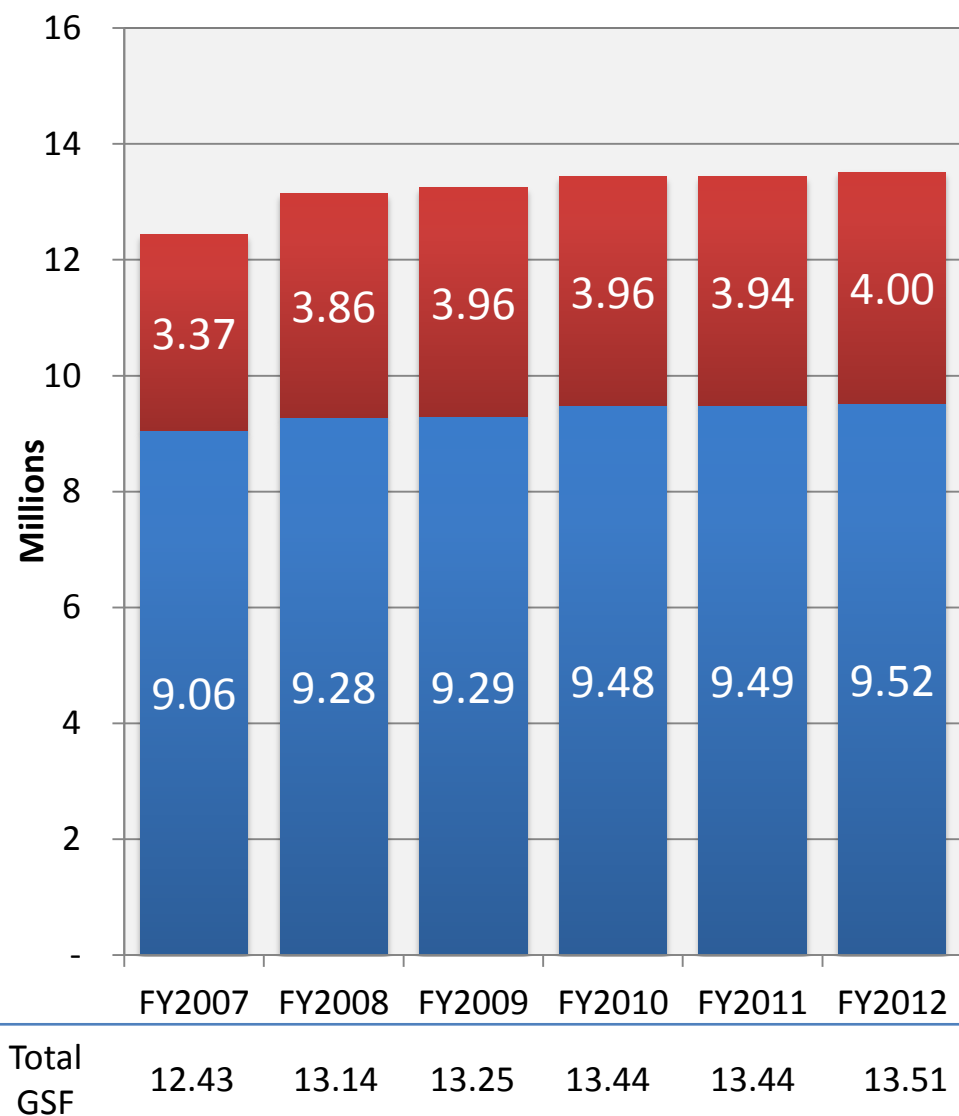
Total ConnSCU GSF

Total GSF in FY12: 13.51 Million (8% growth in space since FY07)



Sightlines

ConnSCU GSF



■ State Universities ■ Community Colleges

Campus	New Construction (FY07-FY12)
CCSU	Anthony and Helen G. Bichum Engineering Laboratory Arute Field Visitor Grandstands Auxiliary Office Baseball Grandstands East Hall Fuel Cell East Hall Storage Shed Hitchcock-Young Pavilion New Maintenance Building New Public Safety Complex Soccer Press Box
ECSU	New Softball Facility Police Station Science Building South Parking Garage
Manchester	Great Path Academy Maintenance Building, 3 bay garage
Naugatuck	New Technology Building (sq ft)
Northwestern	Art and Science Center Art and Science Center atrium
Norwalk	Health & Wellness Center
Quinebaug Valley	Modular Bldg, Construction Tech program Modular Bldg, Stride-offices
SCSU	Buley Library Addition Office Building One
Three Rivers	A Wing B Wing C Wing Central Utility Plant
Tunxis	Academic Bldg (600 building) Library 700 Building dpw # 14631
WCSU	Westside Campus Center



Total ConnSCU GSF by Campus

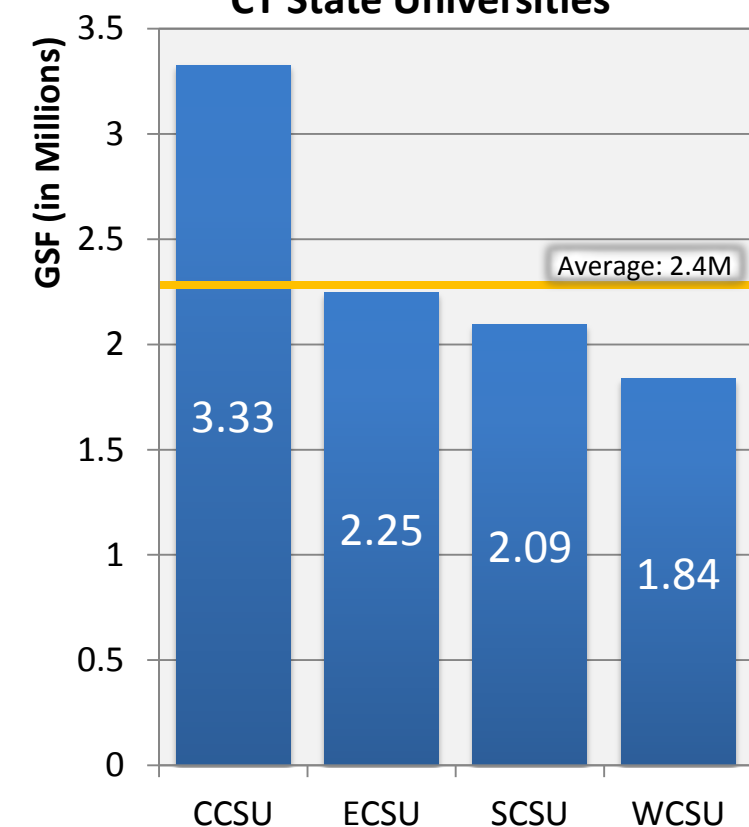
Campus size varies from 3.3M to 120K across the state of Connecticut



Sightlines

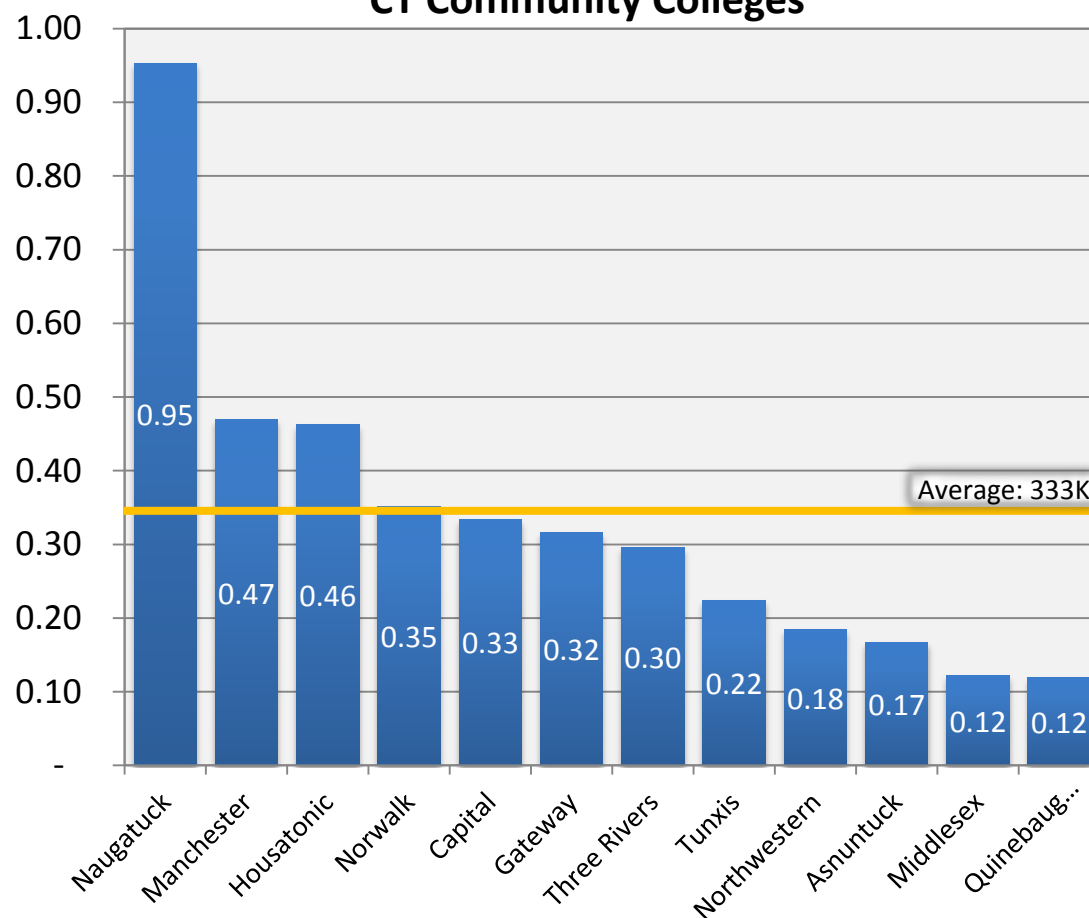
Total Gross Square Footage by Campus (In Millions)

CT State Universities



% Change..	1%	24%	1%	0%
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CT Community Colleges



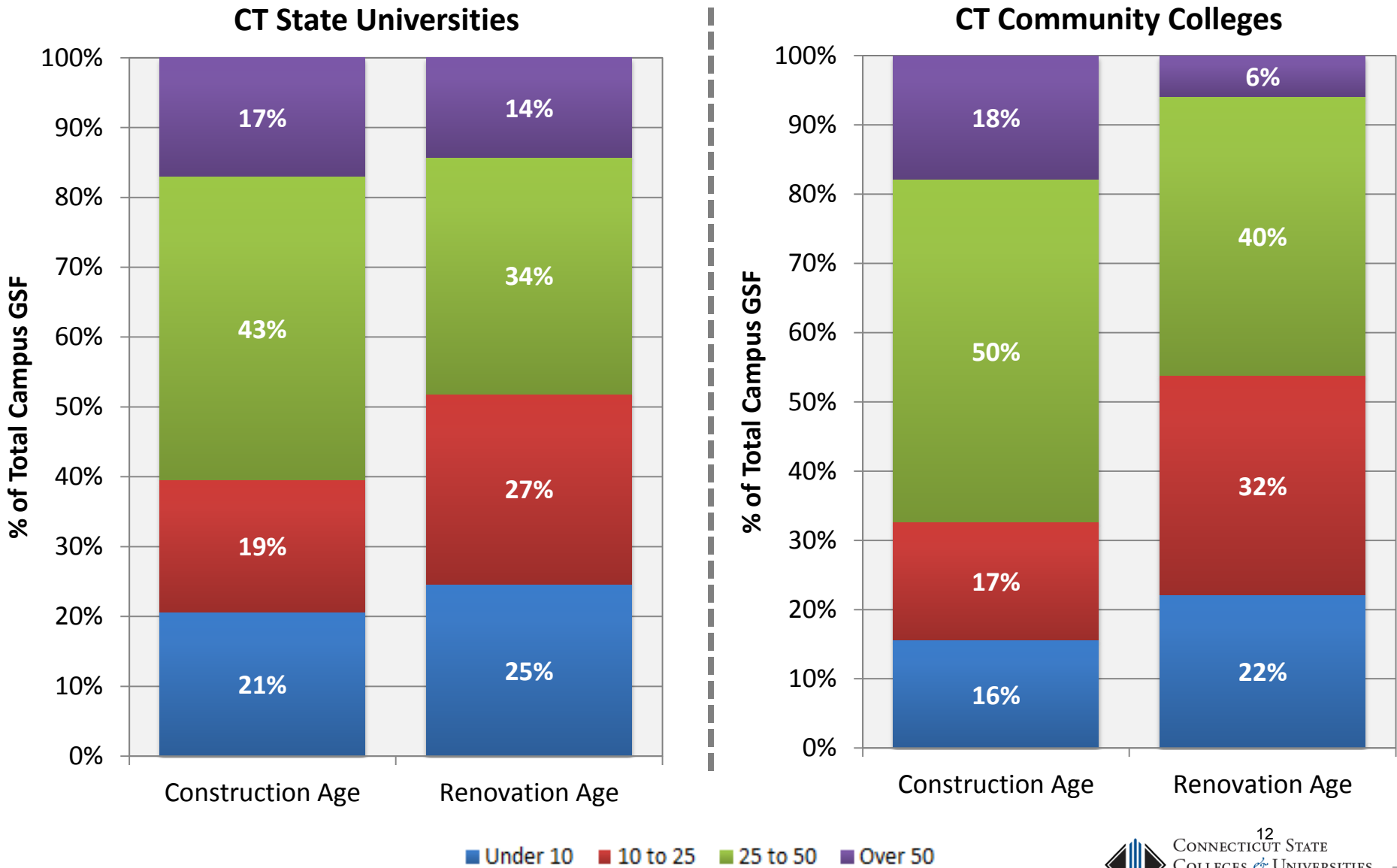
12%	20%	58%	12%	0%	0%	91%	75%	0%	0%	0%	1%
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CONNECTICUT STATE
COLLEGES & UNIVERSITIES
BOARD OF REGENTS FOR HIGHER EDUCATION

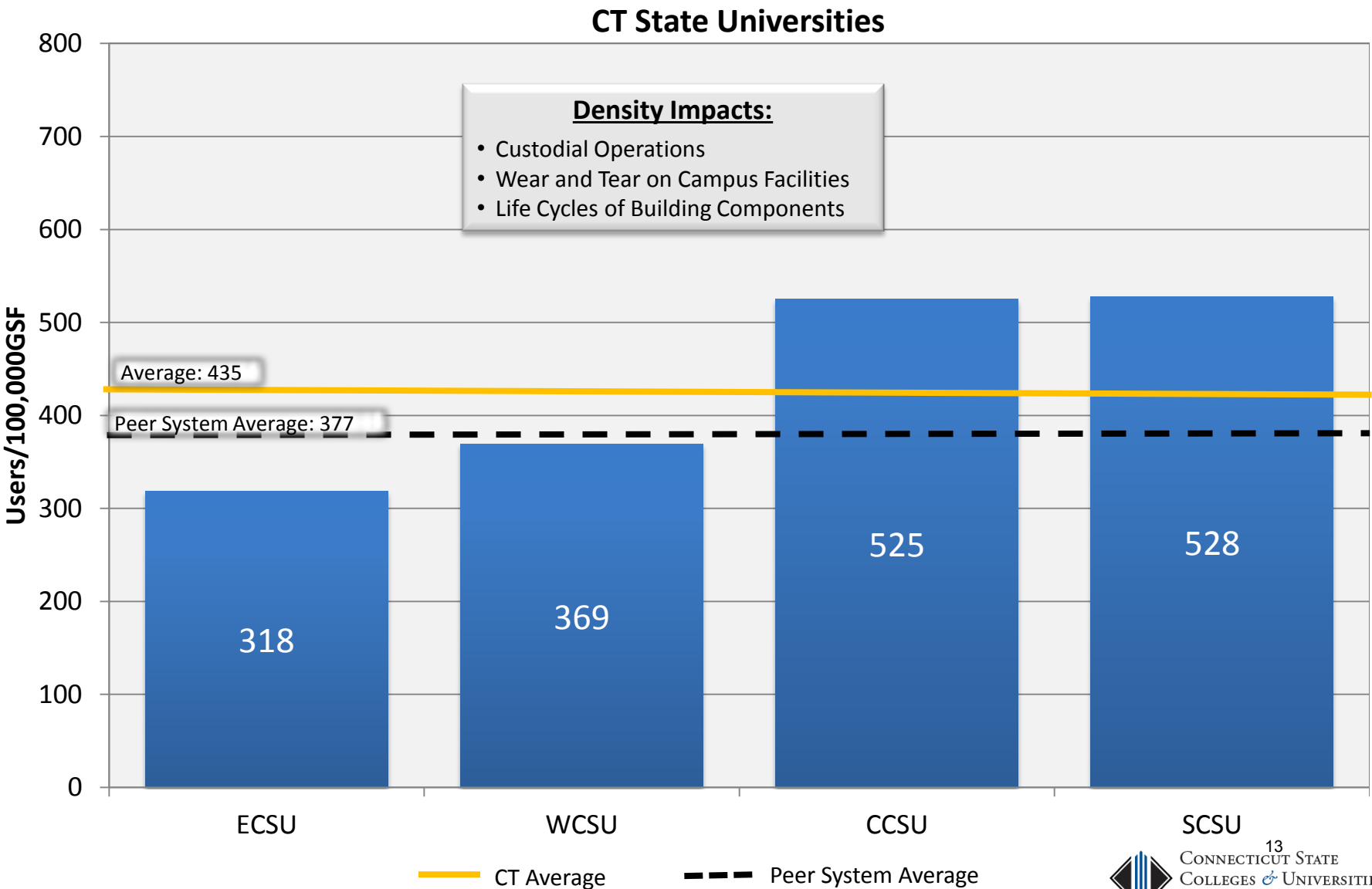


Gross Square Footage by Age Category (Construction vs. Renovation)





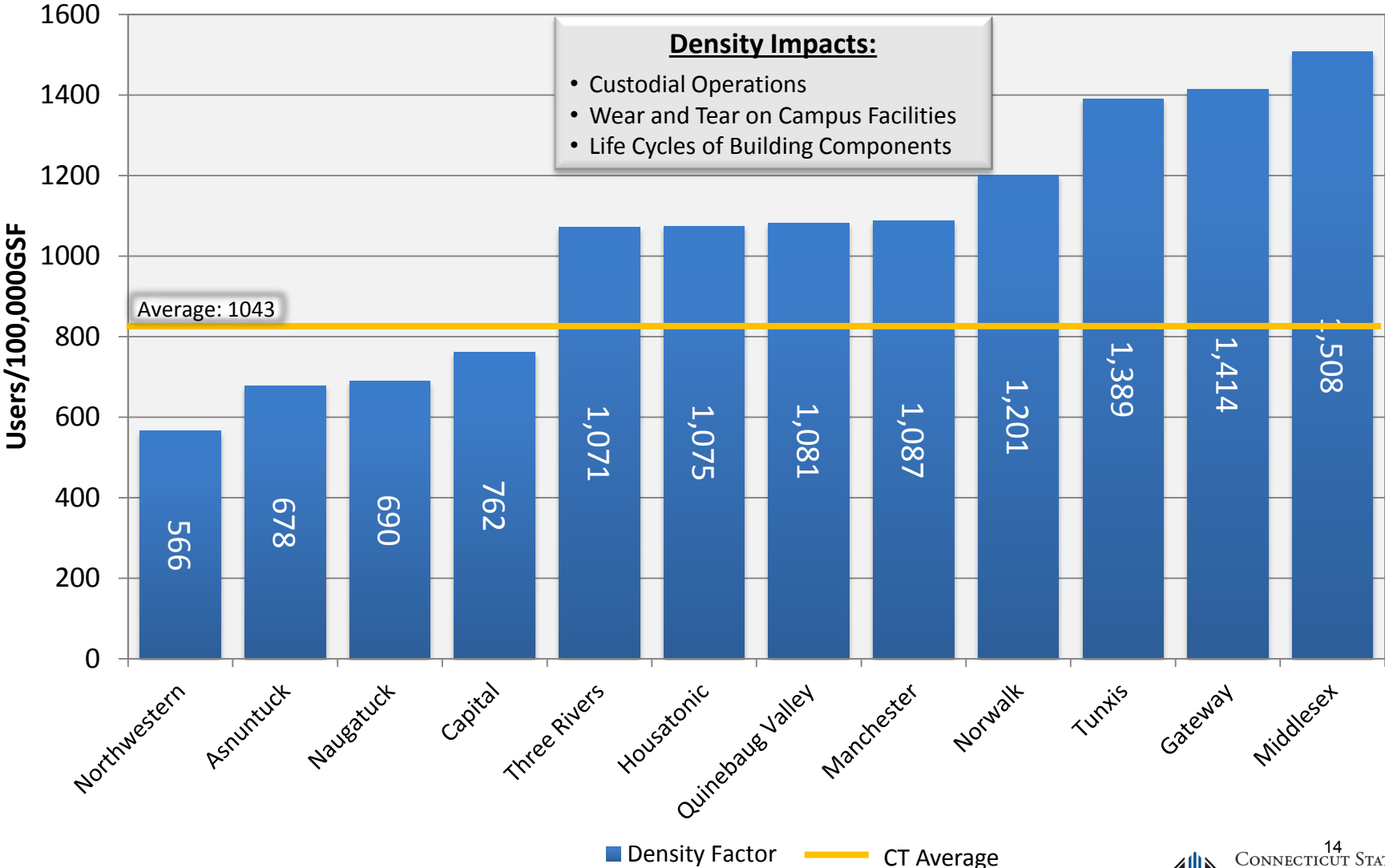
Density Factor by Campus (Users/100,000GSF)





Density Factor by Campus (Users/100,000GSF)

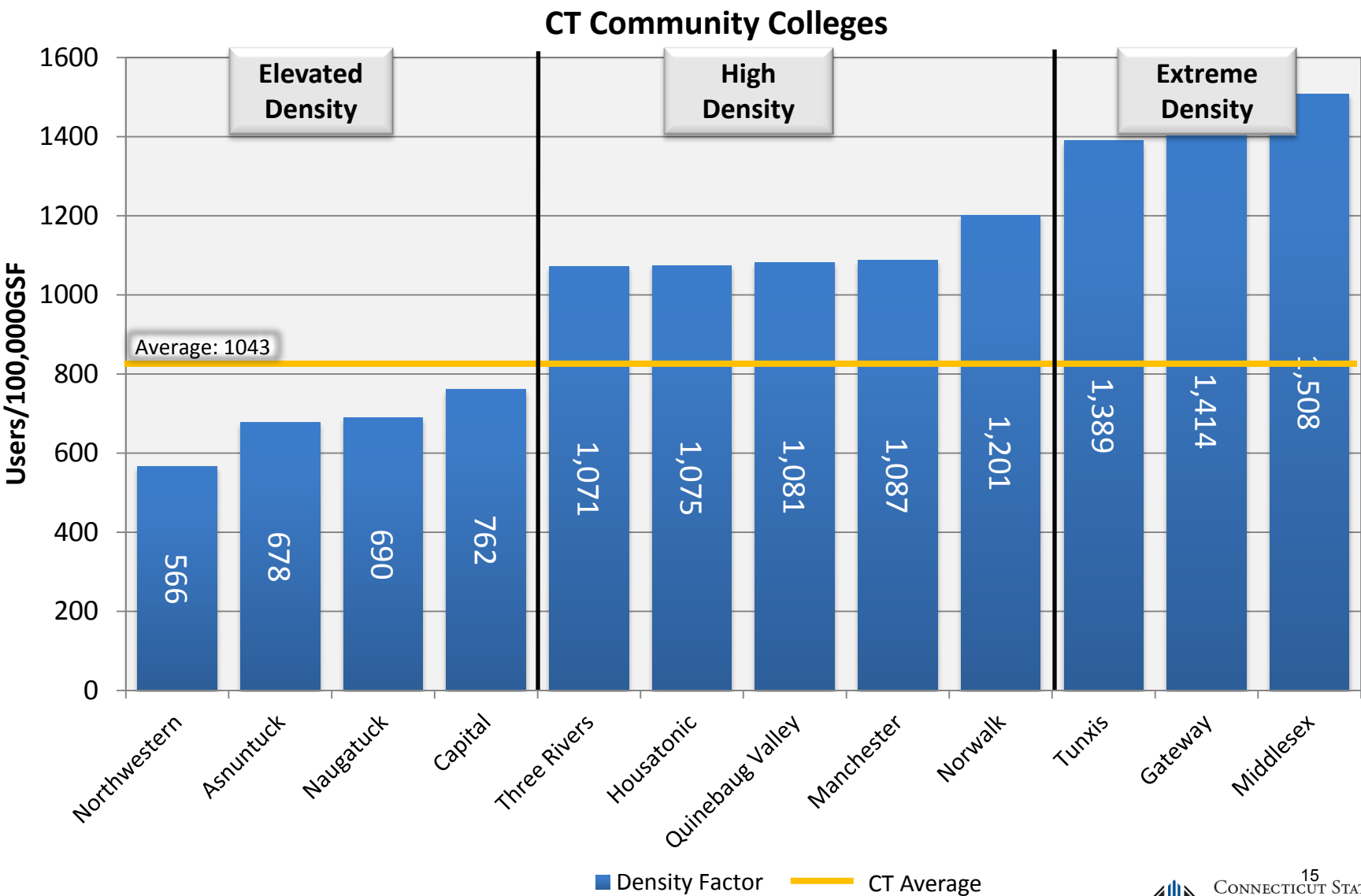
CT Community Colleges



Gateway's density using Downtown and ½ of Long Wharf Campuses – 1,025



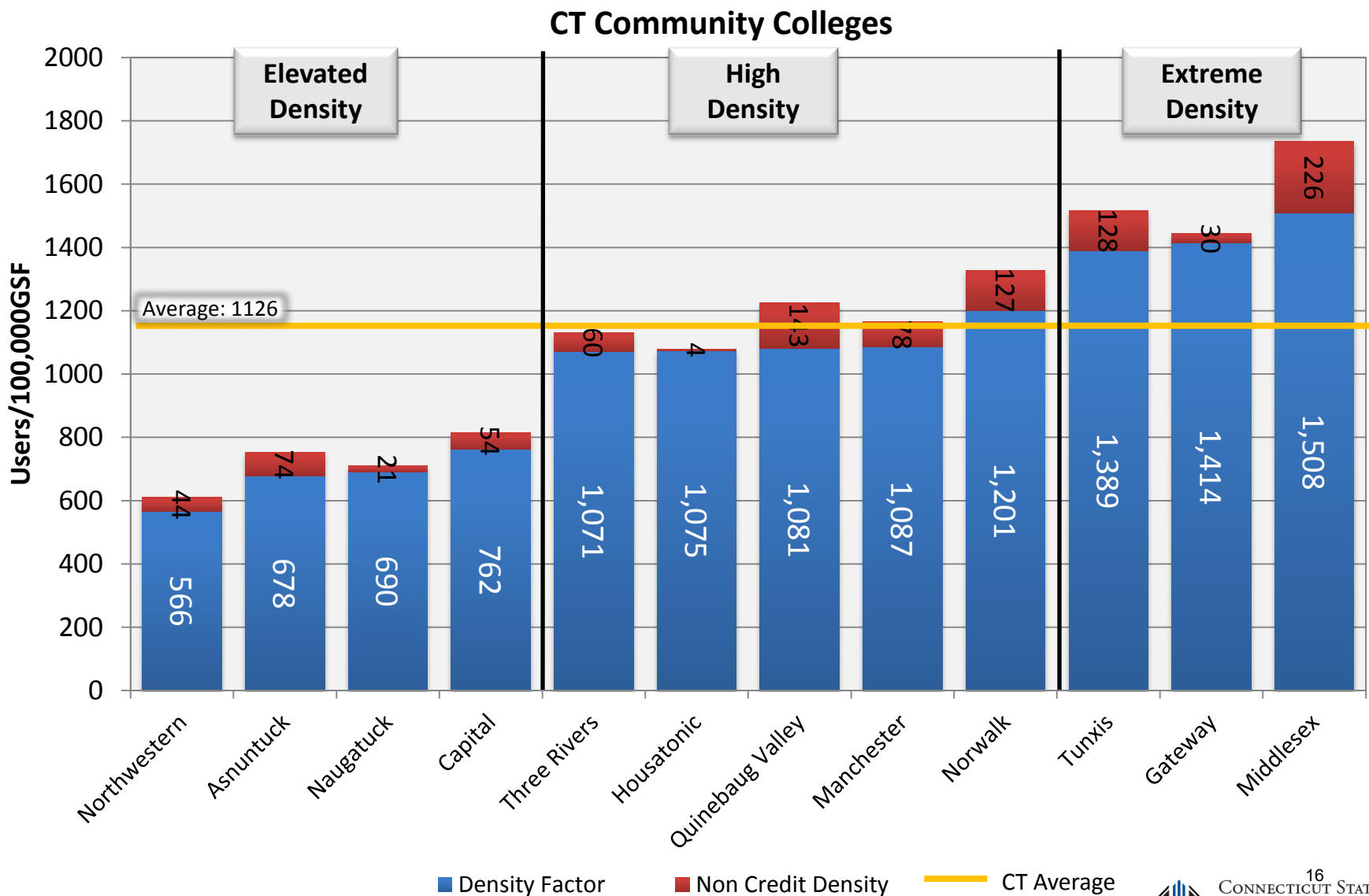
Density Factor by Campus (Users/100,000GSF)



Gateway's density using Downtown and ½ of Long Wharf Campuses – 1,025



Density Factor by Campus (Users/100,000GSF)



Gateway's density using Downtown and 1/2 of Long Wharf Campuses – 1,025

Capital Profile



ConnSCU Capital Project Funding Sources

How Sightlines categorizes funding between Annual Stewardship & Asset Reinvestment



Sightlines

Capital Project Funding Source	Annual Stewardship Funds	Asset Reinvestment Funds
<u>CT State Universities</u>		
• Pre-CSUS 2020 GO Bonds (Major Capital)		✓
• Pre-CSUS 2020 GO Bonds (Minor Capital)	✓	
• CSUS 2020 GO Bonds (Excluding Code Compliance & Infrastructure Improvements)		✓
• Code Compliance & Infrastructure Improvements (Within CSUS 2020)	✓	
• CHEFA		✓
• Internal Operating funds for Capital Projects	✓	
<u>CT Community Colleges</u>		
• Minor Capital		✓
• Major Capital		✓
• Internal Operating funds for Capital Projects	✓	



