CT BOARD OF REGENTS FOR HIGHER EDUCATION

MINUTES – REGULAR MEETING – 10 AM, THURSDAY, JUNE 15, 2017 SYSTEM OFFICE, REGENTS BOARDROOM, 61 WOODLAND ST., HARTFORD, CT

REGENTS – ATTENDANCE (Y = yes / N = no)		
Matt Fleury, Chair	Y	
Yvette Meléndez, Vice Chair	Y	
Richard J. Balducci	Ν	
Aviva D. Budd	Y	
Lawrence J. DeNardis	Y	
Merle W. Harris	Y	
David R. Jimenez	Y	
William J. McGurk	Y	
Holly M. Palmer	Y	
JoAnn H. Price	Y	
Elease E. Wright via teleconference	Y	
Holly Palmer, SAC Chair	Y	
Joseph Young SAC Vice	Y	
*Barbara E. Richards, FAC Chair via teleconf	Ν	
*Stephen Adair, FAC Vice	Y	
*Scott D. Jackson, Labor Commissioner	Y	
*Raul Pino, Public Health Commissioner	Y	
*Catherine H. Smith, DECD Commissioner	Y	
*Dianna R. Wentzell, Education Commissioner	N	
*ex-officio, non-voting member		

CSCU STAFF

Mark E. Ojakian, President Alice Pritchard, Chief of Staff Jane Gates, Provost & Senior Vice President, Academic and Student Affairs Ernestine Weaver, Counsel Erika Steiner, Chief Financial Officer Steve Weinberger, Vice President, Human Resources Erin A. Fitzgerald, Associate Director, Board Affairs / Board Secretary

STATE UNIVERSITY/COMMUNITY COLLEGE PRESIDENTS

James Lombella, Asnuntuck Community College Wilfredo Nieves, Capital Community College Ed Klonoski, Charter Oak State College Dorsey Kendrick, Gateway Community College Paul Broadie, Housatonic Community College Gena Glickman, Manchester Connecticut Community College Michael Rooke, Northwestern Connecticut Community College Daisy Cocco De Filippis, Naugatuck Valley Community College

STATE UNIVERSITY/COMMUNITY COLLEGE PRESIDENTS (cont.)

Carlee Drummer, Quinebaug Valley Community College Cathryn Addy, Tunxis Community College Zulma Toro, Central Connecticut State University Joe Bertolino, Southern Connecticut State University John Clark, Western Connecticut State University

CALL TO ORDER

Chairman Fleury called the meeting to order at 10:05 am and, following roll call, declared a quorum present.

ADOPT AGENDA

Chairman Fleury called for a motion to adopt the meeting agenda and on a motion by Vice

Chair Melendez, seconded by Regent Palmer, the Agenda was unanimously adopted as presented.

CSCU PRESIDENT MARK OJAKIAN

President Ojakian provided several updates to the Board on the following topics:

- Spring commencements
- end of session legislative report and state budget
- NEASC planning in light of Students First initiative
- Campus arming
- CSCU Foundation

President Ojakian introduced CSCU Provost & Senior Vice President Dr. Jane McBride Gates who, along with ACUE 's Chief Academic Officer, Penny MacCormack, provided a presentation "Student Success through Quality Instruction CSCU / ACE / ACUE" (Attachment A hereto).

CONSENT AGENDA

Chairman Fleury called for a motion on the Consent Agenda. On a motion by Regent

DeNardis, seconded by Regent Cohen, the Consent Agenda was unanimously adopted. The

following Agenda items and accompanying resolutions were approved on consent:

a) **Terminations**

Web Design and Development – Certificate – TRCC

RESOLVED: That the Board of Regents for Higher Education approve the termination of a program in Web Design and Development leading to a Certificate at Three Rivers Community College with a phase-out period until May 30, 2019.

b) Modifications

Health Information Management – C2 Certificate – MxCC

RESOLVED: That the Board of Regents for Higher Education approve the modification of a program in Health Information Management leading to a Certificate (C2) at Middlesex Community College including significant modification of courses to create a coding-focused program to meet the standards for certification and examination requirements of the American Health Information Management Association (AHIMA) Foundation.

