

**MEETING OF THE
FINANCE & INFRASTRUCTURE COMMITTEE**
Board of Regents for Higher Education
Hartford, Connecticut

Thursday, March 6, 2013, at 9:30 am
First Floor Board Room
61 Woodland Street, Hartford, CT

Agenda

1. APPROVAL OF MINUTES FROM THE NOVEMBER 12, 2013 MEETING

2. INFORMATION ITEMS

- A. FY2014 Second Quarter Financial Report
- B. FY2015 State Appropriation Distribution Models
 - a.* Connecticut Community Colleges
 - b.* Connecticut State Universities
- C. CSUS 2020 Update

3. ACTION ITEMS

- A. FY2015 Tuition and Fees for the Connecticut State Colleges & Universities
- B. Use of Reserves at Charter Oak State College
- C. Funding Reallocation for the Fine Arts Instructional Center at Western Connecticut State University
- D. Reassignment of Care, Control & Custody of the Long Wharf Campus at Gateway Community College to Southern Connecticut State University
- E. Conservation Restriction for Two Parcels of Land located at Central Connecticut State University

**MEETING OF THE
FINANCE COMMITTEE**

Board of Regents for Higher Education
Tuesday, November 12, 2013, at 11:00 am
Community Room
61 Woodland Street, Hartford CT

Minutes

REGENTS PRESENT

Matt Fleury, Chair, Finance Committee
Richard Balducci
Gary Holloway
Rene Lerer (Telephonic)
Tom Failla

REGENTS ABSENT

Catherine Smith

CONNSCU REPRESENTATIVES

Gregory Gray, President, BOR; James Blake, Executive Vice President, SCSU; Richard Bachoo, Chief Administration Officer, CCSU; Charlene Casamento, Chief Financial Officer, CCSU; Steven Fraser, Dean of Administration, NWCC; James Howarth, Vice President for Finance & Administration, ECSU; Cliff Williams, CFO, COSC; Paul Martland, Dean of Administration, QVCC; Michael Lopez, Dean of Administration, TRCC; Paul Reis, Vice President for Finance & Administration, WCSU; Robert Sheeley, Associate Vice President for Capital Budgeting & Facilities Operations, SCSU

CONNSCU STAFF

Erika Steiner Chief Financial Officer; Liz Caswell, Chief of Staff; Darlene Mancini-Brown, Interim Vice President for Facilities & Infrastructure Planning; Juliet Manalan, Director of Public Relations & Marketing; Karen Stone, Director of Internal Audit; Keith Epstein, Director of Capital Projects; Kyle Thomas, Legislative Program Manager; Melentina Pustay, Interim Budget Director; Erin Fitzgerald, BOR Secretary; Rosalie Butler, Administrative Assistant

GUESTS

Jim Kadamus, Jon King, Sightlines LLC; Jacqueline Rabe Thomas, CT Mirror

With a quorum present, Chairman Fleury called the meeting to order at 11:40 am.

1. APPROVAL OF MINUTES FROM THE OCTOBER 8, 2013 MEETING

The minutes of the October 8, 2013 meeting were unanimously approved, as written.

2. INFORMATION ITEMS**A. FY2012 Facilities MB&A Presentation by Sightlines LLC – Jim Kadamus, Vice President and Jon King, Associate Director**

Chairman Fleury introduced Messrs. Kadamus and King, who provided an executive summary of their work to date. Metrics used to evaluate ConnSCU Return on Physical Assets included Annual Stewardship (annual investment needed to ensure buildings will properly perform), Asset Reinvestment (accumulated backlog of repair and modernization and the resources needed to correct them), Operational Effectiveness (i.e., operating budget, staffing/supervision and energy management) and measuring the Service process (maintenance/quality of space, and customers' opinion of service delivery).

B. First Quarter FY2014 Annual Projection

Chairman Fleury turned to VP Howarth for further explanation. Howarth reported that the annual projection for fiscal year 2014 contains total revenue of \$1.1 billion, representing a shortfall of \$2.8 million, or 0.3%. This reflects lower tuition and fees of \$8.4 million (1.7%) and a late budget adjustment in state appropriations of \$1.3 million (0.4%), offset in part by an increase in fringe benefits paid by state of \$7.3 million (3.9%). A late budget adjustment was announced just prior to Board of Regents approval of the annual budget, was deemed to be immaterial to the overall budget and would be adjusted as part of the annual projection process.

Earlier presentations identified that projections for FY 2014 would be negatively impacted by higher fringe benefit expenses based on both higher than budgeted rates for insurance and retirement plans and the conversion of some employees from the Alternative Plan to the State Hybrid Plan. Each institution has now completed their projection and where possible, adjusted their projection to minimize the impact to their overall results.

Total personal services and fringe benefits are projected to be \$2.1 million (0.3%) higher than the original budget reflecting increased fringe benefits of \$10.7 million (4.1%) offset in part by deferred hiring in full time positions of \$12.5 million (3.0%). It is important to note the impact of increased fringe benefits was minimized in the projection by the deferral in filling selected positions.

Total other expenses decreased by \$ 0.5 million (0.2%) reflecting a \$2.0 million (1.2%) decrease in all other operating expenses offset in part by increased student financial aid of \$1.6 million (2.9%).

After taking into consideration all of the factors identified above the current projection for FY 2014 is a net loss of \$3.3 million or 0.3% of total revenues.

C. CSUS 2020 Progress Report

Director Epstein explained the report format and provided Committee members with a current status of CSUS 2020 projects.

3. ACTION ITEMS

A. Use of Reserves and Insurance Proceeds by Southern Connecticut State University for Renovations at Buley Library

Chairman Fleury turned to Director Epstein for explanation. He recalled the May BOR meeting, at which time Regents gave approval for SCSU to use reserves up to \$995,000 and the reallocation of \$1.05 million in uncommitted CSUS 2020 funds to ensure the completion of Phase II of the Buley Library renovation project. This left floors 2, 3 and 4 unfinished. Bids are now in with a total project completion cost of \$8,039,412. Opportunities identified to fund the build-out are \$2,546,369.30 in uncommitted Buley Library insurance proceeds (operating funds) and unrestricted fund balances of \$5,493,042.70. Use of fund balances greater than \$250,000 require Board of Regents approval, while state law requires legislative approval through the Finance Advisory Committee if repairs alterations or additions to university facilities supported by the operating fund cost one million dollars or more.

The resolution was unanimously approved on a motion by Regent Balducci, seconded by Regent Lerer.

B. Update to the 2007 Comprehensive Campus Master Plan for Western Connecticut State University

Director Epstein provided a brief overview of the campus master planning process at the four universities. He explained that Western Connecticut State University's police station is currently housed in several rooms attached to the Midtown Campus Boiler House and totals 1,100 assignable square feet (ASF). A 2003 programming study for the Police Station reported both significant space deficiencies and lack of a visible presence for the university community. Western's 2007 Master Plan also identified the Police Station space deficiencies and recommended that a larger facility be allocated to better support university needs. A renovated space in White Hall was recommended for this purpose. Subsequently, the CSUS 2020 program funded \$500,000 in FY12 for design and \$4,250,000 in FY14 for construction (\$4,750,000 total funding) for the relocation of Western's Police Station into a renovated White Hall space.

As the design phase commenced, Western's senior administration and Police ultimately concluded that White Hall was not a beneficial location for the new Police Station. Located in a basement of an academic building on the west side of the Midtown Campus at the corner of White St. and Fifth Street, this location does not sufficiently promote a visible presence for the university, is located on the opposite side of campus from the midtown residence halls, police functions are not compatible with White Hall's main use for classrooms and faculty offices, and the pre-existing structure imposes restrictions and challenges in constructing a modern, functional police facility.

Current detailed design studies have determined that a new, standalone police station should be located across the street from the current Boiler House/Police Station on the north side of Roberts Avenue. The project budget for design and construction remains unchanged. BOR approval for a 2013 Western Master Plan modification, due to the project relocation and new classification from renovation to new construction, is required.

The Resolution was approved on a motion by Regent Balducci, seconded by Regent Fleury.

With no other business to discuss, the meeting was adjourned at 12:30 p.m., on a motion by Regent Balducci, seconded by Regent Holloway.

STAFF REPORT**FINANCE AND ADMINISTRATION COMMITTEE****ITEM**

FY2014 Second Quarter Financial Report

BACKGROUND

The following schedules provide information concerning our projections for the current Fiscal Year 2014. These projected are compared to our budget, as approved by the Board of regents, and to our results for Fiscal Year 2013. Schedules include: Revenue & Expense Analysis by group, Summary Revenue & Expense by Institution, Expenditure Plans by Group and by institution and schedules of Unrestricted Net Asset balances by institution.

The schedules of Unrestricted Net Asset balances adjust the audited June 30, 2013 balances by the projected addition or use of funds for Fiscal Year 2014.

ANALYSIS

Connecticut State Colleges & Universities (ConnSCU) is projecting a \$5.3M loss for FY2014, compared to the budgeted loss of \$760K, broken down as follows:

	<u>FY2014 Net Addition/(Use) of Funds</u>	
	<u>Budget</u>	<u>Projection</u>
Connecticut State Universities	430,251	294,002
Connecticut Community Colleges	(797,104)	(5,474,229)
Charter Oak State College	(393,719)	(122,691)
Board of Regent	656	-
	<u>(759,916)</u>	<u>(5,302,918)</u>

As illustrated above, the primary change from budget comes from the loss incurred by the Connecticut Community Colleges. Information by individual institution is included in the attached schedules.

The table below illustrates the change in enrollment by institution from Fiscal Year 2013, which was generally the basis for the Fiscal Year 2014 Budget, and the projections for Fiscal Year 2014. Full Time Equivalent (FTE) includes Full Time, Part Time, Undergraduate and Graduate students. The decrease in enrollment has contributed to overall ConnSCU tuition and non-residential fees to be projected at \$15.5 million lower than budget. While these figures vary by institution, both the aggregate colleges and the aggregate universities project a decline in tuition and fee revenues.

		FTE Enrollment		
State Universities				
		FY2013	FY2014	
		<u>Actual</u>	<u>Projected</u>	<u>Change</u>
CCSU		9,176	9,043	(133)
ECSU		4,625	4,581	(44)
SCSU		8,716	8,502	(214)
WCSU		4,881	4,783	(98)
Total		<u>27,398</u>	<u>26,909</u>	<u>(489)</u>
Charter Oak College				
		FY2013	FY2014	
		<u>Actual</u>	<u>Projected</u>	<u>Change</u>
Charter Oak		<u>762</u>	<u>750</u>	<u>(12)</u>
Community Colleges				
		FY2013	FY2014	
		<u>Actual</u>	<u>Projected</u>	<u>Change</u>
Manchester		4,318	4,240	(78)
Northwestern		779	772	(7)
Norwalk		3,595	3,589	(6)
Housatonic		3,320	3,043	(277)
Middlesex		1,641	1,658	17
Capital		2,404	2,208	(196)
Naugatuck Valley		4,041	4,044	3
Gateway		4,258	4,380	122
Tunxis		2,580	2,450	(130)
Three Rivers		2,644	2,522	(122)
Quinebaug Valley		1,114	1,026	(88)
Asnuntuck		959	953	(6)
Total		<u>31,653</u>	<u>30,885</u>	<u>(768)</u>

Further contributing to the revenue decrease is \$1.2 million projected in lower State Appropriations. This represents the remaining portion of the State's holdbacks from previous years, which we have requested to be paid to us in the remaining months of Fiscal Year 2014.

Also contributing to the projected loss compared to budget is an increase in pay rates included in personnel services costs. The higher pay rates are offset by fewer employees than budgeted; the reduced numbers are largely due to slower hiring during the course of the year than expected, and managing the headcount as carefully as possible, without impacting the quality of education provided to students.

In addition to pay rates, the fringe benefit rates have been significantly higher than last year and higher than budgeted rates. This fiscal year, we are faced with an unprecedented increase in fringe benefits expense caused by employees converting from the Alternate Retirement Plan

(ARP) to the State Employees Retirement Plan (SERP). Within our system, 451 employees have converted from ARP to SERS to date for a total estimated cost of \$17.9M. We under-budgeted these expenditures in the current fiscal year by more than \$6.9M and we are not certain about how many more employees will be converting in the future. Even excluding the impact of these conversions, our fringe benefit rates have gone up in general. With personnel costs \$11.2 million lower than budget, the related fringe benefit costs are \$22.0 million higher than budget, demonstrated the considerable impact of the conversions and rate increases.

Financial Aid expenses are \$2.5 million higher than budget, driven by the universities, and particularly Western Connecticut State University (\$1.5 million higher than budget). Use of additional financial aid funding is a deliberate measure undertaken to encourage additional enrollment of students in need of support.

Offsetting is a decrease from budget of \$2.5 million in ConnSCU Other Expenses, with the universities \$2.9 million lower than budget. This represents tight management of all controllable expenses by the universities.

ConnSCU System

Revenue & Expenses Analysis

General & Operating Fund Only

	FY2013	FY2014		Variance	
	Actual	Budget	Forecast	\$	%
Revenues					
CSUS	619,128,578	659,354,307	665,007,269	5,652,962	0.9%
CCC	399,545,236	432,393,603	431,689,151	-704,452	-0.2%
BOR	1,795,689	1,007,786	1,135,067	127,281	12.6%
COSC	13,068,474	14,760,215	14,671,283	-88,932	-0.6%
Total Revenue	1,033,537,977	1,107,515,911	1,112,502,770	\$4,986,859	0.5%
Expenses					
CSUS	611,469,321	658,924,056	664,713,267	5,789,211	0.9%
CCC	407,920,027	433,190,707	437,163,380	3,972,673	0.9%
BOR	1,795,689	1,401,505	1,135,067	(266,438)	-19.0%
COSC	12,823,803	14,759,559	14,793,974	34,415	0.2%
Total Expenses	1,034,008,840	1,108,275,827	1,117,805,688	\$9,529,861	0.9%
Net Change					
CSUS	7,659,257	430,251	294,002	(136,249)	0.0%
CCC	(8,374,791)	(797,104)	(5,474,229)	(4,677,125)	0.0%
BOR	-	(393,719)	-	393,719	0.0%
COSC	244,671	656	(122,691)	(123,347)	-18802.9%
Total Net Change	(470,863)	(759,916)	(5,302,918)	(4,543,002)	597.83%

Connecticut State Universities
Summary of Revenue and Expenditures
FY2013-14 Budget and Projection

Central Connecticut State University

			<u>Inc(Dec)</u>	
	<u>Budget</u>	<u>Projection</u>	<u>\$</u>	<u>%</u>
Revenue	\$ 201,355,582	\$ 207,077,558	\$ 5,721,976	2.8%
Total Expenditures	189,991,484	197,002,711	7,011,227	3.7%
Designated Transfers Per BOT Policies	(10,522,092)	(10,522,092)	-	0.0%
Other Transfers	<u>(411,755)</u>	<u>447,245</u>	<u>859,000</u>	<u>-208.6%</u>
Addition to (Use of) Funds	\$ 430,251	\$ -	\$ (430,251)	n.a.

Eastern Connecticut State University

			<u>Inc(Dec)</u>	
	<u>Budget</u>	<u>Projection</u>	<u>\$</u>	<u>%</u>
Revenue	\$ 120,055,876	\$ 123,085,066	\$ 3,029,190	2.5%
Total Expenditures	111,476,157	114,620,754	3,144,597	2.8%
Designated Transfers Per BOT Policies	(8,579,719)	(8,464,312)	115,407	-1.3%
Other Transfers	<u>-</u>	<u>-</u>	<u>-</u>	<u>n.a.</u>
Addition to (Use of) Funds	\$ -	\$ -	\$ -	n.a.

Southern Connecticut State University

			<u>Inc(Dec)</u>	
	<u>Budget</u>	<u>Projection</u>	<u>\$</u>	<u>%</u>
Revenue	\$ 199,123,088	\$ 203,586,912	\$ 4,463,824	2.2%
Total Expenditures	188,569,872	192,739,568	4,169,696	2.2%
Designated Transfers Per BOT Policies	(10,797,701)	(10,472,265)	325,436	-3.0%
Other Transfers	<u>244,485</u>	<u>-</u>	<u>(244,485)</u>	<u>n.a.</u>
Addition to (Use of) Funds	\$ -	\$ 375,079	\$ 375,079	n.a.

Western Connecticut State University

			<u>Inc(Dec)</u>	
	<u>Budget</u>	<u>Projection</u>	<u>\$</u>	<u>%</u>
Revenue	\$ 115,331,939	\$ 117,352,591	\$ 2,020,652	1.8%
Total Expenditures	107,840,048	110,556,147	2,716,099	2.5%
Designated Transfers Per BOT Policies	(7,541,350)	(7,215,922)	325,428	-4.3%
Other Transfers	<u>49,459</u>	<u>306,491</u>	<u>257,032</u>	<u>519.7%</u>
Addition to (Use of) Funds	\$ -	\$ (112,987)	\$ (112,987)	n.a.

System Office

			<u>Inc(Dec)</u>	
	<u>Budget</u>	<u>Projection</u>	<u>\$</u>	<u>%</u>
Revenue	\$ 23,487,822	\$ 13,905,142	\$ (9,582,680)	-40.8%
Total Expenditures	22,865,600	12,973,231	(9,892,369)	-43.3%
Designated Transfers Per BOT Policies	(622,222)	(900,000)	(277,778)	44.6%
Other Transfers	<u>-</u>	<u>-</u>	<u>-</u>	<u>n.a.</u>
Addition to (Use of) Funds	\$ -	\$ 31,911	\$ 31,911	n.a.

Total CSU System

			<u>Inc(Dec)</u>	
	<u>Budget</u>	<u>Projection</u>	<u>\$</u>	<u>%</u>
Revenue	\$ 659,354,307	\$ 665,007,269	\$ 5,652,962	0.9%
Total Expenditures	\$ 620,743,161	\$ 627,892,411	\$ 7,149,250	1.2%
Designated Transfers Per BOT Policies	(35,464,244)	(34,697,287)	766,957	-2.2%
Other Transfers	<u>(2,716,651)</u>	<u>(2,123,568)</u>	<u>593,083</u>	<u>-21.8%</u>
Addition to (Use of) Funds	\$0 430,251	\$ 294,003	(136,248)	-31.7%

Connecticut Community Colleges
Summary of Revenue and Expenditures
FY2013-14 Budget and Projection

Manchester Community College

	<u>Budget</u>	<u>Projection</u>	<u>Inc(Dec)</u>	
			<u>\$</u>	<u>%</u>
Revenue	\$ 52,984,309	\$ 54,572,834	\$ 1,588,525	3.0%
Total Expenditures	49,501,660	51,279,231	1,777,571	3.6%
Transfer In	200,000	218,210	18,210	9.1%
Transfer Out	(3,682,649)	(3,715,946)	(33,297)	0.9%
Addition to (Use of) Funds	\$ -	\$ (204,133)	\$ (204,133)	n.a.

Northwestern Community College

	<u>Budget</u>	<u>Projection</u>	<u>Inc(Dec)</u>	
			<u>\$</u>	<u>%</u>
Revenue	\$ 14,298,748	\$ 15,383,667	\$ 1,084,919	7.6%
Total Expenditures	14,890,105	16,051,082	1,160,977	7.8%
Transfer In	591,357	667,415	76,058	12.9%
Transfer Out	-	-	-	n.a.
Addition to (Use of) Funds	\$ -	\$ -	\$ -	n.a.

Norwalk Community College

	<u>Budget</u>	<u>Projection</u>	<u>Inc(Dec)</u>	
			<u>\$</u>	<u>%</u>
Revenue	\$ 46,182,203	\$ 47,810,142	\$ 1,627,939	3.5%
Total Expenditures	44,177,472	46,187,085	2,009,613	4.5%
Transfer In	-	131,554	131,554	n.a.
Transfer Out	(2,004,731)	(2,004,731)	-	0.0%
Addition to (Use of) Funds	\$ -	\$ (250,120)	\$ (250,120)	n.a.

Housatonic Community College

	<u>Budget</u>	<u>Projection</u>	<u>Inc(Dec)</u>	
			<u>\$</u>	<u>%</u>
Revenue	\$ 36,522,733	\$ 36,467,043	\$ (55,690)	-0.2%
Total Expenditures	36,076,179	36,470,825	394,646	1.1%
Transfer In	-	80,650	80,650	n.a.
Transfer Out	(446,554)	(446,554)	-	0.0%
Addition to (Use of) Funds	\$ -	\$ (369,686)	\$ (369,686)	n.a.

Middlesex Community College

	<u>Budget</u>	<u>Projection</u>	<u>Inc(Dec)</u>	
			<u>\$</u>	<u>%</u>
Revenue	\$ 21,139,580	\$ 21,265,527	\$ 125,947	0.6%
Total Expenditures	20,646,766	20,862,525	215,759	1.0%
Transfer In	-	62,126	62,126	n.a.
Transfer Out	(492,814)	(617,814)	(125,000)	25.4%
Addition to (Use of) Funds	\$ -	\$ (152,686)	\$ (152,686)	n.a.

Capital Community College

	<u>Budget</u>	<u>Projection</u>	<u>Inc(Dec)</u>	
			<u>\$</u>	<u>%</u>
Revenue	\$ 31,430,044	\$ 31,514,493	\$ 84,449	0.3%
Total Expenditures	32,927,422	33,461,690	534,268	1.6%
Transfer In	1,497,378	1,628,558	131,180	8.8%
Transfer Out	-	-	-	n.a.
Addition to (Use of) Funds	\$ -	\$ (318,639)	\$ (318,639)	n.a.

Naugatuck Valley Community College

	<u>Budget</u>	<u>Projection</u>	<u>Inc(Dec)</u>	
			<u>\$</u>	<u>%</u>
Revenue	\$ 52,154,688	\$ 54,059,863	\$ 1,905,175	3.7%
Total Expenditures	50,501,033	52,892,530	2,391,497	4.7%
Transfer In	-	250,301	250,301	n.a.
Transfer Out	(1,653,655)	(1,653,655)	-	0.0%
Addition to (Use of) Funds	\$ -	\$ (236,021)	\$ (236,021)	n.a.

Gateway Community College

			<u>Inc(Dec)</u>	
	<u>Budget</u>	<u>Projection</u>	<u>\$</u>	<u>%</u>
Revenue	\$ 50,892,703	\$ 53,481,181	\$ 2,588,478	5.1%
Total Expenditures	51,016,425	55,554,038	4,537,613	8.9%
Transfer In	123,722	279,224	155,502	125.7%
Transfer Out	-	(12,697)	(12,697)	<u>n.a.</u>
Addition to (Use of) Funds	\$ -	\$ (1,806,330)	\$ (1,806,330)	n.a.

Tunxis Community College

			<u>Inc(Dec)</u>	
	<u>Budget</u>	<u>Projection</u>	<u>\$</u>	<u>%</u>
Revenue	\$ 33,177,299	\$ 34,126,931	\$ 949,632	2.9%
Total Expenditures	33,093,223	34,468,619	1,375,396	4.2%
Transfer In	148,975	89,356	(59,619)	-40.0%
Transfer Out	(1,030,156)	(1,030,156)	-	<u>0.0%</u>
Addition to (Use of) Funds	\$ (797,105)	\$ (1,282,488)	\$ (485,383)	60.9%

Three Rivers Community College

			<u>Inc(Dec)</u>	
	<u>Budget</u>	<u>Projection</u>	<u>\$</u>	<u>%</u>
Revenue	\$ 32,868,591	\$ 33,355,520	\$ 486,929	1.5%
Total Expenditures	32,814,435	34,390,217	1,575,782	4.8%
Transfer In	-	295,116	295,116	n.a.
Transfer Out	(54,156)	(54,156)	-	<u>0.0%</u>
Addition to (Use of) Funds	\$ -	\$ (793,737)	\$ (793,737)	n.a.

Quinebaug Valley Community College

			<u>Inc(Dec)</u>	
	<u>Budget</u>	<u>Projection</u>	<u>\$</u>	<u>%</u>
Revenue	\$ 15,710,446	\$ 15,918,711	\$ 208,265	1.3%
Total Expenditures	15,738,985	16,007,625	268,640	1.7%
Transfer In	28,539	88,914	60,375	211.6%
Transfer Out	-	-	-	<u>n.a.</u>
Addition to (Use of) Funds	\$ -	\$ -	\$ -	n.a.

Asnuntuck Community College

			<u>Inc(Dec)</u>	
	<u>Budget</u>	<u>Projection</u>	<u>\$</u>	<u>%</u>
Revenue	\$ 15,971,695	\$ 16,845,190	\$ 873,495	5.5%
Total Expenditures	16,235,164	17,408,838	1,173,674	7.2%
Transfer In	263,469	463,648	200,179	76.0%
Transfer Out	-	-	-	<u>n.a.</u>
Addition to (Use of) Funds	\$ -	\$ (100,000)	\$ (100,000)	n.a.

System Office

			<u>Inc(Dec)</u>	
	<u>Budget</u>	<u>Projection</u>	<u>\$</u>	<u>%</u>
Revenue	\$ 29,060,564	\$ 16,980,014	\$ (12,080,550)	-41.6%
Total Expenditures	36,693,093	24,069,891	(12,623,202)	-34.4%
Transfer In	7,632,529	8,462,626	830,097	10.9%
Transfer Out	-	(1,333,138)	(1,333,138)	<u>n.a.</u>
Addition to (Use of) Funds	\$ -	\$ 39,611	\$ 39,611	n.a.

Total CCC System

			<u>Inc(Dec)</u>	
	<u>Budget</u>	<u>Projection</u>	<u>\$</u>	<u>%</u>
Revenue	\$ 432,393,603	\$ 431,781,116	\$ (612,487)	-0.1%
Total Expenditures	434,311,962	439,104,196	4,792,234	1.1%
Transfer In	10,485,969	12,717,698	2,231,729	21.3%
Transfer Out	(9,364,715)	(10,868,847)	(1,504,132)	16.1%
Addition to (Use of) Funds	\$ (797,105)	\$ (5,474,229)	\$ (4,677,124)	586.8%

Connecticut State Colleges & Universities
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

ConnSCU Consolidated

Account Name	Actual FY13	FY2014		FY14 Budget vs Forecast	
		Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	273,451,472	289,450,664	280,109,078	(9,341,586)	-3.2%
Fees	203,351,809	213,433,084	207,263,599	(6,169,485)	-2.9%
State Appropriations	276,709,908	303,427,940	302,141,165	(1,286,775)	-0.4%
Fringe Benefits Paid By State	170,897,545	185,943,885	209,024,854	23,080,969	12.4%
Private Gifts, Grants and Contracts	116,306	149,577	154,575	4,998	3.3%
Sales of Educational Activities	958,864	1,169,129	1,084,176	(84,953)	-7.3%
Accident Insurance	6,274,593	6,921,508	6,779,794	(141,714)	-2.0%
Telecom Revenue	1,377,361	1,436,140	1,390,483	(45,657)	-3.2%
Housing	55,649,859	58,148,141	57,413,581	(734,560)	-1.3%
Food Service	28,925,776	30,195,133	29,700,654	(494,479)	-1.6%
All Other Revenue	15,824,484	17,240,710	17,440,811	200,101	1.2%
Total Revenue	1,033,537,977	1,107,515,911	1,112,502,770	4,986,859	0.5%
Expenditures:					
Personal Services:					
Total Full Time	379,636,628	418,930,618	402,668,938	(16,261,680)	-3.9%
Total Part Time	118,819,995	115,704,524	117,632,934	1,928,410	1.7%
Student Labor	8,044,451	7,590,315	7,890,410	300,095	4.0%
Overtime	4,396,037	3,624,774	4,075,467	450,693	12.4%
All Other Personal Services	14,695,098	13,844,448	16,230,060	2,385,612	17.2%
Subtotal Personal Services	525,592,209	559,694,679	548,497,809	(11,196,870)	-2.0%
Fringe Benefits	238,001,903	262,790,201	284,765,512	21,975,311	8.4%
Worker's Comp. Recovery	1,375,658	1,497,877	1,494,749	(3,128)	-0.2%
Total P.S. & Fringe Benefits	764,969,770	823,982,757	834,758,070	10,775,313	1.3%
Other Expenses:					
Inst. Financial Aid/Match	54,030,076	55,205,125	57,665,518	2,460,393	4.5%
Waivers	6,703,589	6,565,433	6,592,033	26,600	0.4%
Bad Debt Expense (current year)	777,564	844,400	829,707	(14,693)	-1.7%
Telecom	1,500,893	1,083,818	1,364,135	280,317	25.9%
All Other Expenses	158,235,643	171,906,380	169,388,032	(2,518,348)	-1.5%
Total Other Expenses	221,247,765	235,605,156	235,839,425	234,269	0.1%
Library Expenses:					
Books	900,478	1,360,233	1,273,554	(86,679)	-6.4%
Periodicals	1,886,351	2,320,318	2,284,199	(36,119)	-1.6%
Electronic Periodicals / Subscriptions	3,033,496	2,742,790	2,764,250	21,460	0.8%
All Other Library Equipment	672,015	311,891	318,068	6,177	2.0%
Total Non-P.S. Library Expense	6,492,340	6,735,232	6,640,071	(95,161)	-1.4%
Total Equipment (excludes Library)	7,734,994	4,893,042	5,943,429	1,050,387	21.5%
Total Expenditures	1,000,444,869	1,071,216,187	1,083,180,995	11,964,808	1.1%
Addition to (Use of) Funds Before Designated Transfers	33,093,108	36,299,724	29,321,775	(6,977,949)	-19.2%
Designated Transfers Per Policies					
CCC Designated Transfers	2,083,333	1,121,254	1,940,819	819,565	73.1%
CSU Designated Transfers	(36,903,824)	(38,063,084)	(37,574,591)	488,493	-1.3%
CSU Undesignated Transfers	1,256,520	(117,811)	753,736	871,547	-739.8%
BOR Designated Transfers	-	-	255,343	255,343	n.a.
Total Designated Transfers	(33,563,971)	(37,059,641)	(34,624,693)	2,434,948	-6.6%
Addition to (Use of) Funds	(470,863)	(759,917)	(5,302,918)	(4,543,001)	597.8%

Connecticut State Universities
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

