

**MEETING OF THE
FINANCE & INFRASTRUCTURE COMMITTEE**
Board of Regents for Higher Education
Hartford, Connecticut

Tuesday, June 23, 2015, at 10:00 am
First Floor Board Room
61 Woodland Street, Hartford, CT

Agenda

- 1. APPROVAL OF MINUTES FROM THE MAY 12, 2015 MEETING**

- 2. INFORMATION ITEMS**
 - A. CSUS 2020 Update

- 3. ACTION ITEMS**
 - A. Approval of FY15-16 Budget for the Connecticut State Colleges and Universities

**MEETING OF THE
FINANCE & INFRASTRUCTURE COMMITTEE**

Board of Regents for Higher Education

Tuesday, May 12, 2015, at 9:00 a.m.

61 Woodland Street, Hartford CT

Minutes

REGENTS PRESENT

Matt Fleury, Committee Chair

Richard Balducci

Merle Harris

William McGurk

REGENTS ABSENT

Catherine Smith

Sarah Greco

CSCU REPRESENTATIVES

Mark Rozewski, Executive Vice President, SCSU; Richard Bachoo, Chief Administrative Officer, CSCU; Charlene Casamento, Chief Financial Officer, CCSU; James Howarth, Vice President for Finance & Administration, ECSU; Paul Martland, Dean of Administration, QVCC; Sean Loughran, Interim Chief Financial Officer, WCSU

CSCU STAFF

Erika Steiner Chief Financial Officer; Keith Epstein, Vice President for Facilities & Infrastructure Planning; Christopher Forster, Controller; Kyle Thomas, Legislative Program Manager; Michael Kozlowski, Director, Public Affairs & Marketing; Melentina Pusztay, Director, Budgets and Planning; Pamela Mikaelian, Associate Director for Budgets and Planning; Rosalie Butler, Administrative Assistant for Finance

With a quorum present, Chairman Fleury called the meeting to order at 9:00 a.m.

1. APPROVAL OF MINUTES FROM THE APRIL 9, 2015 MEETING

The minutes of the April 9, 2015 meeting were unanimously approved, as written.

2. ACTION ITEMS

A. Resolution concerning Tuition Charged to Certain Veterans of the Armed Forces and Qualified Individuals under the Veterans Access, Choice, and Accountability Act of 2014

CFO Steiner explained that in order to continue to qualify for the Veteran Administration's GI Bill programs, CSCU institutions must change the way out-of-state veterans are charged tuition. Institutions must now charge in-state tuition and fees to "covered individuals." Legislative Program Manager Kyle Thomas responded to Regent questions regarding the Veteran's Choice Act. The estimated impact to CSCU is \$250,000.

The Resolution was passed unanimously on a motion by Chairman Fleury, seconded by Regent McGurk.

3. INFORMATION ITEMS

A. CSCU 2020 Update

VP Epstein provided an update on CSCU projects to date. He characterized projects as being largely on schedule and within budget. At the Community Colleges, Facilities is working on minor capital, smaller dollar projects, mostly dealing with building efficiencies. These projects would have been funded by operating budgets in the past. VP Epstein responded to Chairman Fleury's questions regarding Facilities Master Planning at the colleges and universities, indicating they are the best way to assess programmatic and facilities needs for the future. All master plans are 8-12 years old at the universities. The colleges are just starting the process, which will continue over the next 6 years.

B. FY15-16 Budget Presentations

1. **CSCU Consolidated-** CFO Steiner provided an overview of the day's presentation schedule and gave a recap of budget events, since the Governor released his budget on February 18, 2015. In the absence of a legislative budget proposal, all institutions have been asked to present a break-even scenario based on the Governor's budget.

Facing an estimated overall \$30 million deficit, Steiner explained the gap is distributed across the system using a revised distribution methodology. Charter Oak State College does not project a deficit and, as such, is not a part of the gap-closing process. The remaining 17 institutions (System Office included) were asked to calculate their own debt and arrive at a plan to break-even. The universities have sufficient reserves to cover their

respective gaps. Each institution had a gap meeting with Dr. Gray and senior finance staff. Two institutions may need to utilize reserves in order to close their respective gaps.

Steiner indicated the Legislature might restore some funding. Without knowing the precise amount, institutional budgets were prepared based on that of Governor Malloy's proposal of 2/8/15, with little or no contingency reserves. Spending plans will be fluid, based on the state budget process. Steiner provided an overview of the consolidated budget at the present time, explaining all but two institutions are projecting flat enrollment, while two assumed decreases. There is some concern and risk built into these assumptions.

Steiner explained the System would be postponing projects, looking at vacancies and retirements, not renewing certain temporary contracts and contemplating a few layoffs in order to reduce operating expenses by some \$7 million.

Steiner further explained that as part of the presentation process, each institution had been asked to respond to the following questions:

1. Describe the actions undertaken to bridge from your original budget gap to a break-even position.
 - a) If reductions in staffing are contemplated, in which areas and how many?
 - b) What is the expected impact of reductions on students, employees, and communities?
2. How will actions undertaken impact your programs and offerings?
3. How will actions undertaken impact your class sizes?
4. Have you explored areas for regional or central sharing of services to alleviate budget strain? If so, in what areas? If not, why not?
5. If funds were added back to our final budget, which areas would you restore from the cut-backs?
6. If funds were further constricted, what areas would you be able to further reduce?

The Committee heard informational institutional budget presentations from NCC, WCSU, CCSU, QVCC, CCC and the System Office.




No action was taken. The BOR Finance Committee is scheduled to hear similar informational presentations by the remaining 12 institutions on each of May 13th and 14th (with no action to be taken). The agendas and presentations may be accessed online at: <http://www.ct.edu/regents/meetings>

With no other business to discuss, the meeting was adjourned at 1:45 p.m.

CSCU 2020
Monthly Project Status Report
Reporting Period Through May 2015

PROJECT NAME	PROJECTED SUBSTANTIAL COMPLETION DATE	PROJECT BUDGET				PERCENTAGE OF COMPLETION	PROJECT ON SCHEDULE	REASON FOR DELAY	ACTIVITY SINCE PREVIOUS REPORT
		BUDGET	EXPENDITURES TO DATE	PROJECTED EXPENDITURES	PROJECTED VARIANCE (Budget-Projected Expenditures)				
CCSU									
Burritt Library HVAC Code Compliance Improvement	4/1/2013	2,182,000	141,200	2,182,000	-	6%	N	Project to commence Summer 2015	
General Fund Minor Capital Improvements Program (FY 2011)	Ongoing	462,500	459,996	462,500	-	99%	Y		
General Fund Minor Capital Improvements Program (FY 2013)	Ongoing	2,235,000	1,557,167	2,235,000	-	70%	Y		X
Window Replacement in Four General Fund Buildings (Phased Project)	5/30/2013	2,297,500	675,332	675,332	1,622,168	100%	Y		
New Classroom Office Bldg - Design & Construction		37,992,000	37,200,350	37,992,000	-	98%	Y		
Auxiliary Services Fund Facilities (FY 2013)		3,200,000	1,962,647	3,200,000	-	61%	Y		
ITBD Renovations		200,000		200,000	-	0%	Y		
HVAC Improvements - Campus-Wide		5,970,000	4,464,615	5,970,000	-	75%	Y		
Copernicus Hall Lower Roof Replacement		722,000		722,000	-	0%	Y		
Maloney Hall HVAC Improvements		1,220,000		1,220,000	-	0%	Y		
Willard & DiLoreto Hall Renovate/Expand		8,360,137	17,424	8,360,137	-	0%	Y		
ECSU									
General Fund Minor Capital Improvements Program (FY 2009)	Ongoing	872,686	855,666	872,686	-	98%	Y		
General Fund Minor Capital Improvements Program (FY 2013)	Ongoing	3,325,000	2,510,671	3,325,000	-	76%	Y		
General Fund Minor Capital Improvements Program (FY 2014)	Ongoing	1,000,000	831,906	1,000,000	-	83%	Y		X
Fine Arts Instructional Center		83,556,000	51,876,804	83,556,000	-	62%	Y		X
New Warehouse	10/1/2013	2,269,000	2,154,554	2,269,000	-	95%	Y		
Auxiliary Services Fund Facilities (FY 2011)	Ongoing	813,000	812,999	813,000	-	100%	Y		X
Auxiliary Services Fund Facilities (FY 2012)	Ongoing	2,200,000	1,862,504	2,200,000	-	85%	Y		X
Auxiliary Services Fund Facilities (FY 2014)	Ongoing	1,000,000		1,000,000	-	0%	Y		
Goddard / Communication Building Renovations		2,551,000	71,855	2,551,000	-	3%	Y		X
Shafer Hall Renovations		4,100,000	111,279	4,100,000	-	3%	Y		X
SCSU									
Academic Laboratory Building (New)	7/1/2015	67,587,000	25,227,920	67,587,000	-	37%	Y		X
Buley Library Addition & Renovations (2020 Share)	1/1/2016	17,437,937	17,437,937	17,437,937	-	100%	Y		X
Earl Hall Mechanical & Electrical Upgrades	1/24/2011	6,454,456	4,642,230	6,454,456	-	72%	Y		
General Fund Minor Capital Improvements Program (FY 2009)	Ongoing	776,845	775,574	775,574	1,271	100%	Y		
General Fund Minor Capital Improvements Program (FY 2011)	Ongoing	1,656,000	1,653,231	1,656,000	-	100%	Y		
General Fund Minor Capital Improvements Program (FY 2013)	Ongoing	1,299,000	1,291,541	1,299,000	-	99%	Y		
General Fund Minor Capital Improvements Program (FY 2014)	Ongoing	1,000,000	961,154	1,000,000	-	96%	Y		X
General Fund Minor Capital Improvements Programs (FY 2015)	Ongoing	1,000,000	117,362	1,000,000	-	12%	Y		X
Jennings Hall Mechanical & Electrical Upgrades	3/4/2011	6,013,168	5,009,514	6,013,168	-	83%	Y		
Moore Field House - Locker Room Renovations	1/30/2012	929,500	922,195	929,500	-	99%	Y		
Moore Field House - Swimming Pool Renovations	7/30/2011	925,000	821,800	925,000	-	89%	Y	Increased Construction Scope	
Old Student Center Renovations (New School of Business)	6/1/2012	6,124,145	5,728,543	6,124,145	-	94%	Y		
Moore Field House Locker Room Renovation, Phase III		963,600	941,205	963,600	-	98%	Y		X
Moore Field House Roof Replacement, Phase II		1,119,592	691,953	1,119,592	-	62%	Y		
Wintergreen Renovations		1,975,000	222,896	1,975,000	-	11%	Y		
Auxiliary Services Fund Facilities (FY 2011)	Ongoing	1,126,265	1,052,346	1,126,265	-	93%	Y		
Auxiliary Services Fund Facilities (FY 2012)	Ongoing	2,800,000	1,563,814	2,800,000	-	56%	Y		
Auxiliary Services Fund Facilities (FY 2013)	Ongoing	400,000	0	400,000	-	0%	Y		
Auxiliary Services Fund Facilities (FY 2009)	Ongoing	5,466,717	5,253,284	5,466,717	-	96%	Y		
Auxiliary Services Fund Facilities (FY 2015)	Ongoing	1,000,000	0	1,000,000	-	0%	Y		
WCSU									
Fine Arts Instructional Center	4/1/2014	97,593,000	88,666,062	97,593,000	-	91%	Y		
General Fund Minor Capital Improvements Program (FY 2009)	Ongoing	1,485,000	1,221,906	1,485,000	-	82%	Y		
General Fund Minor Capital Improvements Program (FY 2011)	Ongoing	1,165,000	995,906	1,165,000	-	85%	Y		X
General Fund Minor Capital Improvement Program (FY 2012)	Ongoing	950,000	422,769	950,000	-	45%	Y		
General Fund Minor Capital Improvements Program (FY 2013)	Ongoing	545,000	390,088	545,000	-	72%	Y		X
General Fund Minor Capital Improvements Program (FY 2014)	Ongoing	1,000,000	51,136	1,000,000	-	5%	Y		
Higgins Hall Annex - HVAC Improvements	6/30/2011	280,000	132,488	132,488	147,512	100%	COMPLETE		
Higgins Hall Annex - Two New Lecture Halls (Classroom Re-configuration)	1/15/2012	699,258	676,700	676,700	22,558	100%	COMPLETE		
University Boulevard Re-Pavement	4/1/2015	236,000	159,048	159,048	76,952	100%	COMPLETE		
Higgins Hall Annex - Learning Emporium		807,025	583,387	807,025	-	72%	Y		
Steam and Hot Water Utilities' Infrastructure									
Central Heat Plant Improvements	Ongoing	1,975,000	1,626,227	1,975,000	-	82%	Y		
Auxiliary Services Fund Facilities (FY 09)	Ongoing	985,000	685,459	985,000	-	70%	Y		
Auxiliary Services Fund Facilities (FY 11)	Ongoing	1,081,000	39,950	1,081,000	-	4%	Y		
New Police Station (Design Only)		500,000	131,974	500,000	-	26%	Y		X
Litchfield Hall Renovations		1,139,213	203,005	1,139,213	-	18%	Y		
Westside Athletic Complex Synthetic Turf Replacement		853,450	610,322	853,450	-	72%	Y		X
Asnuntuck									
Code Compliance/Infrastructure Impr. - Minor Capital Projects	Ongoing	1,152,497	13,810	1,152,497	-	1%	Y		
Advanced Manufacturing		2,000,000		2,000,000	-	0%	Y		
Campus-Wide Infrast. Improvement		1,255,000		1,255,000	-	0%	Y		
Capital									
Code Compliance/Infrastructure Impr. - Minor Capital Projects	Ongoing	809,036		809,036	-	0%	Y		
Gateway									
Code Compliance/Infrastructure Impr. - Minor Capital Projects		661,291	49,684	661,291	-	8%	Y		
Housatonic									
Code Compliance/Infrastructure Impr. - Minor Capital Projects	Ongoing	830,436	163,178	830,436	-	20%	Y		
Manchester									
Code Compliance/Infrastructure Impr. - Minor Capital Projects	Ongoing	1,156,451	97,757	1,156,451	-	8%	Y		
Compl/Infrast. Improvement - Campus-Wide Structure - Concrete Repairs		450,000		450,000	-	0%	Y		
Middlesex									
Code Compliance/Infrastructure Impr. - Minor Capital Projects	Ongoing	1,195,803		1,195,803	-	0%	Y		
Roof/Re-Roofing Investigation		500,000		500,000	-	0%	Y		
Wheaton Hall - Chem Lab Renovations		800,000		800,000	-	0%	Y		
Naugatuck									
Code Compliance/Infrastructure Impr. - Minor Capital Projects	Ongoing	2,063,574		2,063,574	-	0%	Y		
Compl/Infrast. Improvement - Campus-Wide Remediation		980,000		980,000	-	0%	Y		

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		BUDGET	EXPENDITURES TO DATE	PROJECTED EXPENDITURES	PROJECTED VARIANCE (Budget-Projected Expenditures)				
Code Compl/Infrast. Improvement -Sprinkler Lab Relocation Project		400,000		400,000		0%	Y		
Northwestern									
Code Compliance/Infrastructure Impr. - Minor Capital Projects	Ongoing	831,767		831,767		0%	Y		
Norwalk									
Code Compliance/Infrastructure Impr. - Minor Capital Projects	Ongoing	1,460,002	468,121	1,460,002		32%	Y		
Library HVAC Repairs/Adj.		430,000		430,000		0%	Y		
East Campu Chiller Replacement		1,385,000		1,385,000		0%	Y		
Quinebaug									
Code Compliance/Infrastructure Impr. - Minor Capital Projects	Ongoing	707,215		707,215		0%	Y		
Three Rivers									
Code Compliance/Infrastructure Impr. - Minor Capital Projects	Ongoing	679,601		679,601		0%	Y		
Boiler Replacement		950,000		950,000		0%	Y		
Indoor Air Quality Adjustments		450,000		450,000		0%	Y		
Campus-Wide Site Remediation		450,000		450,000		0%	Y		
Tunxis									
Code Compliance/Infrastructure Impr. - Minor Capital Projects	Ongoing	824,172		824,172		0%	Y		
Charter Oak									
Code Compliance/Infrastructure Impr. - Minor Capital Projects	Ongoing	60,570		60,570		0%	Y		
SYSTEM									
Master Plan Upgrades	Ongoing	3,000,000	587,880	3,000,000		20%	Y		
Consolidation & Upgrades of Student Financial IT Systems		20,250,000	9,165,211	20,250,000		45%	Y		
Smart Classroom Technology (SMART)		20,000,000	1,728,441	20,000,000		9%	Y		
Telecom Upgrades to Campuses		7,500,000	636,620	7,500,000		8%	Y		
New & Replacement Equipment (FY 2009)	Ongoing	10,000,000	10,000,000	10,000,000		100%	Completed		
New & Replacement Equipment (FY 2011)	Ongoing	8,000,000	8,000,000	8,000,000		100%	Completed		
New & Replacement Equipment (FY 2012)	Ongoing	8,895,000	8,895,000	8,895,000		100%	Completed		
New & Replacement Equipment (FY 2013)	Ongoing	9,500,000	8,657,797	9,500,000		91%	Y		X
New & Replacement Equipment (FY 2015)	Ongoing	20,000,000	841,288	20,000,000		4%	Y		X
TOTALS		533,503,408	327,782,683	531,632,947					

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ITEM

Approval of FY 2016 Budget for the Connecticut State Colleges & Universities.

BACKGROUND

The seventeen institutions, as well as the System Office, provided individual, preliminary budgets to the Finance Committee over three days of budget hearings. Budgets were prepared at the time assuming the Governor's Proposed Budget; although we had an indication of the recommendations by the Legislature, it was unclear at that time how much, if any, the Governor would ultimately approve. The budget as included herein is updated from our hearings as the final budget is now closer to resolution. We have included our best estimates based on the information provided, discussions with the Governor's Office, OPM, and OFA. Although the implementer has not yet been issued, we have discussed the expected language and outcomes with appropriate government officials. As indicated in the following section entitled "Subsequent Events," there continue to be discussions which may ultimately impact CSCU. However, the magnitude of potential reductions would not result in a case worse than the original Governor's Proposed Budget.

During our budget hearings, each institution responded to the following questions:

1. Describe the actions undertaken to bridge from your original budget gap to a break-even position.
 - a) If reductions in staffing are contemplated, in which areas and how many?
 - b) What is the expected impact of reductions on students, employees, and communities?
2. How will actions undertaken impact your programs and offerings?
3. How will actions undertaken impact your class sizes?
4. Have you explored areas for regional or central sharing of services to alleviate budget strain? If so, in what areas? If not, why not?
5. If funds were added back to our final budget, which areas would you restore from the cut-backs?
6. If funds were further constricted, what areas would you be able to further reduce?

The institutions contemplated the priority of restoration of funding under question 5, above; the legislative budget has in fact restored some funding above the Governor's Proposal. The following represents the current FY16 State Appropriations for CSCU, starting with the Governor's original proposal and showing the additions/reductions carried in the legislatively approved budget:

CSU GF	159,309,488	Governor's Proposal
	410,000	CCSU Projects
	20,000	CCSU Veteran's Oasis
	3,988,634	Return to Approx Requested Current Services
	163,728,122	Total Appropriations
CCC GF	163,171,028	Governor's Proposal
	20,000	Tunxis Veteran's Oasis
	163,191,028	Total Appropriations
Transform CSU	10,000,000	Previously Allocated to CCCs
	9,406,103	Developmental Education
	19,406,103	Total Provided (Operating Fund - no Fringe)
BOR	666,038	Governor's Proposal
	(100,000)	Legislative Reduction
	566,038	Total Appropriations
Charter Oak	2,733,385	Total Appropriations
Workers Comp	3,877,440	Previously Managed by Comptroller
Agency Total	353,502,116	From Budget Book

Additional funds provided above were allocated to the institutions based on legislative intent when indicated:

- Those items specifically earmarked as indicated above were allocated accordingly.
- The CSU return of Current Services was allocated in accordance with our distribution model.
- The original Governor’s Proposed Budget included \$10.9M for Transform; the final budget is increased to \$19.4M as indicated above.
 - The \$10M under Transform had been allocated to the CCCs prior to tuition-setting in order to maintain the lowest increase possible. \$900K had been held in reserve and was not allocated at that time.
 - The remaining \$9.4M under Transform was legislatively designated to Developmental Education, and allocated in proportion to the state mandated allocation provided in FY15.