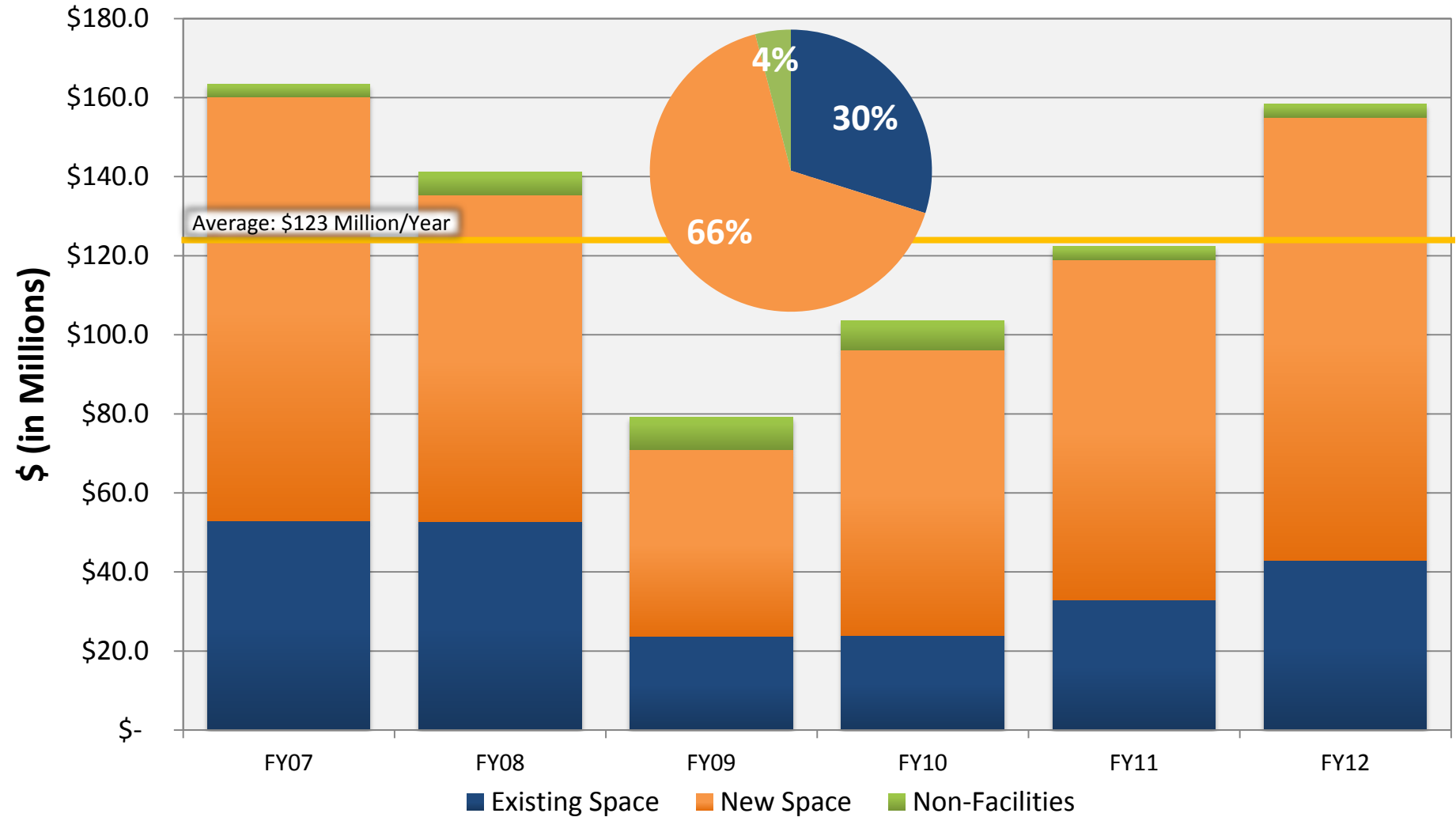
Total ConnSCU Capital Investment

Total capital investment: \$768 Million



Sightlines

ConnSCU Total Capital Investment



Total Capital Investment

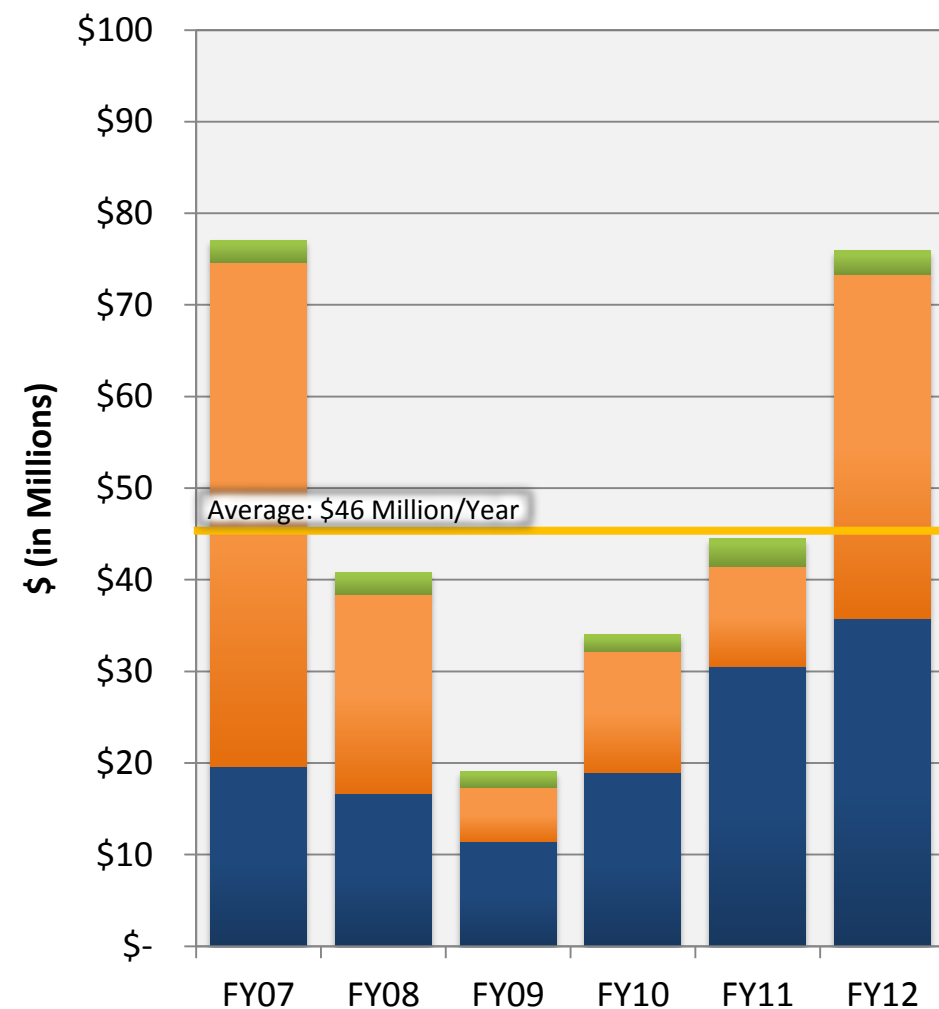
ConnSCU capital investment focuses on new space projects since FY07



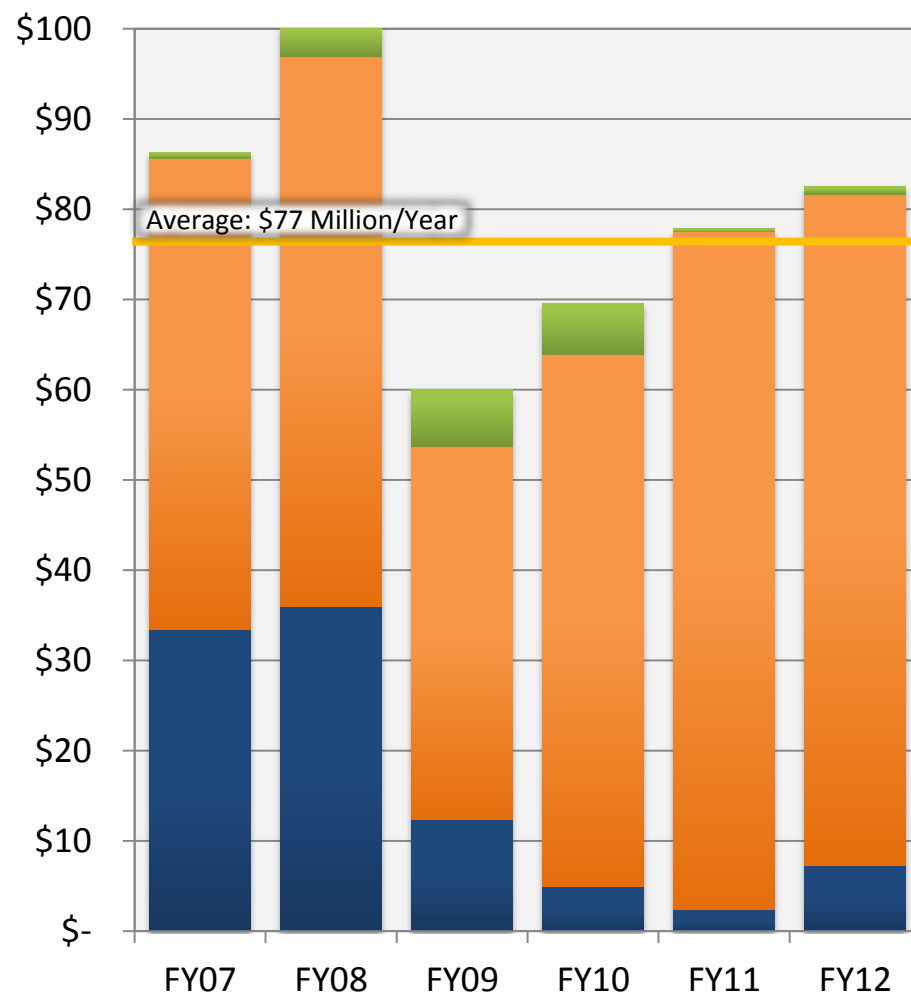
Sightlines

Total Capital Investment since FY2007

CT State Universities



CT Community Colleges



■ Existing Space ■ New Space ■ Non-Facilities



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CONNECTICUT STATE
COLLEGES & UNIVERSITIES
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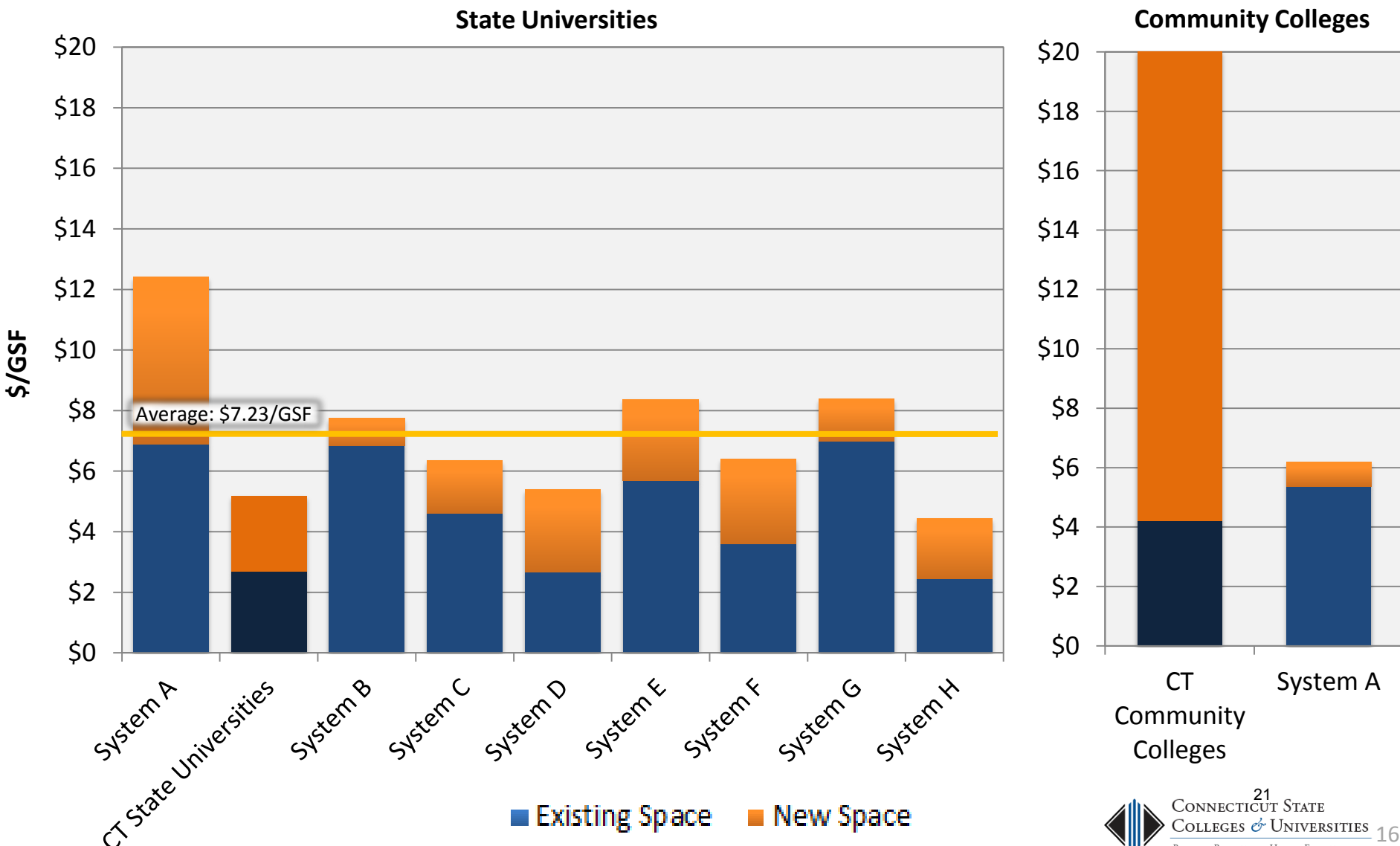
Average Annual Capital Investment Compared to Peer Systems

CT State Universities are below peer average; CT Community Colleges are well above



Sightlines

Average Annual Capital Investment/GSF



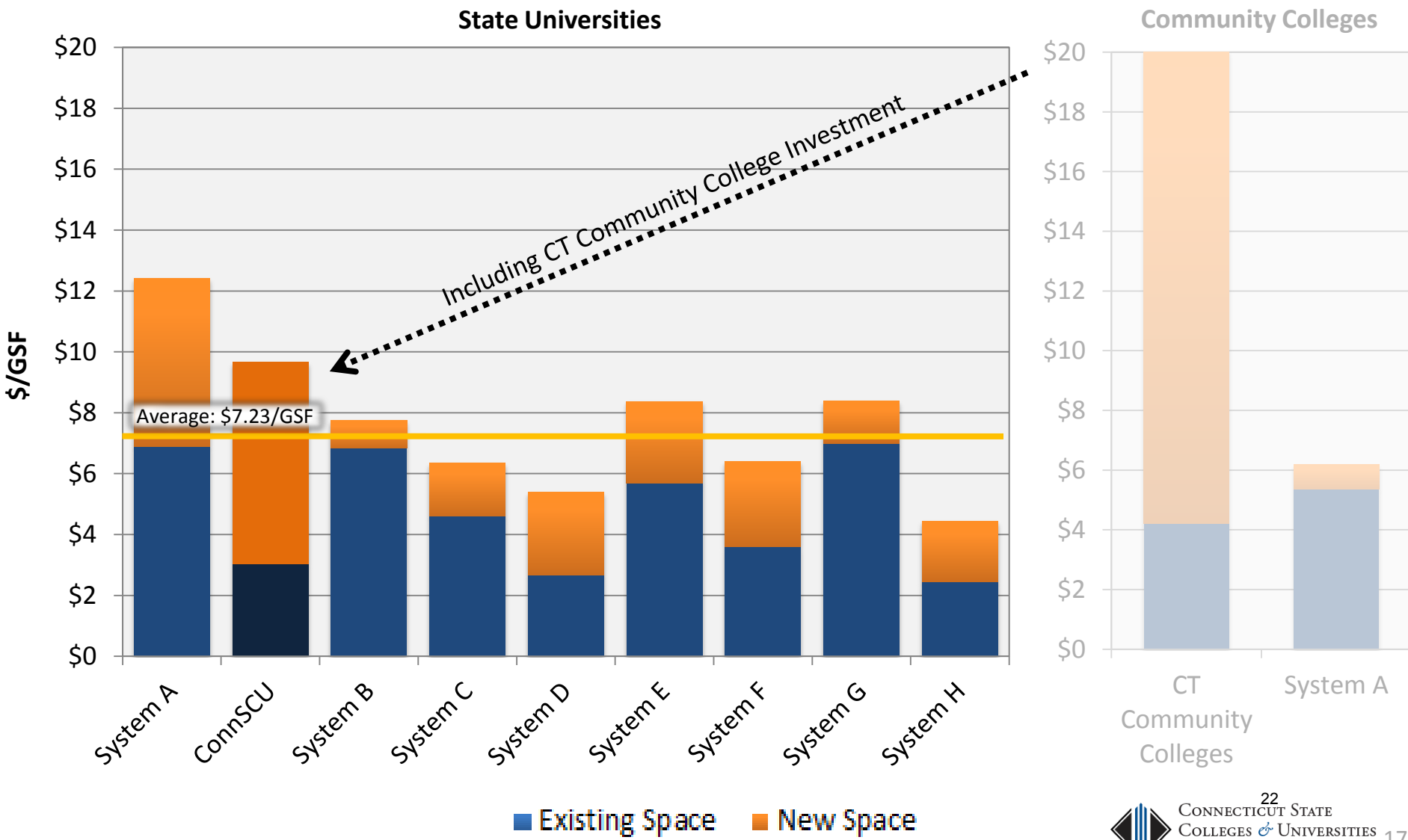
Average Annual Capital Investment Compared to Peer Systems

Including CT Community Colleges; capital investment is above peer system average



Sightlines

Average Annual Capital Investment/GSF



Annual Stewardship Target

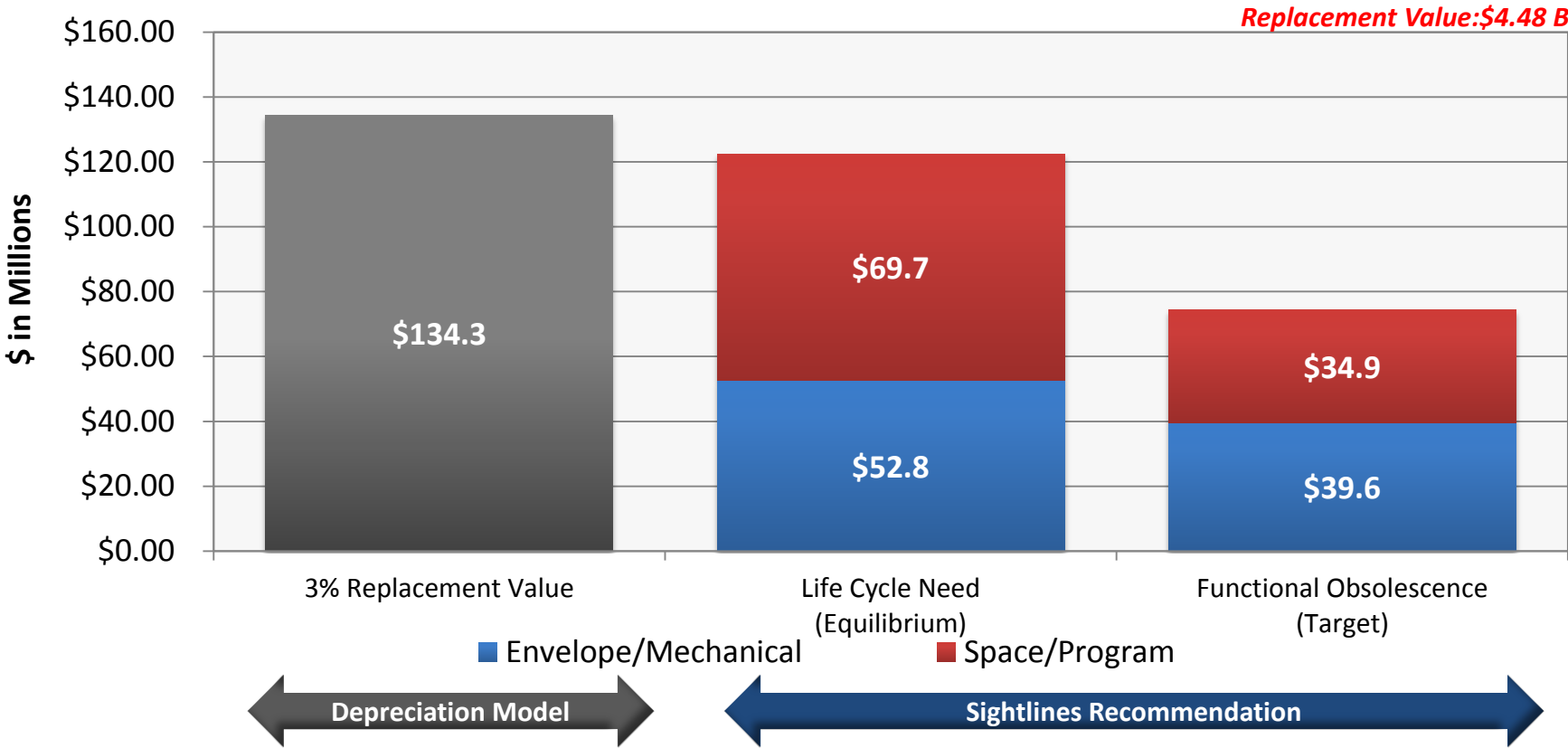


Defining the Annual Stewardship investment target

FY2012 Annual Stewardship investment target: ConnSCU



Sightlines



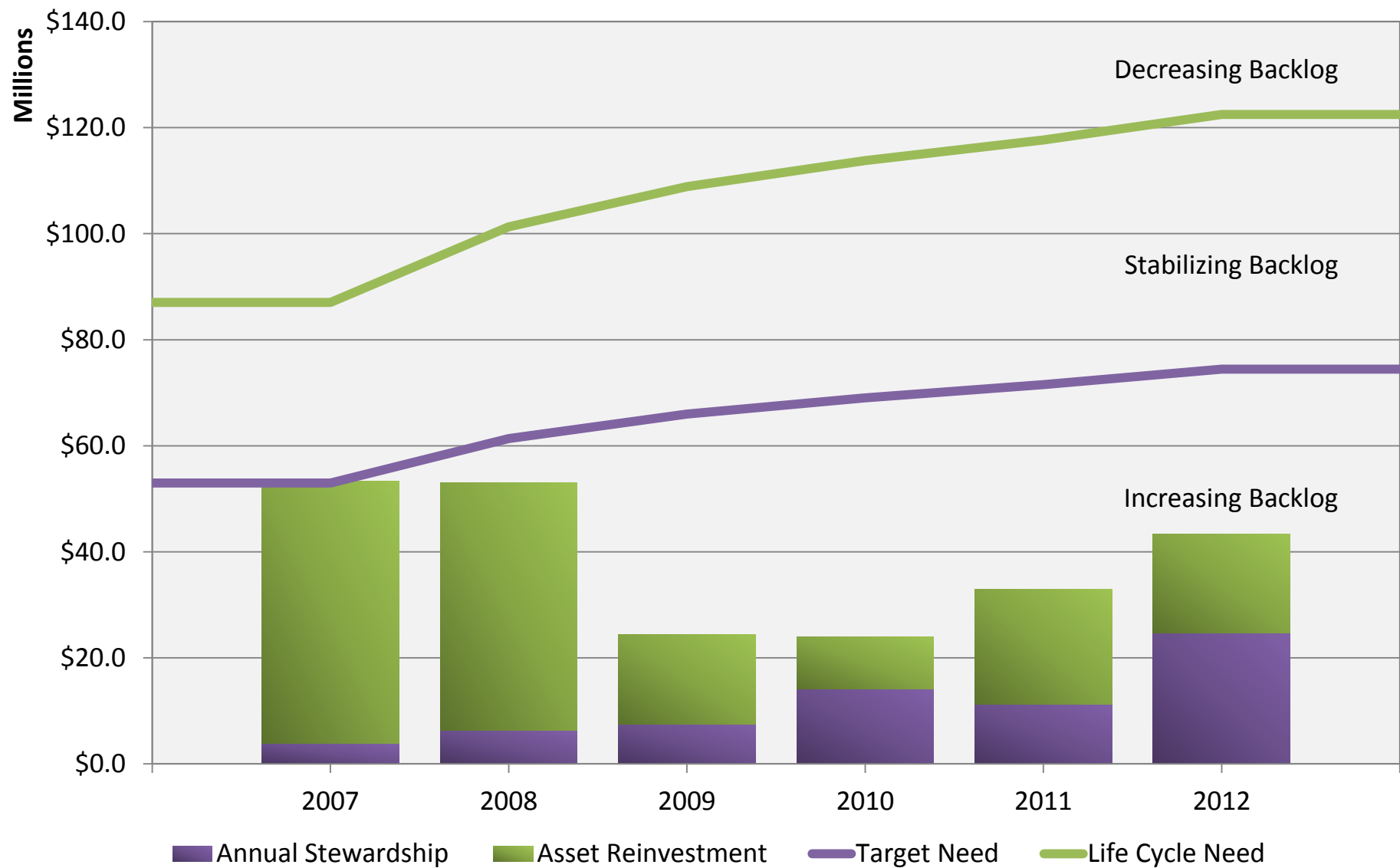
Total \$ in Millions	\$134.3	\$122.5	\$74.4
CT State Universities	\$91.1	\$82.7	\$50.2
CT Community Colleges	\$43.1	\$39.8	\$24.2

ConnSCU: Total Capital Investment into Existing Space vs. Target

Spending into existing space isn't meeting investment targets; backlog is growing

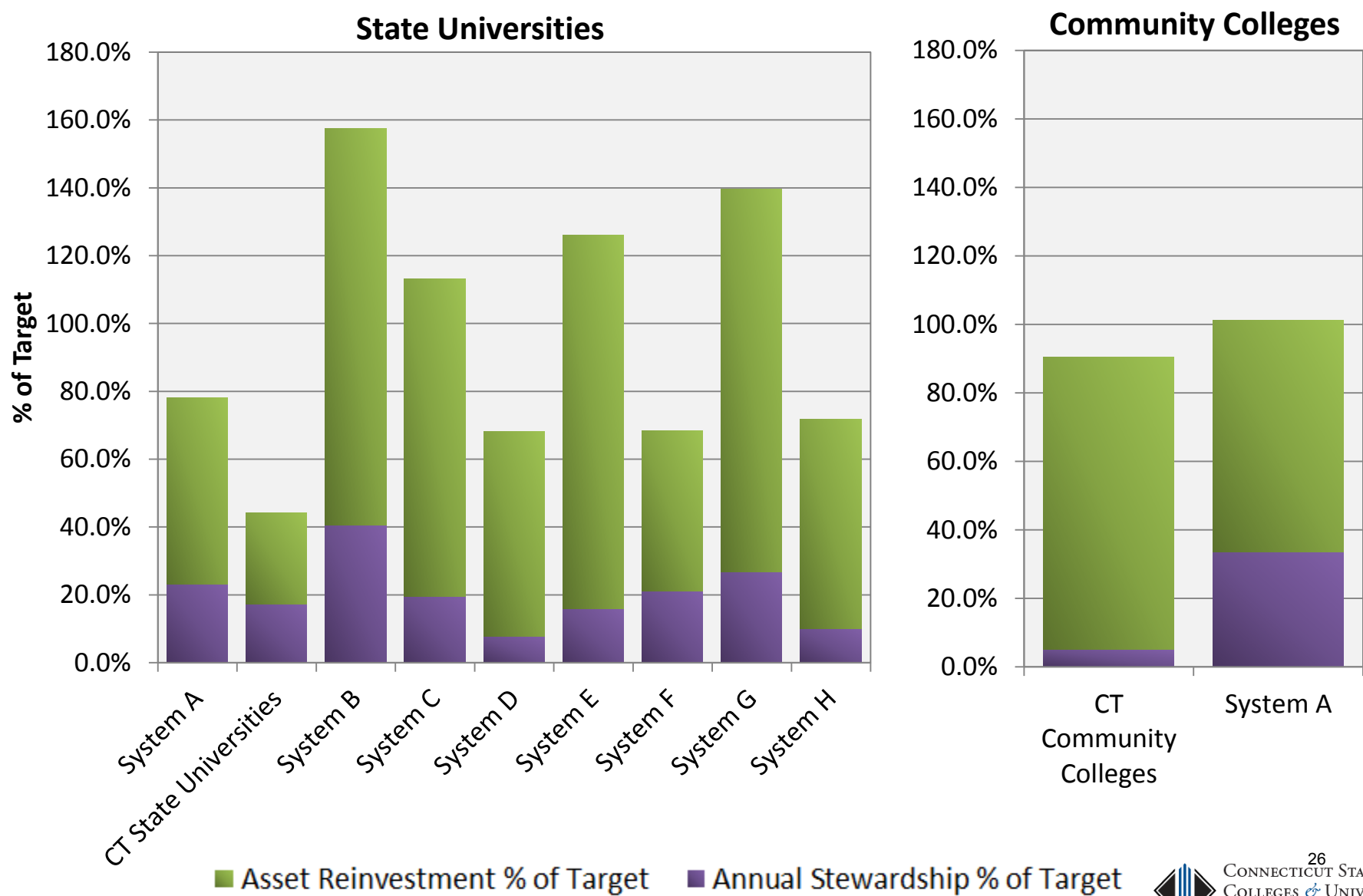


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Total Capital Investment into Existing Space vs. Investment Target Benchmark



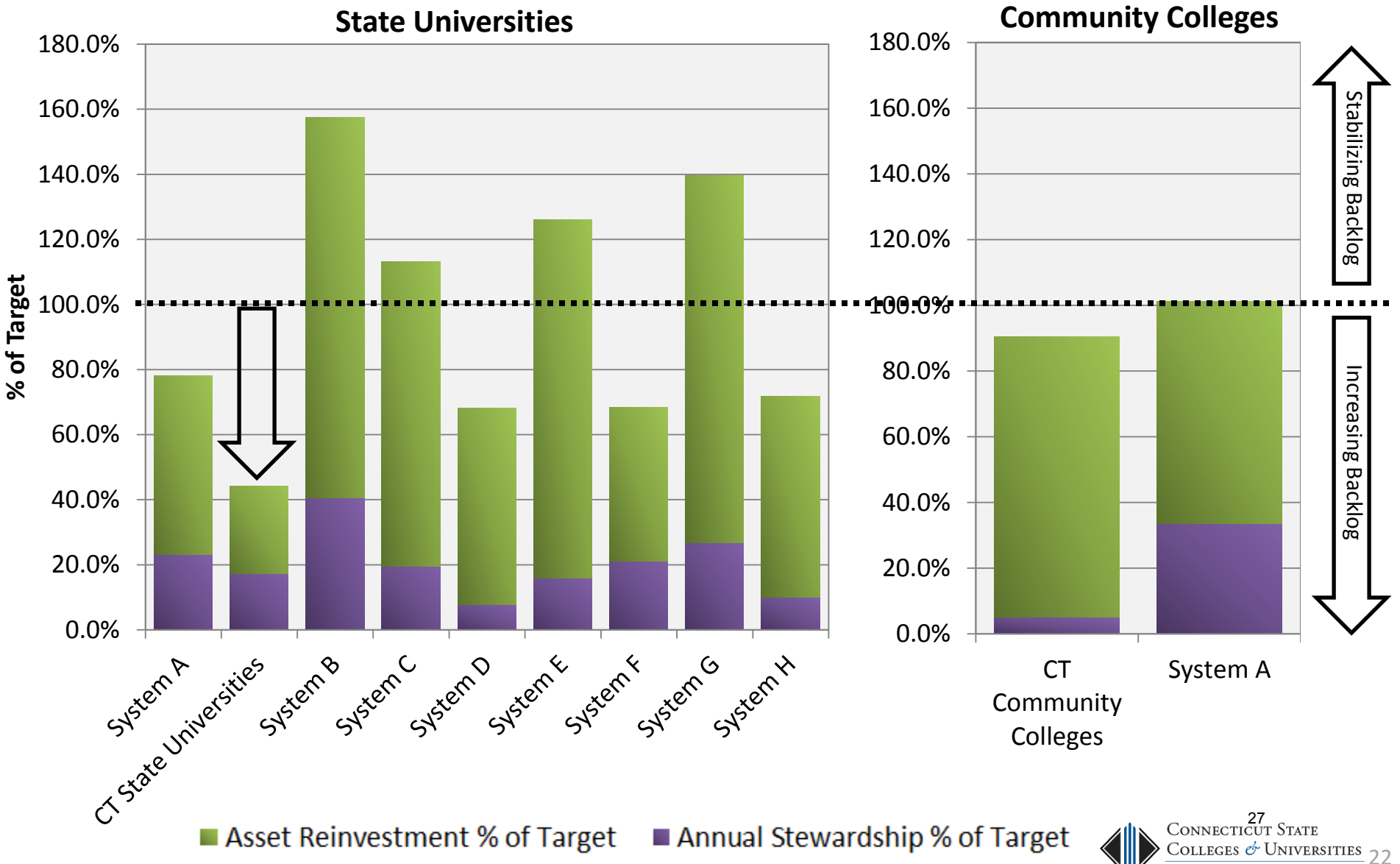
Total Capital Investment vs. Target Compared to Peer Systems

CT Community Colleges Stabilize backlog; CT State Universities increase backlog



Sightlines

Total Capital Investment into Existing Space vs. Investment Target Benchmark



Asset Reinvestment Backlog & NAV



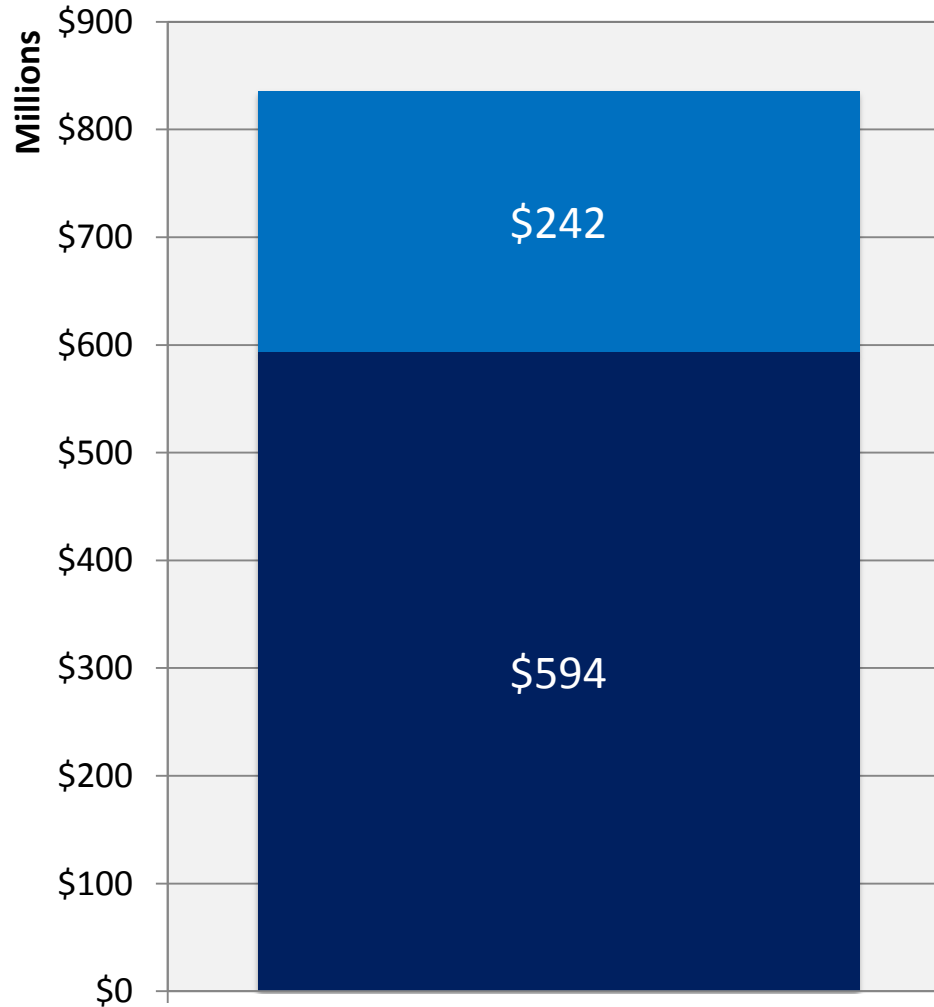
Total Asset Reinvestment Backlog: ConnSCU

Total AR Backlog: \$836 Million



Sightlines

Total Asset Reinvestment Backlog



Total Asset Reinvestment Backlog

■ CT State Universities ■ CT Community Colleges

Backlog Calculation Methodology

Sightlines reviewed all existing facilities condition assessments for ConnSCU. These reports included:

1. VFA reports for CT Community Colleges (2002)
2. Friar Associates FCI reports for CT State Universities (1998). Costs were inflated within the SMMA Master Plans to account for current construction costs.

