



# Board of Regents

## AGENDA

**Finance & Infrastructure Committee**

**Wednesday, September 14, 2022 @10:30 a.m.**

**Conducted Via Remote Participation**

**Meeting will stream live at: <http://youtu.be/l1AwD35snTc>**

- 
1. **Call to Order and Declaration of Quorum**
  2. **Approval of Previous Finance Meeting Minutes**
    - a. June 9, 2022.....Page 2
  3. **Informational Items**
    - a. Change in Tuition and Fee Adoption
  4. **Action Items**
    - a. FY2024- FY2025 Biennium Baseline Operating and Capital Budget.....Page 16
    - b. Use of Residential Halls Policy.....Page 44
    - c. Acceptance of Gifts – TRAK Machine Tools.....Page 48
  5. **Adjournment**

**Finance & Infrastructure Committee members**

Richard J. Balducci, Chair

Felice Gray-Kemp

Ari Santiago

**BOARD OF REGENTS FOR HIGHER EDUCATION  
CT STATE COLLEGES AND UNIVERSITIES (CSCU)  
Minutes of Finance & Infrastructure Meeting  
Thursday, June 9, 2022  
Conducted Via Remote Participation**

<b>REGENTS - PARTICIPATING (Y = yes / N = no)</b>	
Richard J. Balducci, Chair	Y
Felice Gray-Kemp	Y
JoAnn Ryan	Y
Ari Santiago	Y
*Julia Noriega, SAC Chair	N
*Brandon Iovene, SAC Vice Chair	N
*Dr. David Blitz, FAC Chair	Y
<i>*ex-officio, non-voting member</i>	

**CSCU STAFF:**

Benjamin Barnes, VP of Administration / Chief Financial Officer  
Melinda Cruanes, Controller  
Rachel Cunningham, Administrative Assistant to Benjamin Barnes (recorder)  
Pam Heleen, Asst. Secretary of the Board of Regents  
Alice Pritchard, Chief of Staff/Chief Strategy Officer  
Melentina Pusztay, Director of Budgets and Planning

**GUESTS:**

Kerry Kelley, VP of Finance / Administration, CFO, CT State  
Constance Hotchkiss, Division Director of Nursing, Allied Health and Vet Tech, Northwest  
Miah LaPierre-Dreger, Interim Provost and Vice President of Academic Affairs, CT State

**CALL TO ORDER:**

Chair Balducci called the meeting to order at 10:02 a.m. following the roll call, Rachel Cunningham recorded a quorum present.

**APPROVAL OF PREVIOUS MEETING MINUTES:**

Professor Blitz requested title changes on the top of page 1 to FAC Chair vs. Vice Chair and on page 2, the last question to be changed from Regent to Professor Blitz.

*Regent Gray-Kemp made a motion to amend, Chair Balducci seconded the motion, which was approved following a unanimous voice vote.*

*Regent Gray-Kemp made a motion to approve the amended minutes, Chair Balducci seconded the motion which was approved following a unanimous voice vote.*

**ACTION ITEMS:**

Refugee/Asylee Assistance Policy:

A. Pritchard provided an overview of the request by the FAC Committee and CSCU campus leaders to identify ways in which educational support could be provided to refugees who would like to continue or start their education at one of our 17 institutions. This resolution would formalize a relationship with the Connecticut Department of Social Services and the state's resettlement agencies to allow for the support of refugees from any country that are extended humanitarian aid by the State of Connecticut. The CSCU System Office will establish a process in collaboration with the resettlement agency for identifying student needs and accepting agency referrals to the colleges and universities. CSCU System Office will convene a working group with points of contact for each institution to work with the agencies to better understand our educational programs and services, admissions criteria, federal, state, and institutional aid, etc. ASA Committee added reporting requirements. The resettlement agencies are looking forward to the relationship.

Regent Ryan commended the plan and applauded the contribution and the vitality it brings to all of us in the future.

Professor Blitz seconded his support for the plan and welcomed the resolution.

Regent Santiago commended the plan and all efforts made to raise enrollment in any way.

Q: Chair Balducci asked for clarification on the process of the differences between refugees (working with a resettlement agency) and asylum seekers (who came to the country on their own). A. Pritchard explained some individuals are already in the country and can be made eligible, which will result in a reverse referral back to a supporting agency.

Q: Chair Balducci asked how many other states are doing this type of program? A. Pritchard commented some institutions are sponsoring students and doing much more as referenced through the National Association of System Heads and this is just the beginning for CSCU.

*Chair Balducci made a motion, Regent Santiago seconded the motion which was approved following a unanimous voice vote.*

Modified FY2023 Community College Nursing fees:

Chair Balducci welcomed K. Kelley, M. LaPierre-Dreger, and C. Hotchkiss.

M. LaPierre-Dreger reviewed the 3 different education extension fees and the changes for FY23.

- CT-CCNP Student Assessment Fee ATI
- Nursing Media Fee
- Nursing ExamSoft Testing Fee

Q-Regent Ryan asked how these fees compare to other nursing programs in the state and recognized C. Hotchkiss for starting this phenomenal program 12 years ago and for the great success rates. C. Hotchkiss stated the fees are comparable to others in the state.

Q: Chair Balducci asked if this is just for the CCC's and what's the difference for university program fees, are they the same? M. LaPierre-Dreger stated that there are program fees associated with universities, but she does not have their schedule and amounts.

*Chair Balducci made a motion, Regent Santiago seconded the motion which was approved following a unanimous voice vote.*

#### Revised "Drop for Non-Payment" Policy

M. Cruanes reviewed the proposed policy to clarify drop criteria for small balances at a threshold of \$500 or below and which will create consistency across the system, protect students with small balances, and maintain responsible accounting and collection practices over students' accounts receivable. Exceptions to the policy may be made by the registrar, the student will be given a payment plan and a memo placed on file for extenuating circumstances by the registrar for up to 2 weeks and reviewed by VP Enrollment and Retention Services if further exceptions are requested. B. Barnes thanked Melinda Cruanes and Madeline Santiago for the product of the collaboration amongst departments.

Q-Chair Balducci asked if the discretion is up to the registrar for up to 2 weeks, then the VP or Director of EMSA to approve longer. M. Cruanes confirmed

*Chair Balducci made a motion, Regent Ryan seconded the motion which was approved following a unanimous voice vote.*

#### CSCU 2020 Transportation Fee

B. Barnes reviewed the current \$40 Upass fee for students. For a period of time, the federal government has provided students with free service by DOT. DOT has lowered the fee for the fall semester to \$16 for students.

*Regent Ryan made a motion, Regent Gray-Kemp seconded the motion which was approved following a unanimous voice vote.*

#### CSCU 2020 Reallocations

B. Barnes presented on behalf of K. Epstein, a resolution to reallocate any unspent or surplus funds. A correction will be made in the resolution to FY16, FY19, and FY20.

*Regent Santiago made a motion, Regent Gray-Kemp seconded the motion which was approved following a unanimous voice vote.*

#### Conveyance of Gateway Community College, North Haven Campus to ACES

B. Barnes reviewed the background of the current lease to ACES. The conveyance approval agreement will reverse services and we will pay them for usage to include provisions on maintenance, capital improvements, and unlimited rights on use and operation while looking for a new location.

*Regent Ryan made a motion, Regent Santiago seconded the motion which was approved following a unanimous voice vote.*

CSCU FY2023 Proposed Spending Plan

B. Barnes invited M. Pusztay to present:

- CSCU institutions propose a balanced budget except for Charter Oak's projected loss of \$1.2M.
- Low tuition revenue growth and enrollment projections based on institution trends.
- One Time State Funding in FY22 and FY23 (\$300M).
- Significant number of retirements (727 FT employees).
- Increased payroll cost due to collective bargaining agreements (FY22 Estimate \$42M and FY23 Budget \$53M).
- 27th Payroll, one-time expenses occur in FY23 (\$18.4M).

Q: Chair Balducci asked for a breakdown of the "All Other Expenses" category of \$178 million. M. Pusztay stated that a detailed summary can be provided but the category was summarized for this presentation and includes projections of increases due to 16-17% inflation on services such as IT and contracted services and equipment.

Q: Chair Balducci asked what happens after the one-time money has been spent. B. Barnes explained, and reiterated President Cheng's message to all the Presidents/CEOs and Finance Leaders that although we have state assistance this year, we don't have expectations that it'll occur again and each campus must review programs, cost savings, evaluation of attrition due to retirements, and make the changes now to remain balanced in future years.

Q: Regent Santiago asked for the presentation to be shared for further review to ensure full preparation before going in front of the full board on June 23<sup>rd</sup>. He asked for further explanation on what the plans are to increase enrollment. B. Barnes responded the presentation will be shared and explained the out of state tuition has been adjusted/lowered to bring in more out of state students. He described the on-campus roll-out of the guided pathways program with results to come in Fall of 2022. He commented further on the significant increase in marketing of the PACT program.

Q: Regent Santiago asked what the enrollment projections were based on? K. Kelley explained the enrollment forecast was based on a conservative budget of numbers from FY20 as a level.

Q: Regent Santiago questioned why and how Charter Oak had a decline in enrollment as our only online institution when that seems to be an area of great demand at this time. CFO Barnes responded it was due in part to new programs that were rolled out which created a FY23 deficit and responded further that we can add an update item for a future meeting to review and track the enrollment decrease.

Q: Regent Santiago requested an educational meeting for an explanation of fringe. CFO Barnes will put together a meeting to review.

Q: Professor Blitz asked about the report from WCSU, specifically page 76 referring to the financial troubles, as well as further information on the vote of no confidence in the president. He asked who/what the 73 positions are that are not being replaced? He

requested the full report. B. Barnes will confirm if the WSCU report went to the entire Board of Regents and will send the report to Professor Blitz.

Q: Regent Ryan shared on behalf of the Executive Committee that President Cheng has been addressing each of the questions raised and is monitoring each of them very closely.

Q: Chair Balducci asked for an update and review of the dollars set aside for emergency funds. B. Barnes explained that there is an approximate \$1 million set aside as UNP and that a small surplus has been built in for all the schools.

Q: Regent Santiago asked if there is tracking data on the total dollars spent per student, 2010, 2015, 2020, etc. and if there is a target ratio being set. B. Barnes indicated that the cost per student in the State of CT is rising, due to the SEBAC agreement and declined enrollment as pointed out by NCHEMS during the review of WCSU and that we are considerably higher than other regional schools across the country. B. Barnes will gather further data and share it with the committee.

Regent Gray-Kemp acknowledged the tremendous work put in by the entire Finance Department to pull the data together for review and along with Chair Balducci looks forward to reviewing further over the next 2 weeks leading up to the full board.

Q: Professor Blitz questioned a 1% increase in spending on page 48 and what that was due to as the consolidation is supposed to reduce costs. K. Kelley responded that currently, there are some one-time transition costs before consolidating which make this year higher, in addition to the once every 11 years payroll.

Q: Professor Blitz asked why there are well over 500 positions posted and would like a follow-up. K. Kelley and B. Barnes explained that the majority will be positions/people currently on the campuses who will join CT State, in addition to retirements. B. Barnes highlighted the overview slide of FY20-FY22 total retirements again and that the rate of retirement of non-faculty positions is 3x higher and it is still being seen as a plan for attrition savings so reserves will be as strong as possible.

P. Heleen stated that the Proposed Spending Plan slide deck has been distributed to the committee and will be included in the minutes.

*Regent Ryan made a motion to adopt, seconded by Regent Santiago, which was approved following a unanimous voice vote.*

Regent Santiago & Chair Balducci acknowledged further the gratitude for all the work on the budget from the entire finance team.

### **Adjournment**

The meeting was adjourned at 11:30 a.m.