As indicated in the budget hearings, our institutions will cut back on services and programs in order to manage within the funding provided. The estimated budget gap under the Governor’s Proposed Budget was in excess of \$30M, after the tuition increases. The above budget restores \$4.4M of General Fund (which carries fringe benefits) and increases Operating Funds by \$8.5M (which does not carry fringe benefits). In order to manage these reductions, and anticipated continuing fiscal pressures in FY17, we have recognized the need to change the way we approach processes and procedures in order to maintain the highest quality of student support within the financial constraints. Process improvement sessions have begun and will be ongoing.

The introduction of Workers' Compensation as a line item is new this year to CSCU. Workers' Compensation has historically been paid out of the Comptroller's Office. The \$3,877,440 appears to be adequate to cover risks; the average expense for the past completed five years is \$3,617,643 and the highest expense over that period was \$3,870,133. The data is not yet available for the current year (FY15). OPM has indicated that the reason to move administration of claims from DAS to higher education (as well as judicial) was to motivate us to better manage the claims (and return to work) process. Any funds not expended would lapse at the end of the fiscal year. Handling of potential overages is not yet clear, but information is expected from OPM to clarify the processes. We continue to evaluate the impact to CSCU of this allocation, if any.

ANALYSIS

The following items have been incorporated into the FY 2016 Budget:

- State Appropriations

330,218,573	General Fund
19,406,103	Operating Fund
<u>3,877,440</u>	Workers Compensation
<u>353,502,116</u>	Total

- Tuition and Fees rates approved by the Board for FY16 are utilized.
- State pays for approximately 69% of incurred fringe benefit expenses.
- Development Education support has been allocated in accordance with legislative intent.
- Excluding All Other Personal Services (described below), personnel costs are expected to increase by 4.2%. When considering an average wage increase throughout the system of approximately 5.5% - 6%, the budget contemplates reductions in staffing. Further, a large number of positions left open in the current fiscal year will remain unfilled in FY16.
- Fringe Benefit rates are expected to increase on the average by 2.3 percentage points.
- Institutional financial aid set-asides are at least 15%.
- Overall inflationary rate of 2.9% is applied to certain operating expenses where no specific increase or change is available.
- Enrollments are generally budgeted to be flat at the Colleges. Exceptions include:
 - Three Rivers Community College has budgeted for a significant FTE enrollment reduction of 7% in full time and 7.8% in part time students.
 - Quinebaug Valley Community College has budgeted for an FTE reduction of 1.7% in full time and 3.1% in part time students.
 - Several of the institutions have contingency plans in the event that enrollment is not flat in FY16.
- The Universities in aggregate have budgeted for a 1% reduction in full time FTE enrollment and 0.5% reduction in part time FTE.
- Charter Oak State College is expecting a significant decline in FTE enrollment of 6% full time and 8.1% part time students. This is due to the exceptional enrollment increase in FY15 from Go Back to Get Ahead ("GBTGA").

Other observations from the schedules presented:

- The increase in All Other Personal Services is driven by a set-aside for the Colleges' faculty expenses as defined in our bargaining unit agreements. As the Colleges consume the set-aside the amounts are deducted from this Other category and allocated to the line items as incurred. Thus the FY15 Projection has already been adjusted accordingly while the FY16 Budget is reflecting the full set-aside in the All Other Personnel category.
- The Universities set aside as much a 24% of tuition (net of waivers) for institutional financial aid in order to provide attractive incentives for students to attend our institutions.
- Two Universities as well as Charter Oak are budgeting to use reserves for specific purposes; these were discussed in the budget hearings:
 - WCSU to cover a \$2M negative operating result due to lower enrollments.
 - SCSU to pay for equipment for their new building; funds had been set aside for this purpose.
 - Charter Oak to invest \$170K in a graduate program (\$137K is from reserves).
- The Universities' Other Expenses include certain increases, most significantly in the cost of food services and the cost of electricity.
- The Designated Transfers include:
 - Revenue items, particularly where the State has provided operating funds (as opposed to general funds) which carry no fringe benefits. Examples include Developmental Education funding and general Tuition Support.
 - Expense items, such as Early College andGBTGA funds provided, expected to be spent, but unallocated.
 - Transfers into or out of reserves, both restricted, when applicable, and unrestricted.
- As indicated in the supplemental schedule for the CCC's entitle "Unrestricted Net Position", we are estimating the end FY15 with a balance of \$12.3M in unrestricted reserves for the Community Colleges, which is slightly better than our mid-year projection of \$11.7M. Our current budget provides a slight improvement to that balance at the end of FY16 at \$12.5M.

SUBSEQUENT EVENTS

Subsequently, the Governor announced that due to tax revenue reductions contemplated, he is prepared to implement budget cuts up to 1.5%, spread evenly over each line item where permitted. That would total approximately \$5.3M in reductions for CSCU based on the agency total provided, as shown above. This would effectively reduce the legislative budget, but still provide CSCU with more funding than the original Governor's Budget Proposal.

Given that the question of 1.5% in further funding reduction is still under discussion at the time of this writing, we instructed the institutions not to incorporate the potential 1.5% reductions into their budgets as submitted herein, but they are advised that the further reductions may be implemented prior the new fiscal year, and therefore would then be incorporated into the final CSCU budgets.

CONCLUSION

We believe that the FY 2016 Budget presented is realistic and achievable given the level of funding available, and our estimated enrollment/tuition revenue. Further, if the State should reduce our allocations by an additional 1.5%, we believe that, although it would impair our ability to provide certain services, our institutions have adequate contingency plans to cover such reduction. We request approval by the Committee for the budget presented, and subject to a potential adjustment pending the final State Budget to be issued, but no more than a 1.5% reduction of the attached budget.

**Connecticut State Colleges & Universities
Board of Regents for Higher Education
FY2015-16 Operating Budget**

	TOTAL REVENUE	PS	FRINGE	OTHER EXPENSES	TOTAL EXPENDITURES	DEBT SERVICE	OTHER TRANSFERS	TRANSFERS IN / OUT	ADDITIONAL FUNDS	NET
State Universities										
Central Connecticut State University	231,712,638	103,891,497	58,574,687	57,924,998	220,391,182	(7,730,417)	(4,000,000)	n/a	408,961	-
Eastern Connecticut State University	134,940,976	58,434,100	35,981,999	33,440,718	127,856,817	(6,939,119)	(554,001)	n/a	408,961	-
Southern Connecticut State University	219,389,716	102,189,940	55,538,257	54,447,440	212,175,637	(8,614,273)	1,000,000	n/a	408,961	8,767
Western Connecticut State University	128,509,046	60,284,483	32,054,641	32,264,371	124,603,495	(6,003,122)	1,688,610	n/a	408,961	-
CSU System Office	12,794,094	5,387,650	2,816,228	4,290,216	12,494,094	-	(300,000)	n/a	-	-
State Universities Total	727,346,470	330,187,670	184,965,812	182,367,743	697,521,225	(29,286,931)	(2,165,391)	-	1,635,844	8,767
Community Technical Colleges										
Asnuntuck Community College	19,150,015	10,464,192	6,079,474	3,243,115	19,786,781	n/a	n/a	(206,016)	842,782	-
Capital Community College	34,036,198	19,100,339	10,329,430	5,652,169	35,081,938	n/a	n/a	(504,765)	1,550,505	-
Gateway Community College	60,202,674	32,887,704	17,233,161	11,121,467	61,242,332	n/a	n/a	(932,774)	1,972,432	-
Housatonic Community College	41,329,714	21,190,896	11,587,685	9,576,498	42,355,079	n/a	n/a	(716,581)	1,741,946	-
Manchester Community College	55,306,729	30,654,717	17,472,516	8,259,498	56,386,731	n/a	n/a	(917,931)	1,997,933	-
Middlesex Community College	23,754,196	13,298,406	6,974,968	4,188,504	24,461,878	n/a	n/a	(353,240)	1,060,922	-
Naugatuck Valley Community College	57,186,602	31,512,814	19,021,219	7,579,927	58,113,960	n/a	n/a	(904,155)	1,832,212	699
Northwestern Community College	15,898,743	8,972,950	5,572,203	2,226,958	16,772,111	n/a	n/a	(168,189)	1,041,557	-
Norwalk Community College	49,333,525	27,770,329	13,857,394	8,531,296	50,159,019	n/a	n/a	(804,341)	1,629,835	-
Quinebaug Valley Community College	17,359,048	9,254,862	5,714,930	3,065,086	18,034,878	n/a	n/a	(232,642)	909,472	1,000
Three Rivers Community College	34,227,658	18,394,022	11,466,390	4,955,424	34,815,836	n/a	n/a	(583,724)	1,346,051	174,149
Tunxis Community College	35,570,566	19,584,715	12,284,036	5,089,708	36,958,459	n/a	n/a	(456,720)	1,844,613	-
CCC System Office	19,280,152	14,295,797	5,868,423	5,982,009	26,146,229	n/a	n/a	6,866,077	-	-
Community Technical College Total	462,635,820	257,381,743	143,461,829	79,471,659	480,315,231	-	-	84,999	17,770,260	175,848
Charter Oak State College	17,151,529	10,117,786	4,441,047	2,729,897	17,288,730	-	-	137,201	-	-
Board of Regents	939,276	596,568	373,238	-	969,806	-	-	30,530	-	-
Total Board of Regents for Higher Education	1,208,073,095	598,283,767	333,241,926	264,569,299	1,196,094,992	(29,286,931)	(2,165,391)	252,730	19,406,104	184,615

Connecticut State Colleges & Universities
Board of Regents for Higher Education
FY2014-15 Operating Budget

	TOTAL REVENUE	PS	FRINGE	OTHER EXPENSES	TOTAL EXPENDITURES	DEBT SERVICE	OTHER TRANSFERS	TRANSFERS IN / OUT	ADDITIONAL FUNDS	NET
State Universities										
Central Connecticut State University	213,099,801	98,133,630	52,130,119	55,998,905	206,262,654	(9,383,417)	(1,305,658)	n/a	3,851,928	-
Eastern Connecticut State University	128,694,260	57,327,264	34,155,353	30,250,148	121,732,765	(7,859,764)	(573,781)	n/a	1,472,050	-
Southern Connecticut State University	208,931,691	98,412,873	53,039,681	51,115,349	202,567,903	(10,427,508)	450,000	n/a	3,644,549	30,829
Western Connecticut State University	125,371,983	58,345,982	30,087,643	32,646,695	121,080,320	(7,379,758)	146,227	n/a	1,693,216	(1,248,652)
CSU System Office	14,072,859	5,682,395	3,168,912	4,321,552	13,172,859	-	(900,000)	n/a	-	-
State Universities Total	690,170,594	317,902,144	172,581,708	174,332,649	664,816,501	(35,050,447)	(2,183,212)	-	10,661,743	(1,217,823)
Community Technical Colleges										
Asnuntuck Community College	19,004,451	10,228,619	6,341,744	2,821,742	19,392,105	n/a	n/a	(64,794)	198,027	(254,421)
Capital Community College	33,895,602	18,607,130	10,627,097	5,560,073	34,794,300	n/a	n/a	(478,755)	1,377,453	-
Gateway Community College	54,644,135	31,088,335	15,856,199	10,437,911	57,382,445	n/a	n/a	(818,577)	3,216,887	(340,000)
Housatonic Community College	42,487,159	21,788,311	11,554,052	8,985,187	42,327,550	n/a	n/a	(676,331)	516,722	-
Manchester Community College	54,196,812	29,115,646	17,054,310	7,892,542	54,062,498	n/a	n/a	(852,045)	717,731	-
Middlesex Community College	23,326,201	12,628,517	6,739,836	4,264,489	23,632,842	n/a	n/a	(321,299)	284,483	(343,457)
Naugatuck Valley Community College	56,280,280	30,570,086	18,687,198	6,873,357	56,130,641	n/a	n/a	(832,475)	686,163	3,327
Northwestern Community College	15,634,434	9,013,668	5,590,981	2,128,850	16,733,499	n/a	n/a	(157,552)	897,929	(358,688)
Norwalk Community College	47,683,857	26,699,424	13,332,128	7,923,443	47,954,995	n/a	n/a	(739,689)	662,971	(347,856)
Quinebaug Valley Community College	17,466,901	9,215,916	5,483,475	2,716,383	17,415,774	n/a	n/a	(222,549)	171,422	-
Three Rivers Community College	35,861,595	19,381,476	11,521,694	4,981,113	35,884,283	n/a	n/a	(548,522)	429,917	(141,293)
Tunxis Community College	35,153,059	19,473,069	11,782,957	5,011,163	36,267,189	n/a	n/a	(548,522)	444,307	(1,218,345)
CCC System Office	17,972,426	14,092,217	4,460,186	5,764,329	24,316,732	n/a	n/a	6,344,306	-	-
Community Technical College Total	453,606,912	251,902,414	139,031,857	75,360,582	466,294,853	-	-	83,196	9,604,012	(3,000,733)
Charter Oak State College	15,375,768	8,679,222	4,160,689	2,705,839	15,545,750	-	-	-	234,900	64,918
Board of Regents	1,210,035	856,301	462,473	-	1,318,774	-	-	108,739	-	-
Sub Total Board of Regents for Higher Education	1,160,363,309	579,340,081	316,236,727	252,399,070	1,147,975,878	(35,050,447)	(2,183,212)	191,935	20,500,655	(4,153,638)
Operational Support									2,200,000	2,200,000
Go Back to Get Ahead									7,613,457	7,613,457
Total Board of Regents for Higher Education	1,160,363,309	579,340,081	316,236,727	252,399,070	1,147,975,878	(35,050,447)	(2,183,212)	191,935	30,314,112	5,659,819

ATTACHMENT C

Connecticut State Colleges & Universities Board of Regents for Higher Education FY2014-15 Estimate

	TOTAL REVENUE	PS	FRINGE	OTHER EXPENSES	TOTAL EXPENDITURES	DEBT SERVICE	OTHER TRANSFERS	TRANSFERS IN / OUT	ADDITIONAL FUNDS	NET
State Universities										
Central Connecticut State University	213,366,191	97,847,655	51,861,710	57,308,064	207,017,429	(9,470,417)	(1,540,414)	n/a	4,711,598	49,529
Eastern Connecticut State University	124,067,008	56,010,855	31,704,954	29,842,253	117,558,062	(7,783,222)	(905,007)	n/a	2,179,283	-
Southern Connecticut State University	206,990,748	98,140,398	52,400,442	51,115,665	201,656,505	(10,322,524)	500,000	n/a	4,496,856	8,575
Western Connecticut State University	121,021,689	57,713,594	29,103,459	32,136,817	118,953,870	(6,958,831)	423,810	n/a	2,402,266	(2,064,936)
CSU System Office	13,568,637	5,509,875	2,785,872	4,309,289	12,605,036	-	(900,000)	n/a	469,779	533,380
State Universities Total	679,014,273	315,222,377	167,856,437	174,712,088	657,790,902	(34,534,994)	(2,421,611)	-	14,259,782	(1,473,452)
Community Technical Colleges										
Asnuntuck Community College	18,169,794	10,146,913	5,770,191	2,823,753	18,740,857	n/a	n/a	6,474	564,589	-
Capital Community College	32,414,426	18,983,115	9,868,776	5,358,377	34,210,268	n/a	n/a	(245,422)	2,041,264	-
Gateway Community College	53,942,812	31,572,341	16,457,614	10,540,713	58,570,668	n/a	n/a	(656,309)	4,653,281	(630,884)
Housatonic Community College	40,188,165	20,264,919	10,287,005	10,554,621	41,106,545	n/a	n/a	(543,233)	1,497,625	36,012
Manchester Community College	52,929,048	29,729,525	16,043,180	8,230,839	54,003,544	n/a	n/a	(1,023,446)	2,097,942	-
Middlesex Community College	22,556,036	12,994,343	6,669,534	4,254,071	23,917,948	n/a	n/a	(220,698)	821,094	(761,516)
Naugatuck Valley Community College	53,993,862	29,985,774	17,320,310	7,778,834	55,084,918	n/a	n/a	(735,612)	1,826,668	-
Northwestern Community College	15,502,410	9,065,064	5,530,894	2,168,244	16,764,202	n/a	n/a	13,966	1,148,602	(99,224)
Norwalk Community College	46,764,248	26,805,181	13,116,035	8,169,562	48,090,778	n/a	n/a	(515,522)	1,842,052	-
Quinebaug Valley Community College	17,210,824	9,054,799	5,432,879	2,947,473	17,435,151	n/a	n/a	(222,549)	562,685	115,809
Three Rivers Community College	34,118,213	18,838,395	10,543,811	4,806,678	34,188,884	n/a	n/a	(514,672)	1,290,715	705,372
Tunxis Community College	34,289,113	19,456,312	11,598,389	5,208,298	36,262,999	n/a	n/a	(416,881)	1,215,903	(1,174,864)
CCC System Office	18,343,846	10,836,656	4,960,126	6,298,365	22,095,147	n/a	n/a	3,314,524	1,200,533	763,756
Community Technical College Total	440,422,797	247,733,337	133,598,744	79,139,828	460,471,909	-	-	(1,759,380)	20,762,953	(1,045,539)
Charter Oak State College	16,421,669	9,046,274	4,207,865	2,615,641	15,869,780	-	-	-	1,146,804	1,698,693
Board of Regents	997,581	670,433	357,389	2,795	1,030,617	-	-	33,036	-	-
Total Board of Regents for Higher Education	1,136,856,320	572,672,421	306,020,435	256,470,352	1,135,163,208	(34,534,994)	(2,421,611)	(1,726,344)	36,169,539	(820,298)
Go Back to Get Ahead restricted fund balance									3,019,426	3,019,426

Board of Regents for Higher Education
Connecticut State Colleges & Universities
Expenditure Plan General & Operating Funds
FY16 Budget, FY15 Estimate and FY15 Budget