State Universities Consolidated

Account Name	Actual	FY2014		FY14 Budget vs Forecast	
	FY13	Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	\$ 117,858,208	\$ 125,261,893	\$ 121,871,836	\$ (3,390,057)	-2.7%
PT Part Time Tuition (Gross)	22,876,696	23,744,798	23,192,171	(552,627)	-2.3%
PT General University Fee	22,572,401	23,179,862	22,526,210	(653,652)	-2.8%
University General Fee (excluding Accident Ins.)	68,830,789	73,183,072	71,970,587	(1,212,485)	-1.7%
University Fee	26,134,589	27,107,423	26,585,831	(521,592)	-1.9%
PT Extension Fee (Gross)	25,804,593	26,333,392	24,714,524	(1,618,868)	-6.1%
All Other Student Fees	11,520,777	11,976,365	11,801,225	(175,140)	-1.5%
Accident Insurance	6,274,593	6,921,508	6,779,794	(141,714)	-2.0%
Telecom Revenue	1,377,361	1,436,140	1,390,483	(45,657)	-3.2%
State Appropriations	135,658,493	150,155,489	149,504,571	(650,918)	-0.4%
Fringe Benefits Paid By State	84,740,145	91,257,352	106,967,208	15,709,856	17.2%
Housing	55,649,859	58,148,141	57,413,581	(734,560)	-1.3%
Food Service	28,925,776	30,195,133	29,700,654	(494,479)	-1.6%
All Other Revenue	16,558,529	16,066,394	16,035,917	(30,477)	-0.2%
Less: ContraRevenue	(5,654,231)	(5,612,655)	(5,447,323)	165,332	-2.9%
Total Revenue	619,128,578	659,354,307	665,007,269	5,652,962	0.9%
Expenditures:					
Personal Services:					
Total Full Time	225,433,576	249,486,017	239,422,512	(10,063,505)	-4.0%
Part Time:					
Lecturers	32,912,494	30,058,556	31,639,605	1,581,049	5.3%
Perm/Intermit PT	1,441,958	2,088,079	1,606,885	(481,194)	-23.0%
University Assistants	4,151,423	3,889,391	3,882,434	(6,957)	-0.2%
Graduate Assistants	1,500,987	1,669,672	1,617,959	(51,713)	-3.1%
Other Part Time	8,723,429	8,483,882	8,497,027	13,145	0.2%
Total Part Time	48,730,291	46,189,580	47,243,910	1,054,330	2.3%
Overtime	3,197,027	2,741,246	2,868,107	126,861	4.6%
All Other Personal Services	9,547,375	10,675,645	11,169,645	494,000	4.6%
Subtotal Personal Services	286,908,269	309,092,488	300,704,174	(8,388,314)	-2.7%
Fringe Benefits	124,562,497	139,682,329	154,211,775	14,529,446	10.4%
Worker's Comp. Recovery	1,375,658	1,497,877	1,494,749	(3,128)	-0.2%
Total P.S. & Fringe Benefits	412,846,424	450,272,694	456,410,698	6,138,004	1.4%
Other Expenses:					
Inst. Financial Aid/Match	30,198,958	30,659,240	33,240,044	2,580,804	8.4%
Waivers	6,703,589	6,565,433	6,592,033	26,600	0.4%
Bad Debt Expense (current year)	777,564	844,400	829,707	(14,693)	-1.7%
All Other Expenses	110,529,741	120,488,337	117,548,556	(2,939,781)	-2.4%
Telecom Expense	1,500,893	1,083,818	1,364,135	280,317	25.9%
Total Other Expenses	149,710,745	159,641,228	159,574,475	(66,753)	0.0%
Library Expenses:					
Books	537,964	889,915	860,897	(29,018)	-3.3%
Periodicals	1,823,547	2,320,318	2,240,733	(79,585)	-3.4%
Electronic Periodicals / Subscriptions	2,869,215	2,591,720	2,612,805	21,085	0.8%
All Other Library Equipment	660,924	300,244	303,762	3,518	1.2%
Total Non-P.S. Library Expense	5,891,650	6,102,197	6,018,197	(84,000)	-1.4%
Total Equipment (excludes Library)	7,373,198	4,727,042	5,889,042	1,162,000	24.6%
Total Expenditures	575,822,017	620,743,161	627,892,412	7,149,251	1.2%
Addition to (Use of) Funds Before Designated Items	43,306,561	38,611,146	37,114,857	(1,496,289)	-3.9%
Designated Transfers Per Current Policies					
Debt Service (University Fee)	(25,737,461)	(26,625,963)	(26,085,490)	540,473	-2.0%
Debt Service Parking Garage	(3,580,632)	(4,248,604)	(3,478,369)	770,235	-18.1%
Debt Service Residence Hall - ECSU, SCSU & WCSU	(4,944,191)	(4,589,677)	(5,133,428)	(543,751)	11.8%
Auxiliary Renewal and Replacement	(2,018,788)	(2,203,482)	(2,204,168)	(686)	0.0%
Transfer to Required BOT Guideline - SO	(600,000)	(600,000)	(600,000)	-	0.0%
Transfer from Researves for Maguire Contract	-	277,778	-	(277,778)	-100.0%
Transfer to Required BOT Guideline - ECSU	-	-	-	-	n.a.
Transfer from System Office for Legal Fees - ECSU	350,000	-	-	-	n.a.
Transfer from System Office to ECSU for Legal Fees	(350,000)	-	-	-	n.a.
WS Garage SCRF Set Aside - WCSU	(22,752)	(73,136)	(73,136)	-	0.0%
Other Transfer - Set Aside for Designated Uses - WCSU	-	-	-	-	n.a.
Total Designated Transfers	(36,903,824)	(38,063,084)	(37,574,591)	488,493	-1.3%
Other Designated Fund Requests					
Debt Service Prefunding - CCSU	-	(411,755)	(411,755)	-	0.0%
Prefunded Debt Service - CCSU New Residence Hall	-	-	-	-	n.a.
Other Transfers - CCSU	473,394	-	859,000	859,000	n.a.
Other Transfers - Parking Garage	-	-	-	-	n.a.
Waterbury Reserve Usage - WCSU	400,000	-	257,032	257,032	n.a.
Nursing EdD offset - WCSU	210,667	-	-	-	n.a.
RIP Offset - SCSU & WCSU	49,459	293,944	49,459	(244,485)	-83.2%
Other Transfer - 27th Payroll - ECSU & WCSU	-	-	-	-	n.a.
Dalai Lama Reserve - WCSU	123,000	-	-	-	n.a.
Other Transfer - WCSU Document Imaging	-	-	-	-	n.a.
Reimb for 2 BOR Positions from SO (inc F/B)-SCSU	-	-	-	-	n.a.
Data Vulnerability Incident Expenses-WCSU	-	-	-	-	n.a.
Total Other Designated Fund Requests	1,256,520	(117,811)	753,736	871,547	-739.8%
Addition to (Use of) Funds	\$ 7,659,257	\$ 430,251	\$ 294,002	\$ (136,249)	-31.7%

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Community Colleges Consolidated

Account Name	Actual FY13	FY2014		FY14 Budget vs Forecast	
		Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	\$ 125,770,914	\$ 132,993,973	\$ 127,645,071	\$ (5,348,902)	-4.0%
Fees	47,663,736	50,602,970	48,715,222	(1,887,748)	-3.7%
State Appropriations	137,522,897	150,231,941	149,605,935	(626,006)	-0.4%
Fringe Benefits Paid By State	84,672,426	93,348,523	100,413,323	7,064,800	7.6%
Private Gifts, Grants and Contracts	116,306	99,577	103,425	3,848	3.9%
Sales of Educational Activities	550,656	764,129	674,176	(89,953)	-11.8%
All Other Revenue	3,248,301	4,352,490	4,531,999	179,509	4.1%
Total Revenue	399,545,236	432,393,603	431,689,151	(704,452)	-0.2%
Expenditures:					
Personal Services:					
Total Full Time	147,863,018	163,029,979	157,123,689	(5,906,290)	-3.6%
Part Time:					
Continuing Par-Time (6111)	2,153,825	1,193,311	1,376,771	183,460	15.4%
Temporary Part-Time (6102, B, D, G)	20,057,482	18,112,527	19,865,192	1,752,665	9.7%
Contractual PTL (6103D)	41,913,161	43,747,467	42,256,734	(1,490,733)	-3.4%
Contractual NCL (6103E)	3,211,565	3,416,364	3,420,683	4,319	0.1%
Contractual ECL (6103F)	5,931,813	5,871,598	6,361,835	490,237	8.3%
Student Labor	2,200,490	1,697,066	2,085,301	388,235	22.9%
Total Part Time	75,468,336	74,038,333	75,366,516	1,328,183	1.8%
Overtime	1,199,010	883,528	1,204,430	320,902	36.3%
All Other Personal Services	5,056,587	3,100,872	4,919,244	1,818,372	58.6%
Subtotal Personal Services	229,586,951	241,052,711	238,613,879	(2,438,832)	-1.0%
Fringe Benefits	109,691,602	118,947,823	126,013,681	7,065,858	5.9%
Total P.S. & Fringe Benefits	339,278,553	360,000,534	364,627,560	4,627,026	1.3%
Other Expenses:					
Inst. Financial Aid/Match	23,831,118	24,545,885	24,425,474	(120,411)	-0.5%
All Other Expenses	45,945,763	49,036,507	49,374,904	338,397	0.7%
Total Other Expenses	69,776,881	73,582,392	73,800,378	217,986	0.3%
Library Expenses:					
Books	362,514	470,318	412,657	(57,661)	-12.3%
Periodicals	62,804	-	43,466	43,466	n.a.
Electronic Periodicals / Subscriptions	164,281	151,070	151,445	375	0.2%
All Other Library Equipment	11,091	11,647	14,306	2,659	22.8%
Total Non-P.S. Library Expense	600,690	633,035	621,874	(11,161)	-1.8%
Total Equipment (excludes Library)	347,236	96,000	54,387	(41,613)	-43.3%
Total Expenditures	410,003,360	434,311,961	439,104,199	4,792,238	1.1%
Addition to (Use of) Funds Before Designated Items	(10,458,124)	(1,918,358)	(7,415,048)	(5,496,690)	286.5%
Designated Transfers Per BOT Policies					
BOR approved transfer for Maguire Assoc.	149,017	-	830,097	830,097	n.a.
BOR approved FY13 Donor Relief	1,935,018	-	-	-	n.a.
Transfer in	16,790,372	10,485,969	11,979,569	1,493,600	14.2%
Transfer out	(16,791,074)	(9,364,715)	(10,868,847)	(1,504,132)	16.1%
Total Designated Transfers	2,083,333	1,121,254	1,940,819	819,565	73.1%
Addition to (Use of) Funds	\$ (8,374,791)	\$ (797,104)	\$ (5,474,229)	\$ (4,677,125)	586.8%

Charter Oak State College
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

COSC Consolidated Agency Total

Account Name		FY2014		FY14 Budget vs Forecast	
	Actual FY13	Budget	EOY Estimate	\$	%
Revenue:					
Tuition (Gross)	\$ 6,945,654	\$ 7,450,000	\$ 7,400,000	\$ (50,000)	-0.7%
PT Fees	824,924	1,050,000	950,000	(100,000)	-9.5%
State Appropriations	2,333,279	2,377,493	2,367,642	(9,851)	-0.4%
Fringe Benefits Paid By State	884,524	993,241	1,172,273	179,032	18.0%
Private Gifts, Grants & Contracts	-	50,000	51,150	1,150	2.3%
Sales of Educational Activities	408,208	405,000	410,000	5,000	1.2%
All Other Revenue	1,671,885	2,434,481	2,320,218	(114,263)	-4.7%
Total Revenue	13,068,474	14,760,215	14,671,283	(88,932)	-0.6%
Expenditures:					
<u>Personal Services:</u>					
Total Full Time	5,151,825	5,492,579	5,206,844	(285,735)	-5.2%
Part Time			-		
Total Part Time	381,943	371,244	488,488	117,244	31.6%
Temporary	2,092,325	2,361,496	2,119,714	(241,782)	-10.2%
Student Labor	191,551	334,186	304,716	(29,470)	-8.8%
Other Part Time	-	-	-	-	n.a.
Total Part Time	2,665,819	3,066,926	2,912,918	(154,008)	-5.0%
Overtime	-	-	2,930	2,930	n.a.
All Other Personal Services	91,136	67,931	141,171	73,240	107.8%
Subtotal Personal Services	7,908,780	8,627,436	8,263,863	(363,573)	-4.2%
Fringe Benefits	3,147,354	3,680,587	4,068,006	387,419	10.5%
Worker's Comp Recovery	-	-	-	-	n.a.
Total P.S. & Fringe Benefits	11,056,134	12,308,023	12,331,869	23,846	0.2%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	-	-	-	-	n.a.
Waivers	-	-	-	-	n.a.
Bad Debt Expense (current year)	-	-	-	-	n.a.
All Other Expenses	1,753,109	2,381,536	2,462,105	80,569	3.4%
Total Other Expenses	1,753,109	2,381,536	2,462,105	80,569	3.4%
<u>Library Expenses:</u>					
Books	-	-	-	-	n.a.
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	-	-	-	n.a.
Total Equipment (excludes Library)	14,560	70,000	-	(70,000)	-100.0%
Total Expenditures	12,823,803	14,759,559	14,793,974	34,415	0.2%
Addition to (Use of) Funds Before Designated Items	244,671	656	(122,691)	(123,347)	-18802.9%
Designated Transfers Per BOT Policies					
Other Transfers	-	-	-	-	n.a.
Other Transfers	-	-	-	-	n.a.
Total Designated Transfers	-	-	-	-	n.a.
Addition to (Use of) Funds	\$ 244,671	\$ 656	\$ (122,691)	\$ (123,347)	-18802.9%

Board of Regents System Office
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Account Name	Actual FY13	FY2014		FY14 Budget vs Forecast	
		Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)					
Fees					
State Appropriations	\$ 1,195,239	\$ 663,017	\$ 663,017	\$ -	0.0%
Fringe Benefits Paid By State	600,450	344,769	472,050	127,281	36.9%
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	-	-	-	-	n.a.
All Other Revenue	-	-	-	-	n.a.
Total Revenue	1,795,689	1,007,786	1,135,067	127,281	12.6%
Expenditures:					
<u>Personal Services:</u>					
Total Full Time	1,188,209	922,043	915,893	(6,150)	-0.7%
Total Part Time	-	-	-	-	n.a.
Student Labor	-	-	-	-	n.a.
Overtime	-	-	-	-	n.a.
All Other Personal Services	-	-	-	-	n.a.
Subtotal Personal Services	1,188,209	922,043	915,893	(6,150)	-0.7%
Fringe Benefits	600,450	479,462	472,050	(7,412)	-1.5%
Total P.S. & Fringe Benefits	1,788,659	1,401,505	1,387,943	(13,562)	-1.0%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	-	-	-	-	n.a.
All Other Expenses	7,030	-	2,467	2,467	n.a.
Total Other Expenses	7,030	-	2,467	2,467	n.a.
<u>Library Expenses:</u>					
Books	-	-	-	-	n.a.
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	-	-	-	n.a.
Total Equipment (excludes Library)	-	-	-	-	n.a.
Total Expenditures	1,795,689	1,401,505	1,390,410	(11,095)	-0.8%
Addition to (Use of) Funds Before Designated Items	-	(393,719)	(255,343)	138,376	-35.1%
Designated Transfers Per BOT Policies					
Transfer in	-	-	255,343	255,343	n.a.
Transfer out	-	-	-	-	n.a.
Total Designated Transfers	-	-	255,343	255,343	n.a.
Addition to (Use of) Funds	\$ -	\$ (393,719)	\$ -	\$ 393,719	-100.0%

Connecticut State Universities
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Account Name	Actual FY13	FY2014		FY14 Budget vs Forecast	
		Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	117,858,208	125,261,893	121,871,836	(3,390,057)	-2.7%
PT Part Time Tuition (Gross)	22,876,696	23,744,798	23,192,171	(552,627)	-2.3%
PT General University Fee	22,572,401	23,179,862	22,526,210	(653,652)	-2.8%
University General Fee (excluding Accident Ins.)	68,830,789	73,183,072	71,970,587	(1,212,485)	-1.7%
University Fee	26,134,589	27,107,423	26,585,831	(521,592)	-1.9%
PT Extension Fee (Gross)	25,804,593	26,333,392	24,714,524	(1,618,868)	-6.1%
All Other Student Fees	11,520,777	11,976,365	11,801,225	(175,140)	-1.5%
Accident Insurance	6,274,593	6,921,508	6,779,794	(141,714)	-2.0%
Telecom Revenue	1,377,361	1,436,140	1,390,483	(45,657)	-3.2%
State Appropriations	135,658,493	150,155,489	149,504,571	(650,918)	-0.4%
Fringe Benefits Paid By State	84,740,145	91,257,352	106,967,208	15,709,856	17.2%
Housing	55,649,859	58,148,141	57,413,581	(734,560)	-1.3%
Food Service	28,925,776	30,195,133	29,700,654	(494,479)	-1.6%
All Other Revenue	16,558,529	16,066,394	16,035,917	(30,477)	-0.2%
Less: ContraRevenue	(5,654,231)	(5,612,655)	(5,447,323)	165,332	-2.9%
Total Revenue	619,128,578	659,354,307	665,007,269	5,652,962	0.9%
Expenditures:					
Personal Services:					
Total Full Time	225,433,576	249,486,017	239,422,512	(10,063,505)	-4.0%
Part Time:					
Lecturers	32,912,494	30,058,556	31,639,605	1,581,049	5.3%
Perm/Intermit PT	1,441,958	2,088,079	1,606,885	(481,194)	-23.0%
University Assistants	4,151,423	3,889,391	3,882,434	(6,957)	-0.2%
Graduate Assistants	1,500,987	1,669,672	1,617,959	(51,713)	-3.1%
Other Part Time	8,723,429	8,483,882	8,497,027	13,145	0.2%
Total Part Time	48,730,291	46,189,580	47,243,910	1,054,330	2.3%
Overtime	3,197,027	2,741,246	2,868,107	126,861	4.6%
All Other Personal Services	9,547,375	10,675,645	11,169,645	494,000	4.6%
Subtotal Personal Services	286,908,269	309,092,488	300,704,174	(8,388,314)	-2.7%
Fringe Benefits	124,562,497	139,682,329	154,211,775	14,529,446	10.4%
Worker's Comp. Recovery	1,375,658	1,497,877	1,494,749	(3,128)	-0.2%
Total P.S. & Fringe Benefits	412,846,424	450,272,694	456,410,698	6,138,004	1.4%
Other Expenses:					
Inst. Financial Aid/Match	30,198,958	30,659,240	33,240,044	2,580,804	8.4%
Waivers	6,703,589	6,565,433	6,592,033	26,600	0.4%
Bad Debt Expense (current year)	777,564	844,400	829,707	(14,693)	-1.7%
All Other Expenses	110,529,741	120,488,337	117,548,555	(2,939,782)	-2.4%
Telecom Expense	1,500,893	1,083,818	1,364,135	280,317	25.9%
Total Other Expenses	149,710,745	159,641,228	159,574,474	(66,754)	0.0%
Library Expenses:					
Books	537,964	889,915	860,897	(29,018)	-3.3%
Periodicals	1,823,547	2,320,318	2,240,733	(79,585)	-3.4%
Electronic Periodicals / Subscriptions	2,869,215	2,591,720	2,612,805	21,085	0.8%
All Other Library Equipment	660,924	300,244	303,762	3,518	1.2%
Total Non-P.S. Library Expense	5,891,650	6,102,197	6,018,197	(84,000)	-1.4%
Total Equipment (excludes Library)	7,373,198	4,727,042	5,889,042	1,162,000	24.6%
Total Expenditures	575,822,017	620,743,161	627,892,411	7,149,250	1.2%
Addition to (Use of) Funds Before Designated Items	43,306,561	38,611,146	37,114,858	(1,496,288)	-3.9%
Designated Transfers Per BOT Policies					
Debt Service (University Fee)	(25,737,461)	(26,625,963)	(26,085,490)	540,473	-2.0%
Debt Service Residence Halls	(4,347,298)	(4,589,677)	(5,133,428)	(543,751)	11.8%
Debt Service Parking Garage	(4,177,525)	(4,248,604)	(3,478,369)	770,235	-18.1%
Other Transfer - Parking Garage WCSU	(22,752)	(73,136)	(73,136)	-	0.0%
Auxiliary Renewal and Replacement	(2,018,788)	(2,203,482)	(2,204,168)	(686)	0.0%
Transfer to Required BOT Guideline	(600,000)	(600,000)	(600,000)	-	0.0%
Transfer from Researves for Maguire Contract	-	277,778	-	(277,778)	-100.0%
Transfer from System Office to ECSU for Legal Fees	(350,000)	-	-	-	n.a.
Transfer from System Office for Legal Fees	350,000	-	-	-	n.a.
Total Designated Transfers	(36,903,824)	(38,063,084)	(37,574,591)	488,493	-1.3%
Other Designated Fund Requests					
Debt Service Prefunding	-	(411,755)	(411,755)	-	0.0%
RIP Payout - Transfer from Reserve SCSU	-	244,485	-	(244,485)	-100.0%
Other Transfer - CCSU	473,394	-	859,000	859,000	n.a.
Waterbury Reserve Usage	400,000	-	257,032	257,032	n.a.
Nursing EdD offset	210,667	-	-	-	n.a.
RIP Offset	49,459	49,459	49,459	-	0.0%
Dalai Lama Reserve	123,000	-	-	-	n.a.
Data Vulnerability Incident Expenses	-	-	-	-	n.a.
Total Other Designated Fund Requests	1,256,520	(117,811)	753,736	871,547	-739.8%
Addition to (Use of) Funds	7,659,257	430,251	294,003	(136,248)	-31.7%

Central Connecticut State University
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Account Name	Actual	FY2014		FY14 Budget vs Forecast	
	FY13	Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	37,852,061	40,038,461	39,358,338	(680,123)	-1.7%
PT Part Time Tuition (Gross)	9,193,341	9,878,203	9,817,434	(60,769)	-0.6%
PT General University Fee	8,984,342	9,520,328	9,423,674	(96,654)	-1.0%
University General Fee (excluding Accident Ins.)	20,929,802	21,748,000	21,458,357	(289,643)	-1.3%
University Fee	8,430,727	8,749,000	8,749,000	0	0.0%
PT Extension Fee (Gross)	8,667,600	9,278,290	8,900,294	(377,996)	-4.1%
All Other Student Fees	3,525,477	3,617,750	3,617,750	0	0.0%
Accident Insurance	1,924,237	2,263,000	2,263,000	0	0.0%
Telecom Revenue	319,644	324,000	324,000	0	0.0%
State Appropriations	38,658,317	41,061,592	42,798,205	1,736,613	4.2%
Fringe Benefits Paid By State	26,786,138	27,888,573	33,832,652	5,944,079	21.3%
Housing	11,789,377	12,436,854	12,131,660	(305,194)	-2.5%
Food Service	8,708,644	9,160,860	9,031,980	(128,880)	-1.4%
All Other Revenue	7,706,363	7,497,200	7,484,714	(12,486)	-0.2%
Less: ContraRevenue	(2,209,370)	(2,106,529)	(2,113,500)	(6,971)	0.3%
Total Revenue	191,266,700	201,355,582	207,077,558	5,721,976	2.8%
Expenditures:					
Personal Services:					
Total Full Time	70,164,766	76,375,465	75,071,981	(1,303,484)	-1.7%
Part Time:					
Lecturers	9,984,784	9,079,559	9,717,657	638,098	7.0%
Perm/Intermit PT	406,565	354,000	354,000	0	0.0%
University Assistants	1,166,971	1,180,000	1,150,000	(30,000)	-2.5%
Graduate Assistants	308,873	325,400	330,000	4,600	1.4%
Other Part Time	4,264,769	3,972,000	3,972,000	0	0.0%
Total Part Time	16,131,962	14,910,959	15,523,657	612,698	4.1%
Overtime	700,931	550,000	550,909	909	0.2%
All Other Personal Services	1,867,313	2,007,000	2,401,000	394,000	19.6%
Subtotal Personal Services	88,864,972	93,843,424	93,547,547	(295,877)	-0.3%
Fringe Benefits	37,919,258	40,248,885	47,011,356	6,762,471	16.8%
Worker's Comp. Recovery	440,434	491,782	491,782	0	0.0%
Total P.S. & Fringe Benefits	127,224,664	134,584,091	141,050,685	6,466,594	4.8%
Other Expenses:					
Inst. Financial Aid/Match	10,719,572	11,116,096	11,274,305	158,209	1.4%
Waivers	2,233,688	2,273,400	2,300,000	26,600	1.2%
Bad Debt Expense (current year)	6,778	100,000	100,000	0	0.0%
All Other Expenses	34,938,248	36,186,277	35,350,251	(836,026)	-2.3%
Telecom Expense	1,274,523	1,267,450	1,271,300	3,850	0.3%
Total Other Expenses	49,172,809	50,943,223	50,295,856	(647,367)	-1.3%
Library Expenses:					
Books	87,050	70,000	70,000	0	0.0%
Periodicals	1,292,800	1,400,000	1,400,000	0	0.0%
Electronic Periodicals / Subscriptions	360,693	401,170	401,170	0	0.0%
All Other Library Equipment	54,691	38,000	38,000	0	0.0%
Total Non-P.S. Library Expense	1,795,234	1,909,170	1,909,170	0	0.0%
Total Equipment (excludes Library)	4,115,976	2,555,000	3,747,000	1,192,000	46.7%
Total Expenditures	182,308,683	189,991,484	197,002,711	7,011,227	3.7%
Addition to (Use of) Funds Before Designated Items	8,958,017	11,364,098	10,074,847	(1,289,251)	-11.3%
Designated Transfers Per BOT Policies					
Debt Service (University Fee)	(8,271,492)	(8,594,000)	(8,594,000)	0	0.0%
Debt Service Residence Halls			0	0	n.a.
Debt Service Parking Garage	(817,313)	(848,092)	(848,092)	0	0.0%
Auxiliary Renewal and Replacement	(342,606)	(1,080,000)	(1,080,000)	0	0.0%
Total Designated Transfers	(9,431,411)	(10,522,092)	(10,522,092)	0	0.0%
Other Designated Fund Requests					
Prefunded Debt Service	0	(411,755)	(411,755)	0	0.0%
Other Transfer	0	0	859,000	859,000	n.a.
Other Transfer	473,394			0	n.a.
Total Other Designated Fund Requests	473,394	(411,755)	447,245	859,000	-208.6%
Addition to (Use of) Funds	-	430,251	0	(430,251)	-100.0%

Eastern Connecticut State University
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Account Name	Actual	FY2014		FY14 Budget vs Forecast	
	FY13	Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	20,358,488	21,756,516	21,127,157	(629,359)	-2.9%
PT Part Time Tuition (Gross)	1,798,343	1,819,320	1,671,344	(147,976)	-8.1%
PT General University Fee	2,043,743	2,097,778	1,905,928	(191,850)	-9.1%
University General Fee (excluding Accident Ins.)	13,766,936	15,005,942	14,799,518	(206,424)	-1.4%
University Fee	4,561,246	4,771,233	4,655,826	(115,407)	-2.4%
PT Extension Fee (Gross)	3,298,493	3,154,914	3,009,285	(145,629)	-4.6%
All Other Student Fees	1,675,580	1,867,962	1,667,962	(200,000)	-10.7%
Accident Insurance	1,121,256	1,231,212	1,215,382	(15,830)	-1.3%
Telecom Revenue	410,311	414,400	409,755	(4,645)	-1.1%
State Appropriations	24,850,909	25,957,038	27,231,843	1,274,805	4.9%
Fringe Benefits Paid By State	13,996,734	14,509,391	17,871,067	3,361,676	23.2%
Housing	18,515,922	19,485,584	19,435,413	(50,171)	-0.3%
Food Service	6,783,048	7,088,100	7,088,100	0	0.0%
All Other Revenue	2,389,854	2,156,469	2,256,469	100,000	4.6%
Less: ContraRevenue	(1,196,377)	(1,259,983)	(1,259,983)	0	0.0%
Total Revenue	114,374,486	120,055,876	123,085,066	3,029,190	2.5%
Expenditures:					
Personal Services:					
Total Full Time	39,847,540	42,222,327	42,401,091	178,764	0.4%
Part Time:					
Lecturers	4,899,821	4,936,514	5,079,160	142,646	2.9%
Perm/Intermit PT	173,662	729,291	209,808	(519,483)	-71.2%
University Assistants	834,993	904,640	904,640	0	0.0%
Graduate Assistants	28,430	105,000	48,687	(56,313)	-53.6%
Other Part Time	36,003	30,131	43,276	13,145	43.6%
Total Part Time	5,972,909	6,705,576	6,285,571	(420,005)	-6.3%
Overtime	777,390	787,950	787,950	0	0.0%
All Other Personal Services	3,905,578	4,403,936	4,403,936	0	0.0%
Subtotal Personal Services	50,503,417	54,119,789	53,878,548	(241,241)	-0.4%
Fringe Benefits	22,734,812	26,939,349	30,306,376	3,367,027	12.5%
Worker's Comp. Recovery	242,631	281,392	281,392	0	0.0%
Total P.S. & Fringe Benefits	73,480,860	81,340,530	84,466,316	3,125,786	3.8%
Other Expenses:					
Inst. Financial Aid/Match	4,636,172	4,679,835	5,144,765	464,930	9.9%
Waivers	1,275,112	1,455,617	1,455,617	0	0.0%
Bad Debt Expense (current year)	441,916	388,329	388,329	0	0.0%
All Other Expenses	19,509,702	20,992,694	20,546,575	(446,119)	-2.1%
Telecom Expense	1,105,795	1,167,100	1,167,100	0	0.0%
Total Other Expenses	26,968,697	28,683,575	28,702,386	18,811	0.1%
Library Expenses:					
Books	218,037	251,071	247,553	(3,518)	-1.4%
Periodicals	313,073	376,521	355,436	(21,085)	-5.6%
Electronic Periodicals / Subscriptions	401,927	254,915	276,000	21,085	8.3%
All Other Library Equipment	8,965	19,545	23,063	3,518	18.0%
Total Non-P.S. Library Expense	942,002	902,052	902,052	0	0.0%
Total Equipment (excludes Library)	552,599	550,000	550,000	0	0.0%
Total Expenditures	101,944,158	111,476,157	114,620,754	3,144,597	2.8%
Addition to (Use of) Funds Before Designated Items	12,430,328	8,579,719	8,464,312	(115,407)	-1.3%
Designated Transfers Per BOT Policies					
Debt Service (University Fee)	(4,511,167)	(4,771,233)	(4,655,826)	115,407	-2.4%
Debt Service Residence Halls	(2,579,025)	(2,789,237)	(2,789,237)	0	0.0%
Debt Service Parking Garage	(470,073)	(487,775)	(487,775)	0	0.0%
Auxiliary Renewal and Replacement	(873,714)	(531,474)	(531,474)	0	0.0%
Transfer to Required per BOT Guideline	0	0	0	0	n.a.
Transfer from System Office for Legal Fees	350,000	0	0	0	n.a.
Total Designated Transfers	(8,083,979)	(8,579,719)	(8,464,312)	115,407	-1.3%
Other Designated Fund Requests					
Debt Service Prefunding	0	0	0	0	n.a.
Other Transfer	0	0	0	0	n.a.
Total Other Designated Fund Requests	0	0	0	0	n.a.
Addition to (Use of) Funds	4,346,349	0	0	0	n.a.

