

**BOARD OF REGENTS FOR HIGHER EDUCATION
CT STATE COLLEGES AND UNIVERSITIES (CSCU)
MINUTES – REGULAR MEETING – 10 AM, THURSDAY, APRIL 18, 2019
MIDDLESEX COMMUNITY COLLEGE, MIDDLETOWN, CT**

REGENTS – PARTICIPATING (Y = yes / N = no)

Matt Fleury, Chair	Y
Merle Harris, Vice Chair	Y
Richard J. Balducci	Y
Aviva D. Budd	Y
Naomi K. Cohen	Y
Felice Gray-Kemp	Y
Holly Howery	Y
David R. Jimenez	Y
Pete Rosa	Y
JoAnn Ryan	Y
Elise E. Wright <i>via teleconference</i>	Y
Sage Maier, SAC Chair	Y
Elena Ruiz, SAC Vice Chair <i>via teleconference</i>	Y
*William Lugo, FAC Chair	Y
*Del Cummings, FAC Vice Chair	N
*Kurt Westby, Labor Commissioner	Y
*Renee D. Coleman-Mitchell, Public Health Commissioner	Y
*David Lehman, DECD Commissioner	N
*Dianna R. Wentzell, Interim Education Commissioner	N
<i>*ex-officio, non-voting member</i>	

CSCU STAFF

Mark E. Ojakian, President
Alice Pritchard, Chief of Staff
Benjamin Barnes, Chief Financial Officer
Keith Epstein, Vice President for Facilities, Real Estate & Infrastructure Planning
Jane Gates, Provost & Senior Vice President, Academic & Student Affairs
Joseph Tolisano, Chief Information Officer
Ernestine Y. Weaver, Counsel
Steve Weinberger, Vice President for Human Resources & Labor Relations
Erin A. Fitzgerald, Associate Director, Board Affairs / Secretary of the Board of Regents

STATE UNIVERSITY/COMMUNITY COLLEGE PRESIDENTS/CEOs

James Lombella, Asnuntuck Community College and interim at Tunxis Community College – Yes
Duncan Harris, Capital Community College – Yes
Ed Klonoski, Charter Oak State College - Yes
Paul Broadie, Housatonic Community College and Interim at Gateway Community College - Yes
Tanya Millner Harlee, Manchester Community College – Yes
Steven Minkler, Middlesex Community College - Yes
Daisy Cocco De Filippis, Naugatuck Valley Community College – Yes
Michael Rooke, Northwestern Connecticut Community College - Yes
David Levinson, VP Comm. Colleges and President, Norwalk Comm. College - Yes
Carlee Drummer, Quinebaug Valley Community College – Yes
Mary Ellen Jukoski, Three Rivers Community College – Yes

STATE UNIVERSITY/COMMUNITY COLLEGE PRESIDENTS/CEOs (continued)

Zulma Toro, Central Connecticut State University - No
Elsa Nunez, VP State Universities and President, Eastern CSU – No
Joe Bertolino, Southern Connecticut State University – Yes
John Clark, Western Connecticut State University - Yes

CALL TO ORDER

Chair Fleury called the meeting to order at 10:10 am and, following roll call, declared a quorum present.

WELCOME FROM HOST PRESIDENT/CEO

Middlesex Community College Chief Executive Officer Dr. Steven Minkler provided brief remarks welcome the Board of Regents to campus.

ADOPT AGENDA

Chair Fleury called for a motion to adopt the meeting agenda as presented; **on a motion by Regent Balducci, seconded by Regent Cohen, the Agenda was unanimously adopted.**

OPPORTUNITY TO ADDRESS THE BOARD

No one present addressed the Board.

STUDENT ADVISORY COMMITTEE (SAC)

SAC Chair Sage Maier provided a report from the Student Advisory Committee to the Board (*Attachment A hereto*). Following Regent Maier's report, Chairman Fleury thanked her for advocating on behalf of the students.

BOR CHAIR MATT FLEURY

Chair Fleury indicated he would keep his comments brief mindful of the Board's full agenda. He did, however, suggest that Board members and staff read a recent report [referenced in the CT by The Numbers blog](#) concerning the [“Consequences of Disinvestment in Public Higher Education”](#) a [report recently issued the Federal Reserve Bank of Boston](#).