Since these reports were completed; significant change has occurred across ConnSCU including new construction, major renovations, and ongoing existing space projects; it is our belief the existing facilities condition assessments misrepresents the current physical asset condition of ConnSCU (even when adjusting for inflation).

Sightlines has modeled the Asset Reinvestment backlog using a consistent and comprehensive approach. By utilizing the specific attributes of each building (including major renovations), the ROPA model can predict backlog levels by comparing these attributes to the nation-wide Sightlines database of project-specific backlog data.



Asset Reinvestment Backlog (\$/GSF) Compared to Peer Systems

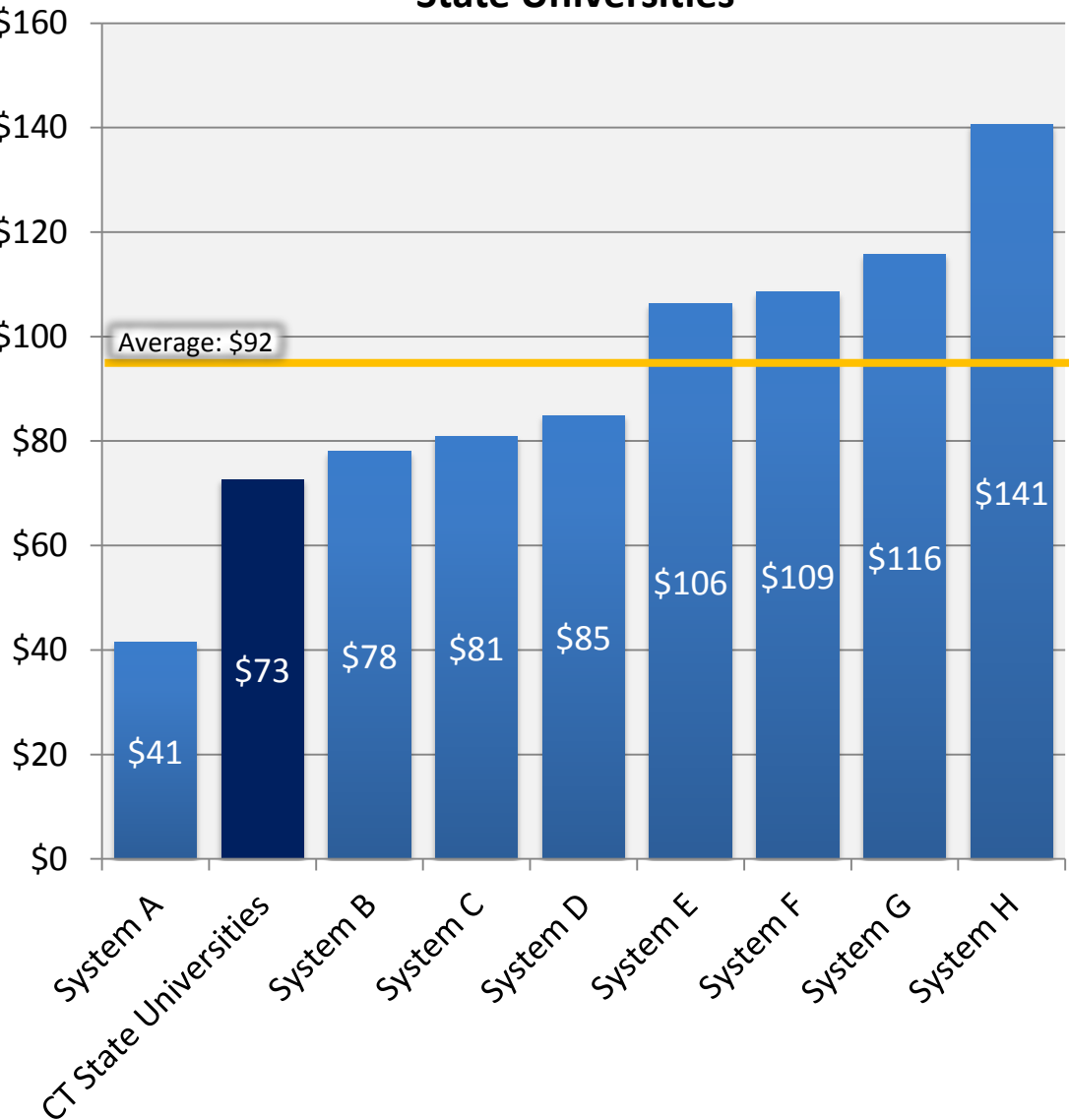
ConnSCU AR Backlog is below peer system average



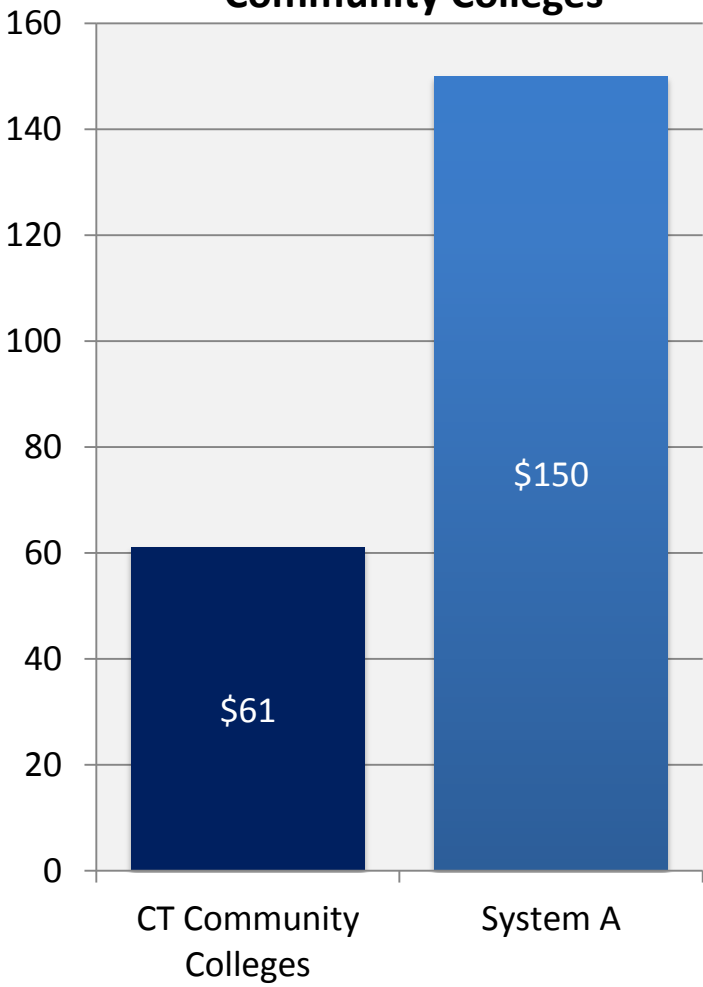
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Total Asset Reinvestment Backlog Benchmark (\$/GSF)

State Universities



Community Colleges



Operations & Service



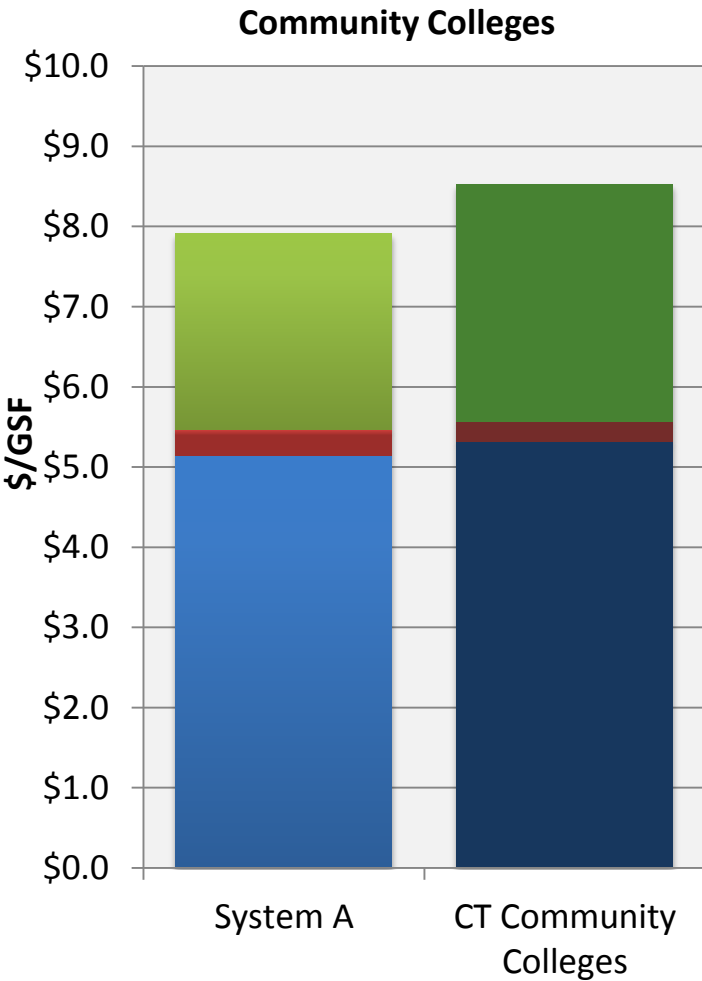
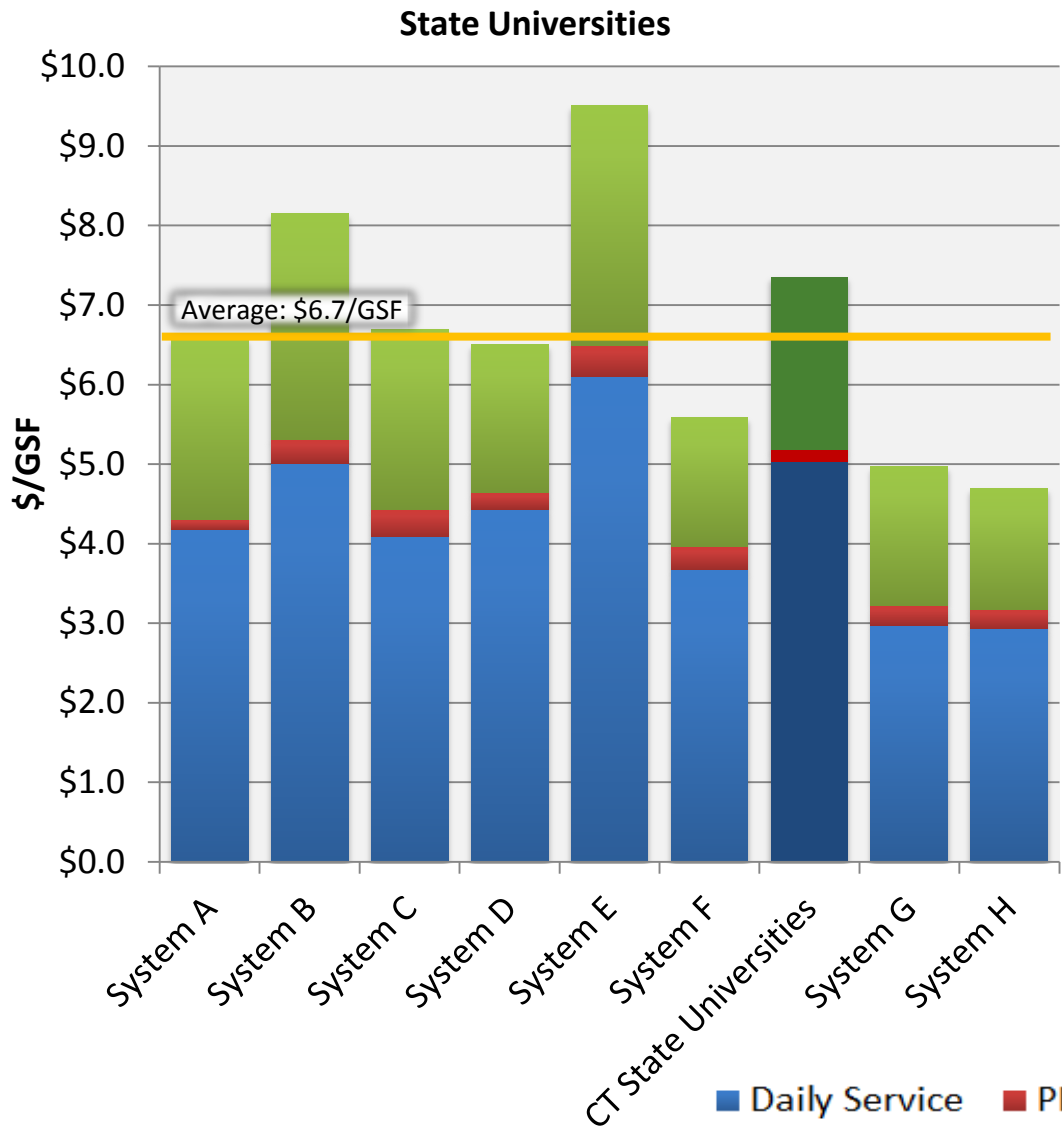
Operating Budget Actuals Compared to System Peers

Operating costs are above peer system averages



Sightlines

Operating Budget Actuals (\$/GSF)



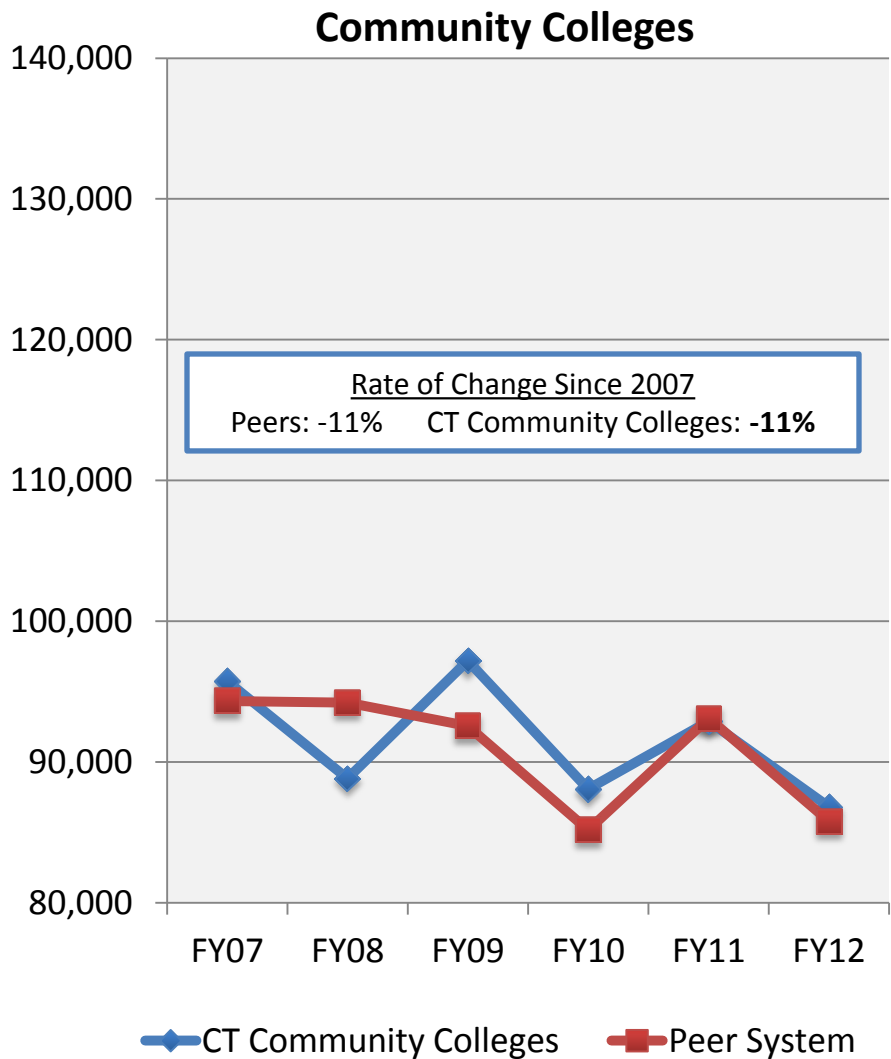
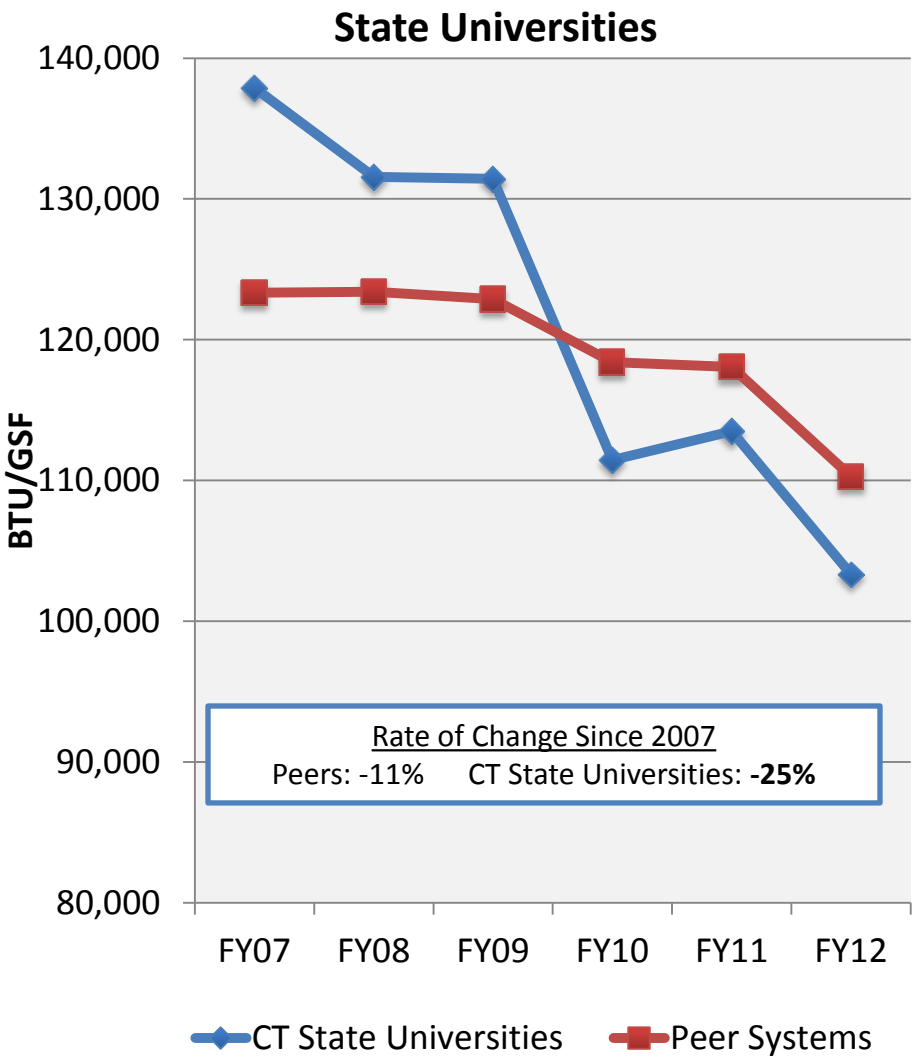
Energy Consumption Benchmark(BTU/GSF)

CT State Universities have reduced their energy consumption by 25% since FY2007



Sightlines

Energy Consumption(BTU/GSF)



Note: Alaska System excluded due to climate differences

Energy Unit Cost Benchmark(\$/MMBTU)

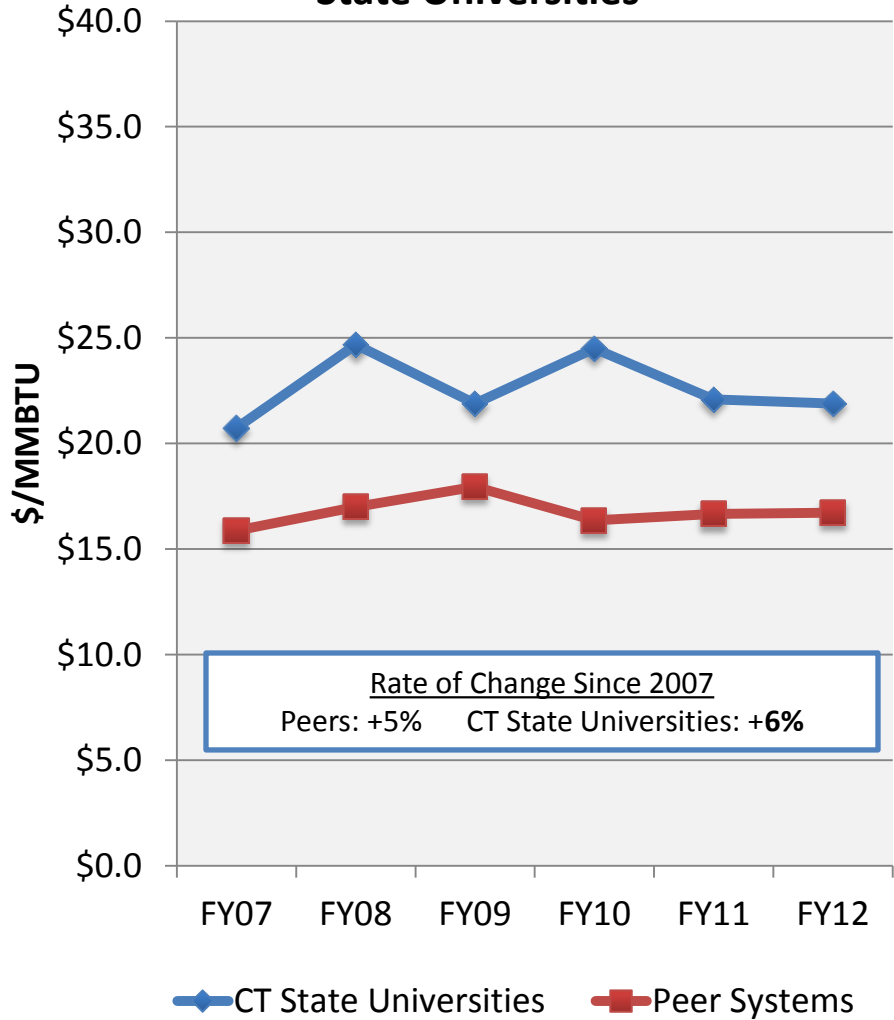
CT energy unit costs are higher than peer systems average



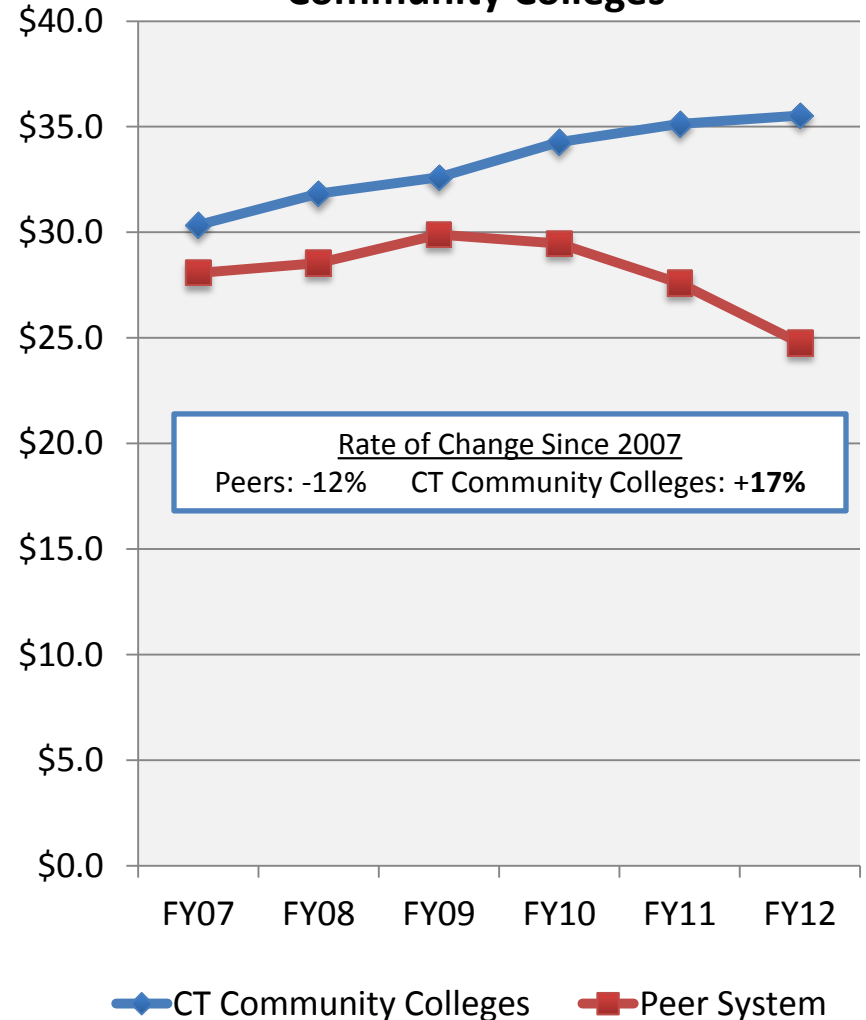
Sightlines

Energy Total Unit cost(\$/MMBTU)

State Universities



Community Colleges

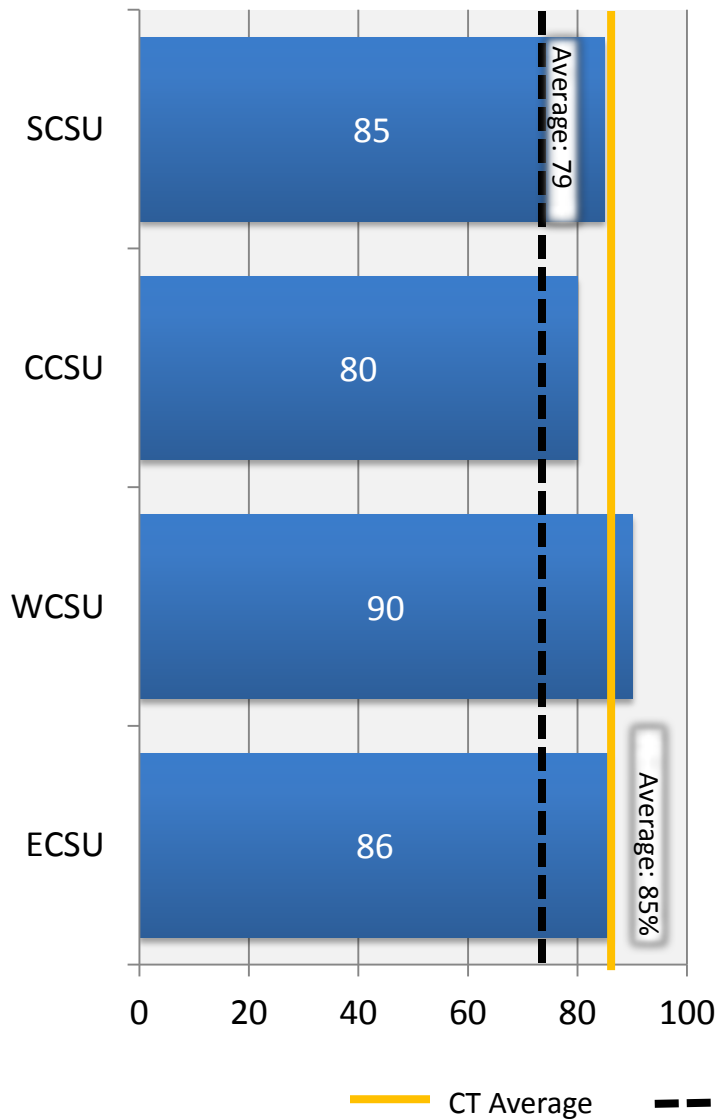


Note: Alaska System excluded due to climate differences

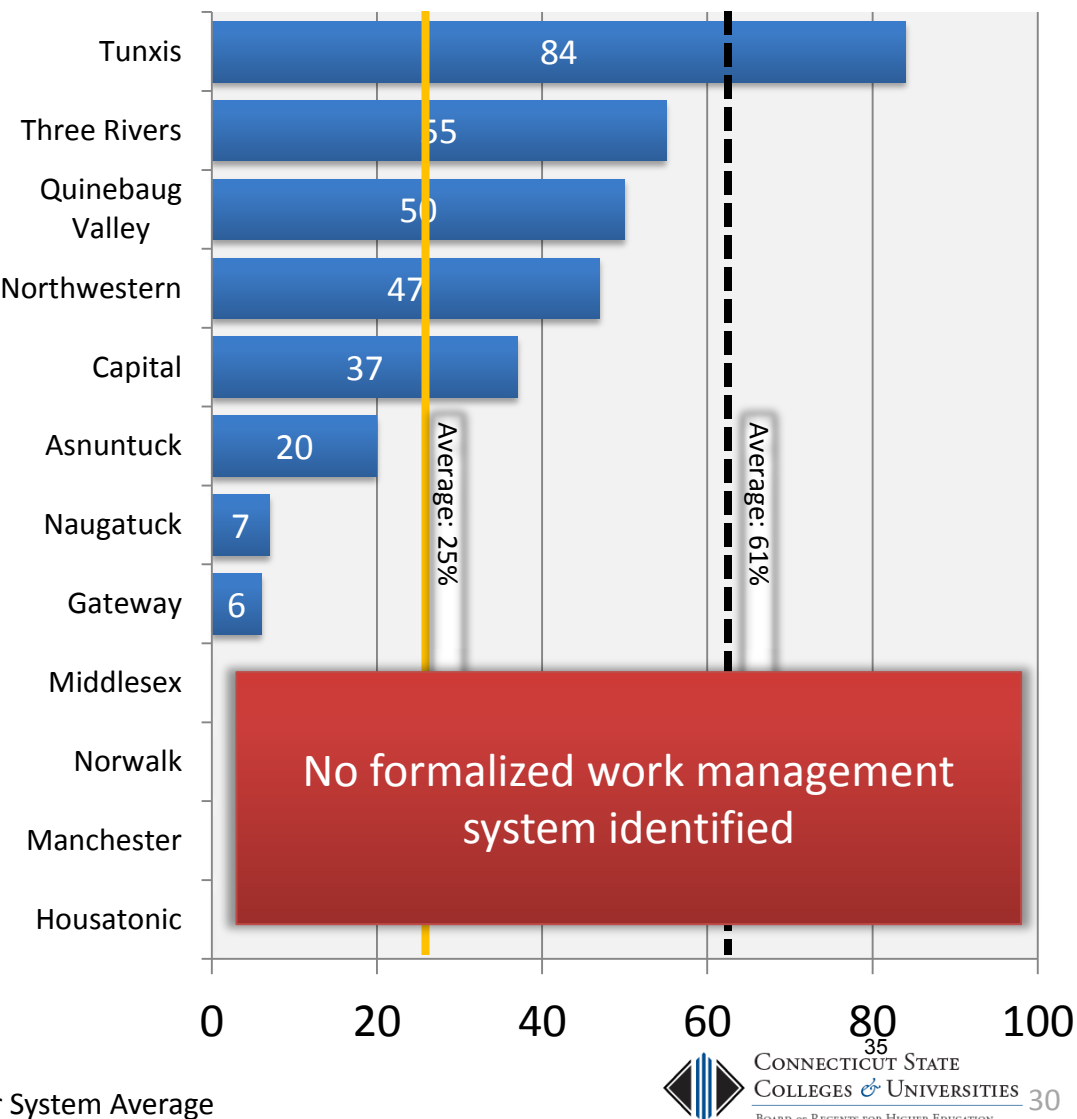


Service Process Index FY12

CT State Universities



CT Community Colleges



Concluding Comments





- 1. New Space Investment Stabilizes ConnSCU:** The recent investment into new construction has reduced the renovation age profile of ConnSCU, addressed unsustainable campus density levels, and helped meet the ever-changing needs of today and tomorrow's campus demographic.
- 2. Reinvestment into Existing Buildings Falls Short:** Capital reinvestment into existing facilities has been balanced by placing priority on reliability and asset preservation projects. Funding for this work has grown since FY2009, yet remains below target and has resulted in a growing backlog of needs across ConnSCU.
- 3. "Keep-Up" Funding Matters:** Partnering with each ConnSCU institution to establish and maintain a joint "keep-up" fund for reliable access to capital funding will result in critical, long-term physical asset protection. This is especially important given the large-scale reinvestment appropriation invested across ConnSCU since FY2007.
- 4. Manage a Growing Backlog Strategically:** Although current backlog levels are below peer system average, a substantial backlog exists at some ConnSCU campuses and needs to be comprehensively documented. Implementing a building portfolio approach will provide ConnSCU the ability to prioritize projects based not only condition, but also on programmatic initiatives and the long-term vision of each institution.
- 5. Supplement "Keep-Up" Funding with Energy Savings:** ConnSCU has reduced energy consumption across the state since FY2007. However, the cost of energy remains substantially higher than peer system averages. Savings could be used to augment "keep-up" funding for existing facilities.
- 6. Improve Service Process Across CT Community Colleges:** An effective work management system needs to be installed in all community colleges to improve productivity, pinpoint campus hotspots, integrate with project planning, and release additional operational savings.