Southern Connecticut State University
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Account Name	Actual FY13	FY2014		FY14 Budget vs Forecast	
		Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	38,117,400	39,857,192	39,372,514	(484,678)	-1.2%
PT Part Time Tuition (Gross)	7,836,591	8,021,768	7,606,181	(415,587)	-5.2%
PT General University Fee	7,733,257	7,805,013	7,339,575	(465,438)	-6.0%
University General Fee (excluding Accident Ins.)	22,085,469	23,481,584	23,128,800	(352,784)	-1.5%
University Fee	8,378,088	8,538,551	8,422,509	(116,042)	-1.4%
PT Extension Fee (Gross)	10,143,079	10,002,410	9,479,472	(522,938)	-5.2%
All Other Student Fees	4,004,014	4,047,337	4,018,561	(28,776)	-0.7%
Accident Insurance	2,159,807	2,215,392	2,184,484	(30,908)	-1.4%
Telecom Revenue	427,591	469,740	432,088	(37,652)	-8.0%
State Appropriations	37,281,708	39,306,118	40,873,839	1,567,721	4.0%
Fringe Benefits Paid By State	26,724,211	27,814,628	33,604,495	5,789,867	20.8%
Housing	15,927,580	16,403,590	16,174,618	(228,972)	-1.4%
Food Service	8,349,859	9,035,750	8,512,085	(523,665)	-5.8%
All Other Revenue	3,517,915	3,503,037	3,485,046	(17,991)	-0.5%
Less: ContraRevenue	(1,444,139)	(1,379,022)	(1,047,355)	331,667	-24.1%
Total Revenue	191,242,430	199,123,088	203,586,912	4,463,824	2.2%
Expenditures:					
Personal Services:					
Total Full Time	67,801,761	74,097,882	73,235,890	(861,992)	-1.2%
Part Time:	-	-	-	-	-
Lecturers	12,684,920	10,715,009	10,715,009	-	0.0%
Perm/Intermit PT	673,326	800,467	800,467	-	0.0%
University Assistants	1,389,661	1,129,179	1,129,179	-	0.0%
Graduate Assistants	959,633	1,016,752	1,016,752	-	0.0%
Other Part Time	3,124,790	3,041,368	3,041,368	-	0.0%
Total Part Time	18,832,330	16,702,775	16,702,775	-	0.0%
Overtime	826,841	596,603	672,555	75,952	12.7%
All Other Personal Services	2,450,054	2,789,835	2,789,835	-	0.0%
Subtotal Personal Services	89,910,986	94,187,095	93,401,055	(786,040)	-0.8%
Fringe Benefits	39,962,017	42,520,193	47,547,858	5,027,665	11.8%
Worker's Comp. Recovery	431,164	438,000	438,000	-	0.0%
Total P.S. & Fringe Benefits	130,304,167	137,145,288	141,386,913	4,241,625	3.1%
Other Expenses:					
Inst. Financial Aid/Match	10,091,009	9,751,192	10,196,666	445,474	4.6%
Waivers	1,969,991	1,776,857	1,776,857	-	0.0%
Bad Debt Expense (current year)	50,731	50,000	50,000	-	0.0%
All Other Expenses	30,406,261	35,638,118	35,120,715	(517,403)	-1.5%
Telecom Expense	732,297	1,006,400	1,006,400	-	0.0%
Total Other Expenses	43,250,289	48,222,567	48,150,638	(71,929)	-0.1%
Library Expenses:					
Books	217,417	317,443	317,443	-	0.0%
Periodicals	143,576	121,450	121,450	-	0.0%
Electronic Periodicals / Subscriptions	1,471,309	1,420,344	1,420,344	-	0.0%
All Other Library Equipment	10,978	40,738	40,738	-	0.0%
Total Non-P.S. Library Expense	1,843,280	1,899,975	1,899,975	-	0.0%
Total Equipment (excludes Library)	2,279,217	1,302,042	1,302,042	-	0.0%
Total Expenditures	177,676,953	188,569,872	192,739,568	4,169,696	2.2%
Addition to (Use of) Funds Before Designated Items	13,565,477	10,553,216	10,847,344	294,128	2.8%
Designated Transfers Per BOT Policies					
Debt Service (University Fee)	(8,240,319)	(8,363,551)	(8,219,923)	143,628	-1.7%
Debt Service Residence Halls	(1,031,683)	(961,704)	(937,009)	24,695	-2.6%
Debt Service Parking Garage	(1,556,656)	(1,472,446)	(1,315,333)	157,113	-10.7%
Auxiliary Renewal and Replacement	-	-	-	-	n.a.
Total Designated Transfers	(10,828,658)	(10,797,701)	(10,472,265)	325,436	-3.0%
Other Designated Fund Requests					
Debt Service Prefunding	-	-	-	-	n.a.
RIP Payout - Transfer from Reserve	-	244,485	-	-	n.a.
Total Other Designated Fund Requests	-	244,485	-	-	0.0%
Addition to (Use of) Funds	\$ 2,736,819	\$ -	\$ 375,079	\$ 619,564	n.a.

Western Connecticut State University
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Account Name	Actual FY13	FY2014		FY14 Budget vs Forecast	
		Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	21,530,259	23,609,724	22,013,827	(1,595,897)	-6.8%
PT Part Time Tuition (Gross)	4,048,421	4,025,507	4,097,212	71,705	1.8%
PT General University Fee	3,811,059	3,756,743	3,857,033	100,290	2.7%
University General Fee (excluding Accident Ins.)	12,048,582	12,947,546	12,583,912	(363,634)	-2.8%
University Fee	4,764,528	5,048,639	4,758,496	(290,143)	-5.7%
PT Extension Fee (Gross)	3,695,421	3,897,778	3,325,473	(572,305)	-14.7%
All Other Student Fees	2,315,706	2,443,316	2,496,952	53,636	2.2%
Accident Insurance	1,069,293	1,211,904	1,116,928	(94,976)	-7.8%
Telecom Revenue	219,815	228,000	224,640	(3,360)	-1.5%
State Appropriations	24,374,895	25,895,178	27,267,284	1,372,106	5.3%
Fringe Benefits Paid By State	14,962,470	15,529,390	19,124,141	3,594,751	23.1%
Housing	9,416,980	9,822,113	9,671,890	(150,223)	-1.5%
Food Service	5,084,225	4,910,423	5,068,489	158,066	3.2%
All Other Revenue	2,911,310	2,872,799	2,772,799	(100,000)	-3.5%
Less: ContraRevenue	(804,345)	(867,121)	(1,026,485)	(159,364)	18.4%
Total Revenue	109,448,619	115,331,939	117,352,591	2,020,652	1.8%
Expenditures:					
Personal Services:					
Total Full Time	41,612,395	43,798,741	42,506,346	(1,292,395)	-3.0%
Part Time:					
Lecturers	5,342,969	5,327,474	6,127,779	800,305	15.0%
Perm/Intermit PT	162,999	170,793	201,044	30,251	17.7%
University Assistants	759,798	675,572	698,615	23,043	3.4%
Graduate Assistants	204,051	222,520	222,520	-	0.0%
Other Part Time	1,289,799	1,440,383	1,440,383	-	0.0%
Total Part Time	7,759,616	7,836,742	8,690,341	853,599	10.9%
Overtime	891,710	806,693	856,693	50,000	6.2%
All Other Personal Services	1,324,430	1,474,874	1,574,874	100,000	6.8%
Subtotal Personal Services	51,588,151	53,917,050	53,628,254	(288,796)	-0.5%
Fringe Benefits	21,566,141	23,898,796	26,212,099	2,313,303	9.7%
Worker's Comp. Recovery	260,449	281,746	279,356	(2,390)	-0.8%
Total P.S. & Fringe Benefits	73,414,741	78,097,592	80,119,709	2,022,117	2.6%
Other Expenses:					
Inst. Financial Aid/Match	4,752,205	5,112,117	6,624,308	1,512,191	29.6%
Waivers	1,224,798	1,059,559	1,059,559	-	0.0%
Bad Debt Expense (current year)	278,139	306,071	291,378	(14,693)	-4.8%
All Other Expenses	20,912,034	21,430,709	20,446,471	(984,238)	-4.6%
Telecom Expense	844,056	550,000	839,722	289,722	52.7%
Total Other Expenses	28,011,232	28,458,456	29,261,438	802,982	2.8%
Library Expenses:					
Books	15,460	251,401	225,901	(25,500)	-10.1%
Periodicals	74,098	422,347	363,847	(58,500)	-13.9%
Electronic Periodicals / Subscriptions	260,084	108,291	108,291	-	0.0%
All Other Library Equipment	586,290	201,961	201,961	-	0.0%
Total Non-P.S. Library Expense	935,932	984,000	900,000	(84,000)	-8.5%
Total Equipment (excludes Library)	425,406	300,000	275,000	(25,000)	-8.3%
Total Expenditures	102,787,311	107,840,048	110,556,147	2,716,099	2.5%
Addition to (Use of) Funds Before Designated Items	6,661,308	7,491,891	6,796,444	(695,447)	-9.3%
Designated Transfers Per BOT Policies					
Debt Service (University Fee)	(4,714,483)	(4,897,179)	(4,615,741)	281,438	-5.7%
Debt Service Residence Hall	(736,590)	(838,736)	(1,407,182)	(568,446)	67.8%
Debt Service Parking Garage	(1,333,483)	(1,440,291)	(827,169)	613,122	-42.6%
Debt Service WS Parking Garage	(22,752)	(73,136)	(73,136)	-	0.0%
Auxiliary Renewal and Replacement	(502,468)	(292,008)	(292,694)	(686)	0.2%
Total Designated Transfers	(7,309,776)	(7,541,350)	(7,215,922)	325,428	-4.3%
Other Designated Fund Requests					
Debt Service Prefunding	-	-	-	-	n.a.
Waterbury Reserve Usage	400,000	-	257,032	257,032	n.a.
Nursing EdD offset	210,667	-	-	-	n.a.
RIP Offset	49,459	49,459	49,459	-	0.0%
Dalai Lama Reserve	123,000	-	-	-	n.a.
Data Vulnerability Incident Expenses	-	-	-	-	n.a.
Total Other Designated Fund Requests	783,126	49,459	306,491	257,032	519.7%
Addition to (Use of) Funds	134,658	0	(112,987)	(112,987)	-76110223.7%

System Office/Systemwide/Mandates
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Account Name	Actual FY13	FY2014		FY14 Budget vs Forecast	
		Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	-	-	-	-	n.a.
PT Part Time Tuition (Gross)	-	-	-	-	n.a.
PT General University Fee	-	-	-	-	n.a.
University General Fee (excluding Accident Ins.)	-	-	-	-	n.a.
University Fee	-	-	-	-	n.a.
PT Extension Fee (Gross)	-	-	-	-	n.a.
All Other Student Fees	-	-	-	-	n.a.
Accident Insurance	-	-	-	-	n.a.
Telecom Revenue	-	-	-	-	n.a.
State Appropriations	10,492,664	17,935,563	11,333,400	(6,602,163)	-36.8%
Fringe Benefits Paid By State	2,270,592	5,515,370	2,534,853	(2,980,517)	-54.0%
Housing	-	-	-	-	n.a.
Food Service	-	-	-	-	n.a.
All Other Revenue	33,087	36,889	36,889	-	0.0%
Less: ContraRevenue	-	-	-	-	n.a.
Total Revenue	12,796,343	23,487,822	13,905,142	(9,582,680)	-40.8%
Expenditures:					
Personal Services:					
Total Full Time	6,007,114	12,991,602	6,207,204	(6,784,398)	-52.2%
Part Time:					
Lecturers	-	-	-	-	n.a.
Perm/Intermit PT	25,406	33,528	41,566	8,038	24.0%
University Assistants	-	-	-	-	n.a.
Graduate Assistants	-	-	-	-	n.a.
Other Part Time	8,068	-	-	-	n.a.
Total Part Time	33,474	33,528	41,566	8,038	24.0%
Overtime	155	-	-	-	n.a.
All Other Personal Services	-	-	-	-	n.a.
Subtotal Personal Services	6,040,743	13,025,130	6,248,770	(6,776,360)	-52.0%
Fringe Benefits	2,380,269	6,075,106	3,134,086	(2,941,020)	-48.4%
Worker's Comp. Recovery	980	4,957	4,219	(738)	-14.9%
Total P.S. & Fringe Benefits	8,421,992	19,105,193	9,387,075	(9,718,118)	-50.9%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	n.a.
Waivers	-	-	-	-	n.a.
Bad Debt Expense (current year)	-	-	-	-	n.a.
All Other Expenses	4,763,496	6,240,539	6,084,543	(155,996)	-2.5%
Telecom Expense	(2,455,778)	(2,907,132)	(2,920,387)	(13,255)	0.5%
Total Other Expenses	2,307,718	3,333,407	3,164,156	(169,251)	-5.1%
Library Expenses:					
Books	-	-	-	-	n.a.
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	375,202	407,000	407,000	-	0.0%
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	375,202	407,000	407,000	-	0.0%
Total Equipment (excludes Library)	-	20,000	15,000	(5,000)	-25.0%
Total Expenditures	11,104,912	22,865,600	12,973,231	(9,892,369)	-43.3%
Addition to (Use of) Funds Before Designated Items	1,691,431	622,222	931,911	309,689	49.8%
Designated Transfers Per BOT Policies					
Transfer to Required BOT Guideline	(600,000)	(600,000)	(600,000)	-	0.0%
Debt Service (University Fee)	-	-	-	-	n.a.
Debt Service Residence Halls	-	-	-	-	n.a.
Debt Service Parking Garage	-	-	-	-	n.a.
Auxiliary Renewal and Replacement	(300,000)	(300,000)	(300,000)	-	0.0%
Transfer from Researves for Maguire Contract	-	277,778	-	(277,778)	-100.0%
Transfer from System Office to ECSU for Legal Fees	(350,000)	-	-	-	n.a.
Total Designated Transfers	(1,250,000)	(622,222)	(900,000)	(277,778)	44.6%
Other Designated Fund Requests					
Prefunded Debt Service	-	-	-	-	n.a.
Other Transfer	-	-	-	-	n.a.
Other Transfer	-	-	-	-	n.a.
Total Other Designated Fund Requests	-	-	-	-	n.a.
Addition to (Use of) Funds	441,431	-	31,911	31,911	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Consolidated - Community Colleges and System Office

Account Name	FY2013	FY2014		FY2014 Budget vs. Forecast	
	Actual	Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	125,770,914	132,993,973	127,645,071	(5,348,903)	-4.0%
Fees	47,663,736	50,602,970	48,715,222	(1,887,748)	-3.7%
State Appropriations	137,522,897	150,231,941	149,605,935	(626,006)	-0.4%
Fringe Benefits Paid By State	84,672,426	93,348,523	100,413,322	7,064,799	7.6%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	116,306	99,577	103,425	3,848	3.9%
Sales of Educational Activities	550,656	764,129	674,176	(89,953)	-11.8%
All Other Revenue	3,248,301	4,352,490	4,531,998	179,508	4.1%
Total Revenue	399,545,235	432,393,603	431,689,149	(704,454)	-0.2%
Expenditures:					
<u>Personal Services:</u>					
Total Full Time (6101)	147,863,018	163,029,979	157,123,689	(5,906,290)	-3.6%
Continuing Part-Time (6111)	2,153,825	1,193,311	1,376,771	183,460	15.4%
Temporary Part-Time (6102, B, D, G)	20,057,482	18,112,527	19,865,192	1,752,665	9.7%
Contractual PTL (6103D)	41,913,161	43,747,467	42,256,734	(1,490,733)	-3.4%
Contractual NCL (6103E)	3,211,565	3,416,364	3,420,683	4,319	0.1%
Contractual ECL (6103F)	5,931,813	5,871,598	6,361,835	490,237	8.3%
Student Labor (6104, H)	2,200,490	1,697,066	2,085,301	388,235	22.9%
Overtime (6107)	1,199,010	883,528	1,204,430	320,902	36.3%
All Other Personal Services	5,056,587	3,100,872	4,919,244	1,818,372	58.6%
Subtotal Personal Services	229,586,950	241,052,712	238,613,878	(2,438,834)	-1.0%
Fringe Benefits	109,691,602	118,947,823	126,013,682	7,065,859	5.9%
Total P.S. & Fringe Benefits	339,278,552	360,000,535	364,627,560	4,627,025	1.3%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	23,831,118	24,545,885	24,425,474	(120,411)	-0.5%
All Other Expenses	45,945,763	49,036,507	49,374,902	338,395	0.7%
Total Other Expenses	69,776,880	73,582,392	73,800,376	217,984	0.3%
<u>Library Expenses:</u>					
Books	362,514	470,318	412,658	(57,660)	-12.3%
Periodicals	62,804	-	43,466	43,466	n.a.
Electronic Periodicals / Subscriptions	164,281	151,070	151,445	375	0.2%
All Other Library Equipment	11,091	11,647	14,306	2,659	22.8%
Total Non-P.S. Library Expense	600,690	633,035	621,874	(11,161)	-1.8%
Total Equipment (excludes Library)	347,236	96,000	54,387	(41,613)	-43.3%
Total Expenditures	410,003,359	434,311,962	439,104,197	4,792,235	1.1%
Addition to (Use of) Funds Before Designated Items	(10,458,124)	(1,918,359)	(7,415,048)	(5,496,689)	286.5%
Designated Transfers Per BOT Policies					
BOR approved transfer for Maguire Assoc.	149,017	-	830,097	830,097	n.a.
BOR approved FY13 Donor Relief	1,935,018	-	-	-	n.a.
Transfer in	16,790,372	10,485,969	11,979,569	1,493,600	14.2%
Transfer out	(16,791,074)	(9,364,715)	(10,868,847)	(1,504,132)	16.1%
Total Designated Transfers	2,083,333	1,121,254	1,940,819	819,565	73.1%
Net Change	(8,374,791)	(797,105)	(5,474,229)	(4,677,124)	586.8%

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Consolidated - Community Colleges

Account Name	FY2013	FY2014		FY2014 Budget vs. Forecast	
	Actual	Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	125,770,914	132,993,973	127,645,071	(5,348,903)	-4.0%
Fees	47,635,051	50,602,970	48,684,047	(1,918,923)	-3.8%
State Appropriations	124,497,689	131,319,001	137,001,100	5,682,099	4.3%
Fringe Benefits Paid By State	81,326,613	83,200,899	96,123,990	12,923,091	15.5%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	116,306	99,577	103,397	3,820	3.8%
Sales of Educational Activities	550,656	764,129	674,176	(89,953)	-11.8%
All Other Revenue	3,207,835	4,352,490	4,477,354	124,864	2.9%
Total Revenue	383,105,063	403,333,039	414,709,135	11,376,096	2.8%
Expenditures:					
<u>Personal Services:</u>					
Total Full Time (6101)	138,768,088	143,580,716	144,496,190	915,474	0.6%
Continuing Part-Time (6111)	1,591,506	1,193,311	1,321,840	128,529	10.8%
Temporary Part-Time (6102, B, D, G)	19,706,164	18,112,527	19,661,052	1,548,525	8.5%
Contractual PTL (6103D)	41,913,161	43,747,467	42,256,734	(1,490,733)	-3.4%
Contractual NCL (6103E)	3,211,565	3,416,364	3,420,683	4,319	0.1%
Contractual ECL (6103F)	5,931,813	5,871,598	6,361,835	490,237	8.3%
Student Labor (6104, H)	2,190,533	1,697,066	2,053,203	356,137	21.0%
Overtime (6107)	1,199,010	883,528	1,204,430	320,902	36.3%
All Other Personal Services	4,598,448	3,100,872	4,919,244	1,818,372	58.6%
Subtotal Personal Services	219,110,287	221,603,449	225,695,210	4,091,761	1.8%
Fringe Benefits	106,183,012	108,800,199	121,958,665	13,158,466	12.1%
Total P.S. & Fringe Benefits	325,293,299	330,403,648	347,653,875	17,250,227	5.2%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	23,831,118	24,545,885	24,425,474	(120,411)	-0.5%
All Other Expenses	41,540,452	41,940,301	42,278,696	338,395	0.8%
Total Other Expenses	65,371,569	66,486,186	66,704,170	217,984	0.3%
<u>Library Expenses:</u>					
Books	362,514	470,318	412,658	(57,660)	-12.3%
Periodicals	62,804	-	43,466	43,466	n.a.
Electronic Periodicals / Subscriptions	164,281	151,070	151,445	375	0.2%
All Other Library Equipment	11,091	11,647	14,306	2,659	22.8%
Total Non-P.S. Library Expense	600,690	633,035	621,874	(11,161)	-1.8%
Total Equipment (excludes Library)	319,035	96,000	54,387	(41,613)	-43.3%
Total Expenditures	391,584,594	397,618,869	415,034,306	17,415,437	4.4%
Addition to (Use of) Funds Before Designated Items	(8,479,531)	5,714,170	(325,171)	(6,039,341)	-105.7%
Designated Transfers Per BOT Policies					
Transfer in	11,293,332	2,853,440	4,347,040	1,493,600	52.3%
Transfer out	(5,804,926)	(9,364,715)	(9,535,709)	(170,994)	1.8%
Total Designated Transfers	5,488,406	(6,511,275)	(5,188,669)	1,322,606	-20.3%
Net Change	(2,991,125)	(797,105)	(5,513,840)	(4,716,735)	591.7%

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

System Office - General & Operating Funds

Account Name	FY2013 Actual	FY2014		FY2014 Budget vs. Forecast	
		Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	-	-	-	-	n.a.
Fees	28,685	-	31,175	31,175	n.a.
State Appropriations	13,025,208	18,912,940	12,604,835	(6,308,105)	-33.4%
Fringe Benefits Paid By State	3,345,813	10,147,624	4,289,332	(5,858,292)	-57.7%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	28	28	n.a.
Sales of Educational Activities	-	-	-	-	n.a.
All Other Revenue	40,466	-	54,644	54,644	n.a.
Total Revenue	16,440,172	29,060,564	16,980,014	(12,080,550)	-41.6%
Expenditures:					
Personal Services:					
Total Full Time	9,094,930	19,449,263	12,627,499	(6,821,764)	-35.1%
Continuing Part-Time (6111)	562,319	-	54,931	54,931	n.a.
Temporary Part-Time (6102, B, D, G)	351,318	-	204,140	204,140	n.a.
Contractual PTL (6103D)	-	-	-	-	n.a.
Contractual NCL (6103E)	-	-	-	-	n.a.
Contractual ECL (6103F)	-	-	-	-	n.a.
Student Labor	9,957	-	32,098	32,098	n.a.
Overtime	-	-	-	-	n.a.
All Other Personal Services	458,139	-	-	-	n.a.
Subtotal Personal Services	10,476,663	19,449,263	12,918,668	(6,530,595)	-33.6%
Fringe Benefits	3,508,590	10,147,624	4,055,017	(6,092,607)	-60.0%
Total P.S. & Fringe Benefits	13,985,253	29,596,887	16,973,685	(12,623,202)	-42.7%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	n.a.
All Other Expenses	4,405,311	7,096,206	7,096,206	-	0.0%
Total Other Expenses	4,405,311	7,096,206	7,096,206	-	0.0%
Library Expenses:					
Books	-	-	-	-	n.a.
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	-	-	-	n.a.
Total Equipment (excludes Library)	28,201	-	-	-	n.a.
Total Expenditures	18,418,765	36,693,093	24,069,891	(12,623,202)	-34.4%
Addition to (Use of) Funds Before Designated Items	(1,978,593)	(7,632,529)	(7,089,877)	542,652	-7.1%
Designated Transfers Per BOT Policies					
* BOR approved transfer for Maguire Assoc.	149,017		830,097		
* BOR approved FY13 Donor Relief	1,935,018		-		
Transfer in	5,497,040	7,632,529	7,632,529	-	0.0%
Transfer out	(10,986,148)	-	(1,333,138)	(1,333,138)	n.a.
Total Designated Transfers	(3,405,073)	7,632,529	7,129,488	(503,041)	-6.6%
Net Change	(5,383,666)	-	39,611	39,611	n.a.

* BOR approved transfers are from reserves (expenses were not budgeted).

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Asnuntuck CC - General & Operating Funds

Account Name	Actual	FY2014		FY2014 Budget vs. Forecast	
	Actual	Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	3,701,762	3,895,404	3,816,038	(79,366)	-2.0%
Fees	1,885,928	2,404,878	2,304,796	(100,082)	-4.2%
State Appropriations	5,449,762	5,713,421	5,973,715	260,294	4.6%
Fringe Benefits Paid By State	3,644,087	3,827,992	4,599,585	771,593	20.2%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	-	-	-	-	n.a.
All Other Revenue	26,787	130,000	128,701	(1,299)	-1.0%
Total Revenue	14,708,326	15,971,695	16,822,835	851,140	5.3%
Expenditures:					
<u>Personal Services:</u>					
Total Full Time (6101)	5,566,014	5,917,921	5,730,603	(187,318)	-3.2%
Continuing Part-Time (6111)	55,254	64,991	35,052	(29,939)	-46.1%
Temporary Part-Time (6102, B, D, G)	1,256,335	1,111,870	1,477,363	365,493	32.9%
Contractual PTL (6103D)	1,251,714	1,328,470	1,259,638	(68,832)	-5.2%
Contractual NCL (6103E)	273,088	278,844	343,313	64,469	23.1%
Contractual ECL (6103F)	221,813	240,773	202,009	(38,764)	-16.1%
Student Labor (6104, H)	28,808	24,680	39,668	14,988	60.7%
Overtime (6107)	20,703	10,000	16,804	6,804	68.0%
All Other Personal Services	187,863	90,972	148,172	57,200	62.9%
Subtotal Personal Services	8,861,592	9,068,521	9,252,622	184,101	2.0%
Fringe Benefits	4,463,449	4,562,022	5,451,596	889,574	19.5%
Total P.S. & Fringe Benefits	13,325,041	13,630,543	14,704,218	1,073,675	7.9%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	807,483	802,642	802,642	-	0.0%
All Other Expenses	1,688,927	1,801,979	1,901,979	100,000	5.5%
Total Other Expenses	2,496,410	2,604,621	2,704,621	100,000	3.8%
<u>Library Expenses:</u>					
Books	-	-	-	-	n.a.
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	-	-	-	n.a.
Total Equipment (excludes Library)	(5,927)	-	-	-	n.a.
Total Expenditures	15,815,524	16,235,164	17,408,839	1,173,675	7.2%
Addition to (Use of) Funds Before Designated Items	(1,107,198)	(263,469)	(586,004)	(322,535)	122.4%
Designated Transfers Per BOT Policies					
Transfer in	420,804	263,469	486,004	222,535	84.5%
Transfer out	-	-	-	-	n.a.
Total Designated Transfers	420,804	263,469	486,004	222,535	84.5%
Net Change	(686,394)	-	(100,000)	(100,000)	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Capital- General & Operating Funds

Account Name	Actual Actual	FY2014		FY2014 Budget vs. Forecast	
		Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	9,447,928	9,957,036	9,112,864	(844,172)	-8.5%
Fees	3,882,039	3,939,697	3,501,871	(437,826)	-11.1%
State Appropriations	10,003,383	10,405,395	10,833,614	428,219	4.1%
Fringe Benefits Paid By State	6,302,222	6,682,916	7,626,864	943,948	14.1%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	21,036	25,000	21,739	(3,261)	-13.0%
All Other Revenue	129,470	420,000	417,541	(2,459)	-0.6%
Total Revenue	29,786,078	31,430,044	31,514,493	84,449	0.3%
Expenditures:					
<u>Personal Services:</u>					
Total Full Time	11,254,008	11,720,603	11,561,927	(158,676)	-1.4%
Continuing Part Time (6111)	56,575	59,404	46,402	(13,002)	-21.9%
Temporary Part Time (6102, B, D, G)	2,172,113	2,456,750	2,162,925	(293,825)	-12.0%
Contractual PTL (6103D)	2,896,534	2,864,985	2,803,549	(61,436)	-2.1%
Contractual NCL (6103E)	329,070	330,870	321,242	(9,628)	-2.9%
Contractual ECL (6103F)	513,980	448,380	404,221	(44,159)	-9.8%
Student Labor	131,802	90,000	140,800	50,800	56.4%
Overtime	74,751	75,000	77,770	2,770	3.7%
All Other Personal Services	380,034	169,431	366,972	197,541	116.6%
Subtotal Personal Services	17,808,867	18,215,423	17,885,808	(329,615)	-1.8%
Fringe Benefits	8,223,558	8,947,824	9,622,603	674,779	7.5%
Total P.S. & Fringe Benefits	26,032,425	27,163,247	27,508,411	345,164	1.3%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	2,285,335	2,184,894	2,184,894	-	0.0%
All Other Expenses	3,755,854	3,483,081	3,672,185	189,104	5.4%
Total Other Expenses	6,041,189	5,667,975	5,857,079	189,104	3.3%
<u>Library Expenses:</u>					
Books	51,512	30,000	30,000	-	0.0%
Periodicals	-	-	-	-	0.0%
Electronic Periodicals / Subscriptions	52,014	66,200	66,200	0	0.0%
All Other Library Equipment	-	-	-	-	0.0%
Total Non-P.S. Library Expense	103,526	96,200	96,200	0	0.0%
Total Equipment (excludes Library)	5,312	-	-	-	n.a.
Total Expenditures	32,182,452	32,927,422	33,461,690	534,268	1.6%
Addition to (Use of) Funds Before Designated Items	(2,396,374)	(1,497,378)	(1,947,197)	(449,819)	0.0%
Designated Transfers Per BOT Policies					
Transfer in	2,891,027	1,497,378	1,628,558	131,180	0.0%
Transfer out	-	-	-	-	n.a.
Total Designated Transfers	2,891,027	1,497,378	1,628,558	131,180	8.8%
Net Change	494,653	-	(318,639)	(318,639)	0.0%

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Gateway CC - General & Operating Funds

Account Name	Actual	FY2014		FY2014 Budget vs. Forecast	
	Actual	Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	17,225,975	18,676,025	18,652,189	(23,836)	-0.1%
Fees	5,350,973	6,013,101	6,169,362	156,261	2.6%
State Appropriations	14,951,019	15,728,536	16,414,948	686,412	4.4%
Fringe Benefits Paid By State	9,310,932	9,751,692	11,441,219	1,689,527	17.3%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	15,591	16,281	16,281	-	0.0%
All Other Revenue	376,905	707,068	787,182	80,114	11.3%
Total Revenue	47,231,395	50,892,703	53,481,181	2,588,478	5.1%
Expenditures:					
Personal Services:					
Total Full Time	16,285,101	16,555,361	16,965,151	409,790	2.5%
Continuing Part Time (6111)	69,603	50,027	70,494	20,467	40.9%
Temporary Part Time (6102, B, D, G)	3,690,403	3,366,807	3,769,700	402,893	12.0%
Contractual PTL (6103D)	6,325,396	6,520,775	6,646,105	125,330	1.9%
Contractual NCL (6103E)	239,964	232,946	244,911	11,965	5.1%
Contractual ECL (6103F)	714,583	709,137	996,185	287,048	40.5%
Student Labor					
	453,969	402,297	448,273	45,976	11.4%
Overtime	383,583	208,518	435,136	226,618	108.7%
All Other Personal Services	456,749	326,569	507,609	181,040	55.4%
Subtotal Personal Services	28,619,351	28,372,437	30,083,564	1,711,127	6.0%
Fringe Benefits	12,574,101	12,524,553	14,743,635	2,219,082	17.7%
Total P.S. & Fringe Benefits	41,193,452	40,896,990	44,827,199	3,930,209	9.6%
Other Expenses:					
Inst. Financial Aid/Match	3,028,198	3,565,997	3,632,552	66,555	1.9%
All Other Expenses	6,475,215	6,456,147	6,992,350	536,203	8.3%
Total Other Expenses	9,503,413	10,022,144	10,624,902	602,758	6.0%
Library Expenses:					
Books	97,887	97,291	97,291	-	0.0%
Periodicals	-	-	-	-	0.0%
Electronic Periodicals / Subscriptions	-	-	-	-	0.0%
All Other Library Equipment	-	-	-	-	0.0%
Total Non-P.S. Library Expense	97,887	97,291	97,291	-	0.0%
Total Equipment (excludes Library)	2,460	-	4,646	4,646	n.a.
Total Expenditures	50,797,212	51,016,425	55,554,038	4,537,613	8.9%
Addition to (Use of) Funds Before Designated Items	(3,565,817)	(123,722)	(2,072,857)	(1,949,135)	0.0%
Designated Transfers Per BOT Policies					
Transfer in	2,157,888	123,722	279,224	155,502	0.0%
Transfer out	(10,049)	-	(12,697)	(12,697)	n.a.
Total Designated Transfers	2,147,839	123,722	266,527	142,805	115.4%
Net Change	(1,417,978)	-	(1,806,330)	(1,806,330)	0.0%