Computer Science - BA to BS WCSU

RESOLVED: That the Board of Regents for Higher Education approve the modification of a program in Computer Science leading to a Bachelor of Science degree at Western Connecticut State University, including modification of existing courses and changing the degree from a Bachelor of Arts to a Bachelor of Science.

c) Accreditations - Institutions

NEASC and state accreditation - Charter Oak State College

RESOLVED: That the Connecticut Board of Regents for Higher Education accept NEASC actions of March 3, 2017 regarding the regional accreditation of Charter Oak State College and grant continued state accreditation of Charter Oak State College until June 30, 2022.

NEASC and state accreditation - Quinebaug Valley Community College

RESOLVED: That the Board of Regents for Higher Education accept NEASC actions and grant state accreditation of Quinebaug Valley Community College from July 1, 2017 to June 30, 2022

e) CSU Professor Designations

Anna D. Jaroszyńska-Kirchmann– Eastern CSU

- WHEREAS, The President of Eastern Connecticut State University, Dr. Elsa Nunez, has recommended awarding this title to Professor Jaroszyńska-Kirchmann and Connecticut State Colleges and Universities President Mark E. Ojakian has concurred; and
- WHEREAS, Professor Jaroszyńska-Kirchmann, a highly distinguished teacher and scholar, has served Eastern Connecticut State University since 1997 and is currently a tenured Professor in the History Department; and
- WHEREAS, Professor Jaroszyńska-Kirchmann was named the 2014 Eastern Connecticut State University Distinguished Professor, is a prize-winning author of scholarly works, has served in leadership roles for professional organizations and on editorial boards of professional journals; and
- WHEREAS, Professor Jaroszyńska-Kirchmann's contributions to the profession extend to the national and international community and has received numerous awards including the Polish American Historical Association's Distinguished Service Award and an Official Citation from the State of Connecticut for her contribution to the Polish American Experience in Connecticut; now, therefore be it
- RESOLVED, That the title Connecticut State University Professor is herewith awarded by the Board of Regents to Anna D. Jaroszyńska-Kirchmann of Eastern Connecticut State University effective upon approval by the Board of Regents, pursuant to the BOR/AAUP Collective Bargaining Agreement, and be it further
- RESOLVED, That Professor Jaroszyńska-Kirchmann be entitled to all the rights, privileges and responsibilities pertaining to this honor.

Carol Shaw Austad – Central CSU

- WHEREAS, The President of Central Connecticut State University, Dr. Zulma R. Toro, has recommended awarding this title to Professor Austad and Connecticut State Colleges and Universities President Mark E. Ojakian has concurred; and
- WHEREAS, Professor Austad, a highly distinguished teacher and scholar, has served Central Connecticut State University since 1987, received a Distinguished Service Award in 2005 and is currently a tenured Professor in the Department of Psychological Science; and
- WHEREAS, Professor Austad has a prominent record of published scholarship, teaching, grants, as well as departmental, university and community service; now, therefore be it
- RESOLVED, That the title Connecticut State University Professor is herewith awarded by the Board of Regents to Carol Shaw Austad of Central Connecticut State University effective upon approval by the Board of Regents, pursuant to the BOR/AAUP Collective Bargaining Agreement, and be it further
- RESOLVED, That Professor Austad be entitled to all the rights, privileges and responsibilities pertaining to this honor.