Question & Comments



STAFF REPORT**FINANCE COMMITTEE****ITEM**

Presentation of first quarter FY 2014 Annual Projection of Revenue and Expenditure Reports for the Connecticut State Colleges & Universities

BACKGROUND

The first quarter report provides revenue and expenditure information for the Connecticut State Colleges & Universities, its individual colleges and universities for the period ending September 30, 2013 and compares that information to the original FY 2014 budget. The report shows actual revenues and expenditures on a cash basis at the end of the quarter, with projections to year-end provided by each institution or unit. The report uses a standard format, but allows for the identification of separate revenue and expenditure categories by unit - state universities, community colleges or Charter Oak State College, to accommodate operational differences. Projections are compared against the approved Board of Regents budget to determine dollar or percent variances.

ANALYSIS**Connecticut State Colleges and Universities**

Total revenues for the system are projected to be \$2.8 million or 0.3% below the original budgeted amount of \$1.10 billion through the end of the fiscal year.

The projected revenue shortfall reflects the slightly lower level of enrollment impacting tuition and fees by \$8.4 million, or 1.7%, offset in part by a projected increased fringe benefits paid by state of \$7.3 million, or 3.9%. The increase in fringe benefits paid by state represents the higher than anticipated increases in fringe benefit expenses which result in the additional payments by the state for employees paid by the state appropriation (General Fund). State appropriations have been reduced by \$1.3 million, or 0.4% in the projection, reflecting a late state budget adjustment made just prior to the Board of Regents' approval of the annual budget.

Total expenditures of \$1.1 billion are projected to be \$1.4million, or 0.1%, above budget. The increase reflects projected higher fringe benefit expense of \$10.7 million, or 4.1% offset in part by lower personal services of \$8.6 million, or 1.5%. Actions to offset the amount of increased fringe benefit expenses and shortfalls in tuition and fee revenue projections include additional funding from the state (as identified in the revenue comments above), combined with lower projected levels of full time personal services.

Total designated transfers (funds moved to and from reserves in accordance with Board policies, debt service requirements and other factors) are projected to be lower than budgeted amounts by \$1.3 million, or 3.4% as compared to the budgeted the institutions modify transfer amounts to meet current operating needs. The projected deficit for the system through the end of the fiscal year is \$3.3 million, or \$2.9 million unfavorable to budget.

Connecticut State Universities

The first quarter FY 2014 projection for the Connecticut State Universities shows total revenues increased \$2.4 million, or 0.4% to \$661.8 million from the budget of \$659.4 million. This includes a projected increase in fringe benefits paid by state of \$9.7 million or 10.7% offset in part by lower than budgeted tuition and fees of \$6.1 million, or 2.1%. Also impacting revenues is the university portion of the state appropriation late change, which reduced the amount by \$0.6 million or 0.4%. This late reduction in state funding was made just prior to the approval of the budget by the Board of Regents and was too late to be included in the presentation for approval.

Total expenditures for the state universities are projected to increase by \$4.8 million, or 0.8%, primarily due to the increase in fringe benefit expenses of \$12.4 million, or 8.9%, and increased institutional financial aid of \$1.5 million, or 5.0%, as we continue to invest in our students. Offsetting the increase in total operating expenses is the increased fringe benefits paid by state identified in the revenue comments above of \$9.7 million, combined with lower projected personal services of \$6.5 million, or 2.1%, and reduced other operating expenses of \$2.4 million, or 2.0%.

Overall, the state universities show a net deficit of \$1.1 million, reflecting investments projected at Western Connecticut State University to enhance their admissions program. The remaining three state universities and system office are projecting to complete the year at breakeven.

Connecticut Community Colleges

The first quarter projection for the Connecticut Community Colleges represents a decrease in total revenue of \$5.5 million, or 1.3% below the budgeted amount of \$432.4 million. This shortfall is a combination of lower projected fringe benefits paid by state \$2.5 million, lower tuition and fees \$2.3 million and a \$0.6 million reduction in state appropriation that was made in the final state budget just prior to the Board approving our budget for FY 2014.

Total expenditures are projected to be \$3.7 million, or 0.9% below budget, primarily due to lower total personal services expenses of \$4.2 million, or 1.2%. The decrease reflects lower levels of full-time positions and fringe benefit expense. This projection includes the colleges' review of their personal services expense trends in detail and efforts to minimize any impact of reduced revenues.

The current projection includes a net loss of \$2.0 million compared to a budgeted loss of \$0.8 million. This level of loss represents 0.5 % of their projected total revenue for FY 2014.

Charter Oak State College

Charter Oak State College's first quarter annual projection indicates total revenues of \$14.9 million will be \$114,700, or 0.8% above their budgeted level.

Total expenditures of \$15.0 million are projected to be \$0.3 million, or 2.0% higher primarily due to increased fringe benefit expenses of \$0.2 million.

Charter Oak projects a year end shortfall of \$173,575, or 1.2% of total revenues.

Board of Regents for Higher Education

The Board of Regents is projecting to complete the year as budgeted at breakeven.

Summary

The first quarter annual projection for FY 2014 indicates we will be able to mitigate most of the impact of higher-than-budgeted fringe benefit expenses. Where we experienced shortfalls in enrollment, we are currently projecting a consolidated loss for all of Connecticut State Colleges & Universities of \$3.3million or 0.3% of total revenues.

The current projection includes adjustments made by each institution to reduce the negative impacts identified above, combined with increased projection for fringe benefits paid by state reflecting actual rates and expenses for individuals paid from the state appropriation.

Our overall financial objective remains to complete the year with a net breakeven for all institutions and as the year progresses we will continue to refine our quarterly projections.

Connecticut State Colleges & Universities
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY13 Actual, FY14 Estimate vs FY14 Budget

ConnSCU Consolidated

Account Name	Actual FY13	FY14				Variance FY14 Estimate vs Budget	
		Actual 7/1/13 - 9/30/13	Estimate 10/1/13-6/30/14	EOY Estimate	Budget	\$	%
Revenue:							
Tuition (Gross)	273,302,509	144,760,750	139,752,765	284,513,515	289,450,664	(4,937,149)	-1.7%
Fees	203,500,010	109,173,302	100,752,463	209,925,765	213,433,084	(3,507,319)	-1.6%
State Appropriations	276,709,908	97,320,349	204,849,721	302,170,070	303,427,940	(1,257,870)	-0.4%
Fringe Benefits Paid By State	170,405,181	23,571,094	169,704,209	193,275,303	185,943,885	7,331,418	3.9%
Private Gifts, Grants and Contracts	116,306	71,857	87,095	158,952	149,577	9,375	6.3%
Sales of Educational Activities	958,864	317,125	813,868	1,130,993	1,169,129	(38,136)	-3.3%
Accident Insurance	6,274,593	3,528,233	3,308,972	6,837,205	6,921,508	(84,303)	-1.2%
Telecom Revenue	1,377,430	703,558	728,102	1,431,660	1,436,140	(4,480)	-0.3%
Housing	55,649,790	29,465,682	28,276,342	57,742,024	58,148,141	(406,117)	-0.7%
Food Service	28,925,770	15,320,336	14,861,735	30,182,071	30,195,133	(13,062)	0.0%
All Other Revenue	16,390,999	2,044,306	15,293,548	17,337,854	17,240,710	97,144	0.6%
Total Revenue	1,033,611,360	426,276,592	678,428,820	1,104,705,412	1,107,515,911	(2,810,499)	-0.3%
Expenditures:							
Personal Services:							
Total Full Time	378,882,769	80,870,124	325,530,411	406,400,535	418,930,618	(12,530,083)	-3.0%
Total Part Time	118,409,858	18,543,759	99,008,367	117,552,126	115,704,524	1,847,602	1.6%
Student Labor	8,042,766	1,370,051	6,415,641	7,785,692	7,590,315	195,377	2.6%
Overtime	4,755,737	931,509	2,835,929	3,767,438	3,624,774	142,664	3.9%
All Other Personal Services	14,241,387	3,856,880	11,716,604	15,573,484	13,844,448	1,729,036	12.5%
Subtotal Personal Services	524,332,517	105,572,323	445,506,952	551,079,275	559,694,679	(8,615,404)	-1.5%
Fringe Benefits	237,447,777	56,749,852	216,741,511	273,491,363	262,790,201	10,701,162	4.1%
Worker's Comp. Recovery	1,375,658	50,783	1,447,094	1,497,877	1,497,877	-	0.0%
Total P.S. & Fringe Benefits	763,155,952	162,372,958	663,695,557	826,068,515	823,982,757	2,085,758	0.3%
Other Expenses:							
Inst. Financial Aid/Match	54,029,776	27,191,475	29,605,457	56,796,932	55,205,125	1,591,807	2.9%
Waivers	6,703,590	2,885,086	3,680,347	6,565,433	6,565,433	-	0.0%
Bad Debt Expense (current year)	777,564	(8,968)	838,675	829,707	844,400	(14,693)	-1.7%
Telecom	1,500,893	(687,528)	1,716,866	1,029,338	1,083,818	(54,480)	-5.0%
All Other Expenses	158,849,580	32,921,954	136,956,174	169,878,128	171,906,380	(2,028,252)	-1.2%
Total Other Expenses	221,861,403	62,302,019	172,797,519	235,099,538	235,605,156	(505,618)	-0.2%
Library Expenses:							
Books	902,476	220,437	1,115,822	1,336,259	1,360,233	(23,974)	-1.8%
Periodicals	1,886,351	935,039	1,365,038	2,300,077	2,320,318	(20,241)	-0.9%
Electronic Periodicals / Subscriptions	3,158,845	1,496,091	1,281,510	2,777,601	2,742,790	34,811	1.3%
All Other Library Equipment	672,015	82,054	229,837	311,891	311,891	-	0.0%
Total Non-P.S. Library Expense	6,619,687	2,733,621	3,992,207	6,725,828	6,735,232	(9,404)	-0.1%
Total Equipment (excludes Library)	7,745,870	1,217,041	3,526,427	4,743,468	4,893,042	(149,574)	-3.1%
Total Expenditures	999,382,912	228,625,639	844,011,710	1,072,637,349	1,071,216,187	1,421,162	0.1%
Addition to (Use of) Funds Before Designated Transfers	34,228,448	197,650,953	(165,582,890)	32,068,063	36,299,724	(4,231,661)	-11.7%
Designated Transfers Per Policies							
CCC Designated Transfers	2,055,800	453,140	1,250,794	1,703,934	1,121,254	582,680	52.0%
CSU Designated Transfers	(36,903,824)	-	(37,559,452)	(37,559,452)	(38,063,084)	503,632	-1.3%
CSU Undesignated Transfers	1,256,520	-	139,221	139,221	(117,811)	257,032	-218.2%
BOR Designated Transfers	-	-	313,622	313,622	393,719	(80,097)	-20.3%
Total Designated Transfers	(33,591,504)	453,140	(35,855,815)	(35,402,675)	(36,665,922)	1,263,247	-3.4%
Addition to (Use of) Funds	636,944	198,104,093	(201,438,705)	(3,334,612)	(366,198)	(2,968,414)	810.6%

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY13 Actual, FY14 Estimate vs FY14 Budget

CCC Consolidated

Account Name	Actual	FY14				Variance	
	FY13	Actual 7/1/13 - 9/30/13	Estimate 10/1/13-6/30/14	EOY Estimate	Budget	FY14 Estimate vs Budget	
						\$	%
Revenue:							
Tuition (Gross)	\$ 125,621,951	\$ 67,226,492	\$ 63,910,422	\$ 131,136,914	\$ 132,993,973	\$ (1,857,059)	-1.4%
Fees	47,811,937	30,340,884	19,844,854	50,185,738	50,602,970	(417,232)	-0.8%
State Appropriations	137,522,897	47,477,913	102,128,020	149,605,933	150,231,941	(626,008)	-0.4%
Fringe Benefits Paid By State	84,180,062	23,254,672	67,562,863	90,817,535	93,348,523	(2,530,988)	-2.7%
Private Gifts, Grants and Contracts	116,306	47,364	53,048	100,412	99,577	835	0.8%
Sales of Educational Activities	550,656	201,638	504,355	705,993	764,129	(58,136)	-7.6%
All Other Revenue	3,814,810	1,204,649	3,134,627	4,339,276	4,352,490	(13,214)	-0.3%
Total Revenue	399,618,619	169,753,612	257,138,189	426,891,801	432,393,603	(5,501,802)	-1.3%
Expenditures:							
Personal Services:							
Total Full Time	147,109,159	33,401,707	123,403,253	156,804,960	163,029,979	(6,225,019)	-3.8%
Part Time:							
Continuing Par-Time (6111)	1,584,549	357,749	1,028,077	1,385,826	1,193,311	192,515	16.1%
Temporary Part-Time (6102, B, D, G)	20,240,847	3,542,516	16,616,724	20,159,240	18,112,527	2,046,713	11.3%
Contractual PTL (6103D)	41,910,594	1,839,626	41,426,417	43,266,043	43,747,467	(481,424)	-1.1%
Contractual NCL (6103E)	3,208,248	769,103	2,630,570	3,399,673	3,416,364	(16,691)	-0.5%
Contractual ECL (6103F)	5,913,471	4,169,081	1,912,959	6,082,040	5,871,598	210,442	3.6%
Student Labor	2,198,805	450,144	1,419,256	1,869,400	1,697,066	172,334	10.2%
Total Part Time	75,056,514	11,128,219	65,034,003	76,162,222	74,038,333	2,123,889	2.9%
Overtime	1,558,710	253,235	772,957	1,026,192	883,528	142,664	16.1%
All Other Personal Services	4,602,876	1,981,464	2,915,591	4,897,055	3,100,872	1,796,183	57.9%
Subtotal Personal Services	228,327,259	46,764,625	192,125,804	238,890,429	241,052,711	(2,162,282)	-0.9%
Fringe Benefits	109,137,476	26,445,318	90,507,531	116,952,849	118,947,823	(1,994,974)	-1.7%
Total P.S. & Fringe Benefits	337,464,735	73,209,943	282,633,335	355,843,278	360,000,534	(4,157,256)	-1.2%
Other Expenses:							
Inst. Financial Aid/Match	23,831,118	10,963,671	13,651,868	24,615,539	24,545,885	69,654	0.3%
All Other Expenses	46,559,402	11,947,233	37,404,512	49,351,745	49,036,507	315,238	0.6%
Total Other Expenses	70,390,520	22,910,904	51,056,380	73,967,284	73,582,392	384,892	0.5%
Library Expenses:							
Books	364,512	116,893	354,951	471,844	470,318	1,526	0.3%
Periodicals	62,804	19,259	19,000	38,259	-	38,259	n.a.
Electronic Periodicals / Subscriptions	164,281	85,626	100,255	185,881	151,070	34,811	23.0%
All Other Library Equipment	11,091	836	10,811	11,647	11,647	-	0.0%
Total Non-P.S. Library Expense	602,688	222,614	485,017	707,631	633,035	74,596	11.8%
Total Equipment (excludes Library)	358,112	66,589	24,837	91,426	96,000	(4,574)	-4.8%
Total Expenditures	408,816,055	96,410,050	334,199,569	430,609,619	434,311,961	(3,702,342)	-0.9%
Addition to (Use of) Funds Before Designated It	(9,197,436)	73,343,562	(77,061,380)	(3,717,818)	(1,918,358)	(1,799,460)	93.8%
Designated Transfers Per BOT Policies							
BOR approved transfer for Maguire Assoc.	149,017	395,657	434,440	830,097	-	830,097	n.a.
BOR approved FY13 Donor Relief	1,935,018	-	-	-	-	-	n.a.
Transfer in	14,230,240	1,149,602	10,495,408	11,645,010	10,485,969	1,159,041	11.1%
Transfer out	(14,258,475)	(1,092,119)	(9,679,054)	(10,771,173)	(9,364,715)	(1,406,458)	15.0%
Total Designated Transfers	2,055,800	453,140	1,250,794	1,703,934	1,121,254	582,680	52.0%
Addition to (Use of) Funds	\$ (7,141,636)	\$ 73,796,702	\$ (75,810,586)	\$ (2,013,884)	\$ (797,104)	\$ (1,216,780)	152.7%

Connecticut State Universities
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY13 Actual, FY14 Estimate vs FY14 Budget

State Universities Consolidated

Account Name	Actual FY13	FY14				Variance FY14 Estimate vs Budget	
		Actual 7/1/13 - 9/30/13	Estimate 10/1/13-6/30/14	EOY Estimate	Budget	\$	%
Revenue:							
Tuition (Gross)	\$ 117,858,208	\$ 63,245,351	\$ 59,114,920	\$ 122,360,271	\$ 125,261,893	\$ (2,901,622)	-2.3%
PT Part Time Tuition (Gross)	22,876,696	11,782,049	11,764,281	23,546,330	23,744,798	(198,468)	-0.8%
PT General University Fee	22,572,401	11,378,562	11,541,776	22,920,338	23,179,862	(259,524)	-1.1%
University General Fee (excluding Accident Ins.)	68,830,789	37,179,877	34,793,008	71,972,885	73,183,072	(1,210,187)	-1.7%
University Fee	26,134,589	13,677,319	12,966,320	26,643,639	27,107,423	(463,784)	-1.7%
PT Extension Fee (Gross)	25,804,593	10,365,852	14,867,448	25,233,300	26,333,392	(1,100,092)	-4.2%
All Other Student Fees	11,520,777	5,898,317	6,021,548	11,919,865	11,976,365	(56,500)	-0.5%
Accident Insurance	6,274,593	3,528,233	3,308,972	6,837,205	6,921,508	(84,303)	-1.2%
Telecom Revenue	1,377,430	703,558	728,102	1,431,660	1,436,140	(4,480)	-0.3%
State Appropriations	135,658,493	48,843,267	100,690,211	149,533,478	150,155,489	(622,011)	-0.4%
Fringe Benefits Paid By State	84,740,145	-	101,002,451	101,002,451	91,257,352	9,745,099	10.7%
Housing	55,649,790	29,465,682	28,276,342	57,742,024	58,148,141	(406,117)	-0.7%
Food Service	28,925,770	15,320,336	14,861,735	30,182,071	30,195,133	(13,062)	0.0%
All Other Revenue	16,558,535	3,328,493	12,737,901	16,066,394	16,066,394	-	0.0%
Less: ContraRevenue	(5,654,231)	(2,871,198)	(2,741,457)	(5,612,655)	(5,612,655)	-	0.0%
Total Revenue	619,128,578	251,845,698	409,933,558	661,779,256	659,354,307	2,424,949	0.4%
Expenditures:							
Personal Services:							
Total Full Time	225,433,576	46,095,899	197,010,212	243,106,111	249,486,017	(6,379,906)	-2.6%
Part Time:							
Lecturers	32,912,494	5,400,032	25,049,508	30,449,540	30,058,556	390,984	1.3%
Perm/Intermit PT	1,441,958	304,706	1,288,436	1,593,142	2,088,079	(494,937)	-23.7%
University Assistants	4,151,423	713,249	3,199,185	3,912,434	3,889,391	23,043	0.6%
Graduate Assistants	1,500,987	133,887	1,535,785	1,669,672	1,669,672	-	0.0%
Other Part Time	8,723,429	1,645,851	6,838,031	8,483,882	8,483,882	-	0.0%
Total Part Time	48,730,291	8,197,725	37,910,945	46,108,670	46,189,580	(80,910)	-0.2%
Overtime	3,197,027	678,274	2,062,972	2,741,246	2,741,246	-	0.0%
All Other Personal Services	9,547,375	1,858,206	8,750,292	10,608,498	10,675,645	(67,147)	-0.6%
Subtotal Personal Services	286,908,269	56,830,104	245,734,421	302,564,525	309,092,488	(6,527,963)	-2.1%
Fringe Benefits	124,562,497	29,298,131	122,825,954	152,124,085	139,682,329	12,441,756	8.9%
Worker's Comp. Recovery	1,375,658	50,783	1,447,094	1,497,877	1,497,877	-	0.0%
Total P.S. & Fringe Benefits	412,846,424	86,179,018	370,007,469	456,186,487	450,272,694	5,913,793	1.3%
Other Expenses:							
Inst. Financial Aid/Match	30,198,658	16,227,804	15,953,589	32,181,393	30,659,240	1,522,153	5.0%
Waivers	6,703,590	2,885,086	3,680,347	6,565,433	6,565,433	-	0.0%
Bad Debt Expense (current year)	777,564	(8,968)	838,675	829,707	844,400	(14,693)	-1.7%
All Other Expenses	110,530,040	20,419,947	97,623,634	118,043,581	120,488,337	(2,444,756)	-2.0%
Telecom Expense	1,500,893	(687,528)	1,716,866	1,029,338	1,083,818	(54,480)	-5.0%
Total Other Expenses	149,710,745	38,836,341	119,813,111	158,649,452	159,641,228	(991,776)	-0.6%
Library Expenses:							
Books	537,964	103,544	760,871	864,415	889,915	(25,500)	-2.9%
Periodicals	1,823,547	915,780	1,346,038	2,261,818	2,320,318	(58,500)	-2.5%
Electronic Periodicals / Subscriptions	2,994,564	1,410,465	1,181,255	2,591,720	2,591,720	-	0.0%
All Other Library Equipment	660,924	81,218	219,026	300,244	300,244	-	0.0%
Total Non-P.S. Library Expense	6,016,999	2,511,007	3,507,190	6,018,197	6,102,197	(84,000)	-1.4%
Total Equipment (excludes Library)	7,373,198	1,150,452	3,501,590	4,652,042	4,727,042	(75,000)	-1.6%
Total Expenditures	575,947,366	128,676,818	496,829,360	625,506,178	620,743,161	4,763,017	0.8%
Addition to (Use of) Funds Before Designated Items	43,181,212	123,168,880	(86,895,802)	36,273,078	38,611,146	(2,338,068)	-6.1%
Designated Transfers Per Current Policies							
Debt Service (University Fee)	(25,737,461)	-	(26,169,044)	(26,169,044)	(26,625,963)	456,919	-1.7%
Debt Service Parking Garage	(3,580,632)	-	(4,578,110)	(4,578,110)	(4,248,604)	(329,506)	7.8%
Debt Service Residence Hall - ECSU, SCSU & WCSU	(4,944,191)	-	(4,215,495)	(4,215,495)	(4,589,677)	374,182	-8.2%
Auxiliary Renewal and Replacement	(2,018,788)	-	(2,201,445)	(2,201,445)	(2,203,482)	2,037	-0.1%
Transfer to Required BOT Guideline - SO	(600,000)	-	(600,000)	(600,000)	(600,000)	-	0.0%
Transfer from Researves for Maguire Contract	-	-	277,778	277,778	277,778	-	0.0%
Transfer to Required BOT Guideline - ECSU	-	-	-	-	-	-	n.a.
Transfer from System Office for Legal Fees - ECSU	350,000	-	-	-	-	-	n.a.
Transfer from System Office to ECSU for Legal Fees	(350,000)	-	-	-	-	-	n.a.
WS Garage SCRF Set Aside - WCSU	(22,752)	-	(73,136)	(73,136)	(73,136)	-	0.0%
Other Transfer - Set Aside for Designated Uses - WCSU	-	-	-	-	-	-	n.a.
Total Designated Transfers	(36,903,824)	-	(37,559,452)	(37,559,452)	(38,063,084)	503,632	-1.3%
Other Designated Fund Requests							
Debt Service Prefunding - CCSU	-	-	(411,755)	(411,755)	(411,755)	-	0.0%
Prefunded Debt Service - CCSU New Residence Hall	-	-	-	-	-	-	n.a.
Other Transfers - CCSU	473,394	-	-	-	-	-	n.a.
Other Transfers - Parking Garage	-	-	-	-	-	-	n.a.
Waterbury Reserve Usage - WCSU	400,000	-	257,032	257,032	-	257,032	n.a.
Nursing EdD offset - WCSU	210,667	-	-	-	-	-	n.a.
RIP Offset - SCSU & WCSU	49,459	-	293,944	293,944	293,944	-	0.0%
Other Transfer - 27th Payroll - ECSU & WCSU	-	-	-	-	-	-	n.a.
Dalai Lama Reserve - WCSU	123,000	-	-	-	-	-	n.a.
Other Transfer - WCSU Document Imaging	-	-	-	-	-	-	n.a.
Reimb for 2 BOR Positions from SO (inc F/B)-SCSU	-	-	-	-	-	-	n.a.
Data Vulnerability Incident Expenses-WCSU	-	-	-	-	-	-	n.a.
Total Other Designated Fund Requests	1,256,520	-	139,221	139,221	(117,811)	257,032	-218.2%
Addition to (Use of) Funds	\$ 7,533,908	\$ 123,168,880	\$ (124,316,033)	\$ (1,147,153)	\$ 430,251	\$ (1,577,404)	-366.6%

Charter Oak State College and CT Distance Learning Consortium
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY13 Actual, FY14 Estimate vs FY14 Budget

COSC Consolidated Agency Total

Account Name		FY14				Variance	
		Actual 7/1/13 - 9/30/13	Estimate 10/1/13-6/30/14	EOY Estimate	Budget	FY14 Estimate vs Budget	
						\$	%
Revenue:							
	Tuition (Gross)	\$ 6,945,654	\$ 2,506,858	\$ 4,963,142	\$ 7,470,000	\$ 7,450,000	\$ 20,000 0.3%
PT	Fees	824,924	332,491	717,509	1,050,000	1,050,000	- 0.0%
	State Appropriations	2,333,279	781,289	1,586,353	2,367,642	2,377,493	(9,851) -0.4%
	Fringe Benefits Paid By State	884,524	316,422	642,472	958,894	993,241	(34,347) -3.5%
	Private Gifts, Grants & Contracts	-	24,493	34,047	58,540	50,000	8,540 17.1%
	Sales of Educational Activities	408,208	115,487	309,513	425,000	405,000	20,000 4.9%
	All Other Revenue	1,671,885	382,362	2,162,477	2,544,839	2,434,481	110,358 4.5%
	Total Revenue	13,068,474	4,459,402	10,415,513	14,874,915	14,760,215	114,700 0.8%
Expenditures:							
Personal Services:							
	Total Full Time	5,151,825	1,171,752	4,343,116	5,514,868	5,492,579	22,289 0.4%
	Part Time						
	Total Part Time	381,943	89,147	282,097	371,244	371,244	- 0.0%
	Temporary	2,092,325	425,948	1,935,548	2,361,496	2,361,496	- 0.0%
	Student Labor	191,551	72,771	261,415	334,186	334,186	- 0.0%
	Other Part Time	-	-	-	-	-	- n.a.
	Total Part Time	2,665,819	587,866	2,479,060	3,066,926	3,066,926	- 0.0%
	Overtime	-	-	-	-	-	- n.a.
	All Other Personal Services	91,136	17,210	50,721	67,931	67,931	- 0.0%
	Subtotal Personal Services	7,908,780	1,776,828	6,872,897	8,649,725	8,627,436	22,289 0.3%
	Fringe Benefits	3,147,354	898,932	3,019,074	3,918,006	3,680,587	237,419 6.5%
	Worker's Comp Recovery	-	-	-	-	-	- n.a.
	Total P.S. & Fringe Benefits	11,056,134	2,675,760	9,891,971	12,567,731	12,308,023	259,708 2.1%
Other Expenses:							
	Inst. Financial Aid/Match	-	-	-	-	-	- n.a.
	Waivers	-	-	-	-	-	- n.a.
	Bad Debt Expense (current year)	-	-	-	-	-	- n.a.
	All Other Expenses	1,753,108	552,731	1,928,028	2,480,759	2,381,536	99,223 4.2%
	Total Other Expenses	1,753,108	552,731	1,928,028	2,480,759	2,381,536	99,223 4.2%
Library Expenses:							
	Books	-	-	-	-	-	- n.a.
	Periodicals	-	-	-	-	-	- n.a.
	Electronic Periodicals / Subscriptions	-	-	-	-	-	- n.a.
	All Other Library Equipment	-	-	-	-	-	- n.a.
	Total Non-P.S. Library Expense	-	-	-	-	-	- n.a.
	Total Equipment (excludes Library)	14,560	-	-	-	70,000	(70,000) -100.0%
	Total Expenditures	12,823,802	3,228,491	11,819,999	15,048,490	14,759,559	288,931 2.0%
	Addition to (Use of) Funds Before Designated Items	244,672	1,230,911	(1,404,486)	(173,575)	656	(174,231) -26559.6%
Designated Transfers Per BOT Policies							
	Other Transfers	-	-	-	-	-	- n.a.
	Other Transfers	-	-	-	-	-	- n.a.
	Total Designated Transfers	-	-	-	-	-	- n.a.
	Addition to (Use of) Funds	\$ 244,672	\$ 1,230,911	\$ (1,404,486)	\$ (173,575)	\$ 656	\$ (174,231) -26559.6%