# FY2023 Budget

**Finance and Infrastructure Committee**

**June 9, 2022**

**Ben Barnes, CFO**

**CSCU**

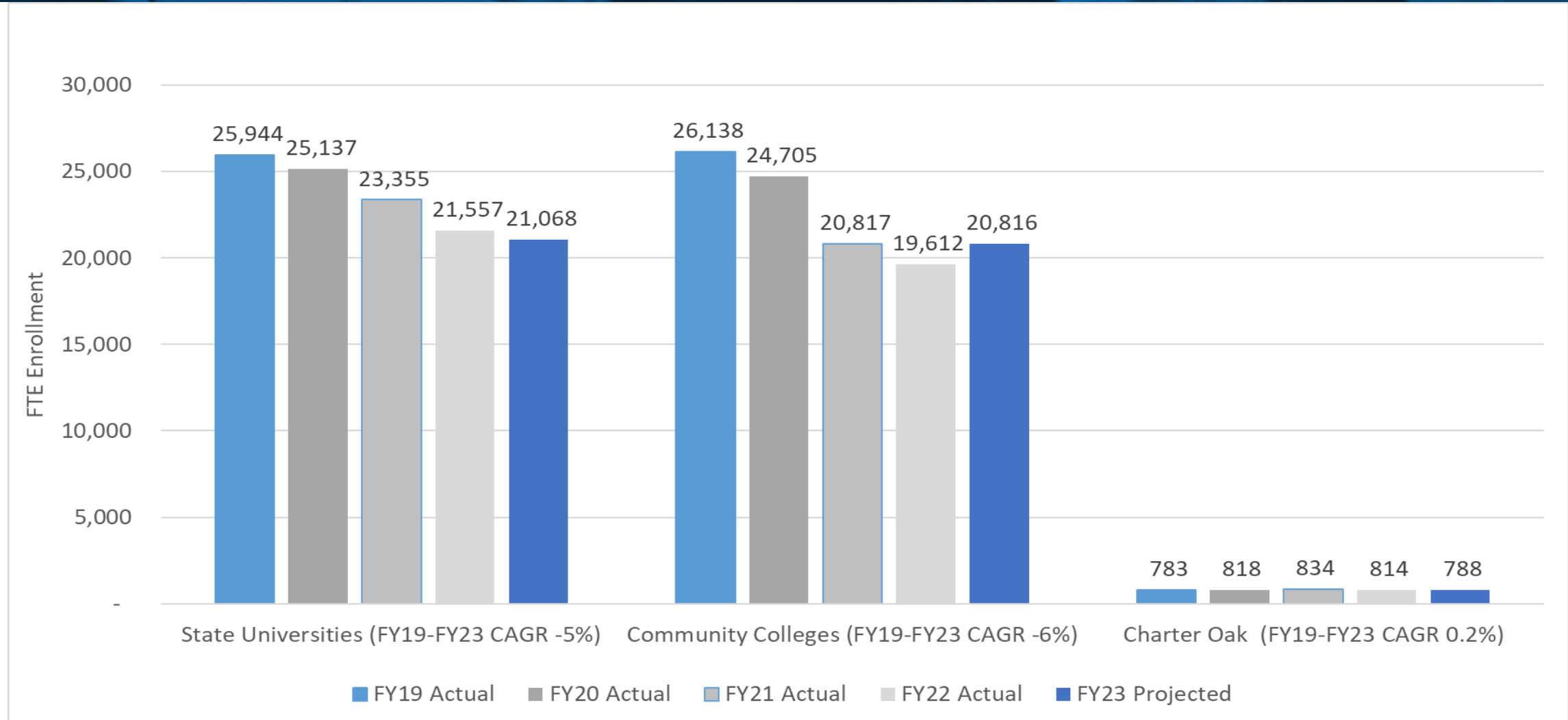
**Connecticut State  
Colleges & Universities**

# Overview - FY23 Proposed Spending Plans

- ✓ CSCU Institutions proposed a balanced budget with the exception of Charter Oak's projected loss of \$1.2M.
- ✓ Low tuition revenue growth and enrollment projections based on institution trends.
- ✓ One Time State Funding in FY22 and FY23 (\$300M).
- ✓ Significant number of retirements (727 FT employee).
- ✓ Increased payroll cost due to collective bargaining agreements (FY22 Estimate \$42M and FY23 Budget \$53M).
- ✓ 27<sup>th</sup> Payroll, one-time expenses occur in FY23 (\$18.4M).



# FY 2019-22 Actual & FY 2023 Projected FTE Enrollment

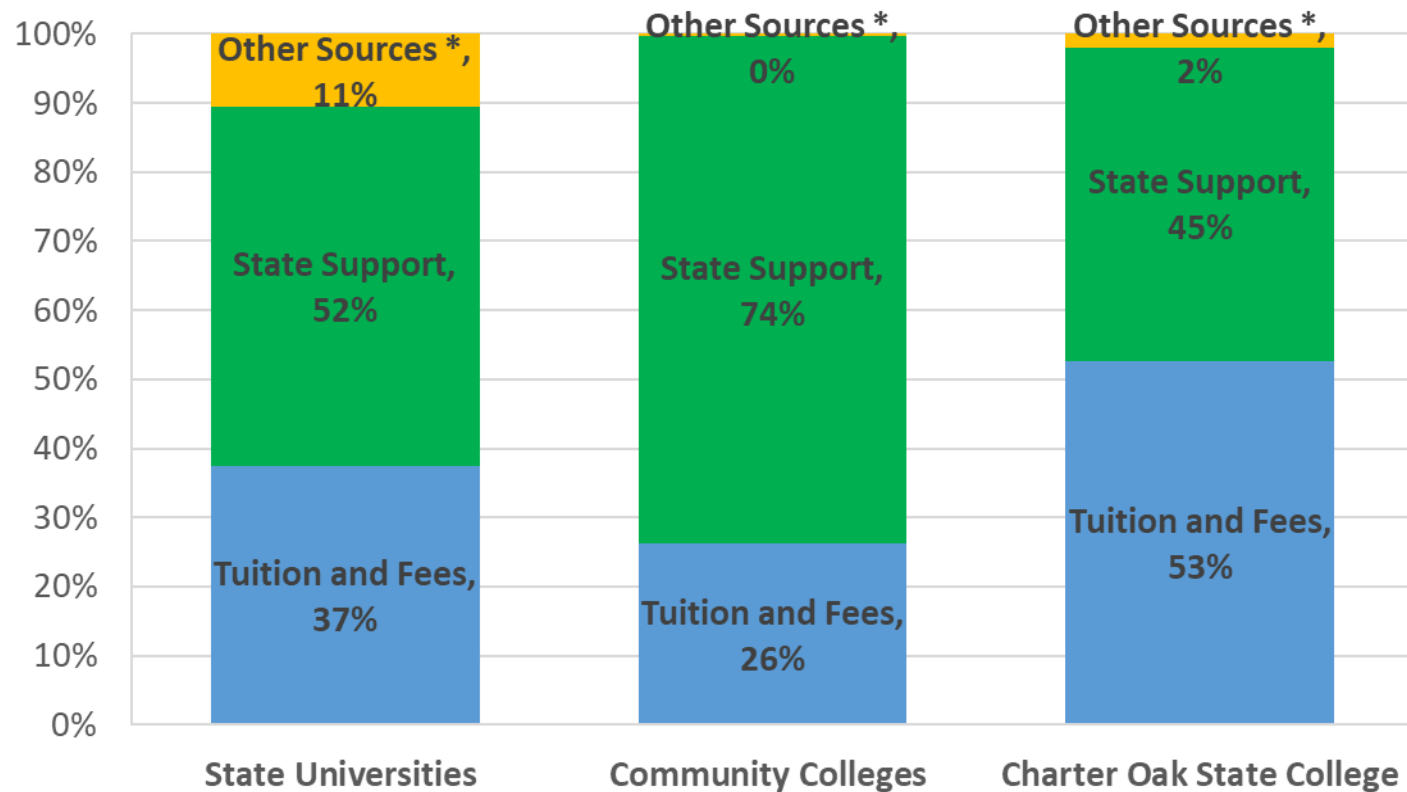


# FY2022 and FY2023 - State Appropriations

\$ Millions		FY 2022		FY 2023	\$ Change	
Allotment Description		Original	Approved	Approved	FY22	FY23
State Appropriations	\$	304.8	\$ 307.8	\$ 307.4	\$ 3.0	\$ 2.7
Developmental Services		8.9	8.9	8.9	-	-
Outcomes-Based Funding Incentive		1.2	1.2	1.2	-	-
O'Neill Chair		-	-	0.3	-	0.3
Fringe Benefits Paid By State		286.5	288.0	305.9	1.5	19.4
Additional Operating Fund Fringe Paid by State		61.0	61.0	64.5	-	3.5
* Deficiency Funding for Wages (Leg. Source ARPA FY23)		-	21.6	24.0	21.6	24.0
* Provide Support for Salary Cost of the 27th Payroll		-	-	10.0	-	10.0
* RSA Adjustment		-	12.1	44.7	12.1	44.7
* Fringe with RSA Adjustment		-	12.3	30.1	12.3	30.1
* Provide Operations Support Through Short-Term Recovery		-	-	118.0	-	118.0
* ARPA Funding		10.0	10.0	5.0	-	(5.0)
<b>Grand Total</b>	<b>\$</b>	<b><u>672.4</u></b>	<b><u>722.8</u></b>	<b><u>920.1</u></b>	<b><u>\$ 50.5</u></b>	<b><u>\$ 247.7</u></b>

\* One Time Funding

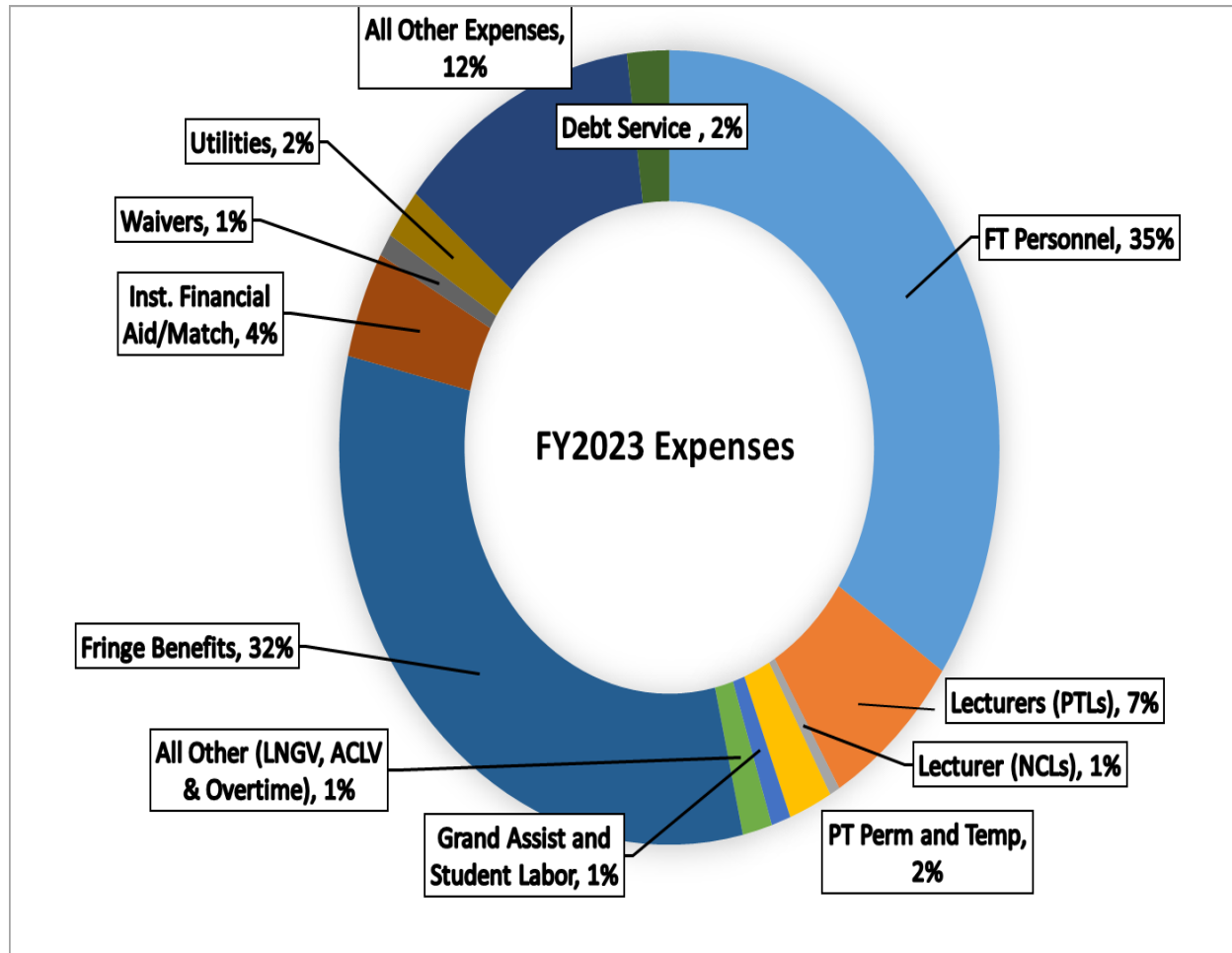
# FY2023 Spending Plan – Revenue Sources



\* Other Sources: Room & Board, all other revenue and contra revenue.

