



Board of Regents

AGENDA (UPDATED 2-9-2022)

Finance & Infrastructure Committee

Thursday, February 10, 2022 @10:00 a.m.

Conducted Via Remote Participation

Meeting will stream live at: https://youtu.be/NM7VOABg2_k

1. **Call to Order and Declaration of Quorum**
2. **Approval of Previous Finance Meeting Minutes – December 8, 2021** Page 1
3. **Action Items**
 - a. Establishment of Community College Tuition and Fees Page 4
 - b. Acceptance of Gift - Manchester Community College Page 12
4. **Informational Items**
 - a. FY22 Mid-Year Projections – Budget Update Page 15
 - b. Legislative Budget Request
 - c. CSUS 2020 Program Report Page 66
 - d. Naming Opportunity – Gateway Community College Page 72

Finance & Infrastructure Committee members

Richard J. Balducci, Chair

Felice Gray-Kemp

David R. Jimenez

JoAnn Ryan

Ari Santiago

**BOARD OF REGENTS FOR HIGHER EDUCATION
CT STATE COLLEGES AND UNIVERSITIES (CSCU)
Minutes of Finance & Infrastructure Meeting
Wednesday, December 8, 2021
Conducted Via Remote Participation**

REGENTS - PARTICIPATING (Y = yes / N = no)	
Richard J. Balducci, Chair	Y
Felice Gray-Kemp	N
David R. Jimenez	Y
JoAnn Ryan	Y
Ari Santiago (arrived at 10:07)	Y
*Julia Noriega, SAC Chair	N
*Brandon Iovene, SAC Vice Chair	N
*Dr. David Blitz, FAC Vice Chair	Y
*ex-officio, non-voting member	

CSCU STAFF:

Ben Barnes, Chief Financial Officer
Keith Epstein, VP of Facilities, Real Estate, & Infrastructure Planning
Pam Heleen, Asst. Secretary of the Board of Regents (recorder)

CALL TO ORDER

Chair Balducci called the meeting to order at 10:02 a.m. Following roll call, Chair Balducci declared a quorum present.

APPROVAL OF PREVIOUS MEETING MINUTES

On motion of Regent Jimenez, seconded by Regent Ryan, the minutes of the October 13, 2021 Finance and Infrastructure Committee meeting were unanimously approved as submitted.

Professor Blitz asked for additional details concerning the implications of the new funding formula. Ben Barnes indicated that he would provide a written response to Professor Blitz and the Finance Committee.

ACTION ITEMS

Adoption of CSCU Naming Policy

Pam Heleen presented the item and summarized the staff report:

- This “new” CSCU System policy reflects the concerns and issues raised by the Naming Policy Review Workgroup which last met in October 2019 and replaces Community College Policy 4.7.2 Facilities - Naming of Buildings on College Campuses (dated September 18, 2006) and University Resolution 09-38 Policy - Trustee Recognition and the Naming of Facilities and Programs (dated April 8, 2009).
- Procedural aspects/language no longer appears in the policy. The resolution charges the Universities and Charter Oak State College to establish a consistent implementation procedure for the policy and similarly charges the 12 community colleges (and ultimately the Connecticut State Community College) to establish their consistent implementation procedure.

- The new policy no longer includes a single specific formula (i.e., 10% of construction or remodel costs) to be used as the minimum amount of dollars required for facility-related naming opportunities. This provides each university and college with the ability to determine, based on their fundraising goals and priorities, what constitutes the substantial and significant donation required to warrant a facility-related naming opportunity.
- The policy has also been significantly strengthened with specific language added providing the BOR with the authority to revoke the name of any facility or academic program if the benefactor for whom the facility or academic program was named engages in conduct which at the sole discretion of the BOR is deemed to be detrimental and that continued association between the individual or entity and CSCU would be the contrary to the best interests of CSCU.

Chair Balducci requested the following friendly amendments to the policy:

- *In cases where there may be some question regarding the need for Board approval, the System President will recommend (not determine) whether the proposed naming opportunity requires approval.*
- *Initial guidelines for what constitute substantial and significant donations must be submitted for approval 90 days (not 30 days) after the adoption of this policy by the BOR.*
- *The sentence "This procedure must be in place by March 12, 2022." should be duplicated in the paragraph explaining community college implementation procedures.*

On a motion by Regent Jimenez and a second by Regent Ryan, the resolution to adopt the friendly amendments was carried unanimously.

On a motion by Regent Jimenez and a second by Regent Santiago, the resolution was carried by unanimous voice vote for full Board consideration.

Reporting of Gifts - Paintings - Naugatuck Valley Community College

Keith Epstein provided introductory comments concerning the three Cleve Gray paintings to be donated to Naugatuck Valley Community College.

On a motion by Chair Balducci and a second by Regent Ryan, the resolution was carried by unanimous voice vote for full Board consideration.

Reporting of Gifts - Vehicle - Gateway Community College

Keith Epstein provided introductory comments concerning the 2019 Chevrolet Silverado pickup truck donated by Dave McDermott Chevrolet, Inc., for laboratory and experiential instruction in the Gateway Community college's Automotive Technology Program.

On a motion by Chair Balducci and a second by Regent Jimenez, the resolution was carried by unanimous voice vote for full Board consideration.

INFORMATIONAL ITEMS

- CT State Community College - Financial Policies

Ben Barnes provided an explanation of one of the required activities of the merger from 12 community colleges to CT State Community College. An introduction was provided to the process of reviewing all existing community college policies ensuring that financial policies conform to the new organizational structure. This is an expectation of NECHE.

A general description of the policy and an index of the policies that are under review was provided in the committee packet. Three things are happening during the review:

- Eliminating obsolete references (i.e., Chancellor → System President)
- Removing detailed and/or obsolete procedures
- Recommending substantive changes which will go to the Board through the Finance Committee

It is hoped that the 2011 Community College Policy and Procedure Manual that currently exists will be completely overhauled and replaced by a new CT State Community College Policy Manual.

Sections of the current manual were provided for discussion with an initial disposition of each policy. Revised policies will be brought to this committee in early 2022. A substantive change example of a re-drafted policy was provided.

Regent Ryan asked who on each campus works on policies - an individual or a team recommended by the Campus CEO? Ben Barnes noted that he has been considering how to pull a group of people together to work on this project. He has organized the activity but will need to put together a committee (from the Directors of Finance and CEOs at the individual campus) to author individual sections and review/comment on revisions.

Prof. Blitz commented on the reference to the "President" throughout the revised policy and the multitude of jobs that have "President" in their title. This is a cause for confusion and should be spelled out explicitly in policies. Ben Barnes agreed and is in discussion with General Counsel Ernestine Weaver for clarification of authority and uniform language. Prof. Blitz also suggested an explicit listing of each executive position and their level of authority. Ben Barnes and Chair Balducci agreed; Ben Barnes made a note for follow-up.

Ben Barnes clarified for Chair Balducci that the policies related to calculation of reserves will reflect our current practices; current practices will not be changed.

ADJOURNMENT

On a motion by Regent Santiago, seconded by Regent Ryan, the meeting adjourned at 10:41.

RESOLUTION

Concerning

COMMUNITY COLLEGE FY2023 TUITION, FEES AND FINANCIAL AID SET-ASIDE

February 24, 2022

- WHEREAS, The Board of Regents for Higher Education (“BOR”) pursuant to Connecticut General Statute section 10a-6(a)(3) establishes tuition and fee policies for the institutions that comprise the Connecticut State Colleges & Universities (“CSCU”); and
- WHEREAS, The BOR in accord with Connecticut General Statute section 10a-77(a), shall fix fees for tuition at the regional community colleges and shall fix fees for such other purposes as the Board deems necessary at the regional community colleges; and
- WHEREAS, The BOR in Board Resolution 2015-035 committed to maintaining the Colleges’ financial aid set-aside at a minimum of 15%; and
- WHEREAS, CSCU has been successful in achieving savings in the community colleges through attrition of non-academic positions based on the Students First plan but still faces daunting budgetary shortfalls because of the expiration of federal assistance under the Higher Education Emergency Grant program; and
- WHEREAS, CSCU remains committed to access and affordability, and is reflecting that commitment with the launch of Pledge to Advance Connecticut (“PACT”), Students First, and Guided Pathways, all of which are anticipated to grow enrollment across the system while improving outcomes for students, and
- WHEREAS, The proposals for tuition and fees as presented were developed through discussions among stakeholders, including campus leaders, who arrived at the consensus that CSCU is best served by providing an inflationary increase to tuition and mandatory fees at our institutions while also increasing the financial aid set-aside percentage, therefore be it
- RESOLVED, That the FY2023 rates reflected on the attached report and schedules are effective at each community college, and be it further
- RESOLVED, That for FY 2022-23, the Colleges shall set aside 17% of tuition for financial aid, and that increased funding shall be directed by the Vice President of Enrollment Management to address unmet financial need and foster enrollment growth, and be it further
- RESOLVED, That the President of CSCU in facilitating Board-approved policies, may make limited and necessary adjustments to tuition and fees to conform with these

policies, provided that the adjustments shall not materially increase the combined cost of tuition and fees as established by the BOR, so as to not increase costs to students, and that said adjustments will be promptly communicated to the Finance and Infrastructure Committee of the Board for their review, and be it further

RESOLVED, That said rate adjustments may be reconsidered by the BOR should circumstances warrant.

A True Copy:

Dr. Alice Pritchard, Secretary
Board of Regents for Higher Education

ITEM

Fiscal Year 2023 CCC Tuition and Fees

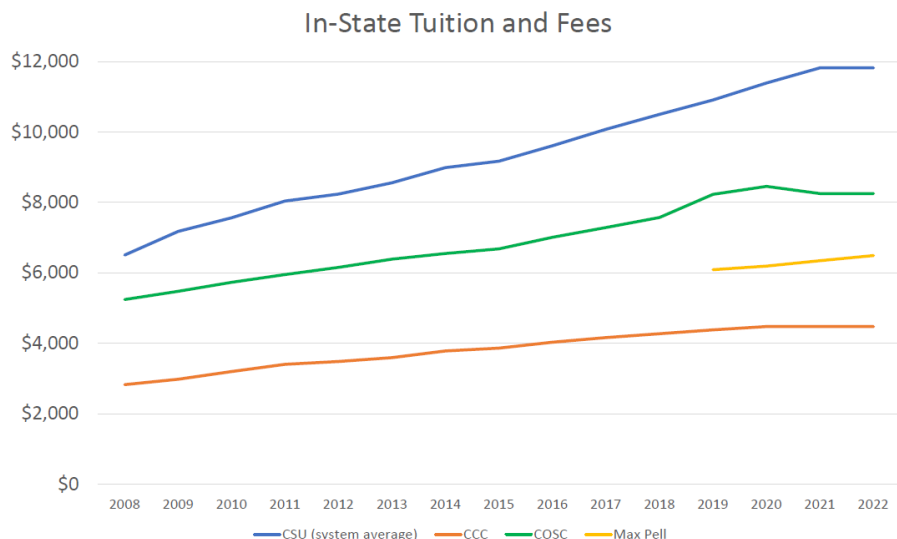
For the Community Colleges only, staff recommends setting tuition and fees at \$266 per credit and \$4,700 for full-time annual tuition and general fees. This represents an increase of \$12 per credit, and \$224 per year. The recommendation includes an increase in the “set-aside” funds for financial aid from the BOR-policy minimum of 15% to 17%. This recommendation is supported by leadership of CT state and individual campus and regional leaders who have participated in several discussions about the finances of the system, the level of affordability currently achieved in the system, financial aid levels and distribution, and national tuition comparisons. This recommendation is aligned with financial projections that have been prepared to support our application with NECHE.

A separate item covering tuition and fees at the Universities and Charter Oak State College will be brought before the Board of Regents during the next cycle in March 2022. These items are being presented separately because the Universities are undertaking a more comprehensive review of affordability and enrollment management strategy that is underway and will not conclude until the end of February. Earlier action on tuition and fees for the Colleges allows them to focus sooner on enrollment and budget planning for Fall 2023.

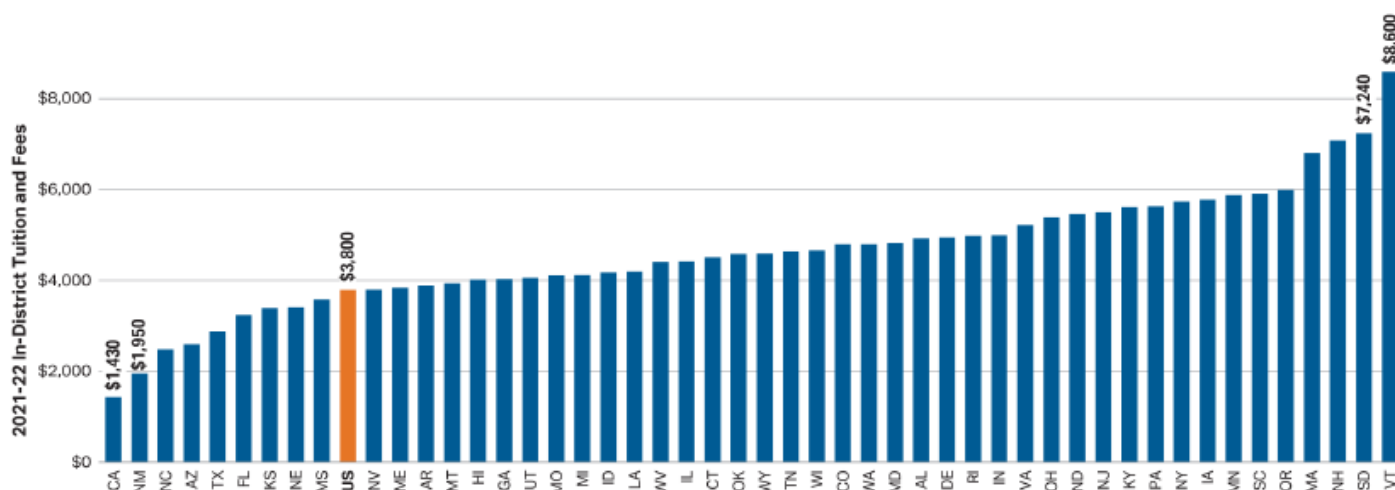
Affordability

The proposed \$224 per year increase that is proposed will maintain affordability for our students in the following ways:

- The current maximum Pell award is \$6,495, up \$400 since 2018-19 and still sufficient to support full-time tuition and fees plus funds for books and the cost of attendance.
- Community College tuition and fees have been flat for three years (see chart.)



- 71% of aid-seeking students pay nothing for tuition and fees because of Pact, Pell, Roberta Willis or some combination of grants. An additional 11% have a portion covered, based on need. PACT alone accounts for nearly 25% of our current FTE enrollment.
- The recommended increase in set-aside funds for institutional financial aid will increase those funds by an estimated \$2.5 million to \$15.8 million, providing significant resources to mitigate the impact for students who would not have the increase covered by existing financial aid. This change is discussed further below.
- Connecticut remains affordable compared to public community colleges in other states, and will continue to compare favorably with Rhode Island, New York, Massachusetts, and New Jersey. See chart below from the College Board.



Budget Context

The Community Colleges continue to face enrollment declines, operations limited by pandemic conditions, and long-standing financial pressure. These are exacerbated for FY 23 by the expiration of Higher Education Emergency Relief payments from the federal government and by the anticipated resolution of state employee collective bargaining. At current tuition rates, and assuming no change in enrollment or expenses other than collective bargaining increases, the Colleges will face a collective shortfall in FY 2023 of \$61 million. This shortfall is described in detail in the table Community Colleges: Impact of Recommended Tuition, Fee and Set-Aside Levels, below.

To fully cover such a shortfall would require tuition rates to grow by nearly 50%, which would result in significant hardship for students and would likely trigger further drops in enrollment and is NOT recommended. Instead, this recommendation assumes that tuition can only address a portion of our shortfall, and that the colleges will also need to identify additional state revenue, control expenses, grow enrollment, and utilize reserves.

Change in Set-aside

In 2015, the Board passed a resolution that reaffirmed their commitment to tuition set-aside funding for financial aid at the Connecticut Community Colleges and State Universities (BR15-035). The 2015 resolution required our institutions to set aside a minimum of 15% of net tuition revenue, defined as gross tuitions, less waivers, contra-revenue, and refunds. This resolution does not replace that ongoing commitment, but rather commits to expanding the set-aside to 17% for FY 2023 to provide additional funding opportunities to eligible students.

While our colleges have enjoyed the fruits of state-appropriated funding toward our Pledge to Advance Connecticut (PACT) program and the Roberta Willis Scholarship Program, we still find that these two funds do not provide eligibility for certain populations either singly or in combination. For example, transfer students and students who did not graduate from a Connecticut High School are ineligible for PACT. Students with a previous baccalaureate degree are not eligible for PACT, the Roberta Willis Scholarship Program, or Pell Grants. Students with an undocumented or DACA status are ineligible for PACT, the Roberta Willis Scholarship Program, and all federal student aid.

In general, students who fit into these populations and have financial need as defined at the federal level are only eligible for institutional aid derived from the tuition set-aside program at our community colleges. When those set-aside funds are exhausted the options become cash payments or federal/private loan options, if eligible. Or worse, the student does not attend. Additional targets for expanded funding could also include setting aside a percentage to supplement term-to-term retention goals for students with relatively nominal unpaid balances and remaining financial need.

Recommendation

Staff recommends adoption of the attached resolution implementing the attached Proposed Tuition and Fee Schedules for the Connecticut Community Colleges.

Community Colleges

Estimated Impact of Recommended Tuition, Fee and Set-Aside levels on FY 23 Budget Gap

		FY23 Projected -- assumes flat enrollment and expenses	
	FY22 Projected Budget (Includes SEBAC estimate)	Current Rate: \$254/credit \$4476 FT 15% set aside	Recommendation: \$266/credit \$4700 FT 17% set aside
Revenue			
State Appropriations	160,735,819	166,206,178	166,206,178
GF Fringe	151,023,538	155,681,098	155,681,098
OF Fringe paid by State	37,532,961	38,365,000	38,365,000
Additional Funds(Dev Edu & OBF)	8,564,677	8,564,677	8,564,677
ARPA Funds	4,866,345	2,433,173	2,433,173
HEERF Funds	40,212,062	-	-
Tuition (FT & PT)	93,716,321	93,716,321	98,402,137
Fees	48,004,928	48,004,928	50,405,174
Other Revenue	3,039,063	3,039,063	3,039,063
Contra Revenue	(1,892,743)	(1,892,743)	(1,987,380)
Total Revenue	545,802,971	514,117,695	521,109,120
Expenditures			
Personnel Services	271,393,028	278,084,627	278,084,627
Fringe paid by State	188,556,499	194,046,098	194,046,098
OF Fringe Benefits	11,561,289	12,046,444	12,046,444
Inst. Financial Aid	14,260,302	13,272,763	15,794,588
Waivers	3,338,490	3,338,490	3,505,415
Other Expenses	74,456,110	74,456,110	74,456,110
Transfers In/Out HEERF and ARPA Funding	(1,872,380)	-	-
Total Expenditures	561,693,337	575,244,532	577,933,282
Shortfall, pre SEBAC	(3,000,424)	(44,198,460)	(39,895,784)
Anticipated SEBAC impact	(12,889,942)	(16,928,378)	(16,928,378)
Net Change/Funding Gap	(15,890,366)	(61,126,838)	(56,824,162)

Note: These projections include preliminary estimates of the full cost of SEBAC agreement as expense, and assume state funding of General Fund portion of those costs. In particular, this assumes state assumption of \$27.5 m and \$36.2 m in FY 22 and 23, respectively, for the general fund portion of salary and fringe benefit increases resulting from a statewide wage agreement.

02/10/22 Finance and Infrastructure Committee
02/24/22 Board of Regents

CONNECTICUT COMMUNITY COLLEGES
FY2022-23 Tuition, General Fees and Mandatory Usage Fees

ATTACHMENT A

Semester Hours	FY2022 Approved (effective Fall 2021)			FY2023 Proposed (effective Fall 2022)		
	Tuition	College Services Fee	Total	Tuition	College Services Fee	Total
In-state						
1	\$166.00	\$88.00	\$254.00	\$174.00	\$92.00	\$266.00
2	\$332.00	\$95.00	\$427.00	\$349.00	\$100.00	\$449.00
3	\$498.00	\$101.00	\$599.00	\$523.00	\$106.00	\$629.00
4	\$664.00	\$106.00	\$770.00	\$697.00	\$111.00	\$808.00
5	\$830.00	\$125.00	\$955.00	\$872.00	\$131.00	\$1,003.00
6	\$996.00	\$142.00	\$1,138.00	\$1,046.00	\$149.00	\$1,195.00
7	\$1,162.00	\$160.00	\$1,322.00	\$1,220.00	\$168.00	\$1,388.00
8	\$1,328.00	\$175.00	\$1,503.00	\$1,394.00	\$184.00	\$1,578.00
9	\$1,494.00	\$194.00	\$1,688.00	\$1,569.00	\$204.00	\$1,773.00
10	\$1,660.00	\$209.00	\$1,869.00	\$1,743.00	\$219.00	\$1,962.00
11	\$1,826.00	\$227.00	\$2,053.00	\$1,917.00	\$238.00	\$2,155.00
12 or more**	\$1,992.00	\$246.00	\$2,238.00	\$2,092.00	\$258.00	\$2,350.00
Annual Full-time	\$3,984.00	\$492.00	\$4,476.00	\$4,184.00	\$516.00	\$4,700.00
Out-of-State *						
1	\$498.00	\$264.00	\$762.00	\$523.00	\$277.00	\$800.00
2	\$996.00	\$285.00	\$1,281.00	\$1,046.00	\$299.00	\$1,345.00
3	\$1,494.00	\$303.00	\$1,797.00	\$1,569.00	\$318.00	\$1,887.00
4	\$1,992.00	\$318.00	\$2,310.00	\$2,092.00	\$334.00	\$2,426.00
5	\$2,490.00	\$375.00	\$2,865.00	\$2,615.00	\$394.00	\$3,009.00
6	\$2,988.00	\$426.00	\$3,414.00	\$3,137.00	\$447.00	\$3,584.00
7	\$3,486.00	\$480.00	\$3,966.00	\$3,660.00	\$504.00	\$4,164.00
8	\$3,984.00	\$525.00	\$4,509.00	\$4,183.00	\$551.00	\$4,734.00
9	\$4,482.00	\$582.00	\$5,064.00	\$4,706.00	\$611.00	\$5,317.00
10	\$4,980.00	\$627.00	\$5,607.00	\$5,229.00	\$658.00	\$5,887.00
11	\$5,478.00	\$681.00	\$6,159.00	\$5,752.00	\$715.00	\$6,467.00
12 or more**	\$5,976.00	\$738.00	\$6,714.00	\$6,275.00	\$775.00	\$7,050.00
Annual Full-time	\$11,952.00	\$1,476.00	\$13,428.00	\$12,550.00	\$1,550.00	\$14,100.00
NEBHE *						
1	\$249.00	\$132.00	\$381.00	\$261.00	\$139.00	\$400.00
2	\$498.00	\$142.50	\$640.50	\$523.00	\$150.00	\$673.00
3	\$747.00	\$151.50	\$898.50	\$784.00	\$159.00	\$943.00
4	\$996.00	\$159.00	\$1,155.00	\$1,046.00	\$167.00	\$1,213.00
5	\$1,245.00	\$187.50	\$1,432.50	\$1,307.00	\$197.00	\$1,504.00
6	\$1,494.00	\$213.00	\$1,707.00	\$1,569.00	\$224.00	\$1,793.00
7	\$1,743.00	\$240.00	\$1,983.00	\$1,830.00	\$252.00	\$2,082.00
8	\$1,992.00	\$262.50	\$2,254.50	\$2,092.00	\$276.00	\$2,368.00
9	\$2,241.00	\$291.00	\$2,532.00	\$2,353.00	\$306.00	\$2,659.00
10	\$2,490.00	\$313.50	\$2,803.50	\$2,615.00	\$329.00	\$2,944.00
11	\$2,739.00	\$340.50	\$3,079.50	\$2,876.00	\$358.00	\$3,234.00
12 or more**	\$2,988.00	\$369.00	\$3,357.00	\$3,137.00	\$387.00	\$3,524.00
Annual Full-time	\$5,976.00	\$738.00	\$6,714.00	\$6,274.00	\$774.00	\$7,048.00

* In-state tuition and fees for neighboring States (Massachusetts, Rhode Island and New York) at the following Colleges:

Asnuntuck CC, Quinebaug Valley CC, Three Rivers CC, Norwalk CC, Northwestern CC, Housatonic CC, and Naugatuck Valley CC-Danbury Campus

**Excess Credits Tuition Charge - An additional flat tuition charge of \$100 per semester shall apply when total registered credits exceed 17 for the semester.

Mandatory Usage Fees	FY22 Approved		FY23 Proposed	
		Max per Term		Max per Term
Clinical Program Fee-Level 1*	\$487.00	-	\$487.00	-
Clinical Program Fee-Level 2*	\$359.00	-	\$359.00	-
Advanced Manufacturing Lab Fee (per course) *** (3)	120.00	-	120.00	-
Supplemental Course Fee Level 1 **	\$102.50	\$410.00	\$102.50	\$410.00
Supplemental Course Fee Level 2 ** (2)	\$205.00		\$205.00	
Material Fee *** (1)	\$51.00	\$102.00	\$51.00	\$102.00

* Per semester; not assess Material or Supplemental Course Fee

** Per course; level determined by additional contact hours

Level 1 = 1 to 1.5 contact hours greater than credit hours

Level 2 = 2 or more contact hours greater than credit hours

*** Per course, where applicable

(1) Material Fee excludes Advanced Manufacturing and Nursing courses which have different material assessments.

(2) Supplemental Course Fee Level 2 is maximum per course and maximum per Semester to \$410.

(3) Advanced Manufacturing Program Fee with a per lab class fee of \$120. No max - # labs per semester can vary greatly.

CONNECTICUT COMMUNITY COLLEGES
FY2022-23 Extension Fees

Semester Hours	FY2022 Proposed (effective Fall 2021)			FY2023 Proposed (effective Fall 2022)		
	Extension Fee	College Services Fee	Total	Extension Fee	College Services Fee	Total
In-State						
1	\$180.00	\$88.00	\$268.00	\$189.00	\$92.00	\$281.00
2	\$360.00	\$95.00	\$455.00	\$378.00	\$100.00	\$478.00
3	\$540.00	\$101.00	\$641.00	\$567.00	\$106.00	\$673.00
4	\$720.00	\$106.00	\$826.00	\$756.00	\$111.00	\$867.00
5	\$900.00	\$125.00	\$1,025.00	\$945.00	\$131.00	\$1,076.00
6	\$1,080.00	\$142.00	\$1,222.00	\$1,134.00	\$149.00	\$1,283.00
7	\$1,260.00	\$160.00	\$1,420.00	\$1,323.00	\$168.00	\$1,491.00
8	\$1,440.00	\$175.00	\$1,615.00	\$1,512.00	\$184.00	\$1,696.00
9	\$1,620.00	\$194.00	\$1,814.00	\$1,701.00	\$204.00	\$1,905.00
10	\$1,800.00	\$209.00	\$2,009.00	\$1,890.00	\$219.00	\$2,109.00
11	\$1,980.00	\$227.00	\$2,207.00	\$2,079.00	\$238.00	\$2,317.00
12	\$2,160.00	\$246.00	\$2,406.00	\$2,268.00	\$258.00	\$2,526.00
13	\$2,340.00	\$246.00	\$2,586.00	\$2,457.00	\$258.00	\$2,715.00
14	\$2,520.00	\$246.00	\$2,766.00	\$2,646.00	\$258.00	\$2,904.00
15	\$2,700.00	\$246.00	\$2,946.00	\$2,835.00	\$258.00	\$3,093.00
etc.						
Out-of-State *						
1	\$180.00	\$264.00	\$444.00	\$189.00	\$277.00	\$466.00
2	\$360.00	\$285.00	\$645.00	\$378.00	\$299.00	\$677.00
3	\$540.00	\$303.00	\$843.00	\$567.00	\$318.00	\$885.00
4	\$720.00	\$318.00	\$1,038.00	\$756.00	\$334.00	\$1,090.00
5	\$900.00	\$375.00	\$1,275.00	\$945.00	\$394.00	\$1,339.00
6	\$1,080.00	\$426.00	\$1,506.00	\$1,134.00	\$447.00	\$1,581.00
7	\$1,260.00	\$480.00	\$1,740.00	\$1,323.00	\$504.00	\$1,827.00
8	\$1,440.00	\$525.00	\$1,965.00	\$1,512.00	\$551.00	\$2,063.00
9	\$1,620.00	\$582.00	\$2,202.00	\$1,701.00	\$611.00	\$2,312.00
10	\$1,800.00	\$627.00	\$2,427.00	\$1,890.00	\$658.00	\$2,548.00
11	\$1,980.00	\$681.00	\$2,661.00	\$2,079.00	\$715.00	\$2,794.00
12	\$2,160.00	\$738.00	\$2,898.00	\$2,268.00	\$775.00	\$3,043.00
13	\$2,340.00	\$738.00	\$3,078.00	\$2,457.00	\$775.00	\$3,232.00
14	\$2,520.00	\$738.00	\$3,258.00	\$2,646.00	\$775.00	\$3,421.00
15	\$2,700.00	\$738.00	\$3,438.00	\$2,835.00	\$775.00	\$3,610.00
etc.						
NEBHE *						
1	\$180.00	\$132.00	\$312.00	\$189.00	\$139.00	\$328.00
2	\$360.00	\$142.50	\$502.50	\$378.00	\$150.00	\$528.00
3	\$540.00	\$151.50	\$691.50	\$567.00	\$159.00	\$726.00
4	\$720.00	\$159.00	\$879.00	\$756.00	\$167.00	\$923.00
5	\$900.00	\$187.50	\$1,087.50	\$945.00	\$197.00	\$1,142.00
6	\$1,080.00	\$213.00	\$1,293.00	\$1,134.00	\$224.00	\$1,358.00
7	\$1,260.00	\$240.00	\$1,500.00	\$1,323.00	\$252.00	\$1,575.00
8	\$1,440.00	\$262.50	\$1,702.50	\$1,512.00	\$276.00	\$1,788.00
9	\$1,620.00	\$291.00	\$1,911.00	\$1,701.00	\$306.00	\$2,007.00
10	\$1,800.00	\$313.50	\$2,113.50	\$1,890.00	\$329.00	\$2,219.00
11	\$1,980.00	\$340.50	\$2,320.50	\$2,079.00	\$358.00	\$2,437.00
12	\$2,160.00	\$369.00	\$2,529.00	\$2,268.00	\$387.00	\$2,655.00
13	\$2,340.00	\$369.00	\$2,709.00	\$2,457.00	\$387.00	\$2,844.00
14	\$2,520.00	\$369.00	\$2,889.00	\$2,646.00	\$387.00	\$3,033.00
15	\$2,700.00	\$369.00	\$3,069.00	\$2,835.00	\$387.00	\$3,222.00
etc.						

* In-state tuition and fees for neighboring States (Massachusetts, Rhode Island and New York) at the following Colleges:
 Asnuntuck CC, Quinebaug Valley CC, Three Rivers CC, Norwalk CC, Northwestern CC, Housatonic CC, and Naugatuck Valley CC-Danbury Campus

Mandatory Usage Fees	FY22 Proposed		FY23 Proposed	
		Max per Term		Max per Term
Clinical Program Fee-Level 1*	\$487.00	-	\$487.00	-
Clinical Program Fee-Level 2*	\$359.00	-	\$359.00	-
Advanced Manufacturing Lab Fee (per	120.00	-	120.00	-
Supplemental Course Fee Level 1 **	\$102.50	\$410.00	\$102.50	\$410.00
Supplemental Course Fee Level 2 ** (\$205.00		\$205.00	
Material Fee *** (1)	\$51.00	\$102.00	\$51.00	\$102.00

* Per semester; not assess Material or Supplemental Course Fee

** Per course; level determined by additional contact hours

Level 1 = 1 to 1.5 contact hours greater than credit hours

Level 2 = 2 or more contact hours greater than credit hours

*** Per course, where applicable

(1) Material Fee excludes Advanced Manufacturing and Nursing courses which have different material assessments.

(2) Supplemental Course Fee Level 2 is maximum per course and maximum per Semester to \$410.

(3) Advanced Manufacturing Program Fee with a per lab class fee of \$120. No max - # labs per semester can vary greatly.