CSCU PRESIDENT MARK OJAKIAN

President Ojakian addressed the following topics:

- Echoed Chair Fleury’s laudatory comments regarding SAC Chair Sage Maier’s advocacy on behalf of the CSU students.
- Legislative outreach continues (meeting with legislators, tracking bills and responding to requests for additional information on the budget or proposed legislation).
- Administration’s recent update to NECHE with an overview of progress on Students First, noting he looked forward to continued communications with NECHE.
- Shared recent events and meetings in which he participated, including co-chairing a meeting of manufacturing leaders with CEO of Stanley Black & Decker, Jim Loree.
- Meeting spearheaded by Senators Christopher Murphy and Richard Blumenthal with US Secretary of Labor Acosta and Governor Lamont to tour the QVCC manufacturing center in efforts to advocate for additional resources to support critical training needs.

APPROVAL OF PREVIOUS MEETING MINUTES

On a motion by Regent Cohen, seconded by Regent Howery, the March 28, 2019

meeting minutes were unanimously approved as submitted.

CONSENT AGENDA

Chair Fleury called for a motion on the Consent Agenda. **On a motion by Vice Chair**

Harris, seconded by Regent Cohen, the Consent Agenda was unanimously adopted.

CONSENT AGENDA

A. Discontinuations

- i. Social Service: Library Technical Assistant – AS, Option A – Capital CC
- ii. Library Technical Assistant– Certificate - Capital
- iii. Social Service: Community Change Studies – AS, Option A - Capital CC
- iv. Social Service: Gerontology – AS, Option A - Capital CC
- v. Gerontology – Certificate - Capital CC
- vi. Health Information Management – AS - Capital CC
- vii. Health Information Management – Certificate - Capital CC

B. Modifications

- i. Women’s Studies – MA – Southern CSU [Name Change]
- ii. Women’s Studies – Graduate Certificate – Southern CSU [Name Change]
- iii. Women’s Studies – Graduate Certificate (Online) – Southern CSU [Name Change, OHE corrections]

C. New Programs

- i. Mechanical/Electrical Manufacturing Basics – Certificate – Three Rivers CC
- ii. Foundations in Manufacturing – Certificate – Three Rivers CC

D. Accreditation of a Licensed Program

- i. Digital and Interactive Media Arts – BA – Western CSU

E. CSU Community College Advanced Manufacturing Program – Memorandum of Understanding for Program space at CT State Technical High Schools

F. CSU Manchester Community College - Right-Of-Way Agreement - Town Of Manchester

RESOLUTIONS APPROVED ON CONSENT

Discontinuations

Social Service: Library Technical Assistant– AS, Option A – Capital CC BR 19-040

RESOLVED: That the Board of Regents for Higher Education approve the discontinuation of a program in Social Service: Library Technical Assistant Option (CIP Code: 44.0701 / OHE # 06046) leading to an Associate of Science degree at Capital Community College, with a phase out/teach out period ending May 2021.

Library Technical Assistant– Certificate - Capital BR 19-041

RESOLVED: That the Board of Regents for Higher Education approve the discontinuation of a program in Library Technical Assistant (CIP Code: 25.0301 / OHE # 06029) leading to a Certificate at Capital Community College, with a phase out/teach out period ending May 2021

Social Service: Community Change Studies – AS, Option A - Capital CC BR 19-042

RESOLVED: That the Board of Regents for Higher Education approve the discontinuation of a program in Social Service: Community Change Studies Option (CIP Code: 44.0701 / OHE # 15436) leading to an Associate of Science degree at Capital Community College, with a phase out/teach out period ending May 2021.

Social Service: Gerontology – AS, Option A - Capital CC BR 19-043

RESOLVED: That the Board of Regents for Higher Education approve the discontinuation of a program in Social Service: Gerontology Option (CIP Code: 44.0701 / OHE # 15362) leading to an Associate of Science degree at Capital Community College, with a phase out/teach out period ending May 2021.

Gerontology – Certificate - Capital CC BR 19-044

RESOLVED: That the Board of Regents for Higher Education approve the discontinuation of a program in Gerontology (CIP Code: 30.01101 / OHE # 15368) leading to a Certificate at Capital Community College, with a phase out/teach out period ending May 2021.

Health Information Management (G11GA60) – AS - Capital CC BR 19-045

RESOLVED: That the Board of Regents for Higher Education approve the discontinuation of a program in Health Information Management (CIP Code: 51.0713 / OHE # 17390) leading to an Associate of Science degree at Capital Community College, with a phase out/teach out period ending May 2020.