<i>Revenue (\$ in millions)</i>	<u>FY23 Budget</u>	<u>% of Total</u>
<b><u>State Universities</u></b>		
Tuition & Fees	\$ 329.8	38%
State Support	455	52%
Room & Board	89	10%
Other Sources	4	1%
Total	<u>\$ 878</u>	<u>100%</u>
<b><u>Community Colleges</u></b>		
Tuition & Fees	\$ 160.9	26%
State Support	449	73%
Other Sources	2	0%
Total	<u>\$ 611.8</u>	<u>100%</u>
<b><u>Charter Oak</u></b>		
Tuition & Fees	\$ 11.3	53%
State Support	10	45%
Other Sources	0	2%
Total	<u>\$ 21.3</u>	<u>100%</u>

# FY2023 Spending Plan – Expenses



Expenses (\$ in millions)	FY23 Budget	% of Total	FY19-FY23 CAGR *
FT Personnel	\$ 517.3	35%	6%
Lecturers (PTLs)	103.3	7%	4%
Lecturers (NCLs)	7.5	1%	1%
PT Perm and Temp PT	32.0	2%	-2%
Grand Assist and Student Labor	14.2	1%	-1%
All Other PS & Overtime	21.7	1%	-3%
<b>Sub Total PS</b>	<b>695.9</b>	<b>46%</b>	<b>5%</b>
Fringe Benefits	483.9	32%	6%
<b>Total PS and Fringe Benefit</b>	<b>1,179.9</b>	<b>79%</b>	<b>5%</b>
All Other Expenses	178.3	12%	4%
Inst. Financial Aid/Match	65.2	4%	3%
Waivers	13.7	1%	-4%
Utilities	31.1	2%	0%
Debt Service	30.9	2%	-3%
<b>Total All Other OE</b>	<b>319.2</b>	<b>21%</b>	<b>2%</b>
<b>GRAND Total</b>	<b>\$ 1,499.1</b>	<b>100%</b>	<b>5%</b>

\* CAGR - Compound Annual Growth Rate, represents the value change over the time period.  
Excel formula = ((Ending Value/Beginning Value) ^ (1/No. of Years)-1)

# FY2020-FY2022 Retirements

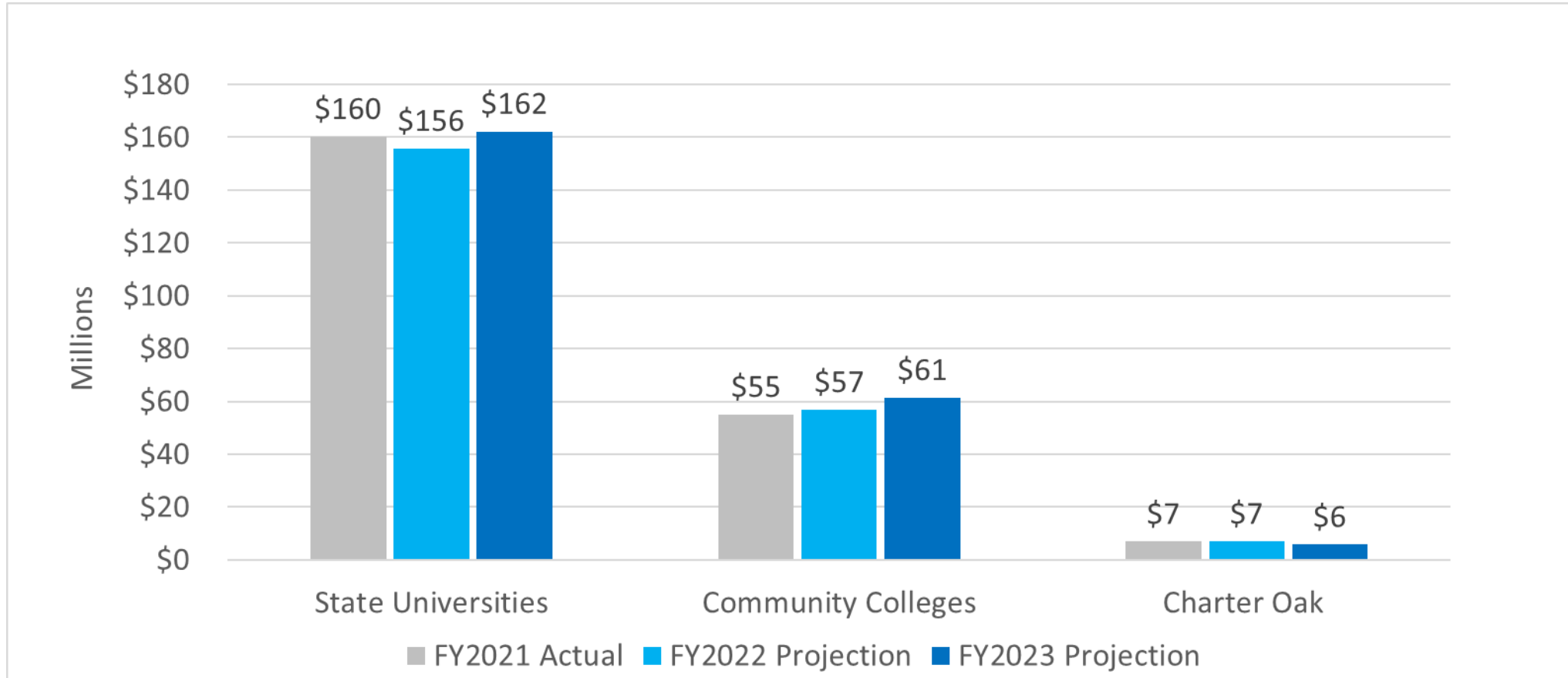
## Retirements, Headcount Full-time Employees

	FY2020			FY2021			FY2022*		
	<i>Faculty</i>	<i>Non-Faculty</i>	<i>Total</i>	<i>Faculty</i>	<i>Non-Faculty</i>	<i>Total</i>	<i>Faculty</i>	<i>Non-Faculty</i>	<i>Total</i>
Community Colleges	29	53	82	39	68	107	112	202	314
State Universities	36	59	95	38	75	113	128	264	392
Charter Oak		2	2	-	3	3	-	6	6
System Office/Shared Services		4	4	-	12	12	-	15	15
<b>Total CSU</b>	<b>65</b>	<b>118</b>	<b>183</b>	<b>77</b>	<b>158</b>	<b>235</b>	<b>240</b>	<b>487</b>	<b>727</b>
% of Total Full-time Positions	3%	4%	4%	4%	5%	5%	5%	16%	14%

Note:

\* FY22 includes 152 pending retirements with effective date 7/1/22

# Unrestricted Net Position (UNP) - Balances



**Notes:**

UNP balances do not reflect the following GASB adjustments:

- GASB 68 Adjustment for Pension Liability
- Cumulative GASB 75 Adjustment for OPEB Liability



# FY2023 Challenges and Opportunities

- ✓ Growth in revenue and enrollment
- ✓ Efficiencies and cost management requires evaluation of:
  - ❖ financial performance of academic programs and functions.
  - ❖ filling in vacant positions in critical areas due to large number of retirements.
  - ❖ services that might be shared among all institutions to provide system-wide cost savings.
  - ❖ opportunities to create incentives to drive efficiencies and effectiveness.

**FY2024 / FY2025 Biennium Operating and Capital Budget Submission**

For each new two-year state budget, we are required to provide detailed estimates of our “current-services” funding requirements to the Governor’s budget office. These requirements reflect current law and administrative practice and serve as a starting point for any changes that the Governor might propose or that might be implemented by the legislature next spring. In addition, we must provide a two-year request for capital authorizations. These submissions are required by September 1<sup>st</sup> each biennium, but staff requests that the Board approve these initial budget submissions.

These “current services” estimates also provide staff and the Board with our first look at the budget challenges we will face in the immediate future. The outlook is grim: revenues under current law and reflecting current enrollment will drop by \$90 million while inflation, utilities, and fringes add to expenses. Barring budgetary changes or additional revenue from the state or students, staff projects system-wide deficits of \$106.5 million in FY 2024 and \$115.8 million in the following year.

The system leadership has begun to work with individual campuses to develop realistic plans to address these remarkable shortfalls.

**Operating Budget**

The baseline biennial budget request was developed using OPM guidelines and instructions and represents our current services with applied assumptions to the FY2023 revised budget and forecasting for the next two years, FY2024/FY2025.

Based on current funding, the Baseline General Fund request includes the impacts of last year’s SEBAC agreement and technical adjustments. Operating costs for facilities that are scheduled to open during the biennium represent \$2.4 million and \$3.1 million in FY2024 and FY2025 respectively. Additional funds for operations support to cover CSCU’s projected shortfall which reflects the expiration of Higher Education Emergency Relief and American Rescue Plan Act federal funds provided to all CSCU institutions to supplement loss revenue, student financial aid, lecturers (PTLs) cost, public safety costs, equipment and additional costs associated with the continuing COVID-19 pandemic.



# STAFF REPORT

# FINANCE & INFRASTRUCTURE COMMITTEE

<i>\$ Millions</i>	<b>FY2023</b>	<b>FY2024</b>	<b>FY2025</b>
	<b>Approved</b>	<b>Request</b>	<b>Request</b>
State Appropriations	\$350.9	\$366.5	\$366.5
GF Fringe Paid by State	336.0	371.4	380.9
State Appropriation for Developmental Education	9.9	10.3	10.3
State Appropriation for Outcomes Based Funding	1.3	1.4	1.4
State Appropriation for O'Neil Chair	0.3	0.3	0.3
Deficiency Funding for Wages (Leg. Source ARPA FY23)	24.0	-	-
Provide Support for Salary Cost of the 27th Payroll	10.0	-	-
Provide Operations Support Through Short-Term Recovery Fund:	118.0	106.5	115.8
Operating Fund Fringe Benefits Paid by State	64.5	64.5	64.5
Operating Costs for New Facilities	-	2.4	2.5
<b>Total Baseline Budget Request</b>	<b>\$915.0</b>	<b>\$923.4</b>	<b>\$942.2</b>

In developing the biennium baseline budget, anticipated costs were based on assumptions applied to FY2023 revised budget adjusted for lump-sum payments, retirements, retro payments and 27<sup>th</sup> payroll, as outlined below:

- Operating fund resources from tuition and fees revenue were projected to increase each year by 3% at State Universities, 5% at CT State Colleges and 2% at Charter Oak State College.
- FY2024 personnel cost includes an expected 4.5% increase in salary to CSCU full-time and part-time employees represented by bargaining units and non-represented employees. Our projection also includes the student labor increase to reflect statutory minimum wage increases for FY2023 and FY2024 of 7.7% and 7.1% respectively. For 2025, personnel cost was projected flat as the current labor agreement includes a reopener for wages in FY2024.
- Fringe benefits cost was estimated to increase by 5% for each year of the biennium, FY2024 and FY2025.
- Other operating expenditures were projected based on OPM's guidance on inflationary factors, using a 2.2% increase for FY2024 and a 1.7% increase for FY2025.

The CSCU revenue, expenditures and projected shortfall for CSCU are presented in Attachment A and summarized below.