CONNECTICUT COMMUNITY COLLEGES
FY2022-23 Student Activity and Transportation Fees2
Per Semester

College	FY2022 Proposed		FY2023 Proposed	
	Full-Time	Part-Time	Full-Time	Part-Time
Asnuntuck	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Capital	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Gateway	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Housatonic	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Manchester	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Middlesex	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Naugatuck Valley	\$ 20.00	\$ 15.00	\$ 20.00	\$ 15.00
Northwestern	\$ 20.00	\$ 15.00	\$ 20.00	\$ 15.00
Norwalk	\$ 15.00	\$ 10.00	\$ 20.00	\$ 10.00
Quinebaug	\$ 15.00	\$ 10.00	\$ 20.00	\$ 10.00
Three Rivers	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Tunxis	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
	\$ 230.00	\$ 130.00	\$ 240.00	\$ 130.00
Transportation Fee (U_PASS Per Semester) (1-3)	\$ 40.00	\$ 40.00	\$ 40.00	\$ 40.00

Notes:

- (1) Transportation Fee applies to all students at Colleges except Naugatuck Valley CC and Quinebaug Valley CC.
- (2) Beginning with Fall 2019, CSCU may add additional non-credit cohorts with advance notice to DOT.
- (3) Some exclusions apply

CONNECTICUT COMMUNITY COLLEGES

FY2022-23 Tier II Fees

	Effective Fall 2021 Proposed <u>FY2022</u>	Effective Fall 2022 Proposed <u>FY2023</u>
Educational Extension Fees		
Academic Evaluation Fee	\$15.00	\$15.00
Portfolio Assessment Fee	\$100.00	\$100.00
(1) Proctoring fee per test	\$15/\$35	\$15/\$35
(2) CT-CCNP Student Assessment Fee	\$82 / \$262	\$82 / \$262
(3) Nursing Media Fee	\$247.75	\$247.75
Auxiliary Activity Fees		
(4) Application Fee	\$0.00	\$0.00
(4) Program Enrollment Fee	\$0.00	\$0.00
Late Registration Fee	\$5.00	\$5.00
Replacement of Lost ID Card	\$10.00	\$10.00
(5) Replacement of Lost Parking Access Card Fee	\$15.00	\$15.00
Returned Check Fee	\$25.00	\$25.00
Late Payment Fee	\$15.00	\$15.00
(7) Late Drop Fee (per course)	\$50.00	\$50.00
Installment Plan Fee	\$25.00	\$25.00
(6) CLEP Service Fee (6)	\$15.00	\$15.00

Notes:

- (1) Proctoring fee of \$15 for CCC students and \$35 for non-CCC students
- (2) Connecticut Community College Nursing Program (CT-CCNP) Student Assessment and NCLEX-RN Preparation Fee; \$82.00 per student per semester for semesters 1-3; \$262.00 per student in semester 4. The higher fee in the final semester accounts
- (3) Nursing Media Fee of \$247.75 per semester represents 25% of total cost of the publisher resources is collected from students when they register for each of the four semesters of the nursing program. Based on strategic partnership with Pearson Education, Inc. and Follett, Inc., this "installment plan" will allow CCC nursing students to receive materials, including books and digital content at the
- (4) Beginning with Fall 2019, Application Fee and Program Enrollment Fee have been eliminated.
- (5) Capital Community College replacement of Lost Parking Access Card Fee
- (6) Authorized to a maximum amount as stated, subject to change based on CLEP fee schedule

RESOLUTION

Concerning

ACCEPTANCE OF GIFTS MANCHESTER COMMUNITY COLLEGE – ARTWORK DONATION February 24, 2022

- WHEREAS, Manchester Community College is the recipient of a donation consisting of thirteen oil portrait paintings and one sculpture completed by Jack Lardis; and
- WHEREAS, The donor of this generous donation is the artist, Jack Lardis;
- WHEREAS, This donation is to support Manchester's educational mission, enhance the aesthetic character of the College and advance the campus and public understanding of art; and
- WHEREAS, Display and exhibition of the artwork is at Manchester's discretion but will include hallway and office installations; and
- WHEREAS, When displayed, the artwork will be labeled recognizing the Donor/Artist; and
- WHEREAS, Recognition of the Donor/Artist's generosity will include an acknowledgement letter from the College CEO and an invitation to any art show where the work will be displayed; and
- RESOLVED, The Board of Regents accepts and acknowledges with appreciation the following gifts from Jack Lardis:

Title and Estimated Value of the Thirteen Portraits and One Sculpture:

James Earl Jones	\$3,500
Colin Powell	\$3,500
Internal Kitt #2	\$3,500
Nick #7	\$3,500
SP-415	\$2,500
SP-415 Revisited	\$3,500
Shirley 11	\$3,500
Preacher	\$2,500
Barbera Sher	\$3,500
George: MS	\$3,500
Trilogy #3	\$3,500

Eternal Triangle #3	\$3,500
Scott #2	\$3,500
Three Generations	\$4,500

Current estimated value of the fourteen pieces of artwork: \$48,000 (total)

A True Copy:

Alice Pritchard
Secretary of the Board of Regents

**Reporting of Gifts (Other Than Money or Securities)
Connecticut General Statutes – Sec. 10a-150
Form B**

Date: January 4, 2022

To: Keith Epstein, Vice President, Facilities Estate & Infrastructure Planning

CC: Dr. Alice Pritchard, Chief of Staff, CSCU
Ben Barnes, Chief Financial Officer, CSCU
Pam Helen, Associate Director of Board Affairs

From: Rob Steinmetz, Capital-East Regional President, CSCU

Nature of Gift:

Artwork

Description:

Thirteen Portraits and One Sculpture

Current Market Value:

\$48,000 (total)

Date Received:

delivery date will be set upon approval

Donor:

Jack Lardis

Purpose of nature of Gift:


Art donation advances the educational mission of the College, enhances the aesthetic character of the College, and advances the campus and public understanding of art.

Was the purpose specified by the donor? X Yes No

Instructions or additional information:

See donation agreement

Signature:



Date: 1/6/2022

As Equal Opportunity Employer

www.manchestercc.edu

INFORMATION ITEM**FY21 Actual Results**

With unprecedented challenges, fiscal year 2021 ended with a positive net change to our Institutions' financial positions. State appropriations, tuition and fee revenue and Higher Education Emergency Relief funding (HEERF) received from the federal government are the main sources of funding for our institutions. The degree to which CSCU institutions relied on direct HEERF grants and CRF grants pass-through the State to fund their operations during FY21 and current fiscal year is reflected in the net positive change to College reserves of \$22.4 million and a significant additional \$34.4 million to Universities reserves. Detailed information is provided on Attachment E.

The following table summarizes CSCU's FY2021 results and the FY2022 Revised Budget to Projection.

<i>\$ Millions</i>	FY2021 Actual	FY2022 Rev Budget	FY2022 Projection	\$ Change	% Change
Revenue	\$1,207.3	\$1,239.1	\$1,232.6	(\$6.6)	-0.5%
Personnel Services and Fringe Benefits	\$984.8	\$1,033.2	\$1,025.3	(\$7.9)	-0.8%
Other Expenditures	\$259.1	\$303.3	\$305.4	\$2.1	0.7%
Net Loss Before Adjustments	<u>(\$36.6)</u>	<u>(\$97.3)</u>	<u>(\$98.1)</u>	<u>(\$0.8)</u>	<u>1%</u>
Adjustments					
Transfers	(\$2.8)	\$2.6	\$1.2	(1.5)	-55%
Additional Funds - HEERF / CRF	72.4	95.5	86.8	(8.6)	-9%
Additional Funds - ARPA	-	10.0	10.0	-	n.a.
Net Results	<u>\$33.0</u>	<u>\$10.8</u>	<u>(\$0.1)</u>	<u>(\$10.9)</u>	<u>-101%</u>

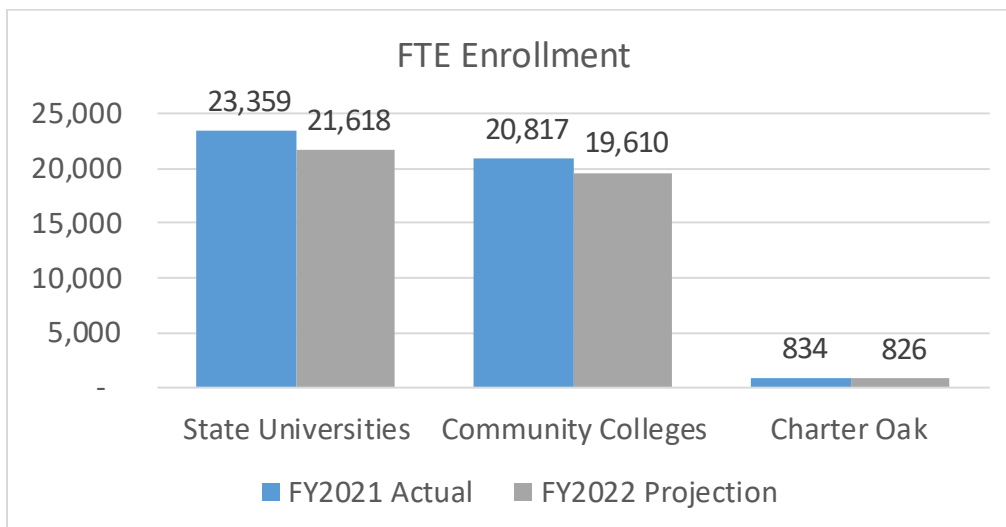
Comparing additional HEERF funding to institutional net results from operations in prior year and in current year projection, the following table shows the vulnerability of the institutions when Federal emergency funding expires in FY23:

	Institutional Net Results	Additl. HEERF & CRF Funding	Net Change
<u>FY2020-21 Actual</u>			
Community Technical Colleges	(2,804,171)	35,565,156	32,760,985
State Universities	(36,799,361)	36,843,635	44,274
Charter Oak State College	238,574	-	238,574
	<u>(\$39,364,958)</u>	<u>\$72,408,791</u>	<u>\$33,043,833</u>
<u>FY2021-22 Projection</u>			
Community Technical Colleges	(43,212,487)	40,212,062	(3,000,425)
State Universities	(43,908,169)	46,635,113	2,726,944
Charter Oak State College	155,139	-	155,139
	<u>(\$86,965,517)</u>	<u>\$86,847,175</u>	<u>(\$118,342)</u>

FY 2022 Mid-Year Projection

FY22 continues to be a challenging year. The effects of the coronavirus pandemic continue to be a risk factor barred to allow a full return to normalcy in the near future. Among other big risk factors are enrollment decline, increase in personnel cost due to collective bargaining increases and an estimated large number of retirements from “Silver Tsunami”.

Based on the FY22 Mid-year projection, State Universities FTE enrollment projections show nearly 7.5% decline when compared to FY21 actual, with a range of variations among the CSUs. Colleges FTE enrollment projections are lower by 5.8% when compared to the FY21 Actual. Charter Oak FTE enrollment compared to previous year actual shows a 2.8% decline in full-time and a slight increase of nearly ½ % in part-time for an overall decline of 1% in FTE. Institutional enrollment headcount and FTE presents enrollment in FY21 compared to FY22 projected on Attachment D.



The current projections do not include any impact from a SEBAC agreement or any possible retroactive payment. Neither the cost of salary increases nor any fringe benefits impact is reflected on the FY22 Mid-year Projection.

During the current fiscal year, we experienced an increased number of retirements within CSCU. We expect this trend to continue as more employees who are eligible will retire before July 1st, 2022.

CONNECTICUT STATE UNIVERSITIES

FY 2022 Mid-Year Projection

The Connecticut State University system is projecting at FY22 Mid-Year review revenues of \$739 million a ½ % decline from revised Spending Plan, supporting total expenditures of \$787.5 million with additional funds provided by the federal government under the Higher Education Emergency Relief Fund - HEERF. The financial impact due to enrollment decline on the FY22 projection compared to the revised budget is slightly under 1% or \$2.2 million reduction in tuition and fee revenue. In aggregate, Universities revenue from housing and food services are showing a modest improvement. All other revenue falling behind by 14% or \$2 million less. For FY22, Universities projected break-even results with the exception of WCSU who projected a net positive change of \$2.7 million which indicates an improvement from prior years and an anticipated increase to their reserves.

\$ Millions

Revenue	FY2022 Rev Budget	FY2022 Projection	\$ Change	% Change
State Appropriations	\$154.5	\$154.5	\$0.0	0.0%
Fringe Paid by State	169.4	169.4	-	0.0%
Tuition (FT & PT)	156.8	155.8	(0.9)	-0.6%
Student Fees	171.9	170.6	(1.3)	-0.8%
Housing and Food Services	81.5	82.4	0.9	1.1%
All Other Revenue	8.1	6.1	(2.1)	-25.4%
	\$742.3	\$738.9	(\$3.4)	-0.5%
Expenses				
Salary Cost	\$342.6	\$341.5	(1.1)	0%
Fringe Benefit Cost	237.5	236.9	(0.6)	0%
Institutional Financial Aid/Match and Waiver	57.7	58.9	1.2	2%
Utilities	18.5	18.9	0.5	3%
All Other Expenses	104.3	102.4	(1.9)	-2%
Debt Service	27.4	28.8	1.4	5%
	\$787.9	\$787.5	(0.4)	0%
Net Loss Before Adjustments	<u>(\$45.6)</u>	<u>(\$48.5)</u>	<u>(\$2.9)</u>	<u>6%</u>
Adjustments				
Transfers	\$1.8	(\$0.4)	(2.2)	-122%
Additional Funds - HEERF	45.8	46.6	0.9	2%
Additional Funds - ARPA	5.0	5.0	-	n.a.
Net Results	<u>\$7.0</u>	<u>\$2.7</u>	<u>(\$4.3)</u>	<u>-61%</u>

Central Connecticut State University

While the current fiscal year is half over, there are still many unknowns which may impact the University's FY 2022 final results. Examples would include the actual spring enrollment and housing occupancy, actual fringe recovery allocation or any collective bargaining increases. The Universities as a system are projecting a balanced budget, which is the result of applying our estimated remaining Institutional HEERF funding received along with the additional ARPA

funding which was not anticipated in September's revised spending plan. As a result, the University is anticipating utilizing the fund balance guidelines to set aside some funds in housing and auxiliary renewal and replacement reserves that could be utilized in future years as warranted as well as using less reserves to make estimated CHEFA payments in FY22.

Revenue

The additional shortfall from our original projections in Sept 2021 was a result of an overall decline in Spring 2022 enrollment equating to an additional shortfall of \$2.1M.

- ❖ Spring projected FT enrollment of 5,851 compared with new projection of 5,623, resulting in an estimated decrease of 228 or -3.9%.
- ❖ Spring projected PT credit hours 19,492 compared with new projection of 17,702, resulting in an estimated decrease of 1,790 credit hours or -9.1%.

Expenses

The University experienced 46 retirements in FY21 and currently have 71 year to date for FY 2022. This has contributed to a significant number of vacant positions which are occurring faster than refilling is able to occur. The high number of vacancies has created one-time savings in FY22 that can be redirected to offset shortfalls in other areas.

CCSU is projecting an estimate of \$1.9M in testing and COVID-related expenses that potentially would not be reimbursed for Spring 2022. The University is hopeful to receive additional support for these expenses with the majority being for testing and quarantine and isolation staffing.

In order to continue to balance our budget, it is important to note the following:

- CCSU continued the reduction plan implemented in FY21 in the amount of \$13.1M.
- CCSU is requiring justification for every salary line thru a hiring freeze process that is approved by the CBCO and President.
- Refill of approved positions is done at the minimum salary where contractually possible.
- Rethinking positions as they become vacant due to retirements or resignations.

Eastern Connecticut State University

Despite the anticipated increase in retirement payouts, we have submitted a balanced budget. The ability to do so is largely due in part to the \$12.4 million federal funds we've received this fiscal year.

Utilizing our official third week fall enrollment and anticipated spring enrollment, our overall enrollment is projected to decline 6.5% from the prior year but remains in line with the Revised Budget we submitted back in October. As a result, our projected revenue is now \$0.4 million below budget primarily in the All Other Revenue line.

Total full-time personnel services are \$0.5 million lower than budgeted, which reflects savings from turnover and a \$0.2 million reimbursement from Corona Relief Funds (CRF) for public health employee costs related to Covid-19. We expect savings in part-time positions of \$0.6 million, while Overtime will hold steady, so long as the winter remains average. Due to the increase in retirements expected this spring, we projected a significant increase of \$1.1 million in All Other Personnel Services and \$0.5 million in Fringe Benefits expense.

All Other expenses are projected to be \$0.2 million lower than budget reflecting the savings identified in each division, offset by an increase of \$0.3 million in institutional financial aid. Approved FY 2022 Covid expenses of \$0.2 have been reclassified from the operating funds to the recently received Corona Relief Funds (CRF).

The \$1.0 million increase in transfers is for the ARPA allocation to support hiring adjunct faculty to provide adequate course availability. The total projected incoming transfers of \$11.9 million includes the \$4.8 million carry forward of HEERF II funds, \$6.1 million from HEERF III funds, and the additional \$1.0 million from ARPA.

Overall, we maintained a balanced budget, but it is important to understand that this would not have been possible without the \$12.4 million in federal funds we received in transfers and reimbursements. At this time, we expect to exceed our approved expenditure cap by \$0.6 million because of the projected \$1.6 million increase in retirement payouts and fringes, due to the unusually high number of retirements announced this fiscal year.

It is important to understand our University remains on strong financial footing and we will use reserves as necessary to maintain the level of support required to meet the needs of our students, faculty, and staff. We continue to make every effort not to directly impact our student population with cost saving measures.

Southern Connecticut State University

The Mid-Year projection for FY2022 is favorable, compared to the beginning of the fiscal year. In large part this is due to the infusion of one-time federal aid and one-time state aid related to Covid. Replacing this non-recurring aid will be the principal issue for next year.

Southern has a history of conservatively estimating enrollment revenue, and is on track to conform with earlier projections of a decrease in enrollment, and enrollment revenue, for this year. Much has been made of the need to replace the federal institutional funding intended to cover lost revenue and direct Covid expenses, that will no longer be available next year, and that is very significant. Equally important, however, is the federal student aid that has been made available, almost \$12 million in the current year, which will also not be available next year. It should be noted that this grant, passed through to every enrolled student in some form, effectively doubled our aid to students this year, as in a normal year we carry about \$12 million in the budget for student aid. Southern has not, in recent years cut its budgeted aid as enrollment has declined; meaning that as a percentage, we are now substantially beyond the mandated 15%, and we recycle over 20% of tuition revenue as aid.

The important fact is that with all this aid in hand this year; an above-minimum budgeted aid amount, a tuition and fee freeze, and a large amount of one-time federal funds, enrollment was still down. We predict another enrollment decline next year.

There were some adjustments in the mid-year budget projection, among them; one to address the fact that we will likely not meet our admittedly very aggressive self-imposed turnover budget. We also adjusted our retirement payout amount upward to reflect an increase in retirees.

Positive budget developments include; a relatively unexpected \$1.5 million in state Covid aid, and perhaps most encouraging, a significant increase in housing occupancy and meal plan purchases for the Spring semester.

It is important to note that there will be Covid expenses in the Spring semester, for which a source and amount of reimbursement is not clear. Also, the budget includes a small raise for Management Confidential personnel, but no allowance for any collectively bargained increases, which could be substantial.

Western Connecticut State University

Spring 2022 semester at WCSU has begun as originally scheduled, and our residential students have moved in on Tuesday, January 18, 2022. We are holding in-person classes on our campuses as we continue to implement the necessary Covid-19 mitigating practices, which include mask wearing and regular testing. At mid-year, we are projecting a total revenue of \$135.3M for FY22, a decrease of -\$542K (or -0.4%) from the previous forecast of \$135.8M (09/24/2021). Total projected expenses are \$134.0M, a decrease of -\$82K (or -0.1%) from \$134.1M (09/24/2021 forecast). We are, therefore, projecting an FY22 favorable surplus of \$2.7M. This surplus includes the following one-time federal funds: \$6.3M of the Higher Education Emergency Relief Fund (HEERF III) institutional portion and an additional \$1M from the American Rescue Plan (ARP) provided by OPM in support of adjunct faculty salaries. Without the aid from the ARP, revenue loss would have landed at about -\$4.6M.

Uncertainties around the surging Omicron variant and evolving coronavirus continue to impact the fluidity of our enrollment projections for Spring 2022 and Summer 2022. Nonetheless, based upon the most recent enrollment for Spring 2022 (4,127 as of Tuesday, January 18, 2022), we believe the projected total enrollment of 4,596 for Spring 2022 (made in September 2021) is still moderately achievable. We will have greater insight into Spring 2022 enrollment as we move closer to the census date of February 9, 2022. Another risk is our current climate of inflation, which could greatly increase our costs of operations, such as gas/utility prices to more expensive food supplies for dining service. We are, however, monitoring our operating expenses to ensure we practice spending restraint and do not exceed the cap for total expenditures of \$134.1M as was approved by the BOR on October 21, 2021.

System Office (CSU)

<i>\$ Millions</i>	FY2022 Rev Budget	FY2022 Projection	\$ Change	% Change
Revenue	\$8.2	\$8.2	\$0.0	0.3%
Personnel Services and Fringe Benefits	\$8.2	\$8.0	(\$0.1)	-1.7%
Other Expenditures	\$4.3	\$4.3	\$0.0	0.0%
Total Expenditures	<u>\$12.5</u>	<u>\$12.4</u>	<u>(\$0.1)</u>	<u>-1%</u>
Transfers	\$4.2	\$4.2	-	0%
Net Results	<u>(\$0.1)</u>	<u>\$0.0</u>	<u>\$0.2</u>	<u>-141%</u>

The CSU System Office FY2022 projection remains almost flat to the revised budget. Revenue represents a portion of the block grant and estimated fringe benefits paid by State to support System Office personnel costs. These funds have been established by the BOR within its approval of the CSU block grant Distribution Model. Total Transfers are established in the annual spending plan and includes an allocation of all other expenditures to each campus related to shared expenses among the Universities and the system office. Included in the total transfers are: IT expenditures, facilities management and funds reserved for the Department of Public Safety (OSBI), Library Services purchased (EBSCO, Clarivate, ExLibris, OCLC Authentication/Student access), other required dues and membership costs.

CONNECTICUT COMMUNITY COLLEGES

FY 2022 Mid-Year Projection

The following data table includes detailed comparisons of FY 2022 Revised Budget to Projection. The projected result is approximately \$3 million negative change, or 0.6% of revenue.

<u>\$ Millions</u>				
Revenue	FY2022 Rev Budget	FY2022 Projection	\$ Change	% Change
State Appropriations	\$156.6	\$156.6	\$0.0	0.0%
Fringe Paid by State	173.7	173.7	-	0.0%
Tuition (FT & PT)	96.3	93.7	(2.6)	-2.7%
Student Fees	48.2	48.0	(0.2)	-0.3%
All Other Revenue	1.4	1.1	(0.3)	-20%
	<u>\$476.2</u>	<u>\$473.2</u>	<u>(\$3.0)</u>	<u>-0.6%</u>
Expenses				
Salary Cost	\$251.2	\$250.0	(1.1)	-0.5%
Fringe Benefit Cost	185.3	181.0	(4.2)	-2.3%
Institutional Financial Aid/Match and Waiver	17.1	17.6	0.5	3.0%
Utilities	9.5	9.6	0.1	1.3%
All Other Expenses	64.9	64.9	(0.0)	0.0%
	<u>\$527.9</u>	<u>\$523.1</u>	<u>(\$4.7)</u>	<u>-0.9%</u>
Net Loss Before Adjustments	<u>(\$51.7)</u>	<u>(\$50.0)</u>	<u>\$1.7</u>	<u>-3.3%</u>
Adjustments				
Transfers	\$0.8	\$1.9	\$1.1	129.6%
Additional Funds - HEERF	49.7	40.2	(\$9.5)	-19.1%
Additional Funds - ARPA	4.9	4.9	\$0.0	0.0%
Net Results	<u>\$3.7</u>	<u>(\$3.0)</u>	<u>(\$6.7)</u>	<u>-180.7%</u>

As the COVID-19 pandemic enters its third year, the Connecticut Community Colleges continue to experience budgetary difficulties from the social and economic fallout wrought by the virus. The projected FY 22 operating deficit of \$46.9 million is an improvement of \$1.7 million since the October 2021 budget revisions. The adopted budget relied on the use of federal covid relief funds to offset lost revenue, thereby providing a balanced budget. However, the amount of federal aid available for lost revenue is \$9.4 million lower than anticipated, resulting in an overall operating deficit of \$3.0 million, after transfers.

Revenue

Continued enrollment declines result in a projected \$2.58 million loss in tuition and fees. It should be noted that using \$16 million in federal covid relief funds in FY 21 to forgive past due balances for approximately 10,000 students, provided financial relief to students while reducing bad debt for the colleges and improving the FY 22 financial projections.

Expenses

Personnel and related fringe benefit expenditures are projected \$5.7 million, or 1%, lower than October estimates. This is due to decisions to delay or forgo refilling vacant positions and continued staff attrition via retirement.

Additional Risk Assessment

The community colleges remain vulnerable to continued downward pressure on enrollment. Whether due to the pandemic, unfavorable demographic trends, or a mix of other factors, the continued deterioration of enrollment-driven revenue poses significant budgetary risk.

Additionally, the FY 21 and FY 22 budgets relied on temporary federal COVID-19 assistance which expires and will not be available in FY 23 and beyond. Without federal pandemic assistance, and absent a significant rebound in enrollment-driven revenue, the community colleges will likely face a significant budgetary shortfall in FY 23. Increases in state support, further attrition savings, and continued savings from shared services and the community college consolidation will provide some budget relief.

CT State Community College

<i>\$ Millions</i>	FY2022 Rev Budget	FY2022 Projection	\$ Change	% Change
Revenue	\$10.4	\$10.4	\$0.0	0.1%
Personnel Services and Fringe Benefits	\$9.2	\$12.9	\$3.7	40.4%
Other Expenditures	\$5.1	\$4.9	(\$0.1)	-2.4%
Total Expenditures	<u>\$14.2</u>	<u>\$17.8</u>	<u>\$3.6</u>	<u>25%</u>
Transfers	\$3.9	\$7.6	3.7	96%
Net Results	<u>\$0.0</u>	<u>\$0.2</u>	<u>\$0.1</u>	<u>280%</u>

The projected net results for CT State show a minor improvement of \$0.2 million when compared to the FY22 revised budget. The increase in Personnel cost of \$3.7 million represents the salary and fringe benefits for positions transferred to CT State for EMSA Guided Pathways from Colleges. This change has a zero net impact to CCC consolidated financials.

Shared Services / System Office

<i>\$ Millions</i>	FY2022 Rev Budget	FY2022 Projection	\$ Change	% Change
Revenue	\$5.8	\$5.8	\$0.0	0.0%
Personnel Services and Fringe Benefits	\$5.8	\$5.8	\$0.0	0.0%
Other Expenditures	\$23.2	\$23.3	\$0.1	0.4%
Total Expenditures	<u>\$29.0</u>	<u>\$29.1</u>	<u>\$0.1</u>	<u>0%</u>
Transfers	\$23.2	\$23.2	-	0%
Net Results	<u>\$52.2</u>	<u>\$52.3</u>	<u>\$0.1</u>	<u>0%</u>

Within CCC, the system office other expenditures \$23.3 million with a matching transfer in reflects procures and contracts for goods and services on behalf of all Colleges. Examples of this include financial auditing services, student insurance, student loan default management, information technology licensing and consulting, collective bargaining funds, Center for Teaching expenditures and various other services. Transfers represent the net of transfers in/out from Colleges to SS/SO and vice-versa to cover the expenditures.

CHARTER OAK STATE COLLEGE**FY21 Actual Results**

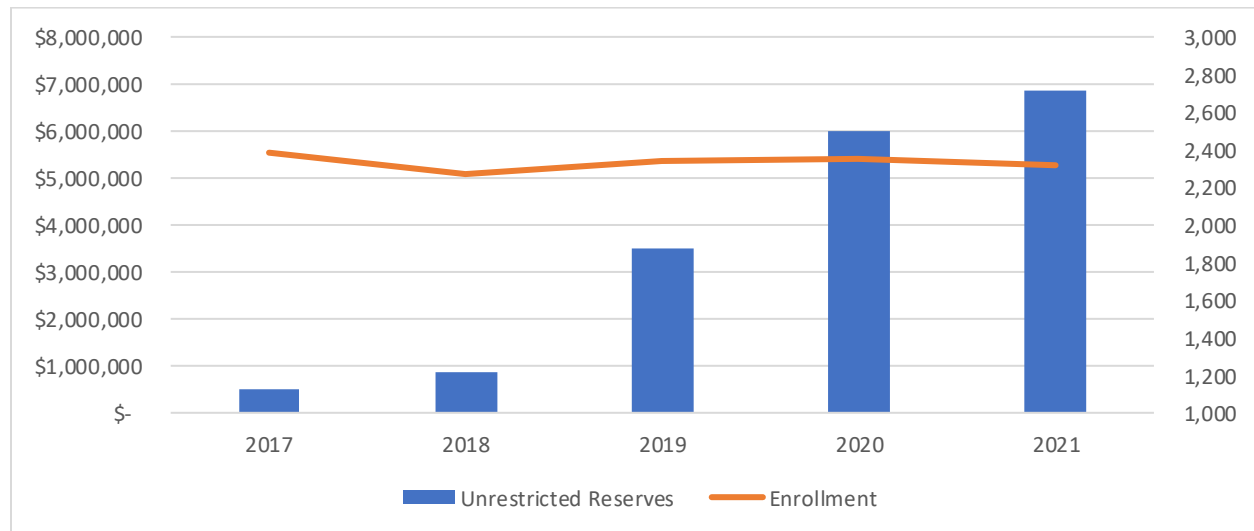
Comparative to national and state trends, Charter Oak performed relatively well during fiscal year 2021 with near flat enrollment. Enrollment preservation strategies were enacted to fortify current markets while exploring new vertical markets in select industries. Cash based results were up slightly year over year with unrestricted reserves further strengthened through improved estimates on collection rates.

It is notable that Charter Oak did not receive any relief aid directly from the Federal Government in response to the pandemic to replace lost revenue, fund increased costs or otherwise strengthen reserves. A small portion of funds were allocated to the College to be disbursed directly to students which was achieved timely and through an application process. The College did however receive a minor level of State funding to help offset the cost of moving the remaining workforce remote as previously only faculty level personnel had the ability to work remotely which was the predominant reasoning for expenditures greater than the cap established with the FY21 approved budget.

During the year the College continued to absorb the impact of wage increases and employee benefit costs in line with the budget and previously negotiated bargaining unit agreement. The academic team did a preliminary review of adjunct faculty rates and were determined to be

competitive nationally with schools that have implemented a similar pay structure (i.e. course wages paid on a per seat basis).

The chart and trendline below compares Charter Oak's unrestricted reserve balance and enrollment trends over time.



FY22 Projection

In fiscal year 2022, Charter Oak is expecting tuition to remain flat compared to FY21 and down slightly from the original FY22 spending plan. Although headcount has increased slightly adult learners are taking less classes during the pandemic which translates to slightly less credits and ultimately decreased tuition. Variances of less than 2% are expected and therefore the College does not expect to enact any discretionary mid-year budget adjustments.

The College continues to strategize enrollment strategies that would grow enrollment while preserving completion rates and minimizing student loan default rates. These strategies while previously focused on industry and workforce verticals now include geographic locations and campaign strategies that include the usage of institutional aid. The College expects to have a deeper analysis of tuition rates and enrollment impact as part of the tuition setting board materials.

As bargaining unit negotiations are still underway, FY22 projections do not include any retroactive impact of finalized labor agreements. These amounts are expected to render the small gain Charter Oak is predicting to a material loss of approximately \$900k.

ATTACHMENTS:

Attachment A - CSU FY22 Projection vs. Rev Budget and FY21 Actual

Attachment B – CSU FY22 Projection vs. Rev Budget and FY21 Actual

Attachment C – CCC FY22 Projection vs. Rev Budget and FY21 Actual

Attachment D – Institutional Enrollment HC and FTE

Attachment E – UNP FY21 Actual and FY22 Projection

2/10/22 Finance & Infrastructure Committee

2/24/22 Board of Regents

February 2022 Finance Committee Meeting
FY22 Mid-Year Projections

Attachment A	CSCU FY22 Projection vs Rev Budget, FY21 Actual
Attachment B	CSU FY22 Projection vs Rev Budget, FY21 Actual
Attachment C	CCC FY22 Projection vs Rev Budget, FY21 Actual
Attachment D	Institutional Enrollment HC and FTE
Attachment E	Unrestricted Net Position Actual and FY22 Projection Rev

CONNECTICUT STATE COLLEGES & UNIVERSITIES

Expenditure Plan General & Operating Funds

FY22 Projection, FY22 Revised Budget and FY21 Actual

ATTACHMENT A

Account Name	FY21 Actual	FY22 Budget	FY22 Projection	FY22 Projection vs. Rev Budget Inc (Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (FT and PT Gross)	280,508,835	264,724,378	260,955,348	(3,769,030)	-1.40%
Student Fees	224,284,440	220,621,780	219,010,759	(1,611,021)	-0.70%
State Appropriations	304,389,442	304,750,209	304,750,209	-	0.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	10,424,154	10,108,719	10,254,729	146,010	1.40%
Fringe Benefits Paid By State	284,044,165	286,498,804	286,577,969	79,165	0.00%
OF Fringe Benefits Paid by State	36,550,000	60,990,883	60,990,883	-	0.00%
Accident Insurance	789,617	665,065	628,301	(36,764)	-5.50%
Housing	41,421,763	55,956,549	56,473,466	516,917	0.90%
Food	18,802,233	25,523,772	25,921,285	397,513	1.60%
All Other Revenue	14,018,419	17,444,452	15,095,536	(2,348,916)	-13.50%
Less: Contra Revenue	(7,953,669)	(8,139,367)	(8,102,939)	36,428	-0.40%
Total Revenue	1,207,279,399	1,239,145,244	1,232,555,546	(6,589,698)	-0.50%
Expenditures:					
Personnel Services:					
Full-Time	428,844,270	446,242,656	441,938,506	(4,304,150)	-1.00%
Part-Time					
Lecturers (PTLs)	87,890,996	87,351,810	87,546,012	194,202	0.20%
Lecturer (NCLs)	6,022,605	6,815,795	7,175,100	359,305	5.30%
Permanent Part-time	2,670,880	2,384,137	2,359,861	(24,276)	-1.00%
Temporary Part-time	24,264,852	18,129,273	17,443,726	(685,547)	-3.80%
University Assistants	3,448,452	4,310,217	4,093,812	(216,405)	-5.00%
Graduate Assistants	2,230,796	2,315,088	2,329,550	14,462	0.60%
Student Labor	6,744,821	10,822,088	10,006,636	(815,452)	-7.50%
Overtime	2,847,108	4,326,735	4,272,951	(53,784)	-1.20%
All Other Personnel Services	16,822,063	20,621,223	23,666,064	3,044,841	14.80%
Subtotal Personnel Services	581,786,843	603,319,022	600,832,218	(2,486,804)	-0.40%
Fringe Benefits	402,993,527	429,855,318	424,470,546	(5,384,772)	-1.30%
Total P.S. & Fringe Benefits	984,780,370	1,033,174,340	1,025,302,764	(7,871,576)	-0.80%
Other Expenses:					
Inst. Financial Aid/Match	62,602,156	59,906,681	60,976,687	1,070,006	1.80%
Waivers	16,066,727	16,006,173	16,680,419	674,246	4.20%
Utilities	26,469,969	28,029,366	28,594,388	565,022	2.00%
All Other Expenses	123,971,606	171,953,366	170,354,708	(1,598,658)	-0.90%
Total Other Expenses	229,110,458	275,895,586	276,606,202	710,616	0.30%
Total Expenditures	1,213,890,828	1,309,069,926	1,301,908,966	(7,160,960)	-0.50%
Addition to (Use of) Funds Before Transfers	(6,611,429)	(69,924,682)	(69,353,420)	571,262	-0.80%
CSU Transfers					
Debt Service	(29,945,343)	(27,378,407)	(28,787,511)	(1,409,104)	5.10%
Auxiliary Renewal and Replacement	(1,079,101)	(454,013)	(769,265)	(315,252)	69.40%
HEERF Institutional	23,836,345	45,778,208	46,635,113	856,905	1.90%
CRF Funding	13,007,290	-	-	-	NA
CSCU Miscellaneous Transfers	(1,626,045)	2,278,047	366,643	(1,911,404)	-83.90%
Total CSU Transfers	4,193,146	20,223,835	17,444,980	(2,778,855)	-13.70%
CCC Transfers					
CCC Transfer in	32,653,038	27,867,534	29,405,121	1,537,587	5.50%
CCC Transfer out	(32,653,037)	(27,051,974)	(27,532,741)	(480,767)	1.80%
HEERF Institutional	35,565,156	49,704,712	40,212,062	(9,492,650)	-19.10%
CRF Funding Approved for FY20	-	-	-	-	NA
Total CCC Transfers	35,565,157	50,520,272	42,084,442	(8,435,830)	-16.70%
Charter Oak Transfers	(103,041)	-	(294,344)	(294,344)	NA
Additional State Appropriations per 5/17 Committee ARP Allocations (1)					
ARPA Funding	-	10,000,000	10,000,000	-	0.00%
Net Change	33,043,833	10,819,425	(118,342)	(10,937,767)	-101.10%

Note:

(1) ARPA additional State Appropriation allotment has been distributed to all Institutions.

State Universities

Expenditure Plan General & Operating Funds

FY22 Projection, FY22 Revised Budget and FY21 Actual

ATTACHMENT A

Account Name	FY21 Actual Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Projection Dollars (\$)	FY22 Projection vs. Rev Budget Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (FT and PT Gross)	167,588,589	156,751,597	155,839,027	(912,570)	-0.60%
Student Fees	173,596,107	171,946,608	170,645,831	(1,300,777)	-0.80%
State Appropriations	152,182,340	152,987,093	152,987,093	-	0.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	1,900,572	1,550,052	1,550,052	-	0.00%
Fringe Benefits Paid By State	145,679,530	146,867,610	146,867,610	-	0.00%
OF Fringe Benefits Paid by State		22,568,668	22,568,668	-	0.00%
Accident Insurance	789,617	665,065	628,301	(36,764)	-5.50%
Housing	41,421,763	55,956,549	56,473,466	516,917	0.90%
Food Service	18,802,233	25,523,772	25,921,285	397,513	1.60%
All Other Revenue	8,610,286	13,622,966	11,651,473	(1,971,493)	-14.50%
Less: Contra Revenue	(6,212,165)	(6,150,361)	(6,210,196)	(59,835)	1.00%
Total Revenue	704,358,872	742,289,619	738,922,610	(3,367,009)	-0.50%
Expenditures:					
<u>Personnel Services:</u>					
Full-Time	261,498,108	266,629,981	265,102,483	(1,527,498)	-0.60%
<u>Part-Time</u>					
Lecturers (PTLs)	37,712,829	37,318,897	37,019,223	(299,674)	-0.80%
Lecturers (NCLs)	2,878,036	3,052,397	3,052,397	-	0.00%
Perm/Intermit PT	1,163,871	1,183,215	1,174,385	(8,830)	-0.70%
University Assistants	3,448,452	4,284,721	4,093,812	(190,909)	-4.50%
Graduate Assistants	2,230,796	2,315,088	2,329,550	14,462	0.60%
Student Labor	5,637,761	9,095,130	8,777,525	(317,605)	-3.50%
Other Part Time	1,268,608	1,704,038	1,766,371	62,333	3.70%
Overtime	2,190,857	3,355,785	3,395,475	39,690	1.20%
All Other Personnel Services (Vac, Sick, Accr Abs)	10,863,990	13,642,758	14,788,590	1,145,832	8.40%
Subtotal Personnel Services	328,893,308	342,582,010	341,499,811	(1,082,199)	-0.30%
Fringe Benefits	224,789,908	237,465,814	236,909,077	(556,737)	-0.20%
Total P.S. & Fringe Benefits	553,683,216	580,047,824	578,408,888	(1,638,936)	-0.30%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	42,711,285	45,169,577	46,691,385	1,521,808	3.40%
Waivers	12,691,310	12,514,099	12,241,929	(272,170)	-2.20%
Utilities	17,933,709	18,477,317	18,943,196	465,879	2.50%
All Other Expenses	81,488,224	104,294,969	102,381,803	(1,913,166)	-1.80%
Total Other Expenses	154,824,528	180,455,962	180,258,313	(197,649)	-0.10%
Total Expenditures	708,507,744	760,503,786	758,667,201	(1,836,585)	-0.20%
Addition to (Use of) Funds Before Transfers	(4,148,872)	(18,214,167)	(19,744,591)	(1,530,424)	8.40%
Transfers, Additional Funds and Commitments					
Debt Service	(29,945,343)	(27,378,407)	(28,787,511)	(1,409,104)	5.10%
Auxiliary Renewal and Replacement	(1,079,101)	(454,013)	(769,265)	(315,252)	69.40%
CSCU Miscellaneous Transfers	(1,626,045)	2,278,047	366,643	(1,911,404)	-83.90%
HEERF Institutional	23,836,345	45,778,208	46,635,113	856,905	1.90%
ARPA Funding	-	5,026,555	5,026,555	-	0.00%
CRF Funding (reimb. Room and Board refunds)	13,007,290	-	-	-	NA
Total Transfers, Additional Funds and Commitments	4,193,146	25,250,390	22,471,535	(2,778,855)	-11.00%
Net Change	44,274	7,036,223	2,726,944	(4,309,279)	-61.20%

Community Colleges

Expenditure Plan General & Operating Funds

FY22 Projection, FY22 Revised Budget and FY21 Actual

ATTACHMENT A

Account Name	FY21 Actual	FY22 Rev Budget	FY22 Projection	FY22 Projection vs. Rev Budget	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	Percent %
Revenue:					
Tuition (FT and PT Gross)	101,528,519	96,297,182	93,716,321	(2,580,861)	-2.70%
Student Fees	50,136,851	48,173,077	48,004,928	(168,149)	-0.30%
State Appropriations	148,518,816	148,063,168	148,063,168	-	0.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	8,523,582	8,558,667	8,564,677	6,010	0.10%
Fringe Benefits Paid By State	134,807,284	136,157,463	136,157,463	-	0.00%
OF Fringe Benefits Paid by State	36,550,000	37,532,961	37,532,961	-	0.00%
All Other Revenue	4,952,070	3,416,486	3,039,063	(377,423)	-11.00%
Less: Contra Revenue	(1,741,504)	(1,989,006)	(1,892,743)	96,263	-4.80%
Total Revenue	483,275,618	476,209,998	473,185,838	(3,024,160)	-0.60%
Expenditures:					
Personnel Services:					
Full-Time	161,288,274	173,356,984	170,597,756	(2,759,228)	-1.60%
Part-Time					
Lecturers (PTL and ECL, 601302 and 601301)	47,554,523	47,550,961	47,903,145	352,184	0.70%
Contractual (NCL, 601300)	3,144,569	3,763,398	4,122,703	359,305	9.50%
Permanent Part-time (601100)	1,216,349	876,888	880,283	3,395	0.40%
Temporary Part-time (601200, 02, 03, 04, 601303)	22,996,244	16,425,235	15,677,355	(747,880)	-4.60%
Student Labor (601400, 01, 02, 601406)	1,080,530	1,636,958	1,150,111	(486,847)	-29.70%
Overtime (601501, 601502)	656,251	970,950	877,476	(93,474)	-9.60%
All Other Personnel Services	5,826,864	6,599,699	8,825,846	2,226,147	33.70%
Subtotal Personnel Services	243,763,604	251,181,073	250,034,675	(1,146,398)	-0.50%
Fringe Benefits	172,188,679	185,278,446	181,047,473	(4,230,973)	-2.30%
Total P.S. & Fringe Benefits	415,952,283	436,459,519	431,082,148	(5,377,371)	-1.20%
Other Expenses:					
Inst. Financial Aid/Match (1)	19,866,308	13,917,104	14,260,302	343,198	2.50%
Waivers	2,363,871	3,162,074	3,338,490	176,416	5.60%
Utilities	8,474,951	9,467,049	9,586,204	119,155	1.30%
All Other Expenses	39,422,377	64,874,907	64,869,906	(5,001)	0.00%
Total Other Expenses	70,127,507	91,421,134	92,054,902	633,768	0.70%
Total Expenditures	486,079,790	527,880,653	523,137,050	(4,743,603)	-0.90%
Addition to (Use of) Funds Before Transfers	(2,804,172)	(51,670,655)	(49,951,212)	1,719,443	-3.30%
Transfers, Additional Funds and Commitments					
CCC Transfer in	32,653,038	27,867,534	29,405,121	1,537,587	5.50%
CCC Transfer out	(32,653,037)	(27,051,974)	(27,532,741)	(480,767)	1.80%
HEERF Institutional	35,565,156	49,704,712	40,212,062	(9,492,650)	-19.10%
ARPA Funding		4,866,345	4,866,345	-	0.00%
CRF Funding	-	-	-	-	NA
Total Transfers, Additional Funds and Commitments	35,565,157	55,386,617	46,950,787	(8,435,830)	-15.20%
Net Change	32,760,985	3,715,962	(3,000,425)	(6,716,387)	-180.70%

Note:

(1) FY21 Actual - Institutional Fin. Aid/Match includes the spending from unrestricted reserves for PACT Program.

-0.6%

Account Name	FY21 Actual	FY22 Rev Budget	FY22 Projection	FY22 Projection vs. Rev Budget	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	Percent %
Revenue:					
Tuition (Gross)	11,391,727	11,675,599	11,400,000	(275,599)	-2.40%
Student Fees	551,482	502,095	360,000	(142,095)	-28.30%
State Appropriations	3,284,028	3,291,607	3,291,607	-	0.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	-	-	140,000	140,000	NA
Fringe Benefits Paid By State	3,208,477	3,127,027	3,215,900	88,873	2.80%
OF Fringe Benefits Paid by State	-	889,254	889,254	-	0.00%
All Other Revenue	456,063	405,000	405,000	-	0.00%
Less: Contra Revenue	-	-	-	-	NA
Total Revenue	18,891,777	19,890,582	19,701,761	(188,821)	-0.90%
Expenditures:					
<u>Personnel Services:</u>					
Full-Time	5,653,630	5,847,350	5,831,554	(15,796)	-0.30%
<u>Part-Time</u>					
Lecturers	2,623,644	2,481,952	2,623,644	141,692	5.70%
Permanent Part-time	290,660	324,034	305,193	(18,841)	-5.80%
University Assistants	-	25,496	-	(25,496)	-100.00%
Student Labor	26,530	90,000	79,000	(11,000)	-12.20%
Temporary Part Time	-	-	-	-	NA
Overtime	-	-	-	-	NA
All Other Personnel Services	131,209	378,766	50,000	(328,766)	-86.80%
Subtotal Personnel Services	8,725,673	9,147,598	8,889,391	(258,207)	-2.80%
Fringe Benefits	5,666,066	6,764,354	6,177,000	(587,354)	-8.70%
Total P.S. & Fringe Benefits	14,391,739	15,911,952	15,066,391	(845,561)	-5.30%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match	24,563	820,000	25,000	(795,000)	-97.00%
Waivers	1,011,546	330,000	1,100,000	770,000	233.30%
Utilities	61,309	85,000	64,988	(20,012)	-23.50%
All Other Expenses	3,061,005	2,783,490	3,102,999	319,509	11.50%
Total Other Expenses	4,158,423	4,018,490	4,292,987	274,497	6.80%
Total Expenditures	18,550,162	19,930,442	19,359,378	(571,064)	-2.90%
Addition to (Use of) Funds Before Transfers	341,615	(39,860)	342,383	382,243	-959.00%
Transfers In/Out					
SO and Shared Services Cost	(103,041)	-	(294,344)	(294,344)	NA
ARPA Funding	0	107,100	107,100	-	0.00%
Total Transfers	(103,041)	107,100	(187,244)	(294,344)	-274.80%
Net Change	238,574	67,240	155,139	87,899	130.70%

Connecticut State Colleges & Universities - System Office
Expenditure Plan General & Operating Funds
FY22 Projection, FY22 Revised Budget and FY21 Actual

ATTACHMENT A

Account Name	FY21 Actual	FY22 Rev Budget	FY22 Projection	FY22 Projection vs. Rev Budget	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	Percent %
Revenue:					
Tuition (Gross)		-	-	-	NA
Fees		-	-	-	NA
State Appropriations	404,258	408,341	408,341	-	0.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	-	-	-	-	NA
Fringe Benefits Paid By State	348,874	346,704	336,996	(9,708)	-2.80%
Sales of Educational Activities		-	-	-	NA
All Other Revenue		-	-	-	NA
Less: Contra Revenue		-	-	-	NA
Total Revenue	753,132	755,045	745,337	(9,708)	-1.30%
Expenditures:					
Personnel Services:					
Full-Time	404,258	408,341	406,713	(1,628)	-0.40%
Permanent Part-time	-	-	-	-	NA
Student Labor	-	-	-	-	NA
Other Part Time	-	-	-	-	NA
Overtime	-	-	-	-	NA
All Other Personnel Services	-	-	1,628	1,628	NA
Subtotal Personnel Services	404,258	408,341	408,341	-	0.00%
Fringe Benefits	348,874	346,704	336,996	(9,708)	-2.80%
Total P.S. & Fringe Benefits	753,132	755,045	745,337	(9,708)	-1.30%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	-	-	-	-	NA
All Other Expenses	-	-	-	-	NA
Total Other Expenses	-	-	-	-	NA
Total Expenditures	753,132	755,045	745,337	(9,708)	-1.30%
Addition to (Use of) Funds Before Transfers	-	-	-	-	NA
Net Change	-	-	-	-	NA

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY22 Projection, FY22 Revised Budget and FY21 Actual

Attachment B

	FY21 Actual	FY22 Rev Budget	FY22 Projection	FY22 Projection vs. Rev Budget Inc (Dec)	
	Dollars (\$)			Dollars (\$)	Percent %
Revenue:					
Tuition FT and PT (Gross)	167,588,589	156,751,597	155,839,027	(912,570)	-0.60%
Student Fees	173,596,107	171,946,608	170,645,831	(1,300,777)	-0.80%
State Appropriations	152,182,340	152,987,093	152,987,093	-	0.00%
Additl State Appropriation (Dev Education and IMRP)	1,900,572	1,550,052	1,550,052	-	0.00%
Fringe Benefits Paid By State	145,679,530	146,867,610	146,867,610	-	0.00%
Additional OF Fringe Paid by State	-	22,568,668	22,568,668	-	0.00%
Accident Insurance	789,617	665,065	628,301	(36,764)	-5.50%
Housing	41,421,763	55,956,549	56,473,466	516,917	0.90%
Food Service	18,802,233	25,523,772	25,921,285	397,513	1.60%
All Other Revenue	8,610,286	13,622,966	11,651,473	(1,971,493)	-14.50%
Less: Contra Revenue	(6,212,165)	(6,150,361)	(6,210,196)	(59,835)	1.00%
Total Revenue	704,358,872	742,289,619	738,922,611	(3,367,009)	-0.50%
Expenditures:					
Personnel Services:					
Total Full Time	261,498,108	266,629,981	265,102,483	(1,527,498)	-0.60%
Part Time:					
Lecturers (PTLs)	37,712,829	37,318,897	37,019,223	(299,674)	-0.80%
Lecturers (NCLs)	2,878,036	3,052,397	3,052,397	-	0.00%
Perm/Intermit PT	1,163,871	1,183,215	1,174,385	(8,830)	-0.70%
University Assistants	3,448,452	4,284,721	4,093,812	(190,909)	-4.50%
Graduate Assistants	2,230,795	2,315,088	2,329,550	14,462	0.60%
Student Labor	5,637,761	9,095,130	8,777,525	(317,605)	-3.50%
Other Part Time	1,268,608	1,704,038	1,766,371	62,333	3.70%
Total Part Time	54,340,352	58,953,486	58,213,263	(740,223)	-1.30%
Overtime	2,190,857	3,355,785	3,395,475	39,690	1.20%
All Other Personnel Services	10,863,991	13,642,758	14,788,590	1,145,832	8.40%
Subtotal Personnel Services	328,893,308	342,582,010	341,499,811	(1,082,199)	-0.30%
Fringe Benefits	223,991,996	236,607,330	236,068,509	(538,821)	-0.20%
Worker's Comp. Recovery	797,912	858,484	840,568	(17,916)	-2.10%
Total P.S. & Fringe Benefits	553,683,216	580,047,824	578,408,888	(1,638,936)	-0.30%
Other Expenses:					
Inst. Financial Aid/Match	42,711,285	45,169,577	46,691,385	1,521,808	3.40%
Waivers	12,691,310	12,514,099	12,241,929	(272,170)	-2.20%
Utilities	17,933,709	18,477,317	18,943,196	465,879	2.50%
All Other Expenses	81,488,224	104,294,969	102,381,803	(1,913,166)	-1.80%
Total Other Expenses	154,824,527	180,455,962	180,258,313	(197,649)	-0.10%
Total Expenditures	708,507,743	760,503,786	758,667,201	(1,836,585)	-0.20%
Addition to (Use of) Funds Before Transfers	(4,148,872)	(18,214,167)	(19,744,591)	(1,530,424)	8.40%
Designated Transfers					
Debt Service (University Fee)	(19,736,509)	(18,806,463)	(18,695,449)	111,014	-0.60%
Debt Service (Residence Halls)	(6,085,571)	(5,292,775)	(6,096,130)	(803,355)	15.20%
Debt Service (Parking Garages)	(4,123,263)	(3,279,169)	(3,995,932)	(716,763)	21.90%
Auxiliary Renewal and Replacement	(1,079,101)	(454,013)	(769,265)	(315,252)	69.40%
Total Designated Transfers	(31,024,444)	(27,832,420)	(29,556,776)	(1,724,356)	6.20%
Other Requests, Transfers and Additional Commitments					
Transfer to SO - GF OF swap	-	-	-	-	NA
HEERF Institutional	23,836,345	45,778,208	46,635,113	856,905	1.90%
CRF Funding(reimbursement for Room and Board refunds)	13,007,290	-	-	-	NA
ARPA Funding	-	-	5,026,556	5,026,556	NA
CSCU Miscellaneous Transfers	(1,626,045)	2,278,047	366,643	(1,911,404)	-83.90%
Total Transfers and Commitments	35,217,590	48,056,255	52,028,312	3,972,057	8.30%
Net Change Subtotal	44,274	2,009,668	2,726,945	717,277	35.70%
Additional State Appropriations per 5/17 Committee ARP Allocations					
Higher Education - CSCU		5,026,555	-	(5,026,555)	-100.00%
Net Change	44,274	7,036,223	2,726,945	(4,309,278)	-61.20%

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY21 Actual

Attachment B

	CSU Total Dollars (\$)	Central Dollars (\$)	Eastern Dollars (\$)	Southern Dollars (\$)	Western Dollars (\$)	System Office Dollars (\$)
Revenue:						
Tuition FT and PT (Gross)	167,588,589	58,330,163	24,458,272	54,787,080	30,013,074	-
Student Fees	173,596,107	59,082,913	26,611,398	60,671,420	27,230,376	-
State Appropriations	152,182,340	45,307,524	30,331,861	43,146,880	28,290,894	5,105,181
Additl State Appropriation (Dev Education, Outcomes and	1,900,572	745,143	385,143	385,143	385,143	-
Fringe Benefits Paid By State	145,679,530	46,860,086	26,403,275	44,591,739	25,027,932	2,796,498
Additional OF Fringe Paid by State	-	-	-	-	-	-
Accident Insurance	789,617	-	274,724	302,329	212,564	-
Housing	41,421,763	7,278,884	16,944,712	11,027,472	6,170,695	-
Food Service	18,802,233	4,857,578	5,186,704	5,657,442	3,100,509	-
All Other Revenue	8,610,286	3,058,160	1,182,709	1,561,434	2,782,726	25,257
Less: Contra Revenue	(6,212,165)	(2,443,913)	(567,291)	(2,599,317)	(601,644)	-
Total Revenue	704,358,872	223,076,538	131,211,507	219,531,622	122,612,269	7,926,936
Expenditures:						
Personnel Services:						
Total Full Time	261,498,108	81,826,965	45,220,946	82,893,942	47,651,056	3,905,199
Part Time:	-	-	-	-	-	-
Lecturers (PTLs)	37,712,829	10,540,675	5,601,629	14,254,256	7,316,269	-
Lecturers (NCLs)	2,878,036	937,355	342,032	1,145,015	453,634	-
Perm/Intermit PT	1,163,871	351,773	205,665	499,433	101,052	5,948
University Assistants	3,448,452	814,441	953,483	1,151,439	529,089	-
Graduate Assistants	2,230,795	498,992	255,384	1,191,576	248,757	36,086
Student Labor	5,637,761	1,085,462	1,223,298	2,149,527	1,179,474	-
Other Part Time	1,268,608	610,940	311,371	346,297	-	-
Total Part Time	54,340,352	14,839,638	8,892,862	20,737,543	9,828,275	42,034
Overtime	2,190,857	436,250	712,733	881,344	160,530	-
All Other Personnel Services	10,863,991	4,008,618	1,479,353	3,463,517	1,725,460	187,043
Subtotal Personnel Services	328,893,308	101,111,471	56,305,894	107,976,346	59,365,321	4,134,276
Fringe Benefits	223,991,996	69,374,260	40,329,130	71,345,677	40,113,323	2,829,606
Worker's Comp. Recovery	797,912	281,400	155,412	329,053	31,614	433
Total P.S. & Fringe Benefits	553,683,216	170,767,131	96,790,436	179,651,076	99,510,258	6,964,315
Other Expenses:						
Inst. Financial Aid/Match	42,711,285	14,062,604	11,867,158	11,698,324	5,083,199	-
Waivers	12,691,310	2,431,457	1,426,528	7,651,086	1,182,239	-
Utilities	17,933,709	5,238,216	3,993,559	4,990,850	3,711,084	-
All Other Expenses	81,488,224	29,682,820	13,896,615	17,974,111	15,558,958	4,375,720
Total Other Expenses	154,824,527	51,415,097	31,183,859	42,314,371	25,535,480	4,375,720
Total Expenditures	708,507,743	222,182,228	127,974,295	221,965,447	125,045,738	11,340,035
Addition to (Use of) Funds Before Transfers	(4,148,872)	894,310	3,237,212	(2,433,825)	(2,433,469)	(3,413,099)
Designated Transfers						
Debt Service	(29,945,343)	(9,771,044)	(6,228,669)	(8,585,373)	(5,360,257)	-
Auxiliary Renewal and Replacement	(1,079,101)	-	(1,079,101)	-	-	-
Total Designated Transfers	(31,024,444)	(9,771,044)	(7,307,770)	(8,585,373)	(5,360,257)	-
Other Requests, Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	-	(1,057,289)	(1,057,289)	(1,057,289)	(1,057,289)	4,229,156
HEERF Institutional	23,836,345	5,872,959	527,027	12,125,069	5,311,290	-
CRF Funding	13,007,290	4,295,833	4,869,236	1,342,694	2,499,527	-
Miscellaneous Transfers	(1,626,045)	(234,769)	-	(1,391,276)	-	-
Total Transfers and Commitments	35,217,590	8,876,734	4,338,974	11,019,198	6,753,528	4,229,156
Net Change	44,274	-	268,416	-	(1,040,198)	816,057

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY22 Projection

Attachment B

	CSU Total Dollars (\$)	Central Dollars (\$)	Eastern Dollars (\$)	Southern Dollars (\$)	Western Dollars (\$)	System Office Dollars (\$)
Revenue:						
Tuition FT and PT (Gross)	155,839,027	52,998,116	22,675,981	53,400,366	26,764,564	-
Student Fees	170,645,831	54,729,840	25,032,749	60,525,762	30,357,480	-
State Appropriations	152,987,093	46,910,545	28,605,936	43,713,339	28,874,140	4,883,133
Additl State Appropriation (Dev Education, Outcomes and	1,550,052	387,513	387,513	387,513	387,513	-
Fringe Benefits Paid By State	146,867,610	45,375,069	27,802,645	42,305,751	28,060,121	3,324,026
Additional OF Fringe Paid by State	22,568,668	6,601,396	3,718,857	8,622,940	3,625,475	-
Accident Insurance	628,301	-	171,138	284,612	172,551	-
Housing	56,473,466	13,761,778	18,359,401	14,273,412	10,078,875	-
Food Service	25,921,285	8,170,800	5,872,218	7,128,533	4,749,734	-
All Other Revenue	11,651,473	4,050,495	955,035	3,500,000	3,121,011	24,932
Less: Contra Revenue	(6,210,196)	(2,113,528)	(599,112)	(2,600,000)	(897,556)	-
Total Revenue	738,922,611	230,872,023	132,982,361	231,542,228	135,293,907	8,232,091
Expenditures:						
Personnel Services:						
Total Full Time	265,102,483	82,379,191	45,046,621	85,873,322	47,160,788	4,642,561
Part Time:						
Lecturers (PTLs)	37,019,223	10,776,260	5,514,580	13,537,955	7,190,428	-
Lecturers (NCLs)	3,052,397	1,135,000	337,951	1,218,678	360,768	-
Perm/Intermit PT	1,174,385	326,191	196,260	566,424	85,510	-
University Assistants	4,093,812	1,060,000	1,046,899	1,172,434	814,479	-
Graduate Assistants	2,329,550	608,400	238,462	1,226,441	256,247	-
Student Labor	8,777,525	3,030,000	1,856,705	2,090,721	1,800,099	-
Other Part Time	1,766,371	637,800	324,480	371,044	433,047	-
Total Part Time	58,213,263	17,573,651	9,515,337	20,183,697	10,940,578	-
Overtime	3,395,475	800,200	825,000	1,030,000	740,275	-
All Other Personnel Services	14,788,590	5,394,000	3,203,723	4,384,411	1,749,473	56,983
Subtotal Personnel Services	341,499,811	106,147,042	58,590,681	111,471,430	60,591,114	4,699,544
Fringe Benefits	236,068,509	72,623,607	41,926,678	77,188,948	41,005,250	3,324,026
Worker's Comp. Recovery	840,568	314,208	173,276	311,000	41,634	450
Total P.S. & Fringe Benefits	578,408,888	179,084,857	100,690,635	188,971,378	101,637,998	8,024,020
Other Expenses:						
Inst. Financial Aid/Match	46,691,385	14,868,118	13,141,223	12,440,396	6,241,648	-
Waivers	12,241,929	2,262,087	1,449,419	7,400,000	1,130,423	-
Utilities	18,943,196	5,458,111	3,946,441	5,502,000	4,036,644	-
All Other Expenses	102,381,803	34,887,160	18,790,360	23,392,450	20,975,429	4,336,404
Total Other Expenses	180,258,313	57,475,476	37,327,443	48,734,846	32,384,144	4,336,404
Total Expenditures	758,667,201	236,560,333	138,018,078	237,706,224	134,022,142	12,360,424
Addition to (Use of) Funds Before Transfers	(19,744,591)	(5,688,310)	(5,035,717)	(6,163,996)	1,271,765	(4,128,333)
Designated Transfers						
Debt Service	(28,787,511)	(11,471,040)	(5,397,654)	(7,325,788)	(4,593,029)	-
Auxiliary Renewal and Replacement	(769,265)	(300,000)	(469,265)	-	-	-
Total Designated Transfers	(29,556,776)	(11,771,040)	(5,866,919)	(7,325,788)	(4,593,029)	-
Other Requests, Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	-	(1,044,101)	(1,044,101)	(1,044,101)	(1,044,101)	4,176,404
HEERF Institutional	46,635,113	17,503,451	10,933,459	11,917,242	6,280,961	-
CRF Funding	-	-	-	-	-	-
ARPA Funding	5,026,556	1,500,000	1,013,278	1,500,000	1,013,278	-
Miscellaneous Transfers	366,643	(500,000)	-	1,116,643	(250,000)	-
Total Transfers and Commitments	52,028,312	17,459,350	10,902,636	13,489,784	6,000,138	4,176,404
Net Change	2,726,945	0	0	(0)	2,678,874	48,071

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY22 Revised Budget

Attachment B

	CSU Total Dollars (\$)	Central Dollars (\$)	Eastern Dollars (\$)	Southern Dollars (\$)	Western Dollars (\$)	System Office Dollars (\$)
Revenue:						
Tuition FT and PT (Gross)	156,751,597	53,992,841	22,593,826	53,400,366	26,764,564	-
Student Fees	171,946,608	55,936,239	24,927,605	60,725,284	30,357,480	-
State Appropriations	152,987,093	46,910,545	28,605,936	43,713,339	28,874,140	4,883,133
Additl State Appropriation (Dev Education, Outcomes and	1,550,052	387,513	387,513	387,513	387,513	-
Fringe Benefits Paid By State	146,867,610	45,375,069	27,802,645	42,305,751	28,060,121	3,324,026
Additional OF Fringe Paid by State	22,568,668	6,601,396	3,718,857	8,622,940	3,625,475	-
Accident Insurance	665,065	-	182,514	310,000	172,551	-
Housing	55,956,549	13,761,778	18,457,298	13,658,598	10,078,875	-
Food Service	25,523,772	8,170,800	6,001,102	6,759,757	4,592,113	-
All Other Revenue	13,622,966	4,716,785	1,285,170	3,800,000	3,821,011	-
Less: Contra Revenue	(6,150,361)	(2,147,548)	(605,257)	(2,500,000)	(897,556)	-
Total Revenue	742,289,619	233,705,417	133,357,209	231,183,548	135,836,286	8,207,159
Expenditures:						
Personnel Services:						
Total Full Time	266,629,981	83,945,943	45,501,551	84,818,809	47,591,860	4,771,818
Part Time:						
Lecturers (PTLs)	37,318,897	10,776,260	5,619,176	13,537,955	7,385,506	-
Lecturers (NCLs)	3,052,397	1,135,000	337,951	1,218,678	360,768	-
Perm/Intermit PT	1,183,215	326,191	205,417	566,424	85,183	-
University Assistants	4,284,721	1,060,000	1,234,935	1,172,434	817,352	-
Graduate Assistants	2,315,088	608,400	272,000	1,226,441	208,247	-
Student Labor	9,095,130	3,030,000	2,164,286	2,090,721	1,810,123	-
Other Part Time	1,704,038	637,800	262,147	371,044	433,047	-
Total Part Time	58,953,486	17,573,651	10,095,912	20,183,697	11,100,226	-
Overtime	3,355,785	800,200	835,000	1,030,000	690,585	-
All Other Personnel Services	13,642,758	5,894,000	2,072,590	3,859,411	1,749,473	67,284
Subtotal Personnel Services	342,582,010	108,213,794	58,505,053	109,891,917	61,132,144	4,839,102
Fringe Benefits	236,607,330	73,623,607	41,396,465	76,888,948	41,374,284	3,324,026
Worker's Comp. Recovery	858,934	326,890	178,960	311,000	41,634	450
Total P.S. & Fringe Benefits	580,048,274	182,164,291	100,080,478	187,091,865	102,548,062	8,163,578
Other Expenses:						
Inst. Financial Aid/Match	45,169,577	14,868,118	12,861,063	12,440,396	5,000,000	-
Waivers	12,514,099	2,471,910	1,407,005	7,400,000	1,235,184	-
Utilities	18,477,317	5,062,141	3,993,440	5,202,000	4,219,736	-
All Other Expenses	104,294,969	34,253,233	19,031,871	25,571,963	21,101,498	4,336,404
Total Other Expenses	180,455,962	56,655,402	37,293,379	50,614,359	31,556,418	4,336,404
Total Expenditures	760,504,236	238,819,693	137,373,857	237,706,224	134,104,480	12,499,982
Addition to (Use of) Funds Before Transfers	(18,214,617)	(5,114,276)	(4,016,648)	(6,522,676)	1,731,806	(4,292,823)
Designated Transfers						
Debt Service	(27,378,407)	(10,481,198)	(5,425,668)	(6,878,512)	(4,593,029)	-
Auxiliary Renewal and Replacement	(454,013)	-	(454,013)	-	-	-
Total Designated Transfers	(27,832,420)	(10,481,198)	(5,879,681)	(6,878,512)	(4,593,029)	-
Other Requests, Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	-	(1,044,101)	(1,044,101)	(1,044,101)	(1,044,101)	4,176,404
HEERF Institutional	45,778,208	16,639,575	10,940,430	11,917,242	6,280,961	-
Miscellaneous Transfers	2,278,047	-	-	2,528,047	(250,000)	-
Total Transfers and Commitments	48,056,255	15,595,474	9,896,329	13,401,188	4,986,860	4,176,404
Net Change Subtotal	2,009,218	(0)	0	(0)	2,125,637	(116,419)
Additional State Appropriations per 5/17 Committee ARP Allocations						
Higher Education - CSU	5,026,555					
Net Change	7,035,773					

CENTRAL CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY22 Projection, FY22 Revised Budget and FY21 Actual

Attachment B

	FY21 Actual	FY22 Rev Budget	FY22 Projection	FY22 Projection vs. Rev Budget	
				Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	45,306,491	41,140,143	40,681,266	(458,877)	-1.10%
Part Time Tuition (Gross)	13,023,672	12,852,698	12,316,850	(535,848)	-4.20%
General University Fee (PT students)	12,040,613	11,879,577	11,331,657	(547,920)	-4.60%
University General Fee (excluding Accident Ins.)	28,071,255	25,465,000	25,031,000	(434,000)	-1.70%
University Fee (DS)	6,636,949	6,031,000	5,944,000	(87,000)	-1.40%
Extension Fee (Gross)	10,010,739	10,441,242	10,441,242	-	0.00%
All Other Student Fees	2,323,357	2,119,420	1,981,941	(137,479)	-6.50%
Accident Insurance	-	-	-	-	NA
State Appropriations	45,307,524	46,910,545	46,910,545	-	0.00%
Additl State Appropriation (Dev Education and IMRP)	745,143	387,513	387,513	-	0.00%
Fringe Benefits Paid By State	46,860,086	45,375,069	45,375,069	-	0.00%
Additional OF Fringe Paid by State	-	6,601,396	6,601,396	-	0.00%
Housing	7,278,884	13,761,778	13,761,778	-	0.00%
Food Service	4,857,578	8,170,800	8,170,800	-	0.00%
All Other Revenue	3,058,160	4,716,785	4,050,495	(666,290)	-14.10%
Less: Contra Revenue	(2,443,913)	(2,147,548)	(2,113,528)	34,020	-1.60%
Total Revenue	223,076,538	233,705,417	230,872,023	(2,833,394)	-1.20%
Expenditures:					
Personnel Services:					
Total Full Time	81,826,965	83,945,943	82,379,191	(1,566,752)	-1.90%
Part Time:					
Lecturers (PTLs)	10,540,675	10,776,260	10,776,260	-	0.00%
Lecturers (NCLs)	937,355	1,135,000	1,135,000	-	0.00%
Perm/Intermit PT	351,773	326,191	326,191	-	0.00%
University Assistants	814,441	1,060,000	1,060,000	-	0.00%
Graduate Assistants	498,992	608,400	608,400	-	0.00%
Student Labor	1,085,462	3,030,000	3,030,000	-	0.00%
Other Part Time	610,940	637,800	637,800	-	0.00%
Total Part Time	14,839,638	17,573,651	17,573,651	-	0.00%
Overtime	436,250	800,200	800,200	-	0.00%
All Other Personnel Services	4,008,618	5,894,000	5,394,000	(500,000)	-8.50%
Subtotal Personnel Services	101,111,471	108,213,794	106,147,042	(2,066,752)	-1.90%
Fringe Benefits	69,374,260	73,623,607	72,623,607	(1,000,000)	-1.40%
Worker's Comp. Recovery	281,400	326,890	314,208	(12,682)	-3.90%
Total P.S. & Fringe Benefits	170,767,131	182,164,291	179,084,857	(3,079,434)	-1.70%
Other Expenses:					
Inst. Financial Aid/Match	14,062,604	14,868,118	14,868,118	-	0.00%
Waivers	2,431,457	2,471,910	2,262,087	(209,823)	-8.50%
Utilities	5,238,216	5,062,141	5,458,111	395,970	7.80%
All Other Expenses	29,682,820	34,253,233	34,887,160	633,927	1.90%
Total Other Expenses	51,415,097	56,655,402	57,475,476	820,074	1.40%
Total Expenditures	222,182,228	238,819,693	236,560,333	(2,259,360)	-0.90%
Addition to (Use of) Funds Before Transfers	894,310	(5,114,276)	(5,688,310)	(574,034)	11.20%
Designated Transfers					
Debt Service (University Fee)	(6,551,623)	(5,918,000)	(5,860,000)	58,000	-1.00%
Debt Service Residence Halls	(1,560,211)	(3,051,841)	(3,455,196)	(403,355)	13.20%
Debt Service Parking Garage (Welte & W/D Design)	(773,687)	(759,672)	(759,672)	-	0.00%
Debt Service Parking Garage (W/D Garage Construction)	(885,523)	(751,685)	(1,396,172)	(644,487)	85.70%
Auxiliary Renewal and Replacement			(300,000)	(300,000)	NA
Total Designated Transfers	(9,771,044)	(10,481,198)	(11,771,040)	(1,289,842)	12.30%
Other Requests, Transfers and Additional Commitments					
Transfer to SO - GF/OF swap	(1,057,289)	(1,044,101)	(1,044,101)	-	0.00%
Other Transfers	(234,769)			-	NA
Other Transfer - Housing Reserve			(500,000)	(500,000)	NA
HEERF Institutional (Loss Revenue)	14,786,847	16,639,575	8,589,563	(8,050,012)	-48.40%
HEERF Institutional (Loss Revenue FY21 for FY22)	(8,913,888)		8,913,888	8,913,888	NA
CRF Funding(reimbursement for Room and Board refunds)	4,295,833		-	-	NA
ARPA Funding			1,500,000	1,500,000	NA
Total Transfers and Commitments	8,876,734	15,595,474	17,459,350	1,863,876	12.00%
Net Change	-	(0)	0	0	-719.40%

EASTERN CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY22 Projection, FY22 Revised Budget and FY21 Actual

Attachment B

	FY21 Actual	FY22 Rev Budget	FY22 Projection	FY22 Projection vs. Rev Budget	
				Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	22,738,700	20,983,522	21,065,677	82,155	0.40%
Part Time Tuition (Gross)	1,719,572	1,610,304	1,610,304	-	0.00%
General University Fee (PT students)	1,932,954	1,756,690	1,756,690	-	0.00%
University General Fee (excluding Accident Ins.)	17,856,604	16,737,744	16,737,824	80	0.00%
University Fee (DS)	3,500,898	3,251,650	3,251,746	96	0.00%
Extension Fee (Gross)	2,670,396	2,456,506	2,456,506	-	0.00%
All Other Student Fees	650,546	725,015	829,983	104,968	14.50%
Accident Insurance	274,724	182,514	171,138	(11,376)	-6.20%
State Appropriations	30,331,861	28,605,936	28,605,936	-	0.00%
Additl State Appropriation (Dev Education and IMRP)	385,143	387,513	387,513	-	0.00%
Fringe Benefits Paid By State	26,403,275	27,802,645	27,802,645	-	0.00%
Additional OF Fringe Paid by State	-	3,718,857	3,718,857	-	0.00%
Housing	16,944,712	18,457,298	18,359,401	(97,897)	-0.50%
Food Service	5,186,704	6,001,102	5,872,218	(128,884)	-2.10%
All Other Revenue	1,182,709	1,285,170	955,035	(330,135)	-25.70%
Less: Contra Revenue	(567,291)	(605,257)	(599,112)	6,145	-1.00%
Total Revenue	131,211,507	133,357,209	132,982,361	(374,848)	-0.30%
Expenditures:					
Personnel Services:					
Total Full Time	45,220,946	45,501,551	45,046,621	(454,930)	-1.00%
Part Time:					
Lecturers (PTLs)	5,601,629	5,619,176	5,514,580	(104,596)	-1.90%
Lecturers (NCLs)	342,032	337,951	337,951	-	0.00%
Perm/Intermit PT	205,665	205,417	196,260	(9,157)	-4.50%
University Assistants	953,483	1,234,935	1,046,899	(188,036)	-15.20%
Graduate Assistants	255,384	272,000	238,462	(33,538)	-12.30%
Student Labor	1,223,298	2,164,286	1,856,705	(307,581)	-14.20%
Other Part Time	311,371	262,147	324,480	62,333	23.80%
Total Part Time	8,892,862	10,095,912	9,515,337	(580,575)	-5.80%
Overtime	712,733	835,000	825,000	(10,000)	-1.20%
All Other Personnel Services	1,479,353	2,072,590	3,203,723	1,131,133	54.60%
Subtotal Personnel Services	56,305,894	58,505,053	58,590,681	85,628	0.10%
Fringe Benefits	40,329,130	41,396,465	41,926,678	530,213	1.30%
Worker's Comp. Recovery	155,412	178,960	173,276	(5,684)	-3.20%
Total P.S. & Fringe Benefits	96,790,436	100,080,478	100,690,635	610,157	0.60%
Other Expenses:					
Inst. Financial Aid/Match	11,867,158	12,861,063	13,141,223	280,160	2.20%
Waivers	1,426,528	1,407,005	1,449,419	42,414	3.00%
Utilities	3,993,559	3,993,440	3,946,441	(46,999)	-1.20%
All Other Expenses	13,896,615	19,031,871	18,790,360	(241,511)	-1.30%
Total Other Expenses	31,183,859	37,293,379	37,327,443	34,064	0.10%
Total Expenditures	127,974,295	137,373,857	138,018,078	644,221	0.50%
Addition to (Use of) Funds Before Transfers	3,237,212	(4,016,648)	(5,035,717)	(1,019,069)	25.40%
Designated Transfers					
Debt Service (University Fee)	(3,470,634)	(3,251,650)	(3,223,636)	28,014	-0.90%
Debt Service Residence Halls	(2,358,992)	(1,694,715)	(1,694,715)	-	0.00%
Debt Service Parking Garage	(399,043)	(479,303)	(479,303)	-	0.00%
Auxiliary Renewal and Replacement	(1,079,101)	(454,013)	(469,265)	(15,252)	3.40%
Total Designated Transfers	(7,307,770)	(5,879,681)	(5,866,919)	12,762	-0.20%
Transfers and Additional Commitments					
Transfer to SO - GF/OF swap	(1,057,289)	(1,044,101)	(1,044,101)	-	0.00%
HEERF Institutional (Loss Revenue)	5,363,546	10,940,430	6,096,940	(4,843,490)	-44.30%
HEERF Institutional (Loss Revenue FY21 for FY22)	(4,836,519)		4,836,519	4,836,519	NA
CRF Funding(reimbursement for Room and Board refunds)	4,869,236		-	-	NA
ARPA Funding	-		1,013,278	1,013,278	NA
Total Transfers and Commitments	4,338,974	9,896,329	10,902,636	1,006,307	10.20%
Net Change	268,416	0	0	0	12.10%

SOUTHERN CONNECTICUT STATE UNIVERSITY
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY22 Projection, FY22 Revised Budget and FY21 Actual

Attachment B

	FY21 Actual	FY22 Rev Budget	FY22 Projection	FY22 Projection vs. Rev Budget	
				Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	45,917,567	43,649,856	43,649,856	-	0.00%
Part Time Tuition (Gross)	8,869,513	9,750,510	9,750,510	-	0.00%
General University Fee (PT students)	8,988,633	9,887,234	9,887,234	-	0.00%
University General Fee (excluding Accident Ins.)	30,092,820	28,452,761	28,452,761	-	0.00%
University Fee (DS)	6,663,975	6,300,788	6,300,788	-	0.00%
Extension Fee (Gross)	12,811,236	13,684,501	13,684,501	-	0.00%
All Other Student Fees	2,114,756	2,400,000	2,200,478	(199,522)	-8.30%
Accident Insurance	302,329	310,000	284,612	(25,388)	-8.20%
State Appropriations	43,146,880	43,713,339	43,713,339	-	0.00%
Addtl State Appropriation (Dev Education and IMRP)	385,143	387,513	387,513	-	0.00%
Fringe Benefits Paid By State	44,591,739	42,305,751	42,305,751	-	0.00%
Additional OF Fringe Paid by State		8,622,940	8,622,940	-	0.00%
Housing	11,027,472	13,658,598	14,273,412	614,814	4.50%
Food Service	5,657,442	6,759,757	7,128,533	368,776	5.50%
All Other Revenue	1,561,434	3,800,000	3,500,000	(300,000)	-7.90%
Less: Contra Revenue	(2,599,317)	(2,500,000)	(2,600,000)	(100,000)	4.00%
Total Revenue	219,531,622	231,183,548	231,542,228	358,680	0.20%
Expenditures:					
Personnel Services:					
Total Full Time	82,893,942	84,818,809	85,873,322	1,054,513	1.20%
Part Time:					
Lecturers (PTLs)	14,254,256	13,537,955	13,537,955	-	0.00%
Lecturers (NCLs)	1,145,015	1,218,678	1,218,678	-	0.00%
Perm/Intermit PT	499,433	566,424	566,424	-	0.00%
University Assistants	1,151,439	1,172,434	1,172,434	-	0.00%
Graduate Assistants	1,191,576	1,226,441	1,226,441	-	0.00%
Student Labor	2,149,527	2,090,721	2,090,721	-	0.00%
Other Part Time	346,297	371,044	371,044	-	0.00%
Total Part Time	20,737,543	20,183,697	20,183,697	-	0.00%
Overtime	881,344	1,030,000	1,030,000	-	0.00%
All Other Personnel Services	3,463,517	3,859,411	4,384,411	525,000	13.60%
Subtotal Personnel Services	107,976,346	109,891,917	111,471,430	1,579,513	1.40%
Fringe Benefits	71,345,677	76,888,948	77,188,948	300,000	0.40%
Worker's Comp. Recovery	329,053	311,000	311,000	-	0.00%
Total P.S. & Fringe Benefits	179,651,076	187,091,865	188,971,378	1,879,513	1.00%
Other Expenses:					
Inst. Financial Aid/Match	11,698,324	12,440,396	12,440,396	-	0.00%
Waivers	7,651,086	7,400,000	7,400,000	-	0.00%
Utilities	4,990,850	5,202,000	5,502,000	300,000	5.80%
All Other Expenses	17,974,111	25,571,963	23,392,450	(2,179,513)	-8.50%
Total Other Expenses	42,314,371	50,614,359	48,734,846	(1,879,513)	-3.70%
Total Expenditures	221,965,447	237,706,224	237,706,224	-	0.00%
Addition to (Use of) Funds Before Transfers	(2,433,825)	(6,522,676)	(6,163,996)	358,680	-5.50%
Designated Transfers					
Debt Service (University Fee)	(6,249,574)	(6,250,788)	(6,225,788)	25,000	-0.40%
Debt Service Residence Halls	(944,171)	-	(400,000)	(400,000)	NA
Debt Service Parking Garage	(1,391,628)	(627,724)	(700,000)	(72,276)	11.50%
Auxiliary Renewal and Replacement	-	-	-	-	NA
Total Designated Transfers	(8,585,373)	(6,878,512)	(7,325,788)	(447,276)	6.50%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	(1,057,289)	(1,044,101)	(1,044,101)	-	0.00%
Transfer to liability for GEAR UP Grant	(1,391,276)	2,528,047	1,116,643	(1,411,404)	-55.80%
HEERF Institutional (Loss Revenue)	12,125,069	11,917,242	11,917,242	-	0.00%
CRF Funding(reimbursement for Room and Board refunds)	1,342,694	-	-	-	NA
ARPA Funding	-	-	1,500,000	1,500,000	NA
Total Transfers and Commitments	11,019,198	13,401,188	13,489,784	88,596	0.70%
Net Change	-	(0)	(0)	0	-38.00%

WESTERN CONNECTICUT STATE UNIVERSITY
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY22 Projection, FY22 Revised Budget and FY21 Actual

Attachment B

	FY21 Actual	FY22 Rev Budget	FY22 Projection	FY22 Projection vs. Rev Budget	
				Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	23,339,689	21,625,000	21,625,000	-	0.00%
Part Time Tuition (Gross)	6,673,385	5,139,564	5,139,564	-	0.00%
General University Fee (PT students)	4,129,007	4,293,390	4,293,390	-	0.00%
University General Fee (excluding Accident Ins.)	16,071,476	15,393,688	15,393,688	-	0.00%
University Fee (DS)	3,513,122	3,386,025	3,386,025	-	0.00%
Extension Fee (Gross)	2,444,600	4,962,123	4,962,123	-	0.00%
All Other Student Fees	1,072,171	2,322,254	2,322,254	-	0.00%
Accident Insurance	212,564	172,551	172,551	-	0.00%
State Appropriations	28,290,894	28,874,140	28,874,140	-	0.00%
Additl State Appropriation (Dev Education and IMRP)	385,143	387,513	387,513	-	0.00%
Fringe Benefits Paid By State	25,027,932	28,060,121	28,060,121	-	0.00%
Additional OF Fringe Paid by State		3,625,475	3,625,475	-	0.00%
Housing	6,170,695	10,078,875	10,078,875	-	0.00%
Food Service	3,100,509	4,592,113	4,749,734	157,621	3.40%
All Other Revenue	2,782,726	3,821,011	3,121,011	(700,000)	-18.30%
Less: Contra Revenue	(601,644)	(897,556)	(897,556)	(0)	0.00%
Total Revenue	122,612,269	135,836,286	135,293,907	(542,379)	-0.40%
Expenditures:					
Personnel Services:					
Total Full Time	47,651,056	47,591,860	47,160,788	(431,072)	-0.90%
Part Time:					
Lecturers (PTLs)	7,316,269	7,385,506	7,190,428	(195,078)	-2.60%
Lecturers (NCLs)	453,634	360,768	360,768	-	0.00%
Perm/Intermit PT	101,052	85,183	85,510	327	0.40%
University Assistants	529,089	817,352	814,479	(2,873)	-0.40%
Graduate Assistants	248,757	208,247	256,247	48,000	23.00%
Student Labor	1,179,474	1,810,123	1,800,099	(10,024)	-0.60%
Other Part Time	-	433,047	433,047	-	0.00%
Total Part Time	9,828,275	11,100,226	10,940,578	(159,648)	-1.40%
Overtime	160,530	690,585	740,275	49,690	7.20%
All Other Personnel Services	1,725,460	1,749,473	1,749,473	-	0.00%
Subtotal Personnel Services	59,365,321	61,132,144	60,591,114	(541,030)	-0.90%
Fringe Benefits	40,113,323	41,374,284	41,005,250	(369,034)	-0.90%
Worker's Comp. Recovery	31,614	41,634	41,634	-	0.00%
Total P.S. & Fringe Benefits	99,510,258	102,548,062	101,637,998	(910,064)	-0.90%
Other Expenses:					
Inst. Financial Aid/Match	5,083,199	5,000,000	6,241,648	1,241,648	24.80%
Waivers	1,182,239	1,235,184	1,130,423	(104,761)	-8.50%
Utilities	3,711,084	4,219,736	4,036,644	(183,092)	-4.30%
All Other Expenses	15,558,958	21,101,498	20,975,429	(126,069)	-0.60%
Total Other Expenses	25,535,480	31,556,418	32,384,144	827,726	2.60%
Total Expenditures	125,045,738	134,104,480	134,022,142	(82,338)	-0.10%
Addition to (Use of) Funds Before Transfers	(2,433,469)	1,731,806	1,271,765	(460,041)	-26.60%
Designated Transfers					
Debt Service (University Fee)	(3,464,678)	(3,386,025)	(3,386,025)	-	0.00%
Debt Service Residence Halls	(1,222,197)	(546,219)	(546,219)	-	0.00%
Debt Service Parking Garage	(604,114)	(600,724)	(600,724)	-	0.00%
Debt Service WS Parking Garage	(69,268)	(60,061)	(60,061)	-	0.00%
Auxiliary Renewal and Replacement	-	-	-	-	NA
Total Designated Transfers	(5,360,257)	(4,593,029)	(4,593,029)	-	0.00%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	(1,057,289)	(1,044,101)	(1,044,101)	-	0.00%
HEERF Institutional	5,311,290	6,280,961	6,280,961	-	0.00%
CRF Funding(reimbursement for Room and Board refunds)	2,499,527	-	-	-	NA
ARPA Funding		-	1,013,278	1,013,278	NA
Other Request		(250,000)	(250,000)	-	0.00%
Total Transfers and Commitments	6,753,528	4,986,860	6,000,138	1,013,278	20.30%
Net Change	(1,040,198)	2,125,637	2,678,874	553,237	26.00%

SYSTEM OFFICE/SYSTEMWIDE/MANDATES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY22 Projection, FY22 Revised Budget and FY21 Actual

Attachment B

	FY21 Actual	FY22 Rev Budget	FY22 Projection	FY22 Projection vs. Rev Budget	
				Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)		-	-	-	NA
Part Time Tuition (Gross)		-	-	-	NA
General University Fee (PT students)		-	-	-	NA
University General Fee (excluding Accident Ins.)		-	-	-	NA
University Fee (DS)		-	-	-	NA
Extension Fee (Gross)		-	-	-	NA
All Other Student Fees		-	-	-	NA
Accident Insurance		-	-	-	NA
State Appropriations	5,105,181	4,883,133	4,883,133	-	0.00%
Additl State Appropriation (Dev Education and IMRP)	-	-	-	-	NA
Fringe Benefits Paid By State	2,796,498	3,324,026	3,324,026	-	0.00%
Additional OF Fringe Paid by State					
Housing		-	-	-	NA
Food Service		-	-	-	NA
All Other Revenue	25,257	-	24,932	24,932	NA
Less: Contra Revenue		-	-	-	NA
Total Revenue	7,926,936	8,207,159	8,232,091	24,932	0.30%
Expenditures:					
Personnel Services:					
Total Full Time	3,905,199	4,771,818	4,642,561	(129,257)	-2.70%
Part Time:					
Lecturers (PTLs)	-	-	-	-	NA
Lecturers (NCLs)	-	-	-	-	NA
Perm/Intermit PT	5,948	-	-	-	NA
University Assistants	-	-	-	-	NA
Graduate Assistants	36,086	-	-	-	NA
Student Labor	-	-	-	-	NA
Other Part Time	-	-	-	-	NA
Total Part Time	42,034	-	-	-	NA
Overtime					
All Other Personnel Services	187,043	67,284	56,983	(10,301)	-15.30%
Subtotal Personnel Services	4,134,276	4,839,102	4,699,544	(139,558)	-2.90%
Fringe Benefits	2,829,606	3,324,026	3,324,026	-	0.00%
Worker's Comp. Recovery	433	-	450	450	NA
Total P.S. & Fringe Benefits	6,964,315	8,163,128	8,024,020	(139,108)	-1.70%
Other Expenses:					
Inst. Financial Aid/Match		-	-	-	NA
Waivers		-	-	-	NA
Utilities		-	-	-	NA
All Other Expenses	4,375,720	4,336,404	4,336,404	-	0.00%
Total Other Expenses	4,375,720	4,336,404	4,336,404	-	0.00%
Total Expenditures	11,340,035	12,499,532	12,360,424	(139,108)	-1.10%
Addition to (Use of) Funds Before Transfers	(3,413,099)	(4,292,373)	(4,128,333)	164,040	-3.80%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	4,229,156	4,176,404	4,176,404	-	0.00%
Total Transfers and Commitments	4,229,156	4,176,404	4,176,404	-	0.00%
Net Change	816,057	(115,969)	48,071	164,040	-141.50%

Account Name	FY22 Projection vs. Rev Budget				
	FY21 Actual	FY22 Rev Budget	FY22 Projection	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	101,528,519	96,297,182	93,716,321	(2,580,861)	-3%
Fees	50,136,851	48,173,077	48,004,928	(168,149)	0%
State Appropriations	148,518,816	148,063,168	148,063,168	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	8,523,582	8,558,667	8,564,677	6,010	0%
GF Fringe Benefits Paid by State	134,807,284	136,157,463	136,157,463	-	0%
OF Fringe Benefits Paid by State	36,550,000	37,532,961	37,532,961	-	0%
Private Gifts, Grants and Contracts	118,224	111,500	111,500	-	0%
Sales of Educational Activities	548,907	629,049	603,149	(25,900)	-4%
All Other Revenue	4,284,939	2,675,937	2,324,414	(351,523)	-13%
Less Contra Revenue	(1,741,504)	(1,989,006)	(1,892,743)	96,263	-5%
Total Revenue	483,275,618	476,209,998	473,185,838	(3,024,160)	-1%
Expenditures:					
Personnel Services:					
Full Time (601000)	161,288,274	173,356,984	170,597,756	(2,759,228)	-2%
Continuing Part Time (601100)	1,216,349	876,888	880,283	3,395	0%
Temporary Part Time (601200, 02, 03, 04, 601303)	17,149,547	10,107,223	9,373,087	(734,136)	-7%
Clinical EA (601201)	5,846,697	6,318,012	6,304,268	(13,745)	0%
Contractual PTL (601302)	40,498,571	40,144,959	40,617,914	472,955	1%
Contractual NCL (601300)	3,144,569	3,763,398	4,122,703	359,305	10%
Contractual ECL (601301)	7,055,952	7,406,002	7,285,231	(120,771)	-2%
Student Labor (601400, 01, 02, 601406)	1,080,530	1,636,958	1,150,111	(486,846)	-30%
Overtime (601501, 601502)	656,251	970,950	877,476	(93,474)	-10%
All Other Personnel Services	5,826,864	6,599,699	8,825,846	2,226,147	34%
Subtotal Personnel Services	243,763,603	251,181,073	250,034,674	(1,146,399)	-1%
Shared Services Personnel Services	-	-	-	-	NA
Total Personnel Services	243,763,603	251,181,073	250,034,674	(1,146,399)	-1%
Fringe Benefits	172,188,679	185,278,446	181,047,473	(4,230,973)	-2%
Shared Services Personnel Fringe Benefits	-	-	-	-	NA
Total P.S. & Fringe Benefits	415,952,282	436,459,519	431,082,147	(5,377,372)	-1%
Other Expenses:					
Inst. Financial Aid/Match	19,866,308	13,917,104	14,260,302	343,198	3%
Waivers	2,363,871	3,162,074	3,338,490	176,417	6%
Utilities	8,474,951	9,467,049	9,586,204	119,155	1%
All Other Expenses	39,422,377	64,874,907	64,869,906	(5,001)	0%
Total Other Expenses	70,127,507	91,421,133	92,054,902	633,769	1%
Total Expenditures	486,079,789	527,880,652	523,137,049	(4,743,603)	-1%
Addition to (Use of) Funds Before Transfers	(2,804,171)	(51,670,654)	(49,951,212)	1,719,443	-3%
Transfers, Additional Funds and Commitments					
Transfer in	32,653,038	27,867,534	29,405,121	1,537,587	6%
Transfer out	(32,653,037)	(27,051,974)	(27,532,741)	(480,767)	2%
HEERF Institutional	35,565,156	49,704,712	40,212,062	(9,492,650)	-19%
ARPA Funding	-	4,866,345	4,866,345	-	0%
EMSA GP Transfer Out	-	-	-	-	NA
Total Transfers, Additional Funds and Commitments	35,565,157	55,386,617	46,950,786	(8,435,831)	-15%
Net Change	32,760,985	3,715,963	(3,000,425)	(6,716,388)	-181%

Note:
(1) FY21 Actual - Institutional Fin. Aid/Match includes the spending from unrestricted reserves for PACT Program.

All Colleges Consolidated

Account Name	CSCC Consolidated	CSCC	Shared Services	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Northwestern	Norwalk	Quinebaug	Three Rivers	Tunxis
Revenue:																
Tuition (Gross)	101,528,519	-	-	-	3,191,731	6,581,607	15,443,663	9,506,467	11,999,882	5,455,541	13,766,656	3,211,924	12,231,966	2,976,904	8,201,740	8,960,438
Fees	50,136,851	-	-	121,017	2,487,278	3,655,956	7,767,695	4,148,930	5,515,037	3,046,337	6,263,109	1,223,146	5,455,683	1,447,138	4,696,854	4,308,671
State Appropriations	148,518,816	3,145,579	-	14,513,961	7,035,491	9,798,884	17,159,775	12,616,861	14,574,544	7,178,848	16,892,619	5,957,475	13,291,588	5,876,947	10,198,742	10,277,502
Addtl State Appropriation (Dev Edu and Outcome	8,523,582	-	-	-	273,321	572,174	1,214,544	849,627	1,151,766	461,050	1,123,370	215,475	999,155	280,724	702,090	680,286
GF Fringe Benefits Paid by State	134,807,284	1,859,265	-	10,394,468	6,713,833	9,721,197	15,532,050	11,817,058	14,157,960	6,708,237	16,539,527	5,416,314	11,400,776	5,383,184	9,380,097	9,783,318
OF Fringe Benefits Paid by State	36,550,000	-	-	353,548	950,263	3,845,988	5,223,391	3,179,674	5,149,294	1,981,455	5,663,935	703,277	3,012,513	573,576	2,891,988	3,021,098
Private Gifts, Grants and Contracts	118,224	-	-	-	-	-	-	-	-	1,505	-	117,290	-	-	-	(571)
Sales of Educational Activities	548,907	-	-	-	363	13,220	7,639	98,003	(95)	4,266	187,599	-	173,766	-	-	64,146
All Other Revenue	4,284,939	-	-	336,452	226,244	281,219	999,016	336,828	500,525	212,286	565,484	37,121	370,001	20,858	428,124	(29,219)
Less Contra Revenue	(1,741,504)	-	-	-	(61,839)	(162,230)	(195,313)	(107,308)	(235,051)	(55,067)	(425,674)	(43,938)	(103,492)	(54,706)	(169,840)	(127,046)
Total Revenue	483,275,618	5,004,844	-	25,719,446	20,816,685	34,308,015	63,152,460	42,446,140	52,813,862	24,994,458	60,576,625	16,838,084	46,831,956	16,504,625	36,329,795	36,938,623
Expenditures:																
Personnel Services:																
Full Time (601000)	161,288,274	3,659,546	-	13,649,632	5,089,564	11,691,387	17,521,173	14,650,766	17,357,270	8,354,550	19,366,195	6,197,597	16,475,604	5,066,358	11,377,215	10,831,417
Continuing Part Time (601100)	1,216,349	-	-	-	-	-	28,424	116,741	24,975	77,458	177,235	-	179,491	295,654	-	316,371
Temporary Part Time (601200, 02, 03, 04, 601300)	17,149,547	-	-	-	3,098,907	1,659,363	2,363,265	904,980	1,537,363	916,975	2,022,583	324,958	548,079	888,272	803,864	2,080,938
Clinical EA (601201)	5,846,697	-	-	-	-	1,480,159	1,135,242	10,352	102,834	-	1,199,931	257,779	726,049	-	610,166	324,185
Contractual PTL (601302)	40,498,571	-	-	-	1,381,211	2,035,845	7,081,517	3,727,541	5,068,184	2,205,702	5,171,315	1,305,293	3,867,344	1,501,183	3,739,682	3,413,754
Contractual NCL (601300)	3,144,569	-	-	-	301,599	216,279	473,322	283,070	196,351	169,412	326,169	36,062	293,340	98,402	406,864	343,699
Contractual ECL (601301)	7,055,952	-	-	-	287,274	514,607	1,322,460	532,585	827,413	566,769	589,301	141,393	795,083	149,573	656,686	672,808
Student Labor (601400, 01, 02, 601406)	1,080,530	300,806	-	117,911	31,787	51,559	62,134	59,462	26,934	91,792	49,379	10,202	80,740	20,732	129,795	47,296
Overtime (601501, 601502)	656,251	-	-	-	9,284	15,224	161,871	121,449	38,832	17,995	167,822	20,192	60,447	20,424	6,077	16,634
All Other Personnel Services	5,826,864	2,206	-	298,835	196,070	378,073	691,441	611,117	781,774	222,718	612,455	335,146	495,464	339,620	465,651	396,294
Subtotal Personnel Services	243,763,603	3,962,558	-	14,066,378	10,395,696	18,042,496	30,840,849	21,018,063	25,961,930	12,623,371	29,682,385	8,628,622	23,521,641	8,380,218	18,196,000	18,443,396
Fringe Benefits	172,188,679	2,609,482	-	10,006,215	7,679,295	13,686,915	20,841,779	15,059,591	19,414,169	8,734,571	22,322,894	6,145,696	14,523,070	5,981,317	12,325,826	12,857,859
Total P.S. & Fringe Benefits	415,952,282	6,572,040	-	24,072,593	18,074,991	31,729,411	51,682,628	36,077,654	45,376,099	21,357,942	52,005,279	14,774,318	38,044,711	14,361,535	30,521,826	31,301,255
Other Expenses:																
Inst. Financial Aid/Match	19,866,308	-	-	-	557,380	1,145,868	3,249,934	1,454,339	2,711,410	1,033,123	2,384,751	676,114	1,943,256	655,281	1,974,848	2,080,004
Waivers	2,363,871	-	-	-	137,575	133,330	184,450	177,459	202,439	66,801	504,319	150,685	409,714	99,019	170,901	127,179
Utilities	8,474,951	-	-	860	342,733	815,781	781,475	992,997	988,289	294,444	1,200,234	435,206	921,505	184,168	807,033	710,226
All Other Expenses	39,422,377	2,465,916	-	12,496,040	1,285,953	1,741,256	5,506,275	2,451,700	1,605,544	1,552,031	2,092,299	443,022	3,299,332	1,149,687	1,492,802	1,840,520
Total Other Expenses	70,127,507	2,465,916	-	12,496,900	2,323,641	3,836,235	9,722,134	5,076,495	5,507,682	2,946,399	6,181,603	1,705,027	6,573,807	2,088,155	4,445,584	4,757,929
Total Expenditures	486,079,789	9,037,956	-	36,569,493	20,398,632	35,565,646	61,404,762	41,154,149	50,883,781	24,304,341	58,186,882	16,479,345	44,618,518	16,449,690	34,967,410	36,059,184
Addition to (Use of) Funds Before Transfers	(2,804,171)	(4,033,112)	-	(10,850,047)	418,053	(1,257,631)	1,747,698	1,291,991	1,930,081	690,117	2,389,743	358,739	2,213,438	54,935	1,362,385	879,439
Transfers, Additional Funds and Commitments																
Transfer in	32,653,038	4,033,112	-	19,477,058	406,706	381,729	922,198	664,920	1,483,150	661,328	1,197,305	523,518	527,268	426,817	931,821	1,016,108
Transfer out	(32,653,037)	-	-	(9,138,229)	(876,060)	(1,506,849)	(3,226,756)	(2,405,651)	(3,036,636)	(1,357,210)	(3,144,069)	(651,741)	(2,886,238)	(685,085)	(1,912,998)	(1,825,515)
HEERF Institutional	35,565,156	-	-	-	2,160,843	3,139,161	3,697,697	3,596,843	5,737,784	1,402,818	4,739,240	273,244	4,440,504	919,796	1,933,070	3,524,155
Total Transfers, Additional Funds and Commitmen	35,565,157	4,033,112	-	10,338,829	1,691,489	2,014,041	1,393,139	1,856,112	4,184,298	706,936	2,792,476	145,021	2,081,534	661,528	951,893	2,714,748
Net Change	32,760,985	0	-	(511,218)	2,109,542	756,410	3,140,836	3,148,103	6,114,379	1,397,053	5,182,218	503,761	4,294,973	716,464	2,314,279	3,594,188

All Colleges Consolidated

Account Name	CSCC Consolidated	CSCC	Shared Services	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:																
Tuition (Gross)	93,716,321	-	-	-	2,982,592	6,090,693	13,691,028	8,775,000	11,323,137	5,289,604	12,576,056	11,116,920	2,920,222	2,824,726	7,579,666	8,546,677
Fees	48,004,928	-	-	-	2,896,323	3,433,406	6,630,903	3,850,900	5,103,287	3,013,154	5,833,950	5,137,312	1,118,364	1,323,381	4,355,547	5,308,401
State Appropriations	148,063,168	5,534,289	-	3,394,119	7,326,811	10,771,823	17,910,578	13,992,951	14,617,235	7,965,972	18,144,527	13,556,557	6,652,548	6,354,205	10,714,293	11,127,260
Addtl State Appropriation (Dev Edu and Outcomes)	8,564,677	1,202,027	-	-	228,697	500,065	1,050,232	729,480	1,003,725	397,463	969,445	860,370	185,307	245,957	604,584	587,325
GF Fringe Benefits Paid by State	136,157,463	3,677,708	-	2,365,587	7,150,460	10,081,554	16,691,677	12,375,187	14,605,480	7,151,438	17,170,727	12,960,258	5,519,591	5,753,152	9,997,257	10,657,387
OF Fringe Benefits Paid by State	37,532,961	-	-	-	873,537	3,559,251	5,215,167	3,837,431	5,648,070	1,692,004	6,032,525	3,274,976	943,259	883,351	2,562,092	3,011,298
Private Gifts, Grants and Contracts	111,500	-	-	-	-	-	-	-	-	-	-	-	111,000	-	-	500
Sales of Educational Activities	603,149	-	-	-	5,100	15,000	13,000	135,000	5,000	12,000	161,049	130,000	-	-	-	127,000
All Other Revenue	2,324,414	-	-	-	188,726	79,700	472,522	222,384	240,232	116,542	(76,941)	254,109	20,810	54,073	482,839	269,418
Less Contra Revenue	(1,892,743)	-	-	-	(38,794)	(175,000)	(103,036)	(225,000)	(250,000)	(82,198)	(332,577)	(284,000)	(40,047)	(62,091)	(100,000)	(200,000)
Total Revenue	473,185,838	10,414,024	-	5,759,706	21,613,451	34,356,492	61,572,071	43,693,333	52,296,166	25,555,979	60,478,761	47,006,502	17,431,054	17,376,754	36,196,278	39,435,266
Expenditures:																
Personnel Services:																
Full Time (601000)	170,597,756	7,584,803	26,929,823	3,406,197	6,594,867	11,143,613	16,819,917	12,397,479	15,590,298	7,384,880	17,708,126	14,810,802	5,163,953	5,094,452	9,326,917	10,641,629
Continuing Part Time (601100)	880,283	-	-	-	40,537	-	72,747	61,116	12,413	77,146	114,335	156,817	-	174,527	-	170,645
Temporary Part Time (601200, 02, 03, 04, 601303)	9,373,087	-	-	-	870,785	984,693	1,046,046	799,724	975,110	629,889	1,820,114	560,950	343,851	219,087	589,126	533,712
Clinical EA (601201)	6,304,268	-	-	-	-	1,554,879	1,227,917	-	100,073	-	1,299,760	841,522	270,827	-	656,000	353,290
Contractual PTL (601302)	40,617,914	-	-	-	1,273,472	2,056,575	7,516,374	3,573,134	4,897,812	2,095,840	4,863,429	4,089,262	1,303,935	1,551,155	3,716,764	3,680,162
Contractual NCL (601300)	4,122,703	-	-	-	266,279	338,795	451,276	313,655	345,674	168,343	320,000	519,004	30,000	106,795	666,292	596,589
Contractual ECL (601301)	7,285,231	-	-	-	412,837	580,001	965,805	496,522	759,208	836,739	775,610	777,883	115,297	158,541	510,954	895,834
Student Labor (601400, 01, 02, 601406)	1,150,111	-	-	-	53,203	82,190	82,726	107,065	77,030	132,575	44,846	178,558	11,444	27,410	240,000	113,064
Overtime (601501, 601502)	877,476	-	-	-	16,974	50,000	200,000	70,000	95,000	12,557	210,000	80,000	20,000	31,342	41,529	50,074
All Other Personnel Services	8,825,846	4,688	848,022	22,308	120,535	636,237	1,145,044	870,000	1,195,661	416,869	544,739	1,177,305	388,892	360,549	634,381	460,617
Subtotal Personnel Services	250,034,674	7,589,491	27,777,845	3,428,505	9,649,489	17,426,982	29,527,852	18,688,695	24,048,279	11,754,839	27,700,959	23,192,103	7,648,199	7,723,858	16,381,963	17,495,616
Shared Services Personnel Services	(0)	-	(27,777,844)	-	1,038,516	2,154,644	3,439,734	3,423,311	2,706,302	1,890,940	3,776,523	2,664,359	1,171,070	1,082,601	2,202,140	2,227,704
Total Personnel Services	250,034,674	7,589,491	1	3,428,505	10,688,005	19,581,626	32,967,585	22,112,006	26,754,581	13,645,778	31,477,482	25,856,462	8,819,269	8,806,459	18,584,103	19,723,320
Other P.S. & Fringe Benefits																
Fringe Benefits	181,047,473	5,280,771	23,090,583	2,365,587	7,331,331	12,861,733	20,669,496	13,642,748	18,861,065	7,854,583	21,509,008	13,848,302	5,736,149	5,498,615	10,391,912	12,105,590
Shared Services Personnel Fringe Benefits	(0)	-	(23,090,583)	-	865,003	1,796,823	2,836,628	2,887,768	2,234,981	1,586,314	3,130,481	2,197,689	987,027	902,859	1,824,328	1,840,683
Total P.S. & Fringe Benefits	431,082,147	12,870,261	0	5,794,092	18,884,339	34,240,183	56,473,710	38,642,522	47,850,627	23,086,676	56,116,970	41,902,453	15,542,445	15,207,933	30,800,343	33,669,593
Other Expenses:																
Inst. Financial Aid/Match	14,260,302	-	-	-	322,047	850,000	2,315,429	1,236,345	1,685,365	822,069	1,797,660	1,571,302	380,904	414,697	1,257,297	1,607,187
Waivers	3,338,490	-	-	-	118,568	170,000	341,501	402,000	295,000	200,000	578,994	620,291	236,219	106,667	101,350	167,900
Utilities	9,586,204	-	-	-	344,754	767,458	918,000	1,244,900	1,026,435	364,500	1,238,879	1,235,000	494,278	262,500	855,000	834,500
All Other Expenses	64,869,906	4,931,502	22,700,605	583,947	1,905,823	2,365,539	7,324,517	5,607,182	2,305,442	2,311,323	2,632,222	4,826,419	732,978	1,249,573	2,598,204	2,794,630
Total Other Expenses	92,054,902	4,931,502	22,700,605	583,947	2,691,192	4,152,997	10,899,447	8,490,427	5,312,242	3,697,892	6,247,755	8,253,012	1,844,379	2,033,437	4,811,851	5,404,217
Total Expenditures	523,137,049	17,801,763	22,700,605	6,378,039	21,575,531	38,393,180	67,373,157	47,132,949	53,162,869	26,784,568	62,364,725	50,155,465	17,386,823	17,241,370	35,612,194	39,073,810
Addition to (Use of) Funds Before Transfers	(49,951,211)	(7,387,739)	(22,700,605)	(618,333)	37,921	(4,036,688)	(5,801,086)	(3,439,616)	(866,703)	(1,228,589)	(1,885,964)	(3,148,963)	44,231	135,384	584,084	361,456
Transfers, Additional Funds and Commitments																
Transfer in	29,405,121	3,857,050	22,700,605	494,320	73,635	174,683	347,134	215,186	400,724	144,584	145,823	164,242	149,966	143,714	153,895	239,560
Transfer out	(27,532,741)	-	-	-	(1,426,055)	(1,707,612)	(3,859,082)	(2,780,997)	(3,448,577)	(1,465,159)	(3,615,185)	(3,188,126)	(726,271)	(816,353)	(2,243,387)	(2,255,937)
HEERF Institutional	40,212,062	-	-	-	1,107,320	3,534,068	8,988,245	5,578,420	3,586,017	2,102,309	5,277,712	6,343,967	375,099	415,939	1,358,196	1,544,769
ARPA Funding	4,866,345	-	-	-	147,698	260,798	867,885	427,007	583,198	253,005	623,711	454,164	156,974	205,065	453,068	433,772
EMSA GP Transfer Out	-	3,703,897	-	-	(387,679)	(535,336)	(543,095)	-	(254,659)	-	(546,097)	(723,806)	-	(83,749)	(305,856)	(323,620)
Total Transfers, Additional Funds and Commitments	46,950,786	7,560,947	22,700,605	494,320	(485,082)	1,726,601	5,801,086	3,439,616	866,703	1,034,739	1,885,964	3,050,441	(44,231)	(135,384)	(584,084)	(361,456)
Net Change	(3,000,425)	173,208	(0)	(124,013)	(447,161)	(2,310,087)	-	-	-	(193,850)	-	(98,521)	-	-	-	-

All Colleges Consolidated

Account Name	CSCC Consolidated	CSCC	Shared Services	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:																
Tuition (Gross)	96,297,182	-	-	-	3,178,670	6,338,710	14,732,407	9,017,300	11,700,676	4,733,241	12,576,056	11,303,636	3,082,039	2,823,424	7,884,668	8,926,355
Fees	48,173,077	-	-	-	3,076,549	3,440,819	6,808,402	3,563,500	5,191,088	2,638,291	5,833,950	5,234,647	1,149,334	1,358,170	4,599,545	5,278,782
State Appropriations	148,063,168	5,534,289	-	3,394,119	7,326,811	10,771,823	17,910,578	13,992,951	14,617,235	7,965,972	18,144,527	13,556,557	6,652,548	6,354,205	10,714,293	11,127,260
Addtl State Appropriation (Dev Edu and Outcomes)	8,558,667	1,196,017	-	-	228,697	500,065	1,050,232	729,480	1,003,725	397,463	969,445	860,370	185,307	245,957	604,584	587,325
GF Fringe Benefits Paid by State	136,157,463	3,677,708	-	2,365,587	7,150,460	10,081,554	16,691,677	12,375,187	14,605,480	7,151,438	17,170,727	12,960,258	5,519,591	5,753,152	9,997,257	10,657,387
OF Fringe Benefits Paid by State	37,532,961	-	-	-	873,537	3,559,251	5,215,167	3,837,431	5,648,070	1,692,004	6,032,525	3,274,976	943,259	883,351	2,562,092	3,011,298
Private Gifts, Grants and Contracts	111,500	-	-	-	-	-	-	-	-	-	-	-	111,000	-	-	500
Sales of Educational Activities	629,049	-	-	-	15,000	15,000	11,000	135,000	5,000	7,000	161,049	155,000	-	-	-	125,000
All Other Revenue	2,675,937	-	-	-	110,623	79,700	661,189	265,000	137,730	239,756	(76,941)	254,109	25,810	115,262	648,725	214,974
Less Contra Revenue	(1,989,006)	-	-	-	(65,217)	(175,000)	(103,036)	(225,000)	(250,000)	(82,198)	(332,577)	(284,000)	(40,047)	(62,091)	(169,840)	(200,000)
Total Revenue	476,209,998	10,408,014	-	5,759,706	21,895,130	34,611,922	62,977,616	43,690,849	52,659,004	24,742,967	60,478,761	47,315,553	17,628,841	17,471,430	36,841,324	39,728,881
Expenditures:																
Personnel Services:																
Full Time (601000)	173,356,984	5,590,356	27,777,845	3,428,505	6,629,872	11,457,681	17,390,439	13,196,089	15,733,097	7,451,959	17,905,884	15,060,124	5,383,907	5,308,101	9,910,289	11,132,837
Continuing Part Time (601100)	876,888	-	-	-	40,536	-	89,567	61,116	12,790	75,893	114,335	170,794	-	181,721	-	130,136
Temporary Part Time (601200, 02, 03, 04, 601303)	10,107,223	-	-	-	857,780	984,693	1,483,909	620,548	1,115,265	650,756	1,831,570	650,437	169,884	386,318	798,150	557,914
Clinical EA (601201)	6,318,012	-	-	-	-	1,683,976	1,206,408	-	106,285	-	1,299,760	840,000	270,827	-	559,612	351,144
Contractual PTL (601302)	40,144,959	-	-	-	1,294,166	2,090,484	7,176,163	3,710,955	4,900,000	2,114,361	4,919,799	3,806,106	1,303,935	1,594,081	3,827,690	3,407,219
Contractual NCL (601300)	3,763,398	-	-	-	299,942	338,795	428,779	301,798	250,000	214,725	320,000	539,244	30,000	143,511	387,459	509,145
Contractual ECL (601301)	7,406,002	-	-	-	402,345	580,001	958,386	496,522	954,646	794,195	775,610	773,718	115,297	152,988	636,273	766,021
Student Labor (601400, 01, 02, 601406)	1,636,958	-	-	-	80,060	82,190	232,720	228,000	100,000	190,356	73,096	332,000	11,444	14,885	190,000	102,207
Overtime (601501, 601502)	970,950	-	-	-	10,250	50,000	230,000	210,000	90,000	25,000	200,000	80,000	20,000	37,500	-	18,200
All Other Personnel Services	6,599,699	-	-	-	126,684	452,737	675,902	870,000	898,965	494,931	388,966	1,177,305	388,892	337,684	533,249	254,384
Subtotal Personnel Services	251,181,073	5,590,356	27,777,845	3,428,505	9,741,635	17,720,557	29,872,273	19,695,028	24,161,048	12,012,176	27,829,020	23,429,728	7,694,186	8,156,789	16,842,721	17,229,207
Shared Services Personnel Services	-	-	(27,777,844)	-	1,038,516	2,154,644	3,439,734	3,423,311	2,706,302	1,890,940	3,776,523	2,664,359	1,171,070	1,082,601	2,202,140	2,227,704
Total Personnel Services	251,181,073	5,590,356	0	3,428,505	10,780,152	19,875,200	33,312,007	23,118,339	26,867,350	13,903,116	31,605,543	26,094,087	8,865,256	9,239,390	19,044,861	19,456,911
Fringe Benefits	185,278,446	3,576,009	23,090,583	2,365,587	7,483,489	12,997,832	21,806,759	14,756,741	18,949,511	7,588,008	22,166,286	14,479,931	5,921,372	6,199,160	11,143,989	12,753,189
Shared Services Personnel Fringe Benefits	(0)	-	(23,090,583)	-	865,003	1,796,823	2,836,628	2,887,768	2,234,981	1,586,314	3,130,481	2,197,689	987,027	902,859	1,824,328	1,840,683
Total P.S. & Fringe Benefits	436,459,519	9,166,365	(0)	5,794,092	19,128,644	34,669,856	57,955,394	40,762,848	48,051,842	23,077,438	56,902,310	42,771,707	15,773,655	16,341,409	32,013,178	34,050,783
Other Expenses:																
Inst. Financial Aid/Match	13,917,104	-	-	-	449,909	850,000	2,315,429	1,236,345	1,685,365	822,069	1,791,541	1,571,302	238,947	414,697	1,257,297	1,284,203
Waivers	3,162,074	-	-	-	126,568	170,000	216,312	550,000	214,910	200,000	578,992	544,291	236,219	51,782	108,000	165,000
Utilities	9,467,049	-	-	-	344,754	767,458	918,000	1,174,500	978,489	374,500	1,228,070	1,235,000	494,278	262,500	855,000	834,500
All Other Expenses	64,874,907	5,053,067	22,700,605	494,320	1,655,947	2,499,109	7,695,207	5,080,172	2,272,816	2,288,269	2,718,199	4,518,641	738,347	1,305,813	3,006,506	2,847,888
Total Other Expenses	91,421,133	5,053,067	22,700,605	494,320	2,577,178	4,286,567	11,144,948	8,041,017	5,151,580	3,684,838	6,316,802	7,869,234	1,707,791	2,034,792	5,226,803	5,131,591
Total Expenditures	527,880,652	14,219,432	22,700,605	6,288,412	21,705,822	38,956,423	69,100,342	48,803,866	53,203,422	26,762,276	63,219,112	50,640,941	17,481,446	18,376,201	37,239,981	39,182,374
Addition to (Use of) Funds Before Transfers	(51,670,654)	(3,811,418)	(22,700,605)	(528,706)	189,308	(4,344,501)	(6,122,726)	(5,113,017)	(544,418)	(2,019,309)	(2,740,351)	(3,325,388)	147,395	(904,771)	(398,657)	546,507
Transfers, Additional Funds and Commitments																
Transfer in	27,867,534	3,857,050	22,700,605	494,320	-	-	164,906	-	362,255	14,106	-	-	15,500	91,792	-	167,000
Transfer out	(27,051,974)	-	-	-	(1,038,376)	(1,707,612)	(3,859,082)	(2,780,997)	(3,362,130)	(1,465,159)	(3,615,185)	(3,188,126)	(726,271)	(809,712)	(2,243,387)	(2,255,937)
HEERF Institutional	49,704,712	-	-	-	849,068	5,158,424	9,816,902	7,894,014	3,544,293	3,202,422	6,355,536	6,513,514	563,376	1,622,691	2,642,044	1,542,430
Total Transfers, Additional Funds and Commitments	50,520,272	3,857,050	22,700,605	494,320	(189,309)	3,450,812	6,122,726	5,113,017	544,418	1,751,369	2,740,351	3,325,388	(147,395)	904,771	398,657	(546,507)
Net Change Subtotal	(1,150,382)	45,632	0	(34,386)	(0)	(893,690)	(0)	(0)	0	(267,940)	0	0	0	0	(0)	0
Additional State Appropriations per 5/17 Committee ARP Allocations																
Higher Education - CSCU	4,866,345															
Net Change	3,715,963															

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY22 Projection, FY22 Revised Budget and FY21 Actual

Attachment C

College: CT State

Account Name	FY21 Actual	FY22 Rev Budget	FY22 Projection	FY22 Projection vs. Rev Budget	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)				-	NA
Fees				-	NA
State Appropriations	3,145,579	5,534,289	5,534,289	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)		1,196,017	1,202,027	6,010	1%
GF Fringe Benefits Paid by State	1,859,265	3,677,708	3,677,708	-	0%
OF Fringe Benefits Paid by State				-	NA
Private Gifts, Grants and Contracts				-	NA
Sales of Educational Activities				-	NA
All Other Revenue				-	NA
Less Contra Revenue				-	NA
Total Revenue	5,004,844	10,408,014	10,414,024	6,010	0%
Expenditures:					
Personnel Services:					
Full Time (601000)	3,659,546	5,590,356	7,584,803	1,994,447	36%
Continuing Part Time (601100)		-		-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	-	-		-	NA
Clinical EA (601201)		-		-	NA
Contractual PTL (601302)		-		-	NA
Contractual NCL (601300)		-		-	NA
Contractual ECL (601301)		-		-	NA
Student Labor (601400, 01, 02, 601406)	300,806	-		-	NA
Overtime (601501, 601502)	-	-		-	NA
All Other Personnel Services	2,206	-	4,688	4,688	NA
Subtotal Personnel Services	3,962,558	5,590,356	7,589,491	1,999,135	36%
Shared Services Personnel Services				-	NA
Total Personnel Services	3,962,558	5,590,356	7,589,491	1,999,135	36%
Fringe Benefits	2,609,482	3,576,009	5,280,771	1,704,762	48%
Shared Services Personnel Fringe Benefits				-	NA
Total P.S. & Fringe Benefits	6,572,040	9,166,365	12,870,261	3,703,896	40%
Other Expenses:					
Inst. Financial Aid/Match				-	NA
Waivers				-	NA
Utilities				-	NA
All Other Expenses	2,465,916	5,053,067	4,931,502	(121,565)	-2%
Total Other Expenses	2,465,916	5,053,067	4,931,502	(121,565)	-2%
Total Expenditures	9,037,956	14,219,432	17,801,763	3,582,331	25%
Addition to (Use of) Funds Before Transfers	(4,033,112)	(3,811,418)	(7,387,739)	(3,576,321)	94%
Transfers, Additional Funds and Commitments					
Transfer in	4,033,112	3,857,050	3,857,050	-	0%
Transfer out	-			-	NA
HEERF Institutional				-	NA
ARPA Funding				-	NA
EMSA GP Transfer Out		-	3,703,897	3,703,897	NA
Total Transfers, Additional Funds and Commitments	4,033,112	3,857,050	7,560,947	3,703,897	96%
Net Change	0	45,632	173,208	127,576	280%

College: Shared Services

Account Name	FY21 Actual Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Projection Dollars (\$)	FY22 Projection vs. Rev Budget Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)				-	NA
Fees	-	-	-	-	NA
State Appropriations	-	-	-	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	-	-	-	-	NA
GF Fringe Benefits Paid by State	-	-	-	-	NA
OF Fringe Benefits Paid by State	-	-	-	-	NA
Private Gifts, Grants and Contracts				-	NA
Sales of Educational Activities				-	NA
All Other Revenue	-			-	NA
Less Contra Revenue				-	NA
Total Revenue	-	-	-	-	NA
Expenditures:					
Personnel Services:					
Full Time (601000)	-	27,777,845	26,929,823	(848,022)	-3%
Continuing Part Time (601100)	-			-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	-			-	NA
Clinical EA (601201)	-			-	NA
Contractual PTL (601302)	-			-	NA
Contractual NCL (601300)	-			-	NA
Contractual ECL (601301)	-			-	NA
Student Labor (601400, 01, 02, 601406)	-			-	NA
Overtime (601501, 601502)	-			-	NA
All Other Personnel Services	-		848,022	848,022	NA
Subtotal Personnel Services	-	27,777,845	27,777,845	0	0%
Shared Services Personnel Services		(27,777,844)	(27,777,844)	-	0%
Total Personnel Services	-	0	1	0	230%
Fringe Benefits	-	23,090,583	23,090,583	-	0%
Shared Services Personnel Fringe Benefits		(23,090,583)	(23,090,583)	-	0%
Total P.S. & Fringe Benefits	-	(0)	0	0	-131%
Other Expenses:					
Inst. Financial Aid/Match	-			-	NA
Waivers	-			-	NA
Utilities	-			-	NA
All Other Expenses	-	22,700,605	22,700,605	-	0%
Total Other Expenses	-	22,700,605	22,700,605	-	0%
Total Expenditures	-	22,700,605	22,700,605	0	0%
Addition to (Use of) Funds Before Transfers	-	(22,700,605)	(22,700,605)	(0)	0%
Transfers, Additional Funds and Commitments					
Transfer in	-	22,700,605	22,700,605	-	0%
Transfer out	-	-		-	NA
HEERF Institutional		-		-	NA
ARPA Funding				-	NA
EMSA GP Transfer Out				-	NA
Total Transfers, Additional Funds and Commitments	-	22,700,605	22,700,605	-	0%
Net Change	-	0	(0)	(0)	-131%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY22 Projection, FY22 Revised Budget and FY21 Actual
Attachment C

College: SO

Account Name	FY21 Actual Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Projection Dollars (\$)	FY22 Projection vs. Rev Budget Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)				-	NA
Fees	121,017			-	NA
State Appropriations	14,513,961	3,394,119	3,394,119	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	-	-	-	-	NA
GF Fringe Benefits Paid by State	10,394,468	2,365,587	2,365,587	-	0%
OF Fringe Benefits Paid by State	353,548			-	NA
Private Gifts, Grants and Contracts				-	NA
Sales of Educational Activities				-	NA
All Other Revenue	336,452			-	NA
Less Contra Revenue				-	NA
Total Revenue	25,719,446	5,759,706	5,759,706	-	0%
Expenditures:					
<u>Personnel Services:</u>					
Full Time (601000)	13,649,632	3,428,505	3,406,197	(22,308)	-1%
Continuing Part Time (601100)	-			-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	-			-	NA
Clinical EA (601201)	-			-	NA
Contractual PTL (601302)	-			-	NA
Contractual NCL (601300)	-			-	NA
Contractual ECL (601301)	-			-	NA
Student Labor (601400, 01, 02, 601406)	117,911			-	NA
Overtime (601501, 601502)	-			-	NA
All Other Personnel Services	298,835		22,308	22,308	NA
Subtotal Personnel Services	14,066,378	3,428,505	3,428,505	-	0%
Shared Services Personnel Services				-	NA
Total Personnel Services	14,066,378	3,428,505	3,428,505	-	0%
Fringe Benefits	10,006,215	2,365,587	2,365,587	-	0%
Shared Services Personnel Fringe Benefits				-	NA
Total P.S. & Fringe Benefits	24,072,593	5,794,092	5,794,092	-	0%
<u>Other Expenses:</u>					
Inst. Financial Aid/Match				-	NA
Waivers				-	NA
Utilities	860			-	NA
All Other Expenses	12,496,040	494,320	583,947	89,627	18%
Total Other Expenses	12,496,900	494,320	583,947	89,627	18%
Total Expenditures	36,569,493	6,288,412	6,378,039	89,627	1%
Addition to (Use of) Funds Before Transfers	(10,850,047)	(528,706)	(618,333)	(89,627)	17%
Transfers, Additional Funds and Commitments					
Transfer in	19,477,058	494,320	494,320	-	0%
Transfer out (Use of Unrestricted Reserves for PACT)	(9,138,229)			-	NA
HEERF Institutional				-	NA
ARPA Funding				-	NA
EMSA GP Transfer Out	-			-	NA
Total Transfers, Additional Funds and Commitments	10,338,829	494,320	494,320	-	0%
Net Change	(511,218)	(34,386)	(124,013)	(89,627)	261%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY22 Projection, FY22 Revised Budget and FY21 Actual
Attachment C
College: Asnuntuck CC

Account Name	FY21 Actual Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Projection Dollars (\$)	FY22 Projection vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	3,191,731	3,178,670	2,982,592	(196,078)	-6%
Fees	2,487,278	3,076,549	2,896,323	(180,226)	-6%
State Appropriations	7,035,491	7,326,811	7,326,811	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	273,321	228,697	228,697	-	0%
GF Fringe Benefits Paid by State	6,713,833	7,150,460	7,150,460	-	0%
OF Fringe Benefits Paid by State	950,263	873,537	873,537	-	0%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	363	15,000	5,100	(9,900)	-66%
All Other Revenue	226,244	110,623	188,726	78,103	71%
Less Contra Revenue	(61,839)	(65,217)	(38,794)	26,423	-41%
Total Revenue	20,816,685	21,895,130	21,613,451	(281,679)	-1%
Expenditures:					
Personnel Services:					
Full Time (601000)	5,089,564	6,629,872	6,594,867	(35,005)	-1%
Continuing Part Time (601100)	-	40,536	40,537	1	0%
Temporary Part Time (601200, 02, 03, 04, 601303)	3,098,907	857,780	870,785	13,005	2%
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	1,381,211	1,294,166	1,273,472	(20,694)	-2%
Contractual NCL (601300)	301,599	299,942	266,279	(33,663)	-11%
Contractual ECL (601301)	287,274	402,345	412,837	10,491	3%
Student Labor (601400, 01, 02, 601406)	31,787	80,060	53,203	(26,857)	-34%
Overtime (601501, 601502)	9,284	10,250	16,974	6,724	66%
All Other Personnel Services	196,070	126,684	120,535	(6,149)	-5%
Subtotal Personnel Services	10,395,696	9,741,635	9,649,489	(92,147)	-1%
Shared Services Personnel Services	-	1,038,516	1,038,516	-	0%
Total Personnel Services	10,395,696	10,780,152	10,688,005	(92,147)	-1%
Fringe Benefits	7,679,295	7,483,489	7,331,331	(152,158)	-2%
Shared Services Personnel Fringe Benefits	-	865,003	865,003	-	0%
Total P.S. & Fringe Benefits	18,074,991	19,128,644	18,884,339	(244,305)	-1%
Other Expenses:					
Inst. Financial Aid/Match	557,380	449,909	322,047	(127,862)	-28%
Waivers	137,575	126,568	118,568	(8,000)	-6%
Utilities	342,733	344,754	344,754	-	0%
All Other Expenses	1,285,953	1,655,947	1,905,823	249,876	15%
Total Other Expenses	2,323,641	2,577,178	2,691,192	114,014	4%
Total Expenditures	20,398,632	21,705,822	21,575,531	(130,291)	-1%
Addition to (Use of) Funds Before Transfers	418,053	189,308	37,921	(151,388)	-80%
Transfers, Additional Funds and Commitments					
Transfer in	406,706	-	73,635	73,635	NA
Transfer out	(876,060)	(1,038,376)	(1,426,055)	(387,679)	37%
HEERF Institutional	2,160,843	849,068	1,107,320	258,252	30%
ARPA Funding	-	-	147,698	147,698	NA
EMSA GP Transfer Out	-	-	(387,679)	(387,679)	NA
Total Transfers, Additional Funds and Commitments	1,691,489	(189,309)	(485,082)	(295,773)	156%
Net Change	2,109,542	(0)	(447,161)	(447,161)	3429985096%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY22 Projection, FY22 Revised Budget and FY21 Actual
Attachment C
College: Capital CC

Account Name	FY21 Actual Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Projection Dollars (\$)	FY22 Proj vs. Rev Budget Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	6,581,607	6,338,710	6,090,693	(248,017)	-4%
Fees	3,655,956	3,440,819	3,433,406	(7,413)	0%
State Appropriations	9,798,884	10,771,823	10,771,823	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	572,174	500,065	500,065	-	0%
GF Fringe Benefits Paid by State	9,721,197	10,081,554	10,081,554	-	0%
OF Fringe Benefits Paid by State	3,845,988	3,559,251	3,559,251	-	0%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	13,220	15,000	15,000	-	0%
All Other Revenue	281,219	79,700	79,700	-	0%
Less Contra Revenue	(162,230)	(175,000)	(175,000)	-	0%
Total Revenue	34,308,015	34,611,922	34,356,492	(255,430)	-1%
Expenditures:					
Personnel Services:					
Full Time (601000)	11,691,387	11,457,681	11,143,613	(314,068)	-3%
Continuing Part Time (601100)	-	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	1,659,363	984,693	984,693	-	0%
Clinical EA (601201)	1,480,159	1,683,976	1,554,879	(129,097)	-8%
Contractual PTL (601302)	2,035,845	2,090,484	2,056,575	(33,909)	-2%
Contractual NCL (601300)	216,279	338,795	338,795	-	0%
Contractual ECL (601301)	514,607	580,001	580,001	-	0%
Student Labor (601400, 01, 02, 601406)	51,559	82,190	82,190	-	0%
Overtime (601501, 601502)	15,224	50,000	50,000	-	0%
All Other Personnel Services	378,073	452,737	636,237	183,500	41%
Subtotal Personnel Services	18,042,496	17,720,557	17,426,982	(293,574)	-2%
Shared Services Personnel Services		2,154,644	2,154,644	-	0%
Total Personnel Services	18,042,496	19,875,200	19,581,626	(293,574)	-2%
Fringe Benefits	13,686,915	12,997,832	12,861,733	(136,099)	-1%
Shared Services Personnel Fringe Benefits		1,796,823	1,796,823	-	0%
Total P.S. & Fringe Benefits	31,729,411	34,669,856	34,240,183	(429,673)	-1%
Other Expenses:					
Inst. Financial Aid/Match	1,145,868	850,000	850,000	-	0%
Waivers	133,330	170,000	170,000	-	0%
Utilities	815,781	767,458	767,458	-	0%
All Other Expenses	1,741,256	2,499,109	2,365,539	(133,570)	-5%
Total Other Expenses	3,836,235	4,286,567	4,152,997	(133,570)	-3%
Total Expenditures	35,565,646	38,956,423	38,393,180	(563,243)	-1%
Addition to (Use of) Funds Before Transfers	(1,257,631)	(4,344,501)	(4,036,688)	307,813	-7%
Transfers, Additional Funds and Commitments					
Transfer in	381,729	-	174,683	174,683	NA
Transfer out	(1,506,849)	(1,707,612)	(1,707,612)	-	0%
HEERF Institutional	3,139,161	5,158,424	3,534,068	(1,624,356)	-32%
ARPA Funding			260,798	260,798	NA
EMSA GP Transfer Out	-		(535,336)	(535,336)	NA
Total Transfers, Additional Funds and Commitments	2,014,041	3,450,812	1,726,601	(1,724,211)	-50%
Net Change	756,410	(893,690)	(2,310,087)	(1,416,398)	159%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY22 Projection, FY22 Revised Budget and FY21 Actual
Attachment C
College: Gateway CC

Account Name				FY22 Projection vs. Rev Budget	
	FY21 Actual	FY22 Rev Budget	FY22 Projection	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	15,443,663	14,732,407	13,691,028	(1,041,379)	-7%
Fees	7,767,695	6,808,402	6,630,903	(177,499)	-3%
State Appropriations	17,159,775	17,910,578	17,910,578	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	1,214,544	1,050,232	1,050,232	-	0%
GF Fringe Benefits Paid by State	15,532,050	16,691,677	16,691,677	-	0%
OF Fringe Benefits Paid by State	5,223,391	5,215,167	5,215,167	-	0%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	7,639	11,000	13,000	2,000	18%
All Other Revenue	999,016	661,189	472,522	(188,667)	-29%
Less Contra Revenue	(195,313)	(103,036)	(103,036)	-	0%
Total Revenue	63,152,460	62,977,616	61,572,071	(1,405,546)	-2%
Expenditures:					
Personnel Services:					
Full Time (601000)	17,521,173	17,390,439	16,819,917	(570,522)	-3%
Continuing Part Time (601100)	28,424	89,567	72,747	(16,820)	-19%
Temporary Part Time (601200, 02, 03, 04, 601303)	2,363,265	1,483,909	1,046,046	(437,863)	-30%
Clinical EA (601201)	1,135,242	1,206,408	1,227,917	21,509	2%
Contractual PTL (601302)	7,081,517	7,176,163	7,516,374	340,211	5%
Contractual NCL (601300)	473,322	428,779	451,276	22,497	5%
Contractual ECL (601301)	1,322,460	958,386	965,805	7,419	1%
Student Labor (601400, 01, 02, 601406)	62,134	232,720	82,726	(149,994)	-65%
Overtime (601501, 601502)	161,871	230,000	200,000	(30,000)	-13%
All Other Personnel Services	691,441	675,902	1,145,044	469,142	69%
Subtotal Personnel Services	30,840,849	29,872,273	29,527,852	(344,421)	-1%
Shared Services Personnel Services		3,439,734	3,439,734	-	0%
Total Personnel Services	30,840,849	33,312,007	32,967,585	(344,421)	-1%
Fringe Benefits	20,841,779	21,806,759	20,669,496	(1,137,263)	-5%
Shared Services Personnel Fringe Benefits		2,836,628	2,836,628	-	0%
Total P.S. & Fringe Benefits	51,682,628	57,955,394	56,473,710	(1,481,684)	-3%
Other Expenses:					
Inst. Financial Aid/Match	3,249,934	2,315,429	2,315,429	-	0%
Waivers	184,450	216,312	341,501	125,189	58%
Utilities	781,475	918,000	918,000	-	0%
All Other Expenses	5,506,275	7,695,207	7,324,517	(370,690)	-5%
Total Other Expenses	9,722,134	11,144,948	10,899,447	(245,501)	-2%
Total Expenditures	61,404,762	69,100,342	67,373,157	(1,727,185)	-3%
Addition to (Use of) Funds Before Transfers	1,747,698	(6,122,726)	(5,801,086)	321,639	-5%
Transfers, Additional Funds and Commitments					
Transfer in	922,198	164,906	347,134	182,228	111%
Transfer out	(3,226,756)	(3,859,082)	(3,859,082)	-	0%
HEERF Institutional	3,697,697	9,816,902	8,988,245	(828,657)	-8%
ARPA Funding			867,885	867,885	NA
EMSA GP Transfer Out	-		(543,095)	(543,095)	NA
Total Transfers, Additional Funds and Commitments	1,393,139	6,122,726	5,801,086	(321,639)	-5%
Net Change	3,140,836	(0)	-	0	-100%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY22 Projection, FY22 Revised Budget and FY21 Actual
Attachment C
College: Housatonic CC

Account Name	FY21 Actual Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Projection Dollars (\$)	FY22 Projection vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	9,506,467	9,017,300	8,775,000	(242,300)	-3%
Fees	4,148,930	3,563,500	3,850,900	287,400	8%
State Appropriations	12,616,861	13,992,951	13,992,951	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	849,627	729,480	729,480	-	0%
GF Fringe Benefits Paid by State	11,817,058	12,375,187	12,375,187	-	0%
OF Fringe Benefits Paid by State	3,179,674	3,837,431	3,837,431	-	0%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	98,003	135,000	135,000	-	0%
All Other Revenue	336,828	265,000	222,384	(42,616)	-16%
Less Contra Revenue	(107,308)	(225,000)	(225,000)	-	0%
Total Revenue	42,446,140	43,690,849	43,693,333	2,484	0%
Expenditures:					
Personnel Services:					
Full Time (601000)	14,650,766	13,196,089	12,397,479	(798,610)	-6%
Continuing Part Time (601100)	116,741	61,116	61,116	-	0%
Temporary Part Time (601200, 02, 03, 04, 601303)	904,980	620,548	799,724	179,176	29%
Clinical EA (601201)	10,352	-	-	-	NA
Contractual PTL (601302)	3,727,541	3,710,955	3,573,134	(137,821)	-4%
Contractual NCL (601300)	283,070	301,798	313,655	11,857	4%
Contractual ECL (601301)	532,585	496,522	496,522	-	0%
Student Labor (601400, 01, 02, 601406)	59,462	228,000	107,065	(120,935)	-53%
Overtime (601501, 601502)	121,449	210,000	70,000	(140,000)	-67%
All Other Personnel Services	611,117	870,000	870,000	-	0%
Subtotal Personnel Services	21,018,063	19,695,028	18,688,695	(1,006,333)	-5%
Shared Services Personnel Services		3,423,311	3,423,311	-	0%
Total Personnel Services	21,018,063	23,118,339	22,112,006	(1,006,333)	-4%
Fringe Benefits	15,059,591	14,756,741	13,642,748	(1,113,993)	-8%
Shared Services Personnel Fringe Benefits		2,887,768	2,887,768	-	0%
Total P.S. & Fringe Benefits	36,077,654	40,762,848	38,642,522	(2,120,326)	-5%
Other Expenses:					
Inst. Financial Aid/Match	1,454,339	1,236,345	1,236,345	-	0%
Waivers	177,459	550,000	402,000	(148,000)	-27%
Utilities	992,997	1,174,500	1,244,900	70,400	6%
All Other Expenses	2,451,700	5,080,172	5,607,182	527,010	10%
Total Other Expenses	5,076,495	8,041,017	8,490,427	449,410	6%
Total Expenditures	41,154,149	48,803,866	47,132,949	(1,670,916)	-3%
Addition to (Use of) Funds Before Transfers	1,291,991	(5,113,017)	(3,439,616)	1,673,400	-33%
Transfers, Additional Funds and Commitments					
Transfer in	664,920		215,186	215,186	NA
Transfer out	(2,405,651)	(2,780,997)	(2,780,997)	-	0%
HEERF Institutional	3,596,843	7,894,014	5,578,420	(2,315,593)	-29%
ARPA Funding			427,007	427,007	NA
EMSA GP Transfer Out	-		-	-	NA
Total Transfers, Additional Funds and Commitments	1,856,112	5,113,017	3,439,616	(1,673,400)	-33%
Net Change	3,148,103	(0)	-	0	NA

Connecticut Community Colleges

Expenditure Plan General & Operating Funds

FY22 Projection, FY22 Revised Budget and FY21 Actual

Attachment C

College: **Manchester CC**

Account Name	FY21 Actual Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Projection Dollars (\$)	FY22 Projection vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	11,999,882	11,700,676	11,323,137	(377,539)	-3%
Fees	5,515,037	5,191,088	5,103,287	(87,801)	-2%
State Appropriations	14,574,544	14,617,235	14,617,235	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	1,151,766	1,003,725	1,003,725	-	0%
GF Fringe Benefits Paid by State	14,157,960	14,605,480	14,605,480	-	0%
OF Fringe Benefits Paid by State	5,149,294	5,648,070	5,648,070	-	0%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	(95)	5,000	5,000	-	0%
All Other Revenue	500,525	137,730	240,232	102,502	74%
Less Contra Revenue	(235,051)	(250,000)	(250,000)	-	0%
Total Revenue	52,813,862	52,659,004	52,296,166	(362,838)	-1%
Expenditures:					
Personnel Services:					
Full Time (601000)	17,357,270	15,733,097	15,590,298	(142,799)	-1%
Continuing Part Time (601100)	24,975	12,790	12,413	(377)	-3%
Temporary Part Time (601200, 02, 03, 04, 601303)	1,537,363	1,115,265	975,110	(140,155)	-13%
Clinical EA (601201)	102,834	106,285	100,073	(6,212)	-6%
Contractual PTL (601302)	5,068,184	4,900,000	4,897,812	(2,188)	0%
Contractual NCL (601300)	196,351	250,000	345,674	95,674	38%
Contractual ECL (601301)	827,413	954,646	759,208	(195,438)	-21%
Student Labor (601400, 01, 02, 601406)	26,934	100,000	77,030	(22,970)	-23%
Overtime (601501, 601502)	38,832	90,000	95,000	5,000	6%
All Other Personnel Services	781,774	898,965	1,195,661	296,696	33%
Subtotal Personnel Services	25,961,930	24,161,048	24,048,279	(112,769)	-1%
Shared Services Personnel Services		2,706,302	2,706,302	-	0%
Total Personnel Services	25,961,930	26,867,350	26,754,581	(112,769)	0%
Fringe Benefits	19,414,169	18,949,511	18,861,065	(88,446)	-1%
Shared Services Personnel Fringe Benefits		2,234,981	2,234,981	-	0%
Total P.S. & Fringe Benefits	45,376,099	48,051,842	47,850,627	(201,215)	0%
Other Expenses:					
Inst. Financial Aid/Match	2,711,410	1,685,365	1,685,365	-	0%
Waivers	202,439	214,910	295,000	80,090	37%
Utilities	988,289	978,489	1,026,435	47,946	5%
All Other Expenses	1,605,544	2,272,816	2,305,442	32,626	1%
Total Other Expenses	5,507,682	5,151,580	5,312,242	160,662	3%
Total Expenditures	50,883,781	53,203,422	53,162,869	(40,553)	0%
Addition to (Use of) Funds Before Transfers	1,930,081	(544,418)	(866,703)	(322,285)	59%
Transfers, Additional Funds and Commitments					
Transfer in	1,483,150	362,255	400,724	38,469	11%
Transfer out	(3,036,636)	(3,362,130)	(3,448,577)	(86,447)	3%
HEERF Institutional	5,737,784	3,544,293	3,586,017	41,724	1%
ARPA Funding			583,198	583,198	NA
EMSA GP Transfer Out	-		(254,659)	(254,659)	NA
Total Transfers, Additional Funds and Commitments	4,184,298	544,418	866,703	322,285	59%
Net Change	6,114,379	0	-	(0)	NA

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY22 Projection, FY22 Revised Budget and FY21 Actual
Attachment C
College: Middlesex CC

Account Name	FY21 Actual Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Projection Dollars (\$)	FY22 Projection vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	5,455,541	4,733,241	5,289,604	556,363	12%
Fees	3,046,337	2,638,291	3,013,154	374,863	14%
State Appropriations	7,178,848	7,965,972	7,965,972	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	461,050	397,463	397,463	-	0%
GF Fringe Benefits Paid by State	6,708,237	7,151,438	7,151,438	-	0%
OF Fringe Benefits Paid by State	1,981,455	1,692,004	1,692,004	-	0%
Private Gifts, Grants and Contracts	1,505	-	-	-	NA
Sales of Educational Activities	4,266	7,000	12,000	5,000	71%
All Other Revenue	212,286	239,756	116,542	(123,214)	-51%
Less Contra Revenue	(55,067)	(82,198)	(82,198)	-	0%
Total Revenue	24,994,458	24,742,967	25,555,979	813,012	3%
Expenditures:					
Personnel Services:					
Full Time (601000)	8,354,550	7,451,959	7,384,880	(67,079)	-1%
Continuing Part Time (601100)	77,458	75,893	77,146	1,253	2%
Temporary Part Time (601200, 02, 03, 04, 601303)	916,975	650,756	629,889	(20,867)	-3%
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	2,205,702	2,114,361	2,095,840	(18,522)	-1%
Contractual NCL (601300)	169,412	214,725	168,343	(46,382)	-22%
Contractual ECL (601301)	566,769	794,195	836,739	42,545	5%
Student Labor (601400, 01, 02, 601406)	91,792	190,356	132,575	(57,781)	-30%
Overtime (601501, 601502)	17,995	25,000	12,557	(12,443)	-50%
All Other Personnel Services	222,718	494,931	416,869	(78,062)	-16%
Subtotal Personnel Services	12,623,371	12,012,176	11,754,839	(257,337)	-2%
Shared Services Personnel Services		1,890,940	1,890,940	-	0%
Total Personnel Services	12,623,371	13,903,116	13,645,778	(257,337)	-2%
Fringe Benefits	8,734,571	7,588,008	7,854,583	266,575	4%
Shared Services Personnel Fringe Benefits		1,586,314	1,586,314	-	0%
Total P.S. & Fringe Benefits	21,357,942	23,077,438	23,086,676	9,238	0%
Other Expenses:					
Inst. Financial Aid/Match	1,033,123	822,069	822,069	-	0%
Waivers	66,801	200,000	200,000	-	0%
Utilities	294,444	374,500	364,500	(10,000)	-3%
All Other Expenses	1,552,031	2,288,269	2,311,323	23,054	1%
Total Other Expenses	2,946,399	3,684,838	3,697,892	13,054	0%
Total Expenditures	24,304,341	26,762,276	26,784,568	22,292	0%
Addition to (Use of) Funds Before Transfers	690,117	(2,019,309)	(1,228,589)	790,720	-39%
Transfers, Additional Funds and Commitments					
Transfer in	661,328	14,106	144,584	130,478	925%
Transfer out	(1,357,210)	(1,465,159)	(1,465,159)	-	0%
HEERF Institutional	1,402,818	3,202,422	2,102,309	(1,100,113)	-34%
ARPA Funding			253,005		
EMSA GP Transfer Out	-			-	NA
Total Transfers, Additional Funds and Commitments	706,936	1,751,369	1,034,739	(716,630)	-41%
Net Change	1,397,053	(267,940)	(193,850)	74,090	-28%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY22 Projection, FY22 Revised Budget and FY21 Actual
Attachment C
College: Naugatuck Valley CC

Account Name	FY21 Actual Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Projection Dollars (\$)	FY22 Projection vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	13,766,656	12,576,056	12,576,056	-	0%
Fees	6,263,109	5,833,950	5,833,950	-	0%
State Appropriations	16,892,619	18,144,527	18,144,527	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	1,123,370	969,445	969,445	-	0%
GF Fringe Benefits Paid by State	16,539,527	17,170,727	17,170,727	-	0%
OF Fringe Benefits Paid by State	5,663,935	6,032,525	6,032,525	-	0%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	187,599	161,049	161,049	-	0%
All Other Revenue	565,484	(76,941)	(76,941)	-	0%
Less Contra Revenue	(425,674)	(332,577)	(332,577)	-	0%
Total Revenue	60,576,625	60,478,761	60,478,761	-	0%
Expenditures:					
Personnel Services:					
Full Time (601000)	19,366,195	17,905,884	17,708,126	(197,758)	-1%
Continuing Part Time (601100)	177,235	114,335	114,335	-	0%
Temporary Part Time (601200, 02, 03, 04, 601303)	2,022,583	1,831,570	1,820,114	(11,456)	-1%
Clinical EA (601201)	1,199,931	1,299,760	1,299,760	-	0%
Contractual PTL (601302)	5,171,315	4,919,799	4,863,429	(56,370)	-1%
Contractual NCL (601300)	326,169	320,000	320,000	-	0%
Contractual ECL (601301)	589,301	775,610	775,610	-	0%
Student Labor (601400, 01, 02, 601406)	49,379	73,096	44,846	(28,250)	-39%
Overtime (601501, 601502)	167,822	200,000	210,000	10,000	5%
All Other Personnel Services	612,455	388,966	544,739	155,773	40%
Subtotal Personnel Services	29,682,385	27,829,020	27,700,959	(128,061)	-1%
Shared Services Personnel Services		3,776,523	3,776,523	-	0%
Total Personnel Services	29,682,385	31,605,543	31,477,482	(128,061)	0%
Fringe Benefits	22,322,894	22,166,286	21,509,008	(657,278)	-3%
Shared Services Personnel Fringe Benefits		3,130,481	3,130,481	-	0%
Total P.S. & Fringe Benefits	52,005,279	56,902,310	56,116,970	(785,339)	-1%
Other Expenses:					
Inst. Financial Aid/Match	2,384,751	1,791,541	1,797,660	6,119	0%
Waivers	504,319	578,992	578,994	2	0%
Utilities	1,200,234	1,228,070	1,238,879	10,809	1%
All Other Expenses	2,092,299	2,718,199	2,632,222	(85,977)	-3%
Total Other Expenses	6,181,603	6,316,802	6,247,755	(69,047)	-1%
Total Expenditures	58,186,882	63,219,112	62,364,725	(854,386)	-1%
Addition to (Use of) Funds Before Transfers	2,389,743	(2,740,351)	(1,885,964)	854,386	-31%
Transfers, Additional Funds and Commitments					
Transfer in	1,197,305		145,823	145,823	NA
Transfer out	(3,144,069)	(3,615,185)	(3,615,185)	-	0%
HEERF Institutional	4,739,240	6,355,536	5,277,712	(1,077,824)	-17%
ARPA Funding			623,711	623,711	NA
EMSA GP Transfer Out	-		(546,097)	(546,097)	NA
Total Transfers, Additional Funds and Commitments	2,792,476	2,740,351	1,885,964	(854,387)	-31%
Net Change	5,182,218	0	-	(0)	NA

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY22 Projection, FY22 Revised Budget and FY21 Actual
Attachment C
College: Norwalk CC

Account Name	FY21 Actual Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Projection Dollars (\$)	FY22 Projection vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	12,231,966	11,303,636	11,116,920	(186,716)	-2%
Fees	5,455,683	5,234,647	5,137,312	(97,335)	-2%
State Appropriations	13,291,588	13,556,557	13,556,557	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	999,155	860,370	860,370	-	0%
GF Fringe Benefits Paid by State	11,400,776	12,960,258	12,960,258	-	0%
OF Fringe Benefits Paid by State	3,012,513	3,274,976	3,274,976	-	0%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	173,766	155,000	130,000	(25,000)	-16%
All Other Revenue	370,001	254,109	254,109	-	0%
Less Contra Revenue	(103,492)	(284,000)	(284,000)	-	0%
Total Revenue	46,831,956	47,315,553	47,006,502	(309,051)	-1%
Expenditures:					
Personnel Services:					
Full Time (601000)	16,475,604	15,060,124	14,810,802	(249,322)	-2%
Continuing Part Time (601100)	179,491	170,794	156,817	(13,977)	-8%
Temporary Part Time (601200, 02, 03, 04, 601303)	548,079	650,437	560,950	(89,487)	-14%
Clinical EA (601201)	726,049	840,000	841,522	1,522	0%
Contractual PTL (601302)	3,867,344	3,806,106	4,089,262	283,156	7%
Contractual NCL (601300)	293,340	539,244	519,004	(20,240)	-4%
Contractual ECL (601301)	795,083	773,718	777,883	4,165	1%
Student Labor (601400, 01, 02, 601406)	80,740	332,000	178,558	(153,442)	-46%
Overtime (601501, 601502)	60,447	80,000	80,000	-	0%
All Other Personnel Services	495,464	1,177,305	1,177,305	-	0%
Subtotal Personnel Services	23,521,641	23,429,728	23,192,103	(237,625)	-1%
Shared Services Personnel Services		2,664,359	2,664,359	-	0%
Total Personnel Services	23,521,641	26,094,087	25,856,462	(237,625)	-1%
Fringe Benefits	14,523,070	14,479,931	13,848,302	(631,629)	-4%
Shared Services Personnel Fringe Benefits		2,197,689	2,197,689	-	0%
Total P.S. & Fringe Benefits	38,044,711	42,771,707	41,902,453	(869,254)	-2%
Other Expenses:					
Inst. Financial Aid/Match	1,943,256	1,571,302	1,571,302	-	0%
Waivers	409,714	544,291	620,291	76,000	14%
Utilities	921,505	1,235,000	1,235,000	-	0%
All Other Expenses	3,299,332	4,518,641	4,826,419	307,778	7%
Total Other Expenses	6,573,807	7,869,234	8,253,012	383,778	5%
Total Expenditures	44,618,518	50,640,941	50,155,465	(485,476)	-1%
Addition to (Use of) Funds Before Transfers	2,213,438	(3,325,388)	(3,148,963)	176,425	-5%
Transfers, Additional Funds and Commitments					
Transfer in	527,268	-	164,242	164,242	NA
Transfer out	(2,886,238)	(3,188,126)	(3,188,126)	-	0%
HEERF Institutional	4,440,504	6,513,514	6,343,967	(169,547)	-3%
ARPA Funding			454,164	454,164	NA
EMSA GP Transfer Out	-		(723,806)	(723,806)	NA
Total Transfers, Additional Funds and Commitments	2,081,534	3,325,388	3,050,441	(274,947)	-8%
Net Change	4,294,973	0	(98,521)	(98,522)	-37016339%

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY22 Projection, FY22 Revised Budget and FY21 Actual
Attachment C
College: Northwestern CT CC

Account Name	FY21 Actual Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Projection Dollars (\$)	FY22 Projection vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	3,211,924	3,082,039	2,920,222	(161,817)	-5%
Fees	1,223,146	1,149,334	1,118,364	(30,970)	-3%
State Appropriations	5,957,475	6,652,548	6,652,548	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	215,475	185,307	185,307	-	0%
GF Fringe Benefits Paid by State	5,416,314	5,519,591	5,519,591	-	0%
OF Fringe Benefits Paid by State	703,277	943,259	943,259	-	0%
Private Gifts, Grants and Contracts	117,290	111,000	111,000	-	0%
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	37,121	25,810	20,810	(5,000)	-19%
Less Contra Revenue	(43,938)	(40,047)	(40,047)	0	0%
Total Revenue	16,838,084	17,628,841	17,431,054	(197,786)	-1%
Expenditures:					
Personnel Services:					
Full Time (601000)	6,197,597	5,383,907	5,163,953	(219,954)	-4%
Continuing Part Time (601100)	-	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	324,958	169,884	343,851	173,967	102%
Clinical EA (601201)	257,779	270,827	270,827	-	0%
Contractual PTL (601302)	1,305,293	1,303,935	1,303,935	0	0%
Contractual NCL (601300)	36,062	30,000	30,000	-	0%
Contractual ECL (601301)	141,393	115,297	115,297	(0)	0%
Student Labor (601400, 01, 02, 601406)	10,202	11,444	11,444	-	0%
Overtime (601501, 601502)	20,192	20,000	20,000	-	0%
All Other Personnel Services	335,146	388,892	388,892	-	0%
Subtotal Personnel Services	8,628,622	7,694,186	7,648,199	(45,987)	-1%
Shared Services Personnel Services	-	1,171,070	1,171,070	-	0%
Total Personnel Services	8,628,622	8,865,256	8,819,269	(45,987)	-1%
Fringe Benefits	6,145,696	5,921,372	5,736,149	(185,223)	-3%
Shared Services Personnel Fringe Benefits	-	987,027	987,027	-	0%
Total P.S. & Fringe Benefits	14,774,318	15,773,655	15,542,445	(231,210)	-2%
Other Expenses:					
Inst. Financial Aid/Match	676,114	238,947	380,904	141,957	59%
Waivers	150,685	236,219	236,219	0	0%
Utilities	435,206	494,278	494,278	0	0%
All Other Expenses	443,022	738,347	732,978	(5,370)	-1%
Total Other Expenses	1,705,027	1,707,791	1,844,379	136,588	8%
Total Expenditures	16,479,345	17,481,446	17,386,823	(94,622)	-1%
Addition to (Use of) Funds Before Transfers	358,739	147,395	44,231	(103,164)	-70%
Transfers, Additional Funds and Commitments					
Transfer in	523,518	15,500	149,966	134,466	868%
Transfer out	(651,741)	(726,271)	(726,271)	-	0%
HEERF Institutional	273,244	563,376	375,099	(188,277)	-33%
ARPA Funding	-	-	156,974	156,974	NA
EMSA GP Transfer Out	-	-	-	-	NA
Total Transfers, Additional Funds and Commitments	145,021	(147,395)	(44,231)	103,164	-70%
Net Change	503,761	0	-	(0)	NA

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY22 Projection, FY22 Revised Budget and FY21 Actual
Attachment C
College: Quinebaug CC

Account Name	FY21 Actual Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Projection Dollars (\$)	FY22 Projection vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	2,976,904	2,823,424	2,824,726	1,302	0%
Fees	1,447,138	1,358,170	1,323,381	(34,789)	-3%
State Appropriations	5,876,947	6,354,205	6,354,205	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	280,724	245,957	245,957	-	0%
GF Fringe Benefits Paid by State	5,383,184	5,753,152	5,753,152	-	0%
OF Fringe Benefits Paid by State	573,576	883,351	883,351	-	0%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	20,858	115,262	54,073	(61,189)	-53%
Less Contra Revenue	(54,706)	(62,091)	(62,091)	-	0%
Total Revenue	16,504,625	17,471,430	17,376,754	(94,676)	-1%
Expenditures:					
Personnel Services:					
Full Time (601000)	5,066,358	5,308,101	5,094,452	(213,649)	-4%
Continuing Part Time (601100)	295,654	181,721	174,527	(7,194)	-4%
Temporary Part Time (601200, 02, 03, 04, 601303)	888,272	386,318	219,087	(167,231)	-43%
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	1,501,183	1,594,081	1,551,155	(42,926)	-3%
Contractual NCL (601300)	98,402	143,511	106,795	(36,716)	-26%
Contractual ECL (601301)	149,573	152,988	158,541	5,553	4%
Student Labor (601400, 01, 02, 601406)	20,732	14,885	27,410	12,525	84%
Overtime (601501, 601502)	20,424	37,500	31,342	(6,158)	-16%
All Other Personnel Services	339,620	337,684	360,549	22,865	7%
Subtotal Personnel Services	8,380,218	8,156,789	7,723,858	(432,931)	-5%
Shared Services Personnel Services		1,082,601	1,082,601	-	0%
Total Personnel Services	8,380,218	9,239,390	8,806,459	(432,931)	-5%
Fringe Benefits	5,981,317	6,199,160	5,498,615	(700,545)	-11%
Shared Services Personnel Fringe Benefits		902,859	902,859	-	0%
Total P.S. & Fringe Benefits	14,361,535	16,341,409	15,207,933	(1,133,476)	-7%
Other Expenses:					
Inst. Financial Aid/Match	655,281	414,697	414,697	-	0%
Waivers	99,019	51,782	106,667	54,885	106%
Utilities	184,168	262,500	262,500	-	0%
All Other Expenses	1,149,687	1,305,813	1,249,573	(56,240)	-4%
Total Other Expenses	2,088,155	2,034,792	2,033,437	(1,355)	0%
Total Expenditures	16,449,690	18,376,201	17,241,370	(1,134,831)	-6%
Addition to (Use of) Funds Before Transfers	54,935	(904,771)	135,384	1,040,155	-115%
Transfers, Additional Funds and Commitments					
Transfer in	426,817	91,792	143,714	51,922	57%
Transfer out	(685,085)	(809,712)	(816,353)	(6,641)	1%
HEERF Institutional	919,796	1,622,691	415,939	(1,206,752)	-74%
ARPA Funding			205,065	205,065	NA
EMSA GP Transfer Out	-		(83,749)	(83,749)	NA
Total Transfers, Additional Funds and Commitments	661,528	904,771	(135,384)	(1,040,155)	-115%
Net Change	716,464	0	-	(0)	NA

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY22 Projection, FY22 Revised Budget and FY21 Actual
Attachment C
College: Three Rivers CC

Account Name				FY22 Projection vs. Rev Budget	
	FY21 Actual	FY22 Rev Budget	FY22 Projection	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	8,201,740	7,884,668	7,579,666	(305,002)	-4%
Fees	4,696,854	4,599,545	4,355,547	(243,998)	-5%
State Appropriations	10,198,742	10,714,293	10,714,293	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	702,090	604,584	604,584	-	0%
GF Fringe Benefits Paid by State	9,380,097	9,997,257	9,997,257	-	0%
OF Fringe Benefits Paid by State	2,891,988	2,562,092	2,562,092	-	0%
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	428,124	648,725	482,839	(165,886)	-26%
Less Contra Revenue	(169,840)	(169,840)	(100,000)	69,840	-41%
Total Revenue	36,329,795	36,841,324	36,196,278	(645,046)	-2%
Expenditures:					
Personnel Services:					
Full Time (601000)	11,377,215	9,910,289	9,326,917	(583,372)	-6%
Continuing Part Time (601100)	-	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	803,864	798,150	589,126	(209,024)	-26%
Clinical EA (601201)	610,166	559,612	656,000	96,388	17%
Contractual PTL (601302)	3,739,682	3,827,690	3,716,764	(110,926)	-3%
Contractual NCL (601300)	406,864	387,459	666,292	278,833	72%
Contractual ECL (601301)	656,686	636,273	510,954	(125,319)	-20%
Student Labor (601400, 01, 02, 601406)	129,795	190,000	240,000	50,000	26%
Overtime (601501, 601502)	6,077	-	41,529	41,529	NA
All Other Personnel Services	465,651	533,249	634,381	101,132	19%
Subtotal Personnel Services	18,196,000	16,842,721	16,381,963	(460,758)	-3%
Shared Services Personnel Services		2,202,140	2,202,140	(0)	0%
Total Personnel Services	18,196,000	19,044,861	18,584,103	(460,758)	-2%
Fringe Benefits	12,325,826	11,143,989	10,391,912	(752,077)	-7%
Shared Services Personnel Fringe Benefits		1,824,328	1,824,328	(0)	0%
Total P.S. & Fringe Benefits	30,521,826	32,013,178	30,800,343	(1,212,835)	-4%
Other Expenses:					
Inst. Financial Aid/Match	1,974,848	1,257,297	1,257,297	-	0%
Waivers	170,901	108,000	101,350	(6,650)	-6%
Utilities	807,033	855,000	855,000	-	0%
All Other Expenses	1,492,802	3,006,506	2,598,204	(408,302)	-14%
Total Other Expenses	4,445,584	5,226,803	4,811,851	(414,952)	-8%
Total Expenditures	34,967,410	37,239,981	35,612,194	(1,627,787)	-4%
Addition to (Use of) Funds Before Transfers	1,362,385	(398,657)	584,084	982,741	-247%
Transfers, Additional Funds and Commitments					
Transfer in	931,821		153,895	153,895	NA
Transfer out	(1,912,998)	(2,243,387)	(2,243,387)	-	0%
HEERF Institutional	1,933,070	2,642,044	1,358,196	(1,283,848)	-49%
ARPA Funding			453,068	453,068	NA
EMSA GP Transfer Out	-		(305,856)	(305,856)	NA
Total Transfers, Additional Funds and Commitments	951,893	398,657	(584,084)	(982,741)	-247%
Net Change	2,314,279	(0)	-	0	NA

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY22 Projection, FY22 Revised Budget and FY21 Actual
Attachment C
College: Tunxis CC

Account Name	FY21 Actual Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Projection Dollars (\$)	FY22 Projection vs. Rev Budget	
				Inc(Dec) Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	8,960,438	8,926,355	8,546,677	(379,678)	-4%
Fees	4,308,671	5,278,782	5,308,401	29,619	1%
State Appropriations	10,277,502	11,127,260	11,127,260	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	680,286	587,325	587,325	-	0%
GF Fringe Benefits Paid by State	9,783,318	10,657,387	10,657,387	-	0%
OF Fringe Benefits Paid by State	3,021,098	3,011,298	3,011,298	-	0%
Private Gifts, Grants and Contracts	(571)	500	500	-	0%
Sales of Educational Activities	64,146	125,000	127,000	2,000	2%
All Other Revenue	(29,219)	214,974	269,418	54,444	25%
Less Contra Revenue	(127,046)	(200,000)	(200,000)	-	0%
Total Revenue	36,938,623	39,728,881	39,435,266	(293,615)	-1%
Expenditures:					
Personnel Services:					
Full Time (601000)	10,831,417	11,132,837	10,641,629	(491,208)	-4%
Continuing Part Time (601100)	316,371	130,136	170,645	40,509	31%
Temporary Part Time (601200, 02, 03, 04, 601303)	2,080,938	557,914	533,712	(24,202)	-4%
Clinical EA (601201)	324,185	351,144	353,290	2,146	1%
Contractual PTL (601302)	3,413,754	3,407,219	3,680,162	272,943	8%
Contractual NCL (601300)	343,699	509,145	596,589	87,444	17%
Contractual ECL (601301)	672,808	766,021	895,834	129,813	17%
Student Labor (601400, 01, 02, 601406)	47,296	102,207	113,064	10,857	11%
Overtime (601501, 601502)	16,634	18,200	50,074	31,874	175%
All Other Personnel Services	396,294	254,384	460,617	206,233	81%
Subtotal Personnel Services	18,443,396	17,229,207	17,495,616	266,409	2%
Shared Services Personnel Services		2,227,704	2,227,704	-	0%
Total Personnel Services	18,443,396	19,456,911	19,723,320	266,409	1%
Fringe Benefits	12,857,859	12,753,189	12,105,590	(647,599)	-5%
Shared Services Personnel Fringe Benefits		1,840,683	1,840,683	-	0%
Total P.S. & Fringe Benefits	31,301,255	34,050,783	33,669,593	(381,190)	-1%
Other Expenses:					
Inst. Financial Aid/Match	2,080,004	1,284,203	1,607,187	322,984	25%
Waivers	127,179	165,000	167,900	2,900	2%
Utilities	710,226	834,500	834,500	-	0%
All Other Expenses	1,840,520	2,847,888	2,794,630	(53,258)	-2%
Total Other Expenses	4,757,929	5,131,591	5,404,217	272,626	5%
Total Expenditures	36,059,184	39,182,374	39,073,810	(108,564)	0%
Addition to (Use of) Funds Before Transfers	879,439	546,507	361,456	(185,051)	-34%
Transfers, Additional Funds and Commitments					
Transfer in	1,016,108	167,000	239,560	72,560	43%
Transfer out	(1,825,515)	(2,255,937)	(2,255,937)	-	0%
HEERF Institutional	3,524,155	1,542,430	1,544,769	2,339	0%
ARPA Funding			433,772	433,772	NA
EMSA GP Transfer Out	-		(323,620)	(323,620)	NA
Total Transfers, Additional Funds and Commitments	2,714,748	(546,507)	(361,456)	185,051	-34%
Net Change	3,594,188	0	-	(0)	NA

CONNECTICUT STATE COLLEGES and UNIVERSITIES

ENROLLMENT - HEADCOUNT & FTE

FY22 Projection vs. FY21 Actual

ATTACHMENT D

	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY22 Projection vs. FY21 Actual					
	FY21 Actual			FY22 Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
HEADCOUNT Enrollment												
Undergraduate												
State Universities	19,316	4,634	23,950	17,680	4,260	21,940	(1,637)	-8.5%	(374)	-8.1%	(2,011)	-8.4%
Community Colleges	11,473	25,109	36,582	10,899	23,639	34,537	(574)	-5.0%	(1,470)	-5.9%	(2,044)	-5.6%
Charter Oak	411	1,138	1,549	396	1,140	1,536	(15)	-3.6%	2	0.2%	(13)	-0.8%
Total Undergraduate	31,200	30,881	62,081	28,974	29,039	58,013	(2,225)	-7.1%	(1,842)	-6.0%	(4,068)	-6.6%
Graduate												
State Universities Graduate	1,458	3,232	4,690	1,394	3,246	4,640	(64)	-4.4%	14	0.4%	(50)	-1.1%
Charter Oak	10	88	98	10	88	98	-	0.0%	-	0.0%	-	0.0%
Total Graduate	1,468	3,320	4,788	1,404	3,334	4,738	(64)	-4.4%	14	0.4%	(50)	-1.0%
Total Undergraduate & Graduate												
State Universities	20,774	7,866	28,640	19,074	7,506	26,580	(1,701)	-8.2%	(360)	-4.6%	(2,061)	-7.2%
Community Colleges	11,473	25,109	36,582	10,899	23,639	34,537	(574)	-5.0%	(1,470)	-5.9%	(2,044)	-5.6%
Charter Oak	421	1,226	1,647	406	1,228	1,634	(15)	-3.6%	2	0.2%	(13)	-0.8%
Total Headcount	32,668	34,201	66,869	30,378	32,373	62,751	(2,289)	-7.0%	(1,828)	-5.3%	(4,118)	-6.2%

	FTE - Avg Fall and Spring Semesters						FTE FY22 Projection vs. FY21 Actual					
	FY21 Actual			FY22 Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
FTE Enrollment												
Undergraduate												
State Universities	18,800	1,936	20,736	17,116	1,887	19,003	(1,685)	-9.0%	(49)	-2.5%	(1,733)	-8.4%
Community Colleges	10,224	10,593	20,817	9,676	9,934	19,610	(548)	-5.4%	(659)	-6.2%	(1,207)	-5.8%
Charter Oak	345	441	786	335	443	778	(10)	-2.9%	2	0.5%	(8)	-1.0%
Total Undergraduate	29,369	12,970	42,339	27,127	12,264	39,391	(2,243)	-7.6%	(706)	-5.4%	(2,949)	-7.0%
Graduate												
State Universities Graduate	1,306	1,317	2,623	1,264	1,352	2,616	(42)	-3.2%	35	2.6%	(7)	-0.3%
Charter Oak	8	40	48	8	40	48	-	0.0%	-	0.0%	-	0.0%
Total Graduate	1,314	1,357	2,671	1,272	1,392	2,664	(42)	-3.2%	35	2.6%	(7)	-0.3%
Total Undergraduate & Graduate												
State Universities	20,106	3,253	23,359	18,379	3,239	21,618	(1,727)	-8.6%	(14)	-0.4%	(1,741)	-7.5%
Community Colleges	10,224	10,593	20,817	9,676	9,934	19,610	(548)	-5.4%	(659)	-6.2%	(1,207)	-5.8%
Charter Oak	353	481	834	343	483	826	(10)	-2.8%	2	0.4%	(8)	-1.0%
Total FTE	30,683	14,327	45,010	28,399	13,656	42,054	(2,285)	-7.4%	(671)	-4.7%	(2,956)	-6.6%

CONNECTICUT STATE UNIVERSITIES

ENROLLMENT - HEADCOUNT & FTE

FY22 Projection vs. FY21 Actual

	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY22 Projection vs. FY21 Actual					
	FY21 Actual			FY22 Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
HEADCOUNT Enrollment Undergraduate												
CCSU	6,294	1,821	8,115	5,630	1,622	7,252	(664)	-10.5%	(199)	-10.9%	(863)	-10.6%
ECSU	3,530	794	4,324	3,312	698	4,009	(219)	-6.2%	(97)	-12.2%	(315)	-7.3%
SCSU	5,897	1,201	7,098	5,418	1,185	6,603	(479)	-8.1%	(17)	-1.4%	(496)	-7.0%
WCSU	3,595	818	4,413	3,320	756	4,076	(275)	-7.6%	(62)	-7.6%	(337)	-7.6%
CSU Total Undergraduate	19,316	4,634	23,950	17,680	4,260	21,940	(1,637)	-8.5%	(374)	-8.1%	(2,011)	-8.4%
Graduate												
CCSU	519	1,508	2,027	459	1,394	1,853	(60)	-11.6%	(114)	-7.6%	(174)	-8.6%
ECSU	90	84	174	74	99	173	(16)	-17.8%	15	17.3%	(2)	-0.9%
SCSU	767	1,121	1,888	777	1,215	1,992	10	1.3%	94	8.3%	104	5.5%
WCSU	82	519	601	84	539	623	2	2.4%	20	3.9%	22	3.7%
CSU Total Graduate	1,458	3,232	4,690	1,394	3,246	4,640	(64)	-4.4%	14	0.4%	(50)	-1.1%
Total												
CCSU	6,813	3,329	10,142	6,089	3,016	9,105	(724)	-10.6%	(313)	-9.4%	(1,037)	-10.2%
ECSU	3,620	878	4,498	3,386	796	4,182	(235)	-6.5%	(82)	-9.3%	(317)	-7.0%
SCSU	6,664	2,322	8,986	6,195	2,399	8,594	(469)	-7.0%	77	3.3%	(392)	-4.4%
WCSU	3,677	1,337	5,014	3,404	1,295	4,699	(273)	-7.4%	(42)	-3.1%	(315)	-6.3%
CSU Total Headcount	20,774	7,866	28,640	19,074	7,506	26,580	(1,701)	-8.2%	(360)	-4.6%	(2,061)	-7.2%

	FTE - Avg Fall and Spring Semesters						FTE FY22 Projection vs. FY21 Actual					
	FY21 Actual			FY22 Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
FTE Enrollment Undergraduate												
CCSU	6,079	821	6,900	5,406	745	6,151	(673)	-11.1%	(76)	-9.3%	(749)	-10.9%
ECSU	3,486	248	3,734	3,269	209	3,478	(217)	-6.2%	(39)	-15.7%	(256)	-6.9%
SCSU	5,724	523	6,247	5,213	596	5,809	(511)	-8.9%	73	13.9%	(439)	-7.0%
WCSU	3,511	344	3,855	3,228	338	3,566	(284)	-8.1%	(6)	-1.7%	(290)	-7.5%
CSU Total Undergraduate	18,800	1,936	20,736	17,116	1,887	19,003	(1,685)	-9.0%	(49)	-2.5%	(1,733)	-8.4%
Graduate												
CCSU	452	593	1,045	402	553	955	(50)	-11.1%	(40)	-6.8%	(90)	-8.6%
ECSU	81	33	114	66	40	106	(15)	-18.5%	7	21.2%	(8)	-7.0%
SCSU	690	455	1,145	714	513	1,227	24	3.4%	58	12.7%	82	7.1%
WCSU	83	236	319	83	246	329	(1)	-0.6%	10	4.2%	10	3.0%
CSU Total Graduate	1,306	1,317	2,623	1,264	1,352	2,616	(42)	-3.2%	35	2.6%	(7)	-0.3%
Total												
CCSU	6,531	1,414	7,945	5,808	1,298	7,105	(723)	-11.1%	(116)	-8.2%	(840)	-10.6%
ECSU	3,567	281	3,848	3,335	249	3,584	(232)	-6.5%	(32)	-11.4%	(264)	-6.9%
SCSU	6,414	978	7,392	5,927	1,109	7,035	(488)	-7.6%	131	13.3%	(357)	-4.8%
WCSU	3,594	580	4,174	3,310	584	3,894	(284)	-7.9%	4	0.7%	(280)	-6.7%
CSU Total FTE	20,106	3,253	23,359	18,379	3,239	21,618	(1,727)	-8.6%	(14)	-0.4%	(1,741)	-7.5%

CONNECTICUT COMMUNITY COLLEGES

ENROLLMENT - HEADCOUNT & FTE

FY22 Projection vs. FY21 Actual

HEADCOUNT Enrollment	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY22 Projection vs. FY21 Actual					
	FY21 Actual			FY22 Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College												
Asnuntuck	404	825	1,229	392	837	1,229	(13)	-3.1%	12	1.5%	(1)	0.0%
Capital	465	2,058	2,522	459	1,943	2,402	(6)	-1.2%	(115)	-5.6%	(121)	-4.8%
Gateway	1,709	3,956	5,665	1,610	3,797	5,407	(99)	-5.8%	(159)	-4.0%	(258)	-4.6%
Housatonic	1,167	2,345	3,511	1,021	2,067	3,088	(145)	-12.5%	(278)	-11.9%	(423)	-12.1%
Manchester	1,317	2,952	4,268	1,313	2,979	4,291	(4)	-0.3%	27	0.9%	23	0.5%
Middlesex	682	1,290	1,971	666	1,246	1,912	(16)	-2.3%	(44)	-3.4%	(59)	-3.0%
Naugatuck Valley	1,615	3,238	4,853	1,423	3,021	4,444	(192)	-11.9%	(217)	-6.7%	(409)	-8.4%
Northwestern	393	760	1,153	388	681	1,069	(5)	-1.3%	(79)	-10.3%	(84)	-7.2%
Norwalk	1,224	2,942	4,166	1,110	2,820	3,930	(114)	-9.3%	(122)	-4.1%	(236)	-5.7%
Quinebaug Valley	401	671	1,072	371	686	1,057	(30)	-7.5%	15	2.2%	(16)	-1.4%
Three Rivers	923	2,048	2,971	944	1,746	2,690	21	2.3%	(302)	-14.7%	(281)	-9.5%
Tunxis	1,175	2,028	3,203	1,203	1,818	3,021	28	2.4%	(210)	-10.3%	(182)	-5.7%
CCC Total Headcount	11,473	25,109	36,582	10,899	23,639	34,537	(574)	-5.0%	(1,470)	-5.9%	(2,044)	-5.6%

FTE Enrollment	FTE - Avg Fall and Spring Semesters						FTE FY22 Projection vs. FY21 Actual					
	FY21 Actual			FY22 Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College												
Asnuntuck	381	311	692	365	309	674	(16)	-4.3%	(2)	-0.8%	(19)	-2.7%
Capital	411	898	1,309	405	857	1,262	(6)	-1.4%	(41)	-4.6%	(47)	-3.6%
Gateway	1,495	1,682	3,177	1,414	1,613	3,027	(81)	-5.4%	(70)	-4.1%	(150)	-4.7%
Housatonic	1,025	950	1,976	899	824	1,723	(126)	-12.3%	(126)	-13.3%	(253)	-12.8%
Manchester	1,183	1,239	2,423	1,180	1,237	2,417	(4)	-0.3%	(2)	-0.2%	(6)	-0.3%
Middlesex	620	529	1,148	603	515	1,118	(17)	-2.7%	(14)	-2.7%	(31)	-2.7%
Naugatuck Valley	1,436	1,400	2,836	1,253	1,305	2,558	(183)	-12.8%	(95)	-6.8%	(278)	-9.8%
Northwestern	358	321	679	348	291	639	(10)	-2.7%	(30)	-9.3%	(39)	-5.8%
Norwalk	1,087	1,274	2,361	986	1,209	2,194	(101)	-9.3%	(66)	-5.1%	(167)	-7.1%
Quinebaug Valley	355	271	626	331	273	603	(25)	-7.0%	2	0.6%	(23)	-3.7%
Three Rivers	834	882	1,717	850	751	1,601	16	1.9%	(132)	-14.9%	(116)	-6.8%
Tunxis	1,039	835	1,874	1,044	752	1,797	5	0.5%	(82)	-9.8%	(77)	-4.1%
CCC Total FTE	10,224	10,593	20,817	9,676	9,934	19,610	(548)	-5.4%	(659)	-6.2%	(1,207)	-5.8%

CHARTER OAK STATE COLLEGE

ENROLLMENT - HEADCOUNT & FTE

FY22 Projection vs. FY21 Actual

	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY22 Projectin vs. FY21 Actual					
	FY21 Actual			FY22 Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
<u>HEADCOUNT Enrollment</u>												
<u>Undergraduate</u>												
Charter Oak	411	1,138	1,549	396	1,140	1,536	(15)	-3.6%	2	0.2%	(13)	-0.8%
<u>Graduate</u>												
Charter Oak	10	88	98	10	88	98	-	0.0%	-	0.0%	-	0.0%
<u>Total</u>	421	1,226	1,647	406	1,228	1,634	(15)	-3.6%	2	0.2%	(13)	-0.8%

	FTE - Avg Fall and Spring Semesters						FTE FY22 Projection vs. FY21 Actual					
	FY21 Actual			FY22 Projection			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
<u>FTE Enrollment</u>												
<u>Undergraduate</u>												
Charter Oak	345	441	786	335	443	778	(10)	-2.9%	2	0.5%	(8)	-1.0%
<u>Graduate</u>												
Charter Oak	8	40	48	8	40	48	-	0.0%	-	0.0%	-	0.0%
<u>Total</u>	353	481	834	343	483	826	(10)	-2.8%	2	0.4%	(8)	-1.0%

Connecticut State Colleges & Universities
Unrestricted Net Position (UNP) - Balances
2021 Actual and 2022 Projection

	FY2021	FY2022		
	FY21 Actual (6/30/2021)	Accrual entry for HEERF Funds Recognized in FY 21	FY22 Mid-Yr Proj Use of Funds	FY22 Proj (6/30/2022)
Community Technical Colleges				
Asnuntuck Community College	2,424,055	(1,223,716)	(447,161)	753,178
Capital Community College	(7,955,762)	(472,429)	(2,310,087)	(10,738,278)
Gateway Community College	(2,747,950)	(347,737)	-	(3,095,687)
Housatonic Community College	11,445,011	(782,885)	-	10,662,126
Manchester Community College	10,431,409	(762,149)	-	9,669,260
Middlesex Community College	1,726,871	(277,509)	(193,850)	1,255,512
Naugatuck Valley Community College	9,097,903	(653,627)	-	8,444,276
Northwestern Community College	45,193	(296,888)	-	(251,695)
Norwalk Community College	6,583,326	(19,115)	(98,521)	6,465,690
Quinebaug Valley Community College	7,807,260	-	-	7,807,260
Three Rivers Community College	9,345,840	(117,351)	-	9,228,489
Tunxis Community College	2,665,197	(1,281,724)	-	1,383,473
CCC System Office	4,136,075	-	(124,013)	4,012,062
CT State	-	-	173,208	173,208
Community Technical College Total	55,004,428	(6,235,130)	(3,173,632)	45,595,666
State Universities				
Central Connecticut State University	44,552,641	(9,174,578)	-	35,378,063
Eastern Connecticut State University	31,129,148	(4,836,518)	-	26,292,630
Southern Connecticut State University	33,404,561	-	-	33,404,561
Western Connecticut State University	(2,274,358)	-	2,678,874	404,516
CSU System Office	53,395,396	-	48,071	53,443,467
State Universities Total	160,207,388	(14,011,096)	2,726,945	148,923,237
Charter Oak State College	6,872,990	-	155,139	7,028,129

Notes:

UNP balances do not reflect the following GASB adjustments:

GASB 68 Adjustment for Pension Liability

Cumulative GASB 75 adjustment for OPEB Liability

SEMI-ANNUAL REPORT ON THE STATUS AND PROGRESS OF CSUS 2020
AS OF NOVEMBER 30, 2021

University	Project or Program	Estimated Total Project Cost	*Phase I Fiscal Years 2009 - 2011	Phase II Fiscal Years 2012 - 2014	Phase III Fiscal Years 2015-2021	Phase III Available as of Fiscal Year 2021	Total Available as of Fiscal Year 2022	Amount Committed as of 11/30/21	Amount Expended as of 11/30/2021	Projected Fiscal Year 2022	Scheduled Design Completion	Scheduled Construction Completion	Status/Comments
Central	Code Compliance/Infrastructure Improvements	\$24,238,366	\$16,418,636	\$5,763,579	\$2,056,151	\$2,056,151	\$24,238,366	\$22,843,592	\$22,644,898	\$1,394,774			Multi-phased program.
	<u>Project Listing</u>												
	- Replace Maloney Hall Elevator		\$51,953	\$0	\$0	\$0	\$51,953	\$47,612	\$47,612	\$0	Jun-10	May-12	Complete
	- Window Replacements in Four Buildings		\$569,690	\$0	\$0	\$0	\$569,690	\$569,690	\$569,690	\$0	Apr-09	Apr-11	Complete
	- Burritt Library HVAC Code Compliance Improvements		\$1,989,000	\$0	\$0	\$0	\$1,989,000	\$1,808,007	\$1,808,007	\$0	Jan-15	Feb-16	Complete
	- Founder's Hall HVAC Installation		\$697,492	\$0	\$0	\$0	\$697,492	\$696,521	\$696,521	\$0	Mar-09	Aug-13	Complete
	- Davidson Hall Window & Door Replacements (phase 1 & 2)		\$1,961,987	\$0	\$0	\$0	\$1,961,987	\$1,961,987	\$1,961,987	\$0	Dec-09	Aug-13	Complete
	- Security Improvements to General Fund Buildings		\$805,542	\$0	\$0	\$0	\$805,542	\$805,542	\$805,542	\$0	Jun-11	Nov-13	Complete
	- Burritt Library Exterior Repairs		\$86,921	\$0	\$0	\$0	\$86,921	\$86,921	\$86,921	\$0	Jun-09	Jul-10	Complete
	~ Burritt Library Renovation (Construction)			\$216,000		\$0	\$216,000	\$216,000	\$216,000	\$0	Oct-16	Mar-17	Complete
	- Kaiser Hall Gym and Lobby HVAC Improvements		\$82,500	\$0	\$0	\$0	\$82,500	\$82,016	\$82,016	\$0	Jul-09	Mar-12	Complete
	- Campus Wide Signage Program (phase 1)		\$534,370	\$0	\$0	\$0	\$534,370	\$533,631	\$533,631	\$0	May-10	Sep-13	Complete
	- Marcus White Fire Code Improvements		\$1,086,000	\$0	\$0	\$0	\$1,086,000	\$890,018	\$890,018	\$0	Sep-09	Dec-12	Complete
	- Replace Barnard Hall Roof/Entry Improvements		\$1,943,949	\$0	\$0	\$0	\$1,943,949	\$1,943,949	\$1,943,949	\$0	Feb-11	Jan-13	Complete
	- HVAC Improvements in General Fund Buildings (Phase 1, 2 & 3)		\$5,227,000	\$0	\$0	\$0	\$5,227,000	\$5,227,000	\$5,227,000	\$0	Sep-09	Oct-11	Complete
	- Remove Old Telecom Equipment from Buildings		\$0	\$327,000	\$0	\$0	\$327,000	\$326,024	\$326,024	\$0	Mar-14	Dec-16	Complete
	- Maloney Hall HVAC Improvements		\$0	\$1,004,000	\$0	\$0	\$1,004,000	\$532,162	\$532,162	\$0	Jun-13	Mar-15	Complete
	- Arute Field Stadium Turf Replacement		\$0	\$912,000	\$0	\$0	\$912,000	\$768,283	\$768,283	\$0	May-14	Aug-14	Complete
	~ Improvements to ITBD Building			\$0		\$0	\$0	\$0	\$0	\$0	T.B.D.	T.B.D.	Funds Reallocated to Copericus Hall Low Roof Replacement
	~ Copernicus Hall Low Roof Replacement			\$200,000	\$0	\$0	\$200,000	\$200,000	\$200,000	\$0	Aug-17	Mar-18	Complete
	- Minor Capital Improvements Program		\$987,500	\$3,104,579	\$0	\$0	\$4,092,079	\$4,092,079	\$4,092,079	\$0	May-17	May-17	Complete
	- Future Projects to be Determined		\$394,732	\$0	\$2,056,151	\$2,056,151	\$2,056,151	\$2,056,151	\$1,857,458	\$198,694	Jul-09	Aug-20	Multi-phased program.
	Renovate/Expand Willard and DiLoreto Halls	\$61,085,000	\$0	\$5,892,000	\$55,193,000	\$55,193,000	\$61,085,000	\$61,085,151	\$59,618,302	\$1,466,849	Jun-15	Jan-19	Complete
	New Classroom Office Building	\$29,042,113	\$29,042,113	\$0	\$0	\$0	\$29,042,113	\$29,042,113	\$29,042,113	\$0	Mar-11	Aug-13	Complete
	East Campus Infrastructure Development (construction only)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Funds Reallocated
	Burritt Library Design & Expansion/Renovations	\$16,500,000	\$0	\$0	\$16,500,000	\$16,500,000	\$16,500,000	\$2,158,333	\$1,752,931	\$405,402	Jul-22	Dec-23	In Design

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University	Project or Program	Estimated Total Project Cost	*Phase I Fiscal Years 2009 - 2011	Phase II Fiscal Years 2012 - 2014	Phase III Fiscal Years 2015-2021	Phase III Available as of Fiscal Year 2021	Total Available as of Fiscal Year 2022	Amount Committed as of 11/30/21	Amount Expended as of 11/30/2021	Projected Fiscal Year 2022	Scheduled Design Completion	Scheduled Construction Completion	Status/Comments
Eastern	Kaiser Hall/Bubble Renovations	\$25,385,809	\$6,491,809	\$210,000	\$18,684,000	\$18,684,000	\$25,385,809	\$25,385,646	\$24,967,015	\$418,631	Apr-17	Dec-20	In Close-out
	Engineering Classroom Building	\$62,700,000	\$9,900,000	\$0	\$52,800,000	\$52,800,000	\$62,700,000	\$61,956,201	\$54,573,477	\$7,382,724	Dec-16	May-22	In Construction
	Barnard Hall Renovations	\$23,099,000	\$4,359,730	\$130,421	\$18,608,849	\$18,608,849	\$23,099,000	\$23,099,000	\$22,973,935	\$0	Dec-18	Jan-21	Complete
	New Maintenance/Salt Shed Facility	\$2,259,157	\$2,259,157	\$0	\$0	\$0	\$2,259,157	\$2,259,157	\$2,259,157	\$0	Oct-10	May-12	Complete
	Code Compliance/Infrastructure Improvements	\$14,907,318	\$8,441,961	\$4,825,000	\$1,640,357	\$1,640,357	\$14,907,318	\$14,368,329	\$14,168,277	\$499,849		Dec-20	Multi-phased program.
	<u>Project Listing</u>												
	- Campus Wide Brick Repointing Program		\$1,654,773	\$500,000	\$0	\$0	\$2,154,773	\$1,654,924	\$1,454,924	\$499,849	Jan-10	Ongoing	Phased project.
	- Planetarium Window Replacement		\$115,766	\$0	\$0	\$0	\$115,766	\$115,766	\$115,766	\$0	Mar-09	Dec-09	Complete
	- Develop Major Campus Entrances		\$480,582	\$0	\$0	\$0	\$480,582	\$480,582	\$480,529	\$0	Dec-09	Apr-12	Complete
	- South Electrical Loop		\$221,291	\$0	\$0	\$0	\$221,291	\$221,189	\$221,189	\$0	Mar-09	Aug-09	Complete
	- High Temperature Hot Water Line Repairs		\$1,217,268	\$0	\$0	\$0	\$1,217,268	\$1,217,256	\$1,217,256	\$0	Aug-09	Dec-11	Complete
	- South Campus Heat Plant Foundation Repairs		\$399,513	\$0	\$0	\$0	\$399,513	\$399,508	\$399,508	\$0	Mar-11	Mar-11	Complete
	- Damper and Air Handler Controls in Webb Hall		\$37,250	\$0	\$0	\$0	\$37,250	\$37,250	\$37,250	\$0	Mar-09	Aug-09	Complete
	- Soccer Field Drainage Upgrade		\$338,282	\$0	\$0	\$0	\$338,282	\$299,437	\$299,437	\$0	Oct-10	Dec-10	Complete
	- Renovate 333 Prospect Street (Phase 1 & 2)		\$1,264,555	\$0	\$0	\$0	\$1,264,555	\$1,264,380	\$1,264,380	\$0	Jul-11	Jul-13	Complete
	- Arboretum Sewer Main Replacement		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Project Postponed
	- Minor Capital Projects Program		\$2,528,813	\$4,325,000	\$0	\$0	\$6,853,813	\$6,853,813	\$6,853,813	\$0	Jul-09	Jan-19	Complete
	- Sports Center Lobby Upgrades		\$183,868		\$0	\$0	\$183,868	\$183,868	\$183,868	\$0	Jan-14	Aug-14	Complete
	- Future Projects to Be Determined		\$0	\$0	\$1,640,357	\$1,640,357	\$1,640,357	\$1,640,357	\$1,640,357	\$0	Jul-15	Oct-20	Complete
	Fine Arts Instructional Center	\$85,461,643	\$12,000,000	\$71,234,213	\$2,227,430	\$2,227,430	\$85,461,643	\$85,461,643	\$85,461,643	\$0	Mar-13	Jan-16	Complete
	Goddard Hall /Communications Building Renovation	\$32,951,000	\$0	\$2,872,787	\$30,078,213	\$30,078,213	\$32,951,000	\$32,363,001	\$25,481,019	\$0	Apr-15	Sep-19	Complete
	Sports Center Addition and Renovation (design only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	-	Funds Reallocated to Communications Building
	Outdoor Track – Phase II	\$1,629,152	\$1,629,152	\$0	\$0	\$0	\$1,629,152	\$1,629,152	\$1,629,152	\$0	Mar-10	Dec-10	Complete
	Athletic Support Building	\$1,921,000	\$1,921,000	\$0	\$0	\$0	\$1,921,000	\$1,777,153	\$1,777,153	\$0	Dec-11	Dec-13	Complete
	New Warehouse	\$2,269,000	\$2,269,000	\$0	\$0	\$0	\$2,269,000	\$1,886,660	\$1,886,660	\$0	Jan-12	Sep-13	Complete