Account Name	FY15 Budget Dollars (\$)	FY15 Estimate Dollars (\$)	FY16 Budget Dollars (\$)	FY16 Budget vs. FY15 Estimate Increase (Decrease)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	312,634,789	305,408,806	323,980,794	18,571,988	6.10%
Student Fees	193,780,350	191,538,113	197,637,447	6,099,334	3.20%
State Appropriations	316,775,104	311,550,379	330,218,573	18,668,194	6.00%
Fringe Benefits Paid By State	229,497,376	222,398,422	242,687,281	20,288,859	9.10%
Housing	59,400,664	58,644,081	63,975,864	5,331,783	9.10%
Food	30,770,183	29,912,801	32,282,590	2,369,789	7.90%
All Other Revenue	23,603,319	23,764,466	24,098,605	334,139	1.40%
Less: Contra Revenue	(6,098,476)	(6,360,748)	(6,808,059)	(447,311)	7.00%
Total Revenue	1,160,363,309	1,136,856,320	1,208,073,095	71,216,775	6.30%
Expenditures:					
Personal Services:					
Full Time	429,918,749	417,468,137	437,761,389	20,293,252	4.90%
Part Time	22,755,933	24,217,890	24,125,905	(91,985)	-0.40%
Lecturers	79,114,249	82,973,478	85,626,832	2,653,354	3.20%
Student Labor	8,143,741	8,523,813	8,706,227	182,414	2.10%
Other Part Time	15,019,952	15,002,790	15,662,841	660,051	4.40%
Overtime	4,206,242	4,866,969	4,689,206	(177,763)	-3.70%
All Other Personal Services	20,181,215	19,619,344	21,711,367	2,092,023	10.70%
Subtotal Personal Services	579,340,081	572,672,421	598,283,767	25,611,346	4.50%
Fringe Benefits	316,236,727	306,020,435	333,241,924	27,221,489	8.90%
Total P.S. & Fringe Benefits	895,576,808	878,692,856	931,525,691	52,832,835	6.00%
Other Expenses:					
Inst. Financial Aid/Match	51,420,473	52,230,607	54,137,687	1,907,080	3.70%
Waivers	12,119,766	12,161,855	13,342,561	1,180,706	9.70%
All Other Expenses	176,395,365	181,409,642	185,443,798	4,034,156	2.20%
Total Other Expenses	239,935,604	245,802,104	252,924,046	7,121,942	2.90%
Library Expenses	7,111,424	6,674,062	6,928,209	254,147	3.80%
Total Equipment (excludes Library)	5,352,042	3,994,186	4,717,042	722,856	18.10%
Total Expenditures	1,147,975,878	1,135,163,208	1,196,094,988	60,931,780	5.40%
Addition to (Use of) Funds Before Designated Items	12,387,431	1,693,112	11,978,107	10,284,995	607.50%
Designated Transfers					
CSU Debt Service (University Fee)	(26,516,873)	(25,968,861)	(20,620,003)	5,348,858	20.60%
CSU Debt Service Residence Halls	(5,150,440)	(5,193,293)	(5,191,545)	1,748	0.00%
CSU Debt Service Parking Garage	(3,457,776)	(3,372,840)	(3,475,383)	(102,543)	-3.00%
CSU Designated Transfers Aux Renewal & Rep	(2,882,409)	(3,045,450)	(1,165,391)	1,880,059	61.70%
CSU Other Designated Transfers	773,839	623,839	(1,000,000)	(1,623,839)	-260.30%
Total CSU Designated Transfers	(37,233,659)	(36,956,605)	(31,452,322)	5,504,283	14.90%
CCC Transfer in	6,469,306	8,300,875	6,951,077	(1,349,798)	-16.30%
CCC Transfer out	(6,386,110)	(10,060,255)	(6,866,078)	3,194,177	-31.80%
Total CCC Transfers	83,196	(1,759,380)	84,999	1,844,379	-104.80%
Charter Oak Transfers	-	-	137,201	137,201	NA
BOR Transfers	108,739	33,036	30,530	(2,506)	NA
Additional Funds					
Supplemental Tuition and Addtl. Operations Support	14,853,979	18,942,231	10,000,000	(8,942,231)	-47.20%
Additional Funds DM and Parking	5,646,676	5,646,676	-	(5,646,676)	-100.00%
Developmental Education	-	10,580,631	9,406,104	(1,174,527)	-11.10%
Early College	-	1,000,000	-	-	-
Total Additional Funds	20,500,655	36,169,538	19,406,104	(16,763,434)	-46.30%
Net Change	(4,153,638)	(820,298)	184,619	1,004,917	122.50%

State Universities
Expenditure Plan General & Operating Funds
FY16 Budget, FY15 Estimate and FY15 Budget

Account Name	FY16 Budget vs. FY15 Estimate				
	FY15 Budget	FY15 Estimate	FY16 Budget	Increase (Decrease)	Percent %
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	173,664,236	170,632,366	183,575,109	12,942,743	7.60%
Student Fees	143,513,045	142,112,066	145,864,457	3,752,391	2.60%
State Appropriations	156,415,647	152,665,084	163,728,123	11,063,039	7.20%
Fringe Benefits Paid By State	116,590,811	114,570,372	127,707,934	13,137,562	11.50%
Housing	59,400,664	58,644,081	63,975,864	5,331,783	9.10%
Food	30,770,183	29,912,801	32,282,590	2,369,789	7.90%
All Other Revenue	15,914,484	16,838,251	17,020,452	182,201	1.10%
Less: Contra Revenue	(6,098,476)	(6,360,748)	(6,808,059)	(447,311)	7.00%
Total Revenue	690,170,594	679,014,273	727,346,470	48,332,197	7.10%
Expenditures:					
Personal Services:					
Full Time	256,974,398	249,377,980	264,270,636	14,892,656	6.00%
Part Time	1,706,363	1,681,348	1,756,062	74,714	4.40%
Lecturers	30,822,427	33,836,535	33,568,964	(267,571)	-0.80%
Student Labor	5,606,739	5,752,908	5,961,807	208,899	3.60%
Other Part Time	8,766,525	8,590,259	8,948,624	358,365	4.20%
Overtime	2,965,623	3,528,685	3,381,033	(147,652)	-4.20%
All Other Personal Services	11,060,069	12,454,662	12,300,544	(154,118)	-1.20%
Subtotal Personal Services	317,902,144	315,222,377	330,187,670	14,965,293	4.70%
Fringe Benefits	172,581,708	167,856,437	184,965,812	17,109,375	10.20%
Total P.S. & Fringe Benefits	490,483,852	483,078,814	515,153,482	32,074,668	6.60%
Other Expenses:					
Inst. Financial Aid/Match	33,208,425	33,746,828	35,385,604	1,638,776	4.90%
Waivers	5,992,140	6,722,377	7,166,976	444,599	6.60%
All Other Expenses	123,596,436	124,520,926	129,079,665	4,558,739	3.70%
Total Other Expenses	162,797,001	164,990,131	171,632,245	6,642,114	4.00%
Library Expenses	6,183,606	5,769,915	6,018,456	248,541	4.30%
Total Equipment (excludes Library)	5,352,042	3,952,042	4,717,042	765,000	19.40%
Total Expenditures	664,816,501	657,790,902	697,521,225	39,730,323	6.00%
Addition to (Use of) Funds Before Designated Items	25,354,093	21,223,371	29,825,245	8,601,874	40.50%
Designated Transfers					
CSU Debt Service (University Fee)	(26,516,873)	(25,968,861)	(20,620,003)	5,348,858	20.60%
CSU Debt Service Residence Halls	(5,150,440)	(5,193,293)	(5,191,545)	1,748	0.00%
CSU Debt Service Parking Garage	(3,457,776)	(3,372,840)	(3,475,383)	(102,543)	-3.00%
CSU Designated Transfers	(2,882,409)	(3,045,450)	(1,165,391)	1,880,059	61.70%
CSU Other Designated Transfers per Aux Renewal & F	773,839	623,839	(1,000,000)	(1,623,839)	-260.30%
Total CSU Designated Transfers	(37,233,659)	(36,956,605)	(31,452,322)	5,504,283	-14.90%
Additional Funds					
Developmental Education		1,878,260	1,635,844	(242,416)	
Supplemental Tuition and Addtl. Operations Support	9,224,690	10,944,469	-	(10,944,469)	-100.00%
Additional Funds DM	1,437,053	1,437,053	-	(1,437,053)	-100.00%
Total Additional Funds	10,661,743	14,259,782	1,635,844	(12,623,938)	88.50%
Net Change	(1,217,823)	(1,473,452)	8,767	1,482,219	100.60%

Community Colleges
Expenditure Plan General & Operating Funds
FY16 Budget, FY15 Estimate and FY15 Budget

Account Name	FY16 Budget vs. FY15 Estimate				
	FY15 Budget Dollars (\$)	FY15 Estimate Dollars (\$)	FY16 Budget Dollars (\$)	Increase (Decrease) Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	131,140,553	125,776,440	130,964,085	5,187,645	4.10%
Student Fees	49,175,305	48,179,493	50,493,190	2,313,697	4.80%
State Appropriations	157,094,764	155,722,793	163,191,027	7,468,234	4.80%
Fringe Benefits Paid By State	110,919,680	106,159,057	113,212,083	7,053,026	6.60%
All Other Revenue	5,276,610	4,585,014	4,775,435	190,421	4.20%
Less: Contra Revenue	-	-	-	-	NA
Total Revenue	453,606,912	440,422,797	462,635,820	22,213,023	5.00%
Expenditures:					
Personal Services:					
Full Time	166,729,651	161,602,303	166,611,333	5,009,030	3.10%
Part Time	20,695,001	22,087,796	21,879,300	(208,496)	-0.90%
Lecturers	46,012,948	46,920,618	49,253,502	2,332,884	5.00%
Student Labor	2,080,563	2,421,579	2,418,851	(2,728)	-0.10%
Other Part Time	6,253,427	6,412,531	6,714,217	301,686	
Overtime	1,240,619	1,338,284	1,308,173	(30,111)	-2.20%
All Other Personal Services	8,890,205	6,950,226	9,196,367	2,246,141	32.30%
Subtotal Personal Services	251,902,414	247,733,337	257,381,743	9,648,406	3.90%
Fringe Benefits	139,031,857	133,598,744	143,461,827	9,863,083	7.40%
Total P.S. & Fringe Benefits	390,934,271	381,332,081	400,843,570	19,511,489	5.10%
Other Expenses:					
Inst. Financial Aid/Match	18,150,048	18,483,779	18,752,083	268,304	1.50%
Waivers	5,945,626	5,439,478	6,175,585	736,107	
All Other Expenses	50,337,090	54,276,194	53,634,238	(641,956)	-1.20%
Total Other Expenses	74,432,764	78,199,451	78,561,906	362,455	0.50%
Library Expenses	927,818	904,147	909,753	5,606	0.60%
Total Equipment (excludes Library)	-	36,230	-	(36,230)	-100.00%
Total Expenditures	466,294,853	460,471,909	480,315,229	19,843,320	4.30%
Addition to (Use of) Funds Before Designated Items	(12,687,941)	(20,049,112)	(17,679,409)	2,369,703	11.80%
Designated Transfers					
CCC Transfer in	6,469,306	8,300,875	6,951,077	(1,349,798)	-16.30%
CCC Transfer out	(6,386,110)	(10,060,255)	(6,866,078)	3,194,177	-31.80%
Total CCC Designated Transfers	83,196	(1,759,380)	84,999	1,844,379	-104.80%
Additional Funds					
Supplemental Tuition and Addtl. Operations Support	5,394,389	6,850,958	10,000,000	3,149,042	46.00%
Ops Support (DM Change)	4,209,623	2,509,623	-	(2,509,623)	-100.00%
Ops Support (Parking)	-	1,700,000	-	(1,700,000)	-100.00%
Developmental Education	-	6,949,566	6,052,623	(896,943)	-12.90%
Transitional Adult Education	-	1,752,805	1,717,637	(35,168)	-2.00%
Early College	-	1,000,000	-	(1,000,000)	-100.00%
Total Additional Funds	9,604,012	20,762,952	17,770,260	1,844,379	8.90%
Net Change	(3,000,733)	(1,045,539)	175,850	1,221,389	116.80%

Charter Oak State College and CT Distance Learning Consortium
 Expenditure Plan General & Operating Funds
 FY16 Budget, FY15 Estimate and FY15 Budget

Account Name	FY15 Budget Dollars (\$)	FY15 Estimate Dollars (\$)	FY16 Budget Dollars (\$)	FY16 Budget vs. FY15 Estimate Increase (Decrease)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	7,830,000	9,000,000	9,441,600	441,600	4.90%
Student Fees	1,092,000	1,246,554	1,279,800	33,246	2.70%
State Appropriations	2,598,655	2,532,166	2,733,385	201,219	7.90%
Fringe Benefits Paid By State	1,442,888	1,301,748	1,394,026	92,278	7.10%
All Other Revenue	2,412,225	2,341,201	2,302,718	(38,483)	-1.60%
Less: Contra Revenue	-	-	-	-	NA
Total Revenue	15,375,768	16,421,669	17,151,529	729,860	4.40%
Expenditures:					
Personal Services:					
Full Time	5,358,399	5,817,421	6,282,852	465,431	8.00%
Part Time	354,569	448,746	490,543	41,797	9.30%
Lecturers	2,278,874	2,216,325	2,804,366	588,041	26.50%
Student Labor	456,439	349,326	325,569	(23,757)	-6.80%
Other Part Time	-	-	-	-	-
Overtime	-	-	-	-	NA
All Other Personal Services	230,941	214,456	214,456	-	0.00%
Subtotal Personal Services	8,679,222	9,046,274	10,117,786	1,071,512	11.80%
Fringe Benefits	4,160,689	4,207,865	4,441,047	233,182	5.50%
Total P.S. & Fringe Benefits	12,839,911	13,254,139	14,558,833	1,304,694	9.80%
Other Expenses:					
Inst. Financial Aid/Match	62,000	-	-	-	NA
Waivers	182,000	-	-	-	-
All Other Expenses	2,461,839	2,609,727	2,729,897	120,170	4.60%
Total Other Expenses	2,705,839	2,609,727	2,729,897	120,170	4.60%
Library Expenses	-	-	-	-	NA
Total Equipment (excludes Library)	-	5,914	-	(5,914)	-100.00%
Total Expenditures	15,545,750	15,869,780	17,288,730	1,418,950	8.90%
Addition to (Use of) Funds Before Designated Items	(169,982)	551,889	(137,201)	(689,090)	-124.90%
Designated Transfers					
Charter Oak Other Designated Transfers	-	-	137,201	-	-
Supplemental Tuition and Addtl. Operations Support	234,900	1,146,804	-	(1,146,804)	-100.00%
Total Transfers	234,900	1,146,804	137,201	-	0.00%
Net Change	64,918	1,698,693	-	(1,698,693)	100.00%

BOR System Office
Expenditure Plan General & Operating Funds
FY16 Budget, FY15 Estimate and FY15 Budget

<u>Account Name</u>	<u>FY15 Budget</u>	<u>FY15 Estimate</u>	<u>FY16 Budget</u>	<u>FY16 Budget vs. FY15 Estimate</u>	
				<u>Increase (Decrease)</u>	<u>Increase (Decrease)</u>
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	-	-	-	-	NA
Fees	-	-	-	-	NA
State Appropriations	666,038	630,336	566,038	(64,298)	-10.20%
Fringe Benefits Paid By State	543,997	367,245	373,238	5,993	1.60%
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	-	-	-	-	NA
Total Revenue	<u>1,210,035</u>	<u>997,581</u>	<u>939,276</u>	<u>(58,305)</u>	<u>-5.80%</u>
Expenditures:					
Personal Services:					
Full Time	856,301	670,433	596,568	(73,865)	-11.00%
Part Time	-	-	-	-	NA
Student Labor	-	-	-	-	NA
Other Part Time	-	-	-	-	NA
Overtime	-	-	-	-	NA
All Other Personal Services	-	-	-	-	NA
Subtotal Personal Services	<u>856,301</u>	<u>670,433</u>	<u>596,568</u>	<u>73,865</u>	<u>11.00%</u>
Fringe Benefits	462,473	357,389	373,238	15,849	4.40%
Total P.S. & Fringe Benefits	<u>1,318,774</u>	<u>1,027,822</u>	<u>969,806</u>	<u>89,714</u>	<u>8.70%</u>
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
All Other Expenses	-	2,795	-	(2,795)	-100.00%
Total Other Expenses	<u>-</u>	<u>2,795</u>	<u>-</u>	<u>(2,795)</u>	<u>-100.00%</u>
Library Expenses:					
Books	-	-	-	-	NA
Periodicals	-	-	-	-	NA
Electronic Periodicals / Subscriptions	-	-	-	-	NA
All Other Library Equipment	-	-	-	-	NA
Library Expenses:	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>NA</u>
Total Equipment (excludes Library)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>NA</u>
Total Expenditures	<u>1,318,774</u>	<u>1,030,617</u>	<u>969,806</u>	<u>(60,811)</u>	<u>-5.90%</u>
Addition to (Use of) Funds Before Designated Items	<u>(108,739)</u>	<u>(33,036)</u>	<u>(30,530)</u>	<u>2,506</u>	<u>-7.60%</u>
Transfers					
Transfer in	108,739	33,036	30,530	(2,506)	-7.60%
Transfer out	-	-	-	-	NA
Total Transfers	<u>108,739</u>	<u>33,036</u>	<u>30,530</u>	<u>(2,506)</u>	<u>-7.60%</u>
Net Change	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>NA</u>

Connecticut State Universities
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY2016	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	124,962,215	121,393,877	130,708,486	9,314,609	7.7%
Part Time Tuition (Gross)	23,886,341	24,655,881	26,784,524	2,128,643	8.6%
General University Fee	23,163,756	24,056,637	26,235,473	2,178,836	9.1%
University General Fee (excluding Accident Ins.)	73,330,973	72,176,298	78,402,755	6,226,457	8.6%
University Fee	27,005,718	26,448,225	21,036,580	(5,411,645)	-20.5%
Extension Fee (Gross)	24,815,680	24,582,608	26,082,099	1,499,491	6.1%
All Other Student Fees	11,890,281	11,351,283	11,933,658	582,375	5.1%
Accident Insurance	6,700,897	6,665,454	6,779,771	114,317	1.7%
Telecom Revenue	1,421,420	1,414,169	1,476,220	62,051	4.4%
State Appropriations	156,415,647	152,665,084	163,728,123	11,063,039	7.2%
Fringe Benefits Paid By State	116,590,811	114,570,372	127,707,934	13,137,562	11.5%
Housing	59,400,664	58,644,081	63,975,864	5,331,783	9.1%
Food Service	30,770,183	29,912,801	32,282,590	2,369,789	7.9%
All Other Revenue	15,914,484	16,838,251	17,020,452	182,201	1.1%
Less: ContraRevenue	(6,098,476)	(6,360,748)	(6,808,059)	(447,311)	7.0%
Total Revenue	690,170,594	679,014,273	727,346,470	48,332,197	7.1%
Expenditures:					
Personal Services:					
Total Full Time	256,974,398	249,377,980	264,270,636	14,892,656	6.0%
Part Time:					
Lecturers	30,822,427	33,836,535	33,568,964	(267,571)	-0.8%
Perm/Intermit PT	1,706,363	1,681,348	1,756,062	74,714	4.4%
University Assistants	3,949,309	4,204,767	4,294,246	89,479	2.1%
Graduate Assistants	1,657,430	1,548,141	1,667,561	119,420	7.7%
Other Part Time	8,766,525	8,590,259	8,948,624	358,365	4.2%
Total Part Time	46,902,054	49,861,050	50,235,457	374,407	0.8%
Overtime	2,965,623	3,528,685	3,381,033	(147,652)	-4.2%
All Other Personal Services	11,060,069	12,454,662	12,300,544	(154,118)	-1.2%
Subtotal Personal Services	317,902,144	315,222,377	330,187,670	14,965,293	4.7%
Fringe Benefits	171,066,937	166,349,762	183,343,887	16,994,125	10.2%
Worker's Comp. Recovery	1,514,771	1,506,675	1,621,925	115,250	7.6%
Total P.S. & Fringe Benefits	490,483,852	483,078,814	515,153,482	32,074,668	6.6%
Other Expenses:					
Inst. Financial Aid/Match	33,208,425	33,746,828	35,385,604	1,638,776	4.9%
Waivers	5,992,140	6,722,377	7,166,976	444,599	6.6%
Bad Debt Expense (current year)	769,214	1,269,385	1,346,424	77,039	6.1%
All Other Expenses	122,010,304	121,446,825	125,894,412	4,447,587	3.7%
Telecom Expense	816,918	1,804,716	1,838,829	34,113	1.9%
Total Other Expenses	162,797,001	164,990,131	171,632,245	6,642,114	4.0%
Library Expenses:					
Books	872,269	586,004	600,907	14,903	2.5%
Periodicals	2,259,906	1,867,773	1,963,523	95,750	5.1%
Electronic Periodicals / Subscriptions	2,746,532	2,898,806	3,028,638	129,832	4.5%
All Other Library Equipment	304,899	751,232	425,388	(325,844)	-43.4%
Total Non-P.S. Library Expense	6,183,606	5,769,915	6,018,456	248,541	4.3%
Total Equipment (excludes Library)	5,352,042	3,952,042	4,717,042	765,000	19.4%
Total Expenditures	664,816,501	657,790,902	697,521,225	39,730,323	6.0%
Addition to (Use of) Funds Before Designated Items	25,354,093	21,223,371	29,825,245	8,601,874	40.5%
Designated Transfers					
Debt Service (University Fee)	(26,516,873)	(25,968,861)	(20,620,003)	5,348,858	-20.6%
Debt Service Residence Halls	(5,150,440)	(5,193,293)	(5,191,545)	1,748	0.0%
Debt Service Parking Garage	(3,383,134)	(3,298,204)	(3,402,130)	(103,926)	3.2%
Debt Service - WS Parking Garage WCSU	(74,642)	(74,636)	(73,253)	1,383	-1.9%
Auxiliary Renewal and Replacement	(2,282,409)	(2,445,450)	(1,165,391)	1,280,059	-52.3%
Transfer to Required BOT Guideline	(600,000)	(600,000)	-	600,000	-100.0%
Total Designated Transfers	(38,007,498)	(37,580,444)	(30,452,322)	7,128,122	-19.0%
Other Designated Fund Requests					
Debt Service Prefunding	(405,958)	(405,958)	(4,000,000)	(3,594,042)	-885.3%
Plant Reserves - WCSU	250,000	250,000	-	(250,000)	100.0%
Other Strategic Initiatives - SCSU	450,000	-	-	-	n.a.
Transfer In from ITF & ITBD Funds CCSU	200,000	-	-	-	n.a.
RIP Payout - Transfer from Reserve - SCSU & WCSU	29,797	29,797	-	(29,797)	100.0%
Other Request - CCSU General Reserves	-	-	-	-	n.a.
Other Request - SCSU General Reserves	-	500,000	1,000,000	500,000	-100.0%
Other Request - WCSU Plant Reserves (for equipment,above)	-	-	2,000,000	2,000,000	n.a.
Other Designated for Strategic Initiatives FY15 - WCSU	250,000	250,000	-	(250,000)	100.0%
Total Other Designated Fund Requests	773,839	623,839	(1,000,000)	(1,623,839)	260.3%
Additional Funds					
Supplemental Tuition and Addtl. Operations Support	9,224,690	10,944,469	-	(10,944,469)	100.0%
Additional funding transfer in for DM change	1,437,053	1,437,053	-	(1,437,053)	100.0%
Developmental Education	-	1,878,260	1,635,844	(242,416)	12.9%
Total Additional Funds	10,661,743	14,259,782	1,635,844	(12,623,938)	88.5%
Addition to (Use of) Funds	(1,217,823)	(1,473,452)	8,767	1,482,219	100.6%