f) Purchase of 330 High Street, Willimantic – Cost Change

	WHEREAS,	The purchase of residential property adjacent to Eastern Connecticut State University has been offered for sale to the Board of Regents for the Connecticut State Colleges and Universities, and
	WHEREAS, WHEREAS,	The residential property is located at 330 High Street, Willimantic, CT, and The acquisition of property on High Street is part of a planned long term university effort to obtain real estate parcels that are adjacent to Eastern to increase buildable land area, enhance esthetics and better promote the university street frontage, and
	WHEREAS,	The acquisition of 330 High Street is consistent with Eastern's long term property acquisition goals, and
	WHEREAS,	The purchase of 330 High Street was approved by the Board on September 16, 2016 for \$85,000, and
	WHEREAS,	Subsequently, the estate of the property owner requested an additional \$5,000 for this property, now totaling \$90,000, which is still within the appraised value, and
	WHEREAS,	The additional funding of \$90,000 will be funded from the FY2009 portion of the CSCU 2020 Program Land and Property Acquisition Program, therefore be it
	RESOLVED TI	HAT, Contingent on the approvals of the Department of Administrative Services, State Properties Review Board, and Attorney General That the Board of Regents for the Connecticut State Colleges and Universities will purchase 330 High Street for the consideration of \$90,000 for Eastern Connecticut State University.
g)	Reallocation of CS WHEREAS,	SCU 2020 funds for ECSU \$87,671,000 was funded for design construction and equipment for a new Fine Arts Instructional Center at Eastern; and
	WHEREAS,	The new Fine Arts Instructional Center is operational and the project is complete; and
	WHEREAS,	\$2,209,356.95 of uncommitted project funds remain available at the CSCU; and
	WHEREAS,	Approximately \$1,000,000 of uncommitted project funds remain available at the Department of Construction Services (DCS), pending final project closeout; and
	WHEREAS,	\$1,569,000 of the CSCU uncommitted funds will be reallocated as supplemental Goddard Hall/Communications Building project funds; and
	WHEREAS,	\$640,356.95 of the CSCU uncommitted funds will be reallocated to Eastern's Code Compliance/Infrastructure Improvements program; and
	WHEREAS,	\$1,000,000 of the DCS approximate uncommitted funds, when released, will be reallocated to Eastern's Code Compliance/Infrastructure Improvements program; therefore, be it
	RESOLVED,	From Eastern's completed Fine Arts Instructional Center project uncommitted and available funds will be reallocated as:1. \$1,569,000 to the Goddard Hall/Communications Building project

- 2. \$640,356.95 to Eastern's Code Compliance/Infrastructure Improvements program
- 3. \$1,000,000, when released by the DCS, to Eastern's Code Compliance/Infrastructure Improvements program.

h) Tuition Charged to Veterans of the Armed Forces and Qualified Individuals using Post 9/11 GI Bill, Montgomery GI Bill and Fry Scholarship

- WHEREAS, On May 21, 2015 the Board of Regents for Higher Education approved a resolution charging in-state tuition to certain veterans of the Armed Forces and qualified individual under the Veterans Access, Choice, and Accountability Act of 2014 so that it was compliant with 38 U.S.C 3679(c); and
- WHEREAS, In December 2016 Congress passed Pubic Law 113-315, which modified 38 U.S.C. 3679(c) and as a result the Resolution passed on May 21, 2015 is no longer compliant; and
- WHEREAS, Public Law 113-315 requires the Veterans Administration to disapprove schools for the Post-9/11 GI Bill and the Montgomery GI Bill-Active Duty if the school charges more than the resident rate to covered individuals, as described in 308 U.S.C. 3679(c), for terms beginning on or after July 1, 2017; now therefore,
- RESOLVED, For any course, semester, or term commencing on or after July 1, 2017 the below classified students shall be charged tuition and fees as though they were classified as in-state students for such purposes:

• A Veteran who lives in the state in which the institution of higher learning is located (regardless of his/her formal state of residence) and enrolls in the school within three years of discharge from a period of active duty service of 90 days or more.

• Anyone using transferred benefits who lives in the state in which the institution of higher learning is located (regardless of his/her formal state of residence) and enrolls in the school within 3 years of the transferor's discharge from a period of active duty service of 90 days or more.

• Individuals who initially meet the requirements above will maintain "covered individual" status as long as they remain continuously enrolled at the institution of higher learning, even if they are outside the 3-year window or enroll in multiple programs.

• Anyone using benefits under the Marine Gunnery Sergeant John David Fry Scholarship who lives in the state in which the institution of higher learning is located (regardless of his/her formal state of residence)

• Anyone using transferred Post-9/11 G.I. Bill benefits (38 U.S.C. § 3319) who lives in the state in which the institution is located (regardless of his/her formal state of residence) and the transferor is a member of the uniformed service who is serving on active duty.

• The policy shall be read to be amended as necessary to be compliant with the requirements of 38 U.S.C. 3679(c) as amended.