Health Information Management (G13GJ11) – Certificate - Capital CC BR 19-046

RESOLVED: That the Board of Regents for Higher Education approve the discontinuation of a program in Health Information Management (CIP Code: 51.0706 / OHE # 17699) leading to a Certificate at Capital Community College, with a phase out/teach out period ending May 2020.

Modifications

Women’s Studies – MA – Southern CSU [Name Change] BR 19-047

RESOLVED: That the Board of Regents for Higher Education approve the modification of a program – Women’s Studies (CIP Code: 05.0207, OHE # 03096) leading to a Master of Arts degree, specifically a name change to Women’s and Gender Studies at Southern Connecticut State University.

Women’s Studies – Graduate Certificate – Southern CSU [Name Change] BR 19-048

RESOLVED: That the Board of Regents for Higher Education approve the modification of a program – Women’s Studies (CIP Code: 05.0207, OHE # 03097) leading to a Graduate Certificate (post-baccalaureate), offered via an on ground modality, specifically a name change to Women’s and Gender Studies at Southern Connecticut State University.

Women’s Studies – Graduate Certificate (Online) – Southern CSU [Name Change, OHE corrections] BR 19-049

RESOLVED: That the Board of Regents for Higher Education approve the modification of a program – Women’s Studies (CIP Code: 05.0207, OHE # 03098) leading to a Graduate Certificate (post-baccalaureate), offered via an online modality, specifically a name change to Women’s and Gender Studies at Southern Connecticut State University.

New Programs

Mechanical/Electrical Manufacturing Basics – Certificate – Three Rivers CC BR 19-050

RESOLVED: That the Board of Regents for Higher Education approve the licensure and accreditation of a Mechanical/Electrical Manufacturing Basic program (CIP Code: 15.0613) leading to a Certificate, requiring 20-21 course credits delivered via a hybrid modality, at Three Rivers Community College

Foundations in Manufacturing – Certificate – Three Rivers CC BR 19-051

RESOLVED: That the Board of Regents for Higher Education approve the licensure and accreditation of a Foundations in Manufacturing program (CIP Code: 15.0613) leading to a Certificate, requiring 17 course credits delivered via a hybrid modality, at Three Rivers Community College.

Accreditation of a Licensed Program

Digital and Interactive Media Arts – BA – Western CSU BR 19-052

RESOLVED: That the Board of Regents for Higher Education grant accreditation of a Digital and Interactive Media Arts program (CIP Code: 9.0702, OHE # 18368) leading to a Bachelor of Arts degree, requiring 120 course credits delivered via an on ground modality, at Western Connecticut State University.

CSCU Community College Advanced Manufacturing Program – Memorandum of Understanding for Program space at CT State Technical High Schools BR 19-053

WHEREAS, Connecticut’s manufacturing industry projects the need for upwards of 30,000-35,000 new skilled workers in order for the state’s 4,100 manufacturers to meet its current and future growth objectives over the next 25 years; and

WHEREAS, The Connecticut State Colleges and Universities (CSCU) continue to review and develop new opportunities to expand Advanced Manufacturing programs at all of our colleges to support the growing need for skilled workers in the state’s manufacturing industry; and

WHEREAS, The CSCU and the Community Technical High School System (CTECS) will establish a 10-year partnership by way of a Memo of Understanding (MOU) allowing the CSCU to utilize CTECS classroom and instructional spaces, when available, at any of the 18 CTECS; and

WHEREAS, CSCU’s use of CTECS space will be for the purpose of college Advanced Manufacturing instructional and training course work; and

WHEREAS, The CTECS will charge CSCU a predetermined utilization and usage fee for space use that will be funded from CSCU student tuition; and

WHEREAS, The Department of Administrative Services (DAS) is legislatively required to formalize any CSCU and CTECS MOU through a license agreement; therefore be it

RESOLVED, The CSCU and CTECS will enter into a Memo of Understanding, prescribed by DAS, that allows college Advanced Manufacturing training and instruction to be conducted at any of the 18 CTECS.

CSCU Manchester Community College - Right-Of-Way - Town Of Manchester BR 19-054

WHEREAS, Manchester Regional Academy (MRA) was constructed by the Town of Manchester in 1975 and currently functions as a school for students who require highly-individualized instruction; and

WHEREAS, MRA was constructed on former state land (Parcel A) and a small parcel of state land (Parcel B) designated with a Right-of-Way for MRA and which is currently under care and custody of Manchester Community College for the Board of Regents; and

WHEREAS, A parking lot, with vehicle access, was originally constructed on a third parcel of land (Parcel C), adjacent to Parcel B, with no records to demonstrate MRA had previously been granted the right to use Parcel C; and

WHEREAS, The Town of Manchester has requested a Right-of Way be granted to MRA for continued use and right to make reasonable improvements to Parcel C; and

WHEREAS, Manchester Community College supports this request; and

WHEREAS, The Department of Administrative Services (DAS) is required to obtain legislative approval for Rights-of-Way by municipalities; therefore be it

RESOLVED, CSCU will request DAS obtain a Right-of-Way for Parcel C at Manchester Community College allowing MRA to both continue to use and improve the site.