Central Connecticut State University
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY2016	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	40,281,910	40,530,600	43,776,387	3,245,787	8.0%
Part Time Tuition (Gross)	9,869,599	10,195,079	10,949,608	754,529	7.4%
General University Fee	9,420,301	9,737,111	10,580,595	843,484	8.7%
University General Fee (excluding Accident Ins.)	22,081,000	22,229,400	24,324,500	2,095,100	9.4%
University Fee	8,741,000	8,828,000	7,056,000	(1,772,000)	-20.1%
Extension Fee (Gross)	9,111,456	9,033,721	9,507,706	473,985	5.2%
All Other Student Fees	3,515,300	3,286,800	3,297,500	10,700	0.3%
Accident Insurance	2,048,000	2,141,500	2,145,500	4,000	0.2%
Telecom Revenue	318,000	328,080	381,680	53,600	16.3%
State Appropriations	44,060,425	43,503,420	46,838,106	3,334,686	7.7%
Fringe Benefits Paid By State	36,492,982	35,867,889	40,184,950	4,317,061	12.0%
Housing	12,647,297	12,945,985	16,265,902	3,319,917	25.6%
Food Service	9,346,625	9,737,475	11,494,943	1,757,468	18.0%
All Other Revenue	7,406,865	7,170,507	7,186,646	16,139	0.2%
Less: ContraRevenue	(2,240,959)	(2,169,376)	(2,277,385)	(108,009)	5.0%
Total Revenue	213,099,801	213,366,191	231,712,638	18,346,447	8.6%
Expenditures:					
Personal Services:					
Total Full Time	80,542,163	78,298,618	84,756,952	6,458,334	8.2%
Part Time:					
Lecturers	9,112,467	10,052,467	9,738,225	(314,242)	-3.1%
Perm/Intermit PT	395,000	395,000	414,750	19,750	5.0%
University Assistants	1,150,000	1,200,000	1,200,000	-	0.0%
Graduate Assistants	320,000	315,000	315,000	-	0.0%
Other Part Time	3,910,000	4,100,000	4,100,000	-	0.0%
Total Part Time	14,887,467	16,062,467	15,767,975	(294,492)	-1.8%
Overtime	551,000	677,000	552,000	(125,000)	-18.5%
All Other Personal Services	2,153,000	2,809,570	2,814,570	5,000	0.2%
Subtotal Personal Services	98,133,630	97,847,655	103,891,497	6,043,842	6.2%
Fringe Benefits	51,631,623	51,333,620	57,975,257	6,641,637	12.9%
Worker's Comp. Recovery	498,496	528,090	599,430	71,340	13.5%
Total P.S. & Fringe Benefits	150,263,749	149,709,365	162,466,184	12,756,819	8.5%
Other Expenses:					
Inst. Financial Aid/Match	11,491,114	11,505,757	12,365,198	859,441	7.5%
Waivers	2,307,600	2,386,880	2,687,023	300,143	12.6%
Bad Debt Expense (current year)	100,000	100,000	100,000	-	0.0%
All Other Expenses	35,634,611	38,361,367	37,103,097	(1,258,270)	-3.3%
Telecom Expense	1,301,000	1,033,080	1,169,680	136,600	13.2%
Total Other Expenses	50,834,325	53,387,084	53,424,998	37,914	0.1%
Library Expenses:					
Books	40,000	40,000	40,000	-	0.0%
Periodicals	1,413,600	1,280,000	1,360,000	80,000	6.3%
Electronic Periodicals / Subscriptions	463,880	463,880	470,000	6,120	1.3%
All Other Library Equipment	37,100	371,000	30,000	(341,000)	-91.9%
Total Non-P.S. Library Expense	1,954,580	1,820,980	1,900,000	79,020	4.3%
Total Equipment (excludes Library)	3,210,000	2,100,000	2,600,000	500,000	23.8%
Total Expenditures	206,262,654	207,017,429	220,391,182	13,373,753	6.5%
Addition to (Use of) Funds Before Designated Items	6,837,147	6,348,762	11,321,456	4,972,694	78.3%
Designated Transfers Per BOT Policies					
Debt Service (University Fee)	(8,581,000)	(8,668,000)	(6,928,000)	1,740,000	-20.1%
Debt Service Residence Halls		0	0	-	n.a.
Debt Service Parking Garage	(802,417)	(802,417)	(802,417)	-	0.0%
Auxiliary Renewal and Replacement	(1,099,700)	(1,134,456)	0	1,134,456	-100.0%
Total Designated Transfers	(10,483,117)	(10,604,873)	(7,730,417)	2,874,456	-27.1%
Other Designated Fund Requests					
Prefunded Debt Service	(405,958)	(405,958)	0	405,958	-100.0%
Transfer In from ITF & ITBD Funds	200,000		0	-	n.a.
Debt Service New Residence Hall			(4,000,000)		
General Reserves			0		
Total Other Designated Fund Requests	(205,958)	(405,958)	(4,000,000)	(3,594,042)	885.3%
Additional funding transfer in for 3% tuition & Operations Su	3,101,171	3,491,276	0	(3,491,276)	-100.0%
Additional funding transfer in for DM Change	750,757	750,757	0	(750,757)	-100.0%
Developmental Education		469,565	408,961		
Total Additional Funds	3,851,928	4,711,598	408,961	(4,302,637)	91.3%
Addition to (Use of) Funds	\$ -	\$ 49,529	\$ -	(49,529)	-100.0%

Eastern Connecticut State University
 Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY2016	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	21,607,552	20,465,153	22,586,779	2,121,626	10.4%
Part Time Tuition (Gross)	1,815,278	1,798,324	1,861,261	62,937	3.5%
General University Fee	2,046,241	2,054,476	2,128,216	73,740	3.6%
University General Fee (excluding Accident Ins.)	14,851,277	14,422,721	15,820,596	1,397,875	9.7%
University Fee	4,742,782	4,519,315	3,695,400	(823,915)	-18.2%
Extension Fee (Gross)	2,731,531	2,656,208	2,841,083	184,875	7.0%
All Other Student Fees	1,752,607	1,733,639	1,763,284	29,645	1.7%
Accident Insurance	1,218,522	1,124,363	1,239,832	115,469	10.3%
Telecom Revenue	409,360	390,743	398,720	7,977	2.0%
State Appropriations	28,828,266	28,047,917	31,140,248	3,092,331	11.0%
Fringe Benefits Paid By State	20,258,239	19,910,990	22,759,795	2,848,805	14.3%
Housing	20,270,961	19,333,498	20,548,093	1,214,595	6.3%
Food Service	7,353,313	6,523,832	7,151,969	628,137	9.6%
All Other Revenue	2,197,426	2,445,951	2,445,951	-	0.0%
Less: ContraRevenue	(1,389,095)	(1,360,122)	(1,440,251)	(80,129)	5.9%
Total Revenue	128,694,260	124,067,008	134,940,976	10,873,968	8.8%
Expenditures:					
Personal Services:					
Total Full Time	45,739,272	43,952,992	46,085,654	2,132,662	4.9%
Part Time:				-	n.a.
Lecturers	5,251,037	4,941,408	5,507,035	565,627	11.4%
Perm/Intermit PT	136,241	138,054	140,475	2,421	1.8%
University Assistants	897,192	1,035,000	1,119,736	84,736	8.2%
Graduate Assistants	64,608	57,627	80,000	22,373	38.8%
Other Part Time	63,089	25,000	16,000	(9,000)	-36.0%
Total Part Time	6,412,167	6,197,089	6,863,246	666,157	10.7%
Overtime	874,595	1,051,000	890,000	(161,000)	-15.3%
All Other Personal Services	4,301,230	4,809,774	4,595,200	(214,574)	-4.5%
Subtotal Personal Services	57,327,264	56,010,855	58,434,100	2,423,245	4.3%
				-	n.a.
Fringe Benefits	33,857,655	31,413,843	35,678,147	4,264,304	13.6%
Worker's Comp. Recovery	297,698	291,111	303,852	12,741	4.4%
Total P.S. & Fringe Benefits	91,482,617	87,715,809	94,416,099	6,700,290	7.6%
Other Expenses:					
Inst. Financial Aid/Match	5,279,775	5,313,398	7,268,340	1,954,942	36.8%
Waivers	1,353,118	1,234,299	1,349,868	115,569	9.4%
Bad Debt Expense (current year)	393,997	890,825	952,493	61,668	6.9%
All Other Expenses	20,711,846	20,061,142	21,528,214	1,467,072	7.3%
Telecom Expense	1,059,360	930,743	938,720	7,977	0.9%
Total Other Expenses	28,798,096	28,430,407	32,037,635	3,607,228	12.7%
Library Expenses:					
Books	247,553	161,846	165,083	3,237	2.0%
Periodicals	355,436	410,000	418,200	8,200	2.0%
Electronic Periodicals / Subscriptions	276,000	225,000	254,500	29,500	13.1%
All Other Library Equipment	23,063	15,000	15,300	300	2.0%
Total Non-P.S. Library Expense	902,052	811,846	853,083	41,237	5.1%
Total Equipment (excludes Library)	550,000	600,000	550,000	(50,000)	-8.3%
Total Expenditures	121,732,765	117,558,062	127,856,817	10,298,755	8.8%
Addition to (Use of) Funds Before Designated Items	6,961,495	6,508,946	7,084,159	575,213	8.8%
Designated Transfers Per BOT Policies					
Debt Service (University Fee)	(4,742,782)	(4,519,315)	(3,695,400)	823,915	-18.2%
Debt Service Residence Halls	(2,655,477)	(2,789,496)	(2,788,551)	945	0.0%
Debt Service Parking Garage	(461,505)	(474,411)	(455,168)	19,243	-4.1%
Auxiliary Renewal and Replacement	(573,781)	(905,007)	(554,001)	351,006	-38.8%
Transfer to Required per BOT Guideline	0	0	0	-	n.a.
Transfer from System Office for Legal Fees	0	0	0	-	n.a.
Total Designated Transfers	(8,433,545)	(8,688,229)	(7,493,120)	1,195,109	-13.8%
Additional funding transfer in for 3% tuition & Operations Sup	1,472,050	1,709,718	0	(1,709,718)	-100.0%
Developmental Education		469,565	408,961	(60,604)	-12.9%
Total Additional Funds	1,472,050	2,179,283	408,961	(1,770,322)	-81.2%
Addition to (Use of) Funds	\$ -	\$ -	\$ -	-	n.a.

Southern Connecticut State University
 Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY2016	FY16 Budget vs
	Budget	Estimate	Budget	\$ Inc(Dec)
Revenue:				
Tuition (Gross)	39,353,408	38,592,359	40,854,899	2,262,540
Part Time Tuition (Gross)	7,873,126	8,206,027	9,017,040	811,013
General University Fee	7,598,477	7,993,443	8,732,921	739,478
University General Fee (excluding Accident Ins.)	22,966,680	22,820,341	24,653,040	1,832,699
University Fee	8,393,761	8,288,777	6,499,280	(1,789,497)
Extension Fee (Gross)	9,226,832	9,230,442	9,957,044	726,602
All Other Student Fees	4,108,252	3,880,505	4,086,691	206,186
Accident Insurance	2,170,080	2,154,949	2,113,540	(41,409)
Telecom Revenue	469,740	469,740	469,740	-
State Appropriations	43,523,686	42,348,591	45,457,392	3,108,801
Fringe Benefits Paid By State	36,236,783	35,603,512	39,554,331	3,950,819
Housing	16,162,722	16,273,632	16,762,060	488,428
Food Service	8,533,348	8,302,940	8,350,364	47,424
All Other Revenue	3,693,818	4,241,497	4,407,095	165,598
Less: ContraRevenue	(1,379,022)	(1,416,007)	(1,525,721)	(109,714)
Total Revenue	208,931,691	206,990,748	219,389,716	12,398,968
Expenditures:				
Personal Services:				
Total Full Time	78,590,257	75,936,197	80,210,576	4,274,379
Part Time:				
Lecturers	10,008,850	12,224,660	11,535,704	(688,956)
Perm/Intermit PT	838,885	883,599	927,856	44,257
University Assistants	1,179,320	1,179,320	1,180,263	943
Graduate Assistants	1,050,302	972,994	1,070,041	97,047
Other Part Time	3,193,436	2,823,584	3,041,000	217,416
Total Part Time	16,270,793	18,084,157	17,754,864	(329,293)
Overtime	693,000	926,000	975,000	49,000
All Other Personal Services	2,858,823	3,194,044	3,249,500	55,456
Subtotal Personal Services	98,412,873	98,140,398	102,189,940	4,049,542
Fringe Benefits	52,601,681	51,988,442	55,100,257	3,111,815
Worker's Comp. Recovery	438,000	412,000	438,000	26,000
Total P.S. & Fringe Benefits	151,452,554	150,540,840	157,728,197	7,187,357
Other Expenses:				
Inst. Financial Aid/Match	10,197,823	10,196,666	10,413,241	216,575
Waivers	1,200,214	2,071,400	1,991,877	(79,523)
Bad Debt Expense (current year)	50,000	10,000	20,000	10,000
All Other Expenses	35,463,896	34,954,183	37,779,007	2,824,824
Telecom Expense	906,400	886,400	906,400	20,000
Total Other Expenses	47,818,333	48,118,649	51,110,525	2,991,876
Library Expenses:				
Books	333,315	333,315	339,981	6,666
Periodicals	127,523	127,523	130,073	2,550
Electronic Periodicals / Subscriptions	1,491,361	1,491,361	1,521,188	29,827
All Other Library Equipment	42,775	42,775	43,631	856
Total Non-P.S. Library Expense	1,994,974	1,994,974	2,034,873	39,899
Total Equipment (excludes Library)	1,302,042	1,002,042	1,302,042	300,000
Total Expenditures	202,567,903	201,656,505	212,175,637	10,519,132
Addition to (Use of) Funds Before Designated Items	6,363,788	5,334,243	7,214,079	1,879,836
Designated Transfers Per BOT Policies				
Debt Service (University Fee)	(8,218,761)	(8,113,777)	(6,324,280)	1,789,497
Debt Service Residence Halls	(961,704)	(961,704)	(961,704)	-
Debt Service Parking Garage	(1,247,043)	(1,247,043)	(1,328,289)	(81,246)
Transfer to Buley Renovation	-	-	-	-
Total Designated Transfers	(10,427,508)	(10,322,524)	(8,614,273)	1,708,251
Other Designated Fund Requests				
Other Request - SCSU General Reserves		500,000	1,000,000	500,000
Other Strategic Initiatives	450,000			-
Total Other Designated Fund Requests	450,000	500,000	1,000,000	500,000
Additional funding transfer in for 3% tuition	2,958,253	3,340,995		(3,340,995)
Additional funding transfer in for DM Change	686,296	686,296		(686,296)
Developmental Education		469,565	408,961	(60,604)
Total Additional Funds	3,644,549	4,496,856	408,961	(4,087,895)
Addition to (Use of) Funds	\$ 30,829	\$ 8,575	\$ 8,767	192

Western Connecticut State University
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY2016	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	23,719,345	21,805,765	23,490,421	1,684,656	7.7%
Part Time Tuition (Gross)	4,328,338	4,456,451	4,956,615	500,164	11.2%
General University Fee	4,098,737	4,271,607	4,793,741	522,134	12.2%
University General Fee (excluding Accident Ins.)	13,432,016	12,703,836	13,604,619	900,783	7.1%
University Fee	5,128,175	4,812,133	3,785,900	(1,026,233)	-21.3%
Extension Fee (Gross)	3,745,861	3,662,237	3,776,266	114,029	3.1%
All Other Student Fees	2,514,122	2,450,339	2,786,183	335,844	13.7%
Accident Insurance	1,264,295	1,244,642	1,280,899	36,257	2.9%
Telecom Revenue	224,320	225,606	226,080	474	0.2%
State Appropriations	28,662,201	27,878,383	29,975,877	2,097,494	7.5%
Fringe Benefits Paid By State	20,907,392	20,537,054	22,762,665	2,225,611	10.8%
Housing	10,319,684	10,090,966	10,399,809	308,843	3.1%
Food Service	5,536,897	5,348,554	5,285,314	(63,240)	-1.2%
All Other Revenue	2,580,000	2,949,359	2,949,359	-	0.0%
Less: ContraRevenue	(1,089,400)	(1,415,243)	(1,564,702)	(149,459)	10.6%
Total Revenue	125,371,983	121,021,689	128,509,046	7,487,357	6.2%
Expenditures:					
Personal Services:					
Total Full Time	46,568,982	45,713,246	47,857,004	2,143,758	4.7%
Part Time:					
Lecturers	6,450,073	6,618,000	6,788,000	170,000	2.6%
Perm/Intermit PT	293,308	231,747	245,781	14,034	6.1%
University Assistants	722,797	790,447	794,247	3,800	0.5%
Graduate Assistants	222,520	202,520	202,520	-	0.0%
Other Part Time	1,600,000	1,641,675	1,791,624	149,949	9.1%
Total Part Time	9,288,698	9,484,389	9,822,172	337,783	3.6%
Overtime	847,028	874,685	964,033	89,348	10.2%
All Other Personal Services	1,641,274	1,641,274	1,641,274	-	0.0%
Subtotal Personal Services	58,345,982	57,713,594	60,284,483	2,570,889	4.5%
Fringe Benefits	29,815,994	28,835,985	31,783,024	2,947,039	10.2%
Worker's Comp. Recovery	271,649	267,474	271,617	4,143	1.5%
Total P.S. & Fringe Benefits	88,433,625	86,817,053	92,339,124	5,522,071	6.4%
Other Expenses:					
Inst. Financial Aid/Match	6,239,713	6,731,007	5,338,825	(1,392,182)	-20.7%
Waivers	1,131,208	1,029,798	1,138,208	108,410	10.5%
Bad Debt Expense (current year)	225,217	268,560	273,931	5,371	2.0%
All Other Expenses	23,179,237	22,435,346	23,796,387	1,361,041	6.1%
Telecom Expense	696,320	697,606	707,520	9,914	1.4%
Total Other Expenses	31,471,695	31,162,317	31,254,871	92,554	0.3%
Library Expenses:					
Books	251,401	50,843	55,843	5,000	9.8%
Periodicals	363,347	50,250	55,250	5,000	10.0%
Electronic Periodicals / Subscriptions	108,291	300,950	326,950	26,000	8.6%
All Other Library Equipment	201,961	322,457	336,457	14,000	4.3%
Total Non-P.S. Library Expense	925,000	724,500	774,500	50,000	6.9%
Total Equipment (excludes Library)	250,000	250,000	235,000	(15,000)	-6.0%
Total Expenditures	121,080,320	118,953,870	124,603,495	5,649,625	4.7%
Addition to (Use of) Funds Before Designated Items	4,291,663	2,067,819	3,905,551	1,837,732	88.9%
Designated Transfers Per BOT Policies					
Debt Service (University Fee)	(4,974,330)	(4,667,769)	(3,672,323)	995,446	-21.3%
Debt Service Residence Hall	(1,533,259)	(1,442,093)	(1,441,290)	803	-0.1%
Debt Service Parking Garage	(872,169)	(774,333)	(816,256)	(41,923)	5.4%
Debt Service WS Parking Garage	(74,642)	(74,636)	(73,253)	1,383	-1.9%
Auxiliary Renewal and Replacement	(308,928)	(105,987)	(311,390)	(205,403)	193.8%
Total Designated Transfers	(7,763,328)	(7,064,818)	(6,314,512)	750,306	-10.6%
Other Designated Fund Requests					
Plant Reserves	250,000	250,000	-	(250,000)	-100.0%
Other Request - Plant Reserves (for equipment,above)	-	-	2,000,000	2,000,000	n.a.
RIP Offset	29,797	29,797	-	(29,797)	-100.0%
Designated for FY15	250,000	250,000	-	(250,000)	-100.0%
Total Other Designated Fund Requests	529,797	529,797	2,000,000	1,470,203	277.5%
Additional funding transfer in for 3% tuition	1,693,216	1,932,701	-	(1,932,701)	-100.0%
Developmental Education	-	469,565	408,961	(60,604)	-12.9%
Total Additional Funds	1,693,216	2,402,266	408,961	(1,993,305)	-83.0%
Addition to (Use of) Funds	(1,248,652)	(2,064,936)	-	2,064,936	-100.0%