ACADEMIC & STUDENT AFFAIRS

Following an overview by Regent DeNardis, <u>the following two resolutions from the Academic &</u> <u>Student Affairs Committee were unanimously approved on a motion from Merle Harris with a</u> <u>second from Regent DeNardis.</u>

Modification of Mission and Vision Statements - Western CSU

- WHEREAS, Western Connecticut State University seeks to adopt an institutional mission and vision that is congruent with the CSUs and yet distinct from the other CSUs, as well as define its areas of excellence in servicing the state of Connecticut and its citizenry, and
- WHEREAS, Through Board Resolution 10-53 the Board of Trustees for the Connecticut State University System approved Western Connecticut State University's mission statement on September 23, 2010, and
- WHEREAS, As part of its strategic planning process beginning in the spring of 2014, Western Connecticut State University identified five goals which serve as the cornerstone for the vision statement, and
- WHEREAS, The mission and vision statements have emerged through appropriate university committees and processes, including the approval from the university Senate and the university President, therefore be it
- RESOLVED, That the Board of Regents for the Connecticut State University System rescinds Board Resolution 10-53 and approves the mission and vision statements for Western Connecticut State University as attached (below).

Mission Statement

Western Connecticut State University changes lives by providing all students with a high quality education that fosters their growth as individuals, scholars, professionals, and leaders in a global society.

To achieve this, we

- 1. Offer undergraduate and graduate programs that weave together liberal arts and professional education and instill a desire for life-long learning.
- 2. Sustain a vibrant, inclusive campus that connects individuals through co-curricular programs, cultural events, and service to the community.
- 3. Attract student-centered faculty who are passionate teachers and accomplished scholars.
- 4. Establish partnerships that create opportunities for internships, research, and experiential learning.

Vision Statement

Western Connecticut State University will be widely recognized as a premier public university with outstanding teachers and scholars who prepare students to contribute to the world in a meaningful way.

Update to Listing of Accepted Measures of Skills – CSCU

- WHEREAS, in June 2014, via Board Resolution #14-071, the Board of Regents for Higher Education approved a listing of multiple commonly accepted measures of skill level; and
- WHEREAS, The American Council on Education's (ACE) *College Credit Recommendation Service* has performed extensive analysis of the newest version of the GED test (introduced in 2016) and recommended that a student who achieves scaled scores above 165 on a given subject test should be waived from taking developmental courses and placement testing in that subject area. Now, therefore, be it
- RESOLVED: That the Board of Regents for Higher Education accepts the use of student scaled scores on the GED (2016) as an instrument for placing students in initial math and English courses at CSCU institutions, and be it further
- RESOLVED: That the Board of Regents for Higher Education accepts the use of the GED (2016) scaled scores to remove the need for additional testing thereby expediting the advising, admissions and registration process, and be it further
- RESOLVED: that BR #14-071 concerning Multiple Measures is hereby rescinded and supplanted with the updated listing of Accepted Measures of Skill Level listed below;
 - CLEP/AP/DANTES
 - Accuplacer
 - Accuplacer WritePlacer
 - ACT Scores
 - CLEP/AP/DANTES
 - GED
 - HS Transcript
- Local Challenge EssayLocal Math Exam
- Non-Cognitive Questionnaire
- SAT Scores
- SBAC (Smarter Balanced Assessment Consortium)
- Student Interview

and be it further

RESOLVED: That this amendment to the accepted multiple measures listing be shared with presidents, chief academic officers, chief student affairs officers, admission directors and placement coordinators at all CSCU institutions.

EXECUTIVE SESSION

On a motion by Regent Harris seconded by Regent McGurk, the Board voted unanimously to go into Executive Session at 11:15 am for discussion concerning strategy related to collective bargaining).

At the request of Chairman Fleury, the following staff members remained with President Ojakian and board members: Alice Pritchard, Steve Weinberger, Erika Steiner, Ernestine Weaver and Erin. Fitzgerald,

RETURN TO OPEN SESSION

The Board returned to open session at 12:24 pm. Chair Fleury advised that there were no votes in executive session and that discussion was limited to strategy concerning collective bargaining.