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Housatonic - General & Operating Funds

Account Name	Actual	FY2014		FY2014 Budget vs. Forecast	
	Actual	Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	13,397,383	14,100,536	12,900,000	(1,200,536)	-8.5%
Fees	4,012,744	4,224,991	3,805,711	(419,281)	-9.9%
State Appropriations	10,256,850	10,995,647	11,578,978	583,331	5.3%
Fringe Benefits Paid By State	6,647,724	6,609,872	7,526,335	916,463	13.9%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	120,404	235,000	235,000	(0)	0.0%
All Other Revenue	314,565	356,687	421,019	64,332	18.0%
Total Revenue	34,749,669	36,522,733	36,467,043	(55,690)	-0.2%
Expenditures:					
<u>Personal Services:</u>					
Total Full Time	12,025,014	12,524,592	12,665,944	141,352	1.1%
Continuing Part-Time (6111)	113,103	109,143	109,182	39	0.0%
Temporary Part-Time (6102, B, D, G)	600,082	558,813	611,699	52,886	9.5%
Contractual PTL (6103D)	4,838,005	5,011,627	4,763,613	(248,014)	-4.9%
Contractual NCL (6103E)	89,437	90,000	108,400	18,400	20.4%
Contractual ECL (6103F)	581,781	371,000	384,212	13,212	3.6%
Student Labor	104,257	60,000	80,000	20,000	33.3%
Overtime	91,972	50,000	52,739	2,739	5.5%
All Other Personal Services	290,224	100,000	453,191	353,191	353.2%
Subtotal Personal Services	18,733,876	18,875,175	19,228,980	353,805	1.9%
Fringe Benefits	8,830,319	9,793,487	10,296,984	503,497	5.1%
Total P.S. & Fringe Benefits	27,564,195	28,668,662	29,525,964	857,302	3.0%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	2,678,842	2,553,524	2,553,524	-	0.0%
All Other Expenses	4,169,250	4,813,993	4,351,374	(462,619)	-9.6%
Total Other Expenses	6,848,092	7,367,517	6,904,898	(462,619)	-6.3%
<u>Library Expenses:</u>					
Books	-	40,000	39,963	(37)	-0.1%
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	40,000	39,963	(37)	-0.1%
Total Equipment (excludes Library)	49,280	-	-	-	n.a.
Total Expenditures	34,461,567	36,076,179	36,470,825	394,646	1.1%
Addition to (Use of) Funds Before Designated Items	288,103	446,554	-	(450,336)	-100.8%
Designated Transfers Per BOT Policies					
Transfer in	304,586	-	80,650	80,650	n.a.
Transfer out	(155,318)	(446,554)	(446,554)	-	0.0%
Total Designated Transfers	149,268	(446,554)	(365,904)	80,650	-18.1%
Net Change	437,371	-	(369,686)	(369,686)	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Manchester - General & Operating Funds

Account Name	Actual Actual	FY2014		FY2014 Budget vs. Forecast	
		Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	16,064,892	16,896,050	16,360,522	(535,528)	-3.2%
Fees	6,768,160	7,182,822	7,164,783	(18,039)	-0.3%
State Appropriations	16,266,581	17,063,180	17,718,828	655,648	3.8%
Fringe Benefits Paid By State	11,007,532	11,379,485	12,867,766	1,488,281	13.1%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	10,732	13,443	10,000	(3,443)	-25.6%
All Other Revenue	484,713	449,329	450,935	1,606	0.4%
Total Revenue	50,602,610	52,984,309	54,572,834	1,588,525	3.0%
Expenditures:					
<u>Personal Services:</u>					
Total Full Time	18,224,529	18,850,857	18,603,799	(247,058)	-1.3%
Continuing Part-Time (6111)	204,784	166,684	136,438	(30,246)	-18.1%
Temporary Part-Time (6102, B, D, G)	1,518,049	1,020,903	1,549,766	528,863	51.8%
Contractual PTL (6103D)	5,416,288	5,600,780	5,297,597	(303,183)	-5.4%
Contractual NCL (6103E)	389,021	450,000	425,000	(25,000)	-5.6%
Contractual ECL (6103F)	959,675	1,059,803	1,169,168	109,365	10.3%
Student Labor	361,700	254,802	255,583	781	0.3%
Overtime	98,461	94,100	95,100	1,000	1.1%
All Other Personal Services	675,254	307,000	351,808	44,808	14.6%
Subtotal Personal Services	27,847,761	27,804,929	27,884,259	79,330	0.3%
Fringe Benefits	14,181,331	14,387,175	15,875,456	1,488,281	10.3%
Total P.S. & Fringe Benefits	42,029,092	42,192,104	43,759,715	1,567,611	3.7%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	2,962,306	3,081,640	3,115,515	33,875	1.1%
All Other Expenses	4,496,549	4,175,916	4,352,001	176,085	4.2%
Total Other Expenses	7,458,855	7,257,556	7,467,516	209,960	2.9%
<u>Library Expenses:</u>					
Books	50,635	52,000	52,000	-	0.0%
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	50,635	52,000	52,000	-	0.0%
Total Equipment (excludes Library)	50,980	-	-	-	n.a.
Total Expenditures	49,589,562	49,501,660	51,279,231	1,777,571	3.6%
Addition to (Use of) Funds Before Designated Items	1,365,234	3,482,649	3,293,603	(189,046)	-5.4%
Designated Transfers Per BOT Policies					
Transfer in	1,917,038	200,000	218,210	18,210	9.1%
Transfer out	(3,054,852)	(3,682,649)	(3,715,946)	(33,297)	0.9%
Total Designated Transfers	(1,137,814)	(3,482,649)	(3,497,736)	(15,087)	0.4%
Net Change	(124,766)	-	(204,133)	(204,133)	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Middlesex - General & Operating Funds

Account Name	Actual Actual	FY2014		FY2014 Budget vs. Forecast	
		Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	6,397,608	6,733,902	6,778,622	44,720	0.7%
Fees	2,683,512	3,026,506	2,763,506	(263,000)	-8.7%
State Appropriations	6,664,336	7,022,595	7,366,822	344,227	4.9%
Fringe Benefits Paid By State	4,096,674	4,095,693	4,095,693	-	0.0%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	26,053	12,997	12,997	-	0.0%
Sales of Educational Activities	4,225	61,405	5,348	(56,057)	-91.3%
All Other Revenue	150,912	186,482	242,539	56,057	30.1%
Total Revenue	20,023,320	21,139,580	21,265,527	125,947	0.6%
Expenditures:					
<u>Personal Services:</u>					
Total Full Time	7,790,907	7,906,213	7,906,213	(0)	0.0%
Continuing Part-Time (6111)	112,923	87,432	87,432	(0)	0.0%
Temporary Part-Time (6102, B, D, G)	486,148	507,836	506,543	(1,293)	-0.3%
Contractual PTL (6103D)	2,079,628	2,169,272	2,227,462	58,190	2.7%
Contractual NCL (6103E)	164,104	120,000	120,000	0	0.0%
Contractual ECL (6103F)	408,235	384,323	342,630	(41,693)	-10.8%
Student Labor	144,580	204,499	154,499	(50,000)	-24.5%
Overtime	26,159	25,000	25,000	(0)	0.0%
All Other Personal Services	242,485	56,001	323,184	267,183	477.1%
Subtotal Personal Services	11,455,169	11,460,576	11,692,963	232,387	2.0%
Fringe Benefits	5,256,430	4,969,357	4,969,357	(0)	0.0%
Total P.S. & Fringe Benefits	16,711,599	16,429,933	16,662,319	232,386	1.4%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	1,184,766	1,222,653	1,222,653	-	0.0%
All Other Expenses	3,047,931	2,931,553	2,931,553	-	0.0%
Total Other Expenses	4,232,697	4,154,206	4,154,206	-	0.0%
<u>Library Expenses:</u>					
Books	-	16,627	-	(16,627)	-100.0%
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	16,627	-	(16,627)	-100.0%
Total Equipment (excludes Library)	54,996	46,000	46,000	(0)	0.0%
Total Expenditures	20,999,292	20,646,766	20,862,525	215,759	1.0%
Addition to (Use of) Funds Before Designated Items	(975,972)	492,814	403,002	(89,812)	-18.2%
Designated Transfers Per BOT Policies					
Transfer in	283,821	-	62,126	62,126	n.a.
Transfer out	(369,499)	(492,814)	(617,814)	(125,000)	25.4%
Total Designated Transfers	(85,678)	(492,814)	(555,688)	(62,874)	12.8%
Net Change	(1,061,650)	-	(152,686)	(152,686)	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Naugatuck Valley CC - General & Operating Funds

Account Name	Actual	FY2014		FY2014 Budget vs. Forecast	
	Actual	Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	16,234,172	17,092,176	16,560,177	(531,999)	-3.1%
Fees	5,880,476	6,605,209	6,477,564	(127,645)	-1.9%
State Appropriations	15,630,116	16,638,497	17,389,544	751,047	4.5%
Fringe Benefits Paid By State	10,822,823	11,287,556	13,111,269	1,823,713	16.2%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	59,376	100,000	100,000	-	0.0%
All Other Revenue	317,841	431,250	421,309	(9,941)	-2.3%
Total Revenue	48,944,804	52,154,688	54,059,863	1,905,175	3.7%
Expenditures:					
<u>Personal Services:</u>					
Total Full Time	17,412,304	18,883,899	18,701,953	(181,946)	-1.0%
Continuing Part Time (6111)	334,696	-	180,700	180,700	n.a.
Temporary Part Time (6102, B, D, G)	2,798,315	2,446,419	2,679,423	233,004	9.5%
Contractual PTL (6103D)	4,907,969	5,275,275	5,092,643	(182,632)	-3.5%
Contractual NCL (6103E)	416,128	474,740	345,396	(129,344)	-27.2%
Contractual ECL (6103F)	585,887	712,691	776,528	63,837	9.0%
Student Labor	167,189	112,054	111,684	(370)	-0.3%
Overtime	294,419	236,250	300,000	63,750	27.0%
All Other Personal Services	679,435	804,915	881,467	76,552	9.5%
Subtotal Personal Services	27,596,342	28,946,243	29,069,794	123,551	0.4%
Fringe Benefits	14,380,811	14,727,839	16,953,348	2,225,509	15.1%
Total P.S. & Fringe Benefits	41,977,154	43,674,082	46,023,142	2,349,060	5.4%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	2,485,630	2,840,495	2,575,000	(265,495)	-9.3%
All Other Expenses	3,950,684	3,986,456	4,290,646	304,190	7.6%
Total Other Expenses	6,436,314	6,826,951	6,865,646	38,695	0.6%
<u>Library Expenses:</u>					
Books	-	-	-	-	n.a.
Periodicals	-	-	-	-	0.0%
Electronic Periodicals / Subscriptions	-	-	-	-	0.0%
All Other Library Equipment	-	-	-	-	0.0%
Total Non-P.S. Library Expense	-	-	-	-	n.a.
Total Equipment (excludes Library)	41,768	-	3,742	3,742	n.a.
Total Expenditures	48,455,235	50,501,033	52,892,530	2,391,497	4.7%
Addition to (Use of) Funds Before Designated Items	796,825	1,653,655	1,167,333	(486,322)	0.0%
Designated Transfers Per BOT Policies					
Transfer in	622,201	-	250,301	250,301	0.0%
Transfer out	(700,118)	(1,653,655)	(1,653,655)	-	0.0%
Total Designated Transfers	(77,917)	(1,653,655)	(1,403,354)	250,301	-15.1%
Net Change	411,651	-	(236,021)	(236,021)	0.0%

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Northwestern - General & Operating Funds

Account Name	Actual Actual	FY2014		FY2014 Budget vs. Forecast	
		Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	3,084,186	3,247,565	3,169,652	(77,913)	-2.4%
Fees	1,089,179	1,112,901	1,016,213	(96,688)	-8.7%
State Appropriations	5,882,054	6,170,478	6,406,671	236,193	3.8%
Fringe Benefits Paid By State	3,811,556	3,598,724	4,594,730	996,006	27.7%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	86,780	86,580	88,900	2,320	2.7%
Sales of Educational Activities	-	-	-	-	n.a.
All Other Revenue	72,541	82,500	87,976	5,476	6.6%
Total Revenue	14,026,296	14,298,748	15,364,142	1,065,394	7.5%
Expenditures:					
<u>Personal Services:</u>					
Total Full Time	6,453,984	6,500,990	6,456,972	(44,018)	-0.7%
Continuing Part-Time (6111)	19,937	20,813	20,813	-	0.0%
Temporary Part-Time (6102, B, D, G)	202,967	392,639	481,303	88,664	22.6%
Contractual PTL (6103D)	1,096,212	1,157,223	1,190,145	32,922	2.8%
Contractual NCL (6103E)	74,825	72,000	72,200	200	0.3%
Contractual ECL (6103F)	138,966	140,000	108,509	(31,491)	-22.5%
Student Labor	17,342	11,000	19,000	8,000	72.7%
Overtime	27,918	27,000	27,000	-	0.0%
All Other Personal Services	263,996	240,900	362,700	121,800	50.6%
Subtotal Personal Services	8,296,147	8,562,565	8,738,642	176,077	2.1%
Fringe Benefits	4,400,094	4,384,508	5,264,759	880,251	20.1%
Total P.S. & Fringe Benefits	12,696,241	12,947,073	14,003,401	1,056,328	8.2%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	734,730	768,577	768,577	(0)	0.0%
All Other Expenses	992,739	1,118,455	1,221,681	103,226	9.2%
Total Other Expenses	1,727,469	1,887,032	1,990,258	103,226	5.5%
<u>Library Expenses:</u>					
Books	5,070	5,000	6,424	1,424	28.5%
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	51,039	51,000	51,000	(1)	0.0%
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	56,109	56,000	57,424	1,424	2.5%
Total Equipment (excludes Library)	-	-	-	-	n.a.
Total Expenditures	14,479,819	14,890,105	16,051,082	1,160,977	7.8%
Addition to (Use of) Funds Before Designated Items	(453,523)	(591,357)	(686,940)	(95,583)	16.2%
Designated Transfers Per BOT Policies					
Transfer in	667,947	591,357	686,940	95,583	16.2%
Transfer out	-	-	-	-	n.a.
Total Designated Transfers	667,947	591,357	686,940	95,583	16.2%
Net Change	214,424	-	(0)	(0)	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Norwalk - General & Operating Funds

Account Name	Actual	FY2014		FY2014 Budget vs. Forecast	
	Actual	Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	15,351,173	16,031,740	15,613,326	(418,414)	-2.6%
Fees	6,290,559	6,420,691	6,303,071	(117,620)	-1.8%
State Appropriations	13,839,703	14,586,996	15,095,676	508,680	3.5%
Fringe Benefits Paid By State	8,325,637	8,507,376	10,219,684	1,712,308	20.1%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	202,599	205,000	178,912	(26,088)	-12.7%
All Other Revenue	432,742	430,400	399,474	(30,926)	-7.2%
Total Revenue	44,442,413	46,182,203	47,810,142	1,627,939	3.5%
Expenditures:					
<u>Personal Services:</u>					
Total Full Time	15,644,611	15,920,957	16,377,542	456,585	2.9%
Continuing Part-Time (6111)	106,716	111,809	110,400	(1,409)	-1.3%
Temporary Part-Time (6102, B, D, G)	2,753,724	2,295,974	2,598,199	302,225	13.2%
Contractual PTL (6103D)	4,445,716	4,631,974	4,488,076	(143,898)	-3.1%
Contractual NCL (6103E)	492,062	525,000	528,252	3,252	0.6%
Contractual ECL (6103F)	576,846	578,600	579,766	1,166	0.2%
Student Labor	449,859	232,905	476,168	243,263	104.4%
Overtime	63,213	51,500	69,297	17,797	34.6%
All Other Personal Services	426,395	270,095	589,130	319,035	118.1%
Subtotal Personal Services	24,959,142	24,618,814	25,816,830	1,198,016	4.9%
Fringe Benefits	11,043,372	11,472,532	12,745,248	1,272,716	11.1%
Total P.S. & Fringe Benefits	36,002,514	36,091,346	38,562,078	2,470,732	6.8%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	2,860,529	2,581,874	2,581,874	0	0.0%
All Other Expenses	6,119,356	5,374,252	5,043,133	(331,119)	-6.2%
Total Other Expenses	8,979,885	7,956,126	7,625,008	(331,118)	-4.2%
<u>Library Expenses:</u>					
Books	94,085	80,000	0	(80,000)	-100.0%
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	94,085	80,000	0	(80,000)	-100.0%
Total Equipment (excludes Library)	44,245	50,000	-	(50,000)	-100.0%
Total Expenditures	45,120,729	44,177,472	46,187,085	2,009,613	4.5%
Addition to (Use of) Funds Before Designated Items	(678,316)	2,004,731	1,623,057	(381,674)	-19.0%
Designated Transfers Per BOT Policies					
Transfer in	640,279	-	131,554	131,554	n.a.
Transfer out	(825,592)	(2,004,731)	(2,004,731)	-	0.0%
Total Designated Transfers	(185,313)	(2,004,731)	(1,873,177)	131,554	-6.6%
Net Change	(863,629)	-	(250,120)	(250,120)	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Quinebaug Valley CC - General & Operating Funds

Account Name	Actual	FY2014		FY2014 Budget vs. Forecast	
	Actual	Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	4,280,284	4,697,275	4,118,900	(578,375)	-12.3%
Fees	1,785,131	1,574,100	1,463,242	(110,858)	-7.0%
State Appropriations	5,333,360	5,855,578	6,103,144	247,566	4.2%
Fringe Benefits Paid By State	3,403,108	3,415,069	4,074,021	658,952	19.3%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	-	-	-	-	n.a.
All Other Revenue	111,220	168,424	136,200	(32,224)	-19.1%
Total Revenue	14,913,103	15,710,446	15,895,507	185,061	1.2%
Expenditures:					
<u>Personal Services:</u>					
Total Full Time (6101)	5,460,194	5,711,644	5,733,204	21,560	0.4%
Continuing Part-Time (6111)	164,010	169,841	152,561	(17,280)	-10.2%
Temporary Part-Time (6102, B, D, G)	889,087	852,206	747,495	(104,711)	-12.3%
Contractual PTL (6103D)	1,654,577	1,600,000	1,427,970	(172,030)	-10.8%
Contractual NCL (6103E)	216,456	204,225	183,638	(20,587)	-10.1%
Contractual ECL (6103F)	164,477	202,945	180,813	(22,132)	-10.9%
Student Labor (6104, H)	54,904	24,183	24,183	-	0.0%
Overtime (6107)	33,637	30,000	37,910	7,910	26.4%
All Other Personal Services	308,753	81,000	70,630	(10,370)	-12.8%
Subtotal Personal Services	8,946,095	8,876,044	8,558,404	(317,640)	-3.6%
Fringe Benefits	4,371,519	4,245,900	4,684,467	438,567	10.3%
Total P.S. & Fringe Benefits	13,317,614	13,121,944	13,242,871	120,927	0.9%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	947,371	906,439	951,093	44,654	4.9%
All Other Expenses	1,336,515	1,603,085	1,699,665	96,580	6.0%
Total Other Expenses	2,283,886	2,509,524	2,650,758	141,234	5.6%
<u>Library Expenses:</u>					
Books	57,466	62,000	65,820	3,820	6.2%
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	36,688	33,870	33,870	-	0.0%
All Other Library Equipment	11,091	11,647	14,306	2,659	22.8%
Total Non-P.S. Library Expense	105,245	107,517	113,996	6,479	6.0%
Total Equipment (excludes Library)	-	-	-	-	n.a.
Total Expenditures	15,706,745	15,738,985	16,007,625	268,640	1.7%
Addition to (Use of) Funds Before Designated Items	(793,642)	(28,539)	(112,118)	(83,579)	292.9%
Designated Transfers Per BOT Policies					
Transfer in	581,777	28,539	112,118	83,579	292.9%
Transfer out	-	-	-	-	n.a.
Total Designated Transfers	581,777	28,539	112,118	83,579	292.9%
Net Change	(211,865)	-	-	-	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Three Rivers CC - General & Operating Funds

Account Name	Actual	FY2014		FY2014 Budget vs. Forecast	
	Actual	Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	10,575,561	11,129,938	10,472,319	(657,620)	-5.9%
Fees	3,330,104	3,461,120	3,350,265	(110,855)	-3.2%
State Appropriations	10,235,355	10,702,797	11,163,586	460,789	4.3%
Fringe Benefits Paid By State	6,984,063	6,906,386	7,710,233	803,847	11.6%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	-	-	-	-	n.a.
Sales of Educational Activities	-	-	-	-	n.a.
All Other Revenue	578,423	668,350	632,235	(36,115)	-5.4%
Total Revenue	31,703,506	32,868,591	33,328,637	460,046	1.4%
Expenditures:					
<u>Personal Services:</u>					
Total Full Time	11,351,655	11,572,258	12,341,724	769,466	6.6%
Continuing Part-Time (6111)	-	-	8,678	8,678	n.a.
Temporary Part-Time (6102, B, D, G)	1,825,796	1,774,340	1,494,917	(279,423)	-15.7%
Contractual PTL (6103D)	3,564,902	4,002,927	3,421,910	(581,017)	-14.5%
Contractual NCL (6103E)	93,576	103,298	193,890	90,592	87.7%
Contractual ECL (6103F)	385,289	308,817	515,692	206,875	67.0%
Student Labor	162,225	170,000	170,000	-	0.0%
Overtime	31,593	40,000	40,000	-	0.0%
All Other Personal Services	395,645	200,000	444,601	244,601	122.3%
Subtotal Personal Services	17,810,683	18,171,640	18,631,412	459,772	2.5%
Fringe Benefits	9,121,486	9,198,988	10,598,254	1,399,266	15.2%
Total P.S. & Fringe Benefits	26,932,168	27,370,628	29,229,665	1,859,037	6.8%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	2,145,236	2,233,807	2,233,807	(0)	0.0%
All Other Expenses	2,826,745	3,200,000	2,826,745	(373,255)	-11.7%
Total Other Expenses	4,971,981	5,433,807	5,060,552	(373,255)	-6.9%
<u>Library Expenses:</u>					
Books	5,859	10,000	56,160	46,160	461.6%
Periodicals	62,804	-	43,466	43,466	n.a.
Electronic Periodicals / Subscriptions	24,540	-	375	375	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	93,203	10,000	100,000	90,000	900.0%
Total Equipment (excludes Library)	5,859	-	-	-	n.a.
Total Expenditures	32,003,211	32,814,435	34,390,217	1,575,782	4.8%
Addition to (Use of) Funds Before Designated Items	(299,705)	54,156	(1,061,580)	(1,115,736)	-2060.2%
Designated Transfers Per BOT Policies					
Transfer in	295,116	-	321,999	321,999	n.a.
Transfer out	(102,406)	(54,156)	(54,156)	-	0.0%
Total Designated Transfers	192,710	(54,156)	267,843	321,999	-594.6%
Net Change	(106,995)	-	(793,737)	(793,737)	n.a.

Connecticut Community Colleges
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY14 Forecast per FY14 Mid Year Spending Plan

Tunxis CC - General & Operating Funds

Account Name	Actual	FY2014		FY2014 Budget vs. Forecast	
	Actual	Budget	Forecast	\$	%
Revenue:					
Tuition (Gross)	10,009,990	10,536,326	10,090,462	(445,864)	-4.2%
Fees	4,676,246	4,636,954	4,363,664	(273,290)	-5.9%
State Appropriations	9,985,170	10,435,881	10,955,574	519,693	5.0%
Fringe Benefits Paid By State	6,970,255	7,138,138	8,256,591	1,118,453	15.7%
Government Grants & Contracts	-	-	-	-	n.a.
Private Gifts, Grants and Contracts	3,473	-	1,500	1,500	n.a.
Sales of Educational Activities	116,693	108,000	106,896	(1,104)	-1.0%
All Other Revenue	211,716	322,000	352,244	30,244	9.4%
Total Revenue	31,973,543	33,177,299	34,126,931	949,632	2.9%
Expenditures:					
<u>Personal Services:</u>					
Total Full Time	11,299,767	11,515,421	11,451,157	(64,264)	-0.6%
Continuing Part-Time (6111)	353,906	353,167	363,689	10,522	3.0%
Temporary Part-Time (6102, B, D, G)	1,513,145	1,327,970	1,581,719	253,749	19.1%
Contractual PTL (6103D)	3,436,219	3,584,159	3,638,026	53,867	1.5%
Contractual NCL (6103E)	433,833	534,441	534,441	-	0.0%
Contractual ECL (6103F)	680,281	715,129	702,101	(13,028)	-1.8%
Student Labor	113,898	110,646	133,346	22,700	20.5%
Overtime	52,599	36,160	27,674	(8,486)	-23.5%
All Other Personal Services	291,614	453,989	419,780	(34,209)	-7.5%
Subtotal Personal Services	18,175,262	18,631,082	18,851,933	220,851	1.2%
Fringe Benefits	9,336,542	9,586,014	10,752,959	1,166,945	12.2%
Total P.S. & Fringe Benefits	27,511,804	28,217,096	29,604,892	1,387,796	4.9%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	1,710,692	1,803,343	1,803,343	-	0.0%
All Other Expenses	2,680,687	2,995,384	2,995,384	-	0.0%
Total Other Expenses	4,391,379	4,798,727	4,798,727	-	0.0%
<u>Library Expenses:</u>					
Books	-	77,400	65,000	(12,400)	-16.0%
Periodicals	-	-	-	-	n.a.
Electronic Periodicals / Subscriptions	-	-	-	-	n.a.
All Other Library Equipment	-	-	-	-	n.a.
Total Non-P.S. Library Expense	-	77,400	65,000	(12,400)	-16.0%
Total Equipment (excludes Library)	70,063	-	-	-	n.a.
Total Expenditures	31,973,246	33,093,223	34,468,619	1,375,396	4.2%
Addition to (Use of) Funds Before Designated Items	297	84,076	(341,688)	(425,764)	-506.4%
Designated Transfers Per BOT Policies					
Transfer in	510,849	148,975	89,356	(59,619)	-40.0%
Transfer out	(587,092)	(1,030,156)	(1,030,156)	-	0.0%
Total Designated Transfers	(76,243)	(881,181)	(940,800)	(59,619)	6.8%
Net Change	(75,946)	(797,105)	(1,282,488)	(485,383)	60.9%

**Connecticut State Universities
Unrestricted Net Assets
2008-2014**

	Actual						Projected FY 2014		
	2008	2009	2010	2011	2012	2013	Designated	Undesignated	Total
CCSU	45,933,123	44,109,352	48,428,138	52,779,884	51,324,667	46,682,175	36,332,960	10,349,215	46,682,175
ECSU	(5,728,855)	(6,849,410)	(1,120,856)	3,596,179	7,129,239	10,588,795	282,180	10,306,615	10,588,795
SCSU	17,207,456	12,689,063	22,467,331	24,758,798	23,571,609	27,898,262	13,726,447	14,546,894	28,273,341
WCSU	15,200,071	12,843,456	18,539,856	24,342,364	24,479,939	23,560,194	6,635,829	16,811,378	23,447,207
SO	5,932,068	10,671,141	12,615,855	16,327,749	19,601,944	17,854,027	6,612,313	11,273,625	17,885,938
Total	<u>78,543,863</u>	<u>73,463,602</u>	<u>100,930,324</u>	<u>121,804,974</u>	<u>126,107,398</u>	<u>126,583,453</u>	<u>63,589,729</u>	<u>63,287,727</u>	<u>126,877,456</u>

**NOTE: Adjustments from FY13 to FY14 balance include only the projected Addition to/ (Use of) Funds for FY14
Does not include expected disbursements for designated projects**

**Connecticut Community Colleges
Unrestricted Net Assets
2008-2014**

	Actual						Projected
	2008	2009	2010	2011	2012	2013	2014
Manchester	1,531,991	1,259,949	2,344,653	1,685,242	503,456	217,559	13,426
Northwestern	(109,529)	(396,383)	(61,988)	282,712	271,141	762,762	762,762
Norwalk	146,812	(43,982)	1,175,302	1,336,700	405,845	(897,382)	(1,147,502)
Housatonic	7,644,812	6,977,882	8,266,079	7,748,356	6,698,946	7,126,326	6,756,640
Middlesex	1,182,954	1,168,289	2,276,410	1,872,396	2,015,717	903,066	751,380
Capital	(266,461)	(713,819)	1,510,273	2,373,350	2,389,314	2,594,774	2,276,135
Naugatuck Valley	1,609,113	(577,226)	200,364	2,083	476,629	831,645	595,624
Gateway	1,283,920	1,073,140	1,832,147	1,575,733	(292,615)	(2,389,545)	(4,195,875)
Tunxis	625,465	(563,977)	(560,483)	(825,860)	(1,566,786)	(1,803,559)	(3,086,047)
Three Rivers	2,356,619	430,147	2,098,658	3,281,229	3,393,421	3,243,345	2,449,608
Quinebaug Valley	2,808,524	1,929,210	2,818,365	2,493,788	2,680,423	2,597,555	2,597,555
Asnuntuck	1,474,223	1,260,202	1,817,784	1,346,440	1,384,472	727,491	627,491
System Office	12,544,702	12,438,024	14,190,042	16,017,396	9,958,339	1,260,611	1,300,222
Total	32,833,145	24,241,457	37,907,606	39,189,564	28,318,301	15,174,648	9,701,419

**NOTE: Adjustments from FY13 to FY14 balance include only the projected Addition to/ (Use of) Funds for FY14
Does not include expected disbursements for designated projects**

ITEM

FY2015 State Appropriation Distribution Models

BACKGROUND

As a part of our journey in becoming a cohesive system of higher education, we have begun to evaluate best practices used to allocate the State Appropriations, or Block Grants, provided to our colleges and universities. We have historically, and currently continue to, receive four Block Grants dedicated to: (1) Connecticut Community Colleges, (2) Connecticut State Universities, (3) Charter Oak State College, and (4) the Board of Regents. In the case of our colleges and universities, we utilize distribution models to allocate the funds to the respective institutions.

The colleges' and universities' distribution models have evolved very differently. The university model was significantly more formulaic, while the college model included donor and donee institutions – sweeping tuition and fee revenue from, and then redistributing to the twelve colleges. We believe that each of the models has some merit and are striving to evolve towards a model that recognizes both best practices and identifies areas for improvement. A fundamental concern in applying and changing any funding model is the realization that our institutions have limited ability to react quickly to any funding decrease.