SO/SW/Mandates
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY2016	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	-	-	-	-	n.a.
Part Time Tuition (Gross)	-	-	-	-	n.a.
General University Fee	-	-	-	-	n.a.
University General Fee (excluding Accident Ins.)	-	-	-	-	n.a.
University Fee	-	-	-	-	n.a.
Extension Fee (Gross)	-	-	-	-	n.a.
All Other Student Fees	-	-	-	-	n.a.
Accident Insurance	-	-	-	-	n.a.
Telecom Revenue	-	-	-	-	n.a.
State Appropriations	11,341,069	10,886,773	10,316,500	(570,273)	-5.2%
Fringe Benefits Paid By State	2,695,415	2,650,927	2,446,193	(204,734)	-7.7%
Housing	-	-	-	-	n.a.
Food Service	-	-	-	-	n.a.
All Other Revenue	36,375	30,937	31,401	464	1.5%
Less: ContraRevenue	-	-	-	-	n.a.
Total Revenue	14,072,859	13,568,637	12,794,094	(774,543)	-5.7%
Expenditures:					
Personal Services:					
Total Full Time	5,533,724	5,476,927	5,360,450	(116,477)	-2.1%
Part Time:	-	-	-	-	-
Lecturers	-	-	-	-	-
Perm/Intermit PT	42,929	32,948	27,200	(5,748)	-17.4%
University Assistants	-	-	-	-	n.a.
Graduate Assistants	-	-	-	-	n.a.
Other Part Time	-	-	-	-	n.a.
Total Part Time	42,929	32,948	27,200	(5,748)	-17.4%
Overtime	-	-	-	-	n.a.
All Other Personal Services	105,742	-	-	-	n.a.
Subtotal Personal Services	5,682,395	5,509,875	5,387,650	(122,225)	-2.2%
Fringe Benefits	3,159,984	2,777,872	2,807,202	29,330	1.1%
Worker's Comp. Recovery	8,928	8,000	9,026	1,026	12.8%
Total P.S. & Fringe Benefits	8,851,307	8,295,747	8,203,878	(91,869)	-1.1%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	n.a.
Waivers	-	-	-	-	n.a.
Bad Debt Expense (current year)	-	-	-	-	n.a.
All Other Expenses	7,020,714	5,634,787	5,687,707	52,920	0.9%
Telecom Expense	(3,146,162)	(1,743,113)	(1,883,491)	(140,378)	8.1%
Total Other Expenses	3,874,552	3,891,674	3,804,216	(87,458)	-2.2%
Library Expenses:					
Books	-	-	-	-	n.a.
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	407,000	417,615	456,000	38,385	9.2%
All Other Library Equipment	-	-	-	-	-
Total Non-P.S. Library Expense	407,000	417,615	456,000	38,385	9.2%
Total Equipment (excludes Library)	40,000	-	30,000	30,000	n.a.
Total Expenditures	13,172,859	12,605,036	12,494,094	(110,942)	-0.9%
Addition to (Use of) Funds Before Designated Items	900,000	963,601	300,000	(663,601)	-68.9%
Designated Transfers Per BOT Policies					
Transfer to Required BOT Guideline	(600,000)	(600,000)	-	600,000	-100.0%
Auxiliary Renewal and Replacement	(300,000)	(300,000)	(300,000)	-	0.0%
Total Designated Transfers	(900,000)	(900,000)	(300,000)	600,000	-66.7%
Additional Operations Support	-	469,779	-	-	-
Total Additional Funds	-	469,779	-	(469,779)	-100.0%
Addition to (Use of) Funds	-	533,380	-	(533,380)	-100.0%

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY16 Budget, FY15 Budget and Estimate

Total CCC - General & Operating Funds

Account Name	FY2015		FY16	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	131,140,553	125,776,440	130,964,085	5,187,645	4.1%
Fees	49,175,305	48,179,493	50,493,190	2,313,697	4.8%
State Appropriations	157,094,764	155,722,793	163,191,027	7,468,234	4.8%
Fringe Benefits Paid By State	110,919,680	106,159,057	113,212,083	7,053,026	6.6%
Government Grants & Contracts	90,000	-	-	-	n.a.
Private Gifts, Grants and Contracts	17,579	117,813	110,813	(7,000)	-5.9%
Sales of Educational Activities	1,097,867	1,264,061	1,182,918	(81,143)	-6.4%
All Other Revenue	4,071,164	3,203,140	3,481,704	278,564	8.7%
Total Revenue	453,606,912	440,422,797	462,635,820	22,213,023	5.0%
Expenditures:					
Personal Services:					
Total Full Time (6101)	166,729,650	161,602,303	166,611,333	5,009,030	3.1%
Continuing Part-Time (6111)	1,514,386	1,574,712	1,521,773	(52,939)	-3.4%
Temporary Part-Time (6102, B, D, G)	19,180,615	20,513,084	20,357,527	(155,557)	-0.8%
Contractual PTL (6103D)	42,661,099	43,195,777	45,168,772	1,972,995	4.6%
Contractual NCL (6103E)	3,351,849	3,724,841	4,084,730	359,889	9.7%
Contractual ECL (6103F)	6,253,427	6,412,531	6,714,217	301,686	4.7%
Student Labor (6104, H)	2,080,563	2,421,579	2,418,851	(2,728)	-0.1%
Overtime (6107)	1,240,619	1,338,284	1,308,173	(30,111)	-2.2%
All Other Personal Services	8,890,205	6,950,226	9,196,367	2,246,141	32.3%
Subtotal Personal Services	251,902,413	247,733,337	257,381,743	9,648,406	3.9%
Fringe Benefits	139,031,857	133,598,744	143,461,828	9,863,084	7.4%
Total P.S. & Fringe Benefits	390,934,270	381,332,081	400,843,571	19,511,490	5.1%
Other Expenses:					
Inst. Financial Aid/Match	18,150,048	18,483,779	18,752,083	268,304	1.5%
Waivers	5,945,626	5,439,478	6,175,585	736,107	13.5%
All Other Expenses	50,337,090	54,276,194	53,634,238	(641,956)	-1.2%
Total Other Expenses	74,432,764	78,199,451	78,561,906	362,455	0.5%
Library Expenses:					
Books	512,464	404,658	416,937	12,279	3.0%
Periodicals	84,718	112,829	127,410	14,581	12.9%
Electronic Periodicals / Subscriptions	291,820	343,508	329,371	(14,137)	-4.1%
All Other Library Equipment	38,816	43,152	36,035	(7,117)	-16.5%
Total Non-P.S. Library Expense	927,818	904,147	909,753	5,606	0.6%
Total Equipment (excludes Library)	-	36,230	-	(36,230)	-100.0%
Total Expenditures	466,294,852	460,471,909	480,315,230	19,843,321	4.3%
Addition to (Use of) Funds Before Designated Items	(12,687,940)	(20,049,112)	(17,679,410)	2,369,702	-11.8%
Additional Funds					
Tuition Supplemental Funds	5,394,389	6,100,958	10,000,000	3,899,042	63.9%
Operations Support (DM Change)	4,209,623	2,509,623	-	(2,509,623)	-100.0%
Ops Support (Parking)	-	1,700,000	-	(1,700,000)	-100.0%
Additional Ops Support	-	750,000	-	(750,000)	-100.0%
Developmental Education	-	6,949,566	6,052,623	(896,943)	-12.9%
Transitional Adult Education	-	1,752,805	1,717,637	(35,168)	-2.0%
Early College	-	1,000,000	-	(1,000,000)	-100.0%
Total Additional Funds	9,604,012	20,762,952	17,770,260	(2,992,692)	-14.4%
Designated Transfers					
Transfer in	6,469,306	8,300,875	6,951,077	-	-
Transfer out	(6,386,110)	(10,060,255)	(6,866,078)	3,194,177	-31.8%
Total Designated Transfers	83,196	(1,759,380)	84,999	1,844,379	-104.8%
Net Change	(3,000,732)	(1,045,539)	175,849	1,221,389	-116.8%

Connecticut Community Colleges
 Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY16 Budget, FY15 Budget and Estimate

System Office/System Wide - General & Operating Funds

Account Name	FY2015		FY16	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	-	-	-	-	n.a.
Fees	-	-	-	-	n.a.
State Appropriations	13,764,740	13,434,841	13,717,546	282,705	2.1%
Fringe Benefits Paid By State	4,207,686	4,883,215	5,562,606	679,391	13.9%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	-	-	-	-	n.a.
All Other Revenue	-	25,790	-	(25,790)	-100.0%
Total Revenue	17,972,426	18,343,846	19,280,152	936,306	5.1%
Expenditures:					
Personal Services:					
Total Full Time	9,750,627	9,502,997	10,011,725	508,728	5.4%
Continuing Part-Time (6111)	130,436	143,578	112,500	(31,078)	-21.6%
Temporary Part-Time (6102, B, D, G)	68,541	-	-	-	n.a.
Contractual PTL (6103D)	-	-	-	-	n.a.
Contractual NCL (6103E)	-	-	-	-	n.a.
Contractual ECL (6103F)	-	-	-	-	n.a.
Student Labor	34,039	61,289	62,998	1,709	2.8%
Overtime	-	-	-	-	n.a.
All Other Personal Services	4,108,574	1,128,792	4,108,574	2,979,782	264.0%
Subtotal Personal Services	14,092,217	10,836,656	14,295,797	3,459,141	31.9%
Fringe Benefits	4,460,186	4,960,126	5,868,423	908,297	18.3%
Total P.S. & Fringe Benefits	18,552,403	15,796,782	20,164,220	4,367,438	27.6%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	n.a.
Waivers	-	-	-	-	n.a.
All Other Expenses	5,764,329	6,298,365	5,982,009	(316,356)	-5.0%
Total Other Expenses	5,764,329	6,298,365	5,982,009	(316,356)	-5.0%
Library Expenses:					
Books	-	-	-	-	n.a.
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	-	-	-	n.a.
Total Equipment (excludes Library)	-	-	-	-	n.a.
Total Expenditures	24,316,732	22,095,147	26,146,229	4,051,082	18.3%
Addition to (Use of) Funds Before Designated Items	(6,344,306)	(3,751,301)	(6,866,077)	(3,114,776)	83.0%
Designated Transfers					
Additional Funds	-	706,569	-	(706,569)	-100.0%
Early College (Remaining Funds)	-	493,964	-	(493,964)	-100.0%
Transfer in SO & SW	6,344,306	6,344,306	6,866,077	521,771	8.2%
Transfer out CB	-	(3,029,782)	-	3,029,782	-100.0%
Total Designated Transfers	6,344,306	4,515,057	6,866,077	2,351,020	52.1%
Net Change	-	763,756	-	(763,756)	-100.0%

* BOR approved transfers are from reserves (expenses were not budgeted).

Asnuntuck Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY16	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	4,127,036	3,847,530	4,032,211	184,681	4.8%
Fees	2,473,873	2,304,907	2,709,498	404,591	17.6%
State Appropriations	6,869,757	6,817,924	7,021,182	203,258	3.0%
Fringe Benefits Paid By State	5,414,285	5,057,611	5,197,424	139,813	2.8%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	-	40,307	44,200	3,893	9.7%
All Other Revenue	119,500	101,515	145,500	43,985	43.3%
Total Revenue	19,004,451	18,169,794	19,150,015	980,221	5.4%
Expenditures:					
Personal Services:					
Total Full Time (6101)	6,592,796	6,520,000	6,578,935	58,935	0.9%
Continuing Part-Time (6111)	24,921	16,209	18,305	2,096	12.9%
Temporary Part-Time (6102, B, D, G)	1,489,320	1,370,085	1,578,802	208,717	15.2%
Contractual PTL (6103D)	1,275,000	1,260,881	1,323,926	63,045	5.0%
Contractual NCL (6103E)	375,000	422,750	443,889	21,139	5.0%
Contractual ECL (6103F)	250,000	267,859	282,110	14,251	5.3%
Student Labor (6104, H)	39,988	30,844	39,988	9,144	29.6%
Overtime (6107)	20,000	28,549	29,976	1,427	5.0%
All Other Personal Services	161,594	229,736	168,261	(61,475)	-26.8%
Subtotal Personal Services	10,228,619	10,146,913	10,464,192	317,279	3.1%
Fringe Benefits	6,341,744	5,770,191	6,079,474	309,283	5.4%
Total P.S. & Fringe Benefits	16,570,363	15,917,104	16,543,666	626,562	3.9%
Other Expenses:					
Inst. Financial Aid/Match	586,378	586,378	616,245	29,867	5.1%
Waivers	248,954	207,000	270,500	63,500	30.7%
All Other Expenses	1,986,410	2,030,375	2,356,370	325,995	16.1%
Total Other Expenses	2,821,742	2,823,753	3,243,115	419,362	14.9%
Library Expenses:					
Books	-	-	-	-	n.a.
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	-	-	-	n.a.
Total Equipment (excludes Library)	-	-	-	-	n.a.
Total Expenditures	19,392,105	18,740,857	19,786,781	1,045,924	5.6%
Addition to (Use of) Funds Before Designated Items	(387,654)	(571,063)	(636,766)	(65,703)	11.5%
Designated Transfers					
Tuition Supplemental Funds	198,027	198,027	601,424	403,397	203.7%
Ops Support (DM Change)	-	-	-	-	n.a.
Ops Support (Parking)	-	-	-	-	n.a.
Additional Ops Support	-	22,437	-	(22,437)	-100.0%
Developmental Education	-	215,866	188,005	(27,861)	-12.9%
Transitional Adult Education	-	61,259	53,353	(7,906)	-12.9%
Early College	-	67,000	-	(67,000)	-100.0%
GBTGA	-	-	-	-	n.a.
Transfer in	125,000	196,268	-	-	-
Transfer out	(189,794)	(189,794)	(206,016)	(16,222)	8.5%
Total Designated Transfers	133,233	571,063	636,766	65,703	11.5%
Net Change	(254,421)	-	-	-	n.a.

Capital Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY16	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	9,500,486	8,753,945	9,193,988	440,043	5.0%
Fees	3,400,380	3,636,285	4,063,466	427,181	11.7%
State Appropriations	11,892,552	11,779,135	12,053,210	274,075	2.3%
Fringe Benefits Paid By State	8,745,184	8,107,578	8,430,533	322,955	4.0%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	25,000	19,513	25,000	5,487	28.1%
All Other Revenue	332,000	117,970	270,001	152,031	128.9%
Total Revenue	33,895,602	32,414,426	34,036,198	1,621,772	5.0%
Expenditures:					
Personal Services:					
Total Full Time	12,574,226	12,237,494	12,517,050	279,556	2.3%
Continuing Part Time (6111)	49,592	25,460	30,432	4,972	19.5%
Temporary Part Time (6102, B, D, G)	2,037,239	2,367,000	2,322,265	(44,735)	-1.9%
Contractual PTL (6103D)	2,757,180	2,961,569	2,957,180	(4,389)	-0.1%
Contractual NCL (6103E)	321,242	382,055	382,055	-	0.0%
Contractual ECL (6103F)	432,650	490,830	432,650	(58,180)	-11.9%
Student Labor	140,000	140,000	100,000	(40,000)	-28.6%
Overtime	100,000	100,000	80,000	(20,000)	-20.0%
All Other Personal Services	195,001	278,707	278,707	-	0.0%
Subtotal Personal Services	18,607,130	18,983,115	19,100,339	117,224	0.6%
Fringe Benefits	10,627,097	9,868,776	10,329,430	460,654	4.7%
Total P.S. & Fringe Benefits	29,234,227	28,851,891	29,429,769	577,878	2.0%
Other Expenses:					
Inst. Financial Aid/Match	1,359,823	1,361,994	1,294,852	(67,142)	-4.9%
Waivers	435,000	448,957	641,641	192,684	42.9%
All Other Expenses	3,665,250	3,442,356	3,610,676	168,320	4.9%
Total Other Expenses	5,460,073	5,253,307	5,547,169	293,862	5.6%
Library Expenses:					
Books	30,000	35,070	35,000	(70)	-0.2%
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	70,000	70,000	70,000	-	0.0%
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	100,000	105,070	105,000	(70)	-0.1%
Total Equipment (excludes Library)	-	-	-	-	n.a.
Total Expenditures	34,794,300	34,210,268	35,081,938	871,670	2.5%
Addition to (Use of) Funds Before Designated Items	(898,698)	(1,795,842)	(1,045,740)	750,102	-41.8%
Designated Transfers					
Tuition Supplemental Funds	402,440	402,440	1,022,756	620,316	154.1%
Ops Support (DM Change)	975,013	975,013	-	(975,013)	-100.0%
Ops Support (Parking)	-	-	-	-	n.a.
Additional Ops Support	-	56,597	-	(56,597)	-100.0%
Developmental Education	-	472,009	411,089	(60,920)	-12.9%
Transitional Adult Education	-	118,263	116,660	(1,603)	-1.4%
Early College	-	16,942	-	(16,942)	-100.0%
GBGTA	-	-	-	-	n.a.
Transfer in	-	233,333	-	(233,333)	-100.0%
Transfer out	(478,755)	(478,755)	(504,765)	(26,010)	5.4%
Total Designated Transfers	898,698	1,795,842	1,045,740	(750,102)	-41.8%
Net Change	-	-	-	-	n.a.