ADJOURNMENT

On a motion by Regent Cohen, seconded by Regent Harris, the meeting adjourned at 12:24

<u>pm</u>

Submitted,

Erin A. Fitzgerald, Associate Director, Office of Board Affairs Secretary of the CT Board of Regents for Higher Education

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CT BOARD OF REGENTS FOR HIGHER EDUCATION REGULAR MEETING June 15, 2017 System Office, Regents Boardroom, 61 Woodland St., Hartford, CT

Attachments to Minutes and/or Meeting Handouts/ Presentations

Posted online at http://www.ct.edu/regents/minutes

A. Student Success through Quality Instruction CSCU/ACE/ACUE – presented by Provost & Senior Vice President Jane McBride Gates with

Student Success Through Quality Instruction

Presentation to the CSCU Board of Regents

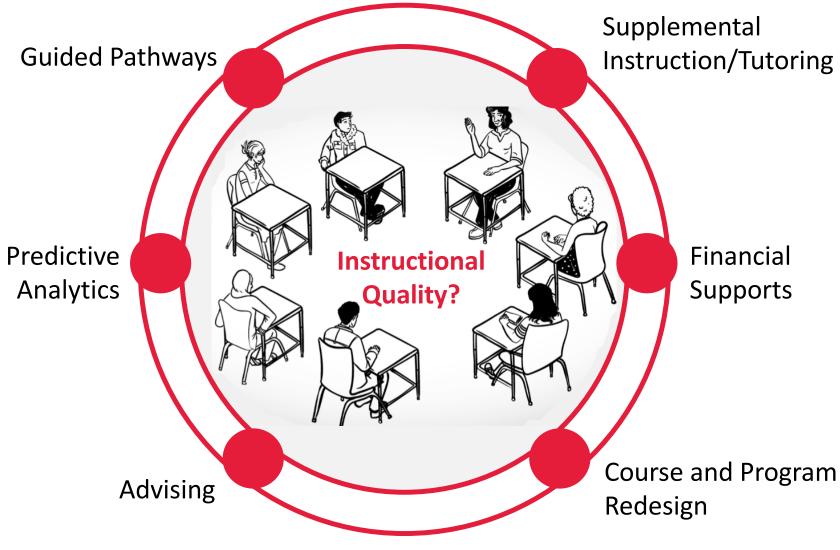
June 2017







The nation's "student success" agenda





The evidence is clear: Teaching matters

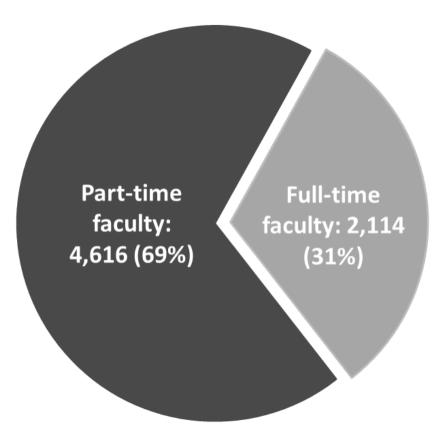
When instructors use evidence-	Academic outcomes improve ¹	
based teaching practices:	Retention and graduation rates rise ²	
	Achievement gaps narrow ³	
	Institutional finances strengthen ⁴	



Sources: ¹Condon, 2016; Inside Higher Ed, 2016; ²Association of College and University Educators, 2016; Alfano, 1993; Fulton, Noonan, & Dorris, 2004; Gansemer-Topf, Saunders, Schuh, & Shelley, 2004; Gansemer-Topf & Schuh, 2004; Killion, 2000; Murray, 2002; Outcalt, 2002; Sherer, Shea, & Kristensen, 2003; ³CBE – Life Sciences Education, 2014; New York Times, 2014; ⁴American Council on Education, 2017;.

Stronger instruction, system-wide?

How can we better support CSCU's 6,700 faculty, to make instructional quality a strategic driver of student retention, graduation, and learning?





ACUE's Purpose and Approach

ACUE's purpose and approach

- Prepares and credentials college educators in evidencebased teaching practices necessary for student success.
- Endorsed by the American
 Council on Education, the nation's most influential higher education association.

ACUE A

Representation Reducation®



ACUE's Course: Comprehensive and evidence-based

25 online modules across five units of study:

- Designing an Effective Course and Class
- Establishing a Productive Learning Environment
- Using Active Learning Techniques
- Promoting Higher Order Thinking
- Assessing to Inform Instruction and Promote Learning