ANAYSIS

For Fiscal Year 2015, we have mirrored some of the more formulaic aspects of the university model in developing a distribution model for the colleges. Common to both are the following elements:

1. Base Funding – this allocation recognizes that irrespective of the size of the institution, measured by enrollment and also facilities, there is a minimum required amount of funding to finance any institution of higher education.
2. Specific Items – these are typically State earmarks for projects that the State has supported explicitly; we have documentation stating the institution and the amount supported. In the case of the universities, we have a relatively robust history of specific items and new facilities supported. In the case of the colleges, there are fewer specific earmarks for facilities. Accordingly, the colleges' specific items utilize an allocation based on square feet of facilities employed to afford the operating expenses associated with facilities.
3. System Office – the amounts required to support the System Office, based on the budget established.
4. Remainder – the remainder is allocated to each institution based on the three-year rolling average of Full Time Equivalent (FTE) enrollment ending in the most recently closed fiscal year.

This model is a relatively significant change to the colleges, but we believe it provides more budgetary control and transparency. In addition to the distribution model changes, beginning in Fiscal Year 2015, we will not sweep and reallocate tuition and fees, but rather allow each

institution to manage their operating expenses using funds allocated from the Block Grant and their tuition and fees collected. Three colleges will require some additional funding in Fiscal Year 2015 because these revenue sources will not support their requirements: Capital Community College, Gateway Community College and Northwestern Community College. As one of our base objectives is to provide accessibility to *all* prospective students of Connecticut, these institutions require some additional support.

With respect to the universities, the above model is the same as the one employed since Fiscal Year 2010, with the exception of the use of a three-year rolling average FTE for distribution of the Remainder. In October 2009, management concluded a comprehensive review of the universities' funding model. At the time, the analysis showed that using a prior year's ending FTE, which had been the previous method, was flawed because annual increases and decreases in enrollment can cause rapid variability in the funding pool. Our economic models do not allow for rapid response to a significant decrease in funding. As a result of their analysis, management requested that the existing Finance and Administration Committee consider the following:

“In order to minimize the variability of the General Fund block grant funding to each university, the proportions used to distribute the variable cost portion of the block grant will be frozen at the FY2009 level of FTE of full-time students enrolled, with out-of-state students weighted on a 1 to 2.4 basis. These enrollment numbers will be based on the average of fall and spring third-week enrollment figures, including the calculation of in-state and out-of-state students. Any university whose annual adjusted FTE of full-time student enrollment, calculated as described above, exceeds their FY09 adjusted FTE of full-time student enrollment number in a subsequent year will not receive any additional General Fund dollars; however, they will retain the additional tuition and fee revenue generated as a result of this increased enrollment. Conversely, if a university's annual adjusted FTE of full-time student enrollment number in any year is less than their FY09 adjusted FTE of full-time student enrollment number by .5% or greater, that university will be assessed a proportional reduction in their amount of variable General Fund equal based on the reduced enrollment number.”

The Committee accepted this position, and on October 8, 2009, the Board of Trustees for the Connecticut State University System, a predecessor Board to our current Board of Regents, resolved that “the revised distribution methodology be implemented effective immediately, and be it further that the distribution methodology will be reviewed biennially effective July 1, 2011.”

In examining the current methodology employed by the universities for our upcoming budget year of Fiscal Year 2015, we found that the factors included in the distribution model had not been revised since adopted in October 2009.

We believe there is always room for improvement in any model employed and will undertake a comprehensive review of all variables and factors for potential recommended changes beginning FY2016. The tables below show the impact of our preliminary distribution models:

Connecticut State Universities – FY2014 model (using FY2009 FTEs) and estimated FY2015 model (using three-year rolling average FTEs, ending FY2013):

Connecticut State Universities General Fund Distribution Model

FY 2014

General Fund	148,009,913
Fringe Paid by State	106,567,137
State Appropriation including Fringe	254,577,050

	CSU	CCSU	ECSU	SCSU	WCSU	System Office
Base Funding	26,000,000	6,500,000	6,500,000	6,500,000	6,500,000	
Specific Items Listed below	24,530,093	7,379,594	6,364,149	5,306,281	5,318,986	161,083
CSUS 2020 Department of Public Safety	800,000					800,000
System Office and Shared Services	10,243,170					10,243,170
Remainder For Distribution	193,003,787					
Base Annual FTE Fundable Enrollment %	100.00%	32.5%	17.0%	32.4%	18.1%	
University Portion	193,003,786	62,687,918	32,756,619	62,542,371	35,016,878	
Distributed State Appropriation Funding	254,577,049	76,567,512	45,620,768	74,348,652	46,835,864	11,204,253

FY 2015

General Fund	154,920,988
Fringe Paid by State	128,274,578
State Appropriation including Fringe	283,195,566

	CSU	CCSU	ECSU	SCSU	WCSU	System Office
Base Funding	26,000,000	6,500,000	6,500,000	6,500,000	6,500,000	
Specific Items	27,151,746	7,622,498	6,546,355	6,924,209	5,887,486	171,198
CSUS 2020 Department of Public Safety	800,000					800,000
System Office and Shared Services	12,525,092					12,525,092
Remainder For Distribution	216,718,728					
Base Annual FTE Fundable Enrollment %	100.00%	32.2%	17.6%	32.1%	18.1%	
University Portion	216,718,728	69,704,691	38,199,694	69,509,700	39,304,643	
Distributed State Appropriation Funding	283,195,566	83,827,189	51,246,049	82,933,909	51,692,129	13,496,290

Connecticut Community Colleges – FY2014 model (donor/donee system) and estimated FY2015 model (using three-year rolling average FTEs, ending FY2013):

Connecticut Community Colleges General Fund Distribution Model

Total State Appropriation

FY2014

FY2015

General Fund

148,122,851

155,611,682

College	FY2014 Model			FY2015 Model					
	Operating Fund		General Fund & Operating Fund Transfers	General Fund				Operating Fund	
	Total FY2014 General Fund	Transfers In/Out		Base Funding	Specific Items	Fundable Enrollment	Total FY15 GF	Transfers In/Out	General Fund & Operating Fund Transfers
Asnuntuck	5,912,667	263,469	6,176,136	2,150,000	2,054,187	2,604,522	6,808,709	(189,794)	6,618,915
Capital	10,731,791	1,555,196	12,286,987	2,150,000	3,070,840	6,569,889	11,790,729	(478,755)	11,311,974
Gateway	16,299,434	123,722	16,423,156	2,150,000	3,094,190	11,233,212	16,477,402	(818,577)	15,658,825
Housatonic	11,447,212	(446,554)	11,000,658	2,150,000	2,792,766	9,281,194	14,223,960	(676,331)	13,547,629
Manchester	17,587,737	(3,682,649)	13,905,088	2,150,000	2,988,872	11,692,500	16,831,372	(852,045)	15,979,326
Middlesex	7,285,519	(492,814)	6,792,705	2,150,000	1,005,277	4,409,140	7,564,417	(321,299)	7,243,118
Naugatuck	17,183,840	(1,653,655)	15,530,185	2,150,000	4,503,898	11,423,933	18,077,831	(832,475)	17,245,357
Northwestern	6,337,811	591,357	6,929,168	2,150,000	2,004,381	2,162,060	6,316,441	(157,552)	6,158,889
Norwalk	15,003,282	(2,004,731)	12,998,551	2,150,000	2,350,665	10,150,645	14,651,310	(739,689)	13,911,621
Quinebaug	6,027,445	28,539	6,055,984	2,150,000	1,568,246	3,054,013	6,772,259	(222,549)	6,549,710
Three Rivers	10,979,864	(54,156)	10,925,708	2,150,000	1,876,529	7,527,288	11,553,817	(548,522)	11,005,295
Tunxis	10,807,578	(1,030,156)	9,777,422	2,150,000	1,761,237	6,953,620	10,864,857	(506,718)	10,358,139
System Office	2,911,071	1,244,631	4,155,702	-	2,600,374	-	2,600,374	654,693	3,255,067
Shared Services	9,607,600	5,557,801	15,165,401	-	11,078,204	-	11,078,204	5,689,613	16,767,817
Total	148,122,851	(0)	148,122,851	25,800,000	42,749,666	87,062,016	155,611,682	-	155,611,682

Note: Fringe is paid directly by the State for the Connecticut Community Colleges.

ITEM

CSUS 2020, Phases I, II, & III Funding Reallocations

BACKGROUND

Governor's Bill No. 30 includes, in part, revisions to Phases I, II, & III of the CSUS 2020 program. The revisions include funding reallocations for Central Connecticut State University and Eastern Connecticut State University. All new projects listed for Central are included as priority program projects in Central's 1999 Board of Trustees approved Master Plan and Central's 2012 draft Master Plan. The proposed funding reallocations have no fiscal impact to the CSUS 2020 program. Annual funding amounts are neither increased nor decreased. This Staff Report is for informational purposes.

Eastern Connecticut State University

1. Funds of \$1,816,000 for the second phase of construction for the Outdoor Track at the Mansfield Campus and \$2,269,000 for design and construction of the new Warehouse Facility were allocated in Phase I. Both projects were completed under budget. The uncommitted and available funds for the Outdoor Track are \$309,604 and for the Warehouse, \$374,132. The combined funding of \$683,736 will be reallocated to the Phase I Code Compliance/Infrastructure Improvement program for use on other priority projects at Eastern.

Central Connecticut State University**Reallocations from existing projects:**

1. In Phase I funds of \$13,244,000 were allocated for Central's East Campus Infrastructure Development project. Funds of \$1,800,000 for environmental studies, site approvals and design were to occur as a Bond Commission authorization. The authorization has not occurred to date. One impact from the bond fund delay is that new resident life facilities planned for construction at the East Campus could not occur without the site improvements. Central has since relocated the resident life facilities back to the main campus (BR 09-86) with a 636 bed hall currently under construction. Resulting from time delays with initiating this project, both proposed funding from bond funds and CSUS 2020 funds are not considered sufficient to complete the East Campus Development project. Central will reallocate the \$13,244,000 of CSUS 2020 funds to other university master plan priority projects.
2. In Phase I funds of \$33,978,000 were allocated for construction to Central's new Social Sciences Classroom Building. This project is considered complete and was constructed under budget. Central will reallocate \$4,500,000 of unallocated funds to other university Master Plan priority projects. A future and final fund reallocation will occur that will closeout the project.
3. The reallocation of CSUS 2020 funds enable design of new Central projects to commence in FY 2015, pending BOR and legislative approvals, followed by construction at later dates as scheduled. Central will reallocate \$1,727,000 from the Phase I Code Compliance/Infrastructure Improvement Barnard Hall Window Replacement project and \$722,000 from the Phase II Code Compliance/Infrastructure Improvement program.

4. In FY 2016 of Phase III \$25,190,000 is allocated for the design of a new addition for Burritt Library and as a second project, design for renovations to Burritt Library. In FY 2018 of Phase III \$82,459,000 is allocated for construction of a new addition to Burritt Library. Funding for renovations to Burritt were programmed for a future funding source designated after CSUS 2020. The combined funding allocations for Burritt Library are \$107,649,000.

Since the initial programming and funding allocation for the Burritt project, technological advances have significantly changed the way university libraries function. As the integration of technology increases the need for square feet decreases. Central's most recent draft Master Plan indicates that the addition to Burritt will only be a minor addition that will accommodate current needs and future growth for both Chief Information Officer technology space and library areas.

Central will reallocate \$107,649,000 of unallocated funds to other university Master Plan priority projects.

5. The Land and Property Acquisition program allocates \$600,000 to Central in Phase I and \$400,000 to Central in Phase II. To date we have not been successful with concluding property negotiations towards purchasing targeted land parcels for Central. Central will reallocate the combined Phase I and Phase II \$1,000,000 of unallocated funds to other university Master Plan priority projects.

Reallocations to new projects:

1. Funding of \$3,680,000 in Phase I for design and \$18,320,000 in Phase III for construction and equipment will be allocated to the new Barnard Hall Renovations project (\$22,000,000 total fund allocation). Barnard Hall is a 78,443 assignable square foot classroom facility that was constructed in 1953. Phase I of CSUS 2020 funded a \$1,951,000 roof replacement project (complete). To date interior building renovations have primarily consisted of cosmetic upgrades. Funding the new Barnard Hall renovation project will allow for comprehensive interior and exterior renovations that will create a modern and energy efficient learning center for the School of Education.
2. Funding of \$16,500,000 in Phase III for design and construction will be allocated to the new Burritt Library Addition and HVAC Renovations project. This funding will allow for up to a 16,000 gross square foot addition that will provide for current and future expansion space to accommodate both Chief Information Officer technology and library needs. Interior modifications and improvements to the buildings HVAC systems will also occur.
3. Central's Engineering Department currently offers academic degrees in Mechanical Engineering with Aerospace and Manufacturing options, Civil Engineering, Civil Engineering Technology, Mechanical Engineering Technology and Manufacturing Engineering Technology. The current engineering program is located in Copernicus Hall (Central's science building) that cannot sufficiently support current engineering program space needs. A recent example of space deficiencies, in 2010 in order to meet program accreditation requirements Central constructed a standalone 4,700 square foot Engineering Laboratory Building. Central funded the \$850,000 project from their

4. designated fund balances (BR10-4). Current Copernicus space constraints prevent academic program growth and annually turn away new students that Central cannot accept as a result of limited space.

Funding of \$9,900,000 in Phase I for design and \$52,800,000 in Phase III for construction will be allocated to the new Engineering Classroom Building (\$62,700,000 total fund allocation). This funding will provide for a new Engineering Classroom Building currently programmed for up to 62,000 assignable square feet. Subsequently, the engineering program vacating Copernicus Hall will allow growth of the current nursing program that is currently located in Copernicus with its' own space constraints.

5. Funding of \$6,491,809 in Phase I and \$210,000 Phase II for design and \$18,684,000 in Phase III for construction (\$25,385,809 total fund allocation) will provide for the new Kaiser Hall and Kaiser Annex Renovations and Addition project. Kaiser Hall was constructed in 1963 to support all of Central's indoor athletic and physical education needs for intercollegiate sports and student use. The facility contains Central's main gymnasium, natatorium and all other athletic support spaces. The 34,000 square foot Annex, constructed in 1991, is an air entrained fabric structure that has outperformed its' useful life. This project will include renovations in isolated Kaiser Hall building areas and mechanical/electrical building systems. The Kaiser Annex will be replaced with a new building of similar size of standard construction with a steel frame. The new facility will contain an indoor running track and athletic support spaces.
6. The reallocation of CSUS 2020 funds allow new Central projects to commence as allocated funding becomes available. Central will reallocate \$912,000 to Phase II of the Code Compliance/Infrastructure Improvement program for the athletic field artificial turf replacement and \$1,345,000 from the Phase III of the Code Compliance/Infrastructure Improvement program to fund Copernicus Hall renovations that will backfill the Nursing School program spaces into prior Engineering School program spaces.

Centrals total fund reallocation is \$128,842,809

A summary of Central's fund reallocations follows:

CSUS 2020 funding reallocated from:

\$ 1,727,809	Phase I - Code Compliance/Infrastructure Improvements Replacement
\$ 13,244,000	Phase I - East Campus Infrastructure Development
\$ 722,000	Phase II - Code Compliance/Infrastructure Improvements Replacement
\$ 4,500,000	Phase I - New Classroom Office Building
\$ 25,190,000	Phase III - Burritt Library Renovation & Expansion Design Funds
\$ 82,459,000	Phase III - Burritt Library Expansion Funds
\$ 600,000	Phase I - Land and Property Acquisition Program
\$ 400,000	Phase II - Land and Property Acquisition Program
<u>\$128,842,809</u>	<u>Funds Reallocated to New Projects</u>

CSUS 2020 funding reallocated to:

\$62,700,000	Engineering Building Phase I Design - \$9,900,000 Phase III Construction - \$52,800,000
\$16,500,000	Burritt Library (Renovation/Addition) Phase III Design & Construction & Equipment – \$16,500,000
\$1,345,000	Copernicus Renovation (Code Compliance/Infrastructure Improvements) Phase III Design & Construction - \$1,345,000
\$22,000,000	Barnard Hall/School of Education Phase I Design - \$3,680,000 Phase II Construction & Equipment - \$18,320,000
\$25,385,809	Kaiser Renovation/Kaiser Annex Phase I Design - \$6,491,809 Phase II Design – \$210,000 Phase III Construction & Equipment – \$18,684,000
\$912,000	Replacement of Artificial Turf (Code Compliance/Infrastructure Improv.) <u>Phase II Construction - \$912,000</u>
<u>\$128,842,809</u>	<u>New Project Funding Reallocations</u>

SEMI-ANNUAL REPORT ON THE STATUS AND PROGRESS OF CSUS 2020

AS OF November 30, 2013

University	Project or Program	Estimated Total Project Cost	*Phase I Fiscal Years 2009 - 2012	Phase II Fiscal Years 2013 - 2015	Phase II Available as of Fiscal Year 2014	Total Available as of Fiscal Year 2014	Amount Committed as of 11/30/13	Amount Expended as of 11/30/13	Projected Fiscal Year 2014	Phase III Fiscal Years 2016 - 2018	Scheduled Design Completion	Scheduled Construction Completion	Status/Comments
Central	Code Compliance/Infrastructure Improvements	\$29,850,445	\$18,146,445	\$6,704,000	\$5,704,000	\$23,850,445	\$14,054,850	\$13,281,776	\$1,020,477	\$ 5,000,000			Multi-phased program.
	<u>Project Listing</u>												
	- Replace Maloney Hall Elevator	\$51,953	\$51,953	\$0		\$51,953	\$47,612	\$47,612	\$0	-	Jun-10	May-12	Complete
	- Window Replacements in Four Buildings	\$2,297,500	\$2,297,500	\$0		\$2,297,500	\$569,690	\$569,690	\$0	-	Apr-09	T.B.D.	Phased Project
	- Burritt Library HVAC Code Compliance Improvements	\$1,989,000	\$1,989,000	\$0		\$1,989,000	\$0	\$0	\$200,000	-	Jan-10	Feb-15	Project scope being readdressed
	- Founder's Hall HVAC Installation	\$697,492	\$697,492	\$0		\$697,492	\$696,521	\$696,521	\$0	-	Mar-09	Aug-13	Complete
	- Davidson Hall Window & Door Replacements (phase 1 & 2)	\$2,250,500	\$2,250,500	\$0		\$2,250,500	\$1,940,874	\$1,940,874	\$0	-	Dec-09	Aug-13	Complete
	- * Security Improvements to General Fund Buildings	\$805,000	\$805,000	\$0		\$805,000	\$805,000	\$805,000	\$0	-	Jun-11	Nov-13	Complete
	- * Burritt Library Exterior Repairs	\$121,000	\$121,000	\$0		\$121,000	\$86,921	\$86,921	\$0	-	Jun-09	Jul-10	Project Complete (design)
	- * Kaiser Hall Gym and Lobby HVAC Improvements	\$82,500	\$82,500	\$0		\$82,500	\$82,016	\$10,816	\$71,200	-	Feb-10	Sep-15	Project scope being readdressed
	- Campus Wide Signage Program (phase 1)	\$600,000	\$600,000	\$0		\$600,000	\$515,952	\$504,301	\$0	-	May-10	Sep-13	Complete
	- Marcus White Fire Code Improvements	\$1,086,000	\$1,086,000	\$0		\$1,086,000	\$881,418	\$881,418	\$0	-	Sep-09	Dec-12	Complete
	- Replace Barnard Hall Roof/Entry Improvements	\$1,951,000	\$1,951,000	\$0		\$1,951,000	\$1,943,894	\$1,925,797	\$0	-	Feb-11	Jan-13	Complete
	- HVAC Improvements in General Fund Buildings (Phase 1, 2 & 3)	\$5,227,000	\$5,227,000	\$0		\$5,227,000	\$5,226,930	\$4,827,653	\$399,277	-	Sep-09	T.B.D.	Multiple Phased Project
	- Improvements to ITBD Building	\$200,000	\$0	\$200,000	\$200,000	\$200,000	\$0	\$0	\$0	-	Ongoing	Ongoing	Multiple Phased Project
	- Copernicus Hall Lower Roof Replacement	\$722,000	\$0	\$722,000	\$722,000	\$722,000	\$0	\$0	\$0	-	Jul-14	Aug-15	
	- Remove Old Telecom Equipment from Buildings	\$327,000	\$0	\$327,000	\$327,000	\$327,000	\$0	\$0	\$0	-	Mar-14	Dec-15	
	- Maloney Hall HVAC Improvements	\$1,220,000	\$0	\$1,220,000	\$1,220,000	\$1,220,000	\$0	\$0	\$100,000	-	T.B.D.	T.B.D.	
	- Minor Capital Improvements Program	\$3,222,500	\$987,500	\$2,235,000	\$2,235,000	\$3,222,500	\$1,258,024	\$985,175	\$250,000	-	Ongoing	Ongoing	Multiple Phased Projects
	- Future Projects to be Determined	\$7,000,000	\$0	\$2,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	5,000,000	T.B.D.	T.B.D.	
Renovate/Expand Willard and DiLoreto Halls	\$61,085,000	\$0	\$57,737,000	\$5,892,000	\$5,892,000	\$0	\$0	\$500,000	3,348,000	Feb-15	Mar-17	Fund design and construction in phase II, and equipment in phase III.	
*New Classroom Office Building	\$33,978,000	\$33,978,000	\$0		\$33,978,000	\$31,150,313	\$27,821,794	\$500,000	-	Mar-11	Aug-13	Complete	
East Campus Infrastructure Development (construction only)	\$13,244,000	\$13,244,000	\$0		\$13,244,000	\$0	\$0	\$0	-	Pre 2020 Bond Fund Allocation Required			Design funded from pre-CSUS 2020 bonds. Bond Commission design fund allocation has not occurred.
Burritt Library Expansion	\$96,262,000	\$0	\$0		\$0	\$0	\$0	\$0	96,262,000				Fund design and construction in phase III.
Burritt Library Renovation (design only)	\$11,387,000	\$0	\$0		\$0	\$0	\$0	\$0	11,387,000				Fund design in phase III.
New Maintenance/Salt Shed Facility	\$2,503,000	\$2,503,000	\$0		\$2,503,000	\$2,496,586	\$2,496,156	\$0	-	Oct-10	May-12	Complete	
Eastern	Code Compliance/Infrastructure Improvements	\$19,080,113	\$8,255,113	\$5,825,000	\$4,825,000	\$13,080,113	\$9,553,777	\$8,490,239	\$750,000	5,000,000			Multi-phased program.
	<u>Project Listing</u>												
	- Campus Wide Brick Repointing Program	\$1,755,223	\$1,255,223	\$500,000	\$500,000	\$1,755,223	\$1,254,924	\$1,254,924	\$0	-	Jan-10	On Going	Phased project.
	- Planetarium Window Replacement	\$115,766	\$115,766	\$0		\$115,766	\$115,766	\$115,766	\$0	-	Mar-09	Dec-09	Complete
	- Develop Major Campus Entrances	\$480,582	\$480,582	\$0		\$480,582	\$480,582	\$480,529	\$0	-	Dec-09	Apr-12	Complete
	- South Electrical Loop	\$221,291	\$221,291	\$0		\$221,291	\$221,312	\$221,189	\$0	-	Mar-09	Aug-09	Complete
	- High Temperature Hot Water Line Repairs	\$1,471,722	\$1,471,722	\$0		\$1,471,722	\$1,217,256	\$1,217,256	\$0	-	Aug-09	Dec-11	Complete
	- South Campus Heat Plant Foundation Repairs	\$634,027	\$634,027	\$0		\$634,027	\$399,508	\$399,508	\$0	-	Mar-11	Mar-11	Complete
	- Damper and Air Handler Controls in Webb Hall	\$37,250	\$37,250	\$0		\$37,250	\$37,250	\$37,250	\$0	-	Mar-09	Aug-09	Complete
	- Soccer Field Drainage Upgrade	\$342,806	\$342,806	\$0		\$342,806	\$299,437	\$299,437	\$0	-	Oct-10	Dec-10	Complete
	- Renovate 333 Prospect Street (Phase 1 & 2)	\$1,271,133	\$1,271,133	\$0		\$1,271,133	\$1,264,380	\$1,264,380	\$0	-	Jul-11	Jul-13	Complete
	- Arboretum Sewer Main Replacement	\$0	\$0	\$0		\$0	\$0	\$0	\$0	-			Project Canceled
	- Minor Capital Projects Program	\$5,750,312	\$2,425,312	\$3,325,000	\$3,325,000	\$5,750,312	\$4,263,363	\$3,200,000	\$750,000	-	Ongoing	Ongoing	Multiple Phased Projects.
	- Future Projects to Be Determined	\$7,000,000	\$0	\$2,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	5,000,000	T.B.D.	T.B.D.	
	*Fine Arts Instructional Center	\$87,671,000	\$12,000,000	\$71,556,000	\$71,556,000	\$83,556,000	\$80,772,857	\$7,500,000	\$30,000,000	4,115,000	Mar-13	Nov-15	Fund design in phase I, construction in phase II and equipment in phase III. Project within schedule.
	Goddard Hall Renovation	\$20,334,000	\$0	\$19,239,000	\$2,551,000	\$2,551,000	\$0	\$0	\$0	1,095,000	Apr-15	Dec-16	Fund design and construction in phase II, and equipment in phase III.
Sports Center Addition and Renovation (design only)	\$11,048,000	\$0	\$0		\$0	\$0	\$0	\$0	11,048,000				Fund design in phase III.
Outdoor Track – Phase II	\$1,816,000	\$1,816,000	\$0		\$1,816,000	\$1,422,654	\$1,422,643	\$0	-	Mar-10	Dec-10	Complete	
*Athletic Support Building	\$1,921,000	\$1,921,000	\$0		\$1,921,000	\$1,892,100	\$1,750,000	\$142,100	-	Dec-11	Dec-13	Complete	
*New Warehouse	\$2,269,000	\$2,269,000	\$0		\$2,269,000	\$1,833,913	\$1,633,913	\$200,000	-	Jan-12	Sep-13	Complete	
Southern	Code Compliance/Infrastructure Improvements	\$35,066,378	\$21,860,500	\$8,205,879	\$2,327,879	\$24,188,378	\$16,923,572	\$15,898,355	\$1,048,143	5,000,000			Multi-phased program.
	<u>Project Listing</u>												
	- Install Elevator/Entrance to Former Student Center	\$2,223,500	\$2,223,500	-		\$2,223,500	\$2,125,121	\$1,777,645	\$0	-	Aug-09	Jun-12	Complete
	- Shuttle System infrastructure	\$0	\$0	\$0		\$0	\$0	\$0	\$0	-	T.B.D.	T.B.D.	Funding Reallocated to Buley Library
	- Repairs to Pool in Moore Field House (Phases 1 & 2)	\$839,415	\$839,415	\$0		\$839,415	\$821,800	\$821,800	\$0	-	Mar-10	Sep-12	Complete
	- Moore Field House Mechanical and Electrical Improv. (Phase 1)	\$233,000	\$233,000	\$0		\$233,000	\$233,000	\$233,000	\$0	-	Sep-11	Aug-12	Complete
	- Earl Hall Mechanical/Electrical Upgrade	\$4,258,677	\$4,258,677	\$0		\$4,258,677	\$4,183,916	\$3,900,495	\$283,916	-	Sep-10	Mar-14	Project in Closeout
	- Jennings Hall Mechanical/Electrical Upgrade	\$4,593,027	\$4,593,027	\$0		\$4,593,027	\$4,494,970	\$4,270,769	\$190,511	-	Sep-10	Mar-14	Project in Closeout
	- Lyman Auditorium Mechanical/Electrical Upgrade	\$0	\$0	\$0		\$0	\$0	\$0	\$0	-	T.B.D.	T.B.D.	Funding Reallocated to Buley Library
	- Admissions House Roof and Exterior Repairs	\$221,100	\$221,100	\$0		\$221,100	\$217,957	\$217,678	\$0	-	Aug-10	Mar-12	Complete
	- Jess Dow Field Turf Replacement	\$743,262	\$743,262	\$0		\$743,262	\$725,071	\$725,071	\$0	-	Mar-11	Feb-12	Complete
	- Wintergreen Building Water Infiltration	\$370,760	\$370,760	\$0		\$370,760	\$366,468	\$366,468	\$0	-	Oct-11	Oct-13	Complete
	- Moore Field House Locker Room Renovations: Phase II	\$972,643	\$972,643	\$0		\$972,643	\$965,911	\$922,195	\$43,716	-	Jan-11	Feb-14	Phased Project
	- Old Student Center North Wing Concept Design	\$20,000	\$20,000	\$0		\$20,000	\$0	\$0	\$0	-	-	-	Project Cancelled
	- Earl Hall Communications Dept. Entrance/Security Corridor												