### CONNECTICUT STATE COLLEGES & UNIVERSITIES

FY24/FY25 Biennium Submittal - Baseline Operating Budget

*\$ Millions*

Account Name	FY2023	Baseline Operating Budget	
	Rev Budget	FY2024	FY2025
<b>Total Revenue</b>	\$1,513.0	\$1,423.4	\$1,450.1
<b>Expenditures:</b>			
Personnel Services	695.6	694.8	694.8
Fringe Benefits	483.3	504.4	529.6
<b>Total PS and Fringe Benefits</b>	1,178.9	1,199.2	1,224.5
Other Expenses	286.6	299.9	310.9
Transfers	36.4	30.8	30.6
<b>Net Change</b>	<u>\$11.0</u>	<u>(\$106.5)</u>	<u>(\$115.8)</u>

**Capital Request**

The biennial capital request continues our programs of Code Compliance and Infrastructure Improvements in order to maintain our sizeable investment in state assets. The near-term priorities of the system are focused not to increase capacity, but rather modify and improve use of existing facilities. Replacement occurs when upgrades are less feasible than new construction. Notable exceptions that will increase instructional space and promote student needs are Eastern's Sport Center and Southern's Police Facility.

Major modifications and space improvements include:

- Naugatuck Valley Kinney Hall renovations,
- Asnuntuck phase 1 improvements,
- Middlesex Wheaton and Snow Hall renovations,
- Various renovations at Southern,
- Improvements to Welte and Kaiser at Central,
- Athletic field improvements at Western
- Significant other infrastructure improvements across the system.

All project funding requests are consistent with each institution's most current Master Plan. Other than an annual general bond fund request of Code Compliance/Infrastructure Improvement funds for Auxiliary Service facilities, this funding request excludes all other Auxiliary Service requests that are funded through CHEFA revenue bonds. In addition, as part of the CSCU Code Compliance/Infrastructure Improvement Program, we continue to request modest sums each year to continue to enhance the safety features of our buildings in accordance with the recommendations of our safety experts.

The CSCU Capital Budget Request for FY 24 and FY 25 is presented in Attachments B and C.

**RECOMMENDATION**

Approve the FY24/FY25 Biennium Baseline Operating Fund and Capital Requests as presented.

9/14/22 Finance & Infrastructure Committee  
9/22/22 Board of Regents

**ATTACHMENTS:**

Attachment A – FY24-FY25 Biennium Submittal - Baseline Operating Budget

Attachment B – FY24-FY25 Capital Budget Request

Attachment C – FY24-25 Project Descriptions

# CONNECTICUT STATE COLLEGES & UNIVERSITIES

Attachment A

FY24/FY25 Biennium Submittal - Baseline Operating Budget

\$ millions

Account Name	FY23 Rev Budget	Baseline Operating Budget		FY24 vs. FY23 Rev Budget Inc (Dec)		FY25 vs. FY24 Inc (Dec)	
		FY24 Budget	FY25 Budget	Inc (Dec)		Inc (Dec)	
<b>Revenue</b>							
Tuition (Gross)	274.4	284.4	295.1	10.0	3.6%	10.6	3.7%
Student Fees	223.6	225.7	230.7	2.1	0.9%	4.9	2.2%
State Appropriations	350.9	366.5	366.5	15.6	4.4%	-	0.0%
Fringe Benefits Paid By State	336.0	371.4	380.9	35.3	10.5%	9.5	2.6%
State Appropriation (Dev Edu & Outcomes-Based Funding)	11.6	12.2	12.6	0.5	4.7%	0.4	3.7%
Operating Fund Fringe Benefits Paid by State	64.5	64.5	64.5	0.0	0.0%	-	0.0%
One Time Funding	152.0	-	-	(152.0)	-100.0%	-	NA
CARES Act Funding: HEERF Institutional nd ARPA	5.0	-	-	(5.0)	-100.0%	-	NA
Housing	59.8	62.1	63.1	2.4	3.9%	0.9	1.5%
Food	28.5	29.3	29.7	0.8	3.0%	0.4	1.3%
All Other Revenue	15.7	15.7	15.7	(0.0)	0.0%	0.0	0.1%
Less: Contra Revenue	(9.1)	(8.5)	(8.6)	0.6	-6.8%	(0.1)	1.0%
<b>Total Revenue</b>	<b>1,513.0</b>	<b>1,423.4</b>	<b>1,450.1</b>	<b>(89.6)</b>	<b>-5.9%</b>	<b>26.8</b>	<b>1.9%</b>
<b>Expenditures:</b>							
Personnel Services	695.6	694.8	694.8	(0.8)	-0.1%	-	0.0%
Fringe Benefits	483.3	504.4	529.6	21.1	4.4%	25.2	5.0%
<b>Total Personnel Services &amp; Fringe Benefits</b>	<b>1,178.9</b>	<b>1,199.2</b>	<b>1,224.5</b>	<b>20.3</b>	<b>1.7%</b>	<b>25.2</b>	<b>2.1%</b>
Other Expenses	286.6	299.9	310.9	13.3	4.6%	11.0	3.7%
<b>Total Expenditures</b>	<b>1,465.5</b>	<b>1,499.1</b>	<b>1,535.3</b>	<b>33.6</b>	<b>2.3%</b>	<b>36.2</b>	<b>2.4%</b>
<b>Addition to (Use of) Funds Before Adjustments</b>	<b>47.5</b>	<b>(75.7)</b>	<b>(85.2)</b>	<b>(123.2)</b>	<b>-259.6%</b>	<b>(9.4)</b>	<b>12.5%</b>
CSU Net Transfers	(36.0)	(30.3)	(30.1)	5.7	-15.8%	0.3	-0.8%
CCC Net Transfers	-	-	-	-	NA	-	NA
Charter Oak Net Transfers	(0.4)	(0.5)	(0.5)	(0.0)	9.5%	(0.0)	5.0%
<b>Net Change</b>	<b>11.0</b>	<b>(106.5)</b>	<b>(115.8)</b>	<b>(117.6)</b>	<b>-1067.6%</b>	<b>(9.2)</b>	<b>8.6%</b>

**CONNECTICUT STATE UNIVERSITIES****FY24/FY25 Biennium Submittal - Baseline Operating Budget**

\$ millions

Account Name	FY23 Rev Budget	Baseline Operating Budget		FY24 vs. FY23 Rev Budget Inc (Dec)		FY25 vs. FY24 Inc (Dec)	
		FY24 Budget	FY25 Budget	Inc (Dec)		Inc (Dec)	
<b>Revenue</b>							
Tuition (Gross)	156.3	160.4	165.2	4.1	2.6%	4.8	3.0%
Student Fees	169.1	171.2	176.2	2.1	1.3%	5.0	2.9%
State Appropriations	174.4	182.2	182.2	7.8	4.5%	-	0.0%
State Appropriation (Dev Education & O'Neil Chair)	2.0	2.1	2.1	0.1	3.8%	-	0.0%
Fringe Benefits Paid By State	167.7	185.5	185.7	17.8	10.6%	0.2	0.1%
Operating Fund Fringe Benefits Paid by State	25.2	25.2	25.2	0.0	0.0%	-	0.0%
One Time Funding	86.2	-	-	(86.2)	-100.0%	-	NA
CARES Act Funding: HEERF Institutional nd ARPA	2.5	-	-	(2.5)	-100.0%	-	NA
Housing	59.8	62.1	63.1	2.4	3.9%	0.9	1.5%
Food	28.5	29.3	29.7	0.8	3.0%	0.4	1.3%
All Other Revenue	11.7	11.7	11.7	-	0.0%	0.0	0.1%
Less: Contra Revenue	(7.2)	(6.6)	(6.7)	0.6	-8.7%	(0.1)	1.4%
<b>Total Revenue</b>	<b>876.1</b>	<b>823.1</b>	<b>834.4</b>	<b>(52.9)</b>	<b>-6.0%</b>	<b>11.2</b>	<b>1.4%</b>
<b>Expenditures:</b>							
<b>Personnel Services</b>	383.5	380.9	380.9	(2.6)	-0.7%	-	0.0%
<b>Fringe Benefits</b>	266.0	275.0	288.7	9.0	3.4%	13.7	5.0%
<b>Total Personnel Services &amp; Fringe Benefits</b>	649.5	655.9	669.6	6.4	1.0%	13.7	2.1%
<b>Other Expenses</b>	184.0	193.8	201.6	9.8	5.3%	7.8	4.0%
<b>Total Expenditures</b>	<b>833.6</b>	<b>849.7</b>	<b>871.3</b>	<b>16.2</b>	<b>1.9%</b>	<b>21.5</b>	<b>2.5%</b>
<b>Addition to (Use of) Funds Before Adjustments</b>	<b>42.5</b>	<b>(26.6)</b>	<b>(36.9)</b>	<b>(69.1)</b>	<b>-162.6%</b>	<b>(10.3)</b>	<b>38.8%</b>
<b>Total CSU Transfers</b>	(36.0)	(30.3)	(30.1)	5.7	-15.8%	0.3	-0.8%
<b>Net Change</b>	<b>6.5</b>	<b>(56.9)</b>	<b>(67.0)</b>	<b>(63.4)</b>	<b>(9.8)</b>	<b>(10.1)</b>	<b>0.2</b>

## CONNECTICUT STATE COMMUNITY COLLEGE

## FY24/FY25 Biennium Submittal - Baseline Operating Budget

\$ millions

Account Name	FY23 Rev Budget	Baseline Operating Budget		FY24 vs. FY23 Rev Budget		FY25 vs. FY24	
		FY24 Budget	FY25 Budget	Inc (Dec)		Inc (Dec)	
<b>Revenue</b>							
Tuition (Gross)	106.8	112.1	117.7	5.3	5.0%	5.6	5.0%
Student Fees	54.1	54.1	54.1	-	0.0%	-	0.0%
State Appropriations	172.5	180.2	180.2	7.8	4.5%	-	0.0%
State Appropriation (Dev Edu & Outcomes-Based Funding)	9.5	9.9	10.4	0.5	5.0%	0.4	4.5%
Fringe Benefits Paid By State	164.3	181.5	190.6	17.2	10.5%	9.1	5.0%
Operating Fund Fringe Benefits Paid by State	38.4	38.4	38.4	-	0.0%	-	0.0%
One Time Funding	64.6	-	-	(64.6)	-100.0%	-	NA
CARES Act Funding: HEERF Institutional nd ARPA	2.4	-	-	(2.4)	-100.0%	-	NA
All Other Revenue	3.6	3.6	3.6	(0.0)	0.0%	-	0.0%
Less: Contra Revenue	(1.9)	(1.9)	(1.9)	(0.0)	0.0%	-	0.0%
<b>Total Revenue</b>	<b>614.2</b>	<b>577.9</b>	<b>593.1</b>	<b>(36.3)</b>	<b>-5.9%</b>	<b>15.1</b>	<b>2.6%</b>
<b>Expenditures:</b>	-	-	-				
<b>Personnel Services</b>	301.5	303.0	303.0	1.5	0.5%	-	0.0%
<b>Fringe Benefits</b>	210.3	221.9	233.0	11.6	5.5%	11.1	5.0%
<b>Total Personnel Services &amp; Fringe Benefits</b>	511.8	524.9	536.0	13.1	2.6%	11.1	2.1%
<b>Other Expenses</b>	97.9	101.2	104.3	3.3	3.4%	3.1	3.1%
<b>Total Expenditures</b>	<b>609.6</b>	<b>626.1</b>	<b>640.3</b>	<b>16.4</b>	<b>2.7%</b>	<b>14.2</b>	<b>2.3%</b>
<b>Addition to (Use of) Funds Before Adjustments</b>	<b>4.5</b>	<b>(48.1)</b>	<b>(47.2)</b>	<b>(52.7)</b>	<b>-1160.5%</b>	<b>0.9</b>	<b>-1.9%</b>
<b>Total Transfers</b>	-	-	-	-	NA	-	NA
<b>Net Change</b>	<b>4.5</b>	<b>(48.1)</b>	<b>(47.2)</b>	<b>(52.7)</b>	<b>(11.6)</b>	<b>0.9</b>	<b>(0.0)</b>