Board of Regents System Office
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY13 Actual, FY14 Estimate vs FY14 Budget

Account Name	Actual	FY14				Variance	
	FY13	Actual 7/1/13 - 9/30/13	Estimate 10/1/13-6/30/14	EOY Estimate	Budget	FY14 Estimate vs Budget	
						\$	%
Revenue:							
Tuition (Gross)							
Fees							
State Appropriations	\$ 1,195,239	\$ 217,880	\$ 445,137	\$ 663,017	\$ 663,017	\$ -	0.0%
Fringe Benefits Paid By State	600,450	-	496,423	496,423	344,769	151,654	44.0%
Private Gifts, Grants and Contracts	-	-	-	-	-	-	n.a.
Sales of Educational Activities	-	-	-	-	-	-	n.a.
All Other Revenue	-	-	-	-	-	-	n.a.
Total Revenue	1,795,689	217,880	941,560	1,159,440	1,007,786	151,654	15.0%
Expenditures:							
Personal Services:							
Total Full Time	1,188,209	200,766	773,830	974,596	922,043	52,553	5.7%
Total Part Time	-	-	-	-	-	-	n.a.
Student Labor	-	-	-	-	-	-	n.a.
Overtime	-	-	-	-	-	-	n.a.
All Other Personal Services	-	-	-	-	-	-	n.a.
Subtotal Personal Services	1,188,209	200,766	773,830	974,596	922,043	52,553	5.7%
Fringe Benefits	600,450	107,471	388,952	496,423	479,462	16,961	3.5%
Total P.S. & Fringe Benefits	1,788,659	308,237	1,162,782	1,471,019	1,401,505	69,514	5.0%
Other Expenses:							
Inst. Financial Aid/Match	-	-	-	-	-	-	n.a.
All Other Expenses	7,030	2,043	-	2,043	-	2,043	n.a.
Total Other Expenses	7,030	2,043	-	2,043	-	2,043	n.a.
Library Expenses:							
Books	-	-	-	-	-	-	n.a.
Periodicals	-	-	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	-	-	-	-	-	n.a.
Total Equipment (excludes Library)	-	-	-	-	-	-	n.a.
Total Expenditures	1,795,689	310,280	1,162,782	1,473,062	1,401,505	71,557	5.1%
Addition to (Use of) Funds Before Designated I	-	(92,400)	(221,222)	(313,622)	(393,719)	80,097	-20.3%
Designated Transfers Per BOT Policies							
Transfer in	-	-	313,622	313,622	393,719	(80,097)	-20.3%
Transfer out	-	-	-	-	-	-	n.a.
Total Designated Transfers	-	-	313,622	313,622	393,719	(80,097)	-20.3%
Addition to (Use of) Funds	\$ -	\$ (92,400)	\$ 92,400	\$ -	\$ -	\$ -	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Projection per FY14 Budget Distribution Upload
1st quarter ending 9-30-2013

Total CCC - General & Operating Funds

Account Name	Actual FY13	Actual		Estimate FY 14	Budget FY 14	Variance FY14 Bud vs Estimate	
		7/1/13 - 9/30/13	10/1/13 - 6/30/14			\$	%
Revenue:							
Tuition (Gross)	125,621,951	67,226,492	63,910,422	131,136,914	132,993,973	(1,857,059)	-1.4%
Fees	47,811,937	30,340,884	19,844,854	50,185,738	50,602,970	(417,232)	-0.8%
State Appropriations	137,522,897	47,477,913	102,128,020	149,605,933	150,231,941	(626,008)	-0.4%
Fringe Benefits Paid By State	84,180,062	23,254,672	67,562,862	90,817,535	93,348,523	(2,530,988)	-2.7%
Government Grants & Contracts	-	-	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	116,306	47,364	53,048	100,412	99,577	835	0.8%
Sales of Educational Activities	550,656	201,638	504,355	705,993	764,129	(58,136)	-7.6%
All Other Revenue	3,814,810	1,204,649	3,134,627	4,339,276	4,352,490	(13,214)	-0.3%
Total Revenue	399,618,619	169,753,613	257,138,188	426,891,801	432,393,603	(5,501,802)	-1.3%
Expenditures:							
Personal Services:							
Total Full Time (6101)	147,109,159	33,401,707	123,403,253	156,804,960	163,029,979	(6,225,019)	-3.8%
Continuing Part-Time (6111)	1,584,549	357,749	1,028,077	1,385,826	1,193,311	192,515	16.1%
Temporary Part-Time (6102, B, D, G)	20,240,847	3,542,516	16,616,724	20,159,240	18,112,527	2,046,713	11.3%
Contractual PTL (6103D)	41,910,594	1,839,626	41,426,417	43,266,043	43,747,467	(481,424)	-1.1%
Contractual NCL (6103E)	3,208,248	769,103	2,630,570	3,399,673	3,416,364	(16,691)	-0.5%
Contractual ECL (6103F)	5,913,471	4,169,081	1,912,959	6,082,040	5,871,598	210,442	3.6%
Student Labor (6104, H)	2,198,805	450,144	1,419,256	1,869,400	1,697,066	172,334	10.2%
Overtime (6107)	1,558,710	253,235	772,957	1,026,191	883,528	142,663	16.1%
All Other Personal Services	4,602,876	1,981,464	2,915,591	4,897,055	3,100,872	1,796,183	57.9%
Subtotal Personal Services	228,327,259	46,764,626	192,125,803	238,890,429	241,052,712	(2,162,283)	-0.9%
Fringe Benefits	109,137,476	26,445,318	90,507,531	116,952,849	118,947,823	(1,994,974)	-1.7%
Total P.S. & Fringe Benefits	337,464,735	73,209,944	282,633,334	355,843,278	360,000,535	(4,157,257)	-1.2%
Other Expenses:							
Inst. Financial Aid/Match	23,831,118	10,963,671	13,651,868	24,615,539	24,545,885	69,654	0.3%
All Other Expenses	46,559,402	11,947,233	37,404,512	49,351,745	49,036,507	315,238	0.6%
Total Other Expenses	70,390,521	22,910,904	51,056,380	73,967,284	73,582,392	384,892	0.5%
Library Expenses:							
Books	364,512	116,893	354,951	471,844	470,318	1,526	0.3%
Periodicals	62,804	19,259	19,000	38,259	-	38,259	n.a.
Electronic Periodicals / Subscriptions	164,281	85,626	100,255	185,881	151,070	34,811	23.0%
All Other Library Equipment	11,091	836	10,811	11,647	11,647	-	0.0%
Total Non-P.S. Library Expense	602,688	222,614	485,017	707,631	633,035	74,596	11.8%
Total Equipment (excludes Library)	358,112	66,589	24,837	91,426	96,000	(4,574)	-4.8%
Total Expenditures	408,816,056	96,410,051	334,199,567	430,609,618	434,311,962	(3,702,344)	-0.9%
Addition to (Use of) Funds Before Designated Transfers	(9,197,437)	73,343,562	(77,061,379)	(3,717,817)	(1,918,359)	(1,799,458)	93.8%
Designated Transfers Per BOT Policies							
BOR approved transfer for Maguire Assoc.	149,017	395,657	434,440	830,097	-	830,097	n.a.
BOR approved FY13 Donor Relief	1,935,018	-	-	-	-	-	n.a.
Transfer in	14,230,240	1,149,602	10,495,408	11,645,010	10,485,969	1,159,041	11.1%
Transfer out	(14,258,475)	(1,092,119)	(9,679,054)	(10,771,173)	(9,364,715)	(1,406,458)	15.0%
Total Designated Transfers	2,055,800	453,140	1,250,794	1,703,934	1,121,254	582,680	52.0%
Net Change	(7,141,637)	73,796,702	(75,810,585)	(2,013,884)	(797,105)	(1,216,779)	152.6%

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Projection per FY14 Budget Distribution Upload
1st quarter ending 9-30-2013
Manchester - General & Operating Funds

Account Name	Actual FY13	Actual		Estimate FY 14	Budget FY 14	Variance FY14 Bud vs Estimate	
		7/1/13 - 9/30/13	10/1/13 - 6/30/14			\$	%
Revenue:							
Tuition (Gross)	16,064,892	8,632,604	8,153,480	16,786,084	16,896,050	(109,966)	-0.7%
Fees	6,768,160	4,370,584	2,792,224	7,162,808	7,182,822	(20,014)	-0.3%
State Appropriations	16,266,581	6,203,249	11,515,579	17,718,828	17,063,180	655,648	3.8%
Fringe Benefits Paid By State	10,711,198	2,867,424	8,512,061	11,379,485	11,379,485	-	0.0%
Government Grants & Contracts	-	-	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	-	-	n.a.
Sales of Educational Activities	10,732	1,104	8,896	10,000	13,443	(3,443)	-25.6%
All Other Revenue	484,713	279,238	200,492	479,730	449,329	30,401	6.8%
Total Revenue	50,306,276	22,354,203	31,182,732	53,536,935	52,984,309	552,626	1.0%
Expenditures:							
Personal Services:							
Total Full Time	18,224,529	4,215,282	14,659,196	18,874,478	18,850,857	23,621	0.1%
Continuing Part-Time (6111)	204,784	36,706	140,733	177,439	166,684	10,755	6.5%
Temporary Part-Time (6102, B, D, G)	1,518,049	253,432	1,175,787	1,429,219	1,020,903	408,316	40.0%
Contractual PTL (6103D)	5,416,288	338,231	5,076,092	5,414,323	5,600,780	(186,457)	-3.3%
Contractual NCL (6103E)	389,021	120,602	329,398	450,000	450,000	-	0.0%
Contractual ECL (6103F)	959,675	575,236	529,320	1,104,556	1,059,803	44,753	4.2%
Student Labor	361,700	65,256	190,328	255,584	254,802	782	0.3%
Overtime	98,461	15,755	79,345	95,100	94,100	1,000	1.1%
All Other Personal Services	323,068	15,620	291,380	307,000	307,000	-	0.0%
Subtotal Personal Services	27,495,575	5,636,120	22,471,579	28,107,699	27,804,929	302,770	1.1%
Fringe Benefits	13,884,997	3,332,381	11,054,794	14,387,175	14,387,175	-	0.0%
Total P.S. & Fringe Benefits	41,380,572	8,968,501	33,526,373	42,494,874	42,192,104	302,770	0.7%
Other Expenses:							
Inst. Financial Aid/Match	2,962,306	1,292,796	1,788,844	3,081,640	3,081,640	-	0.0%
All Other Expenses	4,496,549	1,002,569	3,423,203	4,425,772	4,175,916	249,856	6.0%
Total Other Expenses	7,458,855	2,295,365	5,212,047	7,507,412	7,257,556	249,856	3.4%
Library Expenses:							
Books	50,635	6,335	45,665	52,000	52,000	-	0.0%
Periodicals	-	-	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	-	-	n.a.
Total Non-P.S. Library Expense	50,635	6,335	45,665	52,000	52,000	-	0.0%
Total Equipment (excludes Library)	50,980	-	-	-	-	-	n.a.
Total Expenditures	48,941,042	11,270,201	38,784,085	50,054,286	49,501,660	552,626	1.1%
Addition to (Use of) Funds Before Designated In	1,365,234	11,084,002	(7,601,353)	3,482,649	3,482,649	-	0.0%
Designated Transfers Per BOT Policies							
Transfer in	1,917,038	115,768	84,232	200,000	200,000	-	0.0%
Transfer out	(3,054,852)	-	(3,682,649)	(3,682,649)	(3,682,649)	-	0.0%
Total Designated Transfers	(1,137,814)	115,768	(3,598,417)	(3,482,649)	(3,482,649)	-	0.0%
Net Change	227,420	11,199,770	(11,199,770)	-	-	-	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Projection per FY14 Budget Distribution Upload
1st quarter ending 9-30-2013

Northwestern - General & Operating Funds

Account Name	Actual FY13	Actual 7/1/13 - 9/30/13	Estimate 10/1/13 - 6/30/14	Estimate FY 14	Budget FY 14	Variance FY14 Bud vs Estimate	
						\$	%
Revenue:							
Tuition (Gross)	3,084,186	1,687,152	1,556,299	3,243,451	3,247,565	(4,114)	-0.1%
Fees	1,089,179	637,977	414,114	1,052,091	1,112,901	(60,810)	-5.5%
State Appropriations	5,882,054	2,220,892	4,185,779	6,406,671	6,170,478	236,193	3.8%
Fringe Benefits Paid By State	3,811,556	1,084,385	3,219,621	4,304,006	3,598,724	705,282	19.6%
Government Grants & Contracts	-	-	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	86,780	44,500	42,180	86,680	86,580	100	0.1%
Sales of Educational Activities	-	-	-	-	-	-	n.a.
All Other Revenue	72,541	38,069	50,907	88,976	82,500	6,476	7.8%
Total Revenue	14,026,296	5,712,975	9,468,900	15,181,875	14,298,748	883,127	6.2%
Expenditures:							
Personal Services:							
Total Full Time	6,453,984	1,454,278	5,001,082	6,455,360	6,500,990	(45,630)	-0.7%
Continuing Part-Time (6111)	19,937	4,624	16,189	20,813	20,813	(0)	0.0%
Temporary Part-Time (6102, B, D, G)	202,967	70,485	467,791	538,276	392,639	145,637	37.1%
Contractual PTL (6103D)	1,096,212	17,529	1,172,617	1,190,145	1,157,223	32,922	2.8%
Contractual NCL (6103E)	74,825	17,978	71,022	89,000	72,000	17,000	23.6%
Contractual ECL (6103F)	138,966	108,509	-	108,509	140,000	(31,491)	-22.5%
Student Labor	17,342	1,803	17,197	19,000	11,000	8,000	72.7%
Overtime	27,918	4,631	22,369	27,000	27,000	-	0.0%
All Other Personal Services	263,996	233,575	108,605	342,179	240,900	101,279	42.0%
Subtotal Personal Services	8,296,147	1,913,411	6,876,870	8,790,281	8,562,565	227,716	2.7%
Fringe Benefits	4,400,094	1,160,796	3,872,545	5,033,341	4,384,508	648,833	14.8%
Total P.S. & Fringe Benefits	12,696,241	3,074,207	10,749,415	13,823,622	12,947,073	876,549	6.8%
Other Expenses:							
Inst. Financial Aid/Match	734,730	411,290	357,287	768,577	768,577	-	0.0%
All Other Expenses	992,739	277,699	925,200	1,202,899	1,118,455	84,444	7.6%
Total Other Expenses	1,727,469	688,989	1,282,487	1,971,476	1,887,032	84,444	4.5%
Library Expenses:							
Books	5,070	3,447	2,977	6,424	5,000	1,424	28.5%
Periodicals	-	-	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	51,039	18,602	34,398	53,000	51,000	2,000	3.9%
All Other Library Equipment	-	-	-	-	-	-	n.a.
Total Non-P.S. Library Expense	56,109	22,049	37,375	59,424	56,000	3,424	6.1%
Total Equipment (excludes Library)	-	41,595	-	41,595	-	41,595	n.a.
Total Expenditures	14,479,819	3,826,840	12,069,277	15,896,117	14,890,105	1,006,012	6.8%
Addition to (Use of) Funds Before Designated	(453,523)	1,886,135	(2,600,377)	(714,242)	(591,357)	(122,885)	20.8%
Designated Transfers Per BOT Policy:							
Transfer in	667,947	75,385	638,857	714,242	591,357	122,885	20.8%
Transfer out	-	-	-	-	-	-	n.a.
Total Designated Transfers	667,947	75,385	638,857	714,242	591,357	122,885	20.8%
Net Change	214,424	1,961,520	(1,961,520)	0	-	0	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Projection per FY14 Budget Distribution Upload
1st quarter ending 9-30-2013
Norwalk - General & Operating Funds

Account Name	Actual FY13	Actual		Estimate FY 14	Budget FY 14	Variance FY14 Bud vs Estimate	
		7/1/13 - 9/30/13	10/1/13 - 6/30/14			\$	%
Revenue:							
Tuition (Gross)	15,351,173	8,234,577	7,302,233	15,536,810	16,031,740	(494,930)	-3.1%
Fees	6,290,559	4,170,918	2,140,693	6,311,611	6,420,691	(109,080)	-1.7%
State Appropriations	13,839,703	4,793,564	10,302,112	15,095,676	14,586,996	508,680	3.5%
Fringe Benefits Paid By State	8,325,637	2,263,838	6,243,538	8,507,376	8,507,376	-	0.0%
Government Grants & Contracts	-	-	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	-	-	n.a.
Sales of Educational Activities	202,599	31,364	175,000	206,364	205,000	1,364	0.7%
All Other Revenue	432,742	77,165	340,000	417,165	430,400	(13,235)	-3.1%
Total Revenue	44,442,413	19,571,426	26,503,576	46,075,002	46,182,203	(107,201)	-0.2%
Expenditures:							
Personal Services:							
Total Full Time	15,644,611	3,602,356	12,132,180	15,734,536	15,920,957	(186,421)	-1.2%
Continuing Part-Time (6111)	106,716	25,723	85,743	111,466	111,809	(343)	-0.3%
Temporary Part-Time (6102, B, D, G)	2,753,724	460,696	2,091,013	2,551,709	2,295,974	255,735	11.1%
Contractual PTL (6103D)	4,445,716	17,323	4,552,651	4,569,974	4,631,974	(62,000)	-1.3%
Contractual NCL (6103E)	492,062	94,809	430,000	524,809	525,000	(191)	0.0%
Contractual ECL (6103F)	576,846	475,805	110,000	585,805	578,600	7,205	1.2%
Student Labor	449,859	104,436	250,000	354,436	232,905	121,531	52.2%
Overtime	63,213	21,803	30,000	51,803	51,500	303	0.6%
All Other Personal Services	426,395	173,896	500,000	673,896	270,095	403,801	149.5%
Subtotal Personal Services	24,959,142	4,976,848	20,181,587	25,158,435	24,618,814	539,621	2.2%
Fringe Benefits	11,043,372	2,532,167	8,940,365	11,472,532	11,472,532	-	0.0%
Total P.S. & Fringe Benefits	36,002,514	7,509,015	29,121,952	36,630,967	36,091,346	539,621	1.5%
Other Expenses:							
Inst. Financial Aid/Match	2,860,529	1,407,229	1,174,645	2,581,874	2,581,874	-	0.0%
All Other Expenses	6,119,356	1,333,580	3,575,000	4,908,580	5,374,252	(465,672)	-8.7%
Total Other Expenses	8,979,885	2,740,809	4,749,645	7,490,454	7,956,126	(465,672)	-5.9%
Library Expenses:							
Books	94,085	22,356	57,644	80,000	80,000	-	0.0%
Periodicals	-	-	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	-	-	n.a.
Total Non-P.S. Library Expense	94,085	22,356	57,644	80,000	80,000	-	0.0%
Total Equipment (excludes Library)	44,245	-	-	-	50,000	(50,000)	-100.0%
Total Expenditures	45,120,729	10,272,180	33,929,241	44,201,421	44,177,472	23,949	0.1%
Addition to (Use of) Funds Before Designated Transfers	(678,316)	9,299,246	(7,425,665)	1,873,581	2,004,731	(131,150)	-6.5%
Designated Transfers Per BOT Policies							
Transfer in	640,279	131,554	-	131,554	-	131,554	n.a.
Transfer out	(825,592)	-	(2,004,731)	(2,004,731)	(2,004,731)	-	0.0%
Total Designated Transfers	(185,313)	131,554	(2,004,731)	(1,873,177)	(2,004,731)	131,554	-6.6%
Net Change	(863,629)	9,430,800	(9,430,396)	404	-	404	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Projection per FY14 Budget Distribution Upload
1st quarter ending 9-30-2013
Housatonic - General & Operating Funds

Account Name	Actual FY13	Variance		Estimate FY 14	Budget FY 14	FY14 Bud vs Estimate	
		Actual 7/1/13 - 9/30/13	Estimate 10/1/13 - 6/30/14			\$	%
Revenue:							
Tuition (Gross)	13,397,383	6,734,980	7,068,556	13,803,536	14,100,536	(297,000)	-2.1%
Fees	4,012,744	2,515,678	1,499,195	4,014,873	4,224,991	(210,118)	-5.0%
State Appropriations	10,256,850	4,110,960	7,468,018	11,578,978	10,995,647	583,331	5.3%
Fringe Benefits Paid By State	6,647,724	1,828,116	5,143,421	6,971,537	6,609,872	361,665	5.5%
Government Grants & Contracts	-	-	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	-	-	n.a.
Sales of Educational Activities	120,404	50,897	184,103	235,000	235,000	(0)	0.0%
All Other Revenue	314,565	5,589	351,098	356,687	356,687	-	0.0%
Total Revenue	34,749,669	15,246,220	21,714,391	36,960,611	36,522,733	437,878	1.2%
Expenditures:							
Personal Services:							
Total Full Time	12,025,014	2,883,428	10,224,495	13,107,923	12,524,592	583,331	4.7%
Continuing Part-Time (6111)	113,103	24,619	84,524	109,143	109,143	0	0.0%
Temporary Part-Time (6102, B, D, G)	600,082	108,409	467,674	576,083	558,813	17,270	3.1%
Contractual PTL (6103D)	4,838,005	332,337	4,544,465	4,876,802	5,011,627	(134,825)	-2.7%
Contractual NCL (6103E)	89,437	22,183	67,817	90,000	90,000	0	0.0%
Contractual ECL (6103F)	581,781	341,251	29,749	371,000	371,000	0	0.0%
Student Labor	104,257	24,154	35,846	60,000	60,000	(0)	0.0%
Overtime	91,972	6,887	43,113	50,000	50,000	(0)	0.0%
All Other Personal Services	290,224	170,653	3,500	174,153	100,000	74,153	74.2%
Subtotal Personal Services	18,733,876	3,913,921	15,501,183	19,415,104	18,875,175	539,929	2.9%
Fringe Benefits	8,830,319	2,106,908	8,048,244	10,155,152	9,793,487	361,665	3.7%
Total P.S. & Fringe Benefits	27,564,195	6,020,828	23,549,427	29,570,255	28,668,662	901,593	3.1%
Other Expenses:							
Inst. Financial Aid/Match	2,678,842	1,226,422	1,327,102	2,553,524	2,553,524	-	0.0%
All Other Expenses	4,169,250	910,251	3,903,742	4,813,993	4,813,993	-	0.0%
Total Other Expenses	6,848,092	2,136,673	5,230,844	7,367,517	7,367,517	-	0.0%
Library Expenses:							
Books	-	8,427	31,573	40,000	40,000	-	0.0%
Periodicals	-	-	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	8,427	31,573	40,000	40,000	-	0.0%
Total Equipment (excludes Library)	49,280	-	-	-	-	-	n.a.
Total Expenditures	34,461,567	8,165,928	28,811,844	36,977,772	36,076,179	901,593	2.5%
Addition to (Use of) Funds Before Designated Transfers	288,103	7,080,292	(7,097,453)	(17,161)	446,554	(463,715)	-103.8%
Designated Transfers Per BOT Policies							
Transfer in	304,586	80,650	-	80,650	-	80,650	n.a.
Transfer out	(155,318)	-	(446,554)	(446,554)	(446,554)	-	0.0%
Total Designated Transfers	149,268	80,650	(446,554)	(365,904)	(446,554)	80,650	-18.1%
Net Change	437,371	7,160,942	(7,544,007)	(383,065)	-	(383,065)	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Projection per FY14 Budget Distribution Upload
1st quarter ending 9-30-2013
Middlesex - General & Operating Funds

Account Name	Actual FY13	Actual		Estimate FY 14	Budget FY 14	Variance FY14 Bud vs Estimate	
		7/1/13 - 9/30/13	10/1/13 - 6/30/14			\$	%
Revenue:							
Tuition (Gross)	6,397,608	3,508,652	3,225,250	6,733,902	6,733,902	-	0.0%
Fees	2,683,372	1,655,441	1,371,065	3,026,506	3,026,506	-	0.0%
State Appropriations	6,664,336	1,876,799	5,490,023	7,366,822	7,022,595	344,227	4.9%
Fringe Benefits Paid By State	3,800,360	772,445	3,323,248	4,095,693	4,095,693	(0)	0.0%
Government Grants & Contracts	-	-	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	26,053	2,129	10,868	12,997	12,997	(0)	0.0%
Sales of Educational Activities	4,225	348	5,000	5,348	61,405	(56,057)	-91.3%
All Other Revenue	209,585	82,200	160,339	242,539	186,482	56,057	30.1%
Total Revenue	19,785,539	7,898,014	13,585,793	21,483,807	21,139,580	344,227	1.6%
Expenditures:							
Personal Services:							
Total Full Time	7,048,755	1,041,865	7,072,656	8,114,521	7,906,213	208,308	2.6%
Continuing Part-Time (6111)	106,863	15,695	71,737	87,432	87,432	-	0.0%
Temporary Part-Time (6102, B, D, G)	465,293	70,707	537,795	608,502	507,836	100,666	19.8%
Contractual PTL (6103D)	2,069,667	5,166	2,164,106	2,169,272	2,169,272	-	0.0%
Contractual NCL (6103E)	164,104	19,774	100,226	120,000	120,000	(0)	0.0%
Contractual ECL (6103F)	408,235	267,180	117,143	384,323	384,323	(0)	0.0%
Student Labor	139,187	19,314	185,185	204,499	204,499	(0)	0.0%
Overtime	25,904	10,305	14,695	25,000	25,000	(0)	0.0%
All Other Personal Services	288,089	70,276	299,215	369,491	56,001	313,490	559.8%
Subtotal Personal Services	10,716,097	1,520,282	10,562,758	12,083,040	11,460,576	622,464	5.4%
Fringe Benefits	4,910,277	840,564	4,128,793	4,969,357	4,969,357	(0)	0.0%
Total P.S. & Fringe Benefits	15,626,374	2,360,846	14,691,551	17,052,397	16,429,933	622,464	3.8%
Other Expenses:							
Inst. Financial Aid/Match	1,184,766	172,929	1,049,725	1,222,653	1,222,653	-	0.0%
All Other Expenses	3,092,992	834,760	1,872,828	2,707,588	2,931,553	(223,965)	-7.6%
Total Other Expenses	4,277,758	1,007,688	2,922,553	3,930,241	4,154,206	(223,965)	-5.4%
Library Expenses:							
Books	-	-	16,627	16,627	16,627	-	0.0%
Periodicals	-	-	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	-	16,627	16,627	16,627	-	0.0%
Total Equipment (excludes Library)	54,996	19,020	26,980	46,000	46,000	(0)	0.0%
Total Expenditures	19,959,127	3,387,554	17,657,710	21,045,264	20,646,766	398,498	1.9%
Addition to (Use of) Funds Before Designated It	(173,589)	4,510,460	(4,071,917)	438,542	492,814	(54,272)	-11.0%
Designated Transfers Per BOT Policies							
Transfer in	283,821	54,272	-	54,272	-	54,272	n.a.
Transfer out	(369,499)	-	(492,814)	(492,814)	(492,814)	-	0.0%
Total Designated Transfers	(85,678)	54,272	(492,814)	(438,542)	(492,814)	54,272	-11.0%
Net Change	(259,267)	4,564,732	(4,564,731)	0	-	0	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Projection per FY14 Budget Distribution Upload
1st quarter ending 9-30-2013

Capital- General & Operating Funds

Account Name	Actual FY13	Actual		Estimate FY 14	Budget FY 14	Variance FY14 Bud vs Estimate	
		7/1/13 - 9/30/13	10/1/13 - 6/30/14			\$	%
Revenue:							
Tuition (Gross)	9,299,346	4,769,250	4,948,125	9,717,375	9,957,036	(239,661)	-2.4%
Fees	4,030,621	2,170,483	1,674,692	3,845,175	3,939,697	(94,522)	-2.4%
State Appropriations	10,003,383	3,891,175	6,942,439	10,833,614	10,405,395	428,219	4.1%
Fringe Benefits Paid By State	6,402,014	1,955,375	4,925,682	6,881,057	6,682,916	198,141	3.0%
Government Grants & Contracts	-	-	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	-	-	n.a.
Sales of Educational Activities	21,036	10,399	14,601	25,000	25,000	-	0.0%
All Other Revenue	129,470	132,246	188,074	320,320	420,000	(99,680)	-23.7%
Total Revenue	29,885,870	12,928,928	18,693,613	31,622,541	31,430,044	192,497	0.6%
Expenditures:							
Personal Services:							
Total Full Time	11,237,950	2,971,232	8,875,767	11,846,999	11,720,603	126,396	1.1%
Continuing Part-Time (6111)	55,678	13,818	45,586	59,404	59,404	-	0.0%
Temporary Part-Time (6102, B, D, G)	2,165,332	416,491	2,040,259	2,456,750	2,456,750	-	0.0%
Contractual PTL (6103D)	2,895,613	387,036	2,386,277	2,773,313	2,864,985	(91,672)	-3.2%
Contractual NCL (6103E)	325,753	66,950	263,920	330,870	330,870	-	0.0%
Contractual ECL (6103F)	495,638	319,849	128,531	448,380	448,380	-	0.0%
Student Labor	135,510	40,079	49,921	90,000	90,000	-	0.0%
Overtime	76,726	8,885	66,115	75,000	75,000	-	0.0%
All Other Personal Services	226,579	111,790	159,464	271,254	169,431	101,823	60.1%
Subtotal Personal Services	17,614,779	4,336,130	14,015,840	18,351,970	18,215,423	136,547	0.7%
Fringe Benefits	8,405,212	2,384,617	6,619,157	9,003,774	8,947,824	55,950	0.6%
Total P.S. & Fringe Benefits	26,019,991	6,720,747	20,634,997	27,355,744	27,163,247	192,497	0.7%
Other Expenses:							
Inst. Financial Aid/Match	2,285,335	1,139,199	1,045,695	2,184,894	2,184,894	-	0.0%
All Other Expenses	4,305,784	1,438,719	2,044,362	3,483,081	3,483,081	-	0.0%
Total Other Expenses	6,591,119	2,577,918	3,090,057	5,667,975	5,667,975	-	0.0%
Library Expenses:							
Books	53,510	24,983	5,017	30,000	30,000	-	0.0%
Periodicals	-	-	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	52,014	33,465	32,735	66,200	66,200	-	0.0%
All Other Library Equipment	-	-	-	-	-	-	n.a.
Total Non-P.S. Library Expense	105,524	58,448	37,752	96,200	96,200	-	0.0%
Total Equipment (excludes Library)	5,312	-	-	-	-	-	n.a.
Total Expenditures	32,721,946	9,357,113	23,762,806	33,119,919	32,927,422	192,497	0.6%
Addition to (Use of) Funds Before Designated It	(2,836,076)	3,571,815	(5,069,193)	(1,497,378)	(1,497,378)	-	0.0%
Designated Transfers Per BOT Policies							
Transfer in	2,863,493	120,917	1,376,461	1,497,378	1,497,378	-	0.0%
Transfer out	-	-	-	-	-	-	n.a.
Total Designated Transfers	2,863,493	120,917	1,376,461	1,497,378	1,497,378	-	0.0%
Net Change	27,417	3,692,732	(3,692,732)	-	-	-	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Projection per FY14 Budget Distribution Upload
1st quarter ending 9-30-2013