SEMI-ANNUAL REPORT ON THE STATUS AND PROGRESS OF CSUS 2020
AS OF November 30, 2013

University	Project or Program	Estimated Total Project Cost	*Phase I Fiscal Years 2009 - 2012	Phase II Fiscal Years 2013 - 2015	Phase II Available as of Fiscal Year 2014	Total Available as of Fiscal Year 2014	Amount Committed as of 11/30/13	Amount Expended as of 11/30/13	Projected Fiscal Year 2014	Phase III Fiscal Years 2016 - 2018	Scheduled Design Completion	Scheduled Construction Completion	Status/Comments
System Wide	New and Replacement Equipment	\$73,239,000	\$26,895,000	\$14,500,000	\$9,500,000	\$36,395,000	\$25,651,061	\$25,484,574	\$4,000,000	31,844,000	Ongoing	Ongoing	Multi-phased program.
	Alterations/Improvements: Auxiliary Service Facilities	\$53,672,000	\$18,672,000	\$15,000,000	\$10,000,000	\$28,672,000	\$12,903,569	\$22,770,418	\$581,402	20,000,000	Ongoing	Ongoing	Multi-phased program.
	- SCSU: Farnham Hall Renovations	\$5,190,671	\$5,190,671	\$0	\$0	\$5,190,671	\$4,977,238	\$4,976,865	\$0	-	Jun-09	Feb-12	Complete
	- ECSU: Low Rise Apartments Structural Study (phase 1)	\$25,000	\$25,000	\$0	\$0	\$25,000	\$17,500	\$17,500	\$0	-	Oct-10	Jan-11	Study Complete
	- ECSU: Low Rise Apartments Walkway and Stair Replacement (Phase 1)	\$287,022	\$287,022	\$0	\$0	\$287,022	\$258,570	\$258,063	\$0	-	Apr-11	Dec-11	Complete
	- ECSU: Low Rise Apartments Roof Replacements	\$473,000	\$473,000	\$0	\$0	\$473,000	\$456,760	\$456,760	\$0	-	Apr-11	Jul-12	Complete
	- ECSU: Low Rise Apartments Walkway and Stair Replacement (Phase2)	\$267,500	\$267,500	\$0	\$0	\$267,500	\$170,949	\$170,941	\$0	-	Apr-11	Sep-12	Complete
	ECSU Fire Alarm - Burnap,Crandall and Noble Halls	\$763,000	\$763,000	\$0	\$0	\$763,000	\$655,465	\$653,822	\$0	-	Mar-12	Sep-12	Complete
	ECSU High Rise Elevator Upgrades	\$813,000	\$813,000	\$0	\$0	\$813,000	\$625,364	\$550,000	\$75,364	-	Jan-12	Sep-13	Complete
	SCSU Repair/Resurface North Campus Parking Lot	\$1,402,013	\$1,402,013	\$0	\$0	\$1,402,013	\$1,331,643	\$13,227,262	\$0	-	Mar-12	Aug-12	Complete
	WCSU Residence Hall Repairs	\$1,081,000	\$1,081,000	\$0	\$0	\$1,081,000	\$0	\$0	\$0	-	TBD	TBD	Multiple phased projects
	CCSU: HVAC Improvements In Res. Halls (Phase I, II & III)	\$1,973,000	\$1,973,000	\$0	\$0	\$1,973,000	\$1,716,684	\$0	\$0	-	Ongoing	Ongoing	Multiple phased projects
	ECSU: Windham St. Sidewalk Expansion	\$400,000	\$400,000	\$0	\$0	\$400,000	\$35,011	\$11,200	\$23,811	-	Jan-14	Aug-14	Project within schedule
	ECSU: Student Center Lighting Control System	\$500,000	\$500,000	\$0	\$0	\$500,000	\$388,710	\$388,710	\$0	-	Jan-13	Aug-13	Complete
	ECSU: Masonry Repointing Study & Repairs	\$300,000	\$300,000	\$0	\$0	\$300,000	\$76,000	\$0	\$76,000	-	Nov-13	Aug-15	Multi-phased program
	ECSU: Hurley Hall Addition & Renovation Study	\$70,000	\$70,000	\$0	\$0	\$70,000	\$70,000	\$0	\$70,000	-	Feb-14	N.A.	Feasibility Study
	ECSU: Security Upgrades	\$179,000	\$179,000	\$0	\$0	\$179,000	\$0	\$0	\$179,000	-	Jul-14	TBD	
	ECSU: Landscape at Constitution Hall	\$50,000	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$50,000	-	Jun-14	TBD	
	ECSU: Nobel Hall Cooling Tower	\$215,000	\$215,000	\$0	\$0	\$215,000	\$154,900	\$154,900	\$0	-	Jun-13	Dec-13	Project within schedule
	ECSU: Refrigeration Line Repairs	\$50,000	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$50,000	-	Jun-13	Dec-13	Project within schedule
	ECSU: Landscape at Mead & Hurley	\$75,000	\$75,000	\$0	\$0	\$75,000	\$3,500	\$0	\$3,500	-	TBD	TBD	
	ECSU: Aux. Service Minor Capital Program	\$103,872	\$103,872	\$0	\$0	\$103,872	\$19,645	\$0	\$19,645	-	Ongoing	Ongoing	Multiple phased projects
	SCSU: CT Hall Renovations	\$1,439,475	\$1,439,475	\$0	\$0	\$1,439,475	\$1,438,183	\$1,430,429	\$0	-	Mar-13	Aug-13	Project within schedule
	SCSU: Recreation Center Study	\$30,000	\$30,000	\$0	\$0	\$30,000	\$29,960	\$0	\$29,960	-	TBD	TBD	
	SCSU: Schwartz Hall Chiller/Cooling Tower	\$423,280	\$423,280	\$0	\$0	\$423,280	\$0	\$0	\$0	-	Jul-14	TBD	
	SCSU: North Campus Water Infiltration Study	\$30,000	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	-	Jul-14	TBD	
	SCSU: Aux. Service Minor Capital Program	\$1,277,245	\$877,245	\$400,000	\$400,000	\$1,277,245	\$0	\$0	\$0	-	Ongoing	Ongoing	Multiple phased projects
	CCSU: Vance Hall Floors 1-6 Bathroom Renovations	\$116,625	\$0	\$116,625	\$116,625	\$116,625	\$106,023	\$106,625	\$0	-	Jun-13	Aug-13	Complete
	CCSU: Barrows Hall Basement Renovations	\$260,329	\$0	\$260,329	\$260,329	\$260,329	\$236,663	\$236,663	\$0	-	Jun-13	Aug-13	Complete
	CCSU: Vance Hall Basement Renovations	\$145,200	\$0	\$145,200	\$145,200	\$145,200	\$134,800	\$130,678	\$4,122	-	Jun-13	Dec-13	Complete
	- Future Projects to Be Determined	\$35,731,768	\$1,653,922	\$14,077,846	\$9,077,846	\$10,731,768	\$0	\$0	\$0	20,000,000	T.B.D.	T.B.D.	
	Telecommunications Infrastructure Upgrade	\$18,415,000	\$10,000,000	\$3,415,000	\$2,841,000	\$12,841,000	\$2,739,500	\$2,739,500	\$0	5,000,000	Ongoing	Ongoing	Multi-phased program. Per Public Act 10-44, effective July 1, 2010 phase I funding is increased by \$5,000,000 by reducing phase I funding of Land and Property Acquisition program
	Project Listing												
	- CCSU: Upgrade Telecom Infrastructure in ITBD Building	\$850,000	\$850,000	\$0	\$0	\$850,000	\$832,297	\$832,297	\$0	-	May-10	Jan-13	Complete
	- ECSU: Complete Network Backbone Loop: Admin. to Facilities	\$585,000	\$585,000	\$0	\$0	\$585,000	\$481,019	\$453,232	\$0	-	Oct-09	Mar-11	Complete
	- SCSU: Addit. Fiber and Conduit on North Side of Campus	\$266,000	\$266,000	\$0	\$0	\$266,000	\$85,000	\$85,000	\$0	-	Jan-10	Oct-11	Complete
	- WCSU: Redundant Dark Fiber to Westside Campus	\$799,000	\$799,000	\$0	\$0	\$799,000	\$298,000	\$298,000	\$0	-	Mar-10	Jul-11	Complete
	- Future Projects to Be Determined	\$15,915,000	\$7,500,000	\$3,415,000	\$2,841,000	\$10,341,000	\$0	\$0	\$0	5,000,000	T.B.D.	T.B.D.	
	Land and Property Acquisition	\$11,250,613	\$4,250,613	\$3,000,000	\$3,000,000	\$7,250,613	\$4,254,553	\$4,254,553	\$0	4,000,000	Ongoing	Ongoing	Multi-phased program. Per Public Act 10-44, effective July 1, 2010 phase I funding is decreased by \$5,000,000 and phase I funding of Telecommunications Infrastructure Upgrade increased by \$5,000,000.
	Totals	\$950,000,000	\$285,000,000	\$285,000,000	\$190,000,000	\$475,000,000	\$364,050,274	\$215,351,595	\$96,517,122	\$380,000,000			

* CSUS 2020 funding for FY2009 scheduled projects occurred in FY2010. Subsequent annual CSUS 2020 funding has occurred 1-year later than initially scheduled.

ITEM

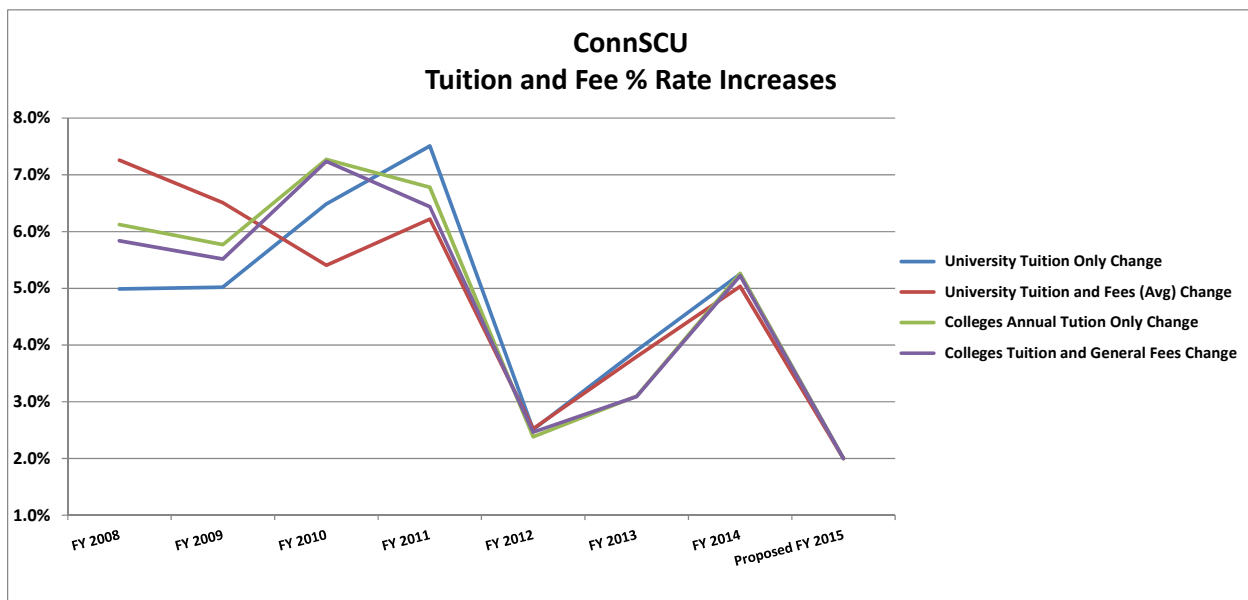
2015 Tuition & Fees for the Connecticut State Colleges & Universities

BACKGROUND

The mission of our system is the following:

The Connecticut State Colleges & Universities (ConnSCU) contribute to the creation of knowledge and the economic growth of the state of Connecticut by providing affordable, innovative, and rigorous programs. Our learning environments transform students and facilitate an ever increasing number of individuals to achieve their personal and career goals.

In order to maintain affordability for our current and prospective students, it is the joint goal of management, the Board of Regents, and the Governor of Connecticut to keep our tuition increases as minimal as possible, when provided enough revenue to cover our payroll and manage our bills responsibly. Our revenues are currently derived from primarily two sources: the State of Connecticut and our students, through tuition and fees. Over the years, our tuition has been unpredictable, due in part to erratic state funding and the rising costs to operate our institutions. The following chart illustrated the tuition and fee increases at the Universities and Community Colleges over the past seven years:



In addition to being higher than we would like, the rates of increase over the years have made it difficult for our students and their families to plan for tuition bills effectively. It is our desire to plan for, and propose to our Board of Regents, a long-term tuition strategy while maintaining our overall goal to keep tuition and fee increases as modest as possible. This has been identified as one of our significant goals, as was outlined for the Board earlier this year.

ANALYSIS

We set out with this goal in mind in developing a tuition plan for FY2015: With the Governor's support, we have developed a plan which would enable us to increase tuition and fees for the commuter student by 2.0%. This is the lowest increase in a long while, and certainly within the seven years detailed above.

This financial plan will require a level of success in our Go Back to Get Ahead program. We are relying on both tuition and fee support from the State for these respective students, as well as their own contribution of tuition to further their educations. We have set relatively aggressive goals for the program and will do everything in our power to execute well.

The State has also provided us with several layers of funding directed towards achievement of various aspects of our strategic plan. It is expected that we will begin to benefit from this investment in the coming years. However, other than the Go Back to Get Ahead program, these enrollment-enhancing and cost-saving investments will not be available quickly enough to significantly benefit FY2015. Therefore, the State has also provided us with \$24M of operating funds in order that we can buffer the 2% increase with additional support to our schools.

Our FY 2015 budgets are currently under development. We have worked with high level models thus far to estimate the impact of the 2% tuition increase. Our intention is to use this extra funding to provide a rate differential between the 2% increase applied and some higher rate, which is still to be determined. Further, the schools will benefit from the extra tuition generated under the Get Back to Go Ahead program which will be distributed to them upon successful integration of the respective students into our system. Our modeling suggests that with these two elements of supplemental revenue, our system will be able to break even in FY2015.

Data is provided as an attachment herein which details the tuition and fee increases and impacts on each line item of tuition and fee, by institution. Tier II Fees and Housing and Food service fees are intended to cover related costs; these schedules are also included.

RECOMMENDATION

RESOLVED, that the Board of Regents approve the FY 2015 proposed tuition and fees for Connecticut State College and University students as provided in Attachment A.

CONNECTICUT STATE UNIVERSITIES
SYSTEMWIDE AVERAGE
FY2013-14 Actual Rates & FY2014-15 Proposed Rates

	Undergraduate In-State				Undergraduate Out-of-State				Undergraduate NE Regional			
	FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change	
			\$	%			\$	%			\$	%
Tuition	4,510	4,600	90	2.0%	14,594	14,886	292	2.0%	6,764	6,899	135	2.0%
University General Fee	3,289	3,355	66	2.0%	3,289	3,355	66	2.0%	3,289	3,355	66	2.0%
University Fee	1,030	1,051	21	2.0%	2,451	2,500	49	2.0%	1,030	1,051	21	2.0%
Student Activity Fee	148	150	2	1.4%	148	150	2	1.4%	148	150	2	1.4%
Media Fee	13	13	0	0.0%	13	13	0	0.0%	13	13	0	0.0%
* Total - Commuting Student (exc. Sickness Ins.)	8,990	9,169	179	2.0%	20,495	20,904	409	2.0%	11,244	11,468	224	2.0%
Housing (Double)	6,223	6,432	209	3.4%	6,223	6,432	209	3.4%	6,223	6,432	209	3.4%
Food Service	4,640	4,816	176	3.8%	4,640	4,816	176	3.8%	4,640	4,816	176	3.8%
Residence Hall Social Fee	44	44	0	0.0%	44	44	0	0.0%	44	44	0	0.0%
* Total Tuition and Fees (exc. Sickness Ins.)	19,897	20,461	564	2.8%	31,402	32,196	794	2.5%	22,151	22,760	609	2.7%
Tuition Part Time	189	193	4	2.1%	193	197	4	2.1%	193	197	4	2.1%
General University Fee	236	241	5	2.1%	240	245	5	2.1%	240	245	5	2.1%
Extension Fee (Per Credit Hour)	425	433	8	1.9%	433	441	8	1.8%	433	441	8	1.8%
Registration Fee (Per Semester)	53	53	0	0.0%	53	53	0	0.0%	53	53	0	0.0%
Student Activity Fee	3	3	0	0.0%	3	3	0	0.0%	3	3	0	0.0%

	Graduate In-State				Graduate Out-of-State				Graduate NE Regional			
	FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change	
			\$	%			\$	%			\$	%
Tuition	5,617	5,729	112	2.0%	15,650	15,963	313	2.0%	8,428	8,597	169	2.0%
University General Fee	3,289	3,355	66	2.0%	3,289	3,355	66	2.0%	3,289	3,355	66	2.0%
University Fee	1,030	1,051	21	2.0%	2,451	2,500	49	2.0%	1,030	1,051	21	2.0%
Student Activity Fee	115	117	2	1.7%	115	117	2	1.7%	115	117	2	1.7%
Media Fee	0	0	0	N/A	0	0	0	N/A	0	0	0	N/A
* Total - Commuting Student (exc. Sickness Ins.)	10,051	10,252	201	2.0%	21,505	21,935	430	2.0%	12,862	13,120	258	2.0%
Housing (Double)	6,223	6,432	209	3.4%	6,223	6,432	209	3.4%	6,223	6,432	209	3.4%
Food Service	4,640	4,816	176	3.8%	4,640	4,816	176	3.8%	4,640	4,816	176	3.8%
Residence Hall Social Fee	44	44	0	0.0%	44	44	0	0.0%	44	44	0	0.0%
* Total Tuition and Fees (exc. Sickness Ins.)	20,958	21,544	586	2.8%	32,412	33,227	815	2.5%	23,769	24,412	643	2.7%
Tuition Part Time	313	319	6	1.9%	319	325	6	1.9%	319	325	6	1.9%
General University Fee	199	202	3	1.5%	204	208	4	2.0%	204	208	4	2.0%
Extension Fee (Per Credit Hour)	511	521	10	2.0%	523	533	10	1.9%	523	533	10	1.9%
Registration Fee (Per Semester)	55	55	0	0.0%	55	55	0	0.0%	55	55	0	0.0%
Student Activity Fee	3	3	0	0.0%	3	3	0	0.0%	3	3	0	0.0%

* Students who opt for Sickness Insurance will be subject to a fee of \$1,384 for FY 2014. Rates beyond FY 2014 are not yet final.

CONNECTICUT STATE UNIVERSITIES

Undergraduate and Graduate Tuition and Fee Increases by Commuting & Resident Student
Dollar & Percent Change FY2014-15

FY 2014-15	CENTRAL				EASTERN				SOUTHERN				WESTERN			
	<u>Undergraduate</u>		<u>Graduate</u>		<u>Undergraduate</u>		<u>Graduate</u>		<u>Undergraduate</u>		<u>Graduate</u>		<u>Undergraduate</u>		<u>Graduate</u>	
In-State Commuting Student	\$171	2.0%	\$194	2.0%	\$184	2.0%	\$206	2.0%	\$176	2.0%	\$198	2.0%	\$184	2.1%	\$206	2.1%
In-State Resident Student	\$537	2.8%	\$560	2.8%	\$626	3.0%	\$648	3.0%	\$505	2.5%	\$527	2.5%	\$588	3.0%	\$610	2.9%
Out-of-State Commuting Student	\$401	2.0%	\$423	2.0%	\$414	2.0%	\$435	2.0%	\$406	2.0%	\$427	2.0%	\$414	2.0%	\$435	2.0%
Out-of-State Resident Student	\$767	2.5%	\$789	2.5%	\$856	2.7%	\$877	2.6%	\$735	2.3%	\$756	2.3%	\$818	2.6%	\$839	2.6%

Note the information above excludes Sickness Insurance.

CONNECTICUT STATE UNIVERSITIES
In-State Undergraduate Cost of Attendance Schedule
FY2013-14 Actual Rates & FY2014-15 Proposed Rates

	CENTRAL Undergraduate In-State				EASTERN Undergraduate In-State				SYSTEMWIDE AVERAGE Undergraduate In-State			
	FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change	
			\$	%			\$	%			\$	%
Tuition	4,510	4,600	90	2.0%	4,510	4,600	90	2.0%	4,510	4,600	90	2.0%
University General Fee	3,026	3,086	60	2.0%	3,646	3,719	73	2.0%	3,289	3,355	66	2.0%
University Fee	1,030	1,051	21	2.0%	1,030	1,051	21	2.0%	1,030	1,051	21	2.0%
Student Activity Fee	120	120	0	0.0%	190	190	0	0.0%	148	150	2	1.4%
Media Fee	20	20	0	0.0%	0	0	0	N/A	13	13	0	0.0%
* Total - Commuting Student (exc. Sickness Ins.)	8,706	8,877	171	2.0%	9,376	9,560	184	2.0%	8,990	9,169	179	2.0%
Housing (Double)	6,066	6,278	212	3.5%	6,392	6,642	250	3.9%	6,223	6,432	209	3.4%
Food Service	4,396	4,550	154	3.5%	4,776	4,968	192	4.0%	4,640	4,816	176	3.8%
Residence Hall Social Fee	44	44	0	0.0%	40	40	0	0.0%	44	44	0	0.0%
* Total Tuition and Fees (exc. Sickness Ins.)	19,212	19,749	537	2.8%	20,584	21,210	626	3.0%	19,897	20,461	564	2.8%
Tuition Part Time	189	193	4	2.1%	188	192	4	2.1%	189	193	4	2.1%
General University Fee	228	232	4	1.8%	236	241	5	2.1%	236	241	5	2.1%
Extension Fee (Per Credit Hour)	417	425	8	1.9%	424	433	9	2.1%	425	433	8	1.9%
Registration Fee (Per Semester)	58	58	0	0.0%	40	40	0	0.0%	53	53	0	0.0%
Student Activity Fee									3	3	0	0.0%
	SOUTHERN Undergraduate In-State				WESTERN Undergraduate In-State							
	FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change					
			\$	%			\$	%				
Tuition	4,510	4,600	90	2.0%	4,510	4,600	90	2.0%				
University General Fee	3,271	3,336	65	2.0%	3,213	3,277	64	2.0%				
University Fee	1,030	1,051	21	2.0%	1,030	1,051	21	2.0%				
Student Activity Fee	140	140	0	0.0%	140	149	9	6.4%				
Media Fee	30	30	0	0.0%	0	0	0	N/A				
* Total - Commuting Student (exc. Sickness Ins.)	8,981	9,157	176	2.0%	8,893	9,077	184	2.1%				
Housing (Double)	6,035	6,216	181	3.0%	6,400	6,592	192	3.0%				
Food Service	4,925	5,073	148	3.0%	4,462	4,674	212	4.8%				
Residence Hall Social Fee	45	45	0	0.0%	45	45	0	0.0%				
* Total Tuition and Fees (exc. Sickness Ins.)	19,986	20,491	505	2.5%	19,800	20,388	588	3.0%				
Tuition Part Time	190	194	4	2.1%	188	192	4	2.1%				
General University Fee	258	263	5	1.9%	222	226	4	1.8%				
Extension Fee (Per Credit Hour)	448	457	9	2.0%	410	418	8	2.0%				
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%				
Student Activity Fee					3	3	0	0.0%				

* Students who opt for Sickness Insurance will be subject to a fee of \$1,384 for FY 2014. Rates beyond FY 2014 are not yet final.

CONNECTICUT STATE UNIVERSITIES
Out-of-State Undergraduate Cost of Attendance Schedule
FY2013-14 Actual Rates & FY2014-15 Proposed Rates

	CENTRAL				EASTERN				SYSTEMWIDE AVERAGE			
	Undergraduate Out-of-State				Undergraduate Out-of-State				Undergraduate Out-of-State			
	FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change	
			\$	%			\$	%			\$	%
Tuition	14,594	14,886	292	2.0%	14,594	14,886	292	2.0%	14,594	14,886	292	2.0%
University General Fee	3,026	3,086	60	2.0%	3,646	3,719	73	2.0%	3,289	3,355	66	2.0%
University Fee	2,451	2,500	49	2.0%	2,451	2,500	49	2.0%	2,451	2,500	49	2.0%
Student Activity Fee	120	120	0	0.0%	190	190	0	0.0%	148	150	2	1.4%
Media Fee	20	20	0	0.0%	0	0	0	N/A	13	13	0	0.0%
* Total - Commuting Student (exc. Sickness Ins.)	20,211	20,612	401	2.0%	20,881	21,295	414	2.0%	20,495	20,904	409	2.0%
Housing (Double)	6,066	6,278	212	3.5%	6,392	6,642	250	3.9%	6,223	6,432	209	3.4%
Food Service	4,396	4,550	154	3.5%	4,776	4,968	192	4.0%	4,640	4,816	176	3.8%
Residence Hall Social Fee	44	44	0	0.0%	40	40	0	0.0%	44	44	0	0.0%
* Total Tuition and Fees (exc. Sickness Ins.)	30,717	31,484	767	2.5%	32,089	32,945	856	2.7%	31,402	32,196	794	2.5%
Tuition Part Time	193	197	4	2.1%	192	196	4	2.1%	193	197	4	2.1%
General University Fee	233	237	4	1.7%	236	241	5	2.1%	240	245	5	2.1%
Extension Fee (Per Credit Hour)	426	434	8	1.9%	428	437	9	2.1%	433	441	8	1.8%
Registration Fee (Per Semester)	58	58	0	0.0%	40	40	0	0.0%	53	53	0	0.0%
Student Activity Fee									3	3	0	0.0%

	SOUTHERN				WESTERN			
	Undergraduate Out-of-State				Undergraduate Out-of-State			
	FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change	
			\$	%			\$	%
Tuition	14,594	14,886	292	2.0%	14,594	14,886	292	2.0%
University General Fee	3,271	3,336	65	2.0%	3,213	3,277	64	2.0%
University Fee	2,451	2,500	49	2.0%	2,451	2,500	49	2.0%
Student Activity Fee	140	140	0	0.0%	140	149	9	6.4%
Media Fee	30	30	0	0.0%	0	0	0	N/A
* Total - Commuting Student (exc. Sickness Ins.)	20,486	20,892	406	2.0%	20,398	20,812	414	2.0%
Housing (Double)	6,035	6,216	181	3.0%	6,400	6,592	192	3.0%
Food Service	4,925	5,073	148	3.0%	4,462	4,674	212	4.8%
Residence Hall Social Fee	45	45	0	0.0%	45	45	0	0.0%
* Total Tuition and Fees (exc. Sickness Ins.)	31,491	32,226	735	2.3%	31,305	32,123	818	2.6%
Tuition Part Time	193	197	4	2.1%	192	196	4	2.1%
General University Fee	269	274	5	1.9%	222	226	4	1.8%
Extension Fee (Per Credit Hour)	462	471	9	1.9%	414	422	8	1.9%
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%
Student Activity Fee					3	3	0	0.0%

* Students who opt for Sickness Insurance will be subject to a fee of \$1,384 for FY 2014. Rates beyond FY 2014 are not yet final.

CONNECTICUT STATE UNIVERSITIES
NE Regional Undergraduate Cost of Attendance Schedule
FY2013-14 Actual Rates & FY2014-15 Proposed Rates

	CENTRAL Undergraduate NE Regional				EASTERN Undergraduate NE Regional				SYSTEMWIDE AVERAGE Undergraduate NE Regional			
	FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change	
			\$	%			\$	%			\$	%
Tuition	6,764	6,900	136	2.0%	6,764	6,898	134	2.0%	6,764	6,899	135	2.0%
University General Fee	3,026	3,086	60	2.0%	3,646	3,719	73	2.0%	3,289	3,355	66	2.0%
University Fee	1,030	1,051	21	2.0%	1,030	1,051	21	2.0%	1,030	1,051	21	2.0%
Student Activity Fee	120	120	0	0.0%	190	190	0	0.0%	148	150	2	1.4%
Media Fee	20	20	0	0.0%	0	0	0	N/A	13	13	0	0.0%
* Total - Commuting Student (exc. Sickness Ins.)	10,960	11,177	217	2.0%	11,630	11,858	228	2.0%	11,244	11,468	224	2.0%
Housing (Double)	6,066	6,278	212	3.5%	6,392	6,642	250	3.9%	6,223	6,432	209	3.4%
Food Service	4,396	4,550	154	3.5%	4,776	4,968	192	4.0%	4,640	4,816	176	3.8%
Residence Hall Social Fee	44	44	0	0.0%	40	40	0	0.0%	44	44	0	0.0%
* Total Tuition and Fees (exc. Sickness Ins.)	21,466	22,049	583	2.7%	22,838	23,508	670	2.9%	22,151	22,760	609	2.7%
Tuition Part Time	193	197	4	2.1%	192	196	4	2.1%	193	197	4	2.1%
General University Fee	233	237	4	1.7%	236	241	5	2.1%	240	245	5	2.1%
Extension Fee (Per Credit Hour)	426	434	8	1.9%	428	437	9	2.1%	433	441	8	1.8%
Registration Fee (Per Semester)	58	58	0	0.0%	40	40	0	0.0%	53	53	0	0.0%
Student Activity Fee									3	3	0	0.0%
	SOUTHERN Undergraduate NE Regional				WESTERN Undergraduate NE Regional							
	FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change					
			\$	%			\$	%				
Tuition	6,764	6,899	135	2.0%	6,765	6,900	135	2.0%				
University General Fee	3,271	3,336	65	2.0%	3,213	3,277	64	2.0%				
University Fee	1,030	1,051	21	2.0%	1,030	1,051	21	2.0%				
Student Activity Fee	140	140	0	0.0%	140	149	9	6.4%				
Media Fee	30	30	0	0.0%	0	0	0	N/A				
* Total - Commuting Student (exc. Sickness Ins.)	11,235	11,456	221	2.0%	11,148	11,377	229	2.1%				
Housing (Double)	6,035	6,216	181	3.0%	6,400	6,592	192	3.0%				
Food Service	4,925	5,073	148	3.0%	4,462	4,674	212	4.8%				
Residence Hall Social Fee	45	45	0	0.0%	45	45	0	0.0%				
* Total Tuition and Fees (exc. Sickness Ins.)	22,240	22,790	550	2.5%	22,055	22,688	633	2.9%				
Tuition Part Time	193	197	4	2.1%	193	196	3	1.6%				
General University Fee	269	274	5	1.9%	222	226	4	1.8%				
Extension Fee (Per Credit Hour)	462	471	9	1.9%	414	422	8	1.9%				
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%				
Student Activity Fee					3	3	0	0.0%				

* Students who opt for Sickness Insurance will be subject to a fee of \$1,384 for FY 2014. Rates beyond FY 2014 are not yet final.