Built with and adopted by colleges nationwide



Rutgers University-Newark



Arizona State University

GOUCHER —college—

Goucher College



The University of Southern Mississippi



Kansas State University

ACUE



Colorado State University



North Carolina Central University



University of Arizona



West Virginia University



Elon University



Northern Arizona University



California State University, Los Angeles



Butler University



Eastern Connecticut State University



Naugatuck Valley Community College



New Jersey City University



University of Connecticut



City College of san Francisco



Salem State University



Florida Agricultural and Mechanical University



Miami Dade College



University of North Carolina at Chapel Hill



University of Michigan



Housatonic Community College



Southern Connecticut State University

The City College of New York

The City College of New York



The University of Montana-Western



University of Nevada, Reno



Connecticut State Colleges and Universities



Delta State University



Univ

Partnership services





ACUE **Academic Lead**

Collaborative **Program Design**



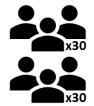
Course Facilitator Preparation



Course-taker Recruitment and Orientation



Ongoing Course Support



Enroll and Prepare Faculty Cohorts

	× — × —
Sco	re Required

Issue Badges and Credentials **Assignments**



Measure **Educational Impact** and Financial Return



ACUE Community of Professional Practice







CSCU and ACUE's 2017 Pilot

- Four campuses: Eastern, Housatonic, Naugatuck, Southern
- 60 faculty
- Timeline:
 - ✓ Kick-off orientations (January)
 - Course completed (February to June)
 - Certificate celebrations and media coverage (June)
 - ✓ Pilot evaluation (June)