Gateway Community Colleges

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY16	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	18,833,956	18,350,062	19,337,292	987,230	5.4%
Fees	6,566,493	6,880,989	7,011,473	130,484	1.9%
State Appropriations	16,592,916	16,410,849	19,359,494	2,948,645	18.0%
Fringe Benefits Paid By State	11,946,900	11,902,807	14,077,415	2,174,608	18.3%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	55,600	27,034	17,000	(10,034)	-37.1%
All Other Revenue	648,270	371,071	400,000	28,929	7.8%
Total Revenue	54,644,135	53,942,812	60,202,674	6,259,862	11.6%
Expenditures:					
Personal Services:					
Total Full Time	18,133,304	17,573,978	18,218,758	644,780	3.7%
Continuing Part Time (6111)	78,230	58,076	71,787	13,711	23.6%
Temporary Part Time (6102, B, D, G)	3,414,160	3,878,783	3,881,939	3,156	0.1%
Contractual PTL (6103D)	6,779,816	7,051,037	7,643,061	592,024	8.4%
Contractual NCL (6103E)	216,300	434,373	587,908	153,535	35.3%
Contractual ECL (6103F)	1,068,488	979,854	1,060,430	80,576	8.2%
Student Labor	595,645	579,685	677,577	97,892	16.9%
Overtime	347,779	402,092	349,160	(52,932)	-13.2%
All Other Personal Services	454,613	614,463	397,084	(217,379)	-35.4%
Subtotal Personal Services	31,088,335	31,572,341	32,887,704	1,315,363	4.2%
Fringe Benefits	15,856,199	16,457,614	17,233,161	775,547	4.7%
Total P.S. & Fringe Benefits	46,944,534	48,029,955	50,120,865	2,090,910	4.4%
Other Expenses:					
Inst. Financial Aid/Match	2,456,188	2,552,795	2,554,248	1,453	0.1%
Waivers	931,806	746,171	822,306	76,135	10.2%
All Other Expenses	6,984,108	7,172,171	7,676,933	504,762	7.0%
Total Other Expenses	10,372,102	10,471,137	11,053,487	582,350	5.6%
Library Expenses:					
Books	65,809	66,000	67,980	1,980	3.0%
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	65,809	66,000	67,980	1,980	3.0%
Total Equipment (excludes Library)	-	3,576	-	(3,576)	-100.0%
Total Expenditures	57,382,445	58,570,668	61,242,332	2,671,664	4.6%
Addition to (Use of) Funds Before Designated Items	(2,738,310)	(4,627,856)	(1,039,658)	3,588,198	-77.5%
Designated Transfers					
Tuition Supplemental Funds	752,556	752,556	864,057	111,501	14.8%
Ops Support (DM Change)	2,464,331	764,331	-	(764,331)	-100.0%
Ops Support (Parking)	-	1,700,000	-	(1,700,000)	-100.0%
Additional Ops Support	-	96,769	-	(96,769)	-100.0%
Developmental Education	-	991,308	863,366	(127,942)	-12.9%
Transitional Adult Education	-	281,317	245,009	(36,308)	-12.9%
Early College	-	67,000	-	(67,000)	-100.0%
GBGTA	-	-	-	-	n.a.
Transfer in	-	495,989	-	(495,989)	-100.0%
Transfer out	(818,577)	(1,152,298)	(932,774)	219,524	-19.1%
Total Designated Transfers	2,398,310	3,996,972	1,039,658	(2,957,314)	-74.0%
Net Change	(340,000)	(630,884)	-	630,884	-100.0%

Housatonic Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY16	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	13,360,000	12,269,000	12,638,880	369,880	3.0%
Fees	3,864,050	3,897,300	3,850,928	(46,372)	-1.2%
State Appropriations	14,355,726	14,203,334	14,524,674	321,340	2.3%
Fringe Benefits Paid By State	10,319,483	9,216,543	9,655,232	438,689	4.8%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	166,900	245,000	260,000	15,000	6.1%
All Other Revenue	421,000	356,988	400,000	43,012	12.0%
Total Revenue	42,487,159	40,188,165	41,329,714	1,141,549	2.8%
Expenditures:					
Personal Services:					
Total Full Time	15,190,242	13,991,649	14,705,366	713,717	5.1%
Continuing Part-Time (6111)	158,500	136,649	143,482	6,833	5.0%
Temporary Part-Time (6102, B, D, G)	1,062,770	762,931	642,442	(120,489)	-15.8%
Contractual PTL (6103D)	4,290,968	4,189,070	4,421,790	232,720	5.6%
Contractual NCL (6103E)	100,000	139,034	187,861	48,827	35.1%
Contractual ECL (6103F)	285,831	381,618	459,558	77,940	20.4%
Student Labor	120,000	104,513	114,647	10,134	9.7%
Overtime	145,000	124,455	145,000	20,545	16.5%
All Other Personal Services	435,000	435,000	370,750	(64,250)	-14.8%
Subtotal Personal Services	21,788,311	20,264,919	21,190,896	925,977	4.6%
Fringe Benefits	11,554,052	10,287,005	11,587,685	1,300,680	12.6%
Total P.S. & Fringe Benefits	33,342,363	30,551,924	32,778,581	2,226,657	7.3%
Other Expenses:					
Inst. Financial Aid/Match	2,004,000	2,044,942	1,816,782	(228,160)	-11.2%
Waivers	652,939	505,671	527,000	21,329	4.2%
All Other Expenses	6,278,248	7,965,608	7,195,216	(770,392)	-9.7%
Total Other Expenses	8,935,187	10,516,221	9,538,998	(977,223)	-9.3%
Library Expenses:					
Books	50,000	38,400	37,500	(900)	-2.3%
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	50,000	38,400	37,500	(900)	-2.3%
Total Equipment (excludes Library)	-	-	-	-	n.a.
Total Expenditures	42,327,550	41,106,545	42,355,079	1,248,534	3.0%
Addition to (Use of) Funds Before Designated Items	159,609	(918,380)	(1,025,365)	(106,985)	11.6%
Designated Transfers					
Tuition Supplemental Funds	516,722	516,722	972,080	455,358	88.1%
Ops Support (DM Change)	-	-	-	-	n.a.
Ops Support (Parking)	-	-	-	-	n.a.
Additional Ops Support	-	79,953	-	(79,953)	-100.0%
Developmental Education	-	688,552	599,685	(88,867)	-12.9%
Transitional Adult Education	-	195,400	170,181	(25,219)	-12.9%
Early College	-	16,998	-	(16,998)	-100.0%
GBGTA	-	-	-	-	n.a.
Transfer in	-	133,098	-	-	n.a.
Transfer out	(676,331)	(676,331)	(716,581)	(40,250)	6.0%
Total Designated Transfers	(159,609)	954,392	1,025,365	70,973	7.4%
Net Change	-	36,012	0	(36,012)	-100.0%

Manchester Community Colleges

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY16	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	16,667,822	16,119,171	16,913,309	794,138	4.9%
Fees	7,402,109	7,120,553	7,434,444	313,891	4.4%
State Appropriations	16,962,463	17,188,799	17,583,244	394,445	2.3%
Fringe Benefits Paid By State	12,754,814	12,300,360	13,158,930	858,570	7.0%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	10,700	13,809	10,700	(3,109)	-22.5%
All Other Revenue	398,904	186,356	206,102	19,746	10.6%
Total Revenue	54,196,812	52,929,048	55,306,729	2,377,681	4.5%
Expenditures:					
Personal Services:					
Total Full Time	19,945,128	19,675,290	20,776,168	1,100,878	5.6%
Continuing Part-Time (6111)	77,028	79,441	81,792	2,351	3.0%
Temporary Part-Time (6102, B, D, G)	1,437,985	1,773,522	1,718,649	(54,873)	-3.1%
Contractual PTL (6103D)	5,276,547	5,330,123	5,190,374	(139,749)	-2.6%
Contractual NCL (6103E)	436,567	375,000	445,262	70,262	18.7%
Contractual ECL (6103F)	1,213,055	1,323,368	1,342,115	18,747	1.4%
Student Labor	261,000	324,617	284,400	(40,217)	-12.4%
Overtime	99,855	100,337	99,855	(482)	-0.5%
All Other Personal Services	368,481	747,827	716,102	(31,725)	-4.2%
Subtotal Personal Services	29,115,646	29,729,525	30,654,717	925,192	3.1%
Fringe Benefits	17,054,310	16,043,180	17,472,516	1,429,336	8.9%
Total P.S. & Fringe Benefits	46,169,956	45,772,705	48,127,233	2,354,528	5.1%
Other Expenses:					
Inst. Financial Aid/Match	2,397,440	2,400,408	2,434,263	33,855	1.4%
Waivers	743,092	705,705	822,275	116,570	16.5%
All Other Expenses	4,700,010	5,080,319	4,976,960	(103,359)	-2.0%
Total Other Expenses	7,840,542	8,186,432	8,233,498	47,066	0.6%
Library Expenses:					
Books	52,000	25,689	26,000	311	1.2%
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	52,000	25,689	26,000	311	1.2%
Total Equipment (excludes Library)	-	18,718	-	(18,718)	-100.0%
Total Expenditures	54,062,498	54,003,544	56,386,731	2,383,187	4.4%
Addition to (Use of) Funds Before Designated Items	134,314	(1,074,496)	(1,080,002)	(5,506)	0.5%
Designated Transfers					
Tuition Supplemental Funds	717,731	717,731	938,640	220,909	30.8%
Ops Support (DM Change)	-	-	-	-	n.a.
Ops Support (Parking)	-	-	-	-	n.a.
Additional Ops Support	-	100,726	-	(100,726)	-100.0%
Developmental Education	-	947,411	825,133	(122,278)	-12.9%
Transitional Adult Education	-	268,860	234,160	(34,700)	-12.9%
Early College	-	63,214	-	(63,214)	-100.0%
GBGTA	-	-	-	-	n.a.
Transfer in	-	176,161	-	-	n.a.
Transfer out	(852,045)	(1,199,607)	(917,931)	281,676	-23.5%
Total Designated Transfers	(134,314)	1,074,496	1,080,002	5,506	0.5%
Net Change	-	-	-	-	n.a.

Middlesex Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY16	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	6,931,463	7,106,964	7,448,098	341,134	4.8%
Fees	3,215,924	2,539,356	2,661,245	121,889	4.8%
State Appropriations	7,645,720	7,570,726	7,930,700	359,974	4.8%
Fringe Benefits Paid By State	5,261,052	5,134,837	5,432,946	298,109	5.8%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	15,879	22,829	16,613	(6,216)	-27.2%
Sales of Educational Activities	6,348	4,025	2,288	(1,737)	-43.2%
All Other Revenue	249,815	177,299	262,306	85,007	47.9%
Total Revenue	23,326,201	22,556,036	23,754,196	1,198,160	5.3%
Expenditures:					
Personal Services:					
Total Full Time	8,909,300	8,675,187	8,822,007	146,820	1.7%
Continuing Part-Time (6111)	89,836	89,335	94,579	5,244	5.9%
Temporary Part-Time (6102, B, D, G)	437,870	523,608	477,968	(45,640)	-8.7%
Contractual PTL (6103D)	2,105,707	2,583,171	2,712,329	129,158	5.0%
Contractual NCL (6103E)	126,000	139,601	146,581	6,980	5.0%
Contractual ECL (6103F)	433,236	463,338	486,505	23,167	5.0%
Student Labor	162,224	169,306	186,000	16,694	9.9%
Overtime	25,000	29,779	29,779	-	0.0%
All Other Personal Services	339,344	321,018	342,658	21,640	6.7%
Subtotal Personal Services	12,628,517	12,994,343	13,298,406	304,063	2.3%
Fringe Benefits	6,739,836	6,669,534	6,974,968	305,434	4.6%
Total P.S. & Fringe Benefits	19,368,353	19,663,877	20,273,374	609,497	3.1%
Other Expenses:					
Inst. Financial Aid/Match	982,658	982,658	1,055,075	72,417	7.4%
Waivers	380,408	399,466	413,710	14,244	3.6%
All Other Expenses	2,901,423	2,861,898	2,709,754	(152,144)	-5.3%
Total Other Expenses	4,264,489	4,244,022	4,178,539	(65,483)	-1.5%
Library Expenses:					
Books	-	-	9,965	9,965	n.a.
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	-	9,965	9,965	n.a.
Total Equipment (excludes Library)	-	10,049	-	(10,049)	-100.0%
Total Expenditures	23,632,842	23,917,948	24,461,878	543,930	2.3%
Addition to (Use of) Funds Before Designated Items	(306,641)	(1,361,912)	(707,682)	654,230	-48.0%
Designated Transfers					
Tuition Supplemental Funds	284,483	284,483	641,454	356,971	125.5%
Ops Support (DM Change)	-	-	-	-	n.a.
Ops Support (Parking)	-	-	-	-	n.a.
Additonal Ops Support	-	37,983	-	(37,983)	-100.0%
Developmental Education	-	375,163	326,743	(48,420)	-12.9%
Transitional Adult Education	-	106,465	92,725	(13,740)	-12.9%
Early College	-	17,000	-	(17,000)	-100.0%
GBGTA	-	-	-	-	n.a.
Transfer in	-	100,601	-	(100,601)	-100.0%
Transfer out	(321,299)	(321,299)	(353,240)	(31,941)	9.9%
Total Designated Transfers	(36,816)	600,396	707,682	107,286	17.9%
Net Change	(343,457)	(761,516)	-	761,516	-100.0%

Naugatuck Valley Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY16 Budget	FY16 Budget vs FY15 Estimate	
	Budget	Estimate		\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	16,918,016	16,296,595	17,269,754	973,159	6.0%
Fees	5,980,249	5,802,010	6,297,767	495,757	8.5%
State Appropriations	18,283,535	18,094,125	18,946,590	852,465	4.7%
Fringe Benefits Paid By State	14,630,389	13,248,191	14,211,342	963,151	7.3%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	100,000	91,730	91,730	-	0.0%
All Other Revenue	368,091	461,211	369,419	(91,792)	-19.9%
Total Revenue	56,280,280	53,993,862	57,186,602	3,192,740	5.9%
Expenditures:					
Personal Services:					
Total Full Time	19,901,440	18,840,760	19,754,085	913,325	4.8%
Continuing Part Time (6111)	269,669	375,364	380,834	5,470	1.5%
Temporary Part Time (6102, B, D, G)	2,627,435	2,708,724	3,045,661	336,937	12.4%
Contractual PTL (6103D)	5,398,759	5,556,091	5,959,115	403,024	7.3%
Contractual NCL (6103E)	283,174	356,220	333,200	(23,020)	-6.5%
Contractual ECL (6103F)	629,423	623,489	657,781	34,292	5.5%
Student Labor	144,977	166,917	166,917	-	0.0%
Overtime	300,000	320,000	337,600	17,600	5.5%
All Other Personal Services	1,015,209	1,038,209	877,621	(160,588)	-15.5%
Subtotal Personal Services	30,570,086	29,985,774	31,512,814	1,527,040	5.1%
Fringe Benefits	18,687,198	17,320,310	19,021,219	1,700,909	9.8%
Total P.S. & Fringe Benefits	49,257,284	47,306,084	50,534,033	3,227,949	6.8%
Other Expenses:					
Inst. Financial Aid/Match	2,250,000	2,322,835	2,410,400	87,565	3.8%
Waivers	628,597	587,962	616,184	28,222	4.8%
All Other Expenses	3,870,496	4,743,773	4,429,079	(314,694)	-6.6%
Total Other Expenses	6,749,093	7,654,570	7,455,663	(198,907)	-2.6%
Library Expenses:					
Books	30,000	30,000	30,000	-	0.0%
Periodicals	19,749	19,749	19,749	-	0.0%
Electronic Periodicals / Subscriptions	66,985	66,985	66,985	-	0.0%
All Other Library Equipment	7,530	7,530	7,530	-	0.0%
Total Non-P.S. Library Expense	124,264	124,264	124,264	-	0.0%
Total Equipment (excludes Library)	-	-	-	-	n.a.
Total Expenditures	56,130,641	55,084,918	58,113,960	3,029,042	5.5%
Addition to (Use of) Funds Before Designated Items	149,639	(1,091,056)	(927,358)	163,698	-15.0%
Designated Transfers					
Tuition Supplemental Funds	686,163	686,163	809,097	122,934	17.9%
Ops Support (DM Change)	-	-	-	-	n.a.
Ops Support (Parking)	-	-	-	-	n.a.
Additional Ops Support	-	98,412	-	(98,412)	-100.0%
Developmental Education	-	915,055	796,953	(118,102)	-12.9%
Transitional Adult Education	-	60,039	226,162	166,123	276.7%
Early College	-	67,000	-	(67,000)	-100.0%
GBGTA	-	-	-	-	n.a.
Transfer in	-	101,747	-	(101,747)	-100.0%
Transfer out	(832,475)	(837,359)	(904,155)	(66,796)	8.0%
Total Designated Transfers	(146,312)	1,091,056	928,057	(162,999)	-14.9%
Net Change	3,327	(0)	699	699	-349600.0%

Northwestern Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY16	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	3,241,715	3,250,118	3,405,823	155,705	4.8%
Fees	1,040,102	942,796	1,017,940	75,144	8.0%
State Appropriations	6,385,301	6,340,134	6,457,294	117,160	1.8%
Fringe Benefits Paid By State	4,790,389	4,788,906	4,835,186	46,280	1.0%
Government Grants & Contracts	90,000	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	92,838	92,500	(338)	-0.4%
Sales of Educational Activities	-	-	-	-	n.a.
All Other Revenue	86,927	87,618	90,000	2,382	2.7%
Total Revenue	15,634,434	15,502,410	15,898,743	396,333	2.6%
Expenditures:					
Personal Services:					
Total Full Time	6,929,086	6,874,086	6,961,201	87,115	1.3%
Continuing Part-Time (6111)	22,168	49,976	60,296	10,320	20.6%
Temporary Part-Time (6102, B, D, G)	483,413	540,923	422,456	(118,467)	-21.9%
Contractual PTL (6103D)	1,157,969	1,087,047	1,178,864	91,817	8.4%
Contractual NCL (6103E)	85,817	50,437	81,515	31,078	61.6%
Contractual ECL (6103F)	113,934	107,950	113,348	5,398	5.0%
Student Labor	25,000	30,460	25,000	(5,460)	-17.9%
Overtime	28,350	29,237	30,699	1,462	5.0%
All Other Personal Services	167,931	294,948	99,571	(195,377)	-66.2%
Subtotal Personal Services	9,013,668	9,065,064	8,972,950	(92,114)	-1.0%
Fringe Benefits	5,590,981	5,530,894	5,572,202	41,308	0.7%
Total P.S. & Fringe Benefits	14,604,649	14,595,958	14,545,152	(50,806)	-0.3%
Other Expenses:					
Inst. Financial Aid/Match	502,606	494,094	510,873	16,779	3.4%
Waivers	273,967	310,193	326,217	16,024	5.2%
All Other Expenses	1,291,027	1,294,641	1,320,821	26,180	2.0%
Total Other Expenses	2,067,600	2,098,928	2,157,911	58,983	2.8%
Library Expenses:					
Books	11,495	19,092	18,092	(1,000)	-5.2%
Periodicals	9,969	9,965	9,965	-	0.0%
Electronic Periodicals / Subscriptions	34,310	34,360	35,360	1,000	2.9%
All Other Library Equipment	5,476	5,899	5,630	(269)	-4.6%
Total Non-P.S. Library Expense	61,250	69,316	69,047	(269)	-0.4%
Total Equipment (excludes Library)	-	-	-	-	n.a.
Total Expenditures	16,733,499	16,764,202	16,772,110	7,908	0.0%
Addition to (Use of) Funds Before Designated Items	(1,099,065)	(1,261,792)	(873,367)	388,425	-30.8%
Designated Transfers					
Tuition Supplemental Funds	127,650	127,650	845,992	718,342	562.7%
Ops Support (DM Change)	770,279	770,279	-	(770,279)	-100.0%
Ops Support (Parking)	-	-	-	-	n.a.
Additional Ops Support	-	18,625	-	(18,625)	-100.0%
Developmental Education	-	174,910	152,335	(22,575)	-12.9%
Transitional Adult Education	-	49,637	43,230	(6,407)	-12.9%
Early College	-	7,500	-	(7,500)	-100.0%
GBGTA	-	-	-	-	n.a.
Transfer in	-	171,518	-	(171,518)	-100.0%
Transfer out	(157,552)	(157,552)	(168,189)	(10,637)	6.8%
Total Designated Transfers	740,377	1,162,568	873,368	(289,200)	-24.9%
Net Change	(358,688)	(99,224)	1	99,225	-100.0%