CONNECTICUT STATE UNIVERSITIES
In-State Graduate Cost of Attendance Schedule
FY2013-14 Actual Rates & FY2014-15 Proposed Rates

	CENTRAL Graduate In-State					EASTERN Graduate In-State					SYSTEMWIDE AVERAGE Graduate In-State				
	FY2013-14	Proposed FY 2014-15	Change			FY2013-14	Proposed FY 2014-15	Change			FY2013-14	Proposed FY 2014-15	Change		
			\$	%				\$	%				\$	%	
Tuition	5,617	5,730	113	2.0%		5,617	5,729	112	2.0%		5,617	5,729	112	2.0%	
University General Fee	3,026	3,086	60	2.0%		3,646	3,719	73	2.0%		3,289	3,355	66	2.0%	
University Fee	1,030	1,051	21	2.0%		1,030	1,051	21	2.0%		1,030	1,051	21	2.0%	
Student Activity Fee	74	74	0	0.0%		190	190	0	0.0%		115	117	2	1.7%	
Media Fee	0	0	0	N/A		0	0	0	N/A		0	0	0	N/A	
* Total - Commuting Student (exc. Sickness Ins.)	9,747	9,941	194	2.0%		10,483	10,689	206	2.0%		10,051	10,252	201	2.0%	
Housing (Double)	6,066	6,278	212	3.5%		6,392	6,642	250	3.9%		6,223	6,432	209	3.4%	
Food Service	4,396	4,550	154	3.5%		4,776	4,968	192	4.0%		4,640	4,816	176	3.8%	
Residence Hall Social Fee	44	44	0	0.0%		40	40	0	0.0%		44	44	0	0.0%	
* Total Tuition and Fees (exc. Sickness Ins.)	20,253	20,813	560	2.8%		21,691	22,339	648	3.0%		20,958	21,544	586	2.8%	
Part Time Tuition	313	319	6	1.9%		312	318	6	1.9%		313	319	6	1.9%	
General University Fee	211	215	4	1.9%		173	176	3	1.7%		199	202	3	1.5%	
Extension Fee (Per Credit Hour)	524	534	10	1.9%		485	494	9	1.9%		511	521	10	2.0%	
Registration Fee (Per Semester)	65	65	0	0.0%		40	40	0	0.0%		55	55	0	0.0%	
Student Activity Fee											3	3	0	0.0%	
Ed.D Fee Part Time Tuition (Per Credit Hour)	485	495	10	2.1%							484	494	10	2.1%	
Ed.D General University Fee	233	237	4	1.7%							176	179	3	1.7%	
Nursing Ed.D. Part Time (Per Credit Hour)											648	661	13	2.0%	
Nursing Ed.D. General University Fee											303	309	6	2.0%	
MBA Part Time Tuition (Per Credit Hour)											383	392	9	2.3%	
MBA General University Fee											258	263	5	1.9%	
MLS Part Time Tuition (Per Credit Hour)											383	392	9	2.3%	
MLS General University Fee											258	263	5	1.9%	
MFA - Writing Part Time Tuition (Per Credit Hour)											361	368	7	1.9%	
MFA - General University Fee											171	174	3	1.8%	
MS Education Part Time Tuition (Per Credit Hour)											312	318	6	1.9%	
MS Education General University Fee											157	160	3	1.9%	
MS Music Education Part Time Tuition (Per Credit Hour)											312	318	6	1.9%	
MS Music Education General University Fee											157	160	3	1.9%	
MS Counseling Education Part Time Tuition (Per Credit Hour)											312	318	6	1.9%	
MS Counseling Education General University Fee											157	160	3	1.9%	
MAT Secondary Education Part Time Tuition (Per Credit Hour)											312	318	6	1.9%	
MAT Secondary Education General University Fee											157	160	3	1.9%	
MS Education Program (Full-time Commuting)											10,000	10,206	206	2.1%	
MS Music Education Program (Full-time Commuting)											10,000	10,206	206	2.1%	
MS Counseling Education Program (Full-time Commuting)											10,000	10,206	206	2.1%	
MAT Secondary Education Program (Full-time Commuting)											10,000	10,206	206	2.1%	
MBA Program (Full-time)											10,998	11,218	220	2.0%	
Accelerated MBA Program (Full-time Online/Hybrid)											0	15,000	15,000	N/A	
MLS Program (Full-time)											10,998	11,218	220	2.0%	
MFA Art Program (Full-time)											7,137	7,280	143	2.0%	
MFA Writing Program (Full-time)											5,893	6,011	118	2.0%	

	SOUTHERN Graduate In-State					WESTERN Graduate In-State				
	FY2013-14	Proposed FY 2014-15	Change			FY2013-14	Proposed FY 2014-15	Change		
			\$	%				\$	%	
Tuition	5,617	5,729	112	2.0%		5,617	5,729	112	2.0%	
University General Fee	3,271	3,336	65	2.0%		3,213	3,277	64	2.0%	
University Fee	1,030	1,051	21	2.0%		1,030	1,051	21	2.0%	
Student Activity Fee	54	54	0	0.0%		140	149	9	6.4%	
Media Fee	0	0	0	N/A		0	0	0	N/A	
* Total - Commuting Student (exc. Sickness Ins.)	9,972	10,170	198	2.0%		10,000	10,206	206	2.1%	
Housing (Double)	6,035	6,216	181	3.0%		6,400	6,592	192	3.0%	
Food Service	4,925	5,073	148	3.0%		4,462	4,674	212	4.8%	
Residence Hall Social Fee	45	45	0	0.0%		45	45	0	0.0%	
* Total Tuition and Fees (exc. Sickness Ins.)	20,977	21,504	527	2.5%		20,907	21,517	610	2.9%	
Part Time Tuition	314	320	6	1.9%		312	318	6	1.9%	
General University Fee	253	258	5	2.0%		157	160	3	1.9%	
Extension Fee (Per Credit Hour)	567	578	11	1.9%		469	478	9	1.9%	
Registration Fee (Per Semester)	55	55	0	0.0%		60	60	0	0.0%	
Student Activity Fee						3	3	0	0.0%	
Ed.D Fee Part Time Tuition (Per Credit Hour)	485	495	10	2.1%		482	492	10	2.1%	
Ed.D General University Fee	252	257	5	2.0%		218	222	4	1.8%	
Nursing Ed. D. Part Time (Per Credit Hour)	650	663	13	2.0%		645	658	13	2.0%	
Nursing Ed. D. General University Fee	304	310	6	2.0%		302	308	6	2.0%	
MBA Part Time Tuition (Per Credit Hour)	383	392	9	2.3%						
MBA General University Fee	258	263	5	1.9%						
MLS Part Time Tuition (Per Credit Hour)	383	392	9	2.3%						
MLS General University Fee	258	263	5	1.9%						
MFA - Writing Part Time Tuition (Per Credit Hour)						361	368	7	1.9%	
MFA - General University Fee						171	174	3	1.8%	
MS Education Part Time Tuition (Per Credit Hour)						312	318	6	1.9%	
MS Education General University Fee						157	160	3	1.9%	
MS Music Education Part Time Tuition (Per Credit Hour)						312	318	6	1.9%	
MS Music Education General University Fee						157	160	3	1.9%	
MS Counseling Education Part Time Tuition (Per Credit Hour)						312	318	6	1.9%	
MS Counseling Education General University Fee						157	160	3	1.9%	
MAT Secondary Education Part Time Tuition (Per Credit Hour)						312	318	6	1.9%	
MAT Secondary Education General University Fee						157	160	3	1.9%	
MS Education Program (Full-time Commuting)						10,000	10,206	206	2.1%	
MS Music Education Program (Full-time Commuting)						10,000	10,206	206	2.1%	
MS Counseling Education Program (Full-time Commuting)						10,000	10,206	206	2.1%	
MAT Secondary Education Program (Full-time Commuting)						10,000	10,206	206	2.1%	
MBA Program (Full-time)	10,998	11,218	220	2.0%						
Accelerated MBA Program (Full-time Online/Hybrid)	0	15,000	15,000	N/A						
MLS Program (Full-time)	10,998	11,218	220	2.0%						
MFA Art Program Tuition (Full-time)						7,137	7,280	143	2.0%	
MFA Writing Program Tuition (Full-time)						5,893	6,011	118	2.0%	

* Students who opt for Sickness Insurance will be subject to a fee of \$1,384 for FY 2014. Rates beyond FY 2014 are not yet final.

CONNECTICUT STATE UNIVERSITIES
Out-of-State Graduate Cost of Attendance Schedule
FY2013-14 Actual Rates & FY2014-15 Proposed Rates

	CENTRAL Graduate Out-of-State				EASTERN Graduate Out-of-State				SYSTEMWIDE AVERAGE Graduate Out-of-State			
	FY2013-14	Proposed FY 2014-15	Change		FY2013-14	FY 2014-15	Change		FY2013-14	FY 2014-15	Change	
			\$	%			\$	%			\$	%
Tuition	15,650	15,964	314	2.0%	15,650	15,963	313	2.0%	15,650	15,963	313	2.0%
University General Fee	3,026	3,086	60	2.0%	3,646	3,719	73	2.0%	3,289	3,355	66	2.0%
University Fee	2,451	2,500	49	2.0%	2,451	2,500	49	2.0%	2,451	2,500	49	2.0%
Student Activity Fee	74	74	0	0.0%	190	190	0	0.0%	115	117	2	1.7%
Media Fee	0	0	0	N/A	0	0	0	N/A	0	0	0	N/A
* Total - Commuting Student (exc. Sickness Ins.)	21,201	21,624	423	2.0%	21,937	22,372	435	2.0%	21,505	21,935	430	2.0%
Housing (Double)	6,066	6,278	212	3.5%	6,392	6,642	250	3.9%	6,223	6,432	209	3.4%
** Food Service	4,396	4,550	154	3.5%	4,776	4,968	192	4.0%	4,640	4,816	176	3.8%
Residence Hall Social Fee	44	44	0	0.0%	40	40	0	0.0%	44	44	0	0.0%
* Total Tuition and Fees (exc. Sickness Ins.)	31,707	32,496	789	2.5%	33,145	34,022	877	2.6%	32,412	33,227	815	2.5%
Part Time Tuition	320	326	6	1.9%	318	324	6	1.9%	319	325	6	1.9%
General University Fee	217	222	5	2.3%	173	176	3	1.7%	204	208	4	2.0%
Extension Fee (Per Credit Hour)	537	548	11	2.0%	491	500	9	1.8%	523	533	10	1.9%
Registration Fee (Per Semester)	65	65	0	0.0%	40	40	0	0.0%	55	55	0	0.0%
Student Activity Fee									3	3	0	0.0%
Ed.D Fee Part Time Tuition (Per Credit Hour)	495	505	10	2.0%					494	504	10	2.0%
Ed.D General University Fee	240	245	5	2.1%					240	245	5	2.1%
Nursing Ed.D. Part Time Tuition (Per Credit Hour)									648	661	13	2.0%
Nursing Ed.D. General University Fee									303	309	6	2.0%
MBA Part Time Tuition (Per Credit Hour)									390	398	8	2.1%
MBA General University Fee									269	274	5	1.9%
MLS Part Time Tuition (Per Credit Hour)									383	392	9	2.3%
MLS General University Fee									258	263	5	1.9%
MFA - Writing Part Time Tuition (Per Credit Hour)									368	375	7	1.9%
MFA - General University Fee									171	174	3	1.8%
MS Education Part Time Tuition (Per Credit Hour)									312	318	6	1.9%
MS Education General University Fee									157	160	3	1.9%
MS Music Education Part Time Tuition (Per Credit Hour)									312	318	6	1.9%
MS Music Education General University Fee									157	160	3	1.9%
MS Counseling Education Part Time Tuition (Per Credit Hour)									312	318	6	1.9%
MS Counseling Education General University Fee									157	160	3	1.9%
MAT Secondary Education Part Time Tuition (Per Credit Hour)									312	318	6	1.9%
MAT Secondary Education General University Fee									157	160	3	1.9%
MS Education Program (Full-time Commuting)									10,000	10,206	206	2.1%
MS Music Education Program (Full-time Commuting)									10,000	10,206	206	2.1%
MS Counseling Education Program (Full-time Commuting)									10,000	10,206	206	2.1%
MAT Secondary Education Program (Full-time Commuting)									10,000	10,206	206	2.1%
MBA Program (Full-time)									22,620	23,072	452	2.0%
Accelerated MBA Program (Full-time Online/Hybrid)									0	15,000	15,000	N/A
MLS Program (Full-time)									10,998	11,218	220	2.0%
MFA Art Program (Full-time)									18,611	18,984	373	2.0%
MFA Writing Program (Full-time)									16,418	16,746	328	2.0%

	SOUTHERN Graduate Out-of-State				WESTERN Graduate Out-of-State			
	FY2013-14	Proposed FY 2014-15	Change		FY2013-14	FY 2014-15	Change	
			\$	%			\$	%
Tuition	15,650	15,963	313	2.0%	15,650	15,963	313	2.0%
University General Fee	3,271	3,336	65	2.0%	3,213	3,277	64	2.0%
University Fee	2,451	2,500	49	2.0%	2,451	2,500	49	2.0%
Student Activity Fee	54	54	0	0.0%	140	149	9	6.4%
Media Fee	0	0	0	N/A	0	0	0	N/A
* Total - Commuting Student (exc. Sickness Ins.)	21,426	21,853	427	2.0%	21,454	21,889	435	2.0%
Housing (Double)	6,035	6,216	181	3.0%	6,400	6,592	192	3.0%
Food Service	4,925	5,073	148	3.0%	4,462	4,674	212	4.8%
Residence Hall Social Fee	45	45	0	0.0%	45	45	0	0.0%
* Total Tuition and Fees (exc. Sickness Ins.)	32,431	33,187	756	2.3%	32,361	33,200	839	2.6%
Part Time Tuition	320	326	6	1.9%	318	324	6	1.9%
General University Fee	269	274	5	1.9%	157	160	3	1.9%
Extension Fee (Per Credit Hour)	589	601	12	2.0%	475	484	9	1.9%
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%
Student Activity Fee					3	3	0	0.0%
Ed.D Fee Part Time Tuition (Per Credit Hour)	495	505	10	2.0%	492	502	10	2.0%
Ed.D General University Fee	262	267	5	1.9%	218	222	4	1.8%
Nursing Ed.D. Part Time Tuition (Per Credit Hour)	650	663	13	2.0%	645	658	13	2.0%
Nursing Ed.D. General University Fee	304	310	6	2.0%	302	308	6	2.0%
MBA Part Time Tuition (Per Credit Hour)	390	398	8	2.1%				
MBA General University Fee	269	274	5	1.9%				
MLS Part Time Tuition (Per Credit Hour)	383	392	9	2.3%				
MLS General University Fee	258	263	5	1.9%				
MFA - Writing Part Time Tuition (Per Credit Hour)					368	375	7	1.9%
MFA - General University Fee					171	174	3	1.8%
MS Education Part Time Tuition (Per Credit Hour)					312	318	6	1.9%
MS Education General University Fee					157	160	3	1.9%
MS Music Education Part Time Tuition (Per Credit Hour)					312	318	6	1.9%
MS Music Education General University Fee					157	160	3	1.9%
MS Counseling Education Part Time Tuition (Per Credit Hour)					312	318	6	1.9%
MS Counseling Education General University Fee					157	160	3	1.9%
MAT Secondary Education Part Time Tuition (Per Credit Hour)					312	318	6	1.9%
MAT Secondary Education General University Fee					157	160	3	1.9%
MS Education Program (Full-time Commuting)					10,000	10,206	206	2.1%
MS Music Education Program (Full-time Commuting)					10,000	10,206	206	2.1%
MS Counseling Education Program (Full-time Commuting)					10,000	10,206	206	2.1%
MAT Secondary Education Program (Full-time Commuting)					10,000	10,206	206	2.1%
MBA Program (Full-time)	22,620	23,072	452	2.0%				
Accelerated MBA Program (Full-time Online/Hybrid)		15,000	15,000	N/A				
MLS Program (Full-time)	10,998	11,218	220	2.0%				
MFA Art Program (Full-time)					18,611	18,984	373	2.0%
MFA Writing Program (Full-time)					16,418	16,746	328	2.0%

* Students who opt for Sickness Insurance will be subject to a fee of \$1,384 for FY 2014. Rates beyond FY 2014 are not yet final.

CONNECTICUT STATE UNIVERSITIES
NE Regional Graduate Cost of Attendance Schedule
FY2013-14 Actual Rates & FY2014-15 Proposed Rates

	CENTRAL Graduate NE Regional				EASTERN Graduate NE Regional				SYSTEMWIDE AVERAGE Graduate NE Regional			
	FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change	
			\$	%			\$	%			\$	%
Tuition	8,428	8,596	168	2.0%	8,428	8,596	168	2.0%	8,428	8,597	169	2.0%
University General Fee	3,026	3,086	60	2.0%	3,646	3,719	73	2.0%	3,289	3,355	66	2.0%
University Fee	1,030	1,051	21	2.0%	1,030	1,051	21	2.0%	1,030	1,051	21	2.0%
Student Activity Fee	74	74	0	0.0%	190	190	0	0.0%	115	117	2	1.7%
Media Fee	0	0	0	N/A	0	0	0	N/A	0	0	0	N/A
* Total - Commuting Student (exc. Sickness Ins.)	12,558	12,807	249	2.0%	13,294	13,556	262	2.0%	12,862	13,120	258	2.0%
Housing (Double)	6,066	6,278	212	3.5%	6,392	6,642	250	3.9%	6,223	6,432	209	3.4%
Food Service	4,396	4,550	154	3.5%	4,776	4,968	192	4.0%	4,640	4,816	176	3.8%
Residence Hall Social Fee	44	44	0	0.0%	40	40	0	0.0%	44	44	0	0.0%
* Total Tuition and Fees (exc. Sickness Ins.)	23,064	23,679	615	2.7%	24,502	25,206	704	2.9%	23,769	24,412	643	2.7%
Part Time Tuition	320	326	6	1.9%	318	324	6	1.9%	319	325	6	1.9%
General University Fee	217	222	5	2.3%	173	176	3	1.7%	204	208	4	2.0%
Extension Fee (Per Credit Hour)	537	548	11	2.0%	491	500	9	1.8%	523	533	10	1.9%
Registration Fee (Per Semester)	65	65	0	0.0%	40	40	0	0.0%	55	55	0	0.0%
Student Activity Fee									3	3	0	0.0%
Ed.D Fee Part Time Tuition (Per Credit Hour)	495	505	10	2.0%					494	504	10	2.0%
Ed.D General University Fee	240	245	5	2.1%					240	245	5	2.1%
Nursing Ed.D. Part Time Tuition (Per Credit Hour)									648	661	13	2.0%
Nursing Ed.D. General University Fee									303	309	6	2.0%
MBA Part Time Tuition (Per Credit Hour)									390	398	8	2.1%
MBA General University Fee									269	274	5	1.9%
MLS Part Time Tuition (Per Credit Hour)									383	391	8	2.1%
MLS General University Fee									258	263	5	1.9%
MFA - Writing Part Time Tuition (Per Credit Hour)									368	375	7	1.9%
MFA - General University Fee									171	174	3	1.8%
MS Education Part Time Tuition (Per Credit Hour)									312	318	6	1.9%
MS Education General University Fee									157	160	3	1.9%
MS Music Education Part Time Tuition (Per Credit Hour)									312	318	6	1.9%
MS Music Education General University Fee									157	160	3	1.9%
MS Counseling Education Part Time Tuition (Per Credit Hour)									312	318	6	1.9%
MS Counseling Education General University Fee									157	160	3	1.9%
MAT Secondary Education Part Time Tuition (Per Credit Hour)									312	318	6	1.9%
MAT Secondary Education General University Fee									157	160	3	1.9%
MS Education Program (Full-time Commuting)									10,000	10,206	206	2.1%
MS Music Education Program (Full-time Commuting)									10,000	10,206	206	2.1%
MS Counseling Education Program (Full-time Commuting)									10,000	10,206	206	2.1%
MAT Secondary Education Program (Full-time Commuting)									10,000	10,206	206	2.1%
MBA Program (Full-time)									13,714	13,988	274	2.0%
Accelerated MBA Program (Full-time Online/Hybrid)									0	15,000	15,000	N/A
MLS Program (Full-time)									10,998	11,218	220	2.0%
MFA Art Program (Full-time)									10,708	10,922	214	2.0%
MFA Writing Program (Full-time)									8,842	9,019	177	2.0%

	SOUTHERN Graduate NE Regional				WESTERN Graduate NE Regional			
	FY2013-14	Proposed FY 2014-15	Change		FY2013-14	Proposed FY 2014-15	Change	
			\$	%			\$	%
Tuition	8,428	8,597	169	2.0%	8,429	8,597	168	2.0%
University General Fee	3,271	3,336	65	2.0%	3,213	3,277	64	2.0%
University Fee	1,030	1,051	21	2.0%	1,030	1,051	21	2.0%
Student Activity Fee	54	54	0	0.0%	140	149	9	6.4%
Media Fee	0	0	0	N/A	0	0	0	N/A
* Total - Commuting Student (exc. Sickness Ins.)	12,783	13,038	255	2.0%	12,812	13,074	262	2.0%
Housing (Double)	6,035	6,216	181	3.0%	6,400	6,592	192	3.0%
Food Service	4,925	5,073	148	3.0%	4,462	4,674	212	4.8%
Residence Hall Social Fee	45	45	0	0.0%	45	45	0	0.0%
* Total Tuition and Fees (exc. Sickness Ins.)	23,788	24,372	584	2.5%	23,719	24,385	666	2.8%
Part Time Tuition	320	326	6	1.9%	318	324	6	1.9%
General University Fee	269	274	5	1.9%	157	160	3	1.9%
Extension Fee (Per Credit Hour)	589	601	12	2.0%	475	484	9	1.9%
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%
Student Activity Fee					3	3	0	0.0%
Ed.D Fee Part Time Tuition (Per Credit Hour)	495	505	10	2.0%	492	502	10	2.0%
Ed.D General University Fee	262	267	5	1.9%	218	222	4	1.8%
Nursing Ed.D. Part Time Tuition (Per Credit Hour)	650	663	13	2.0%	645	658	13	2.0%
Nursing Ed.D. General University Fee	304	310	6	2.0%	302	308	6	2.0%
MBA Part Time Tuition (Per Credit Hour)	390	398	8	2.1%				
MBA General University Fee	269	274	5	1.9%				
MLS Part Time Tuition (Per Credit Hour)	383	391	8	2.1%				
MLS General University Fee	258	263	5	1.9%				
MFA - Writing Part Time Tuition (Per Credit Hour)					368	375	7	1.9%
MFA - General University Fee					171	174	3	1.8%
MS Education Part Time Tuition (Per Credit Hour)					312	318	6	1.9%
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MS Counseling Education General University Fee					157	160	3	1.9%
MAT Secondary Education Part Time Tuition (Per Credit Hour)					312	318	6	1.9%
MAT Secondary Education General University Fee					157	160	3	1.9%
MS Education Program (Full-time Commuting)					10,000	10,206	206	2.1%
MS Music Education Program (Full-time Commuting)					10,000	10,206	206	2.1%
MS Counseling Education Program (Full-time Commuting)					10,000	10,206	206	2.1%
MAT Secondary Education Program (Full-time Commuting)					10,000	10,206	206	2.1%
MBA Program (Full-time)	13,714	13,988	274	2.0%				
Accelerated MBA Program (Full-time Online/Hybrid)		15,000	15,000	N/A				
MLS Program (Full-time)	10,998	11,218	220	2.0%				
MFA Art Program (Full-time)					10,708	10,922	214	2.0%
MFA Writing Program (Full-time)					8,842	9,019	177	2.0%

* Students who opt for Sickness Insurance will be subject to a fee of \$1,384 for FY 2014. Rates beyond FY 2014 are not yet final.

CONNECTICUT STATE UNIVERSITIES

TIER II FEES SCHEDULE

FEE DESCRIPTION	CENTRAL		EASTERN		SOUTHERN		WESTERN	
	Fiscal Year		Fiscal Year		Fiscal Year		Fiscal Year	
	2013-14	2014-15	2013-14	2014-15	2013-14	2014-15	2013-14	2014-15
Application Fee (one time)	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50
ED, D Evaluation Fee	0	0	0	0	100	100	100	100
Bad Check Penalty (per occurrence)	20	20	50	50	50	50	50	50
Late Fee (per occurrence)	50	50	50	50	50	50	50	50
Late Waiver Filing Fee	65	65	65	65	65	65	0	0
Transcript Fee (per occurrence) ***	0	0	0	0	0/15	0/15	0	0
Full-time Students (one-time)	0	0	40	40	0	0	30	30
Part-time Students (one-time)	0	0	12	12	0	0	10	10
Teacher Cert/Transcript Eval. Fee	0	0	0	0	0	0	75	75
Housing Cancellation Fee (per semester) * and **	303/306	314/628	*	*	302/604	311/622	**	**
Lost ID Card Fee-Resident	10/25	10/25	10	10	10/20	10/20	15	15
Lost ID Card Fee-Non Resident	10/25	10/25	10	10	10/20	10/20	15	15
Applied Music Fee (max./sem.)								
Undergraduate (1/2 hr./1 hr. lesson)	200/400	200/400	0	0	0	0	320/620	320/620
Graduate (1/2 hr./1 hr. lesson)	200/400	200/400	0	0	0	0	320/620	320/620
Nautilus/Fitness Center User Fee (per semester)								
On-campus residents	0	0	0	0	60	60	0	0
Off-campus residents	0	0	0	0	60	60	0	0
Cooperative Education Fee (per semester)	200	200	100	100	0	0	0	0
Installment Payment Program	70	70	70	70	70	70	70	70
eLearning Incomplete/Access Fee	25	25	25	25	25	25	25	25
Study Abroad Program Fee (per semester)								
Undergraduate	150	150	150	150	150	150	150	150
Graduate	150	150	150	150	150	150	150	150
Nat'l Student Exchange Application Fee****	0	0	125	150	0	225	0	0
Study Abroad Application Fee (per semester)								
Undergraduate	75	75	75	75	75	75	75	75
Graduate	75	75	75	75	75	75	75	75
Study Abroad Placement Fee (per semester)								
Undergraduate	75	75	0	0	0	0	0	0
Graduate	75	75	0	0	0	0	0	0
Graduate Continuing Enrollment Fee:								
Graduate Resident (per semester)	40	40	0	0	40	40	40	40
Graduate Nonresident (per semester)	40	40	0	0	40	40	40	40
Part-time Matriculating (per semester)	40	40	0	0	40	40	40	40
Graduate Re-entry Fee:								
Graduate Resident (per occurrence)	50	50	0	0	50	50	50	50
Graduate Nonresident (per occurrence)	50	50	0	0	50	50	50	50
Part-time (per occurrence)	50	50	0	0	50	50	50	50

* Fee will be 10% of housing charge if cancellation is 3-4 weeks prior to start of semester;20% of housing charge 1-2 weeks prior to start of semester (Ex. is based on double room).

** Annual Housing agreement beginning in FY14

*** CCSU - \$5 per semester within the University General Fee for FT students and \$3 per semester charge within the registration fee for PT students

Undergraduate Nursing Lab Fee								
Full Time (per semester)	300	300	0	0	300	300	360	372
Part Time (per credit)	25	25	0	0	25	25	30	31
Graduate Nursing Lab Fee								
Full Time (per semester)	0	0	0	0	300	300	360	372
Part Time (per credit)	0	0	0	0	25	25	30	31
Art Studio Fee (per course)	0	0	50	50	60	60	50	50
Biology Lab Fee (per course)	0	0	50	50	35	35	50	50
Chemistry Lab Fee (per course)	0	0	50	50	50	50	50	50
Earth Science Lab Fee (per course)	0	0	50	50	35	35	50	50
Music Lab Fee (per course)****	0	0	0	50	50	50	0	0
Language Lab Fee	0	0	0	0	25	25	0	0
Physics Lab Fee (per course)	0	0	50	50	50	50	50	50
EMT Lab Fee (per course)	0	0	0	0	75	75	0	0
Counseling Procedures with Children Lab Fee****	0	0	0	0	0	20	0	0
Counseling Procedures Lab Fee****	0	0	0	0	0	200	0	0
Continuous Enrollment Fee****	0	0	0	0	0	150	0	0
Education /Ed Cert Fee (one time per student)	0	0	0	0	0	0	125	125
Design Lab Fee (per designated course)	65	65	0	0	0	0	0	0
eLearning Registration Fee (per course)	50	50	50	50	50	50	50	50
Re-registration Fee	100	100	100	100	100	100	100	100
Commencement Fee	0	0	125	0	0	0	0	0
Orientation Fee	0	0	150	150	150	150	0	0
First Year Experience	0	0	0	0	0	0	100	100
Credit Card Convenience Fee (per transaction)	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Over-Registration / Excess Credit Fee **								
Undergraduate (per credit hour)	417	425	424	433	448	457	425	427
Graduate (per credit hour)	524	534	485	494	567	578	463	487
Challenge Exam Fee								
Full-time Students (per occurrence)	0	0	0	0	0	0	200	200
Part-time Students (per occurrence)	0	0	0	0	0	0	200	200
Other Students (per occurrence)	0	0	0	0	0	0	250	250
Full-time Undergraduate Program Fee (per semester)								
Music Program	0	0	0	0	0	0	500	500
Art Program	0	0	0	0	0	0	300	300
Theatre Program	0	0	0	0	0	0	350	350
Musical Theatre Program	0	0	0	0	0	0	450	450
EPY 600 Course Fee (per course)	0	0	0	0	0	0	75	75
Late Health Wavier Cancellation Fee	0	0	0	0	0	0	0	50
MATH 100/E Course Fee	0	0	0	0	0	0	0	120

** Over-Registration / Excess Credit Fee applies to credit hours in excess of 18 credit hours per semester.

**** New Fee Proposed for FY15

CONNECTICUT STATE UNIVERSITIES
 TUITION RATES FOR STUDENTS* CARRYING LESS THAN 75%
 OF A FULL-TIME LOAD OF COURSES
 EFFECTIVE JULY 1, 2014

Credit Hours	Resident		Nonresident	
	Undergraduate Per Semester 2,300	Graduate Per Semester 2,865	Undergraduate Per Semester 7,443	Graduate Per Semester \$7,982
1	192	318	620	887
2	383	637	1,241	1,774
3	575	955	1,861	2,661
4	767	1,273	2,481	3,548
5	958	1,592	3,101	4,434
6	1,150	1,910	3,722	5,321
7	1,342	2,865	4,342	7,982
8	1,533	2,865	4,962	7,982
9	2,300	2,865	7,443	7,982
10	2,300		7,443	
11	2,300		7,443	
12	2,300		7,443	

* Rates apply to students defined as full-time by Board Resolution 03-05.