Naugatuck Valley CC - General & Operating Funds

Account Name	Actual FY13	Variance FY14 Bud vs Estimate		Estimate FY 14	Budget FY 14	Variance FY14 Bud vs Estimate	
		Actual 7/1/13 - 9/30/13	Estimate 10/1/13 - 6/30/14			\$	%
Revenue:							
Tuition (Gross)	16,233,791	8,721,095	8,384,305	17,105,400	17,092,176	13,224	0.1%
Fees	5,880,386	3,650,098	2,912,406	6,562,504	6,605,209	(42,705)	-0.6%
State Appropriations	15,630,116	6,082,699	11,306,844	17,389,543	16,638,497	751,046	4.5%
Fringe Benefits Paid By State	10,822,823	3,143,602	9,349,046	12,492,648	11,287,556	1,205,092	10.7%
Government Grants & Contracts	-	-	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	-	-	n.a.
Sales of Educational Activities	59,376	11,648	88,352	100,000	100,000	-	0.0%
All Other Revenue	622,351	39,895	332,390	372,285	431,250	(58,966)	-13.7%
Total Revenue	49,248,842	21,649,037	32,373,343	54,022,380	52,154,688	1,867,692	3.6%
Expenditures:							
Personal Services:							
Total Full Time	17,416,656	3,915,707	15,052,312	18,968,019	18,883,899	84,120	0.4%
Continuing Part-Time (6111)	334,696	77,591	-	77,591	-	77,591	n.a.
Temporary Part-Time (6102, B, D, G)	2,798,315	507,540	1,975,238	2,482,778	2,446,419	36,359	1.5%
Contractual PTL (6103D)	4,907,969	343,244	5,035,031	5,378,275	5,275,275	103,000	2.0%
Contractual NCL (6103E)	416,128	105,521	316,719	422,240	474,740	(52,501)	-11.1%
Contractual ECL (6103F)	585,887	417,501	295,190	712,691	712,691	0	0.0%
Student Labor	167,189	28,004	84,050	112,054	112,054	0	0.0%
Overtime	294,419	75,114	199,886	275,000	236,250	38,750	16.4%
All Other Personal Services	679,435	355,916	650,953	1,006,869	804,915	201,954	25.1%
Subtotal Personal Services	27,600,694	5,826,139	23,609,379	29,435,518	28,946,243	489,275	1.7%
Fringe Benefits	14,337,677	3,574,414	12,626,844	16,201,258	14,727,839	1,473,419	10.0%
Total P.S. & Fringe Benefits	41,938,370	9,400,553	36,236,223	45,636,776	43,674,082	1,962,694	4.5%
Other Expenses:							
Inst. Financial Aid/Match	2,485,630	1,229,733	1,610,762	2,840,495	2,840,495	-	0.0%
All Other Expenses	3,986,249	928,602	3,123,480	4,052,082	3,986,456	65,626	1.6%
Total Other Expenses	6,471,879	2,158,334	4,734,242	6,892,577	6,826,951	65,626	1.0%
Library Expenses:							
Books	-	-	-	-	-	-	n.a.
Periodicals	-	-	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	-	-	-	-	-	n.a.
Total Equipment (excludes Library)	41,768	1,315	-	1,315	-	1,315	n.a.
Total Expenditures	48,452,017	11,560,202	40,970,465	52,530,668	50,501,033	2,029,635	4.0%
Addition to (Use of) Funds Before Designated Transfers	796,825	10,088,835	(8,597,122)	1,491,712	1,653,655	(161,943)	-9.8%
Designated Transfers Per BOT Policies							
Transfer in	622,201	161,943	-	161,943	-	161,943	n.a.
Transfer out	(700,118)	-	(1,653,655)	(1,653,655)	(1,653,655)	-	0.0%
Total Designated Transfers	(77,917)	161,943	(1,653,655)	(1,491,712)	(1,653,655)	161,943	-9.8%
Net Change	718,908	10,250,778	(10,250,777)	0	-	0	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Projection per FY14 Budget Distribution Upload
1st quarter ending 9-30-2013
Gateway CC - General & Operating Funds

Account Name	Actual FY13	Actual		Estimate FY 14	Budget FY 14	Variance FY14 Bud vs Estimate	
		7/1/13 - 9/30/13	10/1/13 - 6/30/14			\$	%
Revenue:							
Tuition (Gross)	17,225,975	9,669,663	9,041,204	18,710,867	18,676,025	34,842	0.2%
Fees	5,350,973	4,076,576	2,205,172	6,281,748	6,013,101	268,647	4.5%
State Appropriations	14,951,019	5,168,696	11,246,252	16,414,948	15,728,536	686,412	4.4%
Fringe Benefits Paid By State	9,310,932	2,613,689	7,883,896	10,497,585	9,751,692	745,893	7.6%
Government Grants & Contracts	-	-	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	-	-	n.a.
Sales of Educational Activities	15,591	660	15,621	16,281	16,281	-	0.0%
All Other Revenue	376,905	178,351	529,162	707,513	707,068	445	0.1%
Total Revenue	47,231,395	21,707,635	30,921,307	52,628,942	50,892,703	1,736,239	3.4%
Expenditures:							
<u>Personal Services:</u>							
Total Full Time	16,285,101	3,767,168	13,474,995	17,242,163	16,555,361	686,802	4.1%
Continuing Part-Time (6111)	69,603	10,678	43,352	54,030	50,027	4,003	8.0%
Temporary Part-Time (6102, B, D, G)	3,690,403	628,643	3,054,304	3,682,947	3,366,807	316,140	9.4%
Contractual PTL (6103D)	6,325,396	26,013	6,459,762	6,485,775	6,520,775	(35,000)	-0.5%
Contractual NCL (6103E)	239,964	61,713	171,233	232,946	232,946	-	0.0%
Contractual ECL (6103F)	714,583	624,299	375,701	1,000,000	709,137	290,863	41.0%
Student Labor	453,969	99,199	356,126	455,325	402,297	53,028	13.2%
Overtime	383,583	84,228	220,772	305,000	208,518	96,482	46.3%
All Other Personal Services	456,749	143,346	359,429	502,775	326,569	176,206	54.0%
Subtotal Personal Services	28,619,351	5,445,287	24,515,673	29,960,960	28,372,437	1,588,523	5.6%
Fringe Benefits	12,574,101	2,902,436	10,216,190	13,118,626	12,524,553	594,073	4.7%
Total P.S. & Fringe Benefits	41,193,452	8,347,723	34,731,863	43,079,586	40,896,990	2,182,596	5.3%
<u>Other Expenses:</u>							
Inst. Financial Aid/Match	3,028,198	1,797,531	1,793,466	3,590,997	3,565,997	25,000	0.7%
All Other Expenses	6,475,215	1,716,393	4,946,047	6,662,440	6,456,147	206,293	3.2%
Total Other Expenses	9,503,413	3,513,924	6,739,513	10,253,437	10,022,144	231,293	2.3%
<u>Library Expenses:</u>							
Books	97,887	11,845	66,618	78,463	97,291	(18,828)	-19.4%
Periodicals	-	-	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	-	-	n.a.
Total Non-P.S. Library Expense	97,887	11,845	66,618	78,463	97,291	(18,828)	-19.4%
Total Equipment (excludes Library)	2,460	4,659	(2,143)	2,516	-	2,516	n.a.
Total Expenditures	50,797,212	11,878,151	41,535,851	53,414,002	51,016,425	2,397,577	4.7%
Addition to (Use of) Funds Before Designated Transfers	(3,565,817)	9,829,484	(10,614,544)	(785,060)	(123,722)	(661,338)	534.5%
Designated Transfers Per BOT Policies							
Transfer in	2,157,888	113,567	157,835	271,402	123,722	147,680	119.4%
Transfer out	(10,049)	-	-	-	-	-	n.a.
Total Designated Transfers	2,147,839	113,567	157,835	271,402	123,722	147,680	119.4%
Net Change	(1,417,978)	9,943,051	(10,456,709)	(513,658)	-	(513,658)	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Projection per FY14 Budget Distribution Upload
1st quarter ending 9-30-2013

Tunxis CC - General & Operating Funds

Account Name	Actual FY13	Actual		Estimate FY 14	Budget FY 14	Variance FY14 Bud vs Estimate	
		7/1/13 - 9/30/13	10/1/13 - 6/30/14			\$	%
Revenue:							
Tuition (Gross)	10,009,990	5,394,620	4,931,706	10,326,326	10,536,326	(210,000)	-2.0%
Fees	4,676,216	2,994,274	1,627,680	4,621,954	4,636,954	(15,000)	-0.3%
State Appropriations	9,985,170	3,429,429	7,526,145	10,955,574	10,435,881	519,693	5.0%
Fringe Benefits Paid By State	6,970,255	2,026,832	5,407,419	7,434,251	7,138,138	296,113	4.1%
Government Grants & Contracts	-	-	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	3,473	707	-	707	-	707	n.a.
Sales of Educational Activities	116,693	95,218	12,782	108,000	108,000	-	0.0%
All Other Revenue	316,408	160,349	161,651	322,000	322,000	-	0.0%
Total Revenue	32,078,205	14,101,429	19,667,383	33,768,812	33,177,299	591,513	1.8%
Expenditures:							
Personal Services:							
Total Full Time	11,299,767	2,635,872	8,830,014	11,465,886	11,515,421	(49,535)	-0.4%
Continuing Part-Time (6111)	353,906	89,400	273,767	363,167	353,167	10,000	2.8%
Temporary Part-Time (6102, B, D, G)	1,513,145	279,754	1,363,453	1,643,207	1,327,970	315,237	23.7%
Contractual PTL (6103D)	3,444,535	-	3,584,159	3,584,159	3,584,159	-	0.0%
Contractual NCL (6103E)	433,833	134,266	400,175	534,441	534,441	-	0.0%
Contractual ECL (6103F)	680,281	469,478	245,651	715,129	715,129	-	0.0%
Student Labor	113,898	19,012	91,634	110,646	110,646	-	0.0%
Overtime	52,599	9,863	26,297	36,160	36,160	-	0.0%
All Other Personal Services	297,940	172,930	257,641	430,571	453,989	(23,418)	-5.2%
Subtotal Personal Services	18,189,904	3,810,575	15,072,791	18,883,366	18,631,082	252,284	1.4%
Fringe Benefits	9,312,224	2,370,248	7,471,100	9,841,348	9,586,014	255,334	2.7%
Total P.S. & Fringe Benefits	27,502,128	6,180,823	22,543,891	28,724,714	28,217,096	507,618	1.8%
Other Expenses:							
Inst. Financial Aid/Match	1,710,692	172,659	1,630,684	1,803,343	1,803,343	-	0.0%
All Other Expenses	2,681,825	776,359	2,219,025	2,995,384	2,995,384	-	0.0%
Total Other Expenses	4,392,517	949,018	3,849,709	4,798,727	4,798,727	-	0.0%
Library Expenses:							
Books	-	20,836	56,564	77,400	77,400	-	0.0%
Periodicals	-	-	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	20,836	56,564	77,400	77,400	-	0.0%
Total Equipment (excludes Library)	70,063	-	-	-	-	-	n.a.
Total Expenditures	31,964,708	7,150,677	26,450,164	33,600,841	33,093,223	507,618	1.5%
Addition to (Use of) Funds Before Designated In	113,497	6,950,752	(6,782,781)	167,971	84,076	83,895	99.8%
Designated Transfers Per BOT Policies							
Transfer in	510,849	74,722	-	74,722	148,975	(74,253)	-49.8%
Transfer out	(587,092)	-	(1,030,156)	(1,030,156)	(1,030,156)	-	0.0%
Total Designated Transfers	(76,243)	74,722	(1,030,156)	(955,434)	(881,181)	(74,253)	8.4%
Net Change	37,254	7,025,474	(7,812,937)	(787,463)	(797,105)	9,642	-1.2%

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Projection per FY14 Budget Distribution Upload
1st quarter ending 9-30-2013
Three Rivers CC - General & Operating Funds

Account Name	Actual FY13	Actual		Estimate FY 14	Budget FY 14	Variance FY14 Bud vs Estimate	
		7/1/13 - 9/30/13	10/1/13 - 6/30/14			\$	%
Revenue:							
Tuition (Gross)	10,575,561	5,559,421	5,088,774	10,648,195	11,129,938	(481,743)	-4.3%
Fees	3,330,104	2,112,540	1,242,484	3,355,024	3,461,120	(106,096)	-3.1%
State Appropriations	10,235,355	3,838,999	7,324,587	11,163,586	10,702,797	460,789	4.3%
Fringe Benefits Paid By State	6,984,063	1,930,717	4,975,669	6,906,386	6,906,386	-	0.0%
Government Grants & Contracts	-	-	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	-	-	n.a.
Sales of Educational Activities	-	-	-	-	-	-	n.a.
All Other Revenue	578,423	62,067	606,283	668,350	668,350	0	0.0%
Total Revenue	31,703,506	13,503,744	19,237,797	32,741,541	32,868,591	(127,050)	-0.4%
Expenditures:							
Personal Services:							
Total Full Time	11,351,655	2,581,587	9,015,176	11,596,763	11,572,258	24,505	0.2%
Continuing Part-Time (6111)	-	-	-	-	-	-	n.a.
Temporary Part-Time (6102, B, D, G)	1,825,796	273,485	1,500,855	1,774,340	1,774,340	0	0.0%
Contractual PTL (6103D)	3,564,902	211,744	3,791,183	4,002,927	4,002,927	(0)	0.0%
Contractual NCL (6103E)	93,576	26,829	76,469	103,298	103,298	(0)	0.0%
Contractual ECL (6103F)	385,289	330,259	-	330,259	308,817	21,442	6.9%
Student Labor	162,225	38,689	131,311	170,000	170,000	(0)	0.0%
Overtime	31,593	2,961	37,039	40,000	40,000	(0)	0.0%
All Other Personal Services	395,645	254,130	129,592	383,722	200,000	183,722	91.9%
Subtotal Personal Services	17,810,683	3,719,683	14,681,625	18,401,308	18,171,640	229,668	1.3%
Fringe Benefits	9,121,486	2,205,528	6,993,460	9,198,988	9,198,988	-	0.0%
Total P.S. & Fringe Benefits	26,932,168	5,925,211	21,675,085	27,600,296	27,370,628	229,668	0.8%
Other Expenses:							
Inst. Financial Aid/Match	2,145,236	1,148,585	1,085,222	2,233,807	2,233,807	-	0.0%
All Other Expenses	2,826,745	538,101	2,661,899	3,200,000	3,200,000	-	0.0%
Total Other Expenses	4,971,981	1,686,686	3,747,121	5,433,807	5,433,807	-	0.0%
Library Expenses:							
Books	5,859	14,930	14,000	28,930	10,000	18,930	189.3%
Periodicals	62,804	19,259	19,000	38,259	-	38,259	n.a.
Electronic Periodicals / Subscriptions	24,540	16,692	16,119	32,811	-	32,811	n.a.
All Other Library Equipment	-	-	-	-	-	-	n.a.
Total Non-P.S. Library Expense	93,203	50,881	49,119	100,000	10,000	90,000	900.0%
Total Equipment (excludes Library)	5,859	-	-	-	-	-	n.a.
Total Expenditures	32,003,211	7,662,777	25,471,325	33,134,102	32,814,435	319,667	1.0%
Addition to (Use of) Funds Before Designated It	(299,705)	5,840,967	(6,233,528)	(392,561)	54,156	(446,717)	-824.9%
Designated Transfers Per BOT Policies							
Transfer in	295,116	116,615	-	116,615	-	116,615	n.a.
Transfer out	(102,406)	-	(54,156)	(54,156)	(54,156)	-	0.0%
Total Designated Transfers	192,710	116,615	(54,156)	62,459	(54,156)	116,615	-215.3%
Net Change	(106,995)	5,957,582	(6,287,684)	(330,102)	-	(330,102)	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Projection per FY14 Budget Distribution Upload
1st quarter ending 9-30-2013
Quinebaug Valley CC - General & Operating Funds

Account Name	Actual FY13	Variance		Estimate FY 14	Budget FY 14	FY14 Bud vs Estimate	
		Actual 7/1/13 - 9/30/13	Estimate 10/1/13 - 6/30/14			\$	%
Revenue:							
Tuition (Gross)	4,280,284	2,225,910	2,327,990	4,553,900	4,697,275	(143,375)	-3.1%
Fees	1,785,131	774,356	789,479	1,563,835	1,574,100	(10,265)	-0.7%
State Appropriations	5,333,360	2,120,626	3,982,518	6,103,144	5,855,578	247,566	4.2%
Fringe Benefits Paid By State	3,403,108	958,453	2,914,042	3,872,495	3,415,069	457,426	13.4%
Government Grants & Contracts	-	-	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	-	-	n.a.
Sales of Educational Activities	-	-	-	-	-	-	n.a.
All Other Revenue	111,220	52,330	115,945	168,275	168,424	(149)	-0.1%
Total Revenue	14,913,103	6,131,675	10,129,974	16,261,649	15,710,446	551,203	3.5%
Expenditures:							
Personal Services:							
Total Full Time (6101)	5,460,194	1,219,636	4,413,114	5,632,750	5,711,644	(78,894)	-1.4%
Continuing Part-Time (6111)	164,010	26,653	134,167	160,820	169,841	(9,021)	-5.3%
Temporary Part-Time (6102, B, D, G)	889,087	182,898	695,221	878,119	852,206	25,913	3.0%
Contractual PTL (6103D)	1,654,577	85,974	1,488,026	1,574,000	1,600,000	(26,000)	-1.6%
Contractual NCL (6103E)	216,456	47,314	175,911	223,225	204,225	19,000	9.3%
Contractual ECL (6103F)	164,477	93,405	27,475	120,880	202,945	(82,065)	-40.4%
Student Labor (6104, H)	54,904	193	12,983	13,176	24,183	(11,007)	-45.5%
Overtime (6107)	33,637	9,197	26,932	36,129	30,000	6,129	20.4%
All Other Personal Services	308,753	163,558	75,699	239,257	81,000	158,257	195.4%
Subtotal Personal Services	8,946,095	1,828,828	7,049,528	8,878,356	8,876,044	2,312	0.0%
Fringe Benefits	4,371,519	1,048,403	3,795,156	4,843,559	4,245,900	597,659	14.1%
Total P.S. & Fringe Benefits	13,317,614	2,877,231	10,844,684	13,721,915	13,121,944	599,971	4.6%
Other Expenses:							
Inst. Financial Aid/Match	947,371	611,571	339,522	951,093	906,439	44,654	4.9%
All Other Expenses	1,336,515	352,676	1,200,816	1,553,492	1,603,085	(49,593)	-3.1%
Total Other Expenses	2,283,886	964,247	1,540,338	2,504,585	2,509,524	(4,939)	-0.2%
Library Expenses:							
Books	57,466	3,734	58,266	62,000	62,000	-	0.0%
Periodicals	-	-	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	36,688	16,867	17,003	33,870	33,870	-	0.0%
All Other Library Equipment	11,091	836	10,811	11,647	11,647	-	0.0%
Total Non-P.S. Library Expense	105,245	21,437	86,080	107,517	107,517	-	0.0%
Total Equipment (excludes Library)	-	-	-	-	-	-	n.a.
Total Expenditures	15,706,745	3,862,915	12,471,102	16,334,017	15,738,985	595,032	3.8%
Addition to (Use of) Funds Before Designated Transfers	(793,642)	2,268,760	(2,341,128)	(72,368)	(28,539)	(43,829)	153.6%
Designated Transfers Per BOT Policies							
Transfer in	581,777	55,343	17,025	72,368	28,539	43,829	153.6%
Transfer out	-	-	-	-	-	-	n.a.
Total Designated Transfers	581,777	55,343	17,025	72,368	28,539	43,829	153.6%
Net Change	(211,865)	2,324,103	(2,324,103)	-	-	58	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Projection per FY14 Budget Distribution Upload
1st quarter ending 9-30-2013
Asnuntuck CC - General & Operating Funds

Account Name	Actual FY13	Actual		Estimate FY 14	Budget FY 14	Variance FY14 Bud vs Estimate	
		7/1/13 - 9/30/13	10/1/13 - 6/30/14			\$	%
Revenue:							
Tuition (Gross)	3,701,762	2,086,150	1,880,200	3,966,350	3,895,404	70,946	1.8%
Fees	1,885,808	1,211,959	1,175,650	2,387,609	2,404,878	(17,269)	-0.7%
State Appropriations	5,449,762	2,070,695	3,873,020	5,943,715	5,713,421	230,294	4.0%
Fringe Benefits Paid By State	3,644,087	1,061,555	3,420,493	4,482,048	3,827,992	654,056	17.1%
Government Grants & Contracts	-	-	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	-	-	n.a.
Sales of Educational Activities	-	-	-	-	-	-	n.a.
All Other Revenue	125,386	52,771	86,286	139,057	130,000	9,057	7.0%
Total Revenue	14,806,805	6,483,130	10,435,649	16,918,779	15,971,695	947,084	5.9%
Expenditures:							
Personal Services:							
Total Full Time (6101)	5,566,014	1,265,056	4,350,227	5,615,283	5,917,921	(302,638)	-5.1%
Continuing Part-Time (6111)	55,254	3,433	14,467	17,900	64,991	(47,091)	-72.5%
Temporary Part-Time (6102, B, D, G)	1,256,335	283,383	1,226,298	1,509,681	1,111,870	397,811	35.8%
Contractual PTL (6103D)	1,251,714	75,030	1,172,048	1,247,078	1,328,470	(81,392)	-6.1%
Contractual NCL (6103E)	273,088	51,164	227,680	278,844	278,844	-	0.0%
Contractual ECL (6103F)	221,813	146,309	54,199	200,508	240,773	(40,265)	-16.7%
Student Labor (6104, H)	28,808	10,005	14,675	24,680	24,680	-	0.0%
Overtime (6107)	20,703	3,606	6,394	10,000	10,000	-	0.0%
All Other Personal Services	187,863	115,774	80,113	195,887	90,972	104,915	115.3%
Subtotal Personal Services	8,861,592	1,953,760	7,146,101	9,099,861	9,068,521	31,340	0.3%
Fringe Benefits	4,451,532	1,186,580	4,340,052	5,526,632	4,562,022	964,610	21.1%
Total P.S. & Fringe Benefits	13,313,124	3,140,340	11,486,153	14,626,493	13,630,543	995,950	7.3%
Other Expenses:							
Inst. Financial Aid/Match	807,483	353,728	448,914	802,642	802,642	-	0.0%
All Other Expenses	1,678,050	374,034	1,427,945	1,801,979	1,801,979	-	0.0%
Total Other Expenses	2,485,533	727,762	1,876,859	2,604,621	2,604,621	-	0.0%
Library Expenses:							
Books	-	-	-	-	-	-	n.a.
Periodicals	-	-	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	-	-	-	-	-	n.a.
Total Equipment (excludes Library)	4,949	-	-	-	-	-	n.a.
Total Expenditures	15,803,606	3,868,102	13,363,012	17,231,114	16,235,164	995,950	6.1%
Addition to (Use of) Funds Before Designated In	(996,801)	2,615,028	(2,927,363)	(312,335)	(263,469)	(48,866)	18.5%
Designated Transfers Per BOT Policies							
Transfer in	420,804	48,866	263,469	312,335	263,469	48,866	18.5%
Transfer out	-	-	-	-	-	-	n.a.
Total Designated Transfers	420,804	48,866	263,469	312,335	263,469	48,866	18.5%
Net Change	(575,997)	2,663,894	(2,663,894)	-	-	-	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Projection per FY14 Budget Distribution Upload
1st quarter ending 9-30-2013
System Office - General & Operating Funds

Account Name	Actual FY13	Actual		Estimate FY 14	Budget FY 14	Variance FY14 Bud vs Estimate	
		7/1/13 - 9/30/13	10/1/13 - 6/30/14			\$	%
Revenue:							
Tuition (Gross)	-	2,418	2,300	4,718	-	4,718	n.a.
Fees	28,685	-	-	-	-	-	n.a.
State Appropriations	13,025,208	1,670,130	10,964,704	12,634,834	18,912,940	(6,278,106)	-33.2%
Fringe Benefits Paid By State	3,346,306	748,242	2,244,726	2,992,968	10,147,624	(7,154,656)	-70.5%
Government Grants & Contracts	-	-	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	28	-	28	-	28	n.a.
Sales of Educational Activities	-	-	-	-	-	-	n.a.
All Other Revenue	40,501	44,379	12,000	56,379	-	56,379	n.a.
Total Revenue	16,440,700	2,465,197	13,223,730	15,688,927	29,060,564	(13,371,637)	-46.0%
Expenditures:							
Personal Services:							
Total Full Time	9,094,930	1,848,240	10,302,040	12,150,280	19,449,263	(7,298,983)	-37.5%
Continuing Part-Time (6111)	-	28,809	117,812	146,621	-	146,621	n.a.
Temporary Part-Time (6102, B, D, G)	562,319	6,593	21,037	27,630	-	27,630	n.a.
Contractual PTL (6103D)	-	-	-	-	-	-	n.a.
Contractual NCL (6103E)	-	-	-	-	-	-	n.a.
Contractual ECL (6103F)	-	-	-	-	-	-	n.a.
Student Labor	9,957	-	-	-	-	-	n.a.
Overtime	357,980	-	-	-	-	-	n.a.
All Other Personal Services	458,139	-	-	-	-	-	n.a.
Subtotal Personal Services	10,483,325	1,883,642	10,440,889	12,324,531	19,449,263	(7,124,732)	-36.6%
Fringe Benefits	3,494,667	800,277	2,400,831	3,201,108	10,147,624	(6,946,516)	-68.5%
Total P.S. & Fringe Benefits	13,977,992	2,683,919	12,841,720	15,525,639	29,596,887	(14,071,248)	-47.5%
Other Expenses:							
Inst. Financial Aid/Match	-	-	-	-	-	-	n.a.
All Other Expenses	4,398,134	1,463,491	6,080,965	7,544,456	7,096,206	448,250	6.3%
Total Other Expenses	4,398,134	1,463,491	6,080,965	7,544,456	7,096,206	448,250	6.3%
Library Expenses:							
Books	-	-	-	-	-	-	n.a.
Periodicals	-	-	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	-	-	-	-	-	n.a.
Total Equipment (excludes Library)	28,201	-	-	-	-	-	n.a.
Total Expenditures	18,404,327	4,147,410	18,922,685	23,070,095	36,693,093	(13,622,998)	-37.1%
Addition to (Use of) Funds Before Designated I	(1,963,627)	(1,682,213)	(5,698,955)	(7,381,168)	(7,632,529)	251,361	-3.3%
Designated Transfers Per BOT Policies							
BOR approved transfer for Maguire Assoc.	149,017	395,657	434,440	830,097			
BOR approved FY13 Donor Relief	1,935,018						
Transfer in	2,964,442	-	7,957,529	7,957,529	7,632,529	325,000	4.3%
Transfer out	(8,453,549)	(1,092,119)	(314,339)	(1,406,458)	-	(1,406,458)	n.a.
Total Designated Transfers	(3,405,072)	(696,462)	8,077,630	7,381,168	7,632,529	(251,361)	-3.3%
Net Change	(5,368,699)	(2,378,675)	2,378,675	-	-	-	n.a.