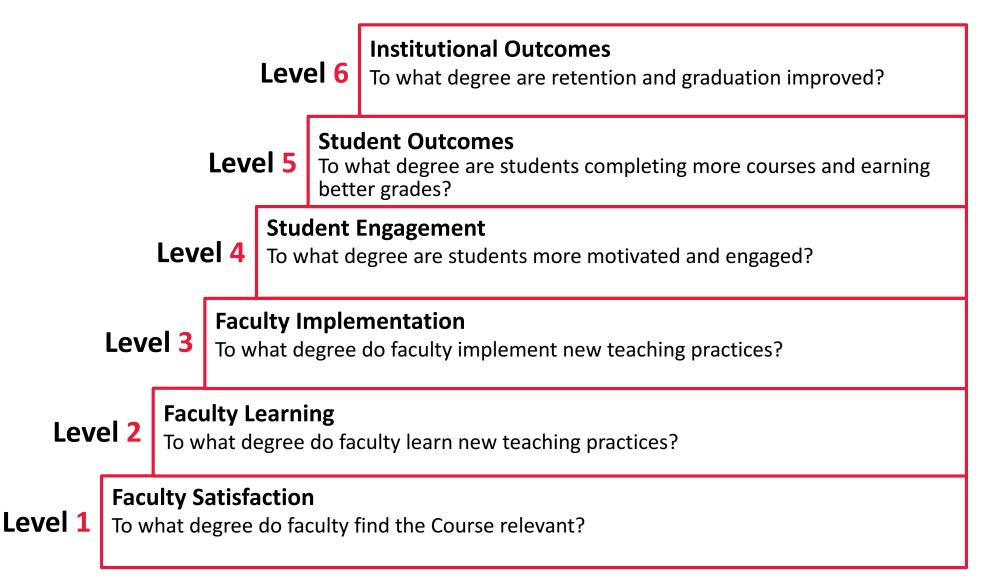








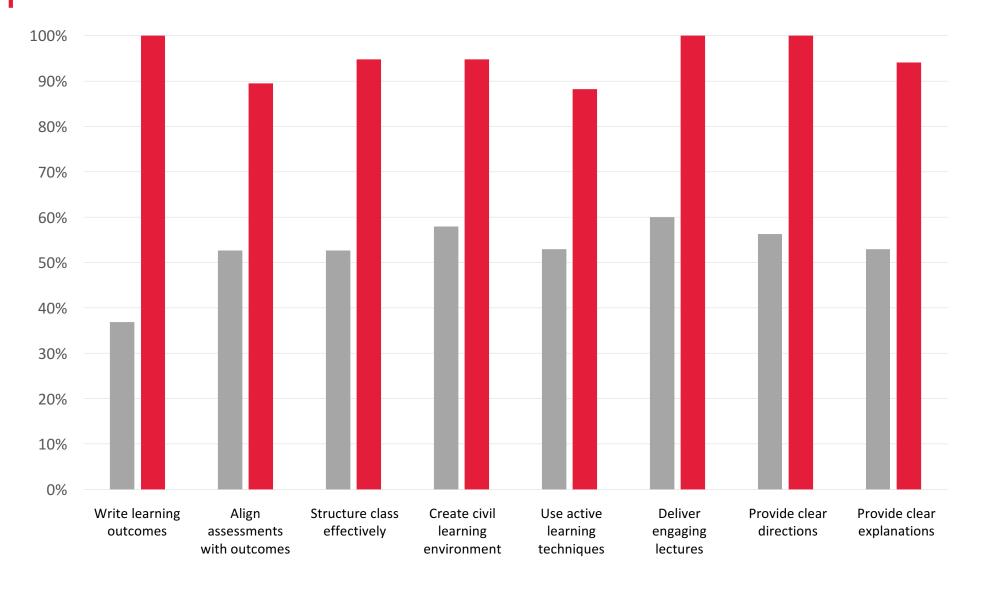
Evaluation approach





Kirkpatrick, D. L. and Kirkpatrick, J.D. (2007). Implementing the four levels: A practical guide for effective Evaluation of Training Programs. San Francisco: Berrett-Koehler. Guskey, T. R. (2000). Evaluating professional development. Thousand Oaks, CA: Corwin Press.

Faculty improved their ability to:



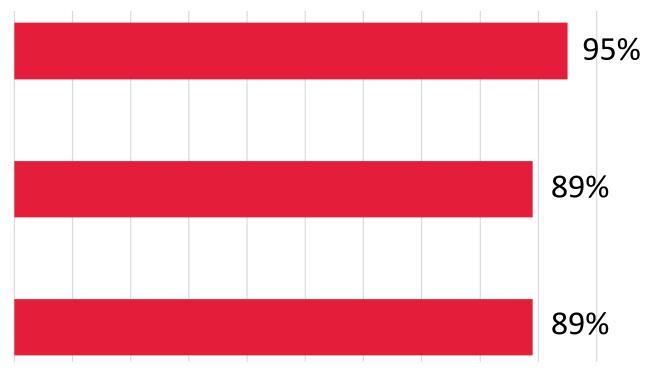


Faculty found the experience rewarding:

The Course is relevant to their experience.

The Course helped refine their teaching practices.

Faculty recommend ACUE's Course.

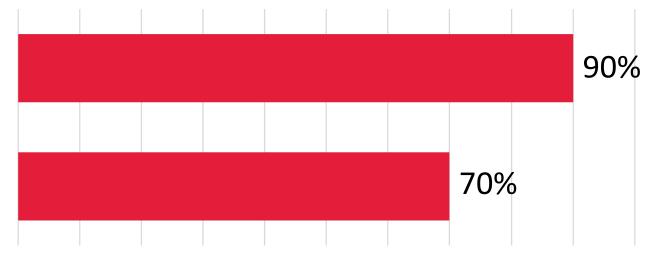




Students saw the difference:

Students more likely to recommend their instructor to a friend

Students reporting better experience than in their other courses



"This course greatly exceeded my expectations. I was engaged and I learned more because of that."



Campuses are positive

New Program at NVCC Will Improve Teaching and Learning

Pilot Program Emphasizing Excellence in Teaching Elevates NVCC's Student Success Plan By Nancy Sasso Janis (Patch Contributor) - May 3, 2017 5:19 pm ET

Pilot Program Emphasizing Excellence in Teaching Elevates NVCC's Student Success Plan Through partnership with the Association for College and University Educators



Pilot Program Emphasizing Excellence in Teaching Elevates NVCC's Student Success Plan

Through partnership with the Association for College and University Educators

Increased student engagement, faculty who are more confident in their teaching, more relevant course material, and an improved student experience are many of the benefits that Naugatuck Valley Community College hopes to gain from a pilot program with the Association for College and University Educators (ACUE) which began in February. Partnering with 12



HCC Pilots CSCU System Initiative Focused On Student Success and Teaching Excellence

This month, HCC faculty earned a first-of-its-kind Certificate in Effective College Instruction, a nationally recognized credential endorsed by the American Council on Education (ACE). They are among the first educators across the Connecticut State Colleges and Universities (CSCU) system to complete the program, which includes participation in a comprehensive pedagogical training course offered through the Association of College and University Educators (ACUE).



Next step: Systemwide roll out

- Plan programs for all 17 institutions
- Secure third-party financial support
- Launch this fall
- Measure efficacy



In their own voices:





In their own voices:



