

BOARD OF REGENTS FOR HIGHER EDUCATION STRATEGIC PLANNING COMMITTEE

Minutes - 2:00 p.m., Monday, September 10, 2012

1st Floor Boardroom, 39 Woodland Street, Hartford, CT

SPC MEMBERS PRESENT

Dr. René Lerer, Committee Chair
Nicholas M. Donofrio
Matt Fleury
Dr. Merle W. Harris
Michael E. Pollard

OTHER BOARD MEMBERS PRESENT

Lewis J. Robinson
Richard J. Balducci
Craig Lappen
Naomi Cohen
Matt Fleury

BOR STAFF

Robert A. Kennedy, BOR President
Michael P. Meotti, Executive Vice President
Colleen Flanagan, Chief of Staff and Director of Public Affairs & Marketing
Braden J. Hosch, Director of Policy & Research and Interim Director of Academic Affairs
Erin A. Fitzgerald, Associate Director for Board Affairs and Secretary of the Board of Regents

GUESTS

Elaine Kuttner, Cambridge Concord Associates
Lillie Ris, Cambridge Concord Associates

Committee Chair Lerer called the meeting to order at 2:05 p.m. and expressed his appreciation for the work of his committee members to date and to additional board members present for their attendance at the meeting.

Approval of July 16, 2012 minutes - On a motion by Nicholas Donofrio, with a second by Merle Harris, the meeting minutes were unanimously approved as presented.

Consideration of draft strategic plan – Discussion ensued during the presentation of the draft strategic plan as presented by EVP Meotti at the conclusion of which administration was directed to make amendments thereto incorporating the comments from members of the Committee and prepare an updated draft for distribution and consideration by the full Board at the September 25, 2012 Board of Regents meeting.

Committee Chair Lerer reiterated his comments made earlier in the meeting that the next steps in the process would consist of the following

- **September 25** BOR meeting - approval by Board of draft strategic plan
- **October 18** BOR meeting - finalize metrics (staff present indicated that while they would shoot for that date, it didn't appear likely they would be able to complete the work necessary to finalize the metrics by October, which would then move the item to the **November 15** BOR meeting)

Discussion of roles in the context of a strategic plan – Discussion ensued led by Elaine Kuttner of Cambridge Concord Associates regarding the respective roles of the board and senior management in the context of a strategic plan. Ms. Kuttner provided information prepared by the

Association of Governing Boards regarding a system board's roles and responsibilities and the hallmarks of an effective system board.

With no further business to consider, the meeting adjourned at 4:05 p.m.

Submitted,

Erin A. Fitzgerald