## CHARTER OAK STATE COLLEGE

## FY24/FY25 Biennium Submittal - Baseline Operating Budget

\$ millions

Account Name	FY23 Rev Budget	Baseline Operating Budget		FY24 vs. FY23 Rev Budget Inc (Dec)		FY25 vs. FY24 Inc (Dec)	
		FY24 Budget	FY25 Budget	Inc (Dec)		Inc (Dec)	
<b>Revenue</b>							
Tuition (Gross)	11.4	11.9	12.2	0.6	5.0%	0.2	2.0%
Student Fees	0.5	0.4	0.4	(0.1)	-12.2%	(0.0)	-5.0%
State Appropriations	3.7	3.7	3.7	-	0.0%	-	0.0%
Additional State Approp (Graduation Fee Waiver)	0.1	0.1	0.1	-	0.0%	-	0.0%
Fringe Benefits Paid By State	3.6	3.9	4.1	0.3	8.2%	0.2	5.0%
Operating Fund Fringe Benefits Paid by State	1.0	1.0	1.0	-	0.0%	-	0.0%
One Time Funding	1.2	-	-	(1.2)	-100.0%	-	NA
CARES Act Funding: HEERF Institutional nd ARPA	0.1	-	-	(0.1)	-100.0%	-	NA
All Other Revenue	0.4	0.4	0.4	-	0.0%	-	0.0%
<b>Total Revenue</b>	<b>21.9</b>	<b>21.5</b>	<b>21.9</b>	<b>(0.5)</b>	<b>-2.1%</b>	<b>0.4</b>	<b>1.9%</b>
<b>Expenditures:</b>	-	-	-				
<b>Personnel Services</b>	10.2	10.4	10.4	0.3	2.7%	-	0.0%
<b>Fringe Benefits</b>	6.7	7.2	7.5	0.5	7.8%	0.4	5.0%
<b>Total Personnel Services &amp; Fringe Benefits</b>	16.8	17.6	18.0	0.8	4.7%	0.4	2.0%
<b>Other Expenses</b>	4.7	4.8	4.9	0.1	3.2%	0.1	1.9%
<b>Total Expenditures</b>	<b>21.5</b>	<b>22.5</b>	<b>22.9</b>	<b>0.9</b>	<b>4.4%</b>	<b>0.5</b>	<b>2.0%</b>
<b>Addition to (Use of) Funds Before Adjustments</b>	<b>0.4</b>	<b>(1.0)</b>	<b>(1.0)</b>	<b>(1.4)</b>	<b>-345.4%</b>	<b>(0.0)</b>	<b>3.5%</b>
<b>Total Transfers</b>	(0.4)	(0.5)	(0.5)	(0.0)	9.5%	(0.0)	5.0%
<b>Net Change</b>	<b>(0.0)</b>	<b>(1.5)</b>	<b>(1.5)</b>	<b>(1.5)</b>	<b>N.A.</b>	<b>(0.1)</b>	<b>4.0%</b>



BOARD OF REGENTS

FY24/FY25 Biennium Submittal - Baseline Operating Budget  
\$ millions

Account Name	FY23 Rev Budget	Baseline Operating Budget		FY24 vs. FY23 Rev Budget Inc (Dec)		FY25 vs. FY24 Inc (Dec)	
		FY24 Budget	FY25 Budget	Inc (Dec)		Inc (Dec)	
Revenue							
State Appropriations	0.5	0.5	0.5	-	0.0%	-	0.0%
Fringe Benefits Paid By State	0.3	0.4	0.4	0.0	9.7%	0.0	5.0%
Total Revenue	0.8	0.8	0.9	0.0	4.2%	0.0	2.3%
Expenditures:	0.4	0.4	0.4				
Personnel Services:	0.5	0.5	0.5	0.0	4.5%	-	0.0%
Fringe Benefits	0.3	0.4	0.4	0.0	9.7%	0.0	5.0%
Total Personnel Services & Fringe Benefits	0.8	0.9	0.9	0.1	6.8%	0.0	2.2%
Other Expenses	-	-	-	-	NA	-	NA
Total Expenditures	0.8	0.9	0.9	0.1	6.8%	0.0	2.2%
Net Change	-	(0.0)	(0.0)	(0.0)		(0.0)	

# CAPITAL BUDGET REQUEST

## BOR77700--Connecticut State Colleges and Universities

Title	Request YR 2024	Request YR 2025
Code Compliance/Infrastructure Improvements Program – Connecticut State Community Colleges, Charter Oak State College & System Office	\$22,493,067	\$23,055,393
Code Compliance/Infrastructure Improvements Program – Connecticut State Universities	\$25,020,816	\$25,646,337
Infrastructure Technology & Telecommunications Upgrades – Connecticut State Colleges and Universities	\$16,450,000	\$9,000,000
New and Replacement Equipment Program – Connecticut State Community Colleges, Charter Oak and System Office	\$13,316,800	\$13,649,720
New and Replacement Equipment Program – Connecticut State Universities	\$15,153,600	\$15,532,440
Security Improvement Program – Connecticut State Community Colleges, Charter Oak State College and System Office	\$3,000,000	\$3,000,000
Advanced Manufacturing/Emerging Technology Center Program – Connecticut State Community Colleges	\$3,444,000	\$3,530,100
Energy Efficiency Program – Connecticut State Colleges and Universities	\$5,000,000	\$0
Land and Property Acquisition Program – System-Wide Initiative	\$0	\$3,000,000
Naugatuck Valley Community College – Renovate Kinney Hall	\$63,214,331	\$0
Asnuntuck Community College – Phase 1 Campus Renovations	\$0	\$39,683,062
Naugatuck Community College – ADA Compliance Project	\$5,000,000	\$0
Middlesex Community College - Wheaton/Snow Building Renovations and Addition	\$0	\$51,544,441
Northwestern Community College - Greenwoods Hall Renovations	\$0	\$23,699,466
Quinebaug Valley Community College - New Maintenance Garage	\$4,523,585	\$0
Northwestern Community College – Roof and Window Replacements	\$3,500,000	\$0
Norwalk Community College – Facility Improvements	\$8,000,000	\$0
Middlesex Community College – Founders Hall Renovations and Site Improvements	\$1,700,580	\$0
Alterations/Improvements to Auxiliary Service Facilities – Connecticut State Universities	\$10,000,000	\$10,200,000
Southern Connecticut State University – East & West Campus High Temperature Hot Water (HTHW) Replacement	\$1,571,933	\$4,000,000
Southern Connecticut State University – Lyman Center for the Performing Arts & Moore Fieldhouse Mechanical/Electrical Improvements and Façade Repairs	\$3,324,006	\$3,500,000
Western Connecticut State University – Campus-Wide Infrastructure & Campus Improvement Program	\$15,500,000	\$0
Central Connecticut State University – Kaiser Hall MEP /HVAC Improvements	\$0	\$12,000,000
Central Connecticut State University – Welte Hall Renovations	\$0	\$8,000,000
Eastern Connecticut State University – Sports Center	\$11,492,783	\$0
Eastern Connecticut State University – Physical Plant Improvements	\$3,570,000	\$8,596,301
Southern Connecticut State University – University Police Station	\$0	\$1,377,935
Western Connecticut State University – Westside Classroom Building Demolition	\$0	\$7,057,083
<b>TOTALS</b>	<b>\$235,275,501</b>	<b>\$266,072,278</b>

CSCU FY 2024 - FY 2025 Biennium Budget

Project Title  (a)	Universities & Colleges	Priority	Constructed (year)	Project Area (S.F.)	New Capacity (S.F.)	Programs Supported					Total Estimated Project Cost	Previously Authorized	FY24-FY25 BIENNIUM REQUEST		Biennium Request Total
						Engineering	Education	Nursing	Workforce Development	Infrastructure					
College & University Program Funding															
Code Compliance/Infrastructure Improvements	Colleges/Charter Oak/System Office	1		4,446,252		x	x	x	x	x	\$ 251,998,414		\$ 22,493,067	\$ 23,055,393	\$ 45,548,460
Code Compliance/Infrastructure Improvements	Universities	2		13,420,949		x	x	x	x	x	\$ 280,317,757		\$ 25,020,816	\$ 25,646,337	\$ 50,667,153
Telecommunications Infrastructure Upgrade	System	3		17,867,201		x	x	x	x	x	\$ 104,075,043		\$ 16,450,000	\$ 9,000,000	\$ 25,450,000
New & Replacement Equipment Program	Colleges/Charter Oak/System Office	4		4,446,252		x	x	x	x	x	\$ 149,193,194		\$ 13,316,800	13,649,720	\$ 26,966,520
New & Replacement Equipment Program	Universities	5		13,420,949		x	x	x	x	x	\$ 169,771,566		\$ 15,153,600	15,532,440	\$ 30,686,040
Security Improvements Program	Colleges/Charter Oak/System Office	6		4,446,252		x	x	x	x	x	\$ 6,000,000		\$ 3,000,000	\$ 3,000,000	\$ 6,000,000
Advanced Manufacturing Program	Colleges	7							x		\$ 38,584,447		\$ 3,444,000	3,530,100	\$ 6,974,100
Energy Efficiency Program	System	8		17,867,201						X	\$ 25,000,000		\$ 5,000,000		\$ 5,000,000
Property Acquisition Program	System	9									\$ 9,000,000			\$ 3,000,000	\$ 3,000,000
College & University Infrastructure Improvement Programs Subtotals											\$ 1,314,258,177	\$ -	\$ 103,878,283	\$ 96,413,990	\$ 200,292,273
College Capital Project Funding															
Kinney Hall Renovations from FY25 to FY24	Naugatuck	1	1977	71,940			x				\$ 69,214,331	\$ 6,000,000	\$ 63,214,331		\$ 63,214,331
Renovations, Improvement - Phase 1	Asnuntuck	2	1966*	51,930		x	x		x		\$ 43,483,062	\$ 3,800,000		\$ 39,683,062	\$ 39,683,062
Campus ADA Improvements	Naugatuck	3	1977	426,652							\$ 10,000,000	\$ 5,000,000	\$ 5,000,000		\$ 5,000,000
Wheaton & Snow Renovations	Middlesex	4	1973	52,000	15,000	x	x				\$ 56,247,894	\$ 4,703,453		\$ 51,544,441	\$ 51,544,441
Greenwoods Hall Renovation	Northwestern	5	1927/1990	29,200			x	x			\$ 26,385,283	\$ 2,685,817		\$ 23,699,466	\$ 23,699,466
New Maintenance and Office Building	Quinebaug	6			5,500						\$ 4,999,673	\$ 476,088	\$ 4,523,585		\$ 4,523,585
Campus Window & Roof Replacement	Northwestern	7	1895/2002	68,449						X	\$ 3,500,000		\$ 3,500,000		\$ 3,500,000

CSCU FY 2024 - FY 2025 Biennium Budget

Attachment B

Project Title  (a)	Universities & Colleges	Priority	Constructed (year)	Project Area (S.F.)	New Capacity (S.F.)	Programs Supported					Total Estimated Project Cost	Previously Authorized  Funds	FY24-FY25 BIENNIUM REQUEST		Biennium Request Total
						Engineering	Education	Nursing	Workforce Development	Infrastructure					
Campus Wide Facility Improvements	Norwalk	8	1992-2005	350,765						X	\$ 8,000,000		\$ 8,000,000		\$ 8,000,000
Founders Hall Renovation & Site Improvements	Middlesex	9	1972	25,000	16,500						\$ 23,889,420		\$ 1,700,580		\$ 1,700,580
College Capital Improvement Program Subtotals											\$ 668,665,260	\$ 41,265,358	\$ 85,938,496	\$ 114,926,969	\$ 200,865,465
* indicates some improvements from listed date															
University Capital Project Funding															
Auxiliary Service Projects	Universities	1		4,584,340						x	\$ 109,704,000		\$ 10,000,000	\$ 10,200,000	\$ 20,200,000
East & West Campus HTHW Replacement	Southern	2	2000							X	\$ 5,571,933		\$ 1,571,933	\$ 4,000,000	\$ 5,571,933
Lyman Hall, Earl Hall & Moore Field House Improvements - Mechanical/Electrical & Facade Renovations	Southern	3	67*/93/13							X	\$ 6,824,006		\$ 3,324,006	\$ 3,500,000	\$ 6,824,006
Athletic Turf, Field & Misc. Improvements	Western	4	1998							X	\$ 15,500,000		\$ 15,500,000		\$ 15,500,000
Kaiser Hall MEP HVAC Improvements	Central	5	1965*/1982	132,348						X	\$ 12,000,000			\$ 12,000,000	\$ 12,000,000
Renovations to Welte Hall	Central	6	1964*/1995	53,911			x				\$ 8,000,000			\$ 8,000,000	\$ 8,000,000
Sports Center	Eastern	7	1973*/1998	132,000							\$ 129,048,712		\$ 11,492,783		\$ 11,492,783
Physical Plant & Campus-Wide Mechanical Improvements	Eastern	8	1970/1995	5,735						X	\$ 12,166,301		\$ 3,570,000	\$ 8,596,301	\$ 12,166,301
University Police Facility-Wintergreen Avenue	Southern	9			10,300					X	\$ 9,511,122			\$ 1,377,935	\$ 1,377,935
Westside Classroom Building Demolition	Western	10	1981	94,159							\$ 7,057,083			\$ 7,057,083	\$ 7,057,083
University Capital Improvement Program Subtotals													\$ 45,458,723	\$ 54,731,319	\$ 100,190,041
			* indicates some improvements from listed date												
College & University Capital Improvement Program Totals											\$ 1,982,923,437	\$ 41,265,358	\$ 235,275,502	\$ 266,072,278	\$ 501,347,780