Connecticut State Universities

eLearning Tuition and Fees (Pending BOR Approval)

	CCSU							
	AY 2014				AY 2015			
	Fall and Spring			Winter / Summer	Fall and Spring			Winter / Summer
	Tuition	GUF	Total	eLearning	Tuition	GUF	Total	eLearning
Undergraduate								
In State	188	249	437	437	191	254	445	445
Out of State	191	296	487	487	195	301	496	496
NE	191	296	487	487	195	301	496	496
Graduate								
In State	311	238	549	549	317	243	560	560
Out of State	317	298	615	615	323	304	627	627
NE	317	298	615	615	323	304	627	627
Data Mining								
In State	311	236	547	547	317	241	558	558
Out of State	311	236	547	547	317	241	558	558
NE	311	236	547	547	317	241	558	558

	ECSU							
	AY 2014				AY 2015			
	Fall and Spring			Winter / Summer	Fall and Spring			Winter / Summer
	Tuition	GUF	Total	eLearning	Tuition	GUF	Total	eLearning
In State	188	263	451	451	192	268	460	460
Out of State	192	293	485	485	196	299	495	495
NE	192	293	485	485	196	299	495	495
In State	312	252	564	564	318	257	575	575
Out of State	318	313	631	631	324	319	643	643
NE	318	313	631	631	324	319	643	643

	SCSU							
	AY 2014				AY 2015			
	Fall and Spring			Winter / Summer	Fall and Spring			Winter / Summer
	Tuition	GUF	Total	eLearning	Tuition	GUF	Total	eLearning
Undergraduate								
In State	190	258	448	448	194	263	457	457
Out of State	193	302	495	495	197	308	505	505
NE	193	302	495	495	197	308	505	505
Graduate								
In State	314	253	567	567	320	258	578	578
Out of State	320	336	656	656	326	343	669	669
NE	320	336	656	656	326	343	669	669
Master Library								
In State	383	258	641	641	391	263	654	654
Out of State	383	258	641	641	391	263	654	654
NE	383	258	641	641	391	263	654	654
Nursing EdD								
In State	650	304	954	641	663	310	973	973
Out of State	650	304	954	641	663	310	973	973
NE	650	304	954	641	663	310	973	973

	WCSU							
	AY 2014				AY 2015			
	Fall and Spring			Winter / Summer	Fall and Spring			Winter / Summer
	Tuition	GUF	Total	eLearning	Tuition	GUF	Total	eLearning
In State	188	222	410	410	192	226	418	418
Out of State	192	222	414	414	196	226	422	422
NE	192	222	414	414	196	226	422	422
In State	312	171	483	483	318	174	492	492
Out of State	318	197	515	515	324	201	525	525
NE	318	197	515	515	324	201	525	525

CONNECTICUT COMMUNITY COLLEGES

FY 2015 Tuition, General Fees and Mandatory Usage Fees - Proposed 2% Increase

Effective Fall 2014

Semester Hours	FY2014 Approved			
	Tuition	College Services Fee	Student Activity Fee	Total
In-state				
1	\$140.00	\$71.00	\$5.00	\$216.00
2	\$280.00	\$76.00	\$5.00	\$361.00
3	\$420.00	\$82.00	\$5.00	\$507.00
4	\$560.00	\$87.00	\$5.00	\$652.00
5	\$700.00	\$102.00	\$5.00	\$807.00
6	\$840.00	\$117.00	\$5.00	\$962.00
7	\$980.00	\$131.00	\$5.00	\$1,116.00
8	\$1,120.00	\$145.00	\$5.00	\$1,270.00
9	\$1,260.00	\$160.00	\$5.00	\$1,425.00
10	\$1,400.00	\$174.00	\$5.00	\$1,579.00
11	\$1,540.00	\$189.00	\$5.00	\$1,734.00
12 or more**	\$1,680.00	\$203.00	\$10.00	\$1,893.00
Annual Full-time	\$3,360.00	\$406.00	\$20.00	\$3,786.00
Out-of-State				
1	\$420.00	\$213.00	\$5.00	\$638.00
2	\$840.00	\$228.00	\$5.00	\$1,073.00
3	\$1,260.00	\$246.00	\$5.00	\$1,511.00
4	\$1,680.00	\$261.00	\$5.00	\$1,946.00
5	\$2,100.00	\$306.00	\$5.00	\$2,411.00
6	\$2,520.00	\$351.00	\$5.00	\$2,876.00
7	\$2,940.00	\$393.00	\$5.00	\$3,338.00
8	\$3,360.00	\$435.00	\$5.00	\$3,800.00
9	\$3,780.00	\$480.00	\$5.00	\$4,265.00
10	\$4,200.00	\$522.00	\$5.00	\$4,727.00
11	\$4,620.00	\$567.00	\$5.00	\$5,192.00
12 or more**	\$5,040.00	\$609.00	\$10.00	\$5,659.00
Annual Full-time	\$10,080.00	\$1,218.00	\$20.00	\$11,318.00
NEBHE				
1	\$210.00	\$106.50	\$5.00	\$321.50
2	\$420.00	\$114.00	\$5.00	\$539.00
3	\$630.00	\$123.00	\$5.00	\$758.00
4	\$840.00	\$130.50	\$5.00	\$975.50
5	\$1,050.00	\$153.00	\$5.00	\$1,208.00
6	\$1,260.00	\$175.50	\$5.00	\$1,440.50
7	\$1,470.00	\$196.50	\$5.00	\$1,671.50
8	\$1,680.00	\$217.50	\$5.00	\$1,902.50
9	\$1,890.00	\$240.00	\$5.00	\$2,135.00
10	\$2,100.00	\$261.00	\$5.00	\$2,366.00
11	\$2,310.00	\$283.50	\$5.00	\$2,598.50
12 or more**	\$2,520.00	\$304.50	\$10.00	\$2,834.50
Annual Full-time	\$5,040.00	\$609.00	\$20.00	\$5,669.00
**Excess Credits Tuition Charge - An additional flat tuition charge of \$100 per semester shall apply when total registered credits exceed 17 for the semester				
Mandatory Usage Fees				
Laboratory Course Fee, per registration				\$82.00
Studio Course Fee, per registration				\$88.00
Clinical Program Fee-Level 1				\$281.00
Clinical Program Fee-Level 2				\$201.00

Semester Hours	FY2015 Proposed			
	Tuition	College Services Fee	Student Activity Fee	Total
In-state				
1	\$143.00	\$72.00	\$5.00	\$220.00
2	\$286.00	\$78.00	\$5.00	\$369.00
3	\$429.00	\$84.00	\$5.00	\$518.00
4	\$572.00	\$89.00	\$5.00	\$666.00
5	\$715.00	\$104.00	\$5.00	\$824.00
6	\$858.00	\$119.00	\$5.00	\$982.00
7	\$1,001.00	\$134.00	\$5.00	\$1,140.00
8	\$1,144.00	\$148.00	\$5.00	\$1,297.00
9	\$1,287.00	\$163.00	\$5.00	\$1,455.00
10	\$1,430.00	\$177.00	\$5.00	\$1,612.00
11	\$1,573.00	\$193.00	\$5.00	\$1,771.00
12 or more**	\$1,716.00	\$207.00	\$10.00	\$1,933.00
Annual Full-time	\$3,432.00	\$414.00	\$20.00	\$3,866.00
Out-of-State				
1	\$429.00	\$216.00	\$5.00	\$650.00
2	\$858.00	\$234.00	\$5.00	\$1,097.00
3	\$1,287.00	\$252.00	\$5.00	\$1,544.00
4	\$1,716.00	\$267.00	\$5.00	\$1,988.00
5	\$2,145.00	\$312.00	\$5.00	\$2,462.00
6	\$2,574.00	\$357.00	\$5.00	\$2,936.00
7	\$3,003.00	\$402.00	\$5.00	\$3,410.00
8	\$3,432.00	\$444.00	\$5.00	\$3,881.00
9	\$3,861.00	\$489.00	\$5.00	\$4,355.00
10	\$4,290.00	\$531.00	\$5.00	\$4,826.00
11	\$4,719.00	\$579.00	\$5.00	\$5,303.00
12 or more**	\$5,148.00	\$621.00	\$10.00	\$5,779.00
Annual Full-time	\$10,296.00	\$1,242.00	\$20.00	\$11,558.00
NEBHE				
1	\$214.50	\$108.00	\$5.00	\$327.50
2	\$429.00	\$117.00	\$5.00	\$551.00
3	\$643.50	\$126.00	\$5.00	\$774.50
4	\$858.00	\$133.50	\$5.00	\$996.50
5	\$1,072.50	\$156.00	\$5.00	\$1,233.50
6	\$1,287.00	\$178.50	\$5.00	\$1,470.50
7	\$1,501.50	\$201.00	\$5.00	\$1,707.50
8	\$1,716.00	\$222.00	\$5.00	\$1,943.00
9	\$1,930.50	\$244.50	\$5.00	\$2,180.00
10	\$2,145.00	\$265.50	\$5.00	\$2,415.50
11	\$2,359.50	\$289.50	\$5.00	\$2,654.00
12 or more**	\$2,574.00	\$310.50	\$10.00	\$2,894.50
Annual Full-time	\$5,148.00	\$621.00	\$20.00	\$5,789.00
**Excess Credits Tuition Charge - An additional flat tuition charge of \$100 per semester shall apply when total registered credits exceed 17 for the semester				
Mandatory Usage Fees				
Laboratory Course Fee, per registration				\$84.00
Studio Course Fee, per registration				\$90.00
Clinical Program Fee-Level 1				\$287.00
Clinical Program Fee-Level 2				\$205.00

CONNECTICUT COMMUNITY COLLEGES

FY2015 Extension Fees - Proposed 2% Increase

Effective Fall 2014

Semester Hours	FY 2014 Approved				FY 2015 Proposed			
	Extension Fee	College Services Fee	Student Activity Fee	Total	Extension Fee	College Services Fee	Student Activity Fee	Total
In-State								
1	\$152.00	\$71.00	\$5.00	\$228.00	\$155.00	\$72.00	\$5.00	\$232.00
2	\$304.00	\$76.00	\$5.00	\$385.00	\$310.00	\$78.00	\$5.00	\$393.00
3	\$456.00	\$82.00	\$5.00	\$543.00	\$465.00	\$84.00	\$5.00	\$554.00
4	\$608.00	\$87.00	\$5.00	\$700.00	\$620.00	\$89.00	\$5.00	\$714.00
5	\$760.00	\$102.00	\$5.00	\$867.00	\$775.00	\$104.00	\$5.00	\$884.00
6	\$912.00	\$117.00	\$5.00	\$1,034.00	\$930.00	\$119.00	\$5.00	\$1,054.00
7	\$1,064.00	\$131.00	\$5.00	\$1,200.00	\$1,085.00	\$134.00	\$5.00	\$1,224.00
8	\$1,216.00	\$145.00	\$5.00	\$1,366.00	\$1,240.00	\$148.00	\$5.00	\$1,393.00
9	\$1,368.00	\$160.00	\$5.00	\$1,533.00	\$1,395.00	\$163.00	\$5.00	\$1,563.00
10	\$1,520.00	\$174.00	\$5.00	\$1,699.00	\$1,550.00	\$177.00	\$5.00	\$1,732.00
11	\$1,672.00	\$189.00	\$5.00	\$1,866.00	\$1,705.00	\$193.00	\$5.00	\$1,903.00
12	\$1,824.00	\$203.00	\$10.00	\$2,037.00	\$1,860.00	\$207.00	\$10.00	\$2,077.00
13	\$1,976.00	\$203.00	\$10.00	\$2,189.00	\$2,015.00	\$207.00	\$10.00	\$2,232.00
14	\$2,128.00	\$203.00	\$10.00	\$2,341.00	\$2,170.00	\$207.00	\$10.00	\$2,387.00
15	\$2,280.00	\$203.00	\$10.00	\$2,493.00	\$2,325.00	\$207.00	\$10.00	\$2,542.00
etc.								
Out-of-State								
1	\$152.00	\$213.00	\$5.00	\$370.00	\$155.00	\$216.00	\$5.00	\$376.00
2	\$304.00	\$228.00	\$5.00	\$537.00	\$310.00	\$234.00	\$5.00	\$549.00
3	\$456.00	\$246.00	\$5.00	\$707.00	\$465.00	\$252.00	\$5.00	\$722.00
4	\$608.00	\$261.00	\$5.00	\$874.00	\$620.00	\$267.00	\$5.00	\$892.00
5	\$760.00	\$306.00	\$5.00	\$1,071.00	\$775.00	\$312.00	\$5.00	\$1,092.00
6	\$912.00	\$351.00	\$5.00	\$1,268.00	\$930.00	\$357.00	\$5.00	\$1,292.00
7	\$1,061.00	\$393.00	\$5.00	\$1,459.00	\$1,085.00	\$402.00	\$5.00	\$1,492.00
8	\$1,216.00	\$435.00	\$5.00	\$1,656.00	\$1,240.00	\$444.00	\$5.00	\$1,689.00
9	\$1,368.00	\$480.00	\$5.00	\$1,853.00	\$1,395.00	\$489.00	\$5.00	\$1,889.00
10	\$1,520.00	\$522.00	\$5.00	\$2,047.00	\$1,550.00	\$531.00	\$5.00	\$2,086.00
11	\$1,672.00	\$567.00	\$5.00	\$2,244.00	\$1,705.00	\$579.00	\$5.00	\$2,289.00
12	\$1,824.00	\$609.00	\$10.00	\$2,443.00	\$1,860.00	\$621.00	\$10.00	\$2,491.00
13	\$1,976.00	\$609.00	\$10.00	\$2,595.00	\$2,015.00	\$621.00	\$10.00	\$2,646.00
14	\$2,128.00	\$609.00	\$10.00	\$2,747.00	\$2,170.00	\$621.00	\$10.00	\$2,801.00
15	\$2,280.00	\$609.00	\$10.00	\$2,899.00	\$2,325.00	\$621.00	\$10.00	\$2,956.00
etc.								
NEBHE								
1	\$152.00	\$106.50	\$5.00	\$263.50	\$155.00	\$108.00	\$5.00	\$268.00
2	\$304.00	\$114.00	\$5.00	\$423.00	\$310.00	\$117.00	\$5.00	\$432.00
3	\$456.00	\$123.00	\$5.00	\$584.00	\$465.00	\$126.00	\$5.00	\$596.00
4	\$608.00	\$130.50	\$5.00	\$743.50	\$620.00	\$133.50	\$5.00	\$758.50
5	\$760.00	\$153.00	\$5.00	\$918.00	\$775.00	\$156.00	\$5.00	\$936.00
6	\$912.00	\$175.50	\$5.00	\$1,092.50	\$930.00	\$178.50	\$5.00	\$1,113.50
7	\$1,064.00	\$196.50	\$5.00	\$1,265.50	\$1,085.00	\$201.00	\$5.00	\$1,291.00
8	\$1,216.00	\$217.50	\$5.00	\$1,438.50	\$1,240.00	\$222.00	\$5.00	\$1,467.00
9	\$1,368.00	\$240.00	\$5.00	\$1,613.00	\$1,395.00	\$244.50	\$5.00	\$1,644.50
10	\$1,520.00	\$261.00	\$5.00	\$1,786.00	\$1,550.00	\$265.50	\$5.00	\$1,820.50
11	\$1,672.00	\$283.50	\$5.00	\$1,960.50	\$1,705.00	\$289.50	\$5.00	\$1,999.50
12	\$1,824.00	\$304.50	\$10.00	\$2,138.50	\$1,860.00	\$310.50	\$10.00	\$2,180.50
13	\$1,976.00	\$304.50	\$10.00	\$2,290.50	\$2,015.00	\$310.50	\$10.00	\$2,335.50
14	\$2,128.00	\$304.50	\$10.00	\$2,442.50	\$2,170.00	\$310.50	\$10.00	\$2,490.50
15	\$2,280.00	\$304.50	\$10.00	\$2,594.50	\$2,325.00	\$310.50	\$10.00	\$2,645.50
etc.								
Mandatory Usage Fees								
Laboratory Course Fee, per registration				\$82.00				
Studio Course Fee, per registration				\$88.00				
Clinical Program Fee-Level 1				\$281.00				
Clinical Program Fee-Level 2				\$201.00				

CONNECTICUT COMMUNITY COLLEGES

Tier II Fees

FY14 Approved and FY15 Request

	Approved FY2014 Effective Fall 2013 Semester	Proposed FY2015 Effective Fall 2014 Semester
Student Activity Fees*		
FT Student / semester	\$10.00	\$10.00
PT Student / semester	\$5.00	\$5.00
Educational Extension Fees		
Credit-free (1)	-	-
TV Course - per course**	\$7.25	\$0.00
Academic Evaluation Fee	\$15.00	\$15.00
Portfolio Assessment Fee	\$50.00	\$100.00
Proctoring Fee / test	\$0.00	\$35.00
Auxilliary Activity Fees		
Application Fee	\$20.00	\$20.00
Program Enrollment Fee (2)	\$20.00	\$20.00
Late Registration Fee	\$5.00	\$5.00
Graduation Fee	-	-
Replacement of Lost ID Card	\$1.00	\$10.00
Transcript Fee	-	-
Returned Check Fee	\$25.00	\$25.00
Late Payment Fee	\$15.00	\$15.00
Installment Plan Fee	\$25.00	\$25.00
CLEP Service Fee (3)	\$15.00	\$15.00

(1) Rate set on a per course basis depending on course offered.

(2) Not applicable if the student has paid the application fee.

(3) Authorized to a maximum amount as stated, subject to change based on CLEP fee schedule

* Naugatuck Valley CC - Student Activity Fee includes Transportation fee for FT-PT Student/Semester \$20/\$10

** TV Course Fee - removed

Charter Oak State College
FY2014 Actual Rates and FY2015 Proposed Rates

	Proposed	
	AY 2014 Rate	AY 2015 Rate
Tuition (Resident) per credit	\$258	\$263
Tuition (Nonresident) per credit	\$339	\$346
College Fee (Resident) per semester	\$180	\$184
College Fee (Nonresident) per semester	\$240	\$245
<u>Tier II Fees</u>		
Late Registration Fee per semester	\$20	\$40
Technology Fee per semester	\$0	\$50
Credit Assessment Program Review		
Nonprofit review of one Program or 10 courses and the 4 Year Review	\$2,000	\$2,200
For-Profit review of one Program or 10 courses and the 4 Year Review	\$4,146	\$4,229
Nonprofit additional review of up to 5 additional courses within 4 Years	\$0	\$475
For-Profit additional review of up to 5 additional courses within 4 Years	\$0	\$813
Credential Evaluation of License or Certification		
Matriculated students	\$294	\$300
CT non-matriculated students	\$311	\$317
Non-matriculated students, non-residents	\$420	\$504
Portfolio Assessment		
Assessment Fee for matriculated students per 3 credit course	\$273	\$320
Assessment Fee for CT non-matriculated students per 3 credit course	\$354	\$400

ITEM

Use of Reserves at Charter Oak State College

BACKGROUND

Charter Oak State College is poised to spearhead the marketing efforts of the System's Go Back to Get Ahead program, an integral part of the first phase in our strategic plan. The program has been endorsed and the Governor has proposed funding in his Fiscal Year 2015 Midterm Budget Adjustments dated February 5, 2014. The Governor's proposal has not yet been approved by legislators; however the Go Back to Get Ahead program has received relatively enthusiastic support from numerous member of the State's General Assembly.

ANALYSIS

In order for the system to attract students into the program beginning in the Fall of 2015, it is imperative that the marketing campaign begin right away. However, funding for the program will not be provided until July 1, 2015. This will necessitate a certain level of spending prior to the receipt of funds. Charter Oak has estimated total marketing expenses of approximately \$2 million, of which \$560,000 is required in Fiscal Year 2014, but is not included our Fiscal Year 2014 Operating Plan. At 6-30-13, the Unrestricted Net Position at Charter Oak State College was \$1,314,655. Although there is a risk that the General Assembly may not approve the funding for Go Back to Get Ahead, we believe that the benefit of beginning our marketing program immediately outweighs the risks.

RECOMMENDED MOTION FOR FULL BOARD

RESOLVED, that the Board of Regents approve the use of up to \$560,000 by Charter Oak State College in Fiscal Year 2014 for marketing expenses in support of the Go Back to Get Ahead program to be financed through their Unrestricted Net Position. Charter Oak State College will be reimbursed in Fiscal Year 2015, when the funding is provided for Go Back to Get Ahead. Further, Charter Oak State College must set this reimbursement aside in order to replenish the Unrestricted Net Position in Fiscal Year 2015. Remaining required marketing expenses will be included in our Fiscal Year 2015 Operating Plan.

3/6/14 Finance & Infrastructure

3/13/14 Board of Regents

ITEM

Funding Reallocation of CSUS 2020 Funding for Western Connecticut State University

BACKGROUND

The new Fine Arts Instructional Center at Western was funded through the CSUS 2020 program for construction in FY 2012 and equipment in FY 2014. Substantial completion for the entire project will occur in April, 2014, with university occupancy in July, 2014. The purchase of most equipment will occur from February 2014 through August 2014. Western would like to reallocate uncommitted and available Fine Arts Instructional Center project construction funds to another CSUS 2020 program.

ANALYSIS

The new Fine Arts Instructional Center at Western is approximately 135,000 gross square feet that consists of instructional space, faculty office space, three performance venues; a black box theater, proscenium theater and concert hall, and support spaces. Design of the project was funded from pre-CSUS 2020 bond funds. Construction funding of \$80,605,000 is funded from CSUS 2020 FY 2012 and furnishings and equipment funding of \$4,666,000 is funded from CSUS 2020 FY 2014. The Department of Construction Services indicates that of the \$80,605,000 in construction funds, construction will be completed approximately \$1,500,000 under budget.

State statute (CGS Sec. 10a-91d(c)) requires a formal approving vote of the Board of Regents (BOR) for any project cost revision within CSUS 2020. The statutes further states that project cost revision(s) equal to or greater than 5% of the total, if the project is greater than \$1 million, also require “a request by the BOR for, and enactment of, a subsequent public or special act approving” the revision.

Western is currently requesting that \$950,000 of the \$1,500,000 of unallocated and available FY 2012 construction funds be reallocated from its new Fine Arts Instructional Center to its FY 2012 Code Compliance/Infrastructure Improvement program. Pending BOR approval, this request will make available additional funding for other university capital needs at Western. This request is less than 5% of both Fine Arts Instructional Center and Code Compliance/Infrastructure Improvement program estimated costs. Only BOR approval is required. Future additional funding to the Code Compliance/Infrastructure Improvement program will require “a request by the BOR for, and enactment of, a subsequent public or special act approving” the revision.

PRESIDENT’S RECOMMENDATION

Approve Western’s reallocation of \$950,000 in CSUS 2020 funding to its FY 2012 Compliance/Infrastructure Improvement program.

RESOLUTION

concerning

CSUS 2020 FUNDING REALLOCATION
FOR
WESTERN CONNECTICUT STATE UNIVERSITY
March 13, 2014

- WHEREAS, Construction of Western's Fine Arts Instructional Center is nearing completion; and
- WHEREAS, The Department of Construction Services has made available uncommitted construction funds that can be reallocated to another project; and
- WHEREAS, Western will reallocate \$950,000 of CSUS 2020 FY 2012 Fine Arts Instructional Center funds to Western's FY 2012 Compliance/Infrastructure Improvement program; and
- WHEREAS, This CSUS 2020 program funding reallocation request is less than 5% of either project cost and only requires Board of Regents approval; therefore, be it
- RESOLVED, That Western Connecticut State University is authorized to reallocate \$950,000 of CSUS 2020 FY 2012 uncommitted and available construction funds to Western's FY 2012 Code Compliance/Infrastructure Improvement program.

A True Copy:

Erin A. Fitzgerald
Secretary

STAFF REPORT**FINANCE & INFRASTRUCTURE COMMITTEE****ITEM**

Reassignment of care, custody and control of the Gateway Community College Long Wharf Campus to Southern Connecticut State University

BACKGROUND

In November 2002, the former Board of Trustees for the Community Colleges approved the Gateway Community College Master Plan. In June, 2007, the Trustees approved the Campus Development for Gateway Community College. Both approvals initiated the planning and development of a new facility that consolidated most of the college programs from Gateway's North Haven Campus (an automotive program did not relocate) and all programs from the New Haven Long Wharf Campus to the new Church Street Campus. The Church Street Campus opened in August, 2012.

Hyde High School, part of the New Haven School System, occupied the Long Wharf Campus during the 2012-2013 academic year and currently has a Memo of Understanding with the Board of Regents to occupy the North Haven Campus through the 2013-2014 academic year. The 150,000 square foot Long Wharf site is currently vacant. Gateway Community College is in the final phase of removing all furniture and equipment from the facility and is prepared to surplus the site. Surplus of the Gateway Campus would result in total relinquishment of Board of Regents care, custody and control of the site.

One of Southern Connecticut State University's key initiatives is to become a more active and integral part of the New Haven community, focusing on expansion of student services and raising Southern's profile in and near downtown New Haven. Of significant immediate interest is Southern's Health and Human Services (HHS) program. Currently the HHS program is housed in six different buildings across Southern's campus, with a consolidation currently funded from the CSUS 2020 program. Design and construction of a new HHS facility at Southern is budgeted for FY 2015 and FY 2018 totaling \$56,235,550.

We have apprised Southern as to the availability of the Long Wharf Campus. Southern is requesting that the Board of Regents reassign care, custody and control of Long Wharf to Southern, rather than to surplus the facility entirely. Southern will conduct a program analysis of their HHS program and perform an existing facilities condition study of the Long Wharf site. They will determine the feasibility of relocating the HHS program to the Long Wharf site, including a potential reuse of the existing Long Wharf building structure. If an HHS program consolidation to Long Wharf is feasible, and funding available, Southern will request BOR approval of a Master Plan modification that will redesignate the HHS program to the Long Wharf site. If Long Wharf is not feasible, the BOR will be asked to surplus the facility. The projected annual expenditure for Southern to secure and maintain the Long Wharf Site is \$200,000 and will be funded from

STAFF REPORT**FINANCE & INFRASTRUCTURE COMMITTEE**

Southern's operating budget. Southern would assume control over the site on April 1, 2014.

PRESIDENT'S RECOMMENDATION

Reassign care, custody and control of the Long Wharf Campus from Gateway Community College to Southern Connecticut State University.

RESOLUTION

concerning

CARE, CUSTODY, & CONTROL OF THE LONG WHARF CAMPUS
FOR
GATEWAY COMMUNITY COLLEGE
&
SOUTHERN CONNECTICUT STATE UNIVERSITY
March 13, 2014

- WHEREAS, Gateway Community College at Church Street, New Haven, opened in August, 2012; and
- WHEREAS, The Gateway Community College Long Wharf Campus and most of their North Haven Campus consolidated into the Church Street Campus; and
- WHEREAS, The Gateway Community College Long Wharf Campus is currently vacant and ready to surplus; and
- WHEREAS, Southern Connecticut State University will study the feasibility of relocating their Health and Human Services program to the Long Wharf Site; and
- WHEREAS, Southern Connecticut State University has requested the reassignment of care, custody, and control of the Long Wharf site while they complete the feasibility study; therefore, be it
- RESOLVED, The Board of Regents reassigns care custody, and control of the Long Wharf Campus from Gateway Community College to Southern Connecticut State University.

A True Copy:

Erin A. Fitzgerald
Secretary

ITEM

Acceptance of a conservation restriction for two parcels of land that are under care, custody and control of the Board of Regents and are situated at Central Connecticut State University.

BACKGROUND

As part of the Connecticut Department of Transportation (CT DOT) development of Route 9 that runs through Newington and New Britain, Connecticut, terms of environmental permits were issued by the Army Corps of Engineers in 1986 (CT-NEBR-861485-R89) and the former Connecticut Department of Environmental Protection (DEP) (IW-87-214). In 1994, the CT DOT transferred to the former Board of Trustees (BOT), for Central Connecticut State University, two parcels of land that are within the terms of the Route 9 environmental permits. The environmental permits are for conservation purposes and do not allow development to either site. The land parcels are:

- Parcel A - consists of 3.51 acres that is located east of the Ella Grasso Boulevard Route 9 north bound entrance ramp, north of Ella Grasso Boulevard, and west of Fenn Road in Newington, Connecticut. Parcel A is a wooded site that is primarily designated as wetlands.
- Parcel B - consists of 6.02 acres of a 12.09 acre site located west of the Route 9 south bound entrance ramp, east of Barbour Road, and north of Ella Grasso Boulevard located in Newington and New Britain, Connecticut. The 6.02 acre portion of site is primarily designated as wetlands. The remainder of the site, 6.07 acres, is developed for track and field throwing events and is also the Charter Oak College proposed new location.

The CT DOT has recently recognized that incorrect permits and legal documents were referenced with the land parcel transfer from the CT DOT to the BOT. As a result, the Board of Regents would not be aware of the Route 9 conservation restrictions for either parcel.




The CT DOT is currently requesting the Board of Regents recognize the CT DOT filing error by recording a "Declaration of Restricted Use" on the public land records for the two land parcels or portions thereof. The Board of Regents will retain full custody and control of the parcels. Other than the ability to install future university or college signage on the Ella Grasso Boulevard or Fenn Road street frontage, the land parcels must remain in their natural state and cannot be developed.

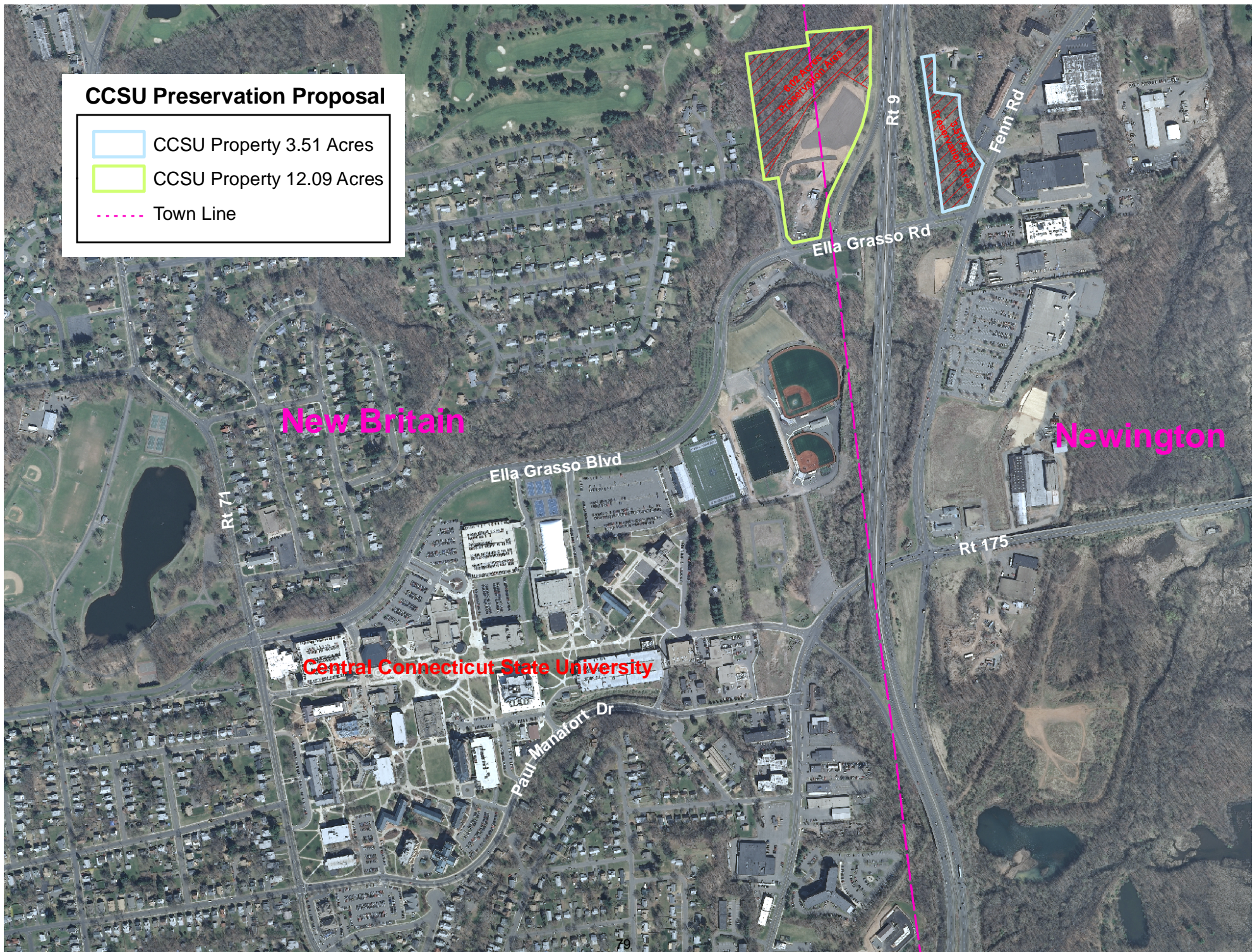
PRESIDENT'S RECOMMENDATION

Approve a conservation restriction that will be filed on the above listed land parcel A & B public land records.

3/06/14 Finance & Infrastructure Committee
3/13/14 Board of Regents

CCSU Preservation Proposal

-  CCSU Property 3.51 Acres
-  CCSU Property 12.09 Acres
-  Town Line



RESOLUTION

concerning

CONSERVATION RESTRICTION FOR TWO LAND PARCELS
AT

CENTRAL CONNECTICUT STATE UNIVERSITY

March 13, 2014

WHEREAS, Connecticut Department of Transportation (CT DOT) development of Route 9 in Newington and New Britain, Connecticut, included Army Corps of Engineers (CT-NEBR-861485-R89) and the former Connecticut Department of Environmental Protection (DEP) (IW-87-214) permits issued in 1986, and

WHEREAS, The environmental permits prohibit development of certain land parcels, and

WHEREAS, In 1994, the CT DOT transferred two land parcels, 3.51 acres located north of Ella Grasso Boulevard, and west of Fenn Road in Newington, and 12.09 acres located east of Barbour Road and north of Ella Grasso Boulevard located in Newington and New Britain, to the former Board of Trustees (BOT), and

WHEREAS, Both land parcels contain wetlands across major site areas, and

WHEREAS, The CT DOT referenced incorrect permits and legal documents as part of the two parcel land transfer from the CT DOT to the BOT, and

WHEREAS, The CT DOT requested that the Board of Regents record on the public land records a “Declaration of Restricted Use” for the 3.51 acre site and 6.02 acres of the 12.09 acre site, and

RESOLVED, That the Board of Regents for the Connecticut State Colleges and Universities approves the recording a “Declaration of Restricted Use” on the public land records for the two land parcels, or portions thereof, listed above.

A True Copy:

Erin A. Fitzgerald
Secretary