ACADEMIC & STUDENT AFFAIRS COMMITTEE

No report.

AUDIT COMMITTEE

No report.

FINANCE & INFRASTRUCTURE

Finance & Infrastructure Committee Chair Richard J. Balducci noted that the Committee met on Wednesday April 3, 2019 and with two items having been approved on the Consent Agenda, that two items required the Board's consideration and action.

Reallocation and use of CSCU 2020 funds for the purchase of 21 Spring Lane, Farmington, to establish an Advanced Manufacturing Center at Tunxis Community College

Chair Balducci provided the following highlights' of the Committee's recommendation to purchase the aforementioned property in pursuit of a low investment Advanced Manufacturing program expansion opportunity.

- The average fair market value of \$1,625,000 was determined from two independent appraisals that assessed 21 Spring Lane against recent sales data from a total of eight regionally located comparable facilities.
- The negotiated purchase price of \$1,600,000 does not include space modification expenses for the college or remaining remediation action (if required).

- Development costs are significantly less than new construction and this purchase eliminates Manufacturing Program growth competing for space with other college programs.
- CSCU Administration retained an environmental consultant to advise on the level of environmental and related cost exposure. Base from evaluations of prior environmental reports, review of DEEP approved completed remediation and visual evaluations the consultant's professional judgement indicates future exposure for environmental remediation as low. Minimal cost is anticipated.
- Future space build-out expenses are projected as low since the facility is already set up for manufacturing operations. Contingency funds are included in the Phase 1 budget if remediation action is needed.
- Available Advanced Manufacturing program funding for the purchase, buildout and equipment will be funded with current bond funds.
- The purchase of 21 Spring Lane will allow for supplemental main campus parking during semester startups when available parking is minimal.

When adopting these meeting minutes at the May 9, 2019 meeting of the Board of Regents for Higher Education, the amendments below were recommended and adopted.

Following Regent Balducci's overview, Regent Gray-Kemp voiced her concerns and rationale for her negative vote in Committee regarding the purchase. Her concerns were strictly regarding valuation as she understood (from questions she raised in Committee) that, ~~particularly in terms of~~ the unknown environmental issues were not being considered in the ~~and~~ the fair-market purchase price value being proposed. Committee Chair Balducci noted he appreciated Regent Gray-Kemp's concerns adding that the Committee felt the proposed purchase was a wise investment that would benefit the state and the college. Regent Budd expressed her opinion noting she was in favor of the purchase adding that the value of the property's proximity to the college was significant. Keith Epstein, Vice President of Facilities, Real Estate & Infrastructure Planning, was asked to provide background regarding purchase negotiations. He clarified that the environmental issues were considered in the purchase price. ~~F-and~~ following his doing so, President Ojakian noted that while CSCU is at the table, DAS (State's Department of Administrative Services) is the agency statutorily responsible for property purchase and sale negotiations. **Upon conclusion of the discussion, on a motion by Regent Balducci and a second from Regent Budd, the resolution below was approved unanimously.**

Reallocation and use of CSCU 2020 funds for the purchase of 21 Spring Lane, Farmington to establish an Advanced Manufacturing Center at Tunxis Community College BR 19-055

- WHEREAS, The Connecticut State Colleges and Universities (CSCU) continue to review and develop new opportunities to expand Advanced Manufacturing programs at all of our colleges to support the growing need for skilled workers in the state’s manufacturing industry; and
- WHEREAS, Tunxis Community Colleges regional location is ideally suited for both academic and workforce development coursework in a community college setting; and
- WHEREAS, Expansion of Tunxis’ Advanced Manufacturing Program is problematic due to limited available existing space; and
- WHEREAS, CSCU has the opportunity to purchase 21 Spring Lane for \$1,600,000 to provide space for Advanced Manufacturing and allow for future program expansion; and
- WHEREAS, Funding for this purchase and improvements will be reallocated from \$2,000,000 in unexpended CSCU 2020 FY 2016 funds originally intended for Advanced Manufacturing program additions and renovations at Asnuntuck Community College; and
- WHEREAS, The remainder of project funding for improvements and equipment will be from both available bond funds and authorized (but currently unallocated) bond funds; therefore be it
- RESOLVED, CSCU will work with the Department of Administrative Services to purchase 21 Spring Lane in Farmington, CT for \$1,600,000; and, be it further
- RESOLVED, \$2,000,000 in CSCU 2020 FY 2016 “Advanced Manufacturing at Asnuntuck Community College” bond funds will be reallocated to fund the purchase and partial improvements.

FY 2020 Community College Tuition and Fees

Committee Chair Balducci provided an overview of the Committee’s proposed tuition and fee adjustments, including the following:

- A 2% increase in tuition and fees.
- Replace \$20 application fee with \$5 increase in the College Services Fee.
- Net impact is \$92 per year for an in-state student, or 2.1%
- Increase raises \$2.7 million in FY 20.
- Updated projection (attached memo) projects shortfall after tuition increase of \$33 million in FY 2020, based on Governor’s proposal.
- Spending Plan development underway for approval in June.

Following discussion among all Board members concerning the proposed tuition and fee adjustments for the community colleges, **on a motion by Regent Balducci and a second from Regent Jimenez, the following resolution was unanimously adopted.**

FY20 Community Colleges – Tuition and Fees BR 19-056

- WHEREAS, The Board of Regents for the Connecticut State Colleges & Universities (CSCU) under its statutory authority - CGS 10a-99 - reviews and establishes tuition and fees annually for such purposes as the Board of Regents deems necessary, and
- WHEREAS, CSCU expects its General Fund appropriation to be impacted by the continuing weakness in the State economy, and
- WHEREAS, Tuition and fees are an important element in financing CSCU's educational activities, and
- WHEREAS, In spite of this uncertainty, it is important that CSCU maintain the accessibility and affordability of its colleges and universities to the greatest extent possible, and
- WHEREAS, The proposals for tuition and fees for the next two fiscal years as presented were developed through a process which involved discussions among stakeholders, therefore be it
- RESOLVED, That the FY2020 tuition and fee rates reflected on the attached schedules are effective at Connecticut Community Colleges, and be it further
- RESOLVED, That the elimination of the Application Fee included in the attached schedules is effective March 1, 2019.
- RESOLVED, That said rates may be reconsidered by the CSCU Board of Regents should circumstances warrant.

See Attachment B of these minutes.

HUMAN RESOURCES & ADMINISTRATION COMMITTEE

No report.

EXECUTIVE COMMITTEE

No report

EXECUTIVE SESSION

On a motion by Regent Balducci, seconded by Regent Cohen, the Board voted unanimously to go into Executive Session at 11:05 am for discussion concerning the appointment of a public officer or employee.

At the request of Chair Fleury, President Ojakian, Alice Pritchard and Erin Fitzgerald remained with the Board in Executive Session. Student regents and ex-officio Faculty and Commissioner Regents were also invited to remain with the Board in Executive Session.

RETURN TO OPEN SESSION

The Board returned to open session at 11:55 am. Chair Fleury advised that there were no votes in executive session and that discussion was limited to pending litigation and the evaluation of a public officer or employee.

APPOINTMENT COLLEGE REGIONAL PRESIDENTS

CSCU President Ojakian provided introductory remarks prior to the Regents Search Committee Chairs bringing forth their recommendations, the highlights of which are below:

- Expressed his appreciation for everyone involved, noting their efforts were highly valued and that their perspective helped to come to the important decisions being announced.
- Noted that the Regional Advisory Committee members read each resume, participated in the screening and selection process for semi-finalists, representatives participated in interviews and recommended finalists. They then coordinated regional visits for each of the finalists organizing opportunities for faculty, staff, students, foundation and other community members to participate and provide feedback on the candidates. Lastly, they provided that feedback to the Regent Search committees to contribute to their deliberations about the finalists.
- Not only was the Advisory Committees input critical to the process, they had an opportunity to work across campuses to identify the important qualities needed in a regional president and are now colleagues ready to work together going forward.
- Expressed his gratitude to the committee chairs: Naomi Cohen, who chaired the Capitol-East search committee; David Jimenez, who chaired the North-West search committee; and Merle Harris, who chaired the Shoreline-West search committee. He added that their work would not have been possible without Erin Fitzgerald and Cheryl Connor from the Board Affairs office and Alice Pritchard, CSCU Chief of Staff.
- Reported that there were a total of 61 applicants for the position. Candidates came from an array of backgrounds including 11 females and 23 individuals of color including, 15 African Americans (1 female), 4 Hispanics (1 female). There were eleven semi-finalists (3 females, 2 African American men) and 6 finalists (1 woman, 1 African American man). The pool of candidates interviewed were all impressive with a wide range of experience and interest. To a person, they were interested in contributing their experience to the work we are doing.