## Connecticut State Colleges and Universities FY 2024 – FY 2025 Capital Program Biennium Budget

### **Program Funding Requests**

#### **Code Compliance/Infrastructure Improvements Program**

- **Connecticut State Community Colleges, Charter Oak State College & System Office  
FY 24 - \$22,493,067 & FY 25 \$23,055,393**
  - **Priority #1**
  - **Authorization Language:** Funding request for Ongoing program
  - **Justification:** Annual facility reinvestment funding for the Community College, Charter Oak College & System Office deferred maintenance, academic enhancement, energy conservation and facility improvement program
  - **Program:** Physical Plant
  - **Prior State Authorizations:** Ongoing program
  
- **Connecticut State Universities (FY 24 - \$25,020,816 & FY 25 - \$25,646,337)**
  - **Priority #2**
  - **Authorization Language:** Funding request for Ongoing program
  - **Justification:** Annual facility reinvestment funding for the University deferred maintenance, academic enhancement, energy conservation and facility improvement program
  - **Program:** Physical Plant
  - **Prior State Authorizations:** Ongoing program

Program budgets are developed and updated from, but not limited to, historic institutional requests, benchmarking against other higher ed. institutions, physical site evaluations and prior studies. In combination, these efforts enable the development of a system-wide long term Code Compliance/Infrastructure improvement program. Earmarked funding for individual projects and programs is established for academic enhancements, life safety improvements, facility needs, energy conservation, studies and other facility-based evaluations and improvements. Annual budget and distribution of funds to each college and university are factored from a prorated basis of total square feet and average campus age. The funding distribution model accurately represents appropriate budget thresholds for minor academic enhancements and facility improvements that promote a systematic multi-faceted approach of maintaining high academic and facility standards while decreasing long term spending exposures.

Examples of projects funded through this program are modifications and restoration of interior and exterior academic and support facilities, including the upgrading of

building envelopes; replacement of aging building systems, including fire, safety and security systems, utility systems and mechanical systems; and exterior grounds improvements including parking lot and road resurfacing, repair or installation of site stairs, ramps, plaza decks, sidewalks, parking areas, landscaping, signage, exterior lighting, site utilities and outdoor athletic and recreation facilities. The program also provides for the implementation of energy conservation measures, hazard risk mitigation and changes necessary to bring facilities into compliance with state and federal fire, health, safety and accessible access codes and regulations. Also addressed are improvements to academic and support spaces in existing facilities that enhance academic performance.

- **Connecticut State College & University Infrastructure Technology & Telecommunications Upgrades FY 24 - \$16,450,000 & FY 25 - \$9,000,000**
  - **Priority #3**
  - **Authorization Language:** Funding request for Ongoing program
  - **Justification:** Annual facility reinvestment funding for the University differed maintenance program
  - **Program:** System-Wide Infrastructure Technology Upgrades
  - **Prior State Authorizations:** Ongoing program

This investment program is an ongoing effort to sustain technology services to all CSCU institutions and the CSCU System Office. System-wide technology improvements under this investment program will be managed and deployed from the System Office level. Major examples of projects include both software and hardware initiatives. Important system-wide projects within this request include:

1. **Campus Switching Upgrade:** CSCU continues to upgrade the network switch infrastructure begun in FY22, replacing several hundred core, data center and edge switches across the Community Colleges. Failure to complete this upgrade of critical infrastructure will result in failures of core network services (e.g., Internet access, voice services, health and safety communications, etc.) and establish a major security risk for the Community Colleges.
2. **Data Center Relocation:** The main data center providing services to the Connecticut State Colleges and Universities System Office is currently located at 61 Woodland Street, Hartford. During FY24/25, it is anticipated that DAS will begin closing 61 Woodland St. and the CSCU System Office will be relocated to a location to be determined. Part of this request will fund the relocation of the CSCU's data center currently housed at 61 Woodland St.
3. **External Wireless Infrastructure Expansion:** During the pandemic, campus learning environments and operations shifted from wired classrooms/common areas to mobile modalities to learn and complete

business transactions. This mobile modality includes the extension of wireless services to outdoor college campus areas.

- **College, Charter Oak and System Office New and Replacement Equipment Program**  
FY 24 - \$13,316,800 & FY 25 - \$13,649,720
  - **Priority #4**
  - **Authorization Language:** Funding request for Ongoing program
  - **Justification:** Annual reinvestment funding for the Community Colleges, Charter Oak State College & System Office for new and replacement equipment
  - **Program:** Coordination of Higher Education
  - **Prior State Authorizations:** Ongoing Program
- **University New and Replacement Equipment Program**  
FY 24 - \$15,153,600 & FY 25 - \$15,532,440
  - **Priority #5**
  - **Authorization Language:** Funding request for Ongoing program
  - **Justification:** Annual reinvestment funding for the Universities new and replacement equipment
  - **Program:** Coordination of Higher Education
  - **Prior State Authorizations:** Ongoing program

This program provides funds for the purchase of new and replacement equipment for the 12 Community Colleges, 4 Universities, Charter Oak and the System Office. The equipment will support instruction, student services and administrative functions including classroom technology, telecommunications, educational enhancements, general office, computer (both academic and administrative), physical plant, media services, laboratory equipment and System initiatives.

- **College, Charter Oak State College and System Office Security Improvement Program**  
FY 24 - \$3,000,000 & FY 25 - \$3,000,000
  - **Priority #6**
  - **Authorization Language:** Community College, Charter Oak State College and System Office Security Improvement Program
  - **Justification:** Community College, Charter Oak and System Office Security Improvement Program that will increase the active and passive level of security at each campus
  - **Program:** Safety and Security Program
  - **Prior State Authorizations:** Ongoing program

The System Office previously completed a comprehensive security analysis of the 12 Community Colleges. The study highlighted both passive and active opportunities to

raise the level of security at each campus. Opportunities highlighted early warning systems, deterrents and quick response enablers. This funding will allow for the design and implementation of many safety and security measures at each Community College campus, Charter Oak and the System Office. The implementation results will allow for a higher level of safety and security at each campus. Examples of safety and security measures that would be provided include, lighting, surveillance cameras, license plate identification systems, vehicle deterrent systems, security enforcement equipment, security related transportation, fencing, electronic and mechanical door hardware, and ballistic resistant glass. This funding supports a multi-year security improvement program.

- **College Advanced Manufacturing/Emerging Technology Center Program**  
FY 24 - \$3,444,000 & FY 25 - \$3,530,100
  - **Priority #7**
  - **Authorization Language:** Annual Advanced Manufacturing and Emerging Technology program funding
  - **Justification:** Annual program funding that responds to state workforce educational and instructional needs
  - **Program:** Coordination of Higher Education
  - **Prior State Authorizations:** Ongoing program

The future development of advanced manufacturing employment in Connecticut is contingent, in large measure, on the collective ability of the CSCU to develop viable, fluid technology programming and produce literally thousands of graduates annually able to transition successfully to career employment opportunities in the private sector. Without question, Connecticut is in a position to both stabilize and expand its current manufacturing employment based on a workforce of more than 160,000 trained employees. Reshoring has become a reality, local major industry is in major growth modalities, and emerging technologies are beginning to take root and will require more investment and renewed commitment by State Government and higher education. Prior state funding has initiated and/or supported Advanced Manufacturing programs at 7 of the Community Colleges in addition to 3 off campus instructional centers.

- **System – Energy Efficiency Program**  
FY 24 - \$5,000,000
  - **Priority #8**
  - **Authorization Language:** Program Funding Request
  - **Justification:** Facility reinvestment funding for the University energy conservation effort
  - **Program:** Physical Plant
  - **Prior State Authorizations:** None



This multi-year program compressively addresses capital improvements related to energy conservation efforts throughout the CSCU system. This program reduces energy consumption, reduces future deferred maintenance expenditures and drives down operating costs. The payback on investment for individual improvements typically range within 3-10 years. Examples of major improvements include lighting retrofits, installation of high efficiency motors, automated building controls, boiler replacements, replacement of antiquated inefficient mechanical equipment and building retro-commissioning and possible geothermal installations.

- **Land and Property Acquisition Program – System-Wide Initiative**

**FY 25 - \$3,000,000**

- **Priority #9**
- **Authorization Language:** Land acquisition program funding
- **Justification:** Annual land acquisition program funding
- **Program:** Coordination of Higher Education
- **Prior State Authorizations:** Ongoing program for Universities and new program for Colleges

This program provides an available fund source for the acquisition of strategic properties that meet current and future system-wide academic and facility needs. Land and buildings considered for purchase are located either adjacent or strategic to institutions. It is important that these funds be available to purchase logistically important properties as they become available for acquisition or else they may be sold to private entities and the opportunity for their acquisition made improbable.

## **Community College Capital Funding Requests**

- **Naugatuck Community College – Renovate Kinney Hall**  
**FY 24 - \$63,214,331 (Construction)**
  - **Priority #1**
  - **Authorization Language:** Educational enhancements and code compliance improvements
  - **Justification:** Construction funding for renovation of an academic classroom/office building for academic enhancements, support space, code compliance, asbestos abatement and energy improvements
  - **Program:** Coordination of Higher Education
  - **Prior State Authorizations:** FY 20, \$6,000,000 for design, PA 20-1 Sec 2(j)(4)
  - **Building Constructed/Last Major Update:** 1977

Naugatuck's Facilities Master Plan completed in 2016 identifies major campus needs for academic improvements and facility enhancements. The 72,000 square foot Kinney Hall was constructed as an academic classroom building in 1977. Only minor academic and facility improvements have occurred to this facility since it opened. Required improvements include, but not limited to, restructuring classroom and support space to meet current academic and college demands, code compliance that include ADA and life safety, asbestos abatement, energy conservation and a new roof. Due to environmental concerns with replacing the roof system a temporary roof has been installed on this building until the entire roof deck can be removed, building interior opened to the exterior elements and facility unoccupied during the abatement/roof deck removal and reinstallation process. Resulting from limited life of the temporary roof system and potential interior environmental concerns this is a priority project. This request is for Phase 1 construction of a 3 Phase major campus improvement program.

- **Asnuntuck Community College – Phase 1 Campus Renovations**  
**FY 25 - \$39,683,062 (Construction)**
  - **Priority #2**
  - **Authorization Language:** Educational enhancements and code compliance improvements
  - **Justification:** Construction funding for educational, facility, code compliance and energy improvements
  - **Program:** Coordination of Higher Education
  - **Prior State Authorizations:** FY2017- \$3,800,000 PA 15-1 Sec 21(n)(5)
  - **Building Constructed/Last Major Update:** 1966/1997

Asnuntuck Community College was a former middle school, constructed in 1966, that transitioned to a community college in 1997. Although some investment has occurred with improving the campus much of the facility remains consistent to when the facility

was a middle school. The Facilities Master Plan completed in 2017 identifies a 2 phased opportunity to realign the campus physical state to meet current and projected academic and space needs. For phase 1, major project attributes include relocating the library into the current underutilized gymnasium space in addition to create a second level in the gym space to accommodate an increased need of science lab space. The old library will become office and student services space as well as the antiquated auditorium would be refurbished. This project will renovate more than 50% of the college campus including 1<sup>st</sup> floor classroom space in addition to MEP improvements. Preconstruction for this project was authorized in FY 2017.