Norwalk Community Colleges

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY16	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	15,997,988	15,455,355	16,200,548	745,193	4.8%
Fees	6,423,355	6,558,330	6,867,381	309,051	4.7%
State Appropriations	14,743,704	14,579,950	15,374,496	794,546	5.4%
Fringe Benefits Paid By State	10,008,310	9,676,713	10,380,600	703,887	7.3%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	180,000	194,400	180,000	(14,400)	-7.4%
All Other Revenue	330,500	299,500	330,500	31,000	10.4%
Total Revenue	47,683,857	46,764,248	49,333,525	2,569,277	5.5%
Expenditures:					
Personal Services:					
Total Full Time	17,099,815	16,583,661	17,527,932	944,271	5.7%
Continuing Part-Time (6111)	117,838	115,428	121,777	6,349	5.5%
Temporary Part-Time (6102, B, D, G)	2,628,109	2,989,888	2,838,871	(151,017)	-5.1%
Contractual PTL (6103D)	4,674,344	4,672,141	4,740,707	68,566	1.5%
Contractual NCL (6103E)	559,189	567,139	595,496	28,357	5.0%
Contractual ECL (6103F)	576,409	667,108	700,463	33,355	5.0%
Student Labor	259,976	468,234	418,234	(50,000)	-10.7%
Overtime	72,762	78,124	76,764	(1,360)	-1.7%
All Other Personal Services	710,981	663,458	750,085	86,627	13.1%
Subtotal Personal Services	26,699,423	26,805,181	27,770,329	965,148	3.6%
Fringe Benefits	13,332,128	13,116,035	13,857,394	741,359	5.7%
Total P.S. & Fringe Benefits	40,031,551	39,921,216	41,627,723	1,706,507	4.3%
Other Expenses:					
Inst. Financial Aid/Match	1,998,946	1,998,946	2,346,382	347,436	17.4%
Waivers	461,842	488,610	558,000	69,390	14.2%
All Other Expenses	5,277,655	5,493,119	5,441,992	(51,127)	-0.9%
Total Other Expenses	7,738,443	7,980,675	8,346,374	365,699	4.6%
Library Expenses:					
Books	90,000	48,407	40,200	(8,207)	-17.0%
Periodicals	55,000	83,115	97,696	14,581	17.5%
Electronic Periodicals / Subscriptions	40,000	53,478	47,026	(6,452)	-12.1%
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	185,000	185,000	184,922	(78)	0.0%
Total Equipment (excludes Library)	-	3,887	-	(3,887)	-100.0%
Total Expenditures	47,954,994	48,090,778	50,159,019	2,068,241	4.3%
Addition to (Use of) Funds Before Designated Items	(271,137)	(1,326,530)	(825,494)	501,036	-37.8%
Designated Transfers					
Tuition Supplemental Funds	662,971	662,971	721,833	58,862	8.9%
Ops Support (DM Change)	-	-	-	-	n.a.
Ops Support (Parking)	-	-	-	-	n.a.
Additional Ops Support	-	87,443	-	(87,443)	-100.0%
Developmental Education	-	812,099	707,286	(104,813)	-12.9%
Transitional Adult Education	-	229,538	200,716	(28,822)	-12.6%
Early College	-	50,000	-	(50,000)	-100.0%
GBGTA	-	-	-	-	n.a.
Transfer in	-	224,167	-	(224,167)	-100.0%
Transfer out	(739,689)	(739,689)	(804,341)	(64,652)	8.7%
Total Designated Transfers	(76,718)	1,326,530	825,494	(501,036)	-37.8%
Net Change	(347,855)	(0)	-	0	-100.0%

Quinebaug Community Colleges

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY16	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	4,354,410	4,301,013	4,394,775	93,762	2.2%
Fees	1,359,650	1,497,190	1,529,829	32,639	2.2%
State Appropriations	6,847,958	6,791,079	6,767,862	(23,217)	-0.3%
Fringe Benefits Paid By State	4,773,088	4,480,075	4,525,115	45,040	1.0%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	-	-	-	-	n.a.
All Other Revenue	131,795	141,467	141,467	-	0.0%
Total Revenue	17,466,901	17,210,824	17,359,048	148,224	0.9%
Expenditures:					
Personal Services:					
Total Full Time (6101)	6,688,957	6,048,387	6,345,888	297,501	4.9%
Continuing Part-Time (6111)	115,838	164,344	122,700	(41,644)	-25.3%
Temporary Part-Time (6102, B, D, G)	228,004	712,460	667,523	(44,937)	-6.3%
Contractual PTL (6103D)	1,593,216	1,496,014	1,515,153	19,139	1.3%
Contractual NCL (6103E)	185,900	191,045	191,045	-	0.0%
Contractual ECL (6103F)	125,640	104,256	74,260	(29,996)	-28.8%
Student Labor (6104, H)	14,511	15,225	15,225	-	0.0%
Overtime (6107)	35,000	63,054	58,025	(5,029)	-8.0%
All Other Personal Services	228,850	260,014	265,043	5,029	1.9%
Subtotal Personal Services	9,215,916	9,054,799	9,254,862	200,063	2.2%
Fringe Benefits	5,483,475	5,432,879	5,714,930	282,051	5.2%
Total P.S. & Fringe Benefits	14,699,391	14,487,678	14,969,792	482,114	3.3%
Other Expenses:					
Inst. Financial Aid/Match	618,197	735,253	733,927	(1,326)	-0.2%
Waivers	253,155	185,151	244,789	59,638	32.2%
All Other Expenses	1,720,536	1,898,661	1,966,495	67,834	3.6%
Total Other Expenses	2,591,888	2,819,065	2,945,211	126,146	4.5%
Library Expenses:					
Books	62,000	62,000	60,000	(2,000)	-3.2%
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	36,685	36,685	37,000	315	0.9%
All Other Library Equipment	25,810	29,723	22,875	(6,848)	-23.0%
Total Non-P.S. Library Expense	124,495	128,408	119,875	(8,533)	-6.6%
Total Equipment (excludes Library)	-	-	-	-	n.a.
Total Expenditures	17,415,774	17,435,151	18,034,878	599,727	3.4%
Addition to (Use of) Funds Before Designated Items	51,127	(224,327)	(675,830)	(451,503)	201.3%
Designated Transfers					
Transfer in	-	-	-	-	n.a.
Tuition Supplemental Funds	171,422	171,422	649,898	478,476	279.1%
Ops Support (DM Change)	-	-	-	-	n.a.
Ops Support (Parking)	-	-	-	-	n.a.
Additional Ops Support	-	26,309	-	(26,309)	-100.0%
Developmental Education	-	232,158	202,194	(29,964)	-12.9%
Transitional Adult Education	-	63,546	57,380	(6,166)	-9.7%
Early College	-	69,250	-	(69,250)	-100.0%
GBTGA	-	-	-	-	n.a.
Transfer in	-	-	-	-	n.a.
Transfer out	(222,549)	(222,549)	(232,642)	(10,093)	4.5%
Total Designated Transfers	(51,127)	340,136	676,830	336,694	99.0%
Net Change	-	115,809	1,000	(114,809)	-99.1%

Three Rivers Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY16	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	10,861,924	10,225,544	9,877,903	(347,641)	-3.4%
Fees	3,027,324	2,709,168	2,662,561	(46,607)	-1.7%
State Appropriations	11,737,539	11,613,888	11,917,845	303,957	2.6%
Fringe Benefits Paid By State	9,162,177	8,508,334	8,829,349	321,015	3.8%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	441,319	510,000	440,000	(70,000)	-13.7%
All Other Revenue	631,312	551,279	500,000	(51,279)	-9.3%
Total Revenue	35,861,595	34,118,213	34,227,658	109,445	0.3%
Expenditures:					
Personal Services:					
Total Full Time	12,944,314	13,067,752	12,168,027	(899,725)	-6.9%
Continuing Part-Time (6111)	-	-	-	-	n.a.
Temporary Part-Time (6102, B, D, G)	1,582,797	1,127,921	1,326,017	198,096	17.6%
Contractual PTL (6103D)	3,646,579	3,393,771	3,808,104	414,333	12.2%
Contractual NCL (6103E)	220,660	220,660	232,796	12,136	5.5%
Contractual ECL (6103F)	396,602	293,081	305,443	12,362	4.2%
Student Labor	170,000	170,000	170,000	-	0.0%
Overtime	40,000	27,000	27,000	-	0.0%
All Other Personal Services	380,524	538,210	356,635	(181,575)	-33.7%
Subtotal Personal Services	19,381,476	18,838,395	18,394,022	(444,373)	-2.4%
Fringe Benefits	11,521,694	10,543,811	11,466,390	922,579	8.7%
Total P.S. & Fringe Benefits	30,903,170	29,382,206	29,860,412	478,206	1.6%
Other Expenses:					
Inst. Financial Aid/Match	1,485,601	1,520,649	1,494,795	(25,854)	-1.7%
Waivers	644,866	498,029	576,400	78,371	15.7%
All Other Expenses	2,750,646	2,688,000	2,784,229	96,229	3.6%
Total Other Expenses	4,881,113	4,706,678	4,855,424	148,746	3.2%
Library Expenses:					
Books	56,160	18,000	27,000	9,000	50.0%
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	43,840	82,000	73,000	(9,000)	-11.0%
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	100,000	100,000	100,000	(0)	0.0%
Total Equipment (excludes Library)	-	-	-	-	n.a.
Total Expenditures	35,884,283	34,188,884	34,815,836	626,952	1.8%
Addition to (Use of) Funds Before Designated Items	(22,688)	(70,671)	(588,178)	(517,507)	732.3%
Designated Transfers					
Tuition Supplemental Funds	429,917	429,917	707,996	278,079	64.7%
Ops Support (DM Change)	-	-	-	-	n.a.
Ops Support (Parking)	-	-	-	-	n.a.
Additional Ops Support	-	64,844	-	(64,844)	-100.0%
Developmental Education	-	570,663	497,011	(73,652)	-12.9%
Transitional Adult Education	-	161,159	141,044	(20,115)	-12.5%
Early College	-	64,132	-	(64,132)	-100.0%
GBGTA	-	-	-	-	n.a.
Transfer in	-	33,850	-	(33,850)	-100.0%
Transfer out	(548,522)	(548,522)	(583,724)	(35,202)	6.4%
Total Designated Transfers	(118,605)	776,043	762,327	(13,716)	-1.8%
Net Change	(141,293)	705,372	174,149	(531,223)	-75.3%

Tunxis Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY16 Budget, FY15 Budget and Estimate

Account Name	FY2015		FY16	FY16 Budget vs FY15 Estimate	
	Budget	Estimate	Budget	\$ Inc(Dec)	% Inc(Dec)
Revenue:					
Tuition (Gross)	10,345,737	9,801,143	10,251,504	450,361	4.6%
Fees	4,421,796	4,290,609	4,386,658	96,049	2.2%
State Appropriations	11,012,853	10,898,009	11,536,890	638,881	5.9%
Fringe Benefits Paid By State	8,905,923	8,853,887	8,915,405	61,518	0.7%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	1,700	2,146	1,700	(446)	-20.8%
Sales of Educational Activities	112,000	118,243	112,000	(6,243)	-5.3%
All Other Revenue	353,050	325,076	366,409	41,333	12.7%
Total Revenue	35,153,059	34,289,113	35,570,566	1,281,453	3.7%
Expenditures:					
Personal Services:					
Total Full Time	12,070,415	12,011,062	12,224,191	213,129	1.8%
Continuing Part-Time (6111)	380,330	320,852	283,289	(37,563)	-11.7%
Temporary Part-Time (6102, B, D, G)	1,682,972	1,757,239	1,434,934	(322,305)	-18.3%
Contractual PTL (6103D)	3,705,014	3,614,862	3,718,169	103,307	2.9%
Contractual NCL (6103E)	442,000	446,527	457,122	10,595	2.4%
Contractual ECL (6103F)	728,159	709,780	799,554	89,774	12.6%
Student Labor	113,203	160,489	157,865	(2,624)	-1.6%
Overtime	26,873	35,657	44,315	8,658	24.3%
All Other Personal Services	324,103	399,844	465,276	65,432	16.4%
Subtotal Personal Services	19,473,069	19,456,312	19,584,715	128,403	0.7%
Fringe Benefits	11,782,957	11,598,389	12,284,036	685,647	5.9%
Total P.S. & Fringe Benefits	31,256,026	31,054,701	31,868,751	814,050	2.6%
Other Expenses:					
Inst. Financial Aid/Match	1,508,211	1,482,827	1,484,241	1,414	0.1%
Waivers	291,000	356,563	356,563	-	0.0%
All Other Expenses	3,146,952	3,306,908	3,183,704	(123,204)	-3.7%
Total Other Expenses	4,946,163	5,146,298	5,024,508	(121,790)	-2.4%
Library Expenses:					
Books	65,000	62,000	65,200	3,200	5.2%
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	65,000	62,000	65,200	3,200	5.2%
Total Equipment (excludes Library)	-	-	-	-	n.a.
Total Expenditures	36,267,189	36,262,999	36,958,459	695,460	1.9%
Addition to (Use of) Funds Before Designated Items	(1,114,130)	(1,973,886)	(1,387,893)	585,993	-29.7%
Designated Transfers					
Tuition Supplemental Funds	444,307	444,307	1,224,773	780,466	175.7%
Ops Support (DM Change)	-	-	-	-	n.a.
Ops Support (Parking)	-	-	-	-	n.a.
Additional Ops Support	-	59,902	-	(59,902)	-100.0%
Developmental Education	-	554,372	482,823	(71,549)	-12.9%
Transitional Adult Education	-	157,322	137,017	(20,305)	-12.9%
Early College	-	-	-	-	n.a.
GBGTA	-	-	-	-	n.a.
Transfer in	-	89,837	85,000	(4,837)	-5.4%
Transfer out	(548,522)	(506,718)	(541,720)	(35,002)	6.9%
Total Designated Transfers	(104,215)	799,022	1,387,893	588,871	73.7%
Net Change	(1,218,345)	(1,174,864)	-	1,174,864	-100.0%

CONNECTICUT STATE COLLEGE & UNIVERSITIES
Enrollment Headcount and FTE

	FY15 Estimate			FY16 Budget			CHANGE					
	FALL 14	SPRING 15	AVERAGE	FALL 15	SPRING 16	AVERAGE	FALL 14/FALL 15		SPRING 15/SPRING 16		AVERAGE	
							#	%	#	%	#	%
Enrollment - Headcount												
UNDERGRADUATE												
Full Time	41,959	37,147	39,553	41,648	36,931	39,290	(311)	-0.7%	(216)	-0.6%	(264)	-0.7%
Part Time	43,716	43,145	43,431	43,303	42,746	43,025	(413)	-0.9%	(399)	-0.9%	(406)	-0.9%
GRADUATE												
Full Time	1,561	1,401	1,481	1,548	1,365	1,457	(13)	-0.8%	(36)	-2.6%	(25)	-1.7%
Part Time	3,955	3,860	3,908	3,914	3,820	3,867	(41)	-1.0%	(40)	-1.0%	(41)	-1.0%
Total	91,191	85,553	88,372	90,413	84,862	87,638	(778)	-0.9%	(691)	-0.8%	(735)	-0.8%
Enrollment - FTE												
UNDERGRADUATE												
Full Time	39,063	34,735	36,899	38,759	34,543	36,651	(304)	-0.8%	(192)	-0.6%	(248)	-0.7%
Part Time	18,517	18,013	18,265	18,367	17,869	18,118	(150)	-0.8%	(144)	-0.8%	(147)	-0.8%
GRADUATE												
Full Time	1,431	1,257	1,344	1,419	1,225	1,322	(12)	-0.8%	(32)	-2.5%	(22)	-1.6%
Part Time	1,508	1,469	1,489	1,501	1,470	1,486	(7)	-0.5%	1	0.1%	(3)	-0.2%
Total	60,519	55,474	57,997	60,046	55,107	57,577	(473)	-0.8%	(367)	-0.7%	(420)	-0.7%

CONNECTICUT STATE UNIVERSITY
Enrollment Headcount and FTE

	FY15 Estimate			FY16 Budget			CHANGE					
	FALL 14	SPRING 15	AVERAGE	FALL 15	SPRING 16	AVERAGE	FALL 14/FALL 15		SPRING 15/SPRING 16		AVERAGE	
							#	%	#	%	#	%
Enrollment - Headcount												
UNDERGRADUATE												
Full Time	23,157	21,459	22,308	22,995	21,326	22,161	(162)	-0.7%	(133)	-0.6%	(148)	-0.7%
Part Time	5,428	5,336	5,382	5,363	5,271	5,317	(65)	-1.2%	(65)	-1.2%	(65)	-1.2%
GRADUATE												
Full Time	1,561	1,401	1,481	1,548	1,365	1,457	(13)	-0.8%	(36)	-2.6%	(25)	-1.7%
Part Time	3,955	3,860	3,908	3,914	3,820	3,867	(41)	-1.0%	(40)	-1.0%	(41)	-1.0%
Total	34,101	32,056	33,079	33,820	31,782	32,801	(281)	-0.8%	(274)	-0.9%	(278)	-0.8%
Enrollment - FTE												
UNDERGRADUATE												
Full Time	22,456	20,758	21,607	22,289	20,643	21,466	(167)	-0.7%	(115)	-0.6%	(141)	-0.7%
Part Time	2,339	2,213	2,276	2,324	2,197	2,261	(15)	-0.6%	(16)	-0.7%	(16)	-0.7%
GRADUATE												
Full Time	1,431	1,257	1,344	1,419	1,225	1,322	(12)	-0.8%	(32)	-2.5%	(22)	-1.6%
Part Time	1,508	1,469	1,489	1,501	1,470	1,486	(7)	-0.5%	1	0.1%	(3)	-0.2%
Total	27,734	25,697	26,716	27,533	25,535	26,534	(201)	-0.7%	(162)	-0.6%	(182)	-0.7%

CONNECTICUT COMMUNITY COLLEGES
Enrollment Headcount and FTE

						CHANGE							
		FY15 Estimate			FY16 Budget			FALL 14/FALL 15		SPRING 15/SPRING 16		AVERAGE	
		FALL 14	SPRING 15	AVERAGE	FALL 15	SPRING 16	AVERAGE	#	%	#	%	#	%
Enrollment - Headcount													
	Full Time	18,416	15,312	16,864	18,303	15,229	16,766	(113)	-0.6%	(83)	-0.5%	(98)	-0.6%
	Part Time	36,745	36,182	36,464	36,540	35,970	36,255	(205)	-0.6%	(212)	-0.6%	(209)	-0.6%
	Total	55,161	51,494	53,328	54,843	51,199	53,021	(318)	-0.6%	(295)	-0.6%	(307)	-0.6%
Enrollment - FTE													
	Full Time	16,221	13,601	14,911	16,120	13,524	14,822	(101)	-0.6%	(77)	-0.6%	(89)	-0.6%
	Part Time	15,664	15,258	15,461	15,576	15,170	15,373	(88)	-0.6%	(88)	-0.6%	(88)	-0.6%
	Total	31,885	28,859	30,372	31,696	28,694	30,195	(189)	-0.6%	(165)	-0.6%	(177)	-0.6%

Charter Oak State College
Enrollment Headcount and FTE

							CHANGE					
	FY15 Estimate			FY16 Budget			FALL 14/FALL 15		SPRING 15/SPRING 16		AVERAGE	
	FALL 14	SPRING 15	AVERAGE	FALL 15	SPRING 16	AVERAGE	#	%	#	%	#	%
Enrollment - Headcount												
Full Time	386	376	381	350	376	363	(36)	-9.3%	0	0.0%	(18)	-4.7%
Part Time	1,543	1,627	1,585	1,400	1,505	1,453	(143)	-9.3%	(122)	-7.5%	(132)	-8.3%
Total	1,929	2,003	1,966	1,750	1,881	1,816	(179)	-9.3%	(122)	-6.1%	(150)	-7.6%
Enrollment - FTE												
Full Time	386	376	381	350	376	363	(36)	-9.3%	0	0.0%	(18)	-4.7%
Part Time	514	542	528	467	502	485	(47)	-9.1%	(40)	-7.4%	(43)	-8.1%
Total	900	918	909	817	878	848	(83)	-9.2%	(40)	-4.4%	(61)	-6.7%