President Ojakian shared the following comments concerning the importance of hiring the three regional presidents

- NECHE, our accreditor, has been clear that before receiving accreditation as a single college, the system must first look and act like a single institution in order to meet the goal of single accreditation by 2023.
- The hiring of three regional presidents is a critical first step in the implementation of Students First. I'd like to share just a few of the important ways the new regional presidents will help to move us toward the single institution.
 1. The regional presidents will be change agents helping our 12 campuses to come together to prepare for the new college structure and mission. We will work together to set goals for each campus and region to improve student access and success and find opportunities to decrease costs and increase revenue for our schools.

We have real world experience with this model, at Gateway and Housatonic, and at Asnuntuck and Tunxis, presidents and regional staff are currently shared across campuses. It has been a resounding success, and we expect nothing less when it is implemented on a regional level.

2. They will work to bring the campuses together around strategic goals, identify areas in need of support, and promote accountability for engagement in the planning process and implementation of new ways of doing our work.
3. The regional presidents will lead the campuses to achieve significantly improved results in student outcomes by identifying gaps in student success particularly based on factors such as race, ethnicity and gender, supporting faculty and staff implementation of well-designed institutional changes at scale, and ensuring efforts are sustained over the long term. The regional presidents will add focus and accountability toward student success initiatives such as Guided Pathways and Achieving the Dream.
4. The regional presidents will help enhance community connections. Regional presidents will work collaboratively with campus leaders in their ongoing efforts to strengthen community connections with businesses, municipalities, and civic organizations. In fact, the regional president can help to engage employers and other associations such as the Workforce Investment Boards and Chambers of Commerce whose priorities and membership may stretch beyond current campus boundaries. This is critical to the overall economic development of Connecticut.

Following President Ojakian’s remarks, each of the Regents Search Committee Chairs shared moved the resolutions below. Additionally, each of the RSC Chairs, prior to moving their appointing resolutions, expressed their deep and sincere appreciation to their respective Regional Advisory Committee colleagues, noting that the Co-Chairs and their members worked tirelessly for months. Each of the RSC Chairs provided background on the appointees’ accomplishments as well as the input they received from references as well as the respective RAC and RSC colleagues. Each of the appointed Regional Presidents offered brief remarks following adoption of the Resolutions of Appointment.

**DR. ROB STEINMETZ – CAPITOL-EAST REGIONAL PRESIDENT BR 19-057
RSC CHAIR NAOMI COHEN**

Capital, Manchester, Middlesex, Three Rivers and Quinebaug Valley

On a motion by Regent Cohen seconded by Regent Balducci, the following resolution appointing Dr. Rob Steinmetz as Capitol-East Regional President was unanimously adopted.

WHEREAS, The members of the Regents Search Committee, with the assistance of members of the Regional Advisory Committee, conducted a national search for a Regional President for the Capitol-East region, and

WHEREAS, Having completed this search through the careful evaluation of credentials and interviews with outstanding finalist candidates, the Regents Search Committee recommends that Dr. Rob Steinmetz be appointed to the position of Community College Regional President (Capitol-East) for the Connecticut State Colleges and Universities, and

WHEREAS, The Chairman of the Board of Regents for Higher Education and the President of the Connecticut State Colleges and Universities concur in this recommendation, therefore, be it

RESOLVED, That effective July 1, 2019, under the terms and conditions of the CSCU Human Resources Policies for Management and Confidential Professional Personnel, as such policies may be revised from time to time, the CT Board of Regents for Higher Education affirms that Dr. Rob Steinmetz is hereby appointed as Community College Regional President (Capitol-East) at the rate of \$8,429.12 biweekly (\$220,000 annualized over 26.1 biweekly pay periods).

Regent Cohen asked the members of the Regional Advisory Committee who were in the audience to stand to permit the Board to recognize them for their exemplary efforts. The following Committee members were present: Diane Bordonaro, Lilliam Martinez, Paul Martland and Pam Williams.

**DR. JAMES P. LOