



Board of Regents

AGENDA

Finance & Infrastructure Committee

10:30 a.m. Wednesday, February 8, 2023

Conducted Remotely and In-Person

Meeting will stream live at: <https://www.youtube.com/live/JPeua9XLV0k>

In Person at System Office, 61 Woodland Street, Hartford, CT 06105

1. **Call to Order and Declaration of Quorum**
2. **Approval of Previous Finance Meeting Minutes**
 - a. September 14, 2022.....Page 1
 - b. October 12, 2022.....Page 6
3. **Action Items**
 - a. Construction and Slope Easements to DOT for Norwalk Community College.....Page 10
 - b. CSCU 2020 Fund Reallocation.....Page 12
4. **Informational Items**
 - a. CSCU 2020 Semiannual Report.....Page 14
 - b. Report on Gateway/Long Wharf.....Page 20
 - c. Mid-Year Budget Update.....Page 22

Finance & Infrastructure Committee members

Richard J. Balducci, Chair
Felice Gray-Kemp
Ari Santiago
Erin Stewart

**BOARD OF REGENTS FOR HIGHER EDUCATION
CT STATE COLLEGES AND UNIVERSITIES (CSCU)**

Minutes of Finance & Infrastructure Meeting

Wednesday, September 14, 2022

Conducted Via Remote Participation

REGENTS - PARTICIPATING (Y = yes / N = no)	
Richard J. Balducci, Chair	Y
Felice Gray-Kemp	N
Ari Santiago	Y
*Dr. David Blitz, FAC Chair	Y
*ex-officio, non-voting member	

CSCU STAFF:

Benjamin Barnes, VP of Administration / Chief Financial Officer
Rachel Cunningham, Administrative Assistant to Benjamin Barnes (recorder)
Keith Epstein, VP of Facilities, Real Estate & Infrastructure Planning
Pam Heleen, Asst. Secretary of the Board of Regents
Melentina Pusztay, Director of Budgets and Planning
Angelo Simoni, Jr, Senior Executive Director; Compliance, Equity, Student Relations

CALL TO ORDER:

Chair Balducci called the meeting to order at 10:32 a.m. following the roll call, Rachel Cunningham recorded a quorum present.

APPROVAL OF PREVIOUS MEETING MINUTES:

Chair Balducci made a motion to approve the minutes of the June 9, 2022 Finance Committee Meeting. Regent Santiago seconded the motion which was approved following a unanimous voice vote.

INFORMATIONAL ITEMS:

Change in Schedule for Tuition and Fee Adoption

CFO Barnes explained the proposal to move the adoption of the University Tuition & Fee Schedule from February/March 2023 to October 2022. Currently, the timing prevents the Universities from accurately telling students who are accepted early what their out-of-pocket costs their financial aid package will be. By moving the date to October these obstacles will be eliminated. CT State Tuition & Fee Schedule will be on the December agenda, and

Charter Oak has asked to defer setting their tuition and fees until early next year so that a cost analysis of competitors can be completed. The tuition & fee schedule for Charter Oak will be on the February meeting agenda. The shift in timing is better for enrollment, but we do lose some information about the level of State aid. CFO Barnes continued by stating that we cannot raise tuition enough to balance the budget this year, nor would we ever try to balance the budget on the backs of students. From a Board decision-making standpoint, the question is what level of tuition increase can be implemented while not harming students and based on the availability of financial aid, tuition levels at competitive institutions, and anticipated State aid.

Q: Regent Santiago asked with the options provided, what can the Board do to help in presenting a balanced budget?

CFO Barnes explained that CSCU submits a Biennium Baseline Budget which assumes the current practices and laws and no change in funding levels and identifies a significant budget gap. In addition to moving the tuition setting process earlier to generate more student enrollment, they are looking for specific preliminary budget options from the campuses that will reduce expenses or increase revenue (i.e., building new programs, merging departments, or eliminating underperforming programs). The analysis and development of the selected options will eventually lead to Board actions for approval.

Q: Chair Balducci commented further on the question of what we can do. He suggested both initiatives to increase in enrollment and an increase in room and board fees for the Universities. He also suggested that campuses might begin to think about ways to cut (redirection of) 1%, 2%, 3%, or 5% in spending.

CFO Barnes responded that each of the Presidents and heads of the Colleges are working on identifying a combination of things that will realistically grow enrollment and revenue and believe that the last resort is implementing across-the-board cuts.

Q: Professor Blitz asked about the situation at Western, specifically if they are expected to return to a balanced budget within one year and if there is any plan to use the System reserves to aid them in any way.

CFO Barnes responded that Western and Southern have keen financial challenges next year and to some degree, so do Eastern and Central. With respect to providing System reserves to Western, the Board has the authority to do it and there may be a requirement to do it. He referred to the situation at Eastern 15 years ago when reserves were depleted/negative there. No transfer of reserves was needed, and they recovered with a stable financial footprint. He does not believe that Western will need a transfer of System reserves in this budget cycle as they have already undertaken some severe hiring restrictions and economization moves. Each institution will have a customized series of moves to stabilize their finances.

ACTION ITEMS:

I. FY2024- FY2025 Biennium Baseline Operating and Capital Budget

CFO Barnes summarized the Baseline Operating Budget noting that if we do nothing (which would never be the case) we anticipate a system-wide deficit of \$106 million in FY24 and \$115 million in FY25, both are driven almost entirely by revenue and to a lesser degree because of the additional operating budget expense related to the SEBAC raises.

CFO Barnes continued with follow-up comments concerning percentage budget cuts at the institutions. He noted that across-the-board Board-directed cuts may not be in the long-term best interest of the campuses. A well-planned, thoughtful custom approach centered on institution-driven recommendations for revenue generation and cost containment is the way to balance the budget and fulfill our organizational mission.

Q: Professor Blitz asked about the 178 Guided Pathway advisors and where the funding comes from after FY23.

CFO Barnes stated the outcomes of the Guided Pathways program and initiatives are still being evaluated, the number of advisors has reduced based on current enrollment and turnover to 160. The funding source moving forward will come from tuition, fees, state assistance, and other operating revenues. Results of the Guided Pathways program are preliminary.

He also reviewed the request for Capital Budget Submission. There are a number of projects that were not funded in the past and make up about \$200 million of the \$500 million capital budget. He commented that we will defer larger projects to maintain program funding for infrastructure. The approval is for the first 2 years of the 10-year Capital Program. Professor Blitz referred to page 25 of the packet, Expenditures for the BOR and asked about job postings under the BOR and how are the funds allocated for SO, Universities, Colleges, and Shared Services.

CFO Barnes stated that level of detail is in the full budget report, which shows all expenses for governance activities; the line item listed on page 25 only shows a portion of President Cheng's and possibly Pam Heleen's salary. Most Shared Services support the Community Colleges, but there are a few people whose salary is split between the Colleges and Universities in Facilities, Comptroller, and Legal Departments, and many of the senior leaders and staff at the System Office.

CFO Barnes noted that CT State in New Britain is well beyond the planning stages; there are people working in New Britain or are in the process of transferring to CT State. Shared Services is a convenient way to organize now through the System Office and it continues to change based on the needs through the transition. The resources from a budget and management perspective will likely change as of July 1, 2023.

Chair Balducci made a motion to adopt the Biennium Baseline & Operating Budget. Regent Santiago seconded the motion which was approved following a unanimous voice vote and adopted.

II. Use of Residential Halls Policy

Chair Balducci welcomed Angelo Simoni to summarize the proposed policy. Currently, the policy only includes married spouses. This revision adds partners, dependent children, and domesticated pets and will now allow for guest lecturers and visiting faculty. Students always have first priority, but this will bring in more revenue and bring the use of residence halls to full capacity.

Q: Chair Balducci asked how many people can live there with the employee, how many children.

A. Simoni said it's based on need, not more than 2 children in 1 bedroom; the housing departments will make the appropriate determination of space needed.

Q: Chair Balducci asked when providing housing, are we also providing meals.

A. Simoni responded we are not providing meals for spouse, partner, or dependent children, only the employee.

Q: Chair Balducci asked if there is a policy regarding liability, are we held harmless for any actions taken by spouse, partner, or children if there is an incident?

A. Simoni explained that our Legal Department checked with UConn and completed a thorough legal analysis to make sure that the liability aspects are covered. With respect to pets, the universities reserve the right to require renter's insurance and liability insurance of the employee. The liability to the Universities is determined to be low. We are requiring background checks as allowed by law to ensure the safety of our students.

Q: Chair Balducci asked if the campus can be sued for accidents, such as falling down stairs?

As these areas are considered public areas, A. Simoni responded that anyone can file a lawsuit. CFO Barnes commented that the maintenance of the facility is the same legal standard that every landlord has, no new burden is added, and the risk is very small. A. Simoni added that this policy has been in effect for many years at the Universities and they are looking for a successful continuation of that.

Q: Professor Blitz asked if during the summer term, when temporarily using the conferences, do people need background checks and should it be amended to be for fall and spring, versus summer? He commented further that if a background check is required for all conferences, it will impede the attendance of the event and the success of the conference. He recommended an amendment or separate policy be made by the voting members of the committee to add an exception for such conferences and short-term stays.

A. Simoni responded whether for one week or two, there is flexibility within the policy for the Universities to complete the background checks based on the timing of occupancy and if it is deemed necessary.

CFO Barnes disagreed with Professor Blitz's interpretation of the policy and pointed out the language on Page 45, Section I, Subsection D, states the Universities "may" complete background checks as deemed appropriate. He agrees that for short conferences or summer usage, well-informed Universities can be selective when it is appropriate.

Regent Santiago stated he's supportive of the "may" language and is glad to see it provides the Universities with flexibility. Chair Balducci stated he is glad to see the clarification of what the policy states.

Regent Santiago shared further clarification that it is a staff requirement vs. non-university personnel and guests as stated on Page 46, 2 Subsection B.

Chair Balducci made a motion to adopt the resolution; Regent Santiago seconded the motion which was approved following a unanimous voice vote.

III. Acceptance of Gifts - TRAK Machine Tools

K. Epstein introduced the ongoing relationship between the retired TRAK Equipment President Richard Leonhard and his wife Marion with the Advanced Manufacturing Program at CT State. Last year's donation was \$250 million in equipment. This year, 2 pieces of equipment valued at \$104,000 are being donated for Tunxis's new Advanced Manufacturing Program.

Regent Santiago expressed gratitude and support of these continuing relationships for the great opportunities and value provided to our students to give them real-world equipment training and education.

Chair Balducci made a motion to adopt the resolution; Regent Santiago seconded the motion which was approved following a unanimous voice vote.

ADJOURNMENT

Chair Balducci made a motion to adjourn, Regent Santiago seconded, and the meeting adjourned at 11:45 AM.

**BOARD OF REGENTS FOR HIGHER EDUCATION
CT STATE COLLEGES AND UNIVERSITIES (CSCU)**

Minutes of Finance & Infrastructure Meeting

Wednesday, October 12, 2022

Conducted Via Remote Participation

REGENTS - PARTICIPATING (Y = yes / N = no)	
Richard J. Balducci, Chair	Y
Felice Gray-Kemp	Y
Ari Santiago	Y
*Dr. David Blitz, FAC Chair	Y
<i>*ex-officio, non-voting member</i>	

CSCU STAFF:

Benjamin Barnes, VP of Administration / Chief Financial Officer
Joseph Bertolino, President, Southern CT State University
Terrence Cheng, President, CT State Colleges & Universities
Rachel Cunningham, Administrative Assistant to Benjamin Barnes (recorder)
Pam Heleen, Asst. Secretary of the Board of Regents
Elsa Núñez, President, Eastern CT State University
Melentina Pusztay, Director of Budgets and Planning

CALL TO ORDER:

Chair Balducci called the meeting to order at 10:32 a.m. following the roll call, R. Cunningham recorded a quorum present.

ACTION ITEMS:

Change in Schedule for Tuition and Fee Adoption

Chair Balducci introduced the one item for the committee's review today.

CFO Barnes reviewed how the BOR previously approved tuition and fees for Universities in February or March for the entire system for the following academic year. The timing provided some indication of the support from the state government, based on the governor's budget proposal. The change will allow the universities more time to secure returning students and recruit new students as they will now be able to make final financial aid offers to students earlier, providing an improvement in enrollment management. CFO Barnes acknowledged that we are facing a relatively steep deficit for the upcoming year. While he is hopeful that the Governor and the legislature will provide significant assistance in closing the gaps, it is doubtful that they will have sufficient new information at the beginning of February to materially impact decision-making about tuition. The tuition recommendation, developed with the University presidents, will allow us to generate some additional revenue but is below the level of inflation and in line with what we anticipate other institutions will be doing. Making the announcement now does not put us at a significant disadvantage in terms of enrollment.

The proposed changes and increases to undergraduate tuition and fees include:

- \$184 per semester, \$360 per year, tuition increased by \$97 per semester
- The University General Fees are to increase on average by \$72 per semester for non-academic costs and \$15 University Fee for debt service

The tuition at each University will increase from \$6,470 to \$6,664. CFO Barnes noted that if we wanted to cover the entire projected budget deficit with an increase in tuition and fees, it would be \$2,000+ or over 15% per year. In addition to the 3% tuition increase, an increase in housing and meal costs are proposed (due to increased costs of contracts) ranging between 2-5% across the system.

CFO Barnes highlighted that the proposals allow the universities to extend the NEBHE rate to adjoining state (setting tuition as low as the in-state tuition) with hopes it will further enhance enrollment in coming months.

Chair Balducci commented that the 3% increase in tuition raises only \$13.4 million. He asked for any comments and questions from the committee and summarized the recommendation of approval to bring forward to the full board. The total increase averages about \$828 with the housing and meals for on-campus students, the graduate program has the same increase plus an additional \$48.

Q: Prof. Blitz provided remarks to the general system (Attachment A contains his complete commentary), not related to today's proposal.

President Cheng responded that Prof. Blitz's comments referred to an internal memo that went to the six institution presidents to balance their budgets. He noted that it is the responsibility of the Board to hold him accountable and the responsibility of his office to work with the Presidents as they diligently and ardently work to run their enterprises that not only serve our students, but create a healthy learning environment with productive outcomes we can be proud of, but are also financially sustainable, responsible, and viable for the long term., President Cheng is working with the Presidents to give them the support, guidance, and direction they need to do the jobs they need to do.

President Cheng continued by saying that the internal memo was shared by the Presidents with their constituencies as a result of a call to do it. The memo doesn't finger point at faculty or staff but emphasized the fiscal crisis ahead if we do not take action. The Finance Committee just completed a review of the projection of the institutional situation - a \$100+ million deficit in FY24 and approx. \$120 million in FY25. The impact will be felt by everyone who works across the state. The memo serves as a call to action from President Cheng to the Presidents to balance their budgets and to work with their constituents (the Senates, Curriculum Committees, Deans, Department Chairs, and faculty members) to find solutions.

President Cheng also noted that feedback has focused on the phrase financial exigency as a distraction to point us toward a narrative that once again pits the administration versus faculty and staff which affects our students. He requests everyone to look at the problems, concerns, and challenges to be co-authors and partners in the solutions to the

issues we face. He noted that he does not reference a prescribed playbook or refer to how things were handled in the past but will hold his staff responsible and provide the necessary support to stabilize and create a platform for our institutions to thrive. He agreed that we do need to go to the State for more funding and to present a bold ambitious vision for CSU.

President Cheng requested that everyone be mindful of their language and the totality of the facts that are presented in a public setting. We are trying to build cohesion, teamwork, and unity. He looks forward to working with Dr. Blitz and any organization/individual/unit/institution that will be on board to achieve the goals.

President Cheng commended Prof Blitz on his passion and intention requesting that we are all mindful of our language and rhetoric and stay focused on the work being done for the goal of fully funding public higher education and creating places that are positive and sustainable for years to come. The narrative's focus on the negative is a societal trend, burrowing into the salacious or conflict-driven; President Cheng agreed with Prof. Blitz that no one wants this approach.

Chair Balducci made a motion to adopt the resolution; Regent Santiago seconded the motion which was approved following a unanimous voice vote.

Q: Regent Santiago commented that he appreciates the work being done and very much supports what the System Office is doing to address the underlying challenges that the system is facing to improve outcomes and the impact on the State. He would like to see continued efforts in enrollment to have the most impact on the most students within the State of Connecticut, which will go a long way to solving the fiscal challenges, enhancing CSU's impact, and making the case for further state support.

President Cheng thanked Regent Santiago. He reiterated that we are not going to cut our way out of the crisis; it would do long-term harm to our institutions and would hurt our students and staff. He agrees we need to look at what we do and how we do it and bring even greater value to as many people as possible across the State of CT to create new programs and new opportunities to drive enrollment. We will not be able to accomplish these goals without the faculty and staff being co-authors and partners in developing new paradigms for opportunity and new values and programs that we can bring to all of Connecticut.

ADJOURNMENT

Chair Balducci made a motion to adjourn, Regent Santiago seconded, and the meeting adjourned at 11:03 AM.

Comment on “Changing the Narrative to one of Full Funding for Public Higher Education”
Prof. David Blitz, ex-officio member, at the Oct. 12, 2022
Budget and Infrastructure Committee meeting

I have a comment, as you might expect, as that seems to be my role as an ex-officio nonvoting member of this committee, but not on the details of this proposal. Please bear with me as I address the general situation, which once more, now at the universities, is moving towards, or in the case of Western, is already in crisis mode.

Once again, the spectre of the “possibility of declaring financial exigency” has arisen, and once more we are looking at the usual proposals for belt tightening and the associated finger pointing (by faculty in response). Yet we live and work in a state with a significant budget surplus, not to mention an overflowing rainy day fund.

Moreover we have a governor who was a distinguished faculty member at one of our institutions, as he mentioned again in his comments preceding the recent panel discussion with the vice-president, and a secretary of education who, as he also noted was a graduate of my university. Clearly, they have benefited from our universities, and understand how our students do the same.

The effect of renewed talk of financial exigency contributes further to the decline in faculty and staff morale, and cannot but affect our students as focus is diverted from improving our teaching and learning to cutting programs and reducing our offerings.

I have a number of comments on financial exigency. In the first place, that terminology has been replaced by “financial crisis” in both the university faculty and staff contracts, with the latter defining it in quite precise terms which I don’t think obtain in the current situation. But aside from this technical consideration, this talk is just more of the same I have heard throughout my 33 now entering my 34th year as a faculty member at one of the constituent universities.

Though this no doubt is part of the established play book for dealing with the legislature it diverts faculty and staff from their student oriented work to the usual complaining about administrative bloat, as if that were the only problem we have. More importantly, the major drawback is that it diverts us from what we should be doing together – calling for and detailing the need for full funding of public higher education as a social good, beneficial not only to our students but to the society as a whole.

That is why the Faculty Advisory Committee has proposed, and I am pleased that the Board has accepted, to discuss full funding for public higher education as the topic for our next joint FAC/BOR meeting in November. We need to change the narrative, from one of fiscal crisis, program elimination and finger pointing to a positive one we can all work together to achieve.

ITEM

Grant of Construction and Slope Easement to the Connecticut Department of Transportation for a Land Parcel Situated at Norwalk Community College in Norwalk, Connecticut.

BACKGROUND

In accordance with the provisions of Section 13a-73(g) of the General Statutes of Connecticut, a petition may be submitted to the Office of Policy and Management by the Commissioner of Transportation (CT DOT), requesting a transfer of custody and control of a portion of land under the custody and control of the State of Connecticut Board of Regents for Higher Education (BOR). A petition has been filed for custody and control of a roadway bridge reconstruction easement adjacent to Norwalk Community College.

ANALYSIS

The CT DOT notified the Connecticut State Colleges and Universities that Bridge No. 04152, located at West Cedar Street., Norwalk, and spanning the 5 Mile River, is scheduled to be replaced in early to mid-2024. The 5 Mile River bounds the west end of Norwalk Community College's (NCC) West Side campus and is located adjacent to NCC's southwest campus corner. CSCU assets are under care and control of the BOR for the State of Connecticut. CT DOT projects that construction and maintenance logistics of this project require more land than the CT DOT may legally access within current rights of way and easements. CT DOT has requested a small, temporary easement of 371 s.f. for construction, and a permanent slope easement of 122 s.f. All site disruptions in the easement area will be restored by CT DOT as part of this project. Other than a vehicle and pedestrian detour on West Cedar Street during the bridge reconstruction, daily operations for NCC should not be impacted.

As standard CT DOT operating protocol, CT DOT will retain a professional real estate appraiser to value the easement rights. Based on the fair market value, the CT DOT will purchase those rights from the BOR. The cost for the temporary construction and permanent slope easement is not projected to exceed \$2,000.

PRESIDENT'S RECOMMENDATION

Grant the CT DOT's request for a temporary construction easement of approximately 371 square feet, and permanent slope easement of approximately 122 square feet.

2/8/23 Finance & Infrastructure
2/16/23 Board of Regents

RESOLUTION

concerning

GRANT OF EASEMENTS
to the CONNECTICUT DEPARTMENT OF TRANSPORTATION
at
NORWALK COMMUNITY COLLEGE
February 16, 2023

- WHEREAS, The State Department of Transportation (CT DOT) will be commencing with bridge reconstruction to roadway bridge 04152 located at West Cedar Street, Norwalk, and crossing over the 5 Mile River, and
- WHEREAS, The bridge is located at the south-west corner of Norwalk Community College, and
- WHEREAS, CT DOT will require easements from the BOR of approximately 371 square feet to temporarily access part of the bridge construction site, and a permanent slope easement of 122 square feet as when complete, and
- WHEREAS, CT DOT will purchase rights from the BOR for the temporary and permanent easements based on a fair market appraised value of approximately \$2,000, and
- WHEREAS, Neither easement compromises the College's current or projected operations, and therefore, be it
- RESOLVED, That the Board of Regents for the Connecticut State Colleges and Universities grant CT DOT's request for both a temporary land and permanent slope easement.

A True Copy:

Alice Pritchard
Secretary of the Board of Regents

ITEM

CSCU 2020, FY 2020, Funding Reallocation

BACKGROUND

The CSCU 2020 program was legislatively approved as a multiyear program to fund capital improvements, equipment, telecom, land acquisitions and deferred maintenance for the universities beginning in FY 2009 and running through FY 2018. The total program funding was \$950,000,000. In FY 2016 & FY 2017, community college funding of \$103,500,000 was added to this program to support deferred maintenance, equipment and telecom purchases and construction of one community college project. In FY 2010, FY 2017 and FY 2018 some annual university funds were deferred through FY 2021. Subsequently, FY 2020 program funding was increased by \$16,000,000 compensating for projected escalation on the programs final four deferred projects. Total program funding was increased to \$1,069,500,000. Unlike traditional bond funds that require Bond Commission approval for individual funding requests, CSCU 2020 annual funding occurs as approved by the Governor prior to March 31st of each year. Of scheduled project funds, the Board of Regents may increase the total value of a project not more than 5% without legislative approval, except for the FY 2020 \$16,000,000 additional funds. Per OPM guidance, Legislative approval is not required for applying the additional funds to the final four projects. Legislative approvals are also not required for reallocating completed project funds.

ANALYSIS

Of the \$16,000,000 CSCU 2020 Program FY 2020 increased funding, the CSCU prorated funds of \$9,125,000 for both Central's new Engineering Building and the Burritt Library Renovation and Addition project. \$6,875,000 was prorated for both Southern's new Health and Human Services and new Business School projects.

Of Central's \$9,125,00, on December 14, 2017, the BOR allocated those funds to the Engineering Building. That project is complete and in its final closeout stage. \$4,967,252 of the reallocated funds remain uncommitted

Competitive bids for construction were recently opened for the Burritt Library Renovation and Addition project. Based on the lowest qualified bid, including an equipment budget adjustment of \$240,810, the project has a funding shortfall of \$2,356,607. The total project budget of \$16,500,000 needs to be increased to \$18,856,607. Of the \$4,967,252 in uncommitted funds \$2,356,607 will be reallocated to Central's Burritt Library Renovation and Addition project and the remaining \$2,610,645 reallocated to Central's Code Compliance/Infrastructure Improvement program for other campus improvements.

PRESIDENT'S RECOMMENDATION

Approve reallocation of \$4,967,252 uncommitted funds as \$2,356,607 to Central's Burritt Library Renovation and Addition project, and \$2,610,645 to Central's Code Compliance/Infrastructure Improvement program.

2/8/23 Finance & Infrastructure

2/16/23 Board of Regents

RESOLUTION

concerning

CSCU 2020 FUNDING REALLOCATION
FOR
CENTRAL CONNECTICUT STATE UNIVERSITY
February 16, 2023

WHEREAS, On December 14, 2017, the BOR reallocated \$9,125,000 of CSCU 2020 Program, FY 2020, Supplemental Project Funding to Central's Engineering Building to mitigate escalation and an equipment funding shortfall, and

WHEREAS, The Engineering Building is complete with \$4,967,252 of the reallocated funds remaining uncommitted, and

WHEREAS, Of the \$4,967,252 uncommitted funds, \$2,356,607 will be reallocated to mitigate escalation that has caused a funding shortfall for Central's Burritt Library Renovation and Addition Project, and

WHEREAS, Of the \$4,967,252 uncommitted funds, \$2,610,645 will be reallocated to Central's FY 2020 Code Compliance/Infrastructure Improvement Program to complete various campus improvements, and

WHEREAS, This funding reallocation does not require legislative approval, therefore be it

RESOLVED, Central's Burritt Library Renovation and Addition Project funding will be increased by \$2,356,607 and Central's FY 2020 Code Compliance/Infrastructure Program funding will be increased by \$2,610,645.

A True Copy:

Alice Pritchard
Secretary of the Board of Regents

SEMI-ANNUAL REPORT ON THE STATUS AND PROGRESS OF CSUS 2020
AS OF NOVEMBER 30, 2022

**** NOTE: Uncommitted funds from completed named projects have been reallocated to "FUTURE PROJECTS TO BE DETERMINED" of that university**

University	Project or Program	Estimated Total Project Cost	*Phase I Fiscal Years 2009 - 2011	Phase II Fiscal Years 2012 - 2014	Phase III Fiscal Years 2015-2021	Phase III Available as of Fiscal Year 2023	Total Available as of Fiscal Year 2023	Amount Committed	Amount Expended 11/30/2022	Projected Fiscal Year 2023	Scheduled Design Completion	Scheduled Construction Completion	Status/Comments
Central	Code Compliance/Infrastructure Improvements	\$24,238,366	\$16,418,636	\$5,763,579	\$2,056,151	\$2,056,151	\$24,238,366	\$22,843,592	\$22,744,898	\$1,394,774			Multi-phased program.
	<u>Project Listing</u>												
	- Replace Maloney Hall Elevator		\$51,953	\$0	\$0	\$0	\$51,953	\$47,612	\$47,612	\$0	Jun-10	May-12	Complete
	- Window Replacements in Four Buildings		\$569,690	\$0	\$0	\$0	\$569,690	\$569,690	\$569,690	\$0	Apr-09	Apr-11	Complete
	- Burritt Library HVAC Code Compliance Improvements		\$1,989,000	\$0	\$0	\$0	\$1,989,000	\$1,808,007	\$1,808,007	\$0	Jan-15	Feb-16	Complete
	- Founder's Hall HVAC Installation		\$697,492	\$0	\$0	\$0	\$697,492	\$696,521	\$696,521	\$0	Mar-09	Aug-13	Complete
	- Davidson Hall Window & Door Replacements (phase 1 & 2)		\$1,961,987	\$0	\$0	\$0	\$1,961,987	\$1,961,987	\$1,961,987	\$0	Dec-09	Aug-13	Complete
	- Security Improvements to General Fund Buildings		\$805,542	\$0	\$0	\$0	\$805,542	\$805,542	\$805,542	\$0	Jun-11	Nov-13	Complete
	- Burritt Library Exterior Repairs		\$86,921	\$0	\$0	\$0	\$86,921	\$86,921	\$86,921	\$0	Jun-09	Jul-10	Complete
	~ Burritt Library Renovation (Construction)			\$216,000		\$0	\$216,000	\$216,000	\$216,000	\$0	Oct-16	Mar-17	Complete
	- Kaiser Hall Gym and Lobby HVAC Improvements		\$82,500	\$0	\$0	\$0	\$82,500	\$82,016	\$82,016	\$0	Jul-09	Mar-12	Complete
	- Campus Wide Signage Program (phase 1)		\$534,370	\$0	\$0	\$0	\$534,370	\$533,631	\$533,631	\$0	May-10	Sep-13	Complete
	- Marcus White Fire Code Improvements		\$1,086,000	\$0	\$0	\$0	\$1,086,000	\$890,018	\$890,018	\$0	Sep-09	Dec-12	Complete
	- Replace Barnard Hall Roof/Entry Improvements		\$1,943,949	\$0	\$0	\$0	\$1,943,949	\$1,943,949	\$1,943,949	\$0	Feb-11	Jan-13	Complete
	- HVAC Improvements in General Fund Buildings (Phase 1, 2 & 3)		\$5,227,000	\$0	\$0	\$0	\$5,227,000	\$5,227,000	\$5,227,000	\$0	Sep-09	Oct-11	Complete
	- Remove Old Telecom Equipment from Buildings		\$0	\$327,000	\$0	\$0	\$327,000	\$326,024	\$326,024	\$0	Mar-14	Dec-16	Complete
	- Maloney Hall HVAC Improvements		\$0	\$1,004,000	\$0	\$0	\$1,004,000	\$532,162	\$532,162	\$0	Jun-13	Mar-15	Complete
	- Arute Field Stadium Turf Replacement		\$0	\$912,000	\$0	\$0	\$912,000	\$768,283	\$768,283	\$0	May-14	Aug-14	Complete
	~ Improvements to ITBD Building			\$0		\$0	\$0	\$0	\$0	\$0	T.B.D.	T.B.D.	Funds Reallocated to Copericus Hall Low Roof Replacement
	~ Copernicus Hall Low Roof Replacement			\$200,000	\$0	\$0	\$200,000	\$200,000	\$200,000	\$0	Aug-17	Mar-18	Complete
	- Minor Capital Improvements Program		\$987,500	\$3,104,579	\$0	\$0	\$4,092,079	\$4,092,079	\$4,092,079	\$0	May-17	May-17	Complete
**	- Future Projects to be Determined		\$394,732	\$0	\$2,056,151	\$2,056,151	\$2,056,151	\$2,056,151	\$1,957,458	\$98,694	Jul-09	Aug-23	Multi-phased program.
	Renovate/Expand Willard and DiLoreto Halls	\$61,085,000	\$0	\$5,892,000	\$55,193,000	\$55,193,000	\$61,085,000	\$60,219,481	\$59,415,475	\$804,006	Jun-15	Jan-19	Complete
	New Classroom Office Building	\$29,042,113	\$29,042,113	\$0	\$0	\$0	\$29,042,113	\$29,042,113	\$29,042,113	\$0	Mar-11	Aug-13	Complete
	East Campus Infrastructure Development (construction only)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Funds Reallocated
	Burritt Library Design & Expansion/Renovations	\$16,500,000	\$0	\$0	\$16,500,000	\$16,500,000	\$16,500,000	\$2,480,092	\$2,105,221	\$14,394,779	Jul-22	Jul-24	Bidding for construction

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University	Project or Program	Estimated Total Project Cost	*Phase I Fiscal Years 2009 - 2011	Phase II Fiscal Years 2012 - 2014	Phase III Fiscal Years 2015-2021	Phase III Available as of Fiscal Year 2023	Total Available as of Fiscal Year 2023	Amount Committed	Amount Expended 11/30/2022	Projected Fiscal Year 2023	Scheduled Design Completion	Scheduled Construction Completion	Status/Comments
Eastern	Kaiser Hall/Bubble Renovations	\$25,385,809	\$6,491,809	\$210,000	\$18,684,000	\$18,684,000	\$25,385,809	\$25,385,809	\$25,385,809	\$0	Apr-17	Dec-20	In Close-out
	Engineering Classroom Building	\$62,700,000	\$9,900,000	\$0	\$52,800,000	\$52,800,000	\$62,700,000	\$62,700,000	\$58,286,532	\$4,413,468	Dec-16	Aug-22	In Close-out
	Barnard Hall Renovations	\$23,099,000	\$4,359,730	\$130,421	\$18,608,849	\$18,608,849	\$23,099,000	\$23,099,000	\$22,973,935	\$0	Dec-18	Jan-21	Complete
	New Maintenance/Salt Shed Facility	\$2,259,157	\$2,259,157	\$0	\$0	\$0	\$2,259,157	\$2,259,157	\$2,259,157	\$0	Oct-10	May-12	Complete
	Code Compliance/Infrastructure Improvements	\$14,907,318	\$8,441,961	\$4,825,000	\$1,640,357	\$1,640,357	\$14,907,318	\$14,868,179	\$14,868,126	\$0		Dec-20	Multi-phased program.
	<u>Project Listing</u>												
	- Campus Wide Brick Repointing Program		\$1,654,773	\$500,000	\$0	\$0	\$2,154,773	\$2,154,773	\$2,154,773	\$0	Jan-10	Dec-19	Complete
	- Planetarium Window Replacement		\$115,766	\$0	\$0	\$0	\$115,766	\$115,766	\$115,766	\$0	Mar-09	Dec-09	Complete
	- Develop Major Campus Entrances		\$480,582	\$0	\$0	\$0	\$480,582	\$480,582	\$480,529	\$0	Dec-09	Apr-12	Complete
	- South Electrical Loop		\$221,291	\$0	\$0	\$0	\$221,291	\$221,189	\$221,189	\$0	Mar-09	Aug-09	Complete
	- High Temperature Hot Water Line Repairs		\$1,217,268	\$0	\$0	\$0	\$1,217,268	\$1,217,256	\$1,217,256	\$0	Aug-09	Dec-11	Complete
	- South Campus Heat Plant Foundation Repairs		\$399,513	\$0	\$0	\$0	\$399,513	\$399,508	\$399,508	\$0	Mar-11	Mar-11	Complete
	- Damper and Air Handler Controls in Webb Hall		\$37,250	\$0	\$0	\$0	\$37,250	\$37,250	\$37,250	\$0	Mar-09	Aug-09	Complete
	- Soccer Field Drainage Upgrade		\$338,282	\$0	\$0	\$0	\$338,282	\$299,437	\$299,437	\$0	Oct-10	Dec-10	Complete
	- Renovate 333 Prospect Street (Phase 1 & 2)		\$1,264,555	\$0	\$0	\$0	\$1,264,555	\$1,264,380	\$1,264,380	\$0	Jul-11	Jul-13	Complete
	- Arboretum Sewer Main Replacement		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Project Postponed
	- Minor Capital Projects Program		\$2,528,813	\$4,325,000	\$0	\$0	\$6,853,813	\$6,853,813	\$6,853,813	\$0	Jul-09	Jan-19	Complete
	- Sports Center Lobby Upgrades		\$183,868		\$0	\$0	\$183,868	\$183,868	\$183,868	\$0	Jan-14	Aug-14	Complete
	** - Future Projects to Be Determined		\$0	\$0	\$1,640,357	\$1,640,357	\$1,640,357	\$1,640,357	\$1,640,357	\$0	Jul-15	Oct-20	Complete
	Fine Arts Instructional Center	\$85,461,643	\$12,000,000	\$71,234,213	\$2,227,430	\$2,227,430	\$85,461,643	\$85,461,643	\$85,461,643	\$0	Mar-13	Jan-16	Complete
	Goddard Hall /Communications Building Renovation	\$32,951,000	\$0	\$2,872,787	\$30,078,213	\$30,078,213	\$32,951,000	\$32,363,001	\$25,481,019	\$0	Apr-15	Sep-19	Complete
	Sports Center Addition and Renovation (design only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	-	Funds Reallocated to Communications Building
	Outdoor Track – Phase II	\$1,629,152	\$1,629,152	\$0	\$0	\$0	\$1,629,152	\$1,629,152	\$1,629,152	\$0	Mar-10	Dec-10	Complete
	Athletic Support Building	\$1,921,000	\$1,921,000	\$0	\$0	\$0	\$1,921,000	\$1,777,153	\$1,777,153	\$0	Dec-11	Dec-13	Complete
	New Warehouse	\$2,269,000	\$2,269,000	\$0	\$0	\$0	\$2,269,000	\$1,886,660	\$1,886,660	\$0	Jan-12	Sep-13	Complete

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University	Project or Program	Estimated Total Project Cost	*Phase I Fiscal Years 2009 - 2011	Phase II Fiscal Years 2012 - 2014	Phase III Fiscal Years 2015-2021	Phase III Available as of Fiscal Year 2023	Total Available as of Fiscal Year 2023	Amount Committed	Amount Expended 11/30/2022	Projected Fiscal Year 2023	Scheduled Design Completion	Scheduled Construction Completion	Status/Comments
Southern	Code Compliance/Infrastructure Improvements	\$25,899,406	\$16,335,683	\$2,329,000	\$7,234,723	\$7,234,723	\$25,899,406	\$24,850,479	\$24,197,563	\$652,637			Multi-phased program.
	<u>Project Listing</u>												
	- Install Elevator/Entrance to Former Student Center		\$1,777,645	\$0	\$0	\$0	\$1,777,645	\$1,777,645	\$1,777,645	\$0	Aug-09	Jun-12	Complete
	- Shuttle System infrastructure		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	-	Funding Reallocated to Buley Library
	- Repairs to Pool in Moore Field House (Phases 1 & 2)		\$839,415	\$0	\$0	\$0	\$839,415	\$821,800	\$821,800	\$0	Mar-10	Sep-12	Complete
	- Moore Field House Mechanical and Electrical Improv. (Phase 1)		\$233,000	\$0	\$0	\$0	\$233,000	\$233,000	\$233,000	\$0	Sep-11	Aug-12	Complete
	- Earl Hall Mechanical/Electrical Upgrade		\$4,184,111	\$0	\$0	\$0	\$4,184,111	\$4,184,112	\$4,184,112	\$0	Sep-10	Aug-15	Complete
	- Jennings Hall Mechanical/Electrical Upgrade		\$4,495,163	\$0	\$0	\$0	\$4,495,163	\$4,495,198	\$4,495,198	\$0	Sep-10	Aug-15	Complete
	- Lyman Auditorium Mechanical/Electrical Upgrade		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	-	Funding Reallocated to Buley Library
	- Admissions House Roof and Exterior Repairs		\$221,000	\$0	\$0	\$0	\$221,000	\$217,957	\$217,678	\$0	Aug-10	Mar-12	Complete
	- Jess Dow Field Turf Replacement		\$743,262	\$0	\$0	\$0	\$743,262	\$725,071	\$725,071	\$0	Mar-11	Feb-12	Complete
	- Wintergreen Building Water Infiltration		\$370,760	\$0	\$0	\$0	\$370,760	\$366,468	\$366,468	\$0	Oct-11	Oct-13	Complete
	- Moore Field House Locker Room Renovations: Phase II & III		\$929,500	\$0	\$1,057,682	\$1,057,682	\$1,987,182	\$1,057,682	\$1,057,682	\$0	Jan-11	Jun-15	Complete
	- Moore Field House Roof Replacment - Phase II		\$0	\$0	\$772,264	\$772,264	\$772,264	\$772,264	\$772,264	\$0	Sep-14	Sep-15	Complete
	- Old Student Center North Wing Concept Design		\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	-	-	Project Cancelled
	- Earl Hall Communications Dept. Entrance/Security Corridor		\$47,687	\$0	\$0	\$0	\$47,687	\$0	\$0	\$0		-	Project on Cancelled
	- Improvements to the Academic Mall		\$0	\$30,000	\$0	\$0	\$30,000	\$28,879	\$28,879	\$0	Jun-14	Mar-15	Complete
	- Wintergreen Building Renovations		\$0	\$0	\$1,972,815	\$1,972,815	\$1,972,815	\$1,965,301	\$1,965,301	\$0	Aug-15	Aug-16	Complete
	- Minor Capital Projects Program		\$2,432,845	\$2,299,000	\$0	\$0	\$4,731,845	\$4,731,845	\$4,731,845	\$0	Jul-09	Jan-18	Complete
	** - Future Projects to Be Determined		\$41,295	\$0	\$3,431,962	\$3,431,962	\$3,473,257	\$3,473,257	\$2,820,621	\$652,636	Jul-15	Ongoing	Multi-phased program.
	New Academic Laboratory Building	\$72,115,000	\$8,944,000	\$57,698,000	\$5,473,000	\$5,473,000	\$72,115,000	\$72,115,000	\$72,115,000	\$0	Jan-13	Feb-18	Complete
	Health and Human Services Building	\$76,507,344	\$0	\$0	\$76,507,344	\$76,507,344	\$76,507,344	\$71,965,921	\$66,012,536	\$5,953,385	Mar-19	May-22	In Close-out
	Fine Arts Instructional Center	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Funds reallocated to Phase 2 of Health & Human Services Building
	Buley Library - Phase 2	\$17,436,817	\$17,006,817	\$430,000	\$0	\$0	\$17,436,817	\$16,435,195	\$16,435,195	\$0	Jan-13	Apr-15	Complete
	School of Business	\$52,476,933			\$52,476,933	\$52,476,933	\$52,476,933	\$47,221,938	\$42,500,074	\$4,721,864	Jul-20	Mar-23	In Construction
Western	Code Compliance/Infrastructure Improvements	\$17,734,734	\$7,658,330	\$2,825,404	\$7,251,000	\$7,251,000	\$17,734,734	\$12,860,782	\$12,860,783	\$0			Multi-phased program.

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University	Project or Program	Estimated Total Project Cost	*Phase I Fiscal Years 2009 - 2011	Phase II Fiscal Years 2012 - 2014	Phase III Fiscal Years 2015-2021	Phase III Available as of Fiscal Year 2023	Total Available as of Fiscal Year 2023	Amount Committed	Amount Expended 11/30/2022	Projected Fiscal Year 2023	Scheduled Design Completion	Scheduled Construction Completion	Status/Comments
**	<u>Project Listing</u>				\$0	\$0	\$0						
	- Feldman Arena Improvements		\$819,636	\$0	\$0	\$0	\$819,636	\$819,636	\$819,636	\$0	Sep-09	Jun-11	Complete
	- Midtown Perimeter Site Improvements		\$463,019	\$0	\$0	\$0	\$463,019	\$463,020	\$463,020	\$0	Apr-10	Jul-11	Complete
	- Campus Wide Utilities/Site Improvements		\$1,682,694	\$0	\$0	\$0	\$1,682,694	\$1,682,694	\$1,682,694	\$0	Jul-09	Mar-14	Complete
	- Higgins Annex HVAC Improvements		\$136,541	\$0	\$0	\$0	\$136,541	\$136,541	\$136,541	\$0	Sep-10	Jul-12	Complete
	- Higgins Hall and Annex: Roof Repairs/Replacements (Phase 1 & 2)		\$510,500	\$0	\$0	\$0	\$510,500	\$510,500	\$510,500	\$0	Jul-10	Oct-11	Complete
	- Higgins Annex Learning Emporium		\$173,216	\$0	\$0	\$0	\$173,216	\$173,216	\$173,216	\$0	May-13	Sep-13	Complete
	- Renovate Restrooms in Founders Hall: Waterbury Campus		\$186,213	\$0	\$0	\$0	\$186,213	\$186,213	\$186,213	\$0	Jun-09	Dec-10	Complete
	- Elevator Upgrades in Berkshire Hall		\$40,571	\$0	\$0	\$0	\$40,571	\$40,571	\$40,571	\$0	Oct-09	Feb-10	Complete
	- Install HVAC for MDF/IDF and Server Rooms		\$349,990	\$0	\$0	\$0	\$349,990	\$349,990	\$349,990	\$0	Mar-10	Oct-11	Complete
	- Replace Portions of University Boulevard		\$297,723	\$0	\$0	\$0	\$297,723	\$297,723	\$297,723	\$0	Sep-09	Dec-10	Complete
	- Minor Capital Projects Program		\$2,499,542	\$2,748,452	\$0	\$0	\$5,247,994	\$5,247,994	\$5,247,994	\$0	Jul-12	May-18	Complete
	- Renovate Former Holy Trinity Church		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			Project funding reallocated
	- Higgins Annex Classroom Renovations for Lecture Halls		\$498,686	\$0	\$0	\$0	\$498,686	\$498,686	\$498,686	\$0	Mar-11	Jan-12	Complete
	- Future Projects to Be Determined		\$0	\$0	\$2,454,000	\$2,454,000	\$2,454,000	\$2,454,000	\$2,454,000	\$0	Jul-15	Jul-19	Complete
	White Hall Renovation - Second & Third Floors	\$0		\$76,952	\$4,797,000	\$4,797,000	\$4,873,952	\$4,873,952	\$4,873,952	\$0	Aug-19	Aug-20	In Close-out
	Fine Arts Instructional Center	\$84,226,596	\$0	\$84,226,596	\$0	\$0	\$84,226,596	\$84,226,596	\$84,226,596	\$0	May-11	Aug-14	Complete
	Higgins Hall Renovations	\$34,576,000	\$0	\$2,982,000	\$31,594,000	\$31,594,000	\$34,576,000	\$34,576,000	\$33,819,986	\$0	Sep-17	Aug-19	Complete
	Berkshire Hall Renovations (design only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	T.B.D.	T.B.D.	
	University Police Department Building	\$6,445,000	\$0	\$4,745,000	\$1,700,000	\$1,700,000	\$6,445,000	\$6,445,000	\$6,445,000	\$0	Aug-15	Feb-18	Complete
	Midtown Campus Mini-Chiller Plant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N.A.	N.A.	Project Cancelled
System Wide													
	New and Replacement Equipment	\$103,239,000	\$18,000,000	\$18,395,000	\$66,844,000	\$66,844,000	\$103,239,000	\$100,080,506	\$96,936,455	\$3,144,051	Ongoing	Jun-23	Multi-phased program.
	Alterations/Improvements: Auxiliary Service Facilities	\$53,672,422	\$13,672,422	\$15,000,000	\$25,000,000	\$25,000,000	\$53,672,422	\$50,000,000	\$46,774,706	\$3,225,294	Ongoing	Dec-23	Multi-Phased Program
	CCSU: Barrows Hall Basement Renovations		\$0	\$236,663	\$0	\$0	\$236,663	\$236,663	\$236,663	\$0	Jun-13	Aug-13	Complete
	CCSU: HVAC Improvements In Res. Halls (Phase I, II & III)		\$1,717,398	\$0	\$0	\$0	\$1,717,398	\$1,717,398	\$1,717,398	\$0	Sep-09	Jul-14	Complete
	CCSU: Campus-Wide Residence Halls Side Improvements		\$219,602	\$0	\$0	\$0	\$219,602	\$219,602	\$219,602	\$0	Sep-16	May-17	Complete

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University	Project or Program	Estimated Total Project Cost	*Phase I Fiscal Years 2009 - 2011	Phase II Fiscal Years 2012 - 2014	Phase III Fiscal Years 2015-2021	Phase III Available as of Fiscal Year 2023	Total Available as of Fiscal Year 2023	Amount Committed	Amount Expended 11/30/2022	Projected Fiscal Year 2023	Scheduled Design Completion	Scheduled Construction Completion	Status/Comments
	CCSU: Vance Hall Basement Renovations		\$0	\$134,800	\$0	\$0	\$134,800	\$134,800	\$134,800	\$0	Jun-13	Dec-13	Complete
	CCSU: Vance Hall Floors 1-6 Bathroom Renovations		\$0	\$106,023	\$0	\$0	\$106,023	\$106,023	\$106,023	\$0	Jun-13	Aug-13	Complete
	CCSU: Vance Hall Renovations- Ground, 1, 2, 5 & 6 Floor			\$770,176	\$0	\$0	\$770,176	\$770,176	\$770,176	\$0	Jun-15	Aug-15	Complete
	CCSU: Student Center & Memorial Hall Sidewalk Imp.		\$0	\$184,514	\$0	\$0	\$184,514	\$184,514	\$184,514	\$0	Jun-15	Aug-15	Complete
	CCSU: Vance Hall Door Lock Upgrades			\$379,904	\$0	\$0	\$379,904	\$379,904	\$379,904	\$0	Jun-15	Aug-15	Complete
	CCSU: Aux. Service Minor Capital Program		\$0	\$2,387,920	\$8,000,000	\$8,000,000	\$10,387,920	\$8,653,723	\$7,507,217	\$1,146,507	Ongoing	Dec-23	Multiple Phased Program
	ECSU: Fire Alarm - Burnap,Crandall and Noble Halls		\$655,465	\$0	\$0	\$0	\$655,465	\$655,465	\$655,465	\$0	Mar-12	Sep-12	Complete
	ECSU: High Rise Elevator Upgrades		\$625,441	\$0	\$0	\$0	\$625,441	\$625,441	\$625,441	\$0	Jan-12	Sep-13	Complete
	ECSU: Academic Quad Landscape		\$0	\$316,900	\$0	\$0	\$316,900	\$316,900	\$316,900	\$0			Complete
	ECSU: Aux. Service Minor Capital Program		\$0	\$1,341,286	\$5,000,000	\$5,000,000	\$6,341,286	\$4,131,288	\$4,178,289	\$1,636,505	Ongoing	Dec-23	Multiple Phased Program
	ECSU: HTHW Lines Repairs Five Residential Halls			\$276,726	\$0	\$0	\$276,726	\$276,726	\$276,726	\$0	Dec-16	Dec-16	Complete
	ECSU: Hurley Hall Addition & Renovation Study		\$0	\$70,000	\$0	\$0	\$70,000	\$70,000	\$70,000	\$0	Apr-15	N.A.	Feasibility Study
	ECSU: Landscape at Mead, Neidjalik & Hurley		\$0	\$9,500	\$0	\$0	\$9,500	\$9,500	\$9,500	\$0	Jun-14	Sep-14	Complete
	ECSU: Low Rise Apartments Roof Replacements		\$456,759	\$0	\$0	\$0	\$456,759	\$456,760	\$456,760	\$0	Apr-11	Jul-12	Complete
	ECSU: Low Rise Apartments Structural Study (phase 1)		\$17,500	\$0	\$0	\$0	\$17,500	\$17,500	\$17,500	\$0	Oct-10	Jan-11	Study Complete
	ECSU: Low Rise Apartments Walkway and Stair Replacement (Phase 1)		\$258,611	\$0	\$0	\$0	\$258,611	\$258,570	\$258,570	\$0	Apr-11	Dec-11	Complete
	ECSU: Low Rise Apartments Walkway and Stair Replacement (Phase2)		\$170,949	\$0	\$0	\$0	\$170,949	\$170,949	\$170,949	\$0	Apr-11	Sep-12	Complete
	ECSU: Masonry Repointing Study & Repairs		\$0	\$46,680	\$0	\$0	\$46,680	\$46,680	\$46,680	\$0	Nov-13	Aug-15	Complete
	ECSU: Nobel Hall Cooling Tower		\$0	\$154,900	\$0	\$0	\$154,900	\$154,900	\$154,900	\$0	Jun-13	Dec-13	Complete
	ECSU: Occum Hall Building Automation		\$0	\$265,561	\$0	\$0	\$265,561	\$265,561	\$265,561	\$0	May-15	Aug-15	Complete
	ECSU: Student Center Lighting Control System		\$0	\$388,713	\$0	\$0	\$388,713	\$388,713	\$388,713	\$0	Jan-13	Aug-13	Complete
	ECSU: Windham St. Sidewalk Expansion		\$0	\$270,414	\$0	\$0	\$270,414	\$270,414	\$270,414	\$0	Jan-14	Aug-14	Complete
	SCSU: Repair/Resurface North Campus Parking Lot		\$1,055,895	\$0	\$0	\$0	\$1,055,895	\$1,055,895	\$1,055,895	\$0	Mar-12	Aug-12	Complete
	SCSU: Underground HTHW Pipe & Temporary Boiler Installation		\$69,667	\$0	\$0	\$0	\$69,667	\$69,667	\$69,667	\$0	Aug-15	Oct-15	Complete
	SCSU: Connecticut Hall - Flooring Replacement & Painting		\$703	\$0	\$0	\$0	\$703	\$703	\$703	\$0	Apr-19	May-19	Complete
	SCSU: Brownell Hall Mechanical & Electrical Improvements (Design)			\$308,738	\$0	\$0	\$308,738	\$308,738	\$308,738	\$0	Jul-15	Aug-15	Complete
	SCSU: Aux. Service Minor Capital Program		\$0	\$2,320,010	\$6,970,000	\$6,970,000	\$9,290,010	\$8,815,298	\$7,871,548	\$943,750	Ongoing	Dec-23	Multiple Phased Program

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University	Project or Program	Estimated Total Project Cost	*Phase I Fiscal Years 2009 - 2011	Phase II Fiscal Years 2012 - 2014	Phase III Fiscal Years 2015-2021	Phase III Available as of Fiscal Year 2023	Total Available as of Fiscal Year 2023	Amount Committed	Amount Expended 11/30/2022	Projected Fiscal Year 2023	Scheduled Design Completion	Scheduled Construction Completion	Status/Comments
**	SCSU: CT Hall Renovations		\$0	\$1,468,254	\$0	\$0	\$1,468,254	\$1,464,232	\$1,464,232	\$0	Mar-13	Aug-13	Complete
	SCSU: Farnham Hall Renovations		\$4,977,238	\$0	\$0	\$0	\$4,977,238	\$4,977,238	\$4,977,238	\$0	Jun-09	Feb-12	Complete
	SCSU: North Campus Water Infiltration Study		\$0	\$30,000	\$0	\$0	\$30,000	\$30,000	\$30,000	\$0	Jul-14	Sep-14	Complete
	SCSU: 190 Pine Rock Existing Conditions Review			\$35,600	\$0	\$0	\$35,600	\$35,600	\$35,600	\$0	Jan-14	Mar-14	Complete
	SCSU: Recreation Center Study		\$0	\$29,960	\$0	\$0	\$29,960	\$29,960	\$29,960	\$0	Jan-14	Mar-14	Complete
	SCSU: Schwartz Hall Chiller/Cooling Tower		\$0	\$977,753	\$0	\$0	\$977,753	\$977,752.52	\$977,753	\$0	Apr-15	Aug-15	Complete
	SCSU: West Camps Residence Hall Masonry Evaluation				\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0	Sep-16	Nov-16	Complete
	WCSU Residence Hall Repairs		\$1,081,000	\$0	\$0	\$0	\$1,081,000	\$1,003,870	\$1,003,870	\$0	Jul-10	Aug-19	Complete
	WCSU: Midtown Student Center Roof		\$985,000		\$0	\$0	\$985,000	\$985,000	\$985,000	\$0	Jul-15	Feb-17	Complete
	WCSU: Aux. Service Minor Capital Program			\$2,215,000	\$5,000,000	\$5,000,000	\$7,215,000	\$8,042,676	\$6,860,638	\$1,182,038	Ongoing	Dec-23	Multiple Projects
	- Future Projects to Be Determined		\$1,381,194	\$274,005	\$0	\$0	\$1,655,199	\$1,655,199	\$1,655,199	\$0	Jul-18	Jul-18	Complete
	Telecommunications Infrastructure Upgrade	\$18,415,000	\$10,000,000	\$2,841,000	\$5,574,000	\$5,574,000	\$18,415,000	\$18,415,000	\$18,413,287	\$1,713	Ongoing	Ongoing	Multi-phased program. Per Public Act 10-44, effective July 1, 2010 phase I
	<u>Project Listing</u>												
	- CCSU: Upgrade Telecom Infrastructure in ITBD Building		\$832,297	\$0	\$0	\$0	\$0	\$832,297	\$832,297	\$0	May-10	Jan-13	Complete
	- ECSU: Complete Network Backbone Loop: Admin. to Facilities		\$480,439	\$0	\$0	\$0	\$0	\$480,439	\$480,439	\$0	Oct-09	Mar-11	Complete
	- SCSU: Addit. Fiber and Conduit on North Side of Campus		\$85,000	\$0	\$0	\$0	\$0	\$85,000	\$85,000	\$0	Jan-10	Oct-11	Complete
	- WCSU: Redundant Dark Fiber to Westside Campus		\$298,000	\$0	\$0	\$0	\$0	\$298,000	\$298,000	\$0	Mar-10	Jul-11	Complete
	- System-Wide Infrastructure Upgrades		\$8,304,264	\$2,841,000	\$5,574,000	\$2,574,000	\$13,719,264	\$13,719,264	\$13,719,264	\$0	Jul-09	Aug-18	Complete
	Land and Property Acquisition	\$10,250,190	\$3,650,190	\$2,600,000	\$4,000,000	\$4,000,000	\$10,250,190	\$3,860,470	\$3,860,470	\$0	Jul-09	Ongoing	Multi-phased program. Per Public Act 10-44, effective July 1, 2010 phase I
	Deferred Maintenance/Code Compliance Infrastructure Improvement	\$48,557,000			\$48,557,000	\$48,557,000	\$48,557,000	\$48,557,000	\$48,415,400	\$141,600	Jul-15	Ongoing	Multi-phased program.
	Stategic Master Plans of Academic Programs	\$3,000,000			\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$0	Jan-15	Ongoing	Completed
	Consolidation & Upgrade of System Student Financial Information Technology System	\$20,000,000			\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$0	Oct-15	Dec-16	Complete
	Advanced Manufacturing at Asnuntuck Community College	\$25,500,000			\$25,500,000	\$25,500,000	\$25,500,000	\$25,500,000	\$25,464,152	\$35,848	Feb-16	Jul-23	21 Spring Street Reallocation
	Supplemental Project Funding	\$16,000,000			\$16,000,000	\$16,000,000	\$16,000,000	\$9,125,000	\$4,521,022	\$4,603,978	Ongoing	Ongoing	In Construction
	Totals	\$1,069,500,000	\$190,000,000	\$285,000,000	\$594,500,000	\$594,500,000	\$1,069,500,000	\$1,005,999,854	\$974,794,098	\$38,883,419			

ITEM**Gateway Long Wharf Update****BACKGROUND**

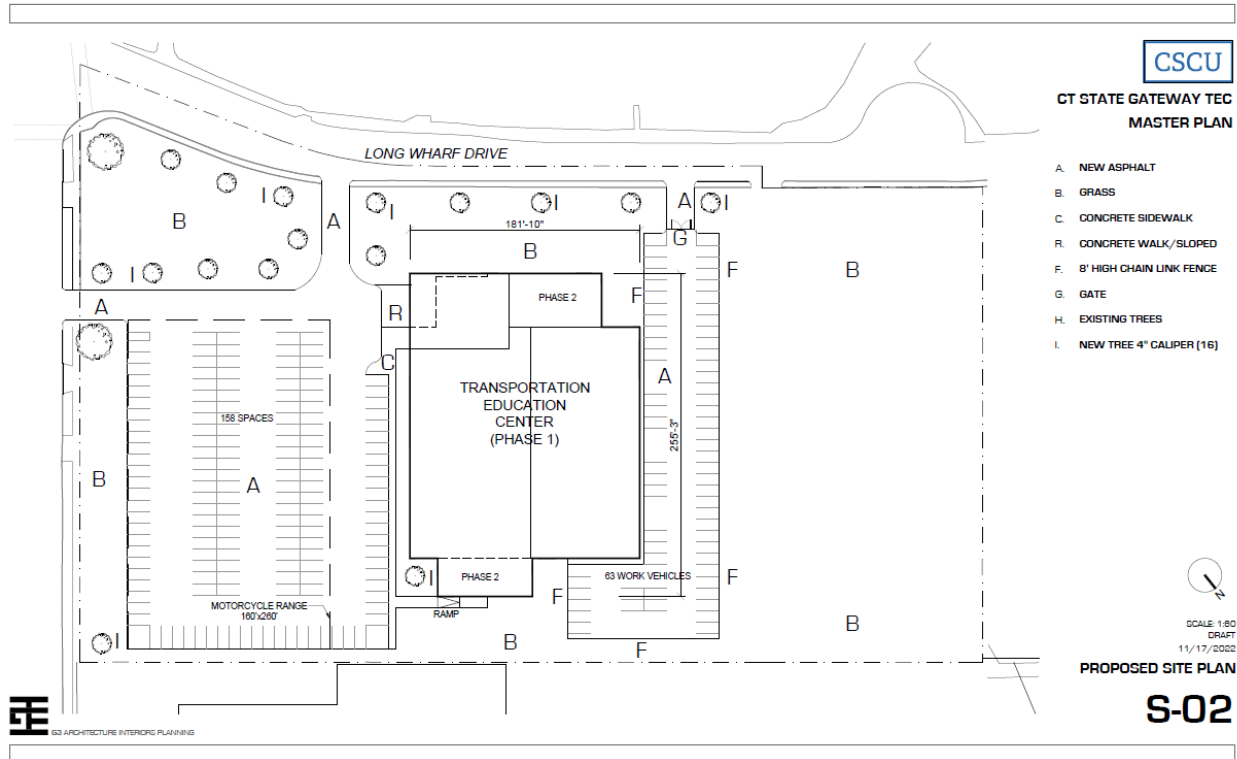
When the new Gateway Community College campus was completed about 10 years ago, the former campus location in the Long Wharf neighborhood of New Haven was mothballed. The property was subsequently transferred by BOR action to the custody of Southern, who at the time was considering adding additional academic programs at the site to create a downtown campus. This plan has been abandoned, and in recent years CSCU has been trying to advance the redevelopment of the site as a new home for the aging automotive instruction facility now located at the distant North Haven campus.

The Long Wharf location has been the subject of a major planning effort by the City of New Haven, which believes that the area can support additional development given its prime location near the harbor and I-95. The City and system staff have remained in contact regarding the site, and the system has remained willing to discuss redevelopment issues with the City as they might impact our location.

Just before the pandemic, the system retained a consultant who conducted an RFP process to identify if there were any parties who would have redeveloped the property, including accommodation for the automotive needs of Gateway. That process did not produce any proposals that were of interest to the system, and the pandemic led to a deferral of any follow-up given the uncertain real estate development environment.

Last year the system received a bond authorization of \$28 million for the automotive project, but those funds have not been allocated by the Bond Commission yet. We have undertaken preliminary design work to understand the capacity of the site and likely costs to complete a stand-alone transportation facility at the site. A rendering and site plan from that preliminary study are shown below.





UPDATE

The City has continued to have discussions with the neighboring property owner – the Regional Water Authority – as well as other parties. They believe there may be an opportunity to undertake a significant multi-use redevelopment in the area in furtherance of their Long Wharf Plan in the coming year. System staff have worked with the City and have agreed that we would be willing to participate in such a redevelopment provided that it includes the facilities we need to grow our transportation-related workforce programs in New Haven close to Gateway.

The City has taken the step of introducing a bill in the legislature that will authorize the Board to transfer the property to the City as part of such a redevelopment. System staff are working with the City to include language in that conveyance bill that will ensure that the Board's needs are met to our satisfaction prior to any transfer of control of the property.

02/08/23 Finance and Infrastructure Committee
02/16/23 Board of Regents

INFORMATION ITEM**FY 2023 Mid-Year Projection****Summary**

FY23 revenues across all components of Connecticut State Colleges and Universities are projected to be down by \$30.1 million or -2% compared to the adopted spending plan. This 2% drop in revenue is projected to be offset by an expenditure decrease of \$36.2 million or -2.4%. Overall, the projected addition to reserves increased by \$10.3 million when compared to the adopted budget.

The system-wide actual results from FY 22 and projected results for FY 23 are summarized below and reported in detail in the attachments to this report.

\$ Millions	FY2023 Proj vs. Budget				
	FY2022 Actual	FY2023 Budget	FY2023 Projection	\$ Change	% Change
Revenue					
State Appropriations	\$330.1	\$362.6	\$362.6	\$0.0	0.0%
Fringe Paid by State	370.2	400.5	396.0	(4.6)	-1.1%
One Time Funding	21.6	152.0	152.0	-	0.0%
Tuition and Fees (FT & PT)	479.4	502.0	482.2	(19.8)	-3.9%
Housing and Food Services	81.4	88.5	89.0	0.5	0.5%
All Other Revenue	19.3	6.5	0.3	(6.2)	-95.0%
	\$1,302.0	\$1,512.2	\$1,482.1	(\$30.1)	-2.0%
Expenses					
Personnel Cost	605.0	695.9	665.1	(\$30.8)	-4.4%
Fringe Benefits Cost	413.9	483.9	468.2	(\$15.7)	-3.3%
Institutional Financial Aid/Match and Waiver	76.3	78.9	79.0	\$0.1	0.1%
All Other Expenses	178.7	209.4	219.2	\$9.8	4.7%
Debt Service	26.3	30.9	31.4	\$0.5	1.6%
	1,300.2	\$1,499.1	\$1,462.9	(\$36.2)	-2.4%
Net Inc(Dec) Before Adjustments	2.04	13.15	19.25	6.10	46.4%
Adjustments					
Transfers	(41.4)	(8.3)	(16.1)	(7.7)	92.7%
Additional Funds - HEERF / CRF	82.6	-	11.9	11.9	n.a.
Additional Funds - ARPA	10.0	5.0	5.0	-	n.a.
Net Results	\$52.9	\$9.8	\$20.1	\$10.3	105.0%

The additional State funding and HEERF Institutional funding received in FY22 amounted to more than \$60 million, allowing the system to generate a surplus from operations of \$52.9 million. In FY23, CSCU continues to rely on \$152 million in one-time state support. With the future of state funding unresolved, the additions to reserves from operations in FY 22 and 23 are welcome, giving the system additional financial strength as we face an uncertain future.

The fiscal year 2022 and 2023 state funding reflects increases in General Fund to accommodate the State negotiated pay increases approved for all state employees and associated increase in fringe benefits cost. In addition to SEBAC increases, FY23 includes the cost of one-time expenses for the 27th payroll and some lump sum payments to employees under the labor framework.

CONNECTICUT STATE UNIVERSITIES

FY 2023 Mid-Year Projection

The Connecticut State Universities are projecting a small addition to reserves by balancing their budget and taking difficult actions to reduce cost through hiring freeze and attrition, reduce all other expenses, establish contingency plans, and transition costs for program changes. The savings in personnel cost and fringe benefits are a result of delayed hiring of approved refills from retirements that took place at the end of June and beginning of July of 2022. During these two months, Universities experienced 340 retirements, 325 full-time and 15 part-time vacated positions.

The actual results for the CSUs from FY 22 and projected results for FY 23 are summarized below. Institution-level information is included in the attachments to this report.

<u>\$ Millions</u>	<u>FY2022 Actual</u>	<u>FY2023 Proj vs. Budget</u>			
		<u>FY2023 Budget</u>	<u>FY2023 Projection</u>	<u>\$ Change</u>	<u>% Change</u>
Revenue					
State Appropriations	\$163.5	\$176.4	\$176.4	\$0.0	0.0%
Fringe Paid by State	179.0	192.9	193.5	0.6	0.3%
One Time Funding	13.4	86.2	86.2	(0.0)	0.0%
Tuition and Fees (FT & PT)	320.1	329.8	324.7	(5.1)	-1.5%
Housing and Food Services	81.4	88.5	89.0	0.5	0.5%
All Other Revenue	6.0	4.5	5.2	0.8	17.0%
	<u>\$763.5</u>	<u>\$878.3</u>	<u>\$875.1</u>	<u>(\$3.3)</u>	<u>-0.4%</u>
Expenses					
Personnel Cost	346.0	383.7	364.5	(\$19.2)	-5.0%
Fringe Benefits Cost	233.9	266.3	251.7	(\$14.6)	-5.5%
Institutional Financial Aid/Match and Wain	57.2	57.5	58.3	\$0.8	1.4%
Utilities	19.9	20.6	22.7	\$2.1	10.2%
All Other Expenses	97.8	107.4	114.5	\$7.0	6.5%
Debt Service	26.3	30.9	31.4	\$0.5	1.6%
	<u>\$781.0</u>	<u>\$866.4</u>	<u>\$843.0</u>	<u>(\$23.4)</u>	<u>-2.7%</u>
Net Loss Before Adjustments	(17.53)	11.89	32.02	20.13	169.3%
Adjustments					
Transfers	(22.2)	(7.9)	(19.9)	(12.0)	151.1%
Additional Funds - HEERF	47.7	-	-	-	n.a.
Additional Funds - ARPA	5.0	2.5	2.5	-	0.0%
Net Results	<u><u>\$13.1</u></u>	<u><u>\$6.5</u></u>	<u><u>\$14.6</u></u>	<u><u>\$8.1</u></u>	<u><u>125.8%</u></u>

Central Connecticut State University

FY 2022 Actual

CCSU ended the fiscal year with a surplus of \$4.95 million for FY22 which was made possible by the additional one-time American Rescue Plan Act (ARPA) and the OPM Reserve for Salary Adjustments (RSA) adjustments we received. The surplus is a result of applying the remaining Higher Education Emergency Relief Fund (HEERF) funding of loss revenue realized in FY22, maximizing reimbursement of direct COVID-19 expenses, favorable interest credits for debt-service payments on the residence hall and garages, and delays in hiring of approved refills from retirements or resignations, as well as salary savings from positions refilled at the minimum salary levels. The University experienced 105 retirements with 50 occurring between August 2021 and April 2022 and the remaining 55 from May 1st through July 1st, 2022. Without the additional one-time state funding and federal HEERF funding, CCSU would have experienced a deficit of \$16.6 million and would not have been able to set funds aside that will benefit CCSU in the future.

FY 2023 Mid-year Projection

CCSU is projecting a surplus of approximately \$6.9 million for FY23. Our projections assumed a flat enrollment for FT and PT from FY22 with the tuition and fee increase of 5 percent applied, as well as an increase in housing to 2,000 students over last year's 1,713.

- ❖ Fall 2022 overall enrollment was down -1.9% compared with the projection.
- ❖ Spring 2023 enrollment is on target to the projection of Flat to Spring 2022

The expenses include SEBAC raises, bonus payments, 27th payroll as well as increases in utilities, insurance premiums, software and reverting back to a traditional food service contract from a cost of operations for the past two years. Investments were also made in critical lab equipment and technology needs in an effort to better serve our students including any areas of safety concern. The original budget for Personal Services and Fringe benefits assumed we would refill 65 of the critical vacant positions due to retirements, however, we have significant savings due to many delays especially with the positions vacated between June and July, which many remain unfilled coupled with additional savings from our practice of hiring at the minimum salary levels where contractually possible and lower than originally budgeted fringe rates. Without the additional one-time state funding, CCSU would have experienced a deficit of \$37.7 million and would not have had the ability to set funds aside for future known expenses such as the CISCO 7-year financing negotiated by the System Office.

In order to achieve this surplus in both years, it is important to note the following:

- CCSU continued the reduction plan implemented in FY21 in the amount of \$13.1M.
- CCSU requires justification for every salary line through a hiring freeze process that is approved by the CBCO and President.
- Approved position refills are done at the minimum salary where possible.

- CCSU continues to rethink positions as they become vacant from resignations or retirements.

CCSU will continue to look for opportunities to produce alternative revenue sources and refine our efforts on increasing enrollment and retention, as well as increasing fiscal savings where possible. We are optimistic that with the additional funds we can add to our reserves coupled with the initiatives in progress or completed, we enable the University to move forward. However, without permanent commitments from the State, the long-term sustainability is uncertain.

Eastern Connecticut State University

FY 2023 Current Projection vs. FY 2023 Budget

Despite the anticipated increase in salaries and fringes, we have submitted a projection with a \$0.5 million surplus. The ability to do so is largely due in part to the \$15.6 million in federal and state funds we'll receive this fiscal year.

Our overall Total Revenue is projected to increase by \$1.7 million. This increase is mainly due to the \$0.4 million in Additional Operating Fund Fringe Paid By State, and a projected \$1.0 million increase in All Other Revenue due to a 4% increase in STIF rates. Our overall enrollment is projected to decline 5.8% from the prior year, a 2.4% decline from our budget. As a result, our projected tuition, fee and auxiliary revenues are now \$0.4 million below budget.

Total full-time personnel services are \$1.5 million lower than budgeted, which reflects the difficulty we've had in refilling positions. While we expect savings in part-time positions of \$0.1 million, it is a net result from savings in hiring University Assistants and Student Labor offset by an increase in Rehired Retirees for areas where hiring has been difficult. The vacancies in full-time staffing have also caused an increase in Overtime of \$0.2 million. We project our All Other Personnel Services will increase by \$0.3 million because of more retirements and resignations than expected this fiscal year. Lastly, the combination of lower than budgeted fringe benefit rates and the projected savings on vacant full-time positions, is contributing to a \$4.0 million reduction in Fringe Benefits expense.

While we expected inflation to have an impact on almost every expense line in the Other Expenses category, we still managed to find savings. The projected \$0.3 million decrease in All Other expenses reflects the savings identified in each division. Offsetting those savings is an increase of \$0.5 million in institutional financial aid/waivers and \$0.2 million in Utilities. Our Utilities projection increased by \$0.2 million, bringing the year-over-year increase to \$0.6 million, or 16.2% higher.

The \$0.7 million increase in Designated Transfers is for the board mandated Auxiliary Renewal and Replacement funds. The Other Designated Fund Requests are projected to decrease by \$4.4 million. The projected decrease in salaries and fringe benefits expense has negated the need to use of Reserves for FY23 Salary Cost. Additionally, a line has been added for the \$1.5 million set-aside of reserves for IT equipment.

Overall, we project a surplus of \$0.5 million, but it is important to understand that this would not have been possible without the \$14.8 million in additional federal and state funds included in our projection. In the fiscal year to come, Eastern will have to absorb the negotiated FY24 4.5% wage increases and associated fringe benefits, and continued inflationary costs, while the pool of traditional college-age students shrinks, and FY23 one-time funding dollars conclude. Our enrollment strategies, including Out-of-State students paying the equivalent of the NEBHE rate, targeted recruitment in Michigan, New York, New Jersey, and Ohio, and an increased in-state presence. The refilling of positions continues to be done strategically and in a manner that best supports the students.

Southern Connecticut State University

The current mid-year spending plan update was prepared to reflect a need to address changed assumptions regarding personnel spending and the use of reserves, to better prepare the university for lean times in Fiscal 24 and 25.

Our goal is to make adjustments this year, primarily by a hiring pause, that throw our FY23 budget into surplus and begin to provide a cushion for Fiscal 24 and 25.

The next step in this exercise is to look at reductions that can be made in FY24 and 25 to further address the projected shortfall in those years.

Upon review of 62.5 vacant positions we have identified a minimum of 41 positions for which hiring can be paused. The freezing of these positions, along with savings from the delayed hiring of some essential positions, will save over \$4.8 million in salary this year, plus fringe.

Replacing retired faculty with entry-level positions and temporary appointments has yielded another \$4 million in savings this year, plus the related fringe.

Our current BOR-approved spending plan took some of the FY22 surplus, about \$4m, and used it to balance FY23. This will no longer be necessary given the targeted hiring pause and the related savings in salary and fringe, and the faculty salary savings.

Our mid-year budget report projects a surplus for the current fiscal year of about \$7.2m with no use of reserves. The report takes into account spring revenue and enrollment and will result in a positive swing in net position of over \$11 million for the current year.

For FY 24 and 25, some budget items of inquiry are:

- 1) Strategically leaving vacancies unfilled in FY24 and FY25. The extent to which this is possible and can be quantified will require real diligence over the next few months, but we can say that there is plainly real possibility for substantive savings with some level of controlled hiring in both years; possibly including the outright eliminations of positions.
- 2) Adjunct usage, currently budgeted at \$16m, and release time will likely yield savings next year. Our work in these areas is not complete.

- 3) We are also evaluating operating costs for incidental savings in the coming year; environmental safety contracts, shuttle service, fuel cell savings on energy, etc. (Although this exercise comes after many years of similar evaluations, and some legitimately increased costs, most notably from one new HHS building and another soon to open, the School of Business).
- 4) Proposed shift of the care and custody of the original Gateway Community College building back to the system, will save about \$100,000 a year.

Western Connecticut State University

The Fiscal Year 2023 Mid-Year Budget Update seeks to provide insight into key variances for revenue and expense when compared to the previous Budget Forecast provided on May 27, 2022.

For FY23 mid-year budget updates, WCSU is projecting a total **revenue** of \$150.1 million versus the \$154.9 million previously forecasted on 05/27/2022. This represents a decrease of about -\$4.8 million (or -3.1%) driven by lower enrollment. The anticipated Fall 2022 student enrollment headcount was projected at 4,760. The census, however, came in at 4,417, which represents a decrease of -343 students or -7%. Total projected **expenses** are \$144.1 million versus the previous forecast of \$148.8 million, a decrease of -\$4.7 million (or -3.2%). We are, therefore, still projecting a balanced budget for FY23 at the mid-year point. This balanced budget includes the following one-time federal/state funds: 1) additional one-time state funding of almost \$19 million, and 2) additional one-time allocation of \$506K from ARPA.

FY23 Mid-Year Budget Update Risks

Reserve: The FY22 Audited Financial Statements report WCSU's unrestricted net position (UNP/aka reserve) at a positive \$1.4 million. This is an encouraging trajectory that not only reverses the -\$2.3 million negative reserve that was reported in FY21 but also exerts a favorable impact on WCSU's 2023 NECHE Self-Study. The Board of Regents (BOR) also requires all Connecticut State Universities to maintain a minimum positive reserve of about 5-7% of operating expenses. For example, a 7% reserve would require WCSU to maintain a minimum of approximately \$10.2 million in reserve (expense of about \$145 million multiplied by 7%). It means that concerted efforts are needed to generate an additional \$8.8 million in order to bring reserve back in alignment.

Enrollment: Like many institutions in the Northeast, WCSU continues to face great uncertainties around enrollment for Spring 2023 and Summer 2023. Based upon the recent enrollment for Spring 2023 (3,965 as of Friday, January 20, 2023), we are projecting Spring 2023 student enrollment headcounts to be 4,105 (a decrease of about 336 students over Spring 2022 census of 4,441). We will have greater insight into Spring 2023 enrollment as we move closer to the census date of February 8, 2023.

Expenses: Inflation continues to increase our costs of operations from gas/utility prices to more expensive food supplies for dining service. We are, however, monitoring our operating expenses to ensure we practice spending restraint and do not exceed the cap for total expenditures of \$148.8 million as was approved by the BOR on June 23, 2022.

Various factors impacting projected revenue and expenses are as follows:

At \$150.4M, total revenue is projected to yield a deficit of -\$4.56M (-2.9%) over the base budget of \$154.99M. Some of the key factors impacting revenue increases/-decreases are as follows:

- Tuition & Fees: at \$52.8M, tuition & fees are projected to yield a decrease of about -\$3.1M (or -5.5%) over base budget of \$55.9M due to decrease in enrollment.
- Full-Time Enrollment: as of 5/27/22, budgeted at 3,400 student headcounts (\$22.3M). Fall 2022 census was 3,165 (a decrease of 235 students: \$21.0M). This represents a decrease of about -\$1.3M (-6.0%)
- Part-Time Undergrad Tuition: as of 5/27/22, budgeted at 1,279 (\$5.2M), the Fall 2022 census was 1,183 (a decrease of 96 students: \$4.9M). This represents a decrease of -\$278K (-5.0%).
- Room & Board: The total R&B is \$13.14M. This reflects a -\$1.91M (or -12.69%) less than the base budget of \$15.05M, driven by less than expected enrollment.

Total projected operating expenditures of \$144.1M created a decrease of -3.20% (-\$4.8M) over base budget of \$148.9M. Some key factors impacting expense increases/decreases are as follows:

- Personnel Services: Full-time salaries expenses decreased by -1.40% (-\$723K). Fringe benefits decreased by -5.30% (-\$2.54M). This represents about 39 more vacant positions since the hiring freeze for FY23 that led to approximately \$11M savings from 73 full-time positions.
- All Other Expenses (Lib, Equip, Telecom): Originally budgeted at \$22.22M, are now projected to come in at \$21.16M, a decrease of 1.06M or -5%. The 10% operating expense (OE) reduction generated \$1.8M saving but was scaled back by \$350K to pay for the first-year Cisco technology equipment upgrade. This first-year payment is based on a 7-year, interest free, financing contract with Cisco in the amount of \$3.5M.
- Debt Service: a total increase of \$931K to reflect full year debt service obligation payment based on the amortization schedule.

Connecticut State Community College

FY 23 Mid-Year Projection

Overview

FY 23 revenue projections are down 4.5% or \$27.3 million from the board adopted budget due to: 1) lower than anticipated enrollments; and 2) significant prior year student tuition and fees that could not be collected. However, this is offset by lower than anticipated expenditures of \$12.4 million and the use of \$11.9 million in HEERF Institutional funding for Guided Pathways Advisor costs, resulting in a projected current year balance of \$5.7 million after transfers, a minor improvement of \$1.2 million over the adopted budget.

Revenues

Enrollment declines result in a \$15 million dollar revenue loss, or 9.4% of tuition and fees, as fall enrollments were lower than budgeted and CT State projects a 3% decline in overall enrollment for the Spring semester. This forecast considers national and local student demographic shifts as well as historical spring enrollment trends at CT State institutions, before and after the pandemic. Overall, spring enrollments (headcount and FTE) over the last 5 years have shown a decline year-over-year from 2018 to 2022. This is in alignment with what is observed nationally in the community college sector.

Overall Spring Enrollment 2018 – 2022

Spring Term	FTE	FTE%	HC	HC %
2018	25,079	-3.7%	44,481	-4.8%
2019	24,568	-2.0%	44,122	-0.8%
2020	22,991	-6.4%	41,408	-6.2%
2021	18,954	-17.6%	34,185	-17.4%
2022	17,913	-5.5%	32,193	-5.8%
2023	17,373	-3%	31,227	-3%

Current year revenue estimates are further eroded by a downward adjustment of \$6.5 million in doubtful accounts. This is primarily due to previously uncollected student tuition and fees that have matured to a point they are considered an uncollectable loss.

Expenditures

Personnel & Fringe Benefits

Personnel and fringe benefit costs are \$12.2 million, or 2.4% lower than budgeted due to: 1) \$3.4 million in savings achieved by eliminating or delaying 27 planned positions at CT State central office; 2) \$3.3 million in savings in part time staff; 3) \$1.4 million in savings from accrued leave or longevity payouts; and 4) other delays in hiring or holding positions vacant as part of the FY 24- 25 biennial deficit mitigation strategies.

Modifying Organizational Design & Personnel

As the inaugural CT State President, Dr. Maduko embarked on a statewide listening and learning tour, culminating in his 100 Days report. [First 100 Days: Stabilize, Build, Thrive \(ctstate.edu\)](https://www.ctstate.edu/first100days) Through this process, elements of the CT State organization were re-examined resulting in the elimination and delay of planned CT State Central Office positions.

CT State: Central Office Positions Eliminated or Delayed			
Headcount	Title	Action	Budgeted FY 23 PS & FB Cost
18	Associate Academic Deans	Eliminate	2,370,060
2	Assistant Academic Deans	Eliminate	224,000
1	Director of Tutoring & Disability	Delay to FY 24	168,000
3	Academic Associates	Eliminate	175,083
3	Regional Marketing Directors	Eliminate	472,500
27			3,409,643

Deficit Mitigation & Aligning the CT State Structure

As CT State works to build and align its future organizational structure, it must be balanced against the forecast deficit in FY 24 and FY 25 and the need to ensure quality student instruction and support services. As the colleges have experienced significant attrition due to changes in the state's retiree benefits, it is critical that positions are refilled in a timely manner.

The table below provides an update on full-time faculty and unclassified professional staff across all 12 colleges through January 1, 2023, showing the percentage of 2022-2023 academic year faculty and staff retirements using August 26, 2022 as the headcount denominator.

Full-Time Faculty/Staff Retirements by College

	AY 23 FT FACULTY RETIREMENTS (7/1/22 THRU 1/1/23)	AY 23 FT UNCLASSIFIED STAFF RETIREMENTS (7/1/22 THRU 1/1/23)	8/26/22 FT FACULTY/ UNCLASSIFIED STAFF EMPLOYEE HEADCOUNT	% TOTAL
Asnuntuck CC	0	1	69	1.4%
Capital CC	1	1	98	2.0%
Gateway CC	9	7	159	10.1%
Housatonic CC	1	2	127	2.4%
Manchester CC	1	7	133	6.0%
Middlesex CC	2	2	72	5.6%
Naugatuck Valley CC	3	2	139	3.6%
Northwestern CC	0	2	56	3.6%
Norwalk CC	1	4	140	3.6%
Quinebaug Valley CC	0	0	54	0.0%
Three Rivers CC	1	2	89	3.4%
Tunxis CC	5	2	99	7.1%
Total	24	32	1,235	4.5%

Furthermore, the table below shows the number of full-time faculty and unclassified staff positions, by college, that have been searched and filled or that still have pending searches underway.

	AY 23 FT FACULTY RECRUITMENTS (7/1/22 THRU 1/1/23)		AY 23 FT UNCLASSIFIED STAFF RECRUITMENTS (7/1/22 THRU 1/1/23)	
	Completed Searches	Pending Searches	Completed Searches	Pending Searches
Asnuntuck CC	0	1	3	5
Capital CC	5	3	6	10
Gateway CC	16	0	7	3
Housatonic CC	9	2	11	4
Manchester CC	8	3	7	5
Middlesex CC	1	1	6	6
Naugatuck Valley CC	9	3	6	2
Northwestern CC	7	0	4	1
Norwalk CC	7	1	10	4
Quinebaug Valley CC	5	1	5	5
Three Rivers CC	4	4	4	2
Tunxis CC	13	4	5	10
CT State Staff	0	0	8	2
Total		112		141

Other Expenses

Overall, Other Expenses are down 2% from budgeted levels despite 6.9% inflationary increases in utilities and unbudgeted costs for tuition waivers. These increases are offset by savings of \$859,000 in lower student institutional aid as enrollments are lower, and \$161,000 in lower expenses for goods and services.

Transfers

Finally, the budget reflects \$11.9 in HEERF Institutional funds that will be recognized as lost revenue for FY 23. These funds will be used to support the expansion of the Guided Pathways Advisors program and offset personnel and fringe expenses reflected in the budget.

System Office and Shared Services

<u>\$ Millions</u>	FY2023 Proj vs. Budget				
	FY2022 Actual	FY2023 Budget	FY2023	\$ Change	% Change
Revenue	\$28.4	\$38.1	\$38.1	\$0.0	0.0%
Personnel Services and Fringe Benefits	57.1	38.1	38.2	0.1	0.3%
Other Expenditures	15.2	20.5	20.6	0.1	0.5%
Total Expenditures	72.3	58.6	58.8	0.2	0.3%
Transfers	43.8	20.5	20.6	0.1	0.5%
Net Results	<u>(\$0.1)</u>	<u>\$0.00</u>	<u>(\$0.1)</u>	<u>(\$0.1)</u>	<u>n.a.</u>

FY 23 Mid-Year Projection**Accounting Shared Services**

It serves the 12 Colleges, CT State and CSCU System Office in providing accounting guidance, audit and compliance, and financial statement preparation. This department oversees day-to-day accounting transactions, journal entries, reconciliations, financial reporting, audits, internal controls, the chart of accounts, and accounting policies and procedures for the System. Accounting Shared Services is working jointly with the CT State business office and other cross-functional teams to ensure the Banner chart structure and CORE-CT structure work seamlessly in the new CT State organization. The Finance module is currently live in the new CT State Banner environment and the department is working on harmonizing, organizing, and updating the financial procedures in preparation of the CT State merger.

Accounts Payable and Procurement Shared Services

It serves the 12 Colleges, CT State and System Office as well as all 17 institutions with shared contracts and guidance. These functions manage all procure to pay requirements. During FY23 several technology-based solutions were implemented. Currently, there are 8 Colleges plus System Office that have transitioned to online purchase requisitions. The remaining campuses will be transitioned over the next few months. A secure online solution was implemented to allow our vendors to submit required documentation. Another online solution has been put in place to start processing vendor invoices in a more streamlined manner. Overall, we now have one online repository for all our procure to pay documentation. Procurement has processed 6,850 purchase requisitions. Contracting received 150 requests since the start of FY2023. Accounts Payable has processed over 12,500 invoices. The adoption rate of the procurement card program is also on the raise at 50% from last year.

Accounts Receivable/Finance Support Shared Services

It continues to be in development and serves the 12 Colleges, CT State, and CSCU System Office. The Bursars from the college campuses currently report to the Accounts Receivable Shared Services department. Accounts Receivable Shared Services will handle all billing and payment plans, manage receivables and receipts, manage the drop for non-payment process, refunding, reconciliation, and other related duties. This department also manages the Accounts Receivable Finance Support and provides backend financial system support and access, term setup, support for receipts, system updates and testing, and customer service for the campuses. The Accounts Receivable department is currently building and testing the Accounts Receivable module within the CT State Banner environment, which is set to go live July 2023.

Grants Shared Services

It continues to be in development and will serve the 12 Colleges, CT State, and CSCU System Office. The organizational chart has been developed for post-award grant administration and is awaiting staff assignment through impact bargaining reassignments. The organization will support federal, state, private and workforce development grants. Cross-functional teams are working with

workforce development partners to discuss the operational and contractual model after July 1, 2023. There has been significant work with the grant pre-award side to develop new grant implementation forms and a grant development process. This process includes approvals by CT State Leadership and Grants Shared Services before grants post-July 1, 2023 are submitted to a funder. The sign-off process includes a grant budget review and approval. An inventory of all current grant awards across the 12 Colleges and the CSCU System Office has been completed. A grant repository is currently being populated with all current grant award documents, contract, reporting and fiscal reconciliations. The grant inventory and repository are being utilized to identify grants that are funded beyond July 1, 2023 and require CT State to notify those funders of assignment to the new CT State organization. It is expected those letters will go out to funders soon. Grant Shared Services is supporting all ARPA reconciliation and reporting to OPM, the legislature, and the federal government. There are currently nine OPM-awarded ARPA projects awarded totaling \$216,600,000 supporting the Connecticut State Universities, the Community Colleges, and Charter Oak. Consortium and system-wide grants are also being supported by grant shared services. Policies and procedures for post-award administration are being reviewed and updated to ensure grant accounting and reporting compliance.

Fixed Assets Shared Services

It serves the 12 Colleges, CT State, CSCU System Office. The newly hired Fixed Asset Specialist has been visiting campuses over the past four months to manage each college's inventory process and maintain the fixed asset system. As of January 2023, approximately 63% of campuses have had inventory taken for the most recent fiscal year. The goal of Fixed Assets Shared Services is to maintain a perpetual inventory system once all campuses have been inventoried and audited in this initial implementation year. In the future, this shared service will also assist with managing the Surplus Property process.

Payroll Shared Services

It provides the 12 colleges, CT State, System Office, and Charter Oak State College with bi-weekly payroll services. Payroll has implemented multiple in-house solutions to reduce the amount of manual data entry required for processing as well as reorganized our resources to provide a single point of contact for customer service inquiries. Since the start of FY2023, payroll has issued a total of 86,171 checks to our employees. Of these checks 15,085 were related to the SEBAC agreement, including 4,023 lump sum payments and 11,062 retroactive payments. Payroll Shared Services continues to align our resources with HR to ensure timely and accurate payments to employees as well as seamless onboarding and retirement processes.

Charter Oak State College

\$ Millions	FY2023 Proj vs. Budget				
	FY2022 Actual	FY2023 Budget	FY2023 Projection	\$ Change	% Change
Revenue					
State Appropriations	\$3.6	\$3.8	\$3.8	\$0.0	0.0%
Fringe Paid by State	4.4	4.6	4.6	-	0.0%
One Time Funding	0.5	1.2	1.2	-	0.0%
Tuition and Fees (FT & PT)	11.3	11.3	11.7	0.4	4.0%
All Other Revenue	0.5	0.4	0.5	0.1	15.6%
	<u>\$20.3</u>	<u>\$21.3</u>	<u>\$21.8</u>	<u>\$0.5</u>	<u>2.4%</u>
Expenses					
Personnel Cost	9.3	10.3	9.8	(\$0.5)	-4.7%
Fringe Benefits Cost	6.1	7.0	7.0	(\$0.1)	-0.7%
Institutional Financial Aid/Match and Waivers	1.4	1.5	1.5	(\$0.0)	-2.2%
All Other Expenses	2.8	3.4	3.5	\$0.1	4.4%
	<u>\$19.6</u>	<u>\$22.2</u>	<u>\$21.8</u>	<u>(\$0.4)</u>	<u>-1.9%</u>
Net Loss Before Adjustments	0.66	(0.84)	0.08	0.92	-109.3%
Adjustments					
Transfers	(0.4)	(0.4)	(0.4)	-	0.0%
Additional Funds - ARPA	0.1	0.1	0.1	-	0.0%
Net Results	<u>\$0.4</u>	<u>(\$1.2)</u>	<u>(\$0.3)</u>	<u>\$0.9</u>	<u>-76.7%</u>

FY2022 Actual

The net spending plan results for fiscal year 2022 were in line with previously provided estimates with the College recording a \$374,780 net gain for the year. When considering the additional impact of material accruals such as contract, payroll, and vacation accruals, the College increased its unrestricted net position by \$791,466 as reported in the publicly audited financial statements. Although the net financial performance of the College was in line with expectations, there were some notable differentials of gross revenue and expenditures as compared to the plan.

Tuition revenue was down approximately 1% due to lower than anticipated enrollment in the summer and some learners still facing financial hardships stemming from the pandemic which impacted collectability. Revenue from other student fees was lower than expected due to select underperforming activities or programs. Examples include credit registry services and testing lab fees.

Services that do not result in a material loss for the College and provide a specific benefit to students will be continued (such as the credit registry) whereas commodity type services that are conveniently available elsewhere and represent a more significant loss to the College (such as the local testing lab) will be retired.

On the expenditure side, personnel expenditures were greater than expected due to the agreement and finalization of raises and retro payments recorded in connection with the most recent SEBAC agreement. Other operating expenditures tracked lower than expected as a result of projects being deferred or delayed to the subsequent fiscal year.

While financial results for the College were healthy, they were propped up by significant amounts of ARPA funding received through State appropriations. As a result of the College offering exclusively online classes, HEERF funds received from the Federal Government were passed through directly to matriculated students with none of the funding being retained for institutional support.

FY2023 Mid-year Projection

Previously predicting a \$1.2 million dollar net loss, the College has favorable revisions to its projection and is expecting a small net loss of approximately \$300k for the year. The loss represents a strategic use of reserves to implement new programs, revise core curriculum to improve retention rates and fund certain brand and marketing initiatives based on market demand.

The closure of the funding deficiency throughout the period is driven by revised Spring enrollment predictions which are expected to uptick 4% or greater. Federal interest rate increases will continue to have a favorable impact to returns within the short term investment pool and help supplement revenues during the year.

Downward revisions to operating expenditures compound with the increased revenues above and are primarily a result of the College having unexpected vacancies during the year. The College is continuing to focus on and invest in strategic investments that provide positive returns for either the College individually or the CSCU system. As the higher education market becomes increasingly competitive, certain strategies will be successful while others will fail. In addition to self-funded or CSCU funded initiatives, the College has renewed its efforts to identify grant funded opportunities that are expected to yield returns beginning in fiscal year 2024. Revised tuition rate schedules will additionally be presented which align with the College's future enrollment strategies.

ATTACHMENTS:

Attachment A - CSU FY23 Projection vs. Budget and FY22 Actual

Attachment B – CSU FY23 Projection vs. Budget and FY22 Actual

Attachment C – CCC FY23 Projection vs. Budget and FY22 Actual

Attachment D – Institutional Enrollment HC and FTE

2/8/23 Finance & Infrastructure Committee

CONNECTICUT STATE COLLEGES & UNIVERSITIES

Expenditure Plan General & Operating Funds

FY23 Projection vs. Budget, FY22 Actual

ATTACHMENT A

Account Name	FY22 Actual Dollars (\$)	FY23 Budget Dollars (\$)	FY23 Projection Dollars (\$)	FY23 Proj vs. Budget Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (FT and PT Gross)	259,792,145	276,638,887	264,334,824	(12,304,063)	-4.40%
Student Fees	219,585,170	225,355,763	217,900,330	(7,455,433)	-3.30%
** State Appropriations	319,154,303	350,933,490	350,933,490	-	0.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	10,946,324	11,646,005	11,646,005	-	0.00%
** Fringe Benefits Paid By State	309,202,367	336,033,321	331,456,762	(4,576,559)	-1.40%
Additional OF Fringe Paid by State	60,990,877	64,503,926	64,503,926	0	0.00%
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	21,600,002	24,000,000	24,000,000	0	0.00%
* Provide Support for Salary Cost of the 27th Payroll	-	10,000,000	10,000,000	0	0.00%
* Provide Operations Support Through Short-Term Recovery Funds	-	118,000,000	118,000,000	(0)	0.00%
Accident Insurance	529,308	631,184	622,081	(9,103)	-1.40%
Housing	55,971,389	60,060,288	60,572,967	512,679	0.90%
Food	25,463,157	28,487,822	28,438,218	(49,604)	-0.20%
All Other Revenue	15,531,591	15,050,603	15,457,542	406,939	2.70%
Less: Contra Revenue	3,209,199	(9,140,467)	(15,749,496)	(6,609,029)	72.30%
Total Revenue	1,301,975,832	1,512,200,822	1,482,116,649	(30,084,173)	-2.00%
Expenditures:					
Personnel Services:					
Full-Time	433,096,492	517,330,450	490,275,034	(27,055,416)	-5.20%
Part-Time					
Lecturers (PTLs)	89,320,162	103,267,351	103,705,288	437,937	0.40%
Lecturer (NCLs)	7,096,417	7,499,709	7,869,694	369,985	4.90%
Permanent Part-time	3,452,002	2,486,704	1,700,933	(785,771)	-31.60%
Temporary Part-time	28,796,586	25,281,156	22,755,929	(2,525,227)	-10.00%
University Assistants	3,444,430	4,196,698	3,949,571	(247,127)	-5.90%
Graduate Assistants	2,191,505	2,543,673	2,489,950	(53,723)	-2.10%
Student Labor	8,808,334	11,633,541	11,563,682	(69,859)	-0.60%
Overtime	4,206,568	4,702,913	4,980,132	277,219	5.90%
All Other Personnel Services	24,552,376	17,001,686	15,815,029	(1,186,657)	-7.00%
Subtotal Personnel Services	604,964,872	695,943,881	665,105,241	(30,838,639)	-4.40%
Fringe Benefits	413,904,461	483,926,098	468,178,321	(15,747,777)	-3.30%
Total P.S. & Fringe Benefits	1,018,869,332	1,179,869,978	1,133,283,562	(46,586,416)	-3.90%
Other Expenses:					
Inst. Financial Aid/Match	61,984,892	65,177,704	65,360,286	182,582	0.30%
Waivers	14,329,105	13,749,845	13,636,735	(113,110)	-0.80%
Utilities	28,928,992	31,077,129	33,907,907	2,830,778	9.10%
All Other Expenses	149,811,049	178,315,299	185,320,089	7,004,790	3.90%
Total Other Expenses	255,054,037	288,319,977	298,225,017	9,905,040	3.40%
Total Expenditures	1,273,923,370	1,468,189,955	1,431,508,579	(36,681,376)	-2.50%
Addition to (Use of) Funds Before Transfers	28,052,462	44,010,867	50,608,069	6,597,202	15.00%
CSU Transfers	28,052,462	44,010,867	50,608,069		
Debt Service	(26,324,262)	(30,860,659)	(31,360,595)	(499,936)	1.60%
Auxiliary Renewal and Replacement	(1,564,408)	(983,176)	(1,716,703)	(733,527)	74.60%
HEERF Institutional	47,737,660	-	-	-	NA
Reserves for FY23 Salary Cost	(3,926,358)	7,899,256	-	(7,899,256)	-100.00%
Contingency for potential Enrollment shortfall	-	(6,026,436)	-	6,026,436	-100.00%
CSCU Tranfer To/From SO and Other Misc.	(339,574)	-	(171,835)	(171,835)	NA
CSCU Miscellenours Transfers	(16,355,871)	(8,816,980)	(18,019,086)	(9,202,106)	104.40%
Total CSU Transfers	(772,813)	(38,787,995)	(51,268,219)	(12,480,224)	32.20%
CCC Transfers					
CCC Transfer in	58,609,125	20,459,797	24,735,982	4,276,185	20.90%
CCC Transfer out	(58,612,408)	(20,459,797)	(20,485,350)	(25,553)	0.10%
HEERF Institutional	34,846,846	-	11,929,185	11,929,185	NA
Set-aside FY22 Lump Sum and Retro Pay processed in FY23	(18,805,051)	-	-	-	NA
Total CCC Transfers	16,038,512	-	16,179,817	16,179,817	NA
Charter Oak Transfers	(397,000)	(412,000)	(412,000)	-	0.00%
Additional State Appropriations per 5/17 Committee ARP Allocations (1)					
* ARPA Funding	10,000,000	5,000,000	5,000,000	-	0.00%
Net Change	52,921,161	9,810,872	20,107,668	10,296,796	105.00%

Note:

* One Time Funding

** Includes RSA Adjustment

State Universities

ATTACHMENT A

Expenditure Plan General & Operating Funds

FY23 Projection vs. Budget, FY22 Actual

Account Name	FY22 Actual Dollars (\$)	FY23 Budget Dollars (\$)	FY23 Projection Dollars (\$)	FY23 Proj vs. Budget Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (FT and PT Gross)	155,537,618	159,038,230	156,881,288	(2,156,942)	-1.40%
Student Fees	164,552,830	170,806,148	167,854,327	(2,951,821)	-1.70%
** State Appropriations	161,882,818	174,367,292	174,367,292	-	0.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	1,655,856	2,036,144	2,036,144	-	0.00%
** Fringe Benefits Paid By State	156,434,398	167,742,510	168,374,053	631,543	0.40%
Additional OF Fringe Paid by State	22,568,667	25,150,479	25,150,479	0	0.00%
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	13,358,002	14,500,000	14,500,000	0	0.00%
* Provide Support for Salary Cost of the 27th Payroll	-	5,026,555	5,026,555	0	0.00%
* Provide Operations Support Through Short-Term Recovery Funds	-	66,644,229	66,644,229	(0)	0.00%
Accident Insurance	529,308	631,184	622,081	(9,103)	-1.40%
Housing	55,971,389	60,060,288	60,572,967	512,679	0.90%
Food Service	25,463,157	28,487,822	28,438,218	(49,604)	-0.20%
All Other Revenue	11,673,032	11,025,849	12,041,279	1,015,430	9.20%
Less: Contra Revenue	(6,161,122)	(7,197,767)	(7,444,899)	(247,132)	3.40%
Total Revenue	763,465,953	878,318,963	875,064,013	(3,254,950)	-0.40%
Expenditures:					
Personnel Services:					
Full-Time	269,214,074	305,732,672	286,000,384	(19,732,288)	-6.50%
Part-Time					
Lecturers (PTLs)	37,165,703	41,713,328	41,766,177	52,849	0.10%
Lecturers (NCLs)	3,324,955	3,056,606	3,239,196	182,590	6.00%
Perm/Intermit PT	1,945,417	1,169,643	1,093,264	(76,379)	-6.50%
University Assistants	3,431,061	4,150,581	3,893,918	(256,663)	-6.20%
Graduate Assistants	2,191,505	2,543,673	2,489,950	(53,723)	-2.10%
Student Labor	7,869,784	9,651,057	9,346,512	(304,545)	-3.20%
Other Part Time	2,210,312	2,152,016	2,627,500	475,484	22.10%
Overtime	3,231,794	3,605,900	3,832,827	226,927	6.30%
All Other Personnel Services (Vac, Sick, Accr Abs)	15,385,612	9,953,091	10,211,479	258,388	2.60%
Subtotal Personnel Services	345,970,216	383,728,567	364,501,208	(19,227,359)	-5.00%
Fringe Benefits	233,852,693	266,303,169	251,691,068	(14,612,101)	-5.50%
Total P.S. & Fringe Benefits	579,822,909	650,031,736	616,192,276	(33,839,460)	-5.20%
Other Expenses:					
Inst. Financial Aid/Match	45,787,440	47,039,562	48,102,637	1,063,075	2.30%
Waivers	11,404,973	10,483,702	10,241,793	(241,909)	-2.30%
Utilities	19,875,750	20,589,270	22,695,276	2,106,006	10.20%
All Other Expenses	97,778,333	107,423,978	114,451,994	7,028,016	6.50%
Total Other Expenses	174,846,496	185,536,512	195,491,700	9,955,189	5.40%
Total Expenditures	754,669,405	835,568,247	811,683,976	(23,884,271)	-2.90%
Addition to (Use of) Funds Before Transfers	8,796,548	42,750,716	63,380,037	20,629,321	48.30%
Transfers, Additional Funds and Commitments					
Debt Service	(26,324,262)	(30,860,659)	(31,360,595)	(499,936)	1.60%
Auxiliary Renewal and Replacement	(1,564,408)	(983,176)	(1,716,703)	(733,527)	74.60%
CSCU Tranfer To/From SO and Other Misc.	(339,574)	-	(171,835)	(171,835)	NA
Reserves for FY23 Salary Cost	(3,926,358)	7,899,256	-	(7,899,256)	-100.00%
Contingency for potential Enrollment shortfall	-	(6,026,436)	-	6,026,436	-100.00%
Transfer to liability for GEAR UP Grant (SCSU)	(4,954,859)	-	-	-	NA
Campus Telecom Proj/Upgrades & Expansion for Academic Programs	(8,000,000)	-	-	-	NA
Reserved for IT Equip (CISCO Financing Funds set aside)	(700,000)	-	(10,200,000)	(10,200,000)	NA
Transfer to Reserves Housing and Telecom (CCSU)	(2,701,012)	(8,816,980)	(7,819,086)	997,894	-11.30%
HEERF Institutional	47,737,660	-	-	-	NA
* ARPA Funding	5,026,555	2,513,277	2,513,277	-	0.00%
Total Transfers, Additional Funds and Commitments	4,253,742	(36,274,718)	(48,754,942)	(12,480,224)	34.40%
Net Change	13,050,290	6,475,998	14,625,095	8,149,097	125.80%

Note:

* One Time Funding

** Includes RSA Adjustment

Connecticut State Community College
Expenditure Plan General & Operating Funds
FY23 Projection vs. Budget, FY22 Actual

ATTACHMENT A

Account Name	FY22 Actual Dollars (\$)	FY23 Budget Dollars (\$)	FY23 Projection Dollars (\$)	FY23 Proj vs. Budget Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (FT and PT Gross)	93,429,052	106,771,657	96,178,536	(10,593,121)	-9.90%
Student Fees	54,569,922	54,109,615	49,606,003	(4,503,612)	-8.30%
** State Appropriations	153,376,054	172,456,308	172,456,308	-	0.00%
Additional State Approp (Dev Edu, Outcomes Based Funding)	9,150,468	9,469,861	9,469,861	-	0.00%
** Fringe Benefits Paid By State	148,961,762	164,302,184	159,079,939	(5,222,245)	-3.20%
Additional OF Fringe Paid by State	37,532,956	38,365,000	38,365,000	-	0.00%
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	7,725,000	9,000,000	9,000,000	-	0.00%
* Provide Support for Salary Cost of the 27th Payroll	-	4,866,346	4,866,346	-	0.00%
* Provide Operations Support Through Short-Term Recovery Funds	-	50,736,268	50,736,268	-	0.00%
All Other Revenue	3,331,859	3,616,754	2,944,763	(671,991)	-18.60%
Less: Contra Revenue	9,370,321	(1,942,700)	(8,304,597)	(6,361,897)	327.50%
Total Revenue	517,447,394	611,751,293	584,398,427	(27,352,866)	-4.50%
Expenditures:					
Personnel Services:					
Full-Time	157,044,924	203,816,345	196,875,369	(6,940,976)	-3.40%
Part-Time					
Lecturers (PTL and ECL, 601302 and 601301)	49,590,041	59,104,023	59,536,778	432,755	0.70%
Contractual (NCL, 601300)	3,771,462	4,443,103	4,630,498	187,395	4.20%
Permanent Part-time (601100)	1,182,647	958,742	263,685	(695,057)	-72.50%
Temporary Part-time (601200, 02, 03, 04, 601303)	26,586,275	23,129,140	20,128,429	(3,000,711)	-13.00%
Student Labor (601400, 01, 02, 601406)	924,673	1,895,135	2,172,170	277,035	14.60%
Overtime (601501, 601502)	974,774	1,097,013	1,147,305	50,292	4.60%
All Other Personnel Services	9,165,136	7,046,967	5,603,550	(1,443,417)	-20.50%
Subtotal Personnel Services	249,239,931	301,490,468	290,357,783	(11,132,685)	-3.70%
Fringe Benefits	173,588,697	210,273,093	209,173,822	(1,099,271)	-0.50%
Total P.S. & Fringe Benefits	422,828,627	511,763,561	499,531,605	(12,231,956)	-2.40%
Other Expenses:					
Inst. Financial Aid/Match (1)	14,947,924	16,825,578	15,967,649	(857,929)	-5.10%
Waivers	2,744,931	3,066,002	3,204,942	138,940	4.50%
Utilities	8,991,480	10,411,659	11,126,031	714,372	6.90%
All Other Expenses	49,343,196	67,580,021	67,418,536	(161,485)	-0.20%
Total Other Expenses	76,027,532	97,883,260	97,717,158	(166,102)	-0.20%
Total Expenditures	498,856,159	609,646,821	597,248,762	(12,398,059)	-2.00%
Addition to (Use of) Funds Before Transfers	18,591,235	2,104,472	(12,850,336)	(14,954,808)	-710.60%
Transfers, Additional Funds and Commitments					
CCC Transfer in	58,609,125	20,459,797	24,735,982	4,276,185	20.90%
CCC Transfer out	(58,612,408)	(20,459,797)	(20,485,350)	(25,553)	0.10%
HEERF Institutional	34,846,846	-	11,929,185	11,929,185	NA
* ARPA Funding	4,866,345	2,433,172	2,433,172	-	0.00%
Set-aside FY22 Lump Sum and Retro Pay processed in FY23	(18,805,051)	-	-	-	NA
Total Transfers, Additional Funds and Commitments	20,904,857	2,433,172	18,612,989	16,179,817	665.00%
Net Change	39,496,092	4,537,644	5,762,653	1,225,009	27.00%

Note:

- * One Time Funding
- ** Includes RSA Adjustment

Charter Oak State College
Expenditure Plan General & Operating Funds
FY23 Projection vs. Budget, FY22 Actual

ATTACHMENT A

Account Name	FY22 Actual	FY23 Budget	FY23 Projection	FY23 Proj vs. Budget	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	10,825,475	10,829,000	11,275,000	446,000	4.10%
Student Fees	462,418	440,000	440,000	-	0.00%
** State Appropriations	3,459,107	3,656,390	3,656,390	-	0.00%
Additional State Approp (Graduation Fee Waiver)	140,000	140,000	140,000	-	0.00%
** Fringe Benefits Paid By State	3,473,552	3,639,339	3,639,339	-	0.00%
Additional OF Fringe Paid by State	889,254	988,447	988,447	-	0.00%
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	517,000	500,000	500,000	-	0.00%
* Provide Support for Salary Cost of the 27th Payroll	-	107,099	107,099	-	0.00%
* Provide Operations Support Through Short-Term Recovery Funds	-	619,503	619,503	-	0.00%
All Other Revenue	526,700	408,000	471,500	63,500	15.60%
Less: Contra Revenue	-	-	-	-	NA
Total Revenue	20,293,506	21,327,778	21,837,278	509,500	2.40%
Expenditures:					
Personnel Services:					
Full-Time	6,402,798	7,329,561	6,945,781	(383,780)	-5.20%
Part-Time					
Lecturers	2,564,418	2,450,000	2,402,333	(47,667)	-1.90%
Permanent Part-time	323,938	358,319	343,984	(14,335)	-4.00%
University Assistants	13,369	46,117	55,653	9,536	20.70%
Student Labor	13,878	87,349	45,000	(42,349)	-48.50%
Temporary Part Time	-	-	-	-	NA
Overtime	-	-	-	-	NA
All Other Personnel Services	-	-	-	-	NA
Subtotal Personnel Services	9,318,401	10,271,346	9,792,751	(478,595)	-4.70%
Fringe Benefits	6,130,416	7,000,548	6,950,000	(50,548)	-0.70%
Total P.S. & Fringe Benefits	15,448,817	17,271,894	16,742,751	(529,143)	-3.10%
Other Expenses:					
Inst. Financial Aid/Match	1,249,528	1,312,564	1,290,000	(22,564)	-1.70%
Waivers	179,201	200,141	190,000	(10,141)	-5.10%
Utilities	61,761	76,200	86,600	10,400	13.60%
All Other Expenses	2,689,520	3,311,300	3,449,559	138,259	4.20%
Total Other Expenses	4,180,010	4,900,205	5,016,159	115,954	2.40%
Total Expenditures	19,628,827	22,172,099	21,758,910	(413,189)	-1.90%
Addition to (Use of) Funds Before Transfers	664,679	(844,321)	78,368	922,689	-109.30%
Transfers In/Out					
SO and Shared Services Cost	(397,000)	(412,000)	(412,000)	-	0.00%
* ARPA Funding	107,100	53,551	53,551	-	0.00%
Total Transfers	(289,900)	(358,449)	(358,449)	-	0.00%
Net Change	374,779	(1,202,770)	(280,081)	922,689	-76.70%

Note:

* One Time Funding

** Includes RSA Adjustment

Connecticut State Colleges & Universities - System Office

ATTACHMENT A

Expenditure Plan General & Operating Funds

FY23 Projection vs. Budget, FY22 Actual

Account Name	FY22 Actual	FY23 Budget	FY23 Projection	FY23 Proj vs. Budget	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)	Percent %
Revenue:					
Tuition (Gross)	-	-	-	-	NA
Fees	-	-	-	-	NA
** State Appropriations	436,324	453,500	453,500	-	0.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	-	-	-	-	NA
** Fringe Benefits Paid By State	332,655	349,288	363,431	14,143	4.00%
Additional OF Fringe Paid by State	-	-	-	-	NA
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	-	-	-	-	NA
* Provide Support for Salary Cost of the 27th Payroll	-	-	-	-	NA
* Provide Operations Support Through Short-Term Recovery Funds	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	-	-	-	-	NA
Less: Contra Revenue	-	-	-	-	NA
Total Revenue	768,979	802,788	816,931	14,143	1.80%
Expenditures:					
Personnel Services:					
Full-Time	434,696	451,872	453,500	1,628	0.40%
Permanent Part-time	-	-	-	-	NA
Student Labor	-	-	-	-	NA
Other Part Time	-	-	-	-	NA
Overtime	-	-	-	-	NA
All Other Personnel Services	1,628	1,628	-	(1,628)	-100.00%
Subtotal Personnel Services	436,324	453,500	453,500	-	0.00%
Fringe Benefits	332,655	349,288	363,431	14,143	4.00%
Total P.S. & Fringe Benefits	768,979	802,788	816,931	14,143	1.80%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	-	-	-	-	NA
All Other Expenses	-	-	-	-	NA
Total Other Expenses	-	-	-	-	NA
Total Expenditures	768,979	802,788	816,931	14,143	1.80%
Addition to (Use of) Funds Before Transfers	-	-	-	-	NA
Net Change	-	-	-	-	NA

Note:

* One Time Funding

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY23 Projection vs. Budget, FY22 Actual

ATTACHMENT B

	FY22 Actual	FY23 Budget	FY23 Projection	FY23 Projection vs. Budget Inc (Dec)	
	Dollars (\$)			Dollars (\$)	Percent %
Revenue:					
Tuition FT and PT (Gross)	155,537,618	159,038,230	156,881,288	(2,156,942)	-1.40%
Student Fees	164,552,830	170,806,148	167,854,327	(2,951,821)	-1.70%
State Appropriations	154,487,093	154,172,093	154,172,093	-	0.00%
Additl State Appropriation (Dev Education and IMRP)	1,655,856	2,036,144	2,036,144	-	0.00%
Fringe Benefits Paid By State	156,434,398	167,742,510	168,374,053	631,543	0.40%
Additional OF Fringe Paid by State	22,568,667	25,150,479	25,150,479	0	0.00%
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	13,358,002	14,500,000	14,500,000	0	0.00%
* Provide Support for Salary Cost of the 27th Payroll	-	5,026,555	5,026,555	0	0.00%
RSA Adjustment	7,395,725	20,195,199	20,195,199	-	0.00%
* Provide Operations Support Through Short-Term Recovery Funds	-	66,644,229	66,644,229	(0)	0.00%
Accident Insurance	529,308	631,184	622,081	(9,103)	-1.40%
Housing	55,971,389	60,060,288	60,572,967	512,679	0.90%
Food Service	25,463,157	28,487,822	28,438,218	(49,604)	-0.20%
All Other Revenue	11,673,032	11,025,849	12,041,279	1,015,430	9.20%
Less: Contra Revenue	(6,161,122)	(7,197,767)	(7,444,899)	(247,132)	3.40%
Total Revenue	763,465,953	878,318,964	875,064,013	(3,254,950)	-0.40%
Expenditures:					
Personnel Services:					
Total Full Time	269,214,074	305,732,672	286,000,384	(19,732,288)	-6.50%
Part Time:					
Lecturers (PTLs)	37,165,703	41,713,328	41,766,177	52,849	0.10%
Lecturers (NCLs)	3,324,955	3,056,606	3,239,196	182,590	6.00%
Perm/Intermit PT	1,945,417	1,169,643	1,093,264	(76,379)	-6.50%
University Assistants	3,431,061	4,150,581	3,893,918	(256,663)	-6.20%
Graduate Assistants	2,191,505	2,543,673	2,489,950	(53,723)	-2.10%
Student Labor	7,869,784	9,651,057	9,346,512	(304,545)	-3.20%
Other Part Time	2,210,312	2,152,016	2,627,500	475,484	22.10%
Total Part Time	58,138,736	64,436,904	64,456,518	19,614	0.00%
Overtime	3,231,794	3,605,900	3,832,827	226,927	6.30%
All Other Personnel Services	15,385,612	9,953,091	10,211,479	258,388	2.60%
Subtotal Personnel Services	345,970,216	383,728,567	364,501,208	(19,227,359)	-5.00%
Fringe Benefits	233,088,332	265,508,260	250,960,089	(14,548,171)	-5.50%
Worker's Comp. Recovery	764,361	794,909	730,979	(63,930)	-8.00%
Total P.S. & Fringe Benefits	579,822,909	650,031,736	616,192,275	(33,839,460)	-5.20%
Other Expenses:					
Inst. Financial Aid/Match	45,787,440	47,039,562	48,102,637	1,063,075	2.30%
Waivers	11,404,973	10,483,702	10,241,793	(241,909)	-2.30%
Utilities	19,875,750	20,589,270	22,695,276	2,106,006	10.20%
All Other Expenses	97,778,333	107,423,980	114,451,994	7,028,015	6.50%
Total Other Expenses	174,846,496	185,536,513	195,491,700	9,955,187	5.40%
Total Expenditures	754,669,405	835,568,249	811,683,976	(23,884,273)	-2.90%
Addition to (Use of) Funds Before Transfers	8,796,548	42,750,715	63,380,038	20,629,323	48.30%
Designated Transfers					
Debt Service (University Fee)	(18,206,987)	(18,665,772)	(18,411,235)	254,537	-1.40%
Debt Service (Residence Halls)	(5,572,294)	(8,345,166)	(9,232,027)	(886,861)	10.60%
Debt Service (Parking Garages)	(2,544,981)	(3,849,721)	(3,717,333)	132,388	-3.40%
Auxiliary Renewal and Replacement	(1,564,408)	(983,176)	(1,716,703)	(733,527)	74.60%
Total Designated Transfers	(27,888,670)	(31,843,835)	(33,077,298)	(1,233,463)	3.90%
Other Requests, Transfers and Additional Commitments					
Transfer To/From SO - GF OF swap	42,069	-	(171,835)	(171,835)	NA
Other Transfers - Misc.	(381,643)	-	-	-	-
Reserves for FY23 Salary Cost	(3,926,358)	7,899,256	-	(7,899,256)	-100.00%
Transfer to liability for GEAR UP Grant (SCSU)	(4,954,859)	-	-	-	NA
Contingency for potential Enrollment shortfall	-	(6,026,436)	-	6,026,436	-100.00%
HEERF Institutional	47,737,660	-	-	-	NA
* ARPA Funding	5,026,556	2,513,277	2,513,277	-	0.00%
Campus Telecom Projects/Upgrades & Expansion for Academic Programs	(8,000,000)	-	-	-	NA
Reserved for IT Equip (CISCO Financing Funds set aside)	(700,000)	-	(10,200,000)	(10,200,000)	NA
Transfer to Reserves Housing and Telecom (CCSU)	(2,701,012)	(8,816,980)	(7,819,086)	997,894	-11.30%
Total Transfers and Commitments	32,142,413	(4,430,883)	(15,677,644)	(11,246,761)	253.80%
Net Change	13,050,291	6,475,997	14,625,096	8,149,099	125.80%

Note:

* One Time Funding

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY23 Projection

ATTACHMENT B

	CSU Total	Central	Eastern	Southern	Western	System Office
	Dollars (\$)					
Revenue:						
Tuition FT and PT (Gross)	156,881,288	55,492,309	22,444,874	52,960,482	25,983,623	-
Student Fees	167,854,327	57,292,544	24,770,029	59,051,611	26,740,143	-
State Appropriations	154,172,093	46,853,497	28,669,731	44,256,495	28,637,339	5,755,031
Addtl State Appropriation (Dev Education, Outcomes anc	2,036,144	745,286	430,286	430,286	430,286	-
Fringe Benefits Paid By State	168,374,053	52,601,733	31,331,918	49,563,982	31,294,029	3,582,391
Additional OF Fringe Paid by State	25,150,479	6,977,067	4,574,612	9,376,182	4,222,618	-
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	14,500,000	5,043,801	2,397,526	4,665,861	2,392,812	-
* Provide Support for Salary Cost of the 27th Payroll	5,026,555	1,748,479	831,124	1,617,462	829,490	-
RSA Adjustment	20,195,199	6,921,504	3,290,075	6,402,864	3,283,606	297,150
* Provide Operations Support Through Short-Term Recover	66,644,229	23,182,086	11,019,398	21,445,013	10,997,732	-
Accident Insurance	622,081	-	163,610	290,000	168,471	-
Housing	60,572,967	16,381,724	19,576,249	16,046,443	8,568,551	-
Food Service	28,438,218	9,334,058	6,336,600	8,195,452	4,572,108	-
All Other Revenue	12,041,279	4,485,272	2,053,476	2,713,271	2,789,260	-
Less: Contra Revenue	(7,444,899)	(2,908,126)	(753,712)	(3,038,433)	(744,628)	-
Total Revenue	875,064,013	284,151,234	157,135,796	273,976,971	150,165,440	9,634,572
Expenditures:						
Personnel Services:						
Total Full Time	286,000,384	83,784,598	49,453,825	95,370,466	51,759,417	5,632,078
Part Time:						
Lecturers (PTLs)	41,766,177	11,592,152	5,557,172	16,203,920	8,412,933	-
Lecturers (NCLs)	3,239,196	1,135,000	337,688	1,375,793	390,715	-
Perm/Intermit PT	1,093,264	175,000	241,757	587,721	88,786	-
University Assistants	3,893,918	1,040,000	830,610	1,172,434	850,874	-
Graduate Assistants	2,489,950	615,000	239,077	1,333,441	302,432	-
Student Labor	9,346,512	3,032,000	2,167,500	2,090,721	2,056,291	-
Other Part Time	2,627,500	640,000	939,165	416,576	535,489	96,270
Total Part Time	64,456,518	18,229,152	10,312,969	23,180,606	12,637,520	96,270
Overtime	3,832,827	800,600	1,062,927	1,135,576	833,724	-
All Other Personnel Services	10,211,479	3,283,000	1,988,801	3,081,000	1,700,000	158,678
Subtotal Personnel Services	364,501,208	106,097,350	62,818,522	122,767,648	66,930,661	5,887,027
Fringe Benefits	250,960,089	74,171,951	44,824,338	83,322,001	45,034,932	3,606,867
Worker's Comp. Recovery	730,979	247,422	179,057	262,000	42,000	500
Total P.S. & Fringe Benefits	616,192,275	180,516,723	107,821,917	206,351,649	112,007,593	9,494,393
Other Expenses:						
Inst. Financial Aid/Match	48,102,637	15,729,057	14,289,908	12,635,395	5,448,277	-
Waivers	10,241,793	2,488,527	1,371,730	5,250,000	1,131,536	-
Utilities	22,695,276	7,200,000	4,615,795	6,521,671	4,357,810	-
All Other Expenses	114,451,994	40,872,091	18,885,537	28,752,285	21,161,144	4,780,937
Total Other Expenses	195,491,700	66,289,675	39,162,970	53,159,351	32,098,767	4,780,937
Total Expenditures	811,683,976	246,806,398	146,984,887	259,511,000	144,106,360	14,275,330
Addition to (Use of) Funds Before Transfers	63,380,038	37,344,836	10,150,909	14,465,971	6,059,080	(4,640,758)
Designated Transfers						
Debt Service	(31,360,595)	(13,013,503)	(6,176,606)	(6,800,000)	(5,370,486)	-
Auxiliary Renewal and Replacement	(1,716,703)	(466,703)	(1,250,000)	-	-	-
Total Designated Transfers	(33,077,298)	(13,480,206)	(7,426,606)	(6,800,000)	(5,370,486)	-
Other Requests, Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	-	(1,195,234)	(1,195,234)	(1,195,234)	(1,195,234)	4,780,936
Other Transfer - Housing Reserve	(819,086)	(819,086)	-	-	-	-
Other Transfer - Telecome Reserves	(7,000,000)	(7,000,000)	-	-	-	-
Reserved for IT Equip (CISCO Financing Funds set aside)	(10,200,000)	(8,700,000)	(1,500,000)	-	-	-
* ARPA Funding	2,513,277	750,000	506,638	750,000	506,639	-
Misc. Transfers to Universities	(171,835)	-	-	-	-	(171,835)
Total Transfers and Commitments	(15,677,644)	(16,964,320)	(2,188,596)	(445,234)	(688,595)	4,609,101
Net Change	14,625,096	6,900,310	535,707	7,220,737	(1)	(31,657)

Note:

* One Time Funding

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY23 Budget

ATTACHMENT B

	CSU Total	Central	Eastern	Southern	Western	System Office
	Dollars (\$)					
Revenue:						
Tuition FT and PT (Gross)	159,038,230	55,903,393	22,711,293	52,960,482	27,463,062	-
Student Fees	170,806,148	57,878,870	25,310,823	59,353,799	28,262,656	-
State Appropriations	154,172,093	46,853,497	28,669,731	44,256,495	28,637,339	5,755,031
Addtl State Appropriation (Dev Education, Outcomes anc	2,036,144	745,286	430,286	430,286	430,286	-
Fringe Benefits Paid By State	167,742,510	51,865,577	31,494,395	48,956,169	31,458,107	3,968,262
Additional OF Fringe Paid by State	25,150,479	7,315,935	4,135,501	9,503,317	4,195,727	-
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	14,500,000	5,043,801	2,397,526	4,665,861	2,392,812	-
* Provide Support for Salary Cost of the 27th Payroll	5,026,555	1,748,479	831,124	1,617,462	829,490	-
RSA Adjustment	20,195,199	6,921,504	3,290,075	6,402,864	3,283,606	297,150
* Provide Operations Support Through Short-Term Recover	66,644,229	23,182,086	11,019,398	21,445,013	10,997,732	-
Accident Insurance	631,184	-	172,713	290,000	168,471	-
Housing	60,060,288	16,339,590	19,012,186	14,701,614	10,006,898	-
Food Service	28,487,822	9,663,520	6,446,605	7,332,255	5,045,442	-
All Other Revenue	11,025,849	4,485,272	1,038,046	2,713,271	2,789,260	-
Less: Contra Revenue	(7,197,767)	(2,908,126)	(719,540)	(2,600,000)	(970,101)	-
Total Revenue	878,318,964	285,038,684	156,240,162	272,028,887	154,990,788	10,020,443
Expenditures:						
Personnel Services:						
Total Full Time	305,732,672	92,266,201	50,967,122	104,199,662	52,483,164	5,816,523
Part Time:						
Lecturers (PTLs)	41,713,328	11,483,826	5,462,649	16,203,920	8,562,933	-
Lecturers (NCLs)	3,056,606	1,135,000	305,098	1,375,793	240,715	-
Perm/Intermit PT	1,169,643	175,000	318,136	587,721	88,786	-
University Assistants	4,150,581	1,040,000	1,087,273	1,172,434	850,874	-
Graduate Assistants	2,543,673	615,000	292,800	1,333,441	302,432	-
Student Labor	9,651,057	3,032,000	2,472,045	2,090,721	2,056,291	-
Other Part Time	2,152,016	640,000	465,737	416,576	535,489	94,214
Total Part Time	64,436,904	18,120,826	10,403,738	23,180,606	12,637,520	94,214
Overtime	3,605,900	800,600	836,000	1,135,576	833,724	-
All Other Personnel Services	9,953,091	3,283,000	1,667,647	3,081,000	1,780,000	141,444
Subtotal Personnel Services	383,728,567	114,470,627	63,874,507	131,596,844	67,734,408	6,052,181
Fringe Benefits	265,508,260	79,263,046	48,840,393	85,859,806	47,577,203	3,967,812
Worker's Comp. Recovery	794,909	312,907	177,552	262,000	42,000	450
Total P.S. & Fringe Benefits	650,031,736	194,046,580	112,892,452	217,718,650	115,353,611	10,020,443
Other Expenses:						
Inst. Financial Aid/Match	47,039,562	15,729,057	13,610,109	12,190,396	5,510,000	-
Waivers	10,483,702	2,488,527	1,514,615	5,250,000	1,230,560	-
Utilities	20,589,270	6,608,111	4,424,823	4,988,526	4,567,810	-
All Other Expenses	107,423,980	34,432,517	19,233,606	26,752,285	22,224,635	4,780,937
Total Other Expenses	185,536,513	59,258,212	38,783,153	49,181,207	33,533,005	4,780,937
Total Expenditures	835,568,249	253,304,792	151,675,605	266,899,857	148,886,616	14,801,380
Addition to (Use of) Funds Before Transfers	42,750,715	31,733,892	4,564,557	5,129,030	6,104,172	(4,780,937)
Designated Transfers						
Debt Service	(30,860,659)	(13,012,503)	(6,241,193)	(7,150,000)	(4,456,963)	-
Auxiliary Renewal and Replacement	(983,176)	(483,176)	(500,000)	-	-	-
Total Designated Transfers	(31,843,835)	(13,495,679)	(6,741,193)	(7,150,000)	(4,456,963)	-
Other Requests, Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	-	(1,195,234)	(1,195,234)	(1,195,234)	(1,195,234)	4,780,936
Reserves for FY23 Salary Cost	7,899,256	-	3,899,907	3,999,349	-	-
* ARPA Funding	2,513,278	750,000	506,639	750,000	506,639	-
Contingency for potential Enrollment shortfall	(6,026,436)	(2,500,000)	(1,034,676)	(1,533,145)	(958,615)	-
Miscellaneous Transfers	(8,816,980)	(8,816,980)	-	-	-	-
Total Transfers and Commitments	(4,430,882)	(11,762,214)	2,176,636	2,020,970	(1,647,210)	4,780,936
Net Change	6,475,998	6,475,999	0	0	(1)	(1)

Note:

* One Time Funding

CONNECTICUT STATE UNIVERSITIES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY22 Actual

ATTACHMENT B

	CSU Total	Central	Eastern	Southern	Western	System Office
	Dollars (\$)					
Revenue:						
Tuition FT and PT (Gross)	155,537,618	53,799,706	22,734,817	52,966,181	26,036,914	-
Student Fees	164,552,830	55,275,852	24,683,114	57,795,813	26,798,051	-
State Appropriations	154,487,093	47,370,491	28,886,410	44,141,937	29,157,244	4,931,011
Additl State Appropriation (Dev Education, Outcomes anc	1,655,856	413,964	413,964	413,964	413,964	-
Fringe Benefits Paid By State	156,434,398	48,709,936	29,545,784	45,362,597	29,826,582	2,989,499
Additional OF Fringe Paid by State	22,568,667	6,509,325	3,796,408	8,749,227	3,513,708	-
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	13,358,002	4,654,681	2,219,178	4,229,279	2,254,864	-
RSA Adjustment	7,395,725	2,577,087	1,228,659	2,341,562	1,248,417	-
Accident Insurance	529,308	-	172,221	289,097	67,990	-
Housing	55,971,389	14,020,241	19,126,186	14,030,595	8,794,367	-
Food Service	25,463,157	7,828,493	6,296,609	7,112,758	4,225,297	-
All Other Revenue	11,673,032	5,308,933	1,215,891	2,762,907	2,304,074	81,227
Less: Contra Revenue	(6,161,122)	(1,699,337)	(755,299)	(3,086,334)	(620,152)	-
Total Revenue	763,465,953	244,769,371	139,563,943	237,109,583	134,021,320	8,001,737
Expenditures:						
Personnel Services:						
Total Full Time	269,214,074	84,957,209	46,224,913	85,546,685	47,790,075	4,695,192
Part Time:						
Lecturers (PTLs)	37,165,703	11,007,323	5,770,888	13,159,442	7,228,050	-
Lecturers (NCLs)	3,324,955	1,084,778	347,994	1,310,517	581,666	-
Perm/Intermit PT	1,945,417	604,100	198,224	884,674	258,419	-
University Assistants	3,431,061	618,784	853,232	1,355,707	603,338	-
Graduate Assistants	2,191,505	524,952	210,880	1,168,670	287,003	-
Student Labor	7,869,784	1,851,752	1,619,550	2,731,105	1,665,146	2,231
Other Part Time	2,210,312	781,438	368,149	370,423	446,948	243,354
Total Part Time	58,138,736	16,473,127	9,368,917	20,980,538	11,070,570	245,584
Overtime	3,231,794	623,882	849,912	1,065,933	692,067	-
All Other Personnel Services	15,385,612	5,631,358	3,312,056	4,220,575	2,031,693	189,930
Subtotal Personnel Services	345,970,216	107,685,576	59,755,798	111,813,731	61,584,405	5,130,706
Fringe Benefits	233,088,332	71,905,590	42,000,093	74,427,402	41,504,699	3,250,548
Worker's Comp. Recovery	764,361	255,095	158,570	315,696	34,583	417
Total P.S. & Fringe Benefits	579,822,909	179,846,261	101,914,461	186,556,829	103,123,687	8,381,672
Other Expenses:						
Inst. Financial Aid/Match	45,787,440	14,208,741	13,712,748	11,933,319	5,932,632	-
Waivers	11,404,973	2,379,786	1,277,675	6,542,569	1,204,943	-
Utilities	19,875,750	7,052,787	3,973,599	4,975,400	3,873,964	-
All Other Expenses	97,778,333	32,773,621	18,345,826	23,669,400	19,283,476	3,706,010
Total Other Expenses	174,846,496	56,414,935	37,309,848	47,120,688	30,295,015	3,706,010
Total Expenditures	754,669,405	236,261,196	139,224,309	233,677,517	133,418,702	12,087,681
Addition to (Use of) Funds Before Transfers	8,796,548	8,508,175	339,634	3,432,066	602,618	(4,085,944)
Designated Transfers						
Debt Service	(26,324,262)	(10,379,866)	(5,389,830)	(6,236,943)	(4,317,623)	-
Auxiliary Renewal and Replacement	(1,564,408)	(391,425)	(1,172,983)	-	-	-
Total Designated Transfers	(27,888,670)	(10,771,291)	(6,562,813)	(6,236,943)	(4,317,623)	-
Other Requests, Transfers and Additional Commitments						
Transfer to SO - GF/OF swap	42,069	(1,044,101)	(1,044,101)	(1,044,101)	(1,044,101)	4,218,473
Reserves for FY23 Salary Cost	(3,926,358)	-	(3,926,358)	-	-	-
Transfer to liability for GEAR UP Grant	(4,954,859)	-	-	(4,954,859)	-	-
Housing Reserve	(701,012)	(701,012)	-	-	-	-
Telecom Reserves	(2,000,000)	(2,000,000)	-	-	-	-
HEERF Institutional	47,737,660	17,836,876	10,919,823	12,700,000	6,280,961	-
* ARPA Funding	5,026,556	1,500,000	1,013,278	1,500,000	1,013,278	-
Campus Telecom Projects/Upgrades & Expansion for	(8,000,000)	(8,000,000)	-	-	-	-
Reserved for IT Equip (CISCO Financing Funds set aside)	(700,000)	-	(700,000)	-	-	-
Miscellaneous Transfers	(381,643)	(381,643)	-	-	-	-
Total Transfers and Commitments	32,142,413	7,210,120	6,262,642	8,201,040	6,250,138	4,218,473
Net Change	13,050,291	4,947,004	39,463	5,396,163	2,535,133	132,529

Note:

* One Time Funding

CENTRAL CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY23 Projection vs. Budget, FY22 Actual

ATTACHMENT B

	FY22 Actual	FY23 Budget Dollars (\$)	FY23 Projection	FY23 Projection vs. Budget Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	41,416,746	42,785,001	42,756,780	(28,221)	-0.10%
Part Time Tuition (Gross)	12,382,960	13,118,392	12,735,529	(382,863)	-2.90%
General University Fee (PT students)	11,324,885	11,994,118	11,591,274	(402,844)	-3.40%
University General Fee (excluding Accident Ins.)	25,533,658	26,885,000	26,888,000	3,000	0.00%
University Fee (DS)	6,053,770	6,126,000	6,127,000	1,000	0.00%
Extension Fee (Gross)	10,291,094	10,741,276	10,553,794	(187,482)	-1.70%
All Other Student Fees	2,072,445	2,132,476	2,132,476	-	0.00%
Accident Insurance	-	-	-	-	NA
State Appropriations	47,370,491	46,853,497	46,853,497	-	0.00%
Addtl State Appropriation (Dev Education and IMRP)	413,964	745,286	745,286	-	0.00%
Fringe Benefits Paid By State	48,709,936	51,865,577	52,601,733	736,156	1.40%
Additional OF Fringe Paid by State	6,509,325	7,315,935	6,977,067	(338,868)	-4.60%
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	4,654,681	5,043,801	5,043,801	(0)	0.00%
* Provide Support for Salary Cost of the 27th Payroll	-	1,748,479	1,748,479	0	0.00%
RSA Adjustment	2,577,087	6,921,504	6,921,504	-	0.00%
* Provide Operations Support Through Short-Term Recovery Funds	-	23,182,086	23,182,086	0	0.00%
Housing	14,020,241	16,339,590	16,381,724	42,134	0.30%
Food Service	7,828,493	9,663,520	9,334,058	(329,462)	-3.40%
All Other Revenue	5,308,933	4,485,272	4,485,272	-	0.00%
Less: Contra Revenue	(1,699,337)	(2,908,126)	(2,908,126)	-	0.00%
Total Revenue	244,769,371	285,038,684	284,151,234	(887,450)	-0.30%
Expenditures:					
Personnel Services:					
Total Full Time	84,957,209	92,266,201	83,784,598	(8,481,603)	-9.20%
Part Time:					
Lecturers (PTLs)	11,007,323	11,483,826	11,592,152	108,326	0.90%
Lecturers (NCLs)	1,084,778	1,135,000	1,135,000	-	0.00%
Perm/Intermit PT	604,100	175,000	175,000	-	0.00%
University Assistants	618,784	1,040,000	1,040,000	-	0.00%
Graduate Assistants	524,952	615,000	615,000	-	0.00%
Student Labor	1,851,752	3,032,000	3,032,000	-	0.00%
Other Part Time	781,438	640,000	640,000	-	0.00%
Total Part Time	16,473,127	18,120,826	18,229,152	108,326	0.60%
Overtime	623,882	800,600	800,600	-	0.00%
All Other Personnel Services	5,631,358	3,283,000	3,283,000	-	0.00%
Subtotal Personnel Services	107,685,576	114,470,627	106,097,350	(8,373,277)	-7.30%
Fringe Benefits	71,905,590	79,263,046	74,171,951	(5,091,095)	-6.40%
Worker's Comp. Recovery	255,095	312,907	247,422	(65,485)	-20.90%
Total P.S. & Fringe Benefits	179,846,261	194,046,580	180,516,723	(13,529,857)	-7.00%
Other Expenses:					
Inst. Financial Aid/Match	14,208,741	15,729,057	15,729,057	-	0.00%
Waivers	2,379,786	2,488,527	2,488,527	-	0.00%
Utilities	7,052,787	6,608,111	7,200,000	591,889	9.00%
All Other Expenses	32,773,621	34,432,517	40,872,091	6,439,575	18.70%
Total Other Expenses	56,414,935	59,258,212	66,289,675	7,031,464	11.90%
Total Expenditures	236,261,196	253,304,792	246,806,398	(6,498,393)	-2.60%
Addition to (Use of) Funds Before Transfers	8,508,175	31,733,892	37,344,836	5,610,944	17.70%
Designated Transfers					
Debt Service (University Fee)	(5,959,450)	(6,038,000)	(6,039,000)	(1,000)	0.00%
Debt Service Residence Halls	(2,784,000)	(4,814,871)	(4,814,871)	-	0.00%
Debt Service Parking Garage (Welte & W/D Design)	(1,056,176)	(763,800)	(763,800)	-	0.00%
Debt Service Parking Garage (W/D Garage Construction)	(580,240)	(1,395,832)	(1,395,832)	-	0.00%
Auxiliary Renewal and Replacement	(391,425)	(483,176)	(466,703)	16,473	-3.40%
Total Designated Transfers	(10,771,291)	(13,495,679)	(13,480,206)	15,473	-0.10%
Other Requests, Transfers and Additional Commitments					
Transfer to SO - GF/OF swap	(1,044,101)	(1,195,234)	(1,195,234)	-	0.00%
Other Transfer - Housing Reserve	(701,012)	(816,980)	(819,086)	(2,106)	0.30%
Other Transfer - Telecom Reserves	(2,000,000)	(8,000,000)	(7,000,000)	1,000,000	-12.50%
Contingency for potential Enrollment shortfall	-	(2,500,000)	-	2,500,000	-100.00%
HEERF Institutional (Loss Revenue)	8,922,988	-	-	-	NA
HEERF Institutional (Loss Revenue FY21 for FY22)	8,913,888	-	-	-	NA
CRF Funding(reimbursement for Room and Board refunds)	-	-	-	-	NA
* ARPA Funding	1,500,000	750,000	750,000	-	0.00%
Campus Telecom Projects/Upgrades & Expansion for Academic Programs	(8,000,000)	-	-	-	NA
Reserved for IT Equip (CISCO Financing Funds set aside)	-	-	(8,700,000)	(8,700,000)	NA
Miscellaneous Transfers	(381,643)	-	-	-	NA
Total Transfers and Commitments	7,210,120	(11,762,214)	(16,964,320)	(5,202,106)	44.20%
Net Change	4,947,004	6,475,999	6,900,310	424,311	6.60%

Note:

* One Time Funding

EASTERN CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY23 Projection vs. Budget, FY22 Actual

ATTACHMENT B

	FY22 Actual	FY23 Budget	FY23 Projection	FY23 Projection vs. Budget	
				Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	21,241,291	21,177,913	20,911,494	(266,419)	-1.30%
Part Time Tuition (Gross)	1,493,526	1,533,380	1,533,380	-	0.00%
General University Fee (PT students)	1,594,702	1,629,209	1,629,209	-	0.00%
University General Fee (excluding Accident Ins.)	16,826,169	17,073,388	16,905,235	(168,153)	-1.00%
University Fee (DS)	3,263,305	3,267,752	3,203,165	(64,587)	-2.00%
Extension Fee (Gross)	2,416,831	2,554,945	2,554,945	-	0.00%
All Other Student Fees	582,107	785,529	477,475	(308,054)	-39.20%
Accident Insurance	172,221	172,713	163,610	(9,103)	-5.30%
State Appropriations	28,886,410	28,669,731	28,669,731	-	0.00%
Additl State Appropriation (Dev Education and IMRP)	413,964	430,286	430,286	-	0.00%
Fringe Benefits Paid By State	29,545,784	31,494,395	31,331,918	(162,477)	-0.50%
Additional OF Fringe Paid by State	3,796,408	4,135,501	4,574,612	439,111	10.60%
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	2,219,178	2,397,526	2,397,526	(0)	0.00%
* Provide Support for Salary Cost of the 27th Payroll	-	831,124	831,124	0	0.00%
RSA Adjustment	1,228,659	3,290,075	3,290,075	-	0.00%
* Provide Operations Support Through Short-Term Recovery Funds		11,019,398	11,019,398	(0)	0.00%
Housing	19,126,186	19,012,186	19,576,249	564,063	3.00%
Food Service	6,296,609	6,446,605	6,336,600	(110,005)	-1.70%
All Other Revenue	1,215,891	1,038,046	2,053,476	1,015,430	97.80%
Less: Contra Revenue	(755,299)	(719,540)	(753,712)	(34,172)	4.70%
Total Revenue	139,563,943	156,240,162	157,135,796	895,634	0.60%
Expenditures:					
Personnel Services:					
Total Full Time	46,224,913	50,967,122	49,453,825	(1,513,297)	-3.00%
Part Time:					
Lecturers (PTLs)	5,770,888	5,462,649	5,557,172	94,523	1.70%
Lecturers (NCLs)	347,994	305,098	337,688	32,590	10.70%
Perm/Intermit PT	198,224	318,136	241,757	(76,379)	-24.00%
University Assistants	853,232	1,087,273	830,610	(256,663)	-23.60%
Graduate Assistants	210,880	292,800	239,077	(53,723)	-18.30%
Student Labor	1,619,550	2,472,045	2,167,500	(304,545)	-12.30%
Other Part Time	368,149	465,737	939,165	473,428	101.70%
Total Part Time	9,368,917	10,403,738	10,312,969	(90,769)	-0.90%
Overtime	849,912	836,000	1,062,927	226,927	27.10%
All Other Personnel Services	3,312,056	1,667,647	1,988,801	321,154	19.30%
Subtotal Personnel Services	59,755,798	63,874,507	62,818,522	(1,055,985)	-1.70%
Fringe Benefits	42,000,093	48,840,393	44,824,338	(4,016,055)	-8.20%
Worker's Comp. Recovery	158,570	177,552	179,057	1,505	0.80%
Total P.S. & Fringe Benefits	101,914,461	112,892,452	107,821,917	(5,070,535)	-4.50%
Other Expenses:					
Inst. Financial Aid/Match	13,712,748	13,610,109	14,289,908	679,799	5.00%
Waivers	1,277,675	1,514,615	1,371,730	(142,885)	-9.40%
Utilities	3,973,599	4,424,823	4,615,795	190,972	4.30%
All Other Expenses	18,345,826	19,233,606	18,885,537	(348,069)	-1.80%
Total Other Expenses	37,309,848	38,783,153	39,162,970	379,817	1.00%
Total Expenditures	139,224,309	151,675,605	146,984,887	(4,690,718)	-3.10%
Addition to (Use of) Funds Before Transfers	339,634	4,564,557	10,150,909	5,586,351	122.40%
Designated Transfers					
Debt Service (University Fee)	(3,228,593)	(3,267,752)	(3,203,165)	64,587	-2.00%
Debt Service Residence Halls	(1,837,570)	(2,584,076)	(2,584,076)	-	0.00%
Debt Service Parking Garage	(323,667)	(389,365)	(389,365)	-	0.00%
Auxiliary Renewal and Replacement	(1,172,983)	(500,000)	(1,250,000)	(750,000)	150.00%
Total Designated Transfers	(6,562,813)	(6,741,193)	(7,426,606)	(685,413)	10.20%
Transfers and Additional Commitments					
Transfer to SO - GF/OF swap	(1,044,101)	(1,195,234)	(1,195,234)	-	0.00%
Reserves for FY23 Salary Cost	(3,926,358)	3,899,907	-	(3,899,907)	-100.00%
Contingency for Potential Enrollment Shortfall		(1,034,676)	-	1,034,676	-100.00%
Reserved for IT Equip (CISCO Financing Funds set aside)	(700,000)		(1,500,000)	(1,500,000)	NA
HEERF Institutional (Loss Revenue)	6,083,304	-	-	-	NA
HEERF Institutional (Loss Revenue FY21 for FY22)	4,836,519	-	-	-	NA
CRF Funding(reimbursement for Room and Board refunds)		-	-	-	NA
* ARPA Funding	1,013,278	506,639	506,638	(1)	0.00%
Total Transfers and Commitments	6,262,642	2,176,636	(2,188,596)	(4,365,232)	-200.50%
Net Change	39,463	-	535,707	535,707	NA

Note:

* One Time Funding

SOUTHERN CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY23 Projection vs. Budget, FY22 Actual

ATTACHMENT B

	FY22 Actual	FY23 Budget	FY23 Projection	FY23 Projection vs. Budget Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	43,729,910	43,550,428	43,550,428	-	0.00%
Part Time Tuition (Gross)	9,236,271	9,410,054	9,410,054	-	0.00%
General University Fee (PT students)	9,437,698	9,443,782	9,443,782	-	0.00%
University General Fee (excluding Accident Ins.)	27,628,691	27,631,076	27,631,076	-	0.00%
University Fee (DS)	6,256,848	6,100,000	6,100,000	-	0.00%
Extension Fee (Gross)	12,384,728	13,978,941	13,676,753	(302,188)	-2.20%
All Other Student Fees	2,087,848	2,200,000	2,200,000	-	0.00%
Accident Insurance	289,097	290,000	290,000	-	0.00%
State Appropriations	44,141,937	44,256,495	44,256,495	-	0.00%
Additl State Appropriation (Dev Education and IMRP)	413,964	430,286	430,286	-	0.00%
Fringe Benefits Paid By State	45,362,597	48,956,169	49,563,982	607,813	1.20%
Additional OF Fringe Paid by State	8,749,227	9,503,317	9,376,182	(127,135)	-1.30%
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	4,229,279	4,665,861	4,665,861	0	0.00%
* Provide Support for Salary Cost of the 27th Payroll		1,617,462	1,617,462	(0)	0.00%
RSA Adjustment	2,341,562	6,402,864	6,402,864	-	0.00%
* Provide Operations Support Through Short-Term Recovery Funds		21,445,013	21,445,013	0	0.00%
Housing	14,030,595	14,701,614	16,046,443	1,344,829	9.10%
Food Service	7,112,758	7,332,255	8,195,452	863,197	11.80%
All Other Revenue	2,762,907	2,713,271	2,713,271	-	0.00%
Less: Contra Revenue	(3,086,334)	(2,600,000)	(3,038,433)	(438,433)	16.90%
Total Revenue	237,109,583	272,028,887	273,976,971	1,948,084	0.70%
Expenditures:					
Personnel Services:					
Total Full Time	85,546,685	104,199,662	95,370,466	(8,829,196)	-8.50%
Part Time:					
Lecturers (PTLs)	13,159,442	16,203,920	16,203,920	-	0.00%
Lecturers (NCLs)	1,310,517	1,375,793	1,375,793	-	0.00%
Perm/Intermit PT	884,674	587,721	587,721	-	0.00%
University Assistants	1,355,707	1,172,434	1,172,434	-	0.00%
Graduate Assistants	1,168,670	1,333,441	1,333,441	-	0.00%
Student Labor	2,731,105	2,090,721	2,090,721	-	0.00%
Other Part Time	370,423	416,576	416,576	-	0.00%
Total Part Time	20,980,538	23,180,606	23,180,606	-	0.00%
Overtime	1,065,933	1,135,576	1,135,576	-	0.00%
All Other Personnel Services	4,220,575	3,081,000	3,081,000	-	0.00%
Subtotal Personnel Services	111,813,731	131,596,844	122,767,648	(8,829,196)	-6.70%
Fringe Benefits	74,427,402	85,859,806	83,322,001	(2,537,805)	-3.00%
Worker's Comp. Recovery	315,696	262,000	262,000	-	0.00%
Total P.S. & Fringe Benefits	186,556,829	217,718,650	206,351,649	(11,367,001)	-5.20%
Other Expenses:					
Inst. Financial Aid/Match	11,933,319	12,190,396	12,635,395	444,999	3.70%
Waivers	6,542,569	5,250,000	5,250,000	-	0.00%
Utilities	4,975,400	4,988,526	6,521,671	1,533,145	30.70%
All Other Expenses	23,669,400	26,752,285	28,752,285	2,000,000	7.50%
Total Other Expenses	47,120,688	49,181,207	53,159,351	3,978,144	8.10%
Total Expenditures	233,677,517	266,899,857	259,511,000	(7,388,857)	-2.80%
Addition to (Use of) Funds Before Transfers	3,432,066	5,129,030	14,465,971	9,336,941	182.00%
Designated Transfers					
Debt Service (University Fee)	(5,857,095)	(6,050,000)	(6,050,000)	-	0.00%
Debt Service Residence Halls	(204,252)	(400,000)	(400,000)	-	0.00%
Debt Service Parking Garage	(175,596)	(700,000)	(350,000)	350,000	-50.00%
Auxiliary Renewal and Replacement		-	-	-	NA
Total Designated Transfers	(6,236,943)	(7,150,000)	(6,800,000)	350,000	-4.90%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	(1,044,101)	(1,195,234)	(1,195,234)	-	0.00%
Reserve for FY23 Salary cost		3,999,349		(3,999,349)	-100.00%
Transfer to liability for GEAR UP Grant	(4,954,859)	-	-	-	NA
Contingency for potential Enrollment shortfall		(1,533,145)	-	1,533,145	-100.00%
HEERF Institutional (Loss Revenue)	12,700,000	-	-	-	NA
* ARPA Funding	1,500,000	750,000	750,000	-	0.00%
Total Transfers and Commitments	8,201,040	2,020,970	(445,234)	(2,466,204)	-122.00%
Net Change	5,396,163	-	7,220,737	7,220,737	NA

Note:

* One Time Funding

WESTERN CONNECTICUT STATE UNIVERSITY

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY23 Projection vs. Budget, FY22 Actual

ATTACHMENT B

	FY22 Actual	FY23 Budget	FY23 Projection	FY23 Projection vs. Budget	
				Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)	21,261,681	22,287,452	21,086,824	(1,200,628)	-5.40%
Part Time Tuition (Gross)	4,775,233	5,175,610	4,896,799	(278,811)	-5.40%
General University Fee (PT students)	3,859,327	4,361,308	4,126,364	(234,944)	-5.40%
University General Fee (excluding Accident Ins.)	14,673,229	15,504,480	14,669,251	(835,229)	-5.40%
University Fee (DS)	3,209,177	3,310,020	3,131,709	(178,311)	-5.40%
Extension Fee (Gross)	4,002,731	3,518,563	3,329,018	(189,545)	-5.40%
All Other Student Fees	1,053,587	1,568,285	1,483,801	(84,484)	-5.40%
Accident Insurance	67,990	168,471	168,471	-	0.00%
State Appropriations	29,157,244	28,637,339	28,637,339	-	0.00%
Additl State Appropriation (Dev Education and IMRP)	413,964	430,286	430,286	-	0.00%
Fringe Benefits Paid By State	29,826,582	31,458,107	31,294,029	(164,078)	-0.50%
Additional OF Fringe Paid by State	3,513,708	4,195,727	4,222,618	26,891	0.60%
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	2,254,864	2,392,812	2,392,812	(0)	0.00%
* Provide Support for Salary Cost of the 27th Payroll	-	829,490	829,490	0	0.00%
RSA Adjustment	1,248,417	3,283,606	3,283,606	-	0.00%
* Provide Operations Support Through Short-Term Recovery Funds	-	10,997,732	10,997,732	(0)	0.00%
Housing	8,794,367	10,006,898	8,568,551	(1,438,347)	-14.40%
Food Service	4,225,297	5,045,442	4,572,108	(473,334)	-9.40%
All Other Revenue	2,304,074	2,789,260	2,789,260	-	0.00%
Less: Contra Revenue	(620,152)	(970,101)	(744,628)	225,473	-23.20%
Total Revenue	134,021,320	154,990,788	150,165,440	(4,825,348)	-3.10%
Expenditures:					
Personnel Services:					
Total Full Time	47,790,075	52,483,164	51,759,417	(723,747)	-1.40%
Part Time:					
Lecturers (PTLs)	7,228,050	8,562,933	8,412,933	(150,000)	-1.80%
Lecturers (NCLs)	581,666	240,715	390,715	150,000	62.30%
Perm/Intermit PT	258,419	88,786	88,786	-	0.00%
University Assistants	603,338	850,874	850,874	-	0.00%
Graduate Assistants	287,003	302,432	302,432	-	0.00%
Student Labor	1,665,146	2,056,291	2,056,291	-	0.00%
Other Part Time	446,948	535,489	535,489	-	0.00%
Total Part Time	11,070,570	12,637,520	12,637,520	-	0.00%
Overtime	692,067	833,724	833,724	-	0.00%
All Other Personnel Services	2,031,693	1,780,000	1,700,000	(80,000)	-4.50%
Subtotal Personnel Services	61,584,405	67,734,408	66,930,661	(803,747)	-1.20%
Fringe Benefits	41,504,699	47,577,203	45,034,932	(2,542,271)	-5.30%
Worker's Comp. Recovery	34,583	42,000	42,000	-	0.00%
Total P.S. & Fringe Benefits	103,123,687	115,353,611	112,007,593	(3,346,018)	-2.90%
Other Expenses:					
Inst. Financial Aid/Match	5,932,632	5,510,000	5,448,277	(61,723)	-1.10%
Waivers	1,204,943	1,230,560	1,131,536	(99,024)	-8.00%
Utilities	3,873,964	4,567,810	4,357,810	(210,000)	-4.60%
All Other Expenses	19,283,476	22,224,635	21,161,144	(1,063,491)	-4.80%
Total Other Expenses	30,295,015	33,533,005	32,098,767	(1,434,238)	-4.30%
Total Expenditures	133,418,702	148,886,616	144,106,360	(4,780,256)	-3.20%
Addition to (Use of) Funds Before Transfers	602,618	6,104,172	6,059,080	(45,092)	-0.70%
Designated Transfers					
Debt Service (University Fee)	(3,161,849)	(3,310,020)	(3,119,070)	190,950	-5.80%
Debt Service Residence Halls	(746,472)	(546,219)	(1,433,080)	(886,861)	162.40%
Debt Service Parking Garage	(376,756)	(600,724)	(818,336)	(217,612)	36.20%
Debt Service WS Parking Garage	(32,546)	-	-	-	NA
Auxiliary Renewal and Replacement	-	-	-	-	NA
Total Designated Transfers	(4,317,623)	(4,456,963)	(5,370,486)	(913,523)	20.50%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	(1,044,101)	(1,195,234)	(1,195,234)	-	0.00%
HEERF Institutional	6,280,961	-	-	-	NA
* ARPA Funding	1,013,278	506,639	506,639	-	0.00%
Contingency for potential Enrollment shortfall/Fringe	-	(958,615)	-	958,615	-100.00%
Total Transfers and Commitments	6,250,138	(1,647,210)	(688,595)	958,615	-58.20%
Net Change	2,535,133	(1)	(1)	-	0.00%

Note:

* One Time Funding

SYSTEM OFFICE/SYSTEMWIDE/MANDATES

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY23 Projection vs. Budget, FY22 Actual

ATTACHMENT B

	FY22 Actual	FY23 Budget	FY23 Projection	FY23 Projection vs. Budget	
				Inc (Dec)	
				Dollars (\$)	Percent %
Revenue:					
Tuition (Gross)		-	-	-	NA
Part Time Tuition (Gross)		-	-	-	NA
General University Fee (PT students)		-	-	-	NA
University General Fee (excluding Accident Ins.)		-	-	-	NA
University Fee (DS)		-	-	-	NA
Extension Fee (Gross)		-	-	-	NA
All Other Student Fees		-	-	-	NA
Accident Insurance		-	-	-	NA
State Appropriations	4,931,011	5,755,031	5,755,031	-	0.00%
Additl State Appropriation (Dev Education and IMRP)	-	-	-	-	NA
Fringe Benefits Paid By State	2,989,499	3,968,262	3,582,391	(385,871)	-9.70%
Additional OF Fringe Paid by State	-	-	-	-	NA
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	-	-	-	-	NA
* Provide Support for Salary Cost of the 27th Payroll	-	-	-	-	NA
RSA Adjustment	-	297,150	297,150	-	0.00%
* Provide Operations Support Through Short-Term Recovery Funds	-	-	-	-	NA
Housing	-	-	-	-	NA
Food Service	-	-	-	-	NA
All Other Revenue	81,227	-	-	-	NA
Less: Contra Revenue	-	-	-	-	NA
Total Revenue	8,001,737	10,020,443	9,634,572	(385,871)	-3.90%
Expenditures:					
Personnel Services:					
Total Full Time	4,695,192	5,816,523	5,632,078	(184,445)	-3.20%
Part Time:					
Lecturers (PTLs)		-	-	-	NA
Lecturers (NCLs)		-	-	-	NA
Perm/Intermit PT		-	-	-	NA
University Assistants		-	-	-	NA
Graduate Assistants		-	-	-	NA
Student Labor	2,231	-	-	-	NA
Other Part Time	243,354	94,214	96,270	2,056	2.20%
Total Part Time	245,584	94,214	96,270	2,056	2.20%
Overtime	-	-	-	-	NA
All Other Personnel Services	189,930	141,444	158,678	17,234	12.20%
Subtotal Personnel Services	5,130,706	6,052,181	5,887,027	(165,154)	-2.70%
Fringe Benefits	3,250,548	3,967,812	3,606,867	(360,945)	-9.10%
Worker's Comp. Recovery	417	450	500	50	11.10%
Total P.S. & Fringe Benefits	8,381,672	10,020,443	9,494,393	(526,049)	-5.20%
Other Expenses:					
Inst. Financial Aid/Match		-	-	-	NA
Waivers		-	-	-	NA
Utilities		-	-	-	NA
All Other Expenses	3,706,010	4,780,937	4,780,937	-	0.00%
Total Other Expenses	3,706,010	4,780,937	4,780,937	-	0.00%
Total Expenditures	12,087,681	14,801,380	14,275,330	(526,049)	-3.60%
Addition to (Use of) Funds Before Transfers	(4,085,944)	(4,780,937)	(4,640,758)	140,179	-2.90%
Transfers and Additional Commitments					
Transfer to SO - GF OF swap	4,176,404	4,780,936	4,780,936	-	0.00%
Misc. Transfers to Universities	42,069	-	(171,835)	(171,835)	NA
Total Transfers and Commitments	4,218,473	4,780,936	4,609,101	(171,835)	-3.60%
Net Change	132,529	(1)	(31,657)	(31,656)	4796395.30%

Note:

* One Time Funding

Connecticut State Community College
Expenditure Plan General & Operating Funds
FY23 Projection, FY23 Budget and FY22 Actual

ATTACHMENT C

Account Name				FY23 Projection vs. Budget	
	FY22 Actual	FY23 Budget	FY23 Projection	Inc(Dec)	
	Dollars (\$)			Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	93,429,052	106,771,657	96,178,536	(10,593,121)	-10%
Fees	54,569,922	54,109,615	49,606,003	(4,503,612)	-8%
State Appropriations	149,563,169	149,563,169	149,563,169	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	9,150,468	9,469,861	9,469,861	-	0%
GF Fringe Benefits Paid by State	148,961,762	164,301,567	159,079,939	(5,221,628)	-3%
OF Fringe Benefits Paid by State	37,532,956	38,365,000	38,365,000	-	0%
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	7,725,000	9,000,000	9,000,000	-	0%
* Provide Support for Salary Cost of the 27th Payroll	-	4,866,346	4,866,346	-	0%
RSA Adjustment	3,812,885	22,893,139	22,893,139	-	0%
* Provide Operations Support Through Short-Term Recovery Funds	-	50,736,268	50,736,268	-	0%
Private Gifts, Grants and Contracts	152,102	111,000	111,125	125	0%
Sales of Educational Activities	691,412	722,028	659,723	(62,305)	-9%
All Other Revenue	2,488,345	2,783,725	2,173,915	(609,810)	-22%
Less Contra Revenue	9,370,321	(1,942,700)	(8,304,597)	(6,361,897)	328%
Total Revenue	517,447,394	611,750,676	584,398,427	(27,352,249)	-5%
Expenditures:					
Personnel Services:					
Full Time (601000)	157,044,924	203,816,345	196,875,369	(6,940,977)	-3%
Continuing Part Time (601100)	1,182,647	958,742	263,685	(695,058)	-73%
Temporary Part Time (601200, 02, 03, 04, 601303)	20,820,279	15,503,547	12,841,773	(2,661,775)	-17%
Clinical EA (601201)	5,765,996	7,625,592	7,286,656	(338,935)	-4%
Contractual PTL (601302)	41,243,155	51,024,123	50,497,386	(526,736)	-1%
Contractual NCL (601300)	3,771,462	4,443,103	4,630,498	187,395	4%
Contractual ECL (601301)	8,346,886	8,079,900	9,039,391	959,491	12%
Student Labor (601400, 01, 02, 601406)	924,673	1,895,135	2,172,170	277,035	15%
Overtime (601501, 601502)	974,774	1,097,013	1,147,305	50,292	5%
All Other Personnel Services	9,165,136	7,046,967	5,603,550	(1,443,417)	-21%
Subtotal Personnel Services	249,239,930	301,490,468	290,357,783	(11,132,685)	-4%
Fringe Benefits	173,588,697	210,273,093	209,173,822	(1,099,271)	-1%
Total P.S. & Fringe Benefits	422,828,626	511,763,561	499,531,606	(12,231,956)	-2%
Other Expenses:					
Inst. Financial Aid/Match	14,947,924	16,825,578	15,967,649	(857,929)	-5%
Waivers	2,744,931	3,066,002	3,204,942	138,940	5%
Utilities	8,991,480	10,411,659	11,126,031	714,372	7%
All Other Expenses	49,343,196	67,580,022	67,418,536	(161,486)	0%
Total Other Expenses	76,027,532	97,883,260	97,717,158	(166,103)	0%
Total Expenditures	498,856,158	609,646,821	597,248,763	(12,398,058)	-2%
Addition to (Use of) Funds Before Transfers	18,591,236	2,103,855	(12,850,336)	(14,954,191)	-711%
Transfers, Additional Funds and Commitments					
Transfer in	58,609,125	20,459,797	24,735,982	4,276,185	21%
Transfer out	(58,612,408)	(20,459,797)	(20,485,350)	(25,553)	0%
HEERF Institutional	34,846,846	-	11,929,185	11,929,185	NA
ARPA Funding	4,866,345	2,433,173	2,433,173	-	0%
Set-aside FY22 Lump Sum and Retro Pay processed in FY23	(18,805,051)	-	-	-	NA
EMSA GP Transfer Out	-	-	-	-	NA
Total Transfers, Additional Funds and Commitments	20,904,857	2,433,173	18,612,990	16,179,817	665%
Net Change	39,496,093	4,537,027	5,762,653	1,225,626	27%

Note:

* One Time Funding

Connecticut State Community College
Expenditure Plan General & Operating Funds
FY23 Projection, FY23 Budget and FY22 Actual

ATTACHMENT C

College:

Account Name	FY22 Actual	FY23 Budget	FY23 Projection	FY23 Projection vs. Budget	
				Inc(Dec)	
	Dollars (\$)			Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	93,429,052	106,771,657	96,178,536	(10,593,121)	-10%
Fees	54,569,922	54,109,615	49,606,003	(4,503,612)	-8%
State Appropriations	146,169,049	127,869,508	127,869,508	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	9,150,468	9,469,861	9,469,861	-	0%
GF Fringe Benefits Paid by State	123,985,236	147,885,362	142,663,734	(5,221,628)	-4%
OF Fringe Benefits Paid by State	37,532,956	38,365,000	38,365,000	-	0%
* Deficiency Funding for Wages (Leg. Source ARPA FY23)	7,725,000	9,000,000	9,000,000	-	0%
* Provide Support for Salary Cost of the 27th Payroll	-	4,866,346	4,866,346	-	0%
RSA Adjustment	3,812,885	22,893,139	22,893,139	-	0%
* Provide Operations Support Through Short-Term Recovery Funds	-	50,736,268	50,736,268	-	0%
Private Gifts, Grants and Contracts	152,102	111,000	111,125	125	0%
Sales of Educational Activities	691,412	722,028	659,723	(62,305)	-9%
All Other Revenue	2,488,345	2,783,725	2,173,915	(609,810)	-22%
Less Contra Revenue	9,370,321	(1,942,700)	(8,304,597)	(6,361,897)	328%
Total Revenue	489,076,748	573,640,810	546,288,561	(27,352,249)	-5%
Expenditures:					
Personnel Services:					
Full Time (601000)	130,577,869	182,692,231	177,693,445	(4,998,786)	-3%
Continuing Part Time (601100)	983,350	958,742	263,685	(695,058)	-73%
Temporary Part Time (601200, 02, 03, 04, 601303)	16,903,501	15,312,073	12,841,773	(2,470,300)	-16%
Clinical EA (601201)	5,765,996	7,625,592	7,286,656	(338,935)	-4%
Contractual PTL (601302)	41,392,119	51,024,123	50,497,386	(526,736)	-1%
Contractual NCL (601300)	3,771,462	4,443,103	4,630,498	187,395	4%
Contractual ECL (601301)	8,346,010	8,079,900	9,039,391	959,491	12%
Student Labor (601400, 01, 02, 601406)	924,673	1,895,135	1,950,316	55,181	3%
Overtime (601501, 601502)	944,708	1,097,013	1,147,305	50,292	5%
All Other Personnel Services	7,541,089	6,668,896	5,111,262	(1,557,634)	-23%
Total Personnel Services	217,150,775	279,796,808	270,461,718	(9,335,090)	-3%
Fringe Benefits	148,529,786	193,856,888	190,861,658	(2,995,230)	-2%
Total P.S. & Fringe Benefits	365,680,561	473,653,696	461,323,376	(12,330,320)	-3%
Other Expenses:					
Inst. Financial Aid/Match	14,947,924	16,825,578	15,967,649	(857,929)	-5%
Waivers	2,744,931	3,066,002	3,204,942	138,940	5%
Utilities	8,990,551	10,411,659	11,126,031	714,372	7%
All Other Expenses	34,161,025	47,120,225	46,864,680	(255,545)	-1%
Total Other Expenses	60,844,431	77,423,463	77,163,302	(260,162)	0%
Total Expenditures	426,524,992	551,077,159	538,486,677	(12,590,482)	-2%
Addition to (Use of) Funds Before Transfers	62,551,756	22,563,651	7,801,884	(14,761,768)	-65%
Transfers, Additional Funds and Commitments					
Transfer in	11,674,596	-	4,182,126	4,182,126	NA
Transfer out	(55,494,218)	(20,459,797)	(20,485,350)	(25,553)	0%
HEERF Institutional	34,846,846	-	11,929,185	11,929,185	NA
* ARPA Funding	4,866,345	2,433,173	2,433,173	-	0%
Set-aside FY22 Lump Sum and Retro Pay processed in FY23	(18,805,051)	-	-	-	NA
Total Transfers, Additional Funds and Commitments	(22,911,481)	(18,026,625)	(1,940,867)	16,085,758	-89%
Net Change	39,640,275	4,537,027	5,861,017	1,323,990	29%

Note:

* One Time Funding

Connecticut State Community College
Expenditure Plan General & Operating Funds
FY23 Projection, FY23 Budget and FY22 Actual

ATTACHMENT C

Shared Services

Account Name	FY22 Actual	FY23 Budget Dollars (\$)	FY23 Projection	FY23 Projection vs. Budget Inc(Dec)	
				Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	-	-	-	-	NA
Fees	-	-	-	-	NA
State Appropriations	-	17,342,056	17,342,056	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	-	-	-	-	NA
GF Fringe Benefits Paid by State	22,850,989	13,667,356	13,667,356	-	0%
OF Fringe Benefits Paid by State	-	-	-	-	NA
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	-	-	-	-	NA
Less Contra Revenue	-	-	-	-	NA
Total Revenue	22,850,989	31,009,412	31,009,412	-	0%
Expenditures:					
Personnel Services:					
Full Time (601000)	23,054,605	16,900,222	15,090,118	(1,810,104)	-11%
Continuing Part Time (601100)	199,297	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	3,863,063	100,510	-	(100,510)	-100%
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	(148,964)	-	-	-	NA
Contractual NCL (601300)	-	-	-	-	NA
Contractual ECL (601301)	876	-	-	-	NA
Student Labor (601400, 01, 02, 601406)	-	-	84,599	84,599	NA
Overtime (601501, 601502)	30,066	-	-	-	NA
All Other Personnel Services	1,529,664	341,324	492,288	150,964	44%
Subtotal Personnel Services	28,528,607	17,342,056	15,667,005	(1,675,051)	-10%
Total Personnel Services	28,528,607	17,342,056	15,667,005	(1,675,051)	-10%
Fringe Benefits	22,933,374	13,667,356	16,261,912	2,594,556	19%
Shared Services Personnel Fringe Benefits	-	-	-	-	
Total P.S. & Fringe Benefits	51,461,981	31,009,412	31,928,917	919,505	3%
Other Expenses:					
Inst. Financial Aid/Match	-	-	-	-	NA
Waivers	-	-	-	-	NA
Utilities	929	-	-	-	NA
All Other Expenses	14,786,870	19,552,959	19,843,218	290,259	2%
Total Other Expenses	14,787,799	19,552,959	19,843,218	290,259	2%
Total Expenditures	66,249,780	50,562,371	51,772,135	1,209,764	2%
Addition to (Use of) Funds Before Transfers	(43,398,791)	(19,552,959)	(20,762,723)	(1,209,764)	6%
Transfers, Additional Funds and Commitments					
Transfer in	46,372,800	19,552,959	19,843,218	290,259	2%
Transfer out	(3,118,190)	-	-	-	NA
Total Transfers, Additional Funds and Commitments	43,254,610	19,552,959	19,843,218	290,259	2%
Net Change	(144,182)	0	(919,505)	(919,505)	-260527440%

Connecticut State Community College
Expenditure Plan General & Operating Funds
FY23 Projection, FY23 Budget and FY22 Actual

ATTACHMENT C

System Office

Account Name	FY22 Actual	FY23 Budget	FY23 Projection	FY23 Projection vs. Budget	
				Inc(Dec)	
	Dollars (\$)			Dollars (\$)	Percent (%)
Revenue:					
Tuition (Gross)	-		-	-	NA
Fees	-		-	-	NA
State Appropriations	3,394,120	4,351,605	4,351,605	-	0%
Addtl State Appropriation (Dev Edu and Outcomes)	-	-	-	-	NA
GF Fringe Benefits Paid by State	2,125,537	2,748,849	2,748,849	-	0%
OF Fringe Benefits Paid by State	-	-	-	-	NA
Private Gifts, Grants and Contracts	-	-	-	-	NA
Sales of Educational Activities	-	-	-	-	NA
All Other Revenue	-	-	-	-	NA
Less Contra Revenue	-	-	-	-	NA
Total Revenue	5,519,657	7,100,454	7,100,454	-	0%
Expenditures:					
Personnel Services:					
Full Time (601000)	3,412,450	4,223,893	4,091,805	(132,087)	-3%
Continuing Part Time (601100)	-	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	53,715	90,965	-	(90,965)	-100%
Clinical EA (601201)	-	-	-	-	NA
Contractual PTL (601302)	-	-	-	-	NA
Contractual NCL (601300)	-	-	-	-	NA
Contractual ECL (601301)	-	-	-	-	NA
Student Labor (601400, 01, 02, 601406)	-	-	137,255	137,255	NA
Overtime (601501, 601502)	-	-	-	-	NA
All Other Personnel Services	94,383	36,747	-	(36,747)	-100%
Subtotal Personnel Services	3,560,548	4,351,605	4,229,061	(122,544)	-3%
Shared Services Personnel Services					
Total Personnel Services	3,560,548	4,351,605	4,229,061	(122,544)	-3%
Fringe Benefits	2,125,537	2,748,849	2,050,252	(698,597)	-25%
Shared Services Personnel Fringe Benefits					
Total P.S. & Fringe Benefits	5,686,085	7,100,454	6,279,313	(821,141)	-12%
Other Expenses:					
Inst. Financial Aid/Match	-		-	-	NA
Waivers	-		-	-	NA
Utilities	-		-	-	NA
All Other Expenses	395,302	906,838	710,638	(196,200)	-22%
Total Other Expenses	395,302	906,838	710,638	(196,200)	-22%
Total Expenditures	6,081,386	8,007,292	6,989,951	(1,017,341)	-13%
Addition to (Use of) Funds Before Transfers	(561,729)	(906,838)	110,503	1,017,341	-112%
Transfers, Additional Funds and Commitments					
Transfer in	561,729	906,838	710,638	(196,200)	-22%
Transfer out				-	NA
ARPA Funding				-	NA
Total Transfers, Additional Funds and Commitments	561,729	906,838	710,638	(196,200)	-22%
Net Change	(0)	0	821,141	821,141	221929945%

CONNECTICUT STATE COLLEGES and UNIVERSITIES

ENROLLMENT - HEADCOUNT & FTE

FY23 Projection vs. FY22 Actual

ATTACHMENT D

HEADCOUNT Enrollment

Undergraduate

State Universities
Community Colleges
Charter Oak
Total Undergraduate

Enrollment HEADCOUNT - Avg Fall and Spring Semesters						Variance					
						Enrollment Headcount FY23 Projection vs. FY22 Actual					
FY22 Actual			FY23 Projection			Full Time		Part Time		Total	
Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
17,744	4,320	22,063	16,895	4,370	21,265	(849)	-4.8%	51	1.2%	(798)	-3.6%
10,939	23,716	34,655	11,068	23,731	34,799	129	1.2%	15	0.1%	144	0.4%
372	1,169	1,541	397	1,143	1,540	25	6.7%	(26)	-2.2%	(1)	-0.1%
29,054	29,205	58,259	28,360	29,244	57,604	(694)	-2.4%	39	0.1%	(655)	-1.1%
1,418	3,189	4,606	1,397	3,009	4,406	(21)	-1.5%	(180)	-5.6%	(201)	-4.4%
10	88	98	8	90	98	(2)	-20.0%	2	2.3%	-	0.0%
1,428	3,277	4,704	1,405	3,099	4,504	(23)	-1.6%	(178)	-5.4%	(201)	-4.3%
19,161	7,508	26,669	18,292	7,379	25,671	(870)	-4.5%	(129)	-1.7%	(999)	-3.7%
10,939	23,716	34,655	11,068	23,731	34,799	129	1.2%	15	0.1%	144	0.4%
382	1,257	1,639	405	1,233	1,638	23	6.0%	(24)	-1.9%	(1)	-0.1%
30,482	32,481	62,963	29,764	32,343	62,107	(717)	-2.4%	(138)	-0.4%	(855)	-1.4%

Total Undergraduate & Graduate

State Universities
Community Colleges
Charter Oak
Total Headcount

FTE Enrollment

Undergraduate

State Universities
Community Colleges
Charter Oak
Total Undergraduate

FTE - Avg Fall and Spring Semesters						Variance					
						FTE FY23 Projection vs. FY22 Actual					
FY22 Actual			FY23 Projection			Full Time		Part Time		Total	
Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
17,149	1,808	18,957	16,334	1,771	18,105	(815)	-4.7%	(37)	-2.1%	(852)	-4.5%
9,710	9,901	19,612	9,571	9,680	19,251	(139)	-1.4%	(221)	-2.2%	(360)	-1.8%
315	451	766	337	440	777	22	7.0%	(11)	-2.4%	11	1.4%
27,174	12,160	39,334	26,242	11,891	38,133	(932)	-3.4%	(269)	-2.2%	(1,201)	-3.1%
1,281	1,320	2,601	1,264	1,246	2,511	(16)	-1.3%	(74)	-5.6%	(90)	-3.4%
8	40	48	7	40	47	(1)	-12.5%	-	0.0%	(1)	-2.1%
1,289	1,360	2,649	1,271	1,286	2,558	(17)	-1.3%	(74)	-5.4%	(91)	-3.4%
18,429	3,128	21,557	17,599	3,017	20,616	(831)	-4.5%	(111)	-3.5%	(942)	-4.4%
9,710	9,901	19,612	9,571	9,680	19,251	(139)	-1.4%	(221)	-2.2%	(360)	-1.8%
323	491	814	344	480	824	21	6.5%	(11)	-2.2%	10	1.2%
28,463	13,520	41,983	27,514	13,177	40,691	(949)	-3.3%	(343)	-2.5%	(1,292)	-3.1%

Total Undergraduate & Graduate

State Universities
Community Colleges
Charter Oak
Total FTE

CONNECTICUT STATE UNIVERSITIES

ENROLLMENT - HEADCOUNT & FTE

FY23 Projection vs. FY22 Actual

						Variance						
Enrollment HEADCOUNT - Avg Fall and Spring Semesters						Enrollment Headcount FY23 Projection vs. FY22 Actual						
FY22 Actual			FY23 Projection			Full Time		Part Time		Total		
Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	
HEADCOUNT Enrollment Undergraduate												
CCSU	5,757	1,644	7,401	5,762	1,598	7,360	5	0.1%	(46)	-2.8%	(42)	-0.6%
ECSU	3,336	702	4,038	3,153	672	3,825	(183)	-5.5%	(30)	-4.2%	(213)	-5.3%
SCSU	5,379	1,233	6,612	4,984	1,457	6,441	(395)	-7.3%	224	18.1%	(172)	-2.6%
WCSU	3,272	741	4,013	2,997	644	3,640	(275)	-8.4%	(98)	-13.2%	(373)	-9.3%
CSU Total Undergraduate	17,744	4,320	22,063	16,895	4,370	21,265	(849)	-4.8%	51	1.2%	(798)	-3.6%
Graduate												
CCSU	468	1,407	1,875	461	1,363	1,824	(7)	-1.5%	(44)	-3.1%	(51)	-2.7%
ECSU	77	95	172	70	71	140	(8)	-9.7%	(25)	-25.8%	(32)	-18.6%
SCSU	793	1,158	1,951	797	1,046	1,842	4	0.5%	(113)	-9.7%	(109)	-5.6%
WCSU	80	529	609	70	531	600	(11)	-13.1%	2	0.3%	(9)	-1.5%
CSU Total Graduate	1,418	3,189	4,606	1,397	3,009	4,406	(21)	-1.5%	(180)	-5.6%	(201)	-4.4%
Total												
CCSU	6,225	3,051	9,276	6,223	2,961	9,183	(3)	0.0%	(90)	-3.0%	(93)	-1.0%
ECSU	3,413	797	4,210	3,223	743	3,965	(191)	-5.6%	(54)	-6.8%	(245)	-5.8%
SCSU	6,172	2,391	8,563	5,781	2,502	8,283	(391)	-6.3%	111	4.6%	(280)	-3.3%
WCSU	3,352	1,270	4,622	3,066	1,174	4,240	(286)	-8.5%	(96)	-7.6%	(382)	-8.3%
CSU Total Headcount	19,161	7,508	26,669	18,292	7,379	25,671	(870)	-4.5%	(129)	-1.7%	(999)	-3.7%

						Variance						
FTE - Avg Fall and Spring Semesters						FTE FY23 Projection vs. FY22 Actual						
FY22 Actual			FY23 Projection			Full Time		Part Time		Total		
Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	
FTE Enrollment Undergraduate												
CCSU	5,518	761	6,279	5,539	733	6,271	21	0.4%	(28)	-3.7%	(7)	-0.1%
ECSU	3,297	199	3,496	3,120	191	3,311	(177)	-5.4%	(8)	-4.2%	(186)	-5.3%
SCSU	5,172	525	5,697	4,786	573	5,360	(385)	-7.5%	48	9.2%	(337)	-5.9%
WCSU	3,162	322	3,485	2,889	273	3,163	(273)	-8.6%	(49)	-15.1%	(322)	-9.2%
CSU Total Undergraduate	17,149	1,808	18,957	16,334	1,771	18,105	(815)	-4.7%	(37)	-2.1%	(852)	-4.5%
Graduate												
CCSU	414	557	971	408	538	946	(6)	-1.5%	(19)	-3.3%	(25)	-2.5%
ECSU	68	40	108	61	29	90	(7)	-10.6%	(11)	-28.6%	(19)	-17.3%
SCSU	721	480	1,201	726	435	1,162	6	0.8%	(45)	-9.4%	(40)	-3.3%
WCSU	78	243	320	69	244	314	(9)	-11.0%	2	0.7%	(7)	-2.1%
CSU Total Graduate	1,281	1,320	2,601	1,264	1,246	2,511	(16)	-1.3%	(74)	-5.6%	(90)	-3.4%
Total												
CCSU	5,932	1,318	7,250	5,946	1,271	7,218	15	0.3%	(47)	-3.5%	(32)	-0.4%
ECSU	3,365	240	3,605	3,181	220	3,400	(184)	-5.5%	(20)	-8.3%	(204)	-5.7%
SCSU	5,893	1,005	6,898	5,513	1,008	6,521	(380)	-6.4%	3	0.3%	(377)	-5.5%
WCSU	3,240	565	3,805	2,959	518	3,476	(282)	-8.7%	(47)	-8.3%	(329)	-8.6%
CSU Total FTE	18,429	3,128	21,557	17,599	3,017	20,616	(831)	-4.5%	(111)	-3.5%	(942)	-4.4%

CONNECTICUT COMMUNITY COLLEGES

ENROLLMENT - HEADCOUNT & FTE

FY23 Projection vs. FY22 Actual

HEADCOUNT Enrollment	Enrollment HEADCOUNT - Avg Fall and Spring Semesters						Variance					
	Enrollment Headcount FY23 Projection vs. FY22 Actual						Full Time		Part Time		Total	
	FY22 Actual			FY23 Projection			#s Inc(Dec)		% Inc(Dec)		#s Inc(Dec)	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
Asnuntuck	388	876	1,264	398	868	1,267	10	2.6%	(8)	-0.9%	3	0.2%
Capital	471	1,903	2,374	493	1,834	2,327	22	4.7%	(69)	-3.6%	(46)	-2.0%
Gateway	1,577	3,688	5,265	1,590	3,848	5,439	13	0.8%	160	4.3%	174	3.3%
Housatonic	1,041	2,274	3,314	1,058	2,176	3,234	18	1.7%	(97)	-4.3%	(80)	-2.4%
Manchester	1,307	2,835	4,141	1,293	2,772	4,065	(14)	-1.1%	(62)	-2.2%	(76)	-1.8%
Middlesex	718	1,174	1,891	638	1,193	1,830	(80)	-11.1%	19	1.7%	(61)	-3.2%
Naugatuck Valley	1,471	2,960	4,430	1,637	3,044	4,681	167	11.3%	85	2.9%	251	5.7%
Northwestern	381	793	1,174	382	715	1,097	2	0.4%	(78)	-9.9%	(77)	-6.5%
Norwalk	1,124	2,725	3,849	1,146	2,710	3,856	22	1.9%	(15)	-0.6%	7	0.2%
Quinebaug Valley	362	722	1,083	372	698	1,071	11	3.0%	(23)	-3.2%	(12)	-1.1%
Three Rivers	937	1,909	2,846	912	1,912	2,824	(25)	-2.7%	3	0.2%	(22)	-0.8%
Tunxis	1,165	1,860	3,025	1,149	1,959	3,108	(15)	-1.3%	99	5.3%	84	2.8%
CCC Total Headcount	10,939	23,716	34,655	11,068	23,731	34,799	129	1.2%	15	0.1%	144	0.4%

FTE Enrollment	FTE - Avg Fall and Spring Semesters						Variance					
	FTE FY23 Projection vs. FY22 Actual						Full Time		Part Time		Total	
	FY22 Actual			FY23 Projection			#s Inc(Dec)		% Inc(Dec)		#s Inc(Dec)	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
Asnuntuck	365	323	688	367	340	706	2	0.5%	17	5.1%	19	2.7%
Capital	413	828	1,241	441	796	1,237	28	6.9%	(32)	-3.9%	(4)	-0.3%
Gateway	1,389	1,572	2,961	1,318	1,570	2,888	(71)	-5.1%	(2)	-0.1%	(73)	-2.5%
Housatonic	912	902	1,813	892	857	1,749	(20)	-2.1%	(44)	-4.9%	(64)	-3.5%
Manchester	1,176	1,166	2,342	1,157	1,104	2,261	(19)	-1.6%	(62)	-5.3%	(81)	-3.5%
Middlesex	646	493	1,139	615	479	1,094	(31)	-4.8%	(13)	-2.7%	(44)	-3.9%
Naugatuck Valley	1,299	1,266	2,565	1,255	1,259	2,514	(44)	-3.4%	(8)	-0.6%	(51)	-2.0%
Northwestern	341	332	672	342	325	667	2	0.5%	(6)	-2.0%	(5)	-0.7%
Norwalk	996	1,167	2,163	1,027	1,132	2,159	31	3.1%	(35)	-3.0%	(4)	-0.2%
Quinebaug Valley	323	277	600	325	288	613	2	0.7%	11	4.0%	13	2.2%
Three Rivers	842	810	1,652	831	787	1,618	(11)	-1.4%	(23)	-2.8%	(34)	-2.1%
Tunxis	1,011	766	1,776	1,002	743	1,745	(9)	-0.9%	(23)	-3.0%	(32)	-1.8%
CCC Total FTE	9,710	9,901	19,612	9,571	9,680	19,251	(139)	-1.4%	(221)	-2.2%	(360)	-1.8%

CHARTER OAK STATE COLLEGE

ENROLLMENT - HEADCOUNT & FTE

FY23 Projection vs. FY22 Actual

HEADCOUNT Enrollment	Enrollment HEADCOUNT - Avg Fall and Spring Semesters						Variance					
	FY22 Actual			FY23 Projection			Enrollment Headcount FY23 Projection vs. FY22 Actual					
	Full Time	Part Time	Total	Full Time	Part Time	Total	Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
<u>Undergraduate</u>												
Charter Oak	372	1,169	1,541	397	1,143	1,540	25	6.7%	(26)	-2.2%	(1)	-0.1%
<u>Graduate</u>												
Charter Oak	10	88	98	8	90	98	(2)	-20.0%	2	2.3%	-	0.0%
Total Headcount	382	1,257	1,639	405	1,233	1,638	23	6.0%	(24)	-2%	(1)	-0.1%
FTE Enrollment	FTE - Avg Fall and Spring Semesters						Variance					
	FY22 Actual			FY23 Projection			FTE FY23 Projection vs. FY22 Actual					
	Full Time	Part Time	Total	Full Time	Part Time	Total	Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
<u>Undergraduate</u>												
Charter Oak	315	451	766	337	440	777	22	7.0%	(11)	-2.4%	11	1.4%
<u>Graduate</u>												
Charter Oak	8	40	48	7	40	47	(1)	-12.5%	-	0.0%	(1)	-2.1%
Total FTE	323	491	814	344	480	824	21	6.5%	(11)	-2.2%	10	1.2%