- **Naugatuck Community College ADA Compliance Project**

**FY 24 - \$5,000,000 (Design & Construction)**

- **Priority #3**
- **Authorization Language:** ADA compliance project
- **Justification:** Construction funding for ADA compliance
- **Program:** Accessibility
- **Prior State Authorizations:** FY2019- \$5,000,000 PA 17-2 Sec 397(h)(45)
- **Building Constructed/Last Major Update:** 1977

In 2014 the Community Colleges were mandated by the Federal Office of Civil Rights to perform “self-audits” of their facilities and programs regarding compliance with the Americans with Disabilities Act. Subsequently a consultant was retained to further detail the non-compliance issues and overall costs to rectify non-compliance. To date a plan of action for corrective measures has been submitted to the Office of Civil Rights and minor improvements have been completed from available deferred maintenance funds. Non-compliance may place some types of Federal funding to the college at risk. This project will be completed in multiple phases. Phase 1 funding has \$3M allocated of a \$5M authorized at the time of the biennium submission. This request will fund phase 2 construction and miscellaneous improvements. Phase 3 will be a future biennium request, pending approvals of other major Naugatuck projects.

- **Middlesex Community College - Wheaton/Snow Building Renovations and Addition**

**FY 25 - \$51,544,441 (Construction)**

- **Priority #4**
- **Authorization Language:** Code, accessibility and facility improvements
- **Justification:** Construction funding for classroom renovations to antiquated facilities and a new addition to decrease space deficiencies
- **Program:** Coordination of Higher Education
- **Prior State Authorizations:** FY2014- \$4,800,000 PA 18-178 amendment to PA 13-239 (2)(1)(4)
- **Building Constructed/Last Major Update:** 1973

Middlesex Community Colleges Wheaton and Snow buildings were constructed in 1980 with both facilities housing most of the campus classrooms. High utilization rates and only minor space modifications over the last 40 years require both of the facilities undergo comprehensive facility improvements. The improvements will modify spaces so that they meet and exceed current academic and technological needs, are code compliant and are energy efficient. The project also includes a connector between both buildings with a 12,000 square foot swing space building that will house a STEM program as a backfill at the project's completion. Preconstruction funds were authorized under FY 2019.

- **Northwestern Community College - Greenwoods Hall Renovations**  
**FY 25 - \$23,699,466 (Construction)**

- **Priority #5**
- **Authorization Language:** Code, accessibility and facility improvements
- **Justification:** Construction funding for comprehensive renovations of an antiquated facility
- **Program:** Coordination of Higher Education
- **Prior State Authorizations:** FY2018- \$2,685,817 PA 17-2 Sec 378(i)(7)(B)
- **Building Constructed/Last Major Update:** 1927/1990

This project will provide interior renovations and improvements to the 29,200 square foot facility as well as general refurbishments to the buildings mechanical, electrical, fire protection and security systems. Originally constructed in 1927 and partially renovated in the 1980's, with periodic general improvements occurring since, this project will provide a code compliant, energy efficient facility that accommodates current and projected academic needs. Campus site improvements will also occur as part of this project. Preconstruction funding was authorized under FY 2018.

- **Quinebaug Valley Community College - New Maintenance Garage**  
**FY 24 - \$4,523,585 (Construction)**

- **Priority #6**
- **Authorization Language:** Replacement of antiquated facilities
- **Justification:** Construction funding to replace the old maintenance garage and modular office building
- **Program:** Physical Plant
- **Prior State Authorizations:** FY2018- \$476,088 PA 17-2 Sec 378(i)(6)
- **Building Constructed/Last Major Update:** N/A

This college has significantly grown over the past twenty-years. Since its' existing maintenance facility was constructed in the early 90's the campus has grown by more

than 75,000 square feet. Additionally, Quinebaug houses part of the faculty offices in a modular trailer that has exceeded its' useful life. The project calls for the demolition of the antiquated maintenance facility and temporary offices and construction of a new facility that houses both occupancies. Preconstruction services were authorized under FY 2018.

- **Northwestern Community College – Roof and Window Replacements**

**FY 24 - \$3,500,000 (Design & Construction)**

- **Priority #7**
- **Authorization Language:** Infrastructure improvements
- **Justification:** Design and construction funding for campus roof, window and general site improvements.
- **Program:** Physical Plant
- **Prior State Authorizations:** None
- **Building Constructed/Last Major Update:** 1895/2002

Northwestern Community College consists of a variety of buildings that date back as far as 1860. The facilities range from wood framed residential structures; English, Goulet and Duffy Houses, that are now administrative facilities to Founders Hall that was a turn of the century masonry constructed manufacturing facility that now functions as classroom and administrative space. Although these facilities have been well maintained by the college there are a number of significant improvements that are required to support the campus facilities and are costlier than other requested funding allows. Windows that were replaced years ago in office spaces, that were originally residences from the late 1800's, no longer properly operate. At Founders Hall state roof tiles have seen their useful life and are beginning to break off the roof. Even with the roof maintained, this poses a significant safety risk to pedestrians around the building perimeter. Campus walkways will also be improved that include lighting and higher levels of security than currently occurs.

- **Norwalk Community College Facility Improvements**

**FY 24 - \$8,00,000 (Design & Construction)**

- **Priority #8**
- **Authorization Language:** Educational, facility and site improvements
- **Justification:** Design and Construction funding for miscellaneous interior and site improvements
- **Program:** Coordination of Higher Education
- **Prior State Authorizations:** None
- **Building Constructed:** 1992 & 2005

Many interior building components have achieved their useful life and are need of replacement. Much of this project entails building restroom renovations, flooring and ceiling replacements, parking lot resurfacing, exterior security surveillance systems, exterior emergency lockdown door hardware and building minor building structural improvements. Also required are cafeteria improvements due to the prior student services project that did not receive an allocation of the authorized funding. Code Compliance/Infrastructure Improvement Program funding levels are insufficient to complete this work.

- **Middlesex Community College Founders Hall Renovations and Site Improvements**  
**FY24 - \$1,700,580 (design)**
  - **Priority #9**
  - **Authorization Language:** Educational and facility infrastructure improvements
  - **Justification:** Design and Construction funding for antiquated facility improvements
  - **Program:** Coordination of Higher Education
  - **Prior State Authorizations:** None
  - **Building Constructed/Last Major Update:** 1972

Constructed in 1972, Founders Hall is Middlesex's oldest campus building. Currently the facility functions as the college's main administrative building that also houses food service and a Student Center addition. Other than the addition the facility is in dire need of reorganizing spaces to efficiently function as a progressive college facility for student services focusing on registration, financial aid, student retention as well as all administrative support functions. In addition, critical infrastructure improvements are needed. This project includes renovating and separating approximately 25,000 square feet of administrative and student service areas while also providing ADA compliance and major mechanical/electrical/fire protection infrastructure improvements.

## **University Capital Funding Requests**

- **Universities – Alterations/Improvements to Auxiliary Service Facilities**  
FY 24 - \$10,000,000 & FY 25 - \$10,200,000
  - **Priority #1**
  - **Authorization Language:** Funding request for Ongoing program
  - **Justification:** Annual facility reinvestment funding for the University differed maintenance program
  - **Program:** Physical Plant
  - **Prior State Authorizations:** Ongoing program

This program is a continuation of the legislative commitment to provide annual funding from general obligation bonds to finance capital projects impacting residential and other auxiliary service facilities at the four Connecticut State Universities. This funding recognizes the burden placed on students enrolled in the Connecticut State University System who pay fees to service debt for the design and construction of new auxiliary service facilities, as well as renovations and repairs to existing structures, including residence halls, student centers, dining hall facilities and student parking areas. This important program remained unfunded under the last biennium.

- **Southern Connecticut State University – East & West Campus High Temperature Hot Water (HTHW) Replacement**  
FY 24 - \$1,571,933 & FY 25 - \$4,000,000
  - **Priority #2**
  - **Authorization Language:** Infrastructure improvements
  - **Justification:** Design and construction funding to replace failing infrastructure
  - **Program:** Physical Plant
  - **Prior State Authorizations:** None
  - **Building Constructed/Last Major Update:** 2000

Installed in 2000 as part of Southern's Central Plant project, high temperature hot water (HTHW) mains were installed to feed high temperature water from the Central Plant to most east and west campus buildings. The installation allows for heating and chilled water to be manufacture at a central location and then distributed to campus facilities. This minimizes the need for significant sized boilers and chillers for each building. Currently, HTHW mains have deteriorated and some have been replaced as an urgent effort. This project will allow for a main replacement as a scheduled effort avoiding logistically complicated replacement projects as have been occurring. Prior deferred maintenance funding levels have not been sufficient to conduct this project. This funding will fund preconstruction as well as construction phase services.

- **Southern Connecticut State University – Lyman Center for the Performing Arts & Moore Fieldhouse Mechanical/Electrical Improvements and Façade Repairs**

**FY 24 - \$3,324,006 & FY 25 - \$3,500,000**

- **Priority #3**
- **Authorization Language:** Infrastructure improvements
- **Justification:** Design and construction funding to replace aging building infrastructure
- **Program:** Physical Plant
- **Prior State Authorizations:** None
- **Building Constructed/Last Major Update:** 1960/1997

The 50,415 gross square foot Lyman Center for the Performing Arts was constructed in 1967 and underwent major renovations in 1993. Moore Fieldhouse was constructed in 1976 and consists of 141,563 gross square feet. Neither facility has had significant improvements for more than 30-years. This project replaces much of the aged mechanical ventilation equipment for each building. When complete, the indoor air quality will be improved to exceed A.S.H.R.E.A. standards. Building façade masonry repair and repointing will also be included in this project for both buildings. Prior deferred maintenance funding levels have not been sufficient to complete the work. This funding will fund preconstruction as well as construction phase services.

- **Western Connecticut State University – Campus-Wide Infrastructure & Campus Improvement Program**

**FY 24 - \$15,500,000**

- **Priority #4**
- **Authorization Language:** Infrastructure improvements
- **Justification:** Design and construction funding to replace failing infrastructure and misc. improvements
- **Program:** Athletic Fields and Infrastructure
- **Prior State Authorizations:** None
- **Building Constructed/Last Major Update:** 1998

This funding will primarily focus on improvements to Western's Westside Campus athletic fields. The men's baseball field is in poor condition and is no longer used for competitive purposes. Last year, no men's baseball games were played at home. Funding will improve the field conditions including providing synthetic turf fields for both baseball and softball fields. Synthetic turf will allow for year practice with no down time required between field uses. Other funding will be used to replace campus roofs at end of life and general site repairs



- **Central Connecticut State University – Kaiser Hall MEP /HVAC Improvements**  
FY 25 - \$12,000,000

- **Priority #5**
- **Authorization Language:** Infrastructure Improvements
- **Justification:** Design and construction funding for Physical Plant
- **Program:** Physical Plant
- **Prior State Authorizations:** None
- **Building Constructed/Last Major Update:** 1965/1982

Over the past several years Central has been in process of deteriorating at levels faster than available bond funds allow repairs, replacements and improvements. Funding within this request provides a dedicated funding source to complete infrastructure improvements and restore the campus to a positive path. This work is currently considered significant in nature. Prior deferred maintenance funding levels have not been sufficient to complete the work. Delayed funding will begin to further age out to projects, increase project scope and significantly drive-up long-term costs. Major portions of this funding will focus on HVAC improvements at Kaiser Hall and installing cooling in Kaiser's gymnasium. Other examples where some of these funds may be utilized, after the Kaiser Hall and gym improvements, include:

- Maloney Hall windows/ventilation and associated improvements
- Maria Sanford Mathematic Department renovations
- Welte Hall and Copernicus Hall electric service upgrades
- Campus-wide fire alarm panel upgrades.