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Southern	Code Compliance/Infrastructure Improvements	\$25,899,406	\$16,335,683	\$2,329,000	\$7,234,723	\$7,234,723	\$25,899,406	\$24,427,478	\$23,621,682	\$805,517			Multi-phased program.
	<u>Project Listing</u>												
	- Install Elevator/Entrance to Former Student Center		\$1,777,645	\$0	\$0	\$0	\$1,777,645	\$1,777,645	\$1,777,645	\$0	Aug-09	Jun-12	Complete
	- Shuttle System infrastructure		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	-	Funding Reallocated to Buley Library
	- Repairs to Pool in Moore Field House (Phases 1 & 2)		\$839,415	\$0	\$0	\$0	\$839,415	\$821,800	\$821,800	\$0	Mar-10	Sep-12	Complete
	- Moore Field House Mechanical and Electrical Improv. (Phase 1)		\$233,000	\$0	\$0	\$0	\$233,000	\$233,000	\$233,000	\$0	Sep-11	Aug-12	Complete
	- Earl Hall Mechanical/Electrical Upgrade		\$4,184,111	\$0	\$0	\$0	\$4,184,111	\$4,184,112	\$4,184,112	\$0	Sep-10	Aug-15	Complete
	- Jennings Hall Mechanical/Electrical Upgrade		\$4,495,163	\$0	\$0	\$0	\$4,495,163	\$4,495,198	\$4,495,198	\$0	Sep-10	Aug-15	Complete
	- Lyman Auditorium Mechanical/Electrical Upgrade		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	-	Funding Reallocated to Buley Library
	- Admissions House Roof and Exterior Repairs		\$221,000	\$0	\$0	\$0	\$221,000	\$217,957	\$217,678	\$0	Aug-10	Mar-12	Complete
	- Jess Dow Field Turf Replacement		\$743,262	\$0	\$0	\$0	\$743,262	\$725,071	\$725,071	\$0	Mar-11	Feb-12	Complete
	- Wintergreen Building Water Infiltration		\$370,760	\$0	\$0	\$0	\$370,760	\$366,468	\$366,468	\$0	Oct-11	Oct-13	Complete
	- Moore Field House Locker Room Renovations: Phase II & III		\$929,500	\$0	\$1,057,682	\$1,057,682	\$1,987,182	\$1,057,682	\$1,057,682	\$0	Jan-11	Jun-15	Complete
	- Moore Field House Roof Replacment - Phase II		\$0	\$0	\$772,264	\$772,264	\$772,264	\$772,264	\$772,264	\$0	Sep-14	Sep-15	Complete
	- Old Student Center North Wing Concept Design		\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	-	-	Project Cancelled
	- Earl Hall Communications Dept. Entrance/Security Corridor		\$47,687	\$0	\$0	\$0	\$47,687	\$0	\$0	\$0		-	Project on Cancelled
	- Improvements to the Academic Mall		\$0	\$30,000	\$0	\$0	\$30,000	\$28,879	\$28,879	\$0	Jun-14	Mar-15	Complete
	- Wintergreen Building Renovations		\$0	\$0	\$1,972,815	\$1,972,815	\$1,972,815	\$1,965,301	\$1,965,301	\$0	Aug-15	Aug-16	Complete
	- Minor Capital Projects Program		\$2,432,845	\$2,299,000	\$0	\$0	\$4,731,845	\$4,731,845	\$4,731,845	\$0	Jul-09	Jan-18	Complete
	- Future Projects to Be Determined		\$41,295	\$0	\$3,431,962	\$3,431,962	\$3,473,257	\$3,050,256	\$2,244,740	\$805,516	Jul-15	Ongoing	Multi-phased program.
	New Academic Laboratory Building	\$72,115,000	\$8,944,000	\$57,698,000	\$5,473,000	\$5,473,000	\$72,115,000	\$72,115,000.00	\$72,115,000	\$0	Jan-13	Feb-18	Complete
	Health and Human Services Building	\$76,507,344	\$0	\$0	\$76,507,344	\$76,507,344	\$76,507,344	\$69,582,693	\$47,888,862	\$21,693,830	Mar-19	May-22	In Construction
	Fine Arts Instructional Center	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Funds reallocated to Phase 2 of Health & Human Services Building
	Buley Library - Phase 2	\$17,436,817	\$17,006,817	\$430,000	\$0	\$0	\$17,436,817	\$16,435,195	\$16,435,195	\$0	Jan-13	Apr-15	Complete
	School of Business	\$52,476,933			\$52,476,933	\$52,476,933	\$52,476,933	\$40,552,530	\$14,672,382	\$12,000,000	Jul-20	Dec-22	In Construction

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Western	Code Compliance/Infrastructure Improvements	\$17,734,734	\$7,658,330	\$2,825,404	\$7,251,000	\$7,251,000	\$17,734,734	\$12,860,782	\$12,860,783	\$0			Multi-phased program.
	<u>Project Listing</u>				\$0	\$0	\$0						
	- Feldman Arena Improvements		\$819,636	\$0	\$0	\$0	\$819,636	\$819,636	\$819,636	\$0	Sep-09	Jun-11	Complete
	- Midtown Perimeter Site Improvements		\$463,019	\$0	\$0	\$0	\$463,019	\$463,020	\$463,020	\$0	Apr-10	Jul-11	Complete
	- Campus Wide Utilities/Site Improvements		\$1,682,694	\$0	\$0	\$0	\$1,682,694	\$1,682,694	\$1,682,694	\$0	Jul-09	Mar-14	Complete
	- Higgins Annex HVAC Improvements		\$136,541	\$0	\$0	\$0	\$136,541	\$136,541	\$136,541	\$0	Sep-10	Jul-12	Complete
	- Higgins Hall and Annex: Roof Repairs/Replacements (Phase 1 & 2)		\$510,500	\$0	\$0	\$0	\$510,500	\$510,500	\$510,500	\$0	Jul-10	Oct-11	Complete
	- Higgins Annex Learning Emporium		\$173,216	\$0	\$0	\$0	\$173,216	\$173,216	\$173,216	\$0	May-13	Sep-13	Complete
	- Renovate Restrooms in Founders Hall: Waterbury Campus		\$186,213	\$0	\$0	\$0	\$186,213	\$186,213	\$186,213	\$0	Jun-09	Dec-10	Complete
	- Elevator Upgrades in Berkshire Hall		\$40,571	\$0	\$0	\$0	\$40,571	\$40,571	\$40,571	\$0	Oct-09	Feb-10	Complete
	- Install HVAC for MDF/IDF and Server Rooms		\$349,990	\$0	\$0	\$0	\$349,990	\$349,990	\$349,990	\$0	Mar-10	Oct-11	Complete
	- Replace Portions of University Boulevard		\$297,723	\$0	\$0	\$0	\$297,723	\$297,723	\$297,723	\$0	Sep-09	Dec-10	Complete
	- Minor Capital Projects Program		\$2,499,542	\$2,748,452	\$0	\$0	\$5,247,994	\$5,247,994	\$5,247,994	\$0	Jul-12	May-18	Complete
	- Renovate Former Holy Trinity Church		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Project funding reallocated
	- Higgins Annex Classroom Renovations for Lecture Halls		\$498,686	\$0	\$0	\$0	\$498,686	\$498,686	\$498,686	\$0	Mar-11	Jan-12	Complete
	- Future Projects to Be Determined		\$0	\$0	\$2,454,000	\$2,454,000	\$2,454,000	\$2,454,000	\$2,454,000	\$0	Jul-15	Jul-19	Complete
	White Hall Renovation - Second & Third Floors	\$0		\$76,952	\$4,797,000	\$4,797,000	\$4,873,952	\$4,873,952	\$4,873,952	\$0	Aug-19	Aug-20	In Close-out
	Fine Arts Instructional Center	\$84,226,596	\$0	\$84,226,596	\$0	\$0	\$84,226,596	\$84,226,596	\$84,226,596	\$0	May-11	Aug-14	Complete
	Higgins Hall Renovations	\$34,576,000	\$0	\$2,982,000	\$31,594,000	\$31,594,000	\$34,576,000	\$34,576,000	\$33,634,117	\$0	Sep-17	Aug-19	Complete
	Berkshire Hall Renovations (design only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	T.B.D.	T.B.D.	
	University Police Department Building	\$6,445,000	\$0	\$4,745,000	\$1,700,000	\$1,700,000	\$6,445,000	\$6,445,000	\$6,445,000	\$0	Aug-15	Feb-18	Complete
	Midtown Campus Mini-Chiller Plant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N.A.	N.A.	Project Cancelled
System Wide													
	New and Replacement Equipment	\$103,239,000	\$18,000,000	\$18,395,000	\$66,844,000	\$66,844,000	\$103,239,000	\$97,189,680	\$91,140,360	\$6,049,320	Ongoing	Dec-21	Multi-phased program.
	Alterations/Improvements: Auxiliary Service Facilities	\$53,672,422	\$13,672,422	\$15,000,000	\$25,000,000	\$25,000,000	\$53,672,422	\$47,877,142	\$46,332,795	\$1,544,347	Ongoing	Dec-21	Multi-Phased Program
	CCSU: Barrows Hall Basement Renovations		\$0	\$236,663	\$0	\$0	\$236,663	\$236,663	\$236,663	\$0	Jun-13	Aug-13	Complete
	CCSU: HVAC Improvements In Res. Halls (Phase I, II & III)		\$1,717,398	\$0	\$0	\$0	\$1,717,398	\$1,717,398	\$1,717,398	\$0	Sep-09	Jul-14	Complete

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	CCSU: Campus-Wide Residence Halls Side Improvements		\$219,602	\$0	\$0	\$0	\$219,602	\$219,602	\$219,602	\$0	Sep-16	May-17	Complete
	CCSU: Vance Hall Basement Renovations		\$0	\$134,800	\$0	\$0	\$134,800	\$134,800	\$134,800	\$0	Jun-13	Dec-13	Complete
	CCSU: Vance Hall Floors 1-6 Bathroom Renovations		\$0	\$106,023	\$0	\$0	\$106,023	\$106,023	\$106,023	\$0	Jun-13	Aug-13	Complete
	CCSU: Vance Hall Renovations- Ground, 1, 2, 5 & 6 Floor			\$770,176	\$0	\$0	\$770,176	\$770,176	\$770,176	\$0	Jun-15	Aug-15	Complete
	CCSU: Student Center & Memorial Hall Sidewalk Imp.		\$0	\$184,514	\$0	\$0	\$184,514	\$184,514	\$184,514	\$0	Jun-15	Aug-15	Complete
	CCSU: Vance Hall Door Lock Upgrades			\$379,904	\$0	\$0	\$379,904	\$379,904	\$379,904	\$0	Jun-15	Aug-15	Complete
	CCSU: Aux. Service Minor Capital Program		\$0	\$2,387,920	\$8,000,000	\$8,000,000	\$10,387,920	\$7,653,723	\$6,396,739	\$1,256,985	Ongoing	Dec-21	Multiple Phased Program
	ECSU: Fire Alarm - Burnap,Crandall and Noble Halls		\$655,465	\$0	\$0	\$0	\$655,465	\$655,465	\$655,465	\$0	Mar-12	Sep-12	Complete
	ECSU: High Rise Elevator Upgrades		\$625,441	\$0	\$0	\$0	\$625,441	\$625,441	\$625,441	\$0	Jan-12	Sep-13	Complete
	ECSU: Academic Quad Landscape		\$0	\$316,900	\$0	\$0	\$316,900	\$316,900	\$316,900	\$0			Complete
	ECSU: Aux. Service Minor Capital Program		\$0	\$1,341,286	\$5,000,000	\$5,000,000	\$6,341,286	\$3,772,212	\$4,067,811	\$1,636,505	Ongoing	Dec-21	Multiple Phased Program
	ECSU: HTHW Lines Repairs Five Residential Halls			\$276,726	\$0	\$0	\$276,726	\$276,726	\$276,726	\$0	Dec-16	Dec-16	Complete
	ECSU: Hurley Hall Addition & Renovation Study		\$0	\$70,000	\$0	\$0	\$70,000	\$70,000	\$70,000	\$0	Apr-15	N.A.	Feasibility Study
	ECSU: Landscape at Mead, Neidjalik & Hurley		\$0	\$9,500	\$0	\$0	\$9,500	\$9,500	\$9,500	\$0	Jun-14	Sep-14	Complete
	ECSU: Low Rise Apartments Roof Replacements		\$456,759	\$0	\$0	\$0	\$456,759	\$456,760	\$456,760	\$0	Apr-11	Jul-12	Complete
	ECSU: Low Rise Apartments Structural Study (phase 1)		\$17,500	\$0	\$0	\$0	\$17,500	\$17,500	\$17,500	\$0	Oct-10	Jan-11	Study Complete
	ECSU: Low Rise Apartments Walkway and Stair Replacement (Phase 1)		\$258,611	\$0	\$0	\$0	\$258,611	\$258,570	\$258,570	\$0	Apr-11	Dec-11	Complete
	ECSU: Low Rise Apartments Walkway and Stair Replacement (Phase2)		\$170,949	\$0	\$0	\$0	\$170,949	\$170,949	\$170,949	\$0	Apr-11	Sep-12	Complete
	ECSU: Masonry Repointing Study & Repairs		\$0	\$46,680	\$0	\$0	\$46,680	\$46,680	\$46,680	\$0	Nov-13	Aug-15	Complete
	ECSU: Nobel Hall Cooling Tower		\$0	\$154,900	\$0	\$0	\$154,900	\$154,900	\$154,900	\$0	Jun-13	Dec-13	Complete
	ECSU: Occum Hall Building Automation		\$0	\$265,561	\$0	\$0	\$265,561	\$265,561	\$265,561	\$0	May-15	Aug-15	Complete
	ECSU: Student Center Lighting Control System		\$0	\$388,713	\$0	\$0	\$388,713	\$388,713	\$388,713	\$0	Jan-13	Aug-13	Complete
	ECSU: Windham St. Sidewalk Expansion		\$0	\$270,414	\$0	\$0	\$270,414	\$270,414	\$270,414	\$0	Jan-14	Aug-14	Complete
	SCSU: Repair/Resurface North Campus Parking Lot		\$1,055,895	\$0	\$0	\$0	\$1,055,895	\$1,055,895	\$1,055,895	\$0	Mar-12	Aug-12	Complete
	SCSU: Underground HTHW Pipe & Temporary Boiler Installation		\$69,667	\$0	\$0	\$0	\$69,667	\$69,667	\$69,667	\$0	Aug-15	Oct-15	Complete
	SCSU: Connecticut Hall - Flooring Replacement & Painting		\$703	\$0	\$0	\$0	\$703	\$703	\$703	\$0	Apr-19	May-19	Complete
	SCSU: Brownell Hall Mechanical & Electrical Improvements (Design)			\$308,738	\$0	\$0	\$308,738	\$308,738	\$308,738	\$0	Jul-15	Aug-15	Complete

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	SCSU: Aux. Service Minor Capital Program		\$0	\$2,320,010	\$6,970,000	\$6,970,000	\$9,290,010	\$9,216,890	\$8,971,626	\$245,264	Ongoing	Jun-21	Multiple Phased Program
	SCSU: CT Hall Renovations		\$0	\$1,468,254	\$0	\$0	\$1,468,254	\$1,464,232	\$1,464,232	\$0	Mar-13	Aug-13	Complete
	SCSU: Farnham Hall Renovations		\$4,977,238	\$0	\$0	\$0	\$4,977,238	\$4,977,238	\$4,977,238	\$0	Jun-09	Feb-12	Complete
	SCSU: North Campus Water Infiltration Study		\$0	\$30,000	\$0	\$0	\$30,000	\$30,000	\$30,000	\$0	Jul-14	Sep-14	Complete
	SCSU: 190 Pine Rock Existing Conditions Review			\$35,600	\$0	\$0	\$35,600	\$35,600	\$35,600	\$0	Jan-14	Mar-14	Complete
	SCSU: Recreation Center Study		\$0	\$29,960	\$0	\$0	\$29,960	\$29,960	\$29,960	\$0	Jan-14	Mar-14	Complete
	SCSU: Schwartz Hall Chiller/Cooling Tower		\$0	\$977,753	\$0	\$0	\$977,753	\$977,752.52	\$977,753	\$0	Apr-15	Aug-15	Complete
	SCSU: West Camps Residence Hall Masonry Evaluation				\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0	Sep-16	Nov-16	Complete
	WCSU Residence Hall Repairs		\$1,081,000	\$0	\$0	\$0	\$1,081,000	\$1,003,870	\$1,003,870	\$0	Jul-10	Aug-19	Complete
	WCSU: Midtown Student Center Roof		\$985,000		\$0	\$0	\$985,000	\$985,000	\$985,000	\$0	Jul-15	Feb-17	Complete
	WCSU: Aux. Service Minor Capital Program			\$2,215,000	\$5,000,000	\$5,000,000	\$7,215,000	\$6,877,302	\$6,539,604	\$337,698	Ongoing	Ongoing	Multiple Projects
	- Future Projects to Be Determined		\$1,381,194	\$274,005	\$0	\$0	\$1,655,199	\$1,655,199	\$1,655,199	\$0	Jul-18	Jul-18	Complete
	Telecommunications Infrastructure Upgrade	\$18,415,000	\$10,000,000	\$2,841,000	\$5,574,000	\$5,574,000	\$18,415,000	\$18,415,000	\$18,413,287	\$1,713	Ongoing	Ongoing	Multi-phased program. Per Public Act 10-44, effective July 1, 2010 phase I
	<u>Project Listing</u>												
	- CCSU: Upgrade Telecom Infrastructure in ITBD Building		\$832,297	\$0	\$0	\$0	\$0	\$832,297	\$832,297	\$0	May-10	Jan-13	Complete
	- ECSU: Complete Network Backbone Loop: Admin. to Facilities		\$480,439	\$0	\$0	\$0	\$0	\$480,439	\$480,439	\$0	Oct-09	Mar-11	Complete
	- SCSU: Addit. Fiber and Conduit on North Side of Campus		\$85,000	\$0	\$0	\$0	\$0	\$85,000	\$85,000	\$0	Jan-10	Oct-11	Complete
	- WCSU: Redundant Dark Fiber to Westside Campus		\$298,000	\$0	\$0	\$0	\$0	\$298,000	\$298,000	\$0	Mar-10	Jul-11	Complete
	- System-Wide Infrastructure Upgrades		\$8,304,264	\$2,841,000	\$5,574,000	\$2,574,000	\$13,719,264	\$13,719,264	\$13,572,719	\$0	Jul-09	Aug-18	Complete
	Land and Property Acquisition	\$10,250,190	\$3,650,190	\$2,600,000	\$4,000,000	\$4,000,000	\$10,250,190	\$6,823,626	\$4,065,908	\$780,000	Jul-09	Ongoing	Multi-phased program. Per Public Act 10-44, effective July 1, 2010 phase I
	Deferred Maintenance/Code Compliance Infrastructure Improvement	\$48,557,000			\$48,557,000	\$48,557,000	\$48,557,000	\$46,557,000	\$46,455,380	\$101,620	Jul-15	Ongoing	Multi-phased program.
	Stategic Master Plans of Academic Programs	\$3,000,000			\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$2,992,898	\$7,102	Jan-15	Ongoing	Multi-phased program.
	Consolidation & Upgrade of System Student Financial Information Technology System	\$20,000,000			\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$0	Oct-15	Dec-16	Complete
	Advanced Manufacturing at Asnuntuck Community College	\$25,500,000			\$25,500,000	\$25,500,000	\$25,500,000	\$25,500,000	\$24,771,850	\$728,150	Feb-16	Jul-22	21 Spring Stree Reallocation In Construction
	Supplemental Project Funding	\$16,000,000			\$16,000,000	\$16,000,000	\$16,000,000	\$9,125,000	\$4,521,022	\$4,603,978	Ongoing	Ongoing	
	Totals	\$1,069,500,000	\$190,000,000	\$285,000,000	\$594,500,000	\$594,500,000	\$1,069,500,000	\$991,773,788	\$914,307,828	\$55,279,829			

Naming Opportunity Cover Sheet

Institution: Gateway Community College

Target Date for BOR Committee (Finance or ASA) Action: 02/09/2022

The documentation identified below is required. Please verify its inclusion by checking the appropriate boxes.

- ☒ President's/CEO's Recommendation Letter
- ☒ (For Community College's) Regional President's Endorsement
- ☒ Staff Report
- ☒ Supporting Materials/Endorsements
- ☒ Copy of the gift contract and/or pledge agreement
- ☐ Written substantive rationale if there is no gift in connection with the naming opportunity

CONTACT

Please indicate the name, title, telephone number and email address of the individual to be contacted in case of questions regarding the opportunity.

Name & Title: William T. Brown, Ph.D., Chief Executive Officer

Phone Number: 203-285-2021

Email: wbrown@gwcc.commnet.edu



January 27th, 2022

Mr. Richard J. Balducci
BOR Finance Committee Chair
Mr. Terrence Cheng
CSCU President
Connecticut State Colleges and Universities
61 Woodland Street
Hartford, CT 06103

Dear Mr. Balducci and President Cheng:

It is with great enthusiasm that I submit this letter of recommendation in support of the renaming of Gateway Community College's Counseling and Wellness Center to include the following signage: The Amour Propre Fund/LindyLee Gold. The Gateway Community College Foundation is in receipt of a generous contribution of \$250,000 from The Amour Propre Fund/LindyLee Gold.

This gift will help the staff of the Counseling and Wellness Center facilitate much needed wraparound services to support Gateway students in need to help them overcome personal challenges as they embark on their educational journey. The Counseling and Wellness Center serves as a lifeline for our students, helping to address challenges that impede their education such as food insecurity, housing, physical and mental health issues, violence, academic challenges, and childcare.

LindyLee Gold has held a pivotal role in the Gateway Community College Foundation, Inc. in her fifteen years as a Board of Director and a previous Board Chair. Lindy is a longstanding

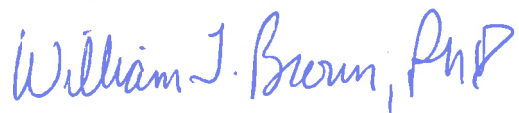


A Connecticut Community College

champion of Gateway. Her tireless efforts as a volunteer on the Foundation board and being an ardent advocate for our students are remarkable.

Gateway Community College would be honored to have the Counseling and Wellness Center named on LindyLee's behalf. Her generous gift will have a deep impact on numerous students in the near and distant future.

Warm regards,

A handwritten signature in blue ink that reads "William J. Brown, Ph.D." The signature is written in a cursive, flowing style.

William (Terry) Brown, Ph.D.
Chief Executive Officer

cc: Ben Barnes, CSCU Chief Financial Officer



January 11, 2022

Mr. Richard J. Balducci
BOR Finance Committee Chair
Mr. Terrence Cheng
CSCU President
Connecticut State Colleges and Universities
61 Woodland Street
Hartford, CT 06103

Dear Mr. Balducci and President Cheng:

As the Shoreline-West Regional President, I support the renaming of Gateway Community College's Counseling and Wellness Center to include the addition of individualized lettering above that states as noted: **The Amour Propre Fund/LindyLee Gold**. I have seen firsthand just how beneficial holistic wraparound services are for Gateway's students, especially during these uncertain times. This gift from The Amour Propre Fund/ LindyLee Gold will have a tremendous impact on the thousands of students who will enter its doors. My support is in concurrence with Campus CEO, William T. Brown, Ph.D., who has given his support and approval of changing the name of the Counseling and Wellness Center.

Sincerely,

A handwritten signature in black ink that reads "Thomas G. Coley". The signature is written in a cursive, flowing style.

Thomas G. Coley, Ph.D.
CSCU Regional President, Shoreline-West

Cc: Ben Barnes, CSCU Chief Financial Officer

**BOR Recognition and Naming of Facilities & Academic Programs
Gateway Community College Staff Report**

Detailed request, citing the facility or academic program/unit and its proposed name

Gateway Community College is requesting to have individualized lettering placed above the College's Counseling & Wellness Center signage to read as follows:

***The Amour Propre Fund/LindyLee Gold
Counseling & Wellness Center***

Gateway Community College's Counseling & Wellness Center provides a holistic-centered approach to serving students at Gateway. Staff members located in the Center provide critical mental health support and wraparound services to students in need. These critical support services are centered around four pillars: personal, career, financial, and academic coaching.

Licensed professional counselors in the College's Counseling & Wellness Center provide individualized support to students through the following modalities:

- Solution-Focused Brief Counseling (SFBC) to support the needs of GCC's diverse population
- Crisis Intervention Counseling and referral services
- Comprehensive campus wide programs to support students in mind, body, and spirit
- Case management services to address basic needs, financial stability, and access to public benefits screenings

In addition, the Counseling & Wellness Center staff provides group workshops on various topics to help students navigate their educational path. These include topics such as study skills; self-care and coping strategies during COVID-19; and meditation and stress management.

The Counseling and Wellness Center serves as the "headquarters" for the GCC's Family Economic Security Program (FESP), a successful retention-based student support program administered within the Center. Through the Counseling and Wellness Center, Gateway Community College partners with several social service organizations to make available referrals for students for additional services in the community including rental/housing assistance, energy services, public benefits, food insecurity, healthcare. In addition, the Counseling & Wellness Center has a vital partnership with the Storehouse Project, Milford, Conn. to offer a monthly mobile food pantry at its downtown New Haven campus.

The Counseling & Wellness Center has strategic relationships with the larger Gateway community including the Gender Equity Center, Student Activities, Student Accessibility Services, the Student Success Center, and the Center for Teaching.

The COVID-19 pandemic is still greatly impacting Gateway students financially, mentally, and emotionally 22 months later. Experience demonstrates that providing essential wraparound services to Gateway students, enhance the student retention in their academic programs.

Justification, including the nature and duration of the individual's affiliation with the institution, and the proposed gift agreement.

LindyLee Gold has been a member of the Gateway Community College Foundation, Inc. Board of Directors since 2006. She has served as the GCCF Board Chair, and currently serves on the Foundation's Professional Development, Scholarship, and Resource Development committees. Over the course of her tenure with the GCCF, Lindy has been a vital volunteer and trusted advisor, and she epitomizes what a

board member should be: a person who gives wholeheartedly of her “time, talent, and treasure” to support our students and advance the mission of the college.

Ms. Gold, through the Amour Propre Fund, Inc., a private charitable organization for which she serves as President, has made a \$250,000 contribution which was received by the Gateway Community College Foundation, Inc. (GCCF). To align with this naming opportunity, the Gateway Community College Foundation will work collaboratively with Gateway Community College (GCC) to help the college maximize its work on behalf of students who receive services from the college’s Counseling & Wellness Center.

January 11, 2022

Mr. Richard J. Balducci
BOR Finance Committee Chair
Mr. Terrence Cheng
CSCU President
Connecticut State Colleges and Universities
61 Woodland Street
Hartford, CT 06103

Dear Mr. Balducci and President Cheng:

As Chair of the Gateway Community College Foundation, Inc. Board of Directors, I am thrilled that The Amour Propre Fund/LindyLee Gold, has made such an extraordinary and visionary contribution of \$250,000 to support students at Gateway Community College.

The Gateway Community College Foundation, Inc. looks forward to working directly with Gateway Community College Chief Executive Officer, William T. Brown, Ph.D. on this amazing gift which will benefit many Gateway students for years to come as they receive vital wraparound supports from the Counseling and Wellness Center.

I would like to add that LindyLee Gold was one of our 2021 distinguished Hall of Fame Hometown Hero Honorees and LindyLee is a well-respected leader throughout the State of Connecticut.

On behalf of the Gateway Community College Foundation, Inc., we wholeheartedly endorse the renaming of the Counseling and Wellness Center to include the signage that states, The Amour Propre Fund/LindyLee Gold.

With appreciation,



Helene A. Augustine
Chair, Gateway Community College Foundation, Inc.

Cc: Ben Barnes, CSCU Chief Financial Officer



AMOUR PROPRE FUND, INC
LINDYLEE GOLD
KEITH GALLANT
195 CHURCH ST FL 15TH
NEW HAVEN, CT 06510-2009



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50-104472223
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10.11.21

Date

Pay to the
order of

G.C.C.F.

\$ 250,000.00

Two hundred fifty thousand and 00/100

Dollars



Photo
Safe
Deposit
(Whereas)



KeyBank National Association
1-800-KEY2YOU® Key.com®

For

Encowment Student Support

[Signature]



0121

Your generous gift to Gateway Community College Foundation, Inc. includes naming opportunity signage at Gateway Community College as specified below:

To be submitted to the Board of Regents for approval: **"The Amour Propre Fund / LindyLee Gold Center"**

Location of commemorative signage:

Individualized lettering above the Gateway Community College Wellness Center.

Gift of:

The Amour Propre Fund & LindyLee Gold, President

(Please list the person's name as you would like it to appear on commemorative signage.)

In Honor of:

(If you wish to honor the memory of someone, please print the person's name here.)

Please approve this form by signing below.

I approve the above information:



Date: **September 23, 2021**

(Please sign and date.)

Commemorative Gifts Terms and Conditions

The Gateway Community College Foundation and Gateway Community College are most grateful for your commemorative gift. In accordance with the Board of Regents Naming Policy, naming of facilities, spaces, and College academic programs/units in honor of individuals is expected to last the lifetime of the facility, space, program or unit.

The Board of Regents reserves the right to remove names from facilities and programs when the gift remains unpaid beyond a five-year limit. Should this occur, the Board may rename the area and/or notify the institution that they may seek another appropriate naming opportunity.

If a named building is razed, the Board of Regents may elect to retire the name or transfer it to another facility or space. When the major function of a building is moved to another facility, the Board of Regents may elect to transfer the name with the function or retain the name with the original building.

The Board of Regents for Higher Education shall have the authority to revoke the name of a facility or academic program in the event that the benefactor for whom the facility or academic unit was named engages in conduct which, in the sole discretion of the Board of Regents, is significantly detrimental that continued name association between the individual and CSCU would be contrary to the best interests of CSCU.

We appreciate your support of Gateway students, faculty and staff with your generous gift!