CONNECTICUT STATE COLLEGES and UNIVERSITIES

ENROLLMENT - HEADCOUNT & FTE

FY15 Estimate and FY16 Projection

	HEADCOUNT - Avg Fall and Spring Semesters						FY16 vs FY15			
	FY15 Estimate			FY16 Projection			Full Time		Part Time	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
HEADCOUNT Enrollment										
Undergraduate										
State Universities	22,309	5,383	27,692	22,162	5,318	27,480	(147)	-3%	(65)	-1%
Community Colleges	16,864	36,464	53,328	16,766	36,255	53,021	(98)	0%	(209)	-1%
Charter Oak	381	1,585	1,966	363	1,453	1,816	(18)	-1%	(132)	-8%
Total Undergraduate	39,554	43,432	82,986	39,291	43,026	82,317	(263)	-0.6%	(406)	-0.9%
Graduate										
State Universities Graduate	1,482	3,908	5,390	1,457	3,867	5,324	(25)	-1%	(41)	-1%
Total Undergraduate & Graduate										
State Universities	23,791	9,291	33,082	23,619	9,185	32,804	(172)	-2%	(106)	-1%
Community Colleges	16,864	36,464	53,328	16,766	36,255	53,021	(98)	0%	(209)	-1%
Charter Oak	381	1,585	1,966	363	1,453	1,816	(18)	-1%	(132)	-8%
Total Headcount	41,036	47,340	88,376	40,748	46,893	87,641	(288)	-0.6%	(447)	-0.9%

	FTE - Avg Fall and Spring Semesters						FY16 vs FY15			
	FY15 Estimate			FY16 Projection			Full Time		Part Time	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
FTE Enrollment										
Undergraduate										
State Universities	21,608	2,277	23,885	21,467	2,262	23,729	(141)	-6%	(15)	-1%
Community Colleges	14,911	15,461	30,372	14,822	15,373	30,195	(89)	-1%	(88)	-1%
Charter Oak	381	528	909	363	485	848	(18)	-3%	(43)	-8%
Total Undergraduate	36,900	18,266	55,166	36,652	18,120	54,772	(248)	-1.4%	(146)	-0.8%
Graduate										
State Universities Graduate	1,345	1,489	2,834	1,323	1,486	2,809	(22)	-1%	(3)	0%
Total Undergraduate & Graduate										
State Universities	22,953	3,766	26,719	22,790	3,748	26,538	(163)	-4%	(18)	0%
Community Colleges	14,911	15,461	30,372	14,822	15,373	30,195	(89)	-1%	(88)	-1%
Charter Oak	381	528	909	363	485	848	(18)	-3%	(43)	-8%
Total FTE	38,245	19,755	58,000	37,975	19,606	57,581	(270)	-1.4%	(149)	-0.8%

CONNECTICUT STATE UNIVERSITIES

ENROLLMENT - HEADCOUNT & FTE

FY15 Estimate and FY16 Projection

	HEADCOUNT - Avg Fall and Spring Semesters						FY16 vs FY15			
	FY15 Estimate			FY16 Projection			Full Time		Part Time	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
HEADCOUNT Enrollment										
<u>Undergraduate</u>										
CCSU	7,414	2,131	9,545	7,414	2,131	9,545	-	0%	-	0%
ECSU	4,135	870	5,005	4,203	852	5,055	68	2%	(18)	-2%
SCSU	6,547	1,299	7,846	6,416	1,273	7,689	(131)	-2%	(26)	-2%
WCSU	4,213	1,083	5,296	4,129	1,062	5,191	(84)	-2%	(21)	-2%
CSU Total Undergraduate	22,309	5,383	27,692	22,162	5,318	27,480	(147)	-1%	(65)	-1.2%
<u>Graduate</u>										
CCSU	544	1,593	2,137	544	1,593	2,137	-	0%	-	0%
ECSU	39	111	150	43	114	157	4	10%	3	3%
SCSU	833	1,758	2,591	816	1,723	2,539	(17)	-2%	(35)	-2%
WCSU	66	446	512	54	437	491	(12)	-18%	(9)	-2%
CSU Total Graduate	1,482	3,908	5,390	1,457	3,867	5,324	(25)	-2%	(41)	-1.0%
<u>Total</u>										
CCSU	7,958	3,724	11,682	7,958	3,724	11,682	-	0%	-	0%
ECSU	4,174	981	5,155	4,246	966	5,212	72	2%	(15)	-2%
SCSU	7,380	3,057	10,437	7,232	2,996	10,228	(148)	-2%	(61)	-2%
WCSU	4,279	1,529	5,808	4,183	1,499	5,682	(96)	-2%	(30)	-2%
CSU Total Headcount	23,791	9,291	33,082	23,619	9,185	32,804	(172)	-1%	(106)	-1.1%

	FTE - Avg Fall and Spring Semesters						FY15 vs FY14			
	FY15 Estimate			FY16 Projection			Full Time		Part Time	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
FTE Enrollment										
<u>Undergraduate</u>										
CCSU	7,132	941	8,073	7,132	941	8,073	-	0%	-	0%
ECSU	4,095	302	4,397	4,162	296	4,458	67	2%	(6)	-2%
SCSU	6,338	573	6,911	6,211	573	6,784	(127)	-2%	-	0%
WCSU	4,043	461	4,504	3,962	452	4,414	(81)	-2%	(9)	-2%
CSU Total Undergraduate	21,608	2,277	23,885	21,467	2,262	23,729	(141)	-1%	(15)	-0.7%
<u>Graduate</u>										
CCSU	481	617	1,098	481	617	1,098	-	0%	-	0%
ECSU	33	39	72	37	40	77	4	12%	1	3%
SCSU	766	661	1,427	751	661	1,412	(15)	-2%	-	0%
WCSU	65	172	237	54	168	222	(11)	-17%	(4)	-2%
CSU Total Graduate	1,345	1,489	2,834	1,323	1,486	2,809	(22)	-2%	(3)	-0.2%
<u>Total</u>										
CCSU	7,613	1,558	9,171	7,613	1,558	9,171	-	0%	-	0%
ECSU	4,128	341	4,469	4,199	336	4,535	71	2%	(5)	-1%
SCSU	7,104	1,234	8,338	6,962	1,234	8,196	(142)	-2%	-	0%
WCSU	4,108	633	4,741	4,016	620	4,636	(92)	-2%	(13)	-2%
CSU Total Headcount	22,953	3,766	26,719	22,790	3,748	26,538	(163)	-1%	(18)	-0.5%

CONNECTICUT COMMUNITY COLLEGES

ENROLLMENT - HEADCOUNT & FTE

FY15 Estimate and FY16 Projection

HEADCOUNT Enrollment	HEADCOUNT - Avg Fall and Spring Semesters						FY16 vs FY15			
	FY15 Estimate			FY16 Projection			Full Time		Part Time	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College										
Asnuntuck	640	903	1,543	640	903	1,543	-	0.0%	-	0.0%
Capital	881	3,011	3,892	887	3,048	3,935	6	0.7%	37	1.2%
Gateway	2,369	5,561	7,930	2,369	5,561	7,930	-	0.0%	-	0.0%
Housatonic	1,564	3,658	5,222	1,564	3,658	5,222	-	0.0%	-	0.0%
Manchester	2,335	4,749	7,084	2,335	4,749	7,084	-	0.0%	-	0.0%
Middlesex	1,065	1,881	2,946	1,065	1,881	2,946	-	0.0%	-	0.0%
Naugatuck Valley	2,161	4,704	6,865	2,161	4,704	6,865	-	0.0%	-	0.0%
Northwestern	402	1,157	1,559	402	1,157	1,559	-	0.0%	-	0.0%
Norwalk	2,007	4,102	6,109	2,007	4,102	6,109	-	0.0%	-	0.0%
Quinebaug Valley	612	1,167	1,779	603	1,129	1,732	(9)	-1.5%	(38)	-3.1%
Three Rivers	1,350	2,979	4,329	1,255	2,771	4,026	(95)	-7.0%	(208)	-6.9%
Tunxis	1,478	2,592	4,070	1,478	2,592	4,070	-	0.0%	-	0.0%
CCC Total Headcount	16,864	36,464	53,328	16,766	36,255	53,021	(98)	-7.8%	(209)	-8.8%

FTE Enrollment	FTE - Avg Fall and Spring Semesters						FY16 vs FY15			
	FY15 Estimate			FY16 Projection			Full Time		Part Time	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College										
Asnuntuck	602	342	944	602	342	944	-	0.0%	-	0.0%
Capital	759	1,321	2,080	764	1,336	2,100	5	0.7%	15	1.1%
Gateway	2,071	2,400	4,471	2,071	2,400	4,471	-	0.0%	-	0.0%
Housatonic	1,370	1,519	2,889	1,370	1,519	2,889	-	0.0%	-	0.0%
Manchester	2,053	2,032	4,085	2,053	2,032	4,085	-	0.0%	-	0.0%
Middlesex	958	783	1,741	958	783	1,741	-	0.0%	-	0.0%
Naugatuck Valley	1,927	2,059	3,986	1,927	2,059	3,986	-	0.0%	-	0.0%
Northwestern	363	426	789	363	426	789	-	0.0%	-	0.0%
Norwalk	1,785	1,782	3,567	1,785	1,782	3,567	-	0.0%	-	0.0%
Quinebaug Valley	537	474	1,011	528	460	988	(9)	-1.7%	(14)	-3.1%
Three Rivers	1,210	1,267	2,477	1,125	1,178	2,303	(85)	-7.0%	(89)	-7.8%
Tunxis	1,276	1,056	2,332	1,276	1,056	2,332	-	0.0%	-	0.0%
CCC Total FTE	14,911	15,461	30,372	14,822	15,373	30,195	(89)	-8.0%	(88)	-9.9%

CHARTER OAK STATE COLLEGE

ENROLLMENT - HEADCOUNT & FTE

FY15 Estimate and FY16 Projection

HEADCOUNT Enrollment	HEADCOUNT - Avg Fall and Spring Semesters						FY16 vs FY15			
	FY15 Estimate			FY16 Projection			Full Time		Part Time	
	College	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)
Charter Oak	381	1,585	1,966	363	1,453	1,816	(18)	-6%	(132)	-8%

FTE Enrollment	FTE - Avg Fall and Spring Semesters						FY16 vs FY15			
	FY15 Projection			FY15 Projection			Full Time		Part Time	
	College	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)
Charter Oak	381	528	909	363	485	848	(18)	-6%	(43)	-239%

Connecticut State Colleges & Universities
Federal and State Financial Aid and Other Grants

	FY 15 Budget				FY 15 Projection				FY 16 Budget			
	Total	Fed & State Fin Aid	Other Grants	% F. Aid	Total	Fed & State Fin Aid	Other Grants	% F. Aid	Total	Fed & State Fin Aid	Other Grants	% F. Aid
Central	20,597,763	16,960,000	3,637,763	82.3%	20,947,509	18,249,674	2,697,835	87.1%	22,142,715	18,800,000	3,342,715	84.9%
Eastern	10,829,821	8,680,825	2,148,996	80.2%	9,904,732	7,268,856	2,635,876	73.4%	9,764,610	7,584,325	2,180,285	77.7%
Southern	19,986,656	16,056,327	3,930,329	80.3%	19,986,656	16,056,327	3,930,329	80.3%	21,985,322	17,661,960	4,323,362	80.3%
Western	8,900,267	8,064,242	836,025	90.6%	10,346,770	9,473,934	872,836	91.6%	10,662,198	9,740,234	921,964	91.4%
System Office	-	-	-	-	-	-	-	-	-	-	-	-
	60,314,507	49,761,394	10,553,113	82.5%	61,185,667	51,048,791	10,136,876	83.4%	64,554,845	53,786,519	10,768,326	83.3%
Manchester	11,536,697	10,234,073	1,302,624	88.7%	13,756,352	10,622,207	3,134,145	77.2%	14,055,299	10,751,886	3,303,413	76.5%
Northwestern	2,514,045	1,925,786	588,259	76.6%	2,817,828	2,003,253	814,575	71.1%	2,847,854	2,000,476	847,378	70.2%
Norwalk	12,796,313	9,225,582	3,570,731	72.1%	11,909,666	9,380,952	2,528,714	78.8%	12,172,710	9,228,986	2,943,724	75.8%
Housatonic	12,686,722	11,524,992	1,161,730	90.8%	12,586,712	10,036,099	2,550,613	79.7%	12,760,441	10,416,659	2,343,782	81.6%
Middlesex	4,256,959	4,126,662	130,297	96.9%	5,822,617	4,400,625	1,421,992	75.6%	6,031,327	4,519,110	1,512,217	74.9%
Capital	10,275,853	9,126,000	1,149,853	88.8%	10,964,041	9,013,090	1,950,951	82.2%	10,982,676	8,946,183	2,036,493	81.5%
Naugatuck	14,761,919	11,045,452	3,716,467	74.8%	14,439,839	11,485,718	2,954,121	79.5%	15,047,056	11,968,800	3,078,256	79.5%
Gateway	17,509,492	15,922,581	1,586,911	90.9%	20,760,801	16,882,150	3,878,651	81.3%	18,307,867	14,654,980	3,652,887	80.0%
Tunxis	6,401,777	6,014,781	386,996	94.0%	7,602,598	5,743,535	1,859,063	75.5%	7,647,760	5,806,956	1,840,804	75.9%
Three Rivers	7,717,017	7,089,500	627,517	91.9%	9,620,236	7,601,557	2,018,679	79.0%	9,705,500	7,619,791	2,085,709	78.5%
Quinebaug	3,918,631	3,284,223	634,408	83.8%	4,535,657	3,615,253	920,404	79.7%	4,588,575	3,595,122	993,453	78.3%
Asnuntuck	2,798,217	2,680,968	117,249	95.8%	3,653,488	2,795,122	858,366	76.5%	3,787,261	2,900,516	886,745	76.6%
	107,173,642	92,200,600	14,973,042	86.0%	118,469,835	93,579,561	24,890,274	79.0%	117,934,326	92,409,465	25,524,861	78.4%
System Office	938,187	-	938,187	0.0%	-	-	-	-	-	-	-	-
	108,111,829	92,200,600	15,911,229	85.3%	118,469,835	93,579,561	24,890,274	79.0%	117,934,326	92,409,465	25,524,861	78.4%
BOR	4,927,350	2,500,000	2,427,350	50.7%	6,428,954	2,500,000	3,928,954	38.9%	5,049,514	2,500,000	2,549,514	49.5%
Charter Oak	2,124,119	1,772,912	351,207	83.5%	2,824,820	2,824,820	-	100.0%	2,707,303	2,707,303	-	100.0%
Total	175,477,805	146,234,906	29,242,899	83.3%	188,909,276	149,953,172	38,956,104	79.4%	190,245,988	151,403,287	38,842,701	79.6%

Note:

This shows the significant amount of grant activity that is a pass through to the student. Overall less than 20% of the total is for other than Financial Aid

**Connecticut Community Colleges
Unrestricted Net Position
2008-2016**

	Actual						Projected	Projected	
	2008	2009	2010	2011	2012	2013	2014	2015	2016
Manchester	1,531,991	1,259,949	2,344,653	1,685,242	503,456	217,559	441,612	441,612	441,612
Northwestern	(109,529)	(396,383)	(61,988)	282,712	271,141	762,762	971,213	871,989	871,990
Norwalk	146,812	(43,982)	1,175,302	1,336,700	405,845	(897,382)	(434,948)	(434,948)	(434,948)
Housatonic	7,644,812	6,977,882	8,266,079	7,748,356	6,698,946	7,126,326	7,226,552	7,262,564	7,262,564
Middlesex	1,182,954	1,168,289	2,276,410	1,872,396	2,015,717	903,066	(514,368)	(1,275,884)	(1,275,884)
Capital	(266,461)	(713,819)	1,510,273	2,373,350	2,389,314	2,594,774	3,020,979	3,020,979	3,020,979
Naugatuck Valley	1,609,113	(577,226)	200,364	2,083	476,629	831,645	852,309	852,309	853,008
Gateway	1,283,920	1,073,140	1,832,147	1,575,733	(292,615)	(2,389,545)	(4,524,353)	(5,155,237)	(5,155,237)
Tunxis	625,465	(563,977)	(560,483)	(825,860)	(1,566,786)	(1,803,559)	(2,820,300)	(3,995,164)	(3,995,164)
Three Rivers	2,356,619	430,147	2,098,658	3,281,229	3,393,421	3,243,345	3,517,942	4,223,314	4,397,463
Quinebaug Valley	2,808,524	1,929,210	2,818,365	2,493,788	2,680,423	2,597,555	3,083,058	3,198,867	3,199,867
Asnuntuck	1,474,223	1,260,202	1,817,784	1,346,440	1,384,472	727,491	717,800	717,800	717,800
System Office	12,544,702	12,438,024	14,190,042	16,017,396	9,958,339	1,260,611	1,791,272	2,555,028	2,555,028
CCC Total	32,833,145	24,241,457	37,907,606	39,189,564	28,318,301	15,174,648	13,328,768	12,283,229	12,459,078

**NOTE: Adjustments from FY15 to FY16 balance include only the projected Addition to/ (Use of) Funds for FY16
Does not include expected disbursements for designated projects**

**State Universities
Unrestricted Net Assets
2008-2016**

	Actual							EOY	
	2008	2009	2010	2011	2012	2013	2014	Projected 2015	Projected 2016
Central	45,933,123	44,109,352	48,428,138	52,779,884	51,324,667	46,682,175	46,292,656	46,342,185	46,342,185
Eastern	(5,728,855)	(6,849,410)	(1,120,856)	3,596,179	7,129,239	10,588,795	12,403,873	12,403,873	12,403,873
Southern	17,207,456	12,689,063	22,467,331	24,758,798	23,571,609	46,384,195	46,345,913	46,354,488	46,363,255
Western	15,200,071	12,843,456	18,539,856	24,342,364	24,479,939	23,560,194	21,589,351	19,524,415	19,524,415
System Office	5,932,068	10,671,141	12,615,855	16,327,749	19,601,944	17,854,027	18,501,528	19,034,908	19,034,908
CSU Total	<u>78,543,863</u>	<u>73,463,602</u>	<u>100,930,324</u>	<u>121,804,974</u>	<u>126,107,398</u>	<u>145,069,386</u>	<u>145,133,321</u>	<u>143,659,869</u>	<u>143,668,636</u>

**NOTE: Adjustments from FY15 to FY16 balance include only the projected Addition to/ (Use of) Funds for FY16
Does not include expected disbursements for designated projects**

RESOLUTION

concerning

FY2015-16 INSTITUTIONAL
AUTHORIZED EXPENDITURE LEVELS
FOR
THE CONNECTICUT STATE COLLEGES AND UNIVERSITIES

- WHEREAS, Pursuant to the provisions of Section 10a-8 of the Connecticut General Statutes, "...the Board of Regents for Higher Education shall be deemed the budgeted agency for the Connecticut State University System, the regional community-technical college system and Charter Oak State College. The Board of Regents for Higher Education shall develop a formula or program-based budgeting system to be used by each institution in preparing operating budgets.;..." and
- WHEREAS, Each college, university and the System Office submits a fiscal year budget proposal to the Board of Regents for its approval, and
- WHEREAS, Each college, university and the System Office has submitted budgets for FY 2015-16 to the Board of Regents which are summarized in Attachments A through C, and
- WHEREAS, The Board of Regents has reviewed and discussed the budget proposals with the institutions' Presidents and the BOR President, and finds the FY 2015-16 budgets appropriate to the System's present fiscal circumstances, and
- WHEREAS, The Board approves an overall spending level for all funds except for federal and private grants, bond funds, and intra/inter agency funds, therefore be it
- RESOLVED, That each President shall ensure adherence to the approved budget plan, maintaining expenditure control within the spending caps established, and be it further
- RESOLVED, That while expenditures are authorized up to the limit of the budgets summarized in Attachments A through C, the System may be subject to further reductions of up to 1.5%, and be it further
- RESOLVED, That Presidents are encouraged to seek further economies in their operations during FY 2015-16, and be it further
- RESOLVED, That the Board of Regents may request that each institution, the System Office or Systemwide, submit a progress report on their budgets at any time during the year as desired.

A Certified Copy:

Erin A. Fitzgerald
Secretary