- **Central Connecticut State University – Welte Hall Renovations**  
FY 25 - \$8,000,000

- **Priority #6**
- **Authorization Language:** Infrastructure improvements
- **Justification:** Design and construction funding for Infrastructure Improvements
- **Program:** Physical Plant
- **Prior State Authorizations:** None
- **Building Constructed/Last Major Update:** 1964/1995

Welte Hall houses Central's performance theater with more the 1,870 seats and most of its' performing arts classroom spaces. Originally constructed in 1964, significant improvements last occurred in 1995. These funds will provide facility enhancements including, but not limited to, HVAC improvements, building envelop restoration, classroom enhancements, theater upgrades and new finishes. This investment will rectify current facility concerns where previous funding levels could not fully support this effort.

- **Eastern Connecticut State University – Sports Center**  
**FY 24 - \$11,492,738 (Design), FY 26 - \$117,555,929 (Construction)**
  - **Priority #7**
  - **Authorization Language:** Academic Improvements
  - **Justification:** Preconstruction services for a new facility
  - **Program:** Coordination of Higher Education
  - **Building Constructed/Last Major Update:** 1973/1998

Eastern's Sports Center was constructed in 1973 at 82,268 gross square feet. Increased enrollment since it was constructed, in addition to significant growth in the number of participants in sports on the NCAA level and recreational and intramural programs, have revealed the facility can no longer adequately support Eastern's various athletic programs and student needs. Also, at 49-years old a significant investment to support the facility is needed with the end result not achieving current standards and needs. A new Sports Center of 132,000 gross square feet will be constructed that will support academic programs of the Health and Physical Education Department, student recreation, and intercollegiate athletics. This project will include a large competitive gym, competitive aquatic center, offices, lockers, hospitality areas, athletic training and miscellaneous other support spaces. At the completion of this project, the existing Sport Center will become a CHEFA funded Student Recreation Center.

- **Eastern Connecticut State University – Physical Plant Improvements**  
**FY 24 - \$3,570,000 (Design), FY 25 - \$8,596,301 (Construction)**
  - **Priority #8**
  - **Authorization Language:** Infrastructure improvements
  - **Justification:** Design and construction funding to replace antiquated building infrastructure
  - **Program:** Physical Plant
  - **Prior State Authorizations:** None
  - **Building Constructed/Last Major Update:** 1970/1995

The existing boilers at the campus Boiler Plant will not meet the demands for future campus development that includes the proposed athletic center. The current electric service loop on campus lacks redundancy and additionally requires upgrades to meet future campus development needs. Much of the electric and heating infrastructure is aging to the end of its' useful life. Both systems are fed from the Central Plant. This project provides for upgrading boiler plant and electrical infrastructure to meet campus needs.

- **Southern Connecticut State University – University Police Station**  
FY 25 - \$1,377,935 (Design), FY 26 - \$8,133,187 (Construction)

- **Priority #9**
- **Authorization Language:** Infrastructure improvements
- **Justification:** Public Safety Improvements
- **Program:** Physical Plant
- **Prior State Authorizations:** None
- **Building Constructed/Last Major Update:** N/A

Sothorn's University Police Station is located in an antiquated undersized facility that no longer meets the University's needs. This project will construct a new 10,000 square foot University Police Station. The new facility will be a single-story facility that includes offices, holding area, the most current security monitoring capabilities, storage and a sally port. The new facility will promote a campus-wide inviting and secure atmosphere.

- **Western Connecticut State University – Westside Classroom Building Demolition**  
FY 25 - \$7,057,083 (Design, Construction & Demolition)

- **Priority #10**
- **Authorization Language:** Academic Improvements
- **Justification:** Education and program advancements
- **Program:** Coordination of Higher Education
- **Prior State Authorizations:** None
- **Building Constructed/Last Major Update:** 1981

The Westside Classroom Building was constructed as 94,159 gross square feet in 1981. This facility has been costly to service and maintain on a routine basis. Currently, major improvements are needed to the HVAC system as it continues to fail, roof and masonry improvements are needed as well as most other major building infrastructure. Do to its' complex interior layout it is also proven to be extremely inefficient to program for academic use. This building has reached its effective life and requires significant renovations. Opposed to seeking major funding for renovations, the preferred option is to demolish the building and relocate the remaining programs/occupants to available Midtown Campus space. Westside Campus technology cabling routes through the Classroom Building and branches out to the other campus facilities. Along with the demolition, this project includes a small building allowing the technology cabling to remain active in place.

**CT BOARD OF REGENTS FOR HIGHER EDUCATION**

**RESOLUTION**

concerning

**Policy Regarding**

**Use of University Residence Halls by Persons other than Students**

September 22, 2022

**WHEREAS,** The Board of Regents is chiefly concerned about the protection of all members of the university communities, the personal safety of the residents who live on its campuses, and the protection and appropriate use of its facilities and equipment; and

**WHEREAS,** Although the primary residents of university residence halls are students who are actively engaged in a course of study during their period of residency, some employees, as a condition of their employment, are required to live on campus in university-provided housing and other persons may be offered temporary housing arrangements to support the educational mission of the institution; and

**WHEREAS,** The Board of Regents acknowledges that to attract and retain exceptional employees to live on campus, it must allow their partners/spouses, dependents and pets to live with the housed employee; and

**WHEREAS,** The Board of Regents recognizes a need to allow guests of the Connecticut State Universities to reside on-campus from time to time in order to support their educational missions; therefore, be it

**RESOLVED,** That the Board of Regents hereby adopts a Policy regarding Use of University Residence Halls by Persons other than Students and said policy supersedes CSUS BOT Resolution #06-52 Policy Related to Employment University Residence, and be it further

**RESOLVED,** The CSCU institutions are to incorporate appropriate institutional guidelines and/or establish procedures in conjunction with the System Office to facilitate compliance with this Board policy

A True Copy:

\_\_\_\_\_  
Alice Pritchard, Secretary of the  
CT Board of Regents for Higher Education

## **Board of Regents for Higher Education**

### **Policy Regarding**

#### **Use of University Residence Halls by Persons other than Students**

*This policy supersedes CSUS BOT Resolution #06-52- "Policy Related to Employment University Residence"*

September 22, 2022

Purpose: The BOR is chiefly concerned about the protection of all members of the university communities, the personal safety of the residents who live on its campuses, and the protection and appropriate use of its facilities and equipment. Therefore, the purpose of this policy is to provide the conditions under which non-students may reside in on-campus housing (including residence halls and student apartment complexes) and to support live-in staff members who wish to live with their partners and pets.

Introduction: Although the primary residents of university residence halls are students who have matriculated at that particular university and are actively engaged in a course of study during their period of residency, other persons may reside in and utilize residential facilities due to their employment with the particular university or as a temporary house guest of the university to support the educational mission of the institution. Further, certain employees of the Connecticut State Universities, as a condition of employment, are required to live on campus in university-provided housing.

#### Policy Provisions:

- I. Non-university personnel and Guests of the University
  - a. Definitions
    - i. **Non-university Personnel** means persons who administer, direct, or participate in special summer or intersession programs.
    - ii. **Guests of the University** means persons such as speakers and visiting lecturers, on a temporary basis, with approval from the university
  - b. Residence halls may only be used by the universities for Non-university Personnel and Guests of the University if there is no student who desires and is prepared to accept on-campus housing and to whom such housing has been denied.
  - c. Non-university Personnel and Guests of the University shall be required to execute an agreement specifying their limited stay, and are subject to the terms of those agreements.
  - d. Non-university Personnel and Guests of the University may be subject to background checks as deemed appropriate by university leadership.
  - e. Non-university Personnel and Guests of the University may include individuals who are employed by or under contract with the University.

- II. University Residential Life Professional Staff:
- a. Non-student occupancy of on-campus residences shall be limited to the following individuals:
    - i. University residential life professional staff members, including, but not limited to resident directors.
    - ii. A partner or spouse of the full-time residential life professional staff member (this applies to professional staff only, not student staff such as resident assistants or graduate interns). Staff requesting a partner or spouse to cohabitate in their residence must submit an application, be approved by the university, and comply with any additional requirements set forth by the university.
    - iii. Dependent children of the residential life professional staff member. Staff must notify the university if they intend to have dependent children reside with them on-campus.
    - iv. Caretakers for persons with disabilities who reside in residence halls.
  - b. Background checks: Before occupancy in a university residence may commence, each proposed resident aged 18 years or over shall submit to the same background check the employee is subject to. The university reserves the right to deny access to and occupancy of a university residence to any person who fails to meet this requirement, or for whom information is generated through this process that would, in the judgment of the university, pose a threat to the life, health, safety, and/or well-being of any member of the university community or to the property of the university.
  - c. Pets: One domesticated pet is permitted to reside with full-time residential life professional staff members (this applies to professional staff only, not student staff such as resident assistants or graduate interns), subject to the following requirements:
    - i. The domesticated pet is limited to a dog, cat, or fish. Animals used to aid persons with disabilities shall not be considered pets by this policy.<sup>1</sup>
    - ii. The staff member must submit an application and be approved by the university for permission to have a pet reside with them. Staff must comply with any additional requirements set forth by the university.
    - iii. The staff member is responsible for the actions of the pet, including bodily injury and property damage. The university may require staff with pets have appropriate liability insurance that covers the pet residing in an on-campus residence.

<sup>1</sup> Individuals requesting to bring service animals or emotional support animals into university controlled or restricted spaces should consult the requirements and procedures set forth in the BOR Animals on Campus Policy (Policy # 5.10). Pets allowed under this policy meet the exclusion requirements set forth in the Animals on Campus Policy, Section X(B).

- iv. The university reserves the right under this policy to require removal of the pet in the event it becomes a health and safety issue, a nuisance (such as excessive barking), or causes damage to the on-campus residence.
- v. The universities will establish appropriate institutional guidelines and procedures, in conjunction with the System Office to facilitate compliance with this Board policy, including assessing any appropriate charges or fees.

RESOLUTION  
concerning  
ACCEPTANCE OF GIFTS  
FOR  
TUNXIS COMMUNITY COLLEGE  
ADVANCED MANUFACTURING PROGRAM  
September 22, 2022

WHEREAS, Tunxis Community College is the recipient of a generous donation from Richard and Marion Leonhardt of one TRAK 1630RX Lathe and one TRAK-TMC5 milling machine, manufactured by TRAK Machine Tools.

WHEREAS, Mr. Leonhardt is the former President of TRAK Machine Tools; and

WHEREAS, This donation supports beneficial Advanced Manufacturing program curriculum while providing college students with learning and career opportunities that they may not normally obtain; now, therefore, be it

RESOLVED THAT, The Board of Regents accepts and acknowledges with appreciation the following TRAK Machine Tools gift from Mr. & Mrs. Leonhardt:

Description:

- One (1) TRAK—1630RX Lathe plus accessories of advanced features, buck chuck, coolant pump, work light, limit switch, remote stop/go switch, tooling kit, tailstock, classroom training and equipment delivery
- One (1) TRAK TMC milling machine plus accessories of a converter (Parasolid and DXF files), electronic hand wheel, networking, remote stop/go switch, retention knobs, chip auger, classroom training and equipment delivery
- Total Current Market Value: \$104,382

A True Copy:

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Alice Pritchard, Secretary  
Board of Regents for Higher Education



**Reporting of Gifts (Other Than Money or Securities)**  
**Connecticut General Statutes - Sec. 10a-150**  
**Form B**

**Date:** September 6, 2022

**To:** Keith Epstein, Vice President, Facilities, Real Estate & Infrastructure Planning

**CC:** John Maduko, M. D., President, Connecticut State Community College  
Alice Pritchard, Ph.D., Chief of Staff, CSCU  
James Lombella, Ed.D., Executive Vice President of Workforce and Economic Development  
Ben Barnes, Chief Financial Officer, CSCU

**From:** Darryl Reome, Ed.D., Chief Executive Officer, Tunxis Community College

**Nature of Gift:**

1 TRAK-TMC milling machine and 1 TRAK 1630 Lathe for the Tunxis Community College Manufacturing Program

**Description:**

1 TRAK-TMC milling machine with accessories  
1 TRAK 1630 Lathe with accessories

**Current Market Value:**

\$104,382 (total)

**Determined by:**

Market Value.

**Date Received:**

To be determined.

**Donor:**

Richard and Marion Leonhard

**Purpose or nature of Gift:**

Education and training.

**Was the purpose specified by the donor?** ☒ Yes ☐ No

**Instructions or additional information:**

Per donation agreement - educational purposes only.

**Signature:** 

**Date:** 9/6/22