Connecticut State University
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Budget per FY14 Spending Plan

1st Quarter ending September 30, 2013						
Account Name	Preliminary FY13	Actual 7/1/13 - 9/30/13	Estimate 10/1/13 - 6/30/14	Estimate FY 14	Budget FY 14	Variance FY14 Bud vs Estimate \$ %
Revenue:						
Tuition (Gross)	117,858,208	63,245,351	59,114,920	122,360,271	125,261,893	(2,901,622) -2.3%
PT Part Time Tuition (Gross)	22,876,696	11,782,049	11,764,281	23,546,330	23,744,798	(198,468) -0.8%
PT General University Fee	22,572,401	11,378,562	11,541,776	22,920,338	23,179,862	(259,524) -1.1%
University General Fee (excluding Accident Ins.	68,830,789	37,179,877	34,793,008	71,972,885	73,183,072	(1,210,187) -1.7%
University Fee	26,134,589	13,677,319	12,966,320	26,643,639	27,107,423	(463,784) -1.7%
PT Extension Fee (Gross)	25,804,593	10,365,852	14,867,448	25,233,300	26,333,392	(1,100,092) -4.2%
All Other Student Fees	11,520,777	5,898,317	6,021,548	11,919,865	11,976,365	(56,500) -0.5%
Accident Insurance	6,274,593	3,528,233	3,308,972	6,837,205	6,921,508	(84,303) -1.2%
Telecom Revenue	1,377,430	703,558	728,102	1,431,660	1,436,140	(4,480) -0.3%
State Appropriations	135,658,493	48,843,267	100,690,211	149,533,478	150,155,489	(622,011) -0.4%
Fringe Benefits Paid By State	84,740,145	0	101,002,451	101,002,451	91,257,352	9,745,099 10.7%
Housing	55,649,790	29,465,682	28,276,342	57,742,024	58,148,141	(406,117) -0.7%
Food Service	28,925,770	15,320,336	14,861,735	30,182,071	30,195,133	(13,062) 0.0%
All Other Revenue	16,558,535	3,328,493	12,737,901	16,066,394	16,066,394	0 0.0%
Less: ContraRevenue	(5,654,231)	(2,871,198)	(2,741,457)	(5,612,655)	(5,612,655)	0 0.0%
Total Revenue	619,128,578	251,845,698	409,933,558	661,779,256	659,354,307	2,424,949 0.4%
Expenditures:						
Personal Services:						
Total Full Time	225,433,576	46,095,899	197,010,212	243,106,111	249,486,017	(6,379,906) -2.6%
Part Time:						
Lecturers	32,912,494	5,400,032	25,049,508	30,449,540	30,058,556	390,984 1.3%
Perm/Intermit PT	1,441,958	304,706	1,288,436	1,593,142	2,088,079	(494,937) -23.7%
University Assistants	4,151,423	713,249	3,199,185	3,912,434	3,889,391	23,043 0.6%
Graduate Assistants	1,500,987	133,887	1,535,785	1,669,672	1,669,672	0 0.0%
Other Part Time	8,723,429	1,645,851	6,838,031	8,483,882	8,483,882	0 0.0%
Total Part Time	48,730,291	8,197,725	37,910,945	46,108,670	46,189,580	(80,910) -0.2%
Overtime	3,197,027	678,274	2,062,972	2,741,246	2,741,246	0 0.0%
All Other Personal Services	9,547,375	1,858,206	8,750,292	10,608,498	10,675,645	(67,147) -0.6%
Subtotal Personal Services	286,908,269	56,830,104	245,734,421	302,564,525	309,092,488	(6,527,963) -2.1%
Fringe Benefits	124,562,497	29,298,131	122,825,954	152,124,085	139,682,329	12,441,756 8.9%
Worker's Comp. Recovery	1,375,658	50,783	1,447,094	1,497,877	1,497,877	0 0.0%
Total P.S. & Fringe Benefits	412,846,424	86,179,018	370,007,469	456,186,487	450,272,694	5,913,793 1.3%
Other Expenses:						
Inst. Financial Aid/Match	30,198,658	16,227,804	15,953,589	32,181,393	30,659,240	1,522,153 5.0%
Waivers	6,703,590	2,885,086	3,680,347	6,565,433	6,565,433	0 0.0%
Bad Debt Expense (current year)	777,564	(8,968)	838,675	829,707	844,400	(14,693) -1.7%
All Other Expenses	110,530,040	20,419,947	97,623,634	118,043,581	120,488,337	(2,444,756) -2.0%
Telecom Expense	1,500,893	(687,528)	1,716,866	1,029,338	1,083,818	(54,480) -5.0%
Total Other Expenses	149,710,745	38,836,341	119,813,111	158,649,452	159,641,228	(991,776) -0.6%
Library Expenses:						
Books	537,964	103,544	760,871	864,415	889,915	(25,500) -2.9%
Periodicals	1,823,547	915,780	1,346,038	2,261,818	2,320,318	(58,500) -2.5%
Electronic Periodicals / Subscriptions	2,994,564	1,410,465	1,181,255	2,591,720	2,591,720	0 0.0%
All Other Library Equipmen	660,924	81,218	219,026	300,244	300,244	0 0.0%
Total Non-P.S. Library Expense	6,016,999	2,511,007	3,507,190	6,018,197	6,102,197	(84,000) -1.4%
Total Equipment (excludes Library)	7,373,198	1,150,452	3,501,590	4,652,042	4,727,042	(75,000) -1.6%
Total Expenditures	575,947,366	128,676,818	496,829,360	625,506,178	620,743,161	4,763,017 0.8%
Addition to (Use of) Funds Before Designated Items	43,181,212	123,168,880	(86,895,802)	36,273,079	38,611,146	(2,338,068) -6.1%
Designated Transfers Per BOT Policies						
Debt Service (University Fee)	(25,737,461)	0	(26,169,044)	(26,169,044)	(26,625,963)	456,919 -1.7%
Debt Service Residence Halls	(4,944,191)	0	(4,578,110)	(4,578,110)	(4,589,677)	11,567 -0.3%
Debt Service Parking Garage	(3,580,632)	0	(4,215,495)	(4,215,495)	(4,248,604)	33,109 -0.8%
Other Transfer - Parking Garage WCSU	(22,752)	0	(73,136)	(73,136)	(73,136)	0 0.0%
Auxiliary Renewal and Replacemen	(2,018,788)	0	(2,201,445)	(2,201,445)	(2,203,482)	2,037 -0.1%
Transfer to Required BOT Guideline	(600,000)	0	(600,000)	(600,000)	(600,000)	0 0.0%
Transfer from Researves for Maguire Contract	0	0	277,778	277,778	277,778	0 0.0%
Transfer from System Office to ECSU for Legal Fees	(350,000)	0	0	0	0	0 n.a.
Transfer from System Office for Legal Fee:	350,000	0	0	0	0	0 n.a.
Total Designated Transfers	(36,903,824)	0	(37,559,452)	(37,559,452)	(38,063,084)	503,632 -1.3%
Other Designated Fund Requests						
Debt Service Prefunding	0	0	(411,755)	(411,755)	(411,755)	0 0.0%
RIP Payout - Transfer from Reserve SCSU	0	0	244,485	244,485	244,485	0 0.0%
Other Transfer - CCSU	473,394	0	0	0	0	0 n.a.
Waterbury Reserve Usage	400,000	0	257,032	257,032	0	257,032 n.a.
Nursing EdD offset	210,667	0	0	0	0	0 n.a.
RIP Offset	49,459	0	49,459	49,459	49,459	0 0.0%
Dalai Lama Reserve	123,000	0	0	0	0	0 n.a.
Data Vulnerability Incident Expense:	0	0	0	0	0	0 n.a.
Total Other Designated Fund Requests	1,256,520	0	139,221	139,221	(117,811)	257,032 -218.2%
Addition to (Use of) Funds	7,533,908	123,168,880	(124,316,033)	(1,147,153)	430,251	(1,577,404) -366.6%

Central Connecticut State University
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Budget per FY14 Spending Plan

1st Quarter ending September 30, 2013		Variance					
Account Name	Preliminary FY13	Actual 7/1/13 - 9/30/13	Estimate 10/1/13 - 6/30/14	Estimate FY 14	Budget FY 14	FY14 Bud vs Estimate \$	%
Revenue:							
Tuition (Gross)	37,852,061	20,541,537	18,933,816	39,475,353	40,038,461	(563,108)	-1.4%
PT Part Time Tuition (Gross)	9,193,341	4,922,300	5,034,693	9,956,993	9,878,203	78,790	0.8%
PT General University Fee	8,984,342	4,739,231	4,820,741	9,559,972	9,520,328	39,644	0.4%
University General Fee (excluding Accident Ins.	20,929,802	11,221,655	10,236,702	21,458,357	21,748,000	(289,643)	-1.3%
University Fee	8,430,727	4,452,721	4,296,279	8,749,000	8,749,000	0	0.0%
PT Extension Fee (Gross)	8,667,600	3,884,033	5,016,261	8,900,294	9,278,290	(377,996)	-4.1%
All Other Student Fees	3,525,477	1,877,522	1,740,228	3,617,750	3,617,750	0	0.0%
Accident Insurance	1,924,237	1,234,146	1,028,854	2,263,000	2,263,000	0	0.0%
Telecom Revenue	319,644	167,445	156,555	324,000	324,000	0	0.0%
State Appropriations	38,658,317	14,135,239	27,917,052	42,052,291	41,061,592	990,699	2.4%
Fringe Benefits Paid By State	26,786,138	0	31,391,550	31,391,550	27,888,573	3,502,977	12.6%
Housing	11,789,377	6,379,446	5,836,799	12,216,245	12,436,854	(220,609)	-1.8%
Food Service	8,708,644	4,659,810	4,404,230	9,064,040	9,160,860	(96,820)	-1.1%
All Other Revenue	7,706,363	1,160,565	6,336,635	7,497,200	7,497,200	0	0.0%
Less: ContraRevenue	(2,209,370)	(1,077,786)	(1,028,743)	(2,106,529)	(2,106,529)	0	0.0%
Total Revenue	191,266,700	78,297,864	126,121,652	204,419,516	201,355,582	3,063,934	1.5%
Expenditures:							
Personal Services:							
Total Full Time	70,164,766	13,392,163	61,942,199	75,334,362	76,375,465	(1,041,103)	-1.4%
Part Time:							
Lecturers	9,984,784	1,661,063	7,418,496	9,079,559	9,079,559	0	0.0%
Perm/Intermit PT	406,565	77,696	276,304	354,000	354,000	0	0.0%
University Assistants	1,166,971	207,514	972,486	1,180,000	1,180,000	0	0.0%
Graduate Assistants	308,873	12,895	312,505	325,400	325,400	0	0.0%
Other Part Time	4,264,769	835,724	3,136,276	3,972,000	3,972,000	0	0.0%
Total Part Time	16,131,962	2,794,892	12,116,067	14,910,959	14,910,959	0	0.0%
Overtime	700,931	149,543	400,457	550,000	550,000	0	0.0%
All Other Personal Services	1,867,313	363,489	1,643,511	2,007,000	2,007,000	0	0.0%
Subtotal Personal Services	88,864,972	16,700,087	76,102,234	92,802,321	93,843,424	(1,041,103)	-1.1%
Fringe Benefits							
	37,919,258	8,406,838	36,691,734	45,098,572	40,248,885	4,849,687	12.0%
Worker's Comp. Recovery							
	440,434	155	491,627	491,782	491,782	0	0.0%
Total P.S. & Fringe Benefits	127,224,664	25,107,080	113,285,595	138,392,675	134,584,091	3,808,584	2.8%
Other Expenses:							
Inst. Financial Aid/Match	10,719,572	4,990,688	6,125,408	11,116,096	11,116,096	0	0.0%
Waivers	2,233,688	1,144,696	1,128,704	2,273,400	2,273,400	0	0.0%
Bad Debt Expense (current year)	6,778	(8,968)	108,968	100,000	100,000	0	0.0%
All Other Expenses	34,938,248	7,179,856	28,692,022	35,871,878	36,186,277	(314,399)	-0.9%
Telecom Expense	1,274,523	(26,734)	1,294,184	1,267,450	1,267,450	0	0.0%
Total Other Expenses	49,172,809	13,279,538	37,349,286	50,628,824	50,943,223	(314,399)	-0.6%
Library Expenses:							
Books	87,050	10,511	59,489	70,000	70,000	0	0.0%
Periodicals	1,292,800	847,906	552,094	1,400,000	1,400,000	0	0.0%
Electronic Periodicals / Subscriptions	360,693	352,935	48,235	401,170	401,170	0	0.0%
All Other Library Equipmen	54,691	10,805	27,195	38,000	38,000	0	0.0%
Total Non-P.S. Library Expense	1,795,234	1,222,157	687,013	1,909,170	1,909,170	0	0.0%
Total Equipment (excludes Library)							
	4,115,976	661,226	1,893,774	2,555,000	2,555,000	0	0.0%
Total Expenditures	182,308,683	40,270,001	153,215,668	193,485,669	189,991,484	3,494,185	1.8%
Addition to (Use of) Funds Before Designated Items	8,958,017	38,027,863	(27,094,016)	10,933,847	11,364,098	(430,251)	-3.8%
Designated Transfers Per BOT Policies							
Debt Service (University Fee)	(8,271,492)		(8,594,000)	(8,594,000)	(8,594,000)	0	0.0%
Debt Service Residence Halls	-			0		0	n.a.
Debt Service Parking Garage	(817,313)		(848,092)	(848,092)	(848,092)	0	0.0%
Auxiliary Renewal and Replacemen	(342,606)		(1,080,000)	(1,080,000)	(1,080,000)	0	0.0%
Total Designated Transfers	(9,431,411)	0	(10,522,092)	(10,522,092)	(10,522,092)	0	0.0%
Other Designated Fund Requests							
Prefunded Debt Service	0	0	(411,755)	(411,755)	(411,755)	0	0.0%
Other Transfer	0	0	0	0	0	0	n.a.
Other Transfer	473,394						
Total Other Designated Fund Requests	473,394	0	(411,755)	(411,755)	(411,755)	0	0.0%
Addition to (Use of) Funds	-	38,027,863	(38,027,863)	0	430,251	(430,251)	-100.0%

dept-finance/account-adm/FY14 Spending Plan/Budget to Actual/1st Quarter/CCSU FY14 1st Qtr-Submit to BOR (CCSU 1st Qtr FY14)

Eastern Connecticut State University
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Budget per FY14 Spending Plan

1st Quarter ending September 30, 2013						
Account Name	Preliminary FY13	Actuals 7/1/13 - 9/30/13	Estimate 10/1/13 - 6/30/14	Estimate FY 14	Budget SFY 14	Variance FY14 Bud vs Estimate \$ %
Revenue:						
Tuition (Gross)	20,358,488	11,041,805	10,212,062	21,253,867	21,756,516	(502,649) -2.3%
PT Part Time Tuition (Gross)	1,798,343	887,081	785,227	1,672,308	1,819,320	(147,012) -8.1%
PT General University Fee	2,043,743	1,013,468	899,834	1,913,302	2,097,778	(184,476) -8.8%
University General Fee (excluding Accident Ins.)	13,766,936	7,552,528	7,321,438	14,873,966	15,005,942	(131,976) -0.9%
University Fee	4,561,246	2,414,813	2,265,094	4,679,907	4,771,233	(91,326) -1.9%
PT Extension Fee (Gross)	3,298,493	1,233,068	1,629,862	2,862,930	3,154,914	(291,984) -9.3%
All Other Student Fees	1,675,580	1,048,647	771,815	1,820,462	1,867,962	(47,500) -2.5%
Accident Insurance	1,121,256	579,168	641,924	1,221,092	1,231,212	(10,120) -0.8%
Telecom Revenue	410,311	210,757	203,643	414,400	414,400	0 0.0%
State Appropriations	24,850,909	9,123,923	17,561,758	26,685,681	25,957,038	728,643 2.8%
Fringe Benefits Paid By State	13,996,734	0	16,483,276	16,483,276	14,509,391	1,973,885 13.6%
Housing	18,515,922	10,001,356	9,484,228	19,485,584	19,485,584	0 0.0%
Food Service	6,783,048	3,808,353	3,279,747	7,088,100	7,088,100	0 0.0%
All Other Revenue	2,389,854	623,462	1,533,007	2,156,469	2,156,469	0 0.0%
Less: ContraRevenue	(1,196,377)	(885,429)	(374,554)	(1,259,983)	(1,259,983)	0 0.0%
Total Revenue	114,374,486	48,653,000	72,698,361	121,351,361	120,055,876	1,295,485 1.1%
Expenditures:						
Personal Services:						
Total Full Time	39,847,540	9,248,657	32,885,559	42,134,216	42,222,327	(88,111) -0.2%
Part Time:						
Lecturers	4,899,821	853,935	4,223,563	5,077,498	4,936,514	140,984 2.9%
Perm/Intermit PT	173,662	32,833	171,270	204,103	729,291	(525,188) -72.0%
University Assistants	834,993	175,953	728,687	904,640	904,640	0 0.0%
Graduate Assistants	28,430	10,356	94,644	105,000	105,000	0 0.0%
Other Part Time	36,003	7,336	22,795	30,131	30,131	0 0.0%
Total Part Time	5,972,909	1,080,413	5,240,959	6,321,372	6,705,576	(384,204) -5.7%
Overtime	777,390	165,195	622,755	787,950	787,950	0 0.0%
All Other Personal Services	3,905,578	609,992	3,793,944	4,403,936	4,403,936	0 0.0%
Subtotal Personal Services	50,503,417	11,104,257	42,543,217	53,647,474	54,119,789	(472,315) -0.9%
Fringe Benefits	22,734,812	6,157,016	23,087,578	29,244,594	26,939,349	2,305,245 8.6%
Worker's Comp. Recovery	242,631	60	281,332	281,392	281,392	0 0.0%
Total P.S. & Fringe Benefits	73,480,860	17,261,333	65,912,127	83,173,460	81,340,530	1,832,930 2.3%
Other Expenses:						
Inst. Financial Aid/Match	4,635,872	2,711,718	1,968,117	4,679,835	4,679,835	0 0.0%
Waivers	1,275,113	637,762	817,855	1,455,617	1,455,617	0 0.0%
Bad Debt Expense (current year)	441,916	0	388,329	388,329	388,329	0 0.0%
All Other Expenses	19,510,001	3,603,779	16,942,796	20,546,575	20,992,694	(446,119) -2.1%
Telecom Expense	1,105,795	20,500	1,146,600	1,167,100	1,167,100	0 0.0%
Total Other Expenses	26,968,697	6,973,759	21,263,697	28,237,456	28,683,575	(446,119) -1.6%
Library Expenses:						
Books	218,037	28,741	222,330	251,071	251,071	0 0.0%
Periodicals	313,073	24,837	351,684	376,521	376,521	0 0.0%
Electronic Periodicals / Subscriptions	401,927	100,267	154,648	254,915	254,915	0 0.0%
All Other Library Equipment	8,965	9,321	10,224	19,545	19,545	0 0.0%
Total Non-P.S. Library Expense	942,002	163,166	738,886	902,052	902,052	0 0.0%
Total Equipment (excludes Library)	552,599	137,964	412,036	550,000	550,000	0 0.0%
Total Expenditures	101,944,158	24,536,222	88,326,746	112,862,968	111,476,157	1,386,811 1.2%
Addition to (Use of) Funds Before Designated Items	12,430,328	24,116,778	(15,628,385)	8,488,393	8,579,719	(91,326) -1.1%
Designated Transfers Per BOT Policies						
Debt Service (University Fee)	(4,511,167)	0	(4,679,907)	(4,679,907)	(4,771,233)	91,326 -1.9%
Debt Service Residence Halls	(2,579,025)	0	(2,789,237)	(2,789,237)	(2,789,237)	0 0.0%
Debt Service Parking Garage	(470,073)	0	(487,775)	(487,775)	(487,775)	0 0.0%
Auxiliary Renewal and Replacement	(873,714)	0	(531,474)	(531,474)	(531,474)	0 0.0%
Transfer to Required per BOT Guideline	0	0	0	0	0	0 n.a.
Transfer from System Office for Legal Fees	350,000	0	0	0	0	0 n.a.
Total Designated Transfers	(8,083,979)	0	(8,488,393)	(8,488,393)	(8,579,719)	91,326 -1.1%
Other Designated Fund Requests						
Debt Service Prefunding	0	0	0	0	0	0 n.a.
Other Transfer	0	0	0	0	0	0 n.a.
Total Other Designated Fund Requests	0	0	0	0	0	0 n.a.
Addition to (Use of) Funds	4,346,349	24,116,778	(24,116,778)	0	0	0 n.a.

Southern Connecticut State University
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Budget per FY14 Spending Plan

1st Quarter ending September 30, 2013						Variance	
Account Name	Preliminary FY13	Actuals 7/1/13 - 9/30/13	Estimate 10/1/13 - 6/30/14	Estimate FY 14	Budget FY 14	FY14 Bud vs Estimate \$	%
Revenue:							
Tuition (Gross)	\$ 38,117,400	\$ 20,287,456	\$ 19,085,058	\$ 39,372,514	\$ 39,857,192	\$ (484,678)	-1.2%
PT Part Time Tuition (Gross)	7,836,591	3,896,055	4,125,713	8,021,768	8,021,768	0	0.0%
PT General University Fee	7,733,257	3,782,509	4,022,504	7,805,013	7,805,013	0	0.0%
University General Fee (excluding Accident Ins.	22,085,469	11,903,466	11,077,460	22,980,926	23,481,584	(500,658)	-2.1%
University Fee	8,378,088	4,347,314	4,047,609	8,394,923	8,538,551	(143,628)	-1.7%
PT Extension Fee (Gross)	10,143,079	3,898,015	6,104,395	10,002,410	10,002,410	0	0.0%
All Other Student Fees	4,004,014	1,882,489	2,164,848	4,047,337	4,047,337	0	0.0%
Accident Insurance	2,159,807	1,122,585	1,045,572	2,168,157	2,215,392	(47,235)	-2.1%
Telecom Revenue	427,660	210,320	259,420	469,740	469,740	0	0.0%
State Appropriations	37,281,708	13,495,396	26,669,426	40,164,822	39,306,118	858,704	2.2%
Fringe Benefits Paid By State	26,724,211	-	31,221,276	31,221,276	27,814,628	3,406,648	12.2%
Housing	15,927,511	8,067,897	8,335,693	16,403,590	16,403,590	0	0.0%
Food Service	8,349,853	4,280,877	4,754,873	9,035,750	9,035,750	0	0.0%
All Other Revenue	3,517,921	839,396	2,663,641	3,503,037	3,503,037	0	0.0%
Less: ContraRevenue	(1,444,139)	(706,106)	(672,916)	(1,379,022)	(1,379,022)	0	0.0%
Total Revenue	191,242,430	77,307,669	124,904,572	202,212,241	199,123,088	3,089,153	1.6%
Expenditures:							
Personal Services:							
Total Full Time	67,801,761	13,116,384	60,590,481	73,706,865	74,097,882	(391,017)	-0.5%
Part Time:							
Lecturers	12,684,920	1,800,265	8,914,744	10,715,009	10,715,009	0	0.0%
Perm/Intermit PT	673,326	108,676	691,791	800,467	800,467	0	0.0%
University Assistants	1,389,661	224,194	904,985	1,129,179	1,129,179	0	0.0%
Graduate Assistants	959,633	87,627	929,125	1,016,752	1,016,752	0	0.0%
Other Part Time	3,124,790	526,192	2,515,176	3,041,368	3,041,368	0	0.0%
Total Part Time	18,832,330	2,746,954	13,955,821	16,702,775	16,702,775	0	0.0%
Overtime	826,841	130,938	465,665	596,603	596,603	0	0.0%
All Other Personal Services	2,450,054	294,203	2,428,485	2,722,688	2,789,835	(67,147)	-2.4%
Subtotal Personal Services	89,910,986	16,288,479	77,440,452	93,728,931	94,187,095	(458,164)	-0.5%
Fringe Benefits	39,962,017	8,478,196	38,432,942	46,911,138	42,520,193	4,390,945	10.3%
Worker's Comp. Recovery	431,164	-	438,000	438,000	438,000	0	0.0%
Total P.S. & Fringe Benefits	130,304,167	24,766,675	116,311,394	141,078,069	137,145,288	3,932,781	2.9%
Other Expenses:							
Inst. Financial Aid/Match	10,091,009	4,820,987	4,930,205	9,751,192	9,751,192	0	0.0%
Waivers	1,969,991	925,804	851,053	1,776,857	1,776,857	0	0.0%
Bad Debt Expense (current year)	50,731	-	50,000	50,000	50,000	0	0.0%
All Other Expenses	30,406,261	4,780,450	30,157,668	34,938,118	35,638,118	(700,000)	-2.0%
Telecom Expense	732,297	14,695	991,705	1,006,400	1,006,400	0	0.0%
Total Other Expenses	43,250,289	10,541,936	36,980,631	47,522,567	48,222,567	(700,000)	-1.5%
Library Expenses:							
Books	217,417	43,561	273,882	317,443	317,443	0	0.0%
Periodicals	143,576	25,000	96,450	121,450	121,450	0	0.0%
Electronic Periodicals / Subscriptions	1,471,309	637,976	782,368	1,420,344	1,420,344	0	0.0%
All Other Library Equipmen	10,978	3,263	37,475	40,738	40,738	0	0.0%
Total Non-P.S. Library Expense	1,843,280	709,800	1,190,175	1,899,975	1,899,975	0	0.0%
Total Equipment (excludes Library)	2,279,217	261,065	1,040,977	1,302,042	1,302,042	0	0.0%
Total Expenditures	177,676,953	36,279,476	155,523,177	191,802,653	188,569,872	3,232,781	1.7%
Addition to (Use of) Funds Before Designated Items	13,565,477	41,028,193	(30,618,605)	10,409,588	10,553,216	(143,628)	-1.4%
Designated Transfers Per BOT Policies							
Debt Service (University Fee)	(8,240,319)	-	(8,219,923)	(8,219,923)	(8,363,551)	143,628	-1.7%
Debt Service Residence Halls	(1,031,683)	-	(961,704)	(961,704)	(961,704)	0	0.0%
Debt Service Parking Garage	(1,556,656)	-	(1,472,446)	(1,472,446)	(1,472,446)	0	0.0%
Auxiliary Renewal and Replacemen	-	-	-	0	0	0	n.a.
Total Designated Transfers	(10,828,658)	-	(10,654,073)	(10,654,073)	(10,797,701)	143,628	-1.3%
Other Designated Fund Requests							
Debt Service Prefunding	-	-	-	0	0	0	n.a.
RIP Payout - Transfer from Reserve	-	-	244,485	244,485	244,485	0	n.a.
Total Other Designated Fund Requests	-	-	244,485	244,485	244,485	0	0.0%
Addition to (Use of) Funds	\$ 2,736,819	\$ 41,028,193	\$ (41,028,193)	\$ -	\$ -	\$ -	n.a.

Western Connecticut State University
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Budget per FY14 Spending Plan

1st Quarter ending September 30, 2013		Variance					
Account Name	Preliminary FY13	Actual 7/1/13 - 9/30/13	Estimate 10/1/13 - 6/30/14	Estimate FY 14	Budget FY 14	FY14 Bud vs. Estimate \$	%
Revenue:							
Tuition (Gross)	21,530,259	11,374,553	10,883,984	22,258,537	23,609,724	(1,351,187)	-5.7%
PT Part Time Tuition (Gross)	4,048,421	2,076,613	1,818,648	3,895,261	4,025,507	(130,246)	-3.2%
PT General University Fee	3,811,059	1,843,354	1,798,697	3,642,051	3,756,743	(114,692)	-3.1%
University General Fee (excluding Accident Ins.)	12,048,582	6,502,228	6,157,408	12,659,636	12,947,546	(287,910)	-2.2%
University Fee	4,764,528	2,462,471	2,357,338	4,819,809	5,048,639	(228,830)	-4.5%
PT Extension Fee (Gross)	3,695,421	1,350,736	2,116,930	3,467,666	3,897,778	(430,112)	-11.0%
All Other Student Fees	2,315,706	1,089,659	1,344,657	2,434,316	2,443,316	(9,000)	-0.4%
Accident Insurance	1,069,293	592,334	592,622	1,184,956	1,211,904	(26,948)	-2.2%
Telecom Revenue	219,815	115,036	108,484	223,520	228,000	(4,480)	-2.0%
State Appropriations	24,374,895	9,079,964	17,417,320	26,497,284	25,895,178	602,106	2.3%
Fringe Benefits Paid By State	14,962,470	0	17,519,242	17,519,242	15,529,390	1,989,852	12.8%
Housing	9,416,980	5,016,983	4,619,622	9,636,605	9,822,113	(185,508)	-1.9%
Food Service	5,084,225	2,571,296	2,422,885	4,994,181	4,910,423	83,758	1.7%
All Other Revenue	2,911,310	705,070	2,167,729	2,872,799	2,872,799	0	0.0%
Less: ContraRevenue	(804,345)	(201,877)	(665,244)	(867,121)	(867,121)	0	0.0%
Total Revenue	109,448,619	44,578,420	70,660,322	115,238,742	115,331,939	(93,197)	-0.1%
Expenditures:							
Personal Services:							
Total Full Time	41,612,395	9,424,811	33,274,495	42,699,306	43,798,741	(1,099,435)	-2.5%
Part Time:							
Lecturers	5,342,969	1,084,769	4,492,705	5,577,474	5,327,474	250,000	4.7%
Perm/Intermit PT	162,999	78,035	123,009	201,044	170,793	30,251	17.7%
University Assistants	759,798	105,588	593,027	698,615	675,572	23,043	3.4%
Graduate Assistants	204,051	23,009	199,511	222,520	222,520	0	0.0%
Other Part Time	1,289,799	276,599	1,163,784	1,440,383	1,440,383	0	0.0%
Total Part Time	7,759,616	1,568,000	6,572,036	8,140,036	7,836,742	303,294	3.9%
Overtime	891,710	232,598	574,095	806,693	806,693	0	0.0%
All Other Personal Services	1,324,430	590,522	884,352	1,474,874	1,474,874	0	0.0%
Subtotal Personal Services	51,588,151	11,815,931	41,304,978	53,120,909	53,917,050	(796,141)	-1.5%
Fringe Benefits	21,566,141	5,818,280	20,146,581	25,964,861	23,898,796	2,066,065	8.6%
Worker's Comp. Recovery	260,449	50,568	231,178	281,746	281,746	0	0.0%
Total P.S. & Fringe Benefits	73,414,741	17,684,779	61,682,737	79,367,516	78,097,592	1,269,924	1.6%
Other Expenses:							
Inst. Financial Aid/Match	4,752,205	3,704,411	2,929,859	6,634,270	5,112,117	1,522,153	29.8%
Waivers	1,224,798	176,824	882,735	1,059,559	1,059,559	0	0.0%
Bad Debt Expense (current year)	278,139	0	291,378	291,378	306,071	(14,693)	-4.8%
All Other Expenses	20,912,034	3,462,704	16,983,767	20,446,471	21,430,709	(984,238)	-4.6%
Telecom Expense	844,056	30,794	464,726	495,520	550,000	(54,480)	-9.9%
Total Other Expenses	28,011,232	7,374,733	21,552,465	28,927,198	28,458,456	468,742	1.6%
Library Expenses:							
Books	15,460	20,731	205,170	225,901	251,401	(25,500)	-10.1%
Periodicals	74,098	18,037	345,810	363,847	422,347	(58,500)	-13.9%
Electronic Periodicals / Subscriptions	260,084	57,361	50,930	108,291	108,291	0	0.0%
All Other Library Equipment	586,290	57,829	144,132	201,961	201,961	0	0.0%
Total Non-P.S. Library Expense	935,932	153,958	746,042	900,000	984,000	(84,000)	-8.5%
Total Equipment (excludes Library)	425,406	90,197	134,803	225,000	300,000	(75,000)	-25.0%
Total Expenditures	102,787,311	25,303,667	84,116,047	109,419,714	107,840,048	1,579,666	1.5%
Addition to (Use of) Funds Before Designated Items	6,661,308	19,274,753	(13,455,725)	5,819,029	7,491,891	(1,672,863)	-22.3%
Designated Transfers Per BOT Policies							
Debt Service (University Fee)	(4,714,483)		(4,675,214)	(4,675,214)	(4,897,179)	221,965	-4.5%
Debt Service Residence Hall	(1,333,483)		(827,169)	(827,169)	(838,736)	11,567	-1.4%
Debt Service Parking Garage	(736,590)		(1,407,182)	(1,407,182)	(1,440,291)	33,109	-2.3%
Debt Service WS Parking Garage	(22,752)		(73,136)	(73,136)	(73,136)	0	0.0%
Auxiliary Renewal and Replacement	(502,468)		(289,971)	(289,971)	(292,008)	2,037	-0.7%
Total Designated Transfers	(7,309,776)	0	(7,272,672)	(7,272,672)	(7,541,350)	268,678	-3.6%
Other Designated Fund Requests							
Debt Service Prefunding	0	0	0	0	0	0	n.a.
Waterbury Reserve Usage	400,000	0	257,032	257,032	0	257,032	n.a.
Nursing EdID offset	210,667	0	0	0	0	0	n.a.
RIP Offset	49,459	0	49,459	49,459	49,459	0	0.0%
Dalai Lama Reserve	123,000	0	0	0	0	0	n.a.
Data Vulnerability Incident Expenses	0	0	0	0	0	0	n.a.
Total Other Designated Fund Requests	783,126	0	306,491	306,491	49,459	257,032	519.7%
Addition to (Use of) Funds	134,658	19,274,753	(20,421,906)	(1,147,153)	0	(1,147,153)	-772743147.6%

SO/SW/Mandates

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting
FY14 Budget per FY14 Spending Plan

1st Quarter ending September 30, 2013

Account Name	Preliminary FY13	Actual		Estimate FY 14	Budget FY 14	Variance	
		7/1/13 - 9/30/13	10/1/13 - 6/30/14			FY14 Bud vs Estimate \$	%
Revenue:							
Tuition (Gross)	-	-	-	-	-	-	n.a.
PT Part Time Tuition (Gross)	-	-	-	-	-	-	n.a.
PT General University Fee	-	-	-	-	-	-	n.a.
University General Fee (excluding Accident Ins.)	-	-	-	-	-	-	n.a.
University Fee	-	-	-	-	-	-	n.a.
PT Extension Fee (Gross)	-	-	-	-	-	-	n.a.
All Other Student Fees	-	-	-	-	-	-	n.a.
Accident Insurance	-	-	-	-	-	-	n.a.
Telecom Revenue	-	-	-	-	-	-	n.a.
State Appropriations	10,492,664	3,008,745	11,124,655	14,133,400	17,935,563	(3,802,163)	-21.2%
Fringe Benefits Paid By State	2,270,592	-	4,387,107	4,387,107	5,515,370	(1,128,263)	-20.5%
Housing	-	-	-	-	-	-	n.a.
Food Service	-	-	-	-	-	-	n.a.
All Other Revenue	33,087	-	36,889	36,889	36,889	-	0.0%
Less: ContraRevenue	-	-	-	-	-	-	n.a.
Total Revenue	12,796,343	3,008,745	15,548,651	18,557,396	23,487,822	(4,930,426)	-21.0%
Expenditures:							
Personal Services:							
Total Full Time	6,007,114	913,884	8,317,478	9,231,362	12,991,602	(3,760,240)	-28.9%
Part Time:							
Lecturers	-	-	-	-	-	-	n.a.
Perm/Intermit PT	25,406	7,466	26,062	33,528	33,528	-	0.0%
University Assistants	-	-	-	-	-	-	n.a.
Graduate Assistants	-	-	-	-	-	-	n.a.
Other Part Time	8,068	-	-	-	-	-	n.a.
Total Part Time	33,474	7,466	26,062	33,528	33,528	-	0.0%
Overtime	155	-	-	-	-	-	n.a.
All Other Personal Services	-	-	-	-	-	-	n.a.
Subtotal Personal Services	6,040,743	921,350	8,343,540	9,264,890	13,025,130	(3,760,240)	-28.9%
Fringe Benefits	2,380,269	437,801	4,467,119	4,904,920	6,075,106	(1,170,186)	-19.3%
Worker's Comp. Recovery	980	-	4,957	4,957	4,957	-	0.0%
Total P.S. & Fringe Benefits	8,421,992	1,359,151	12,815,616	14,174,767	19,105,193	(4,930,426)	-25.8%
Other Expenses:							
Inst. Financial Aid/Match	-	-	-	-	-	-	n.a.
Waivers	-	-	-	-	-	-	n.a.
Bad Debt Expense (current year)	-	-	-	-	-	-	n.a.
All Other Expenses	4,763,496	1,393,158	4,847,381	6,240,539	6,240,539	-	0.0%
Telecom Expense	(2,455,778)	(726,783)	(2,180,349)	(2,907,132)	(2,907,132)	-	0.0%
Total Other Expenses	2,307,718	666,375	2,667,032	3,333,407	3,333,407	-	0.0%
Library Expenses:							
Books	-	-	-	-	-	-	n.a.
Periodicals	-	-	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	500,551	261,926	145,074	407,000	407,000	-	0.0%
All Other Library Equipment	-	-	-	-	-	-	n.a.
Total Non-P.S. Library Expense	500,551	261,926	145,074	407,000	407,000	-	0.0%
Total Equipment (excludes Library)	-	-	20,000	20,000	20,000	-	0.0%
Total Expenditures	11,230,261	2,287,452	15,647,722	17,935,174	22,865,600	(4,930,426)	-21.6%
Addition to (Use of) Funds Before Designated Items	1,566,082	721,293	(99,071)	622,222	622,222	-	0.0%
Designated Transfers Per BOT Policies							
Transfer to Required BOT Guideline	(600,000)	-	(600,000)	(600,000)	(600,000)	-	0.0%
Debt Service (University Fee)	-	-	-	-	-	-	n.a.
Debt Service Residence Halls	-	-	-	-	-	-	n.a.
Debt Service Parking Garage	-	-	-	-	-	-	n.a.
Auxiliary Renewal and Replacement	(300,000)	-	(300,000)	(300,000)	(300,000)	-	0.0%
Transfer from Researves for Maguire Contract	-	-	277,778	277,778	277,778	-	0.0%
Transfer from System Office to ECSU for Legal Fees	(350,000)	-	-	-	-	-	n.a.
Total Designated Transfers	(1,250,000)	-	(622,222)	(622,222)	(622,222)	-	0.0%
Other Designated Fund Requests							
Prefunded Debt Service	-	-	-	-	-	-	n.a.
Other Transfer	-	-	-	-	-	-	n.a.
Other Transfer	-	-	-	-	-	-	n.a.
Total Other Designated Fund Requests	-	-	-	-	-	-	n.a.
Addition to (Use of) Funds	316,082	721,293	(721,293)	-	-	-	n.a.

Southern Connecticut State University
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Budget per FY14 Spending Plan

1st Quarter ending September 30, 2013						Variance	
Account Name	Preliminary FY13	Actuals 7/1/13 - 9/30/13	Estimate 10/1/13 - 6/30/14	Estimate FY 14	Budget FY 14	FY14 Bud vs Estimate \$	%
Revenue:							
Tuition (Gross)	\$ 38,117,400	\$ 20,287,456	\$ 19,085,058	\$ 39,372,514	\$ 39,857,192	\$ (484,678)	-1.2%
PT Part Time Tuition (Gross)	7,836,591	3,896,055	4,125,713	8,021,768	8,021,768	0	0.0%
PT General University Fee	7,733,257	3,782,509	4,022,504	7,805,013	7,805,013	0	0.0%
University General Fee (excluding Accident Ins.	22,085,469	11,903,466	11,077,460	22,980,926	23,481,584	(500,658)	-2.1%
University Fee	8,378,088	4,347,314	4,047,609	8,394,923	8,538,551	(143,628)	-1.7%
PT Extension Fee (Gross)	10,143,079	3,898,015	6,104,395	10,002,410	10,002,410	0	0.0%
All Other Student Fees	4,004,014	1,882,489	2,164,848	4,047,337	4,047,337	0	0.0%
Accident Insurance	2,159,807	1,122,585	1,045,572	2,168,157	2,215,392	(47,235)	-2.1%
Telecom Revenue	427,660	210,320	259,420	469,740	469,740	0	0.0%
State Appropriations	37,281,708	13,495,396	26,669,426	40,164,822	39,306,118	858,704	2.2%
Fringe Benefits Paid By State	26,724,211	-	31,221,276	31,221,276	27,814,628	3,406,648	12.2%
Housing	15,927,511	8,067,897	8,335,693	16,403,590	16,403,590	0	0.0%
Food Service	8,349,853	4,280,877	4,754,873	9,035,750	9,035,750	0	0.0%
All Other Revenue	3,517,921	839,396	2,663,641	3,503,037	3,503,037	0	0.0%
Less: ContraRevenue	(1,444,139)	(706,106)	(672,916)	(1,379,022)	(1,379,022)	0	0.0%
Total Revenue	191,242,430	77,307,669	124,904,572	202,212,241	199,123,088	3,089,153	1.6%
Expenditures:							
Personal Services:							
Total Full Time	67,801,761	13,116,384	60,590,481	73,706,865	74,097,882	(391,017)	-0.5%
Part Time:							
Lecturers	12,684,920	1,800,265	8,914,744	10,715,009	10,715,009	0	0.0%
Perm/Intermit PT	673,326	108,676	691,791	800,467	800,467	0	0.0%
University Assistants	1,389,661	224,194	904,985	1,129,179	1,129,179	0	0.0%
Graduate Assistants	959,633	87,627	929,125	1,016,752	1,016,752	0	0.0%
Other Part Time	3,124,790	526,192	2,515,176	3,041,368	3,041,368	0	0.0%
Total Part Time	18,832,330	2,746,954	13,955,821	16,702,775	16,702,775	0	0.0%
Overtime	826,841	130,938	465,665	596,603	596,603	0	0.0%
All Other Personal Services	2,450,054	294,203	2,428,485	2,722,688	2,789,835	(67,147)	-2.4%
Subtotal Personal Services	89,910,986	16,288,479	77,440,452	93,728,931	94,187,095	(458,164)	-0.5%
Fringe Benefits	39,962,017	8,478,196	38,432,942	46,911,138	42,520,193	4,390,945	10.3%
Worker's Comp. Recovery	431,164	-	438,000	438,000	438,000	0	0.0%
Total P.S. & Fringe Benefits	130,304,167	24,766,675	116,311,394	141,078,069	137,145,288	3,932,781	2.9%
Other Expenses:							
Inst. Financial Aid/Match	10,091,009	4,820,987	4,930,205	9,751,192	9,751,192	0	0.0%
Waivers	1,969,991	925,804	851,053	1,776,857	1,776,857	0	0.0%
Bad Debt Expense (current year)	50,731	-	50,000	50,000	50,000	0	0.0%
All Other Expenses	30,406,261	4,780,450	30,157,668	34,938,118	35,638,118	(700,000)	-2.0%
Telecom Expense	732,297	14,695	991,705	1,006,400	1,006,400	0	0.0%
Total Other Expenses	43,250,289	10,541,936	36,980,631	47,522,567	48,222,567	(700,000)	-1.5%
Library Expenses:							
Books	217,417	43,561	273,882	317,443	317,443	0	0.0%
Periodicals	143,576	25,000	96,450	121,450	121,450	0	0.0%
Electronic Periodicals / Subscriptions	1,471,309	637,976	782,368	1,420,344	1,420,344	0	0.0%
All Other Library Equipmen	10,978	3,263	37,475	40,738	40,738	0	0.0%
Total Non-P.S. Library Expense	1,843,280	709,800	1,190,175	1,899,975	1,899,975	0	0.0%
Total Equipment (excludes Library)	2,279,217	261,065	1,040,977	1,302,042	1,302,042	0	0.0%
Total Expenditures	177,676,953	36,279,476	155,523,177	191,802,653	188,569,872	3,232,781	1.7%
Addition to (Use of) Funds Before Designated Items	13,565,477	41,028,193	(30,618,605)	10,409,588	10,553,216	(143,628)	-1.4%
Designated Transfers Per BOT Policies							
Debt Service (University Fee)	(8,240,319)	-	(8,219,923)	(8,219,923)	(8,363,551)	143,628	-1.7%
Debt Service Residence Halls	(1,031,683)	-	(961,704)	(961,704)	(961,704)	0	0.0%
Debt Service Parking Garage	(1,556,656)	-	(1,472,446)	(1,472,446)	(1,472,446)	0	0.0%
Auxiliary Renewal and Replacemen	-	-	-	0	0	0	n.a.
Total Designated Transfers	(10,828,658)	-	(10,654,073)	(10,654,073)	(10,797,701)	143,628	-1.3%
Other Designated Fund Requests							
Debt Service Prefunding	-	-	-	0	0	0	n.a.
RIP Payout - Transfer from Reserve	-	-	244,485	244,485	244,485	0	n.a.
Total Other Designated Fund Requests	-	-	244,485	244,485	244,485	0	0.0%
Addition to (Use of) Funds	\$ 2,736,819	\$ 41,028,193	\$ (41,028,193)	\$ -	\$ -	\$ -	n.a.

Western Connecticut State University
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Budget per FY14 Spending Plan

1st Quarter ending September 30, 2013		Variance					
Account Name	Preliminary FY13	Actual 7/1/13 - 9/30/13	Estimate 10/1/13 - 6/30/14	Estimate FY 14	Budget FY 14	FY14 Bud vs. Estimate \$	%
Revenue:							
Tuition (Gross)	21,530,259	11,374,553	10,883,984	22,258,537	23,609,724	(1,351,187)	-5.7%
PT Part Time Tuition (Gross)	4,048,421	2,076,613	1,818,648	3,895,261	4,025,507	(130,246)	-3.2%
PT General University Fee	3,811,059	1,843,354	1,798,697	3,642,051	3,756,743	(114,692)	-3.1%
University General Fee (excluding Accident Ins.)	12,048,582	6,502,228	6,157,408	12,659,636	12,947,546	(287,910)	-2.2%
University Fee	4,764,528	2,462,471	2,357,338	4,819,809	5,048,639	(228,830)	-4.5%
PT Extension Fee (Gross)	3,695,421	1,350,736	2,116,930	3,467,666	3,897,778	(430,112)	-11.0%
All Other Student Fees	2,315,706	1,089,659	1,344,657	2,434,316	2,443,316	(9,000)	-0.4%
Accident Insurance	1,069,293	592,334	592,622	1,184,956	1,211,904	(26,948)	-2.2%
Telecom Revenue	219,815	115,036	108,484	223,520	228,000	(4,480)	-2.0%
State Appropriations	24,374,895	9,079,964	17,417,320	26,497,284	25,895,178	602,106	2.3%
Fringe Benefits Paid By State	14,962,470	0	17,519,242	17,519,242	15,529,390	1,989,852	12.8%
Housing	9,416,980	5,016,983	4,619,622	9,636,605	9,822,113	(185,508)	-1.9%
Food Service	5,084,225	2,571,296	2,422,885	4,994,181	4,910,423	83,758	1.7%
All Other Revenue	2,911,310	705,070	2,167,729	2,872,799	2,872,799	0	0.0%
Less: ContraRevenue	(804,345)	(201,877)	(665,244)	(867,121)	(867,121)	0	0.0%
Total Revenue	109,448,619	44,578,420	70,660,322	115,238,742	115,331,939	(93,197)	-0.1%
Expenditures:							
Personal Services:							
Total Full Time	41,612,395	9,424,811	33,274,495	42,699,306	43,798,741	(1,099,435)	-2.5%
Part Time:							
Lecturers	5,342,969	1,084,769	4,492,705	5,577,474	5,327,474	250,000	4.7%
Perm/Intermit PT	162,999	78,035	123,009	201,044	170,793	30,251	17.7%
University Assistants	759,798	105,588	593,027	698,615	675,572	23,043	3.4%
Graduate Assistants	204,051	23,009	199,511	222,520	222,520	0	0.0%
Other Part Time	1,289,799	276,599	1,163,784	1,440,383	1,440,383	0	0.0%
Total Part Time	7,759,616	1,568,000	6,572,036	8,140,036	7,836,742	303,294	3.9%
Overtime	891,710	232,598	574,095	806,693	806,693	0	0.0%
All Other Personal Services	1,324,430	590,522	884,352	1,474,874	1,474,874	0	0.0%
Subtotal Personal Services	51,588,151	11,815,931	41,304,978	53,120,909	53,917,050	(796,141)	-1.5%
Fringe Benefits	21,566,141	5,818,280	20,146,581	25,964,861	23,898,796	2,066,065	8.6%
Worker's Comp. Recovery	260,449	50,568	231,178	281,746	281,746	0	0.0%
Total P.S. & Fringe Benefits	73,414,741	17,684,779	61,682,737	79,367,516	78,097,592	1,269,924	1.6%
Other Expenses:							
Inst. Financial Aid/Match	4,752,205	3,704,411	2,929,859	6,634,270	5,112,117	1,522,153	29.8%
Waivers	1,224,798	176,824	882,735	1,059,559	1,059,559	0	0.0%
Bad Debt Expense (current year)	278,139	0	291,378	291,378	306,071	(14,693)	-4.8%
All Other Expenses	20,912,034	3,462,704	16,983,767	20,446,471	21,430,709	(984,238)	-4.6%
Telecom Expense	844,056	30,794	464,726	495,520	550,000	(54,480)	-9.9%
Total Other Expenses	28,011,232	7,374,733	21,552,465	28,927,198	28,458,456	468,742	1.6%
Library Expenses:							
Books	15,460	20,731	205,170	225,901	251,401	(25,500)	-10.1%
Periodicals	74,098	18,037	345,810	363,847	422,347	(58,500)	-13.9%
Electronic Periodicals / Subscriptions	260,084	57,361	50,930	108,291	108,291	0	0.0%
All Other Library Equipment	586,290	57,829	144,132	201,961	201,961	0	0.0%
Total Non-P.S. Library Expense	935,932	153,958	746,042	900,000	984,000	(84,000)	-8.5%
Total Equipment (excludes Library)	425,406	90,197	134,803	225,000	300,000	(75,000)	-25.0%
Total Expenditures	102,787,311	25,303,667	84,116,047	109,419,714	107,840,048	1,579,666	1.5%
Addition to (Use of) Funds Before Designated Items	6,661,308	19,274,753	(13,455,725)	5,819,029	7,491,891	(1,672,863)	-22.3%
Designated Transfers Per BOT Policies							
Debt Service (University Fee)	(4,714,483)		(4,675,214)	(4,675,214)	(4,897,179)	221,965	-4.5%
Debt Service Residence Hall	(1,333,483)		(827,169)	(827,169)	(838,736)	11,567	-1.4%
Debt Service Parking Garage	(736,590)		(1,407,182)	(1,407,182)	(1,440,291)	33,109	-2.3%
Debt Service WS Parking Garage	(22,752)		(73,136)	(73,136)	(73,136)	0	0.0%
Auxiliary Renewal and Replacement	(502,468)		(289,971)	(289,971)	(292,008)	2,037	-0.7%
Total Designated Transfers	(7,309,776)	0	(7,272,672)	(7,272,672)	(7,541,350)	268,678	-3.6%
Other Designated Fund Requests							
Debt Service Prefunding	0	0	0	0	0	0	n.a.
Waterbury Reserve Usage	400,000	0	257,032	257,032	0	257,032	n.a.
Nursing EdID offset	210,667	0	0	0	0	0	n.a.
RIP Offset	49,459	0	49,459	49,459	49,459	0	0.0%
Dalai Lama Reserve	123,000	0	0	0	0	0	n.a.
Data Vulnerability Incident Expenses	0	0	0	0	0	0	n.a.
Total Other Designated Fund Requests	783,126	0	306,491	306,491	49,459	257,032	519.7%
Addition to (Use of) Funds	134,658	19,274,753	(20,421,906)	(1,147,153)	0	(1,147,153)	-772743147.6%

SO/SW/Mandates
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting
FY14 Budget per FY14 Spending Plan

1st Quarter ending September 30, 2013

Account Name	Preliminary FY13	Actual		Estimate FY 14	Budget FY 14	Variance	
		7/1/13 - 9/30/13	10/1/13 - 6/30/14			FY14 Bud vs Estimate \$	%
Revenue:							
Tuition (Gross)	-	-	-	-	-	-	n.a.
PT Part Time Tuition (Gross)	-	-	-	-	-	-	n.a.
PT General University Fee	-	-	-	-	-	-	n.a.
University General Fee (excluding Accident Ins.)	-	-	-	-	-	-	n.a.
University Fee	-	-	-	-	-	-	n.a.
PT Extension Fee (Gross)	-	-	-	-	-	-	n.a.
All Other Student Fees	-	-	-	-	-	-	n.a.
Accident Insurance	-	-	-	-	-	-	n.a.
Telecom Revenue	-	-	-	-	-	-	n.a.
State Appropriations	10,492,664	3,008,745	11,124,655	14,133,400	17,935,563	(3,802,163)	-21.2%
Fringe Benefits Paid By State	2,270,592	-	4,387,107	4,387,107	5,515,370	(1,128,263)	-20.5%
Housing	-	-	-	-	-	-	n.a.
Food Service	-	-	-	-	-	-	n.a.
All Other Revenue	33,087	-	36,889	36,889	36,889	-	0.0%
Less: ContraRevenue	-	-	-	-	-	-	n.a.
Total Revenue	12,796,343	3,008,745	15,548,651	18,557,396	23,487,822	(4,930,426)	-21.0%
Expenditures:							
Personal Services:							
Total Full Time	6,007,114	913,884	8,317,478	9,231,362	12,991,602	(3,760,240)	-28.9%
Part Time:							
Lecturers	-	-	-	-	-	-	n.a.
Perm/Intermit PT	25,406	7,466	26,062	33,528	33,528	-	0.0%
University Assistants	-	-	-	-	-	-	n.a.
Graduate Assistants	-	-	-	-	-	-	n.a.
Other Part Time	8,068	-	-	-	-	-	n.a.
Total Part Time	33,474	7,466	26,062	33,528	33,528	-	0.0%
Overtime	155	-	-	-	-	-	n.a.
All Other Personal Services	-	-	-	-	-	-	n.a.
Subtotal Personal Services	6,040,743	921,350	8,343,540	9,264,890	13,025,130	(3,760,240)	-28.9%
Fringe Benefits	2,380,269	437,801	4,467,119	4,904,920	6,075,106	(1,170,186)	-19.3%
Worker's Comp. Recovery	980	-	4,957	4,957	4,957	-	0.0%
Total P.S. & Fringe Benefits	8,421,992	1,359,151	12,815,616	14,174,767	19,105,193	(4,930,426)	-25.8%
Other Expenses:							
Inst. Financial Aid/Match	-	-	-	-	-	-	n.a.
Waivers	-	-	-	-	-	-	n.a.
Bad Debt Expense (current year)	-	-	-	-	-	-	n.a.
All Other Expenses	4,763,496	1,393,158	4,847,381	6,240,539	6,240,539	-	0.0%
Telecom Expense	(2,455,778)	(726,783)	(2,180,349)	(2,907,132)	(2,907,132)	-	0.0%
Total Other Expenses	2,307,718	666,375	2,667,032	3,333,407	3,333,407	-	0.0%
Library Expenses:							
Books	-	-	-	-	-	-	n.a.
Periodicals	-	-	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	500,551	261,926	145,074	407,000	407,000	-	0.0%
All Other Library Equipment	-	-	-	-	-	-	n.a.
Total Non-P.S. Library Expense	500,551	261,926	145,074	407,000	407,000	-	0.0%
Total Equipment (excludes Library)	-	-	20,000	20,000	20,000	-	0.0%
Total Expenditures	11,230,261	2,287,452	15,647,722	17,935,174	22,865,600	(4,930,426)	-21.6%
Addition to (Use of) Funds Before Designated Items	1,566,082	721,293	(99,071)	622,222	622,222	-	0.0%
Designated Transfers Per BOT Policies							
Transfer to Required BOT Guideline	(600,000)	-	(600,000)	(600,000)	(600,000)	-	0.0%
Debt Service (University Fee)	-	-	-	-	-	-	n.a.
Debt Service Residence Halls	-	-	-	-	-	-	n.a.
Debt Service Parking Garage	-	-	-	-	-	-	n.a.
Auxiliary Renewal and Replacement	(300,000)	-	(300,000)	(300,000)	(300,000)	-	0.0%
Transfer from Researves for Maguire Contract	-	-	277,778	277,778	277,778	-	0.0%
Transfer from System Office to ECSU for Legal Fees	(350,000)	-	-	-	-	-	n.a.
Total Designated Transfers	(1,250,000)	-	(622,222)	(622,222)	(622,222)	-	0.0%
Other Designated Fund Requests							
Prefunded Debt Service	-	-	-	-	-	-	n.a.
Other Transfer	-	-	-	-	-	-	n.a.
Other Transfer	-	-	-	-	-	-	n.a.
Total Other Designated Fund Requests	-	-	-	-	-	-	n.a.
Addition to (Use of) Funds	316,082	721,293	(721,293)	-	-	-	n.a.

ITEM

Use of Reserve Funds and Insurance Proceeds as Supplemental Construction Funding to Renovate the Second, Third and Fourth Floors of Buley Library at Southern Connecticut State University

BACKGROUND

Construction of Buley Library, Phase 1, was completed in 2008. Phase 1 consisted of a four story 134,000 gross square foot (gsf) addition to the existing four story 109,000 gsf Buley Library. Interior demolition of the existing Buley Library was included in Phase I.

As was presented at the May 16, 2013 Board meeting, Phase 1 of the Buley Library project expended funds that had been budgeted for Phase 2 of the project, due to significant project delays and cost overruns. Phase 2 of the project addressed renovation of the existing Buley Library and was budgeted with \$25,772,585 of reallocated CSUS 2020 funds. Phase 2 was bid in April 2013. The low bid of \$29,279,690.64 (\$3,507,105.64 shortfall) allowed for construction of the building envelope, lower level, first floor, building core and infrastructure installations on the second, third and fourth floors. In May, the Board authorized use of a variety of sources to fund the \$3,507,105.64 shortfall. The portion of Phase 2 described above is currently under construction and is scheduled to be complete for fall 2014 occupancy. It will provide finished spaces for occupancy on the first floor and partial lower level.

ANALYSIS

As presented at the May Finance Committee and Board meetings, \$29,279,690.64 of funding included only general infrastructure and life safety improvement work for the second, third and fourth floors. Finished renovations to those spaces could not be completed with available funds at the time that construction began on other components of Phase 2.

Southern now wishes to complete the build-out of the second, third and fourth floors in order to consolidate Southern's use of Buley and to reduce unresolved space deficits documented in Southern's 2004 approved Master Plan. Major benefits of the second, third and fourth floor proposed build-out include:

- A 2010 report prepared by Library Consultant Jay Lucker documented the needs for a 21st century library: "A review of an academic library today needs to acknowledge the dramatic changes that have taken place in the way that information is being created and disseminated, in the way that students are being educated, and in the nature of library space and collection management in a world of increasing collaboration and cooperation and constrained resources."

- Second floor renovation will include 6 classrooms with 2 classrooms being high tech classroom/computer labs. The 2004 Master Plan listed a deficit of 33,528 SF of general purpose classrooms. The added classrooms will reduce the deficit in classrooms by 6185 SF or 18%.
- The Faculty Development Center, the Learning Center and Information Technology will be relocated to Buley Library from Engleman Hall and Jennings Hall. The vacated spaces of 5,619 SF will be repurposed as classrooms, reducing the classroom deficit by an additional 17%.

The Faculty Development Training Center currently in Engleman Hall will expand when relocated to the second floor of Buley Library. Renovations will include a dedicated training room, conference space and support staff offices. This center provides faculty with training and support on the latest classroom computer and audio visual technology.

The Learning Center currently located in Engleman Hall will have additional space on the third floor of the Buley Library for larger tutoring facilities for math, science and writing, a dedicated computer lab, seminar space and support staff offices.

Information technology computer labs will merge with the Library's Learning Commons combining both access of printed materials with electronic media and wireless internet, made available in one common space for study, research and collaboration.

Information Technology offices and desktop support services will be consolidated on the fourth floor of Buley Library, supporting the first floor Learning Commons.

- Library Science is now located in temporary facilities on the fourth floor of the Buley Library addition. This department will move to a larger space on the renovated third floor, allowing for each full time faculty member to have a private office, bringing this department in line with university space standards.
- Valuable group study space will be freed up by the consolidation of Library administrative offices on the fourth floor of the addition. Presently 15 group study rooms totaling 2,483 SF are temporarily assigned to administrative offices. These spaces will be reassigned for their intended purpose as study rooms for groups of students working on class projects.
- The unfinished lower level space has been reserved for a future relocation of Information Technology's main distribution room, which is currently located in Jennings Hall. This project will be completed in the future and is not associated with this renovation.

The second floor was bid for construction with Phase 2 as a supplemental bid. Construction contracts for the supplemental bid were not awarded and remain valid until the end of Phase 2 construction. Bids for construction for the finished build-out of floors three and four were accepted on October 24, 2013. The bids for construction of the second, third and fourth floors total \$5,984,289.

The total projected cost to complete the second, third and fourth floors that include construction, equipment, telecommunications, professional fees, DCS fees, construction manager fees, a construction contingency and all other miscellaneous project expenses is \$8,039,412.

Opportunities identified to fund the second, third, and fourth floor build-out are:

1. \$2,546,369.30 Uncommitted Buley insurance proceeds (operating funds)
2. \$5,493,042.70 Southern's Unrestricted Fund Balances

\$8,039,412.00 Total Available Funding

Use of fund balances greater than \$250,000 require Board of Regents approval (CSU Fund Balance Guidelines Policy section 4.3).

In addition to BOR approval, state law requires legislative approval if "repairs, alterations or additions" to University facilities supported by the operating fund cost one million dollars or more. Legislative approval is through the Finance Advisory Committee when the legislature is not in session (CGS Sec. 10a-99(b)).

PRESIDENT'S RECOMMENDATION

Approve Southern Connecticut State University's request

- to allocate up to \$5,493,042.70 from its operating reserves to complete the build-out of floors two, three and four of the Buley Library; and
- to use \$2,546,369.30 from Buley Library flood insurance proceeds for the same purpose; and
- to submit the above two items to the Legislature's Finance Advisory Committee in December 2013.

RESOLUTION

Concerning

THE USE OF UNIVERSITY RESERVES AND INSURANCE PROCEEDS BY SOUTHERN CONNECTICUT STATE UNIVERSITY FOR RENOVATIONS AT BULEY LIBRARY

November 21, 2013

- WHEREAS, Construction of the Buley Library building envelope, lower level, first floor, and building core and infrastructure installations on the second, third and fourth floors are currently in process; and
- WHEREAS, The finished build-out of second, third, and fourth floors of the existing Buley Library have not commenced due to a funding shortfall; and
- WHEREAS, Recent bids for construction of the second, third, and fourth floors, in addition to all other miscellaneous project costs to complete the Buley project total \$8,039,412; and
- WHEREAS, Southern wishes to complete the finished build-out of second, third, and fourth floors; and
- WHEREAS, Southern has an available uncommitted operating fund balance of \$2,546,369.30 from a 2008 insurance claim for damages caused by a flood at the Buley Library; and
- WHEREAS, Southern can make available up to \$5,493,042.70 from its unrestricted fund balances towards the completion of the Buley project; and
- WHEREAS Board policy provides that the use of current fund or plant fund balances must be approved by the president and, if the amount to be used is \$250,000 or greater, by the Board; and
- WHEREAS State law requires legislative approval (or from its Finance Advisory Committee when the Legislature is not in session) if

“repairs, alterations or additions” to University facilities supported by the operating fund cost one million dollars or more (CGS Sec. 10a-99(b)); and

WHEREAS, Southern requests Board approval to reallocate \$2,546,369.30 of operating funds from the Buley Flood insurance claim and \$5,493,042.70 from its operating reserves (\$8,039,412.00 total request) to complete the Buley project; and

WHEREAS, Southern requests Board approval to submit for the December 2013 Legislature Finance Advisory Committee approval to reallocate \$2,546,369.30 of Buley flood insurance claim operating funds and up to \$5,493,042.70 of operating reserves; therefore be it

RESOLVED, That Southern Connecticut State University is authorized to reallocate \$2,546,369.30 of Buley flood insurance claim operating funds and up to \$5,493,042.70 of operating reserves pending Finance Advisory Committee approval.

A True Copy:

Erin A. Fitzgerald
Secretary

ITEM

2013 Campus Master Plan Update to the 2007 Comprehensive Campus Master Plan for Western Connecticut State University.

BACKGROUND

The Board of Regents develops and systematically updates Comprehensive Campus Master Plans for the four universities. Within each university Master Plan, capital improvement projects are identified and developed from facility and program needs. Space reallocation is prioritized and determined based from an effective use of university space and land planning. Western's most recent Comprehensive Campus Master Plan was completed in 2007, and approved by the former Board of Trustees on March 16, 2007 (BR#07-13).

ANALYSIS

Western Connecticut State University's police station is currently housed in several rooms attached to the Midtown Campus Boiler House and totals 1,100 assignable square feet (ASF). A 2003 programming study for the Police Station reported both significant space deficiencies and lacks a visible presence for the university community. Western's 2007 Master Plan also identified the Police Station space deficiencies and recommended that a larger facility be allocated to better support university needs. A renovated space in White Hall was recommended for this purpose. Subsequently, the CSUS 2020 program funded \$500,000 in FY12 for design and \$4,250,000 in FY14 for construction (\$4,750,000 total funding) for the relocation of Western's Police Station into a renovated White Hall space.

As the CSUS 2020 FY12 funded design phase of the new Police Department commenced, Western's senior administration and Police ultimately concluded that White Hall was not a beneficial location for the new Police Station. Located in a basement of an academic building on the west side of the Midtown Campus at the corner of White St. and Fifth Street, this location does not sufficiently promote a visible presence for the university, is located on the opposite side of campus from the midtown residence halls, police functions are not compatible with White Hall's main use for classrooms and faculty offices, and the pre-existing structure imposes restrictions and challenges in constructing a modern, functional police facility.

Current detailed design studies have determined that a new, standalone police station should be located across the street from the current Boiler House/Police Station on the north side of Roberts Avenue. The police station will consist of approximately 6,155 ASF (8,300 gross square feet) that includes office space for administrative functions; lobby/reception area; conference and interview rooms; dispatch room; prisoner processing area; holding cell; communications equipment room; records retention space; evidence receiving, processing and storage rooms; briefing/roll call/training rooms; armory room; detective squad room, and separate locker rooms for male and female officers. The project budget for design and construction remains unchanged. BOR approval for a 2013 Western Master Plan modification due to the project relocation and

new construction classification modification from renovation to new construction is required.

PRESIDENT'S RECOMMENDATION

Approve the 2013 Master Plan Update to Western's 2007 Comprehensive Master Plan.

11/12/13 Finance Committee

11/21/13 Board of Regents

RESOLUTION

concerning

AMENDMENT TO THE
2007 COMPREHENSIVE CAMPUS MASTER
FOR
WESTERN CONNECTICUT STATE UNIVERSITY

November 21, 2013

WHEREAS, Western Connecticut State University completed its Comprehensive Campus Master Plan in 2007, and was approved by the former Board of Trustees on March 16, 2007 (BR#07-13), and

WHEREAS, Amendment of an approved Master plan may be sought if significant changes to the original Master Plan are identified as necessary, and

WHEREAS, Western's senior administration and police have concluded that the Master Plan location of the new Police Station located in a renovated White Hall space is not a most beneficial location for the university, and

WHEREAS, A new standalone Police Station located across the street from the current Boiler House/Police Station on the north side of Roberts Avenue will be constructed, and

WHEREAS, There are no changes to the project funding as allocated in CSUS 2020 FY 12 & FY 14 that totals \$4,750.00; therefore be it

RESOLVED, That the Board of Regents for the Connecticut State Colleges and Universities approves the redesignation of Western's proposed Police Station to a new standalone facility located at Roberts Street.

A True Copy:

Erin A. Fitzgerald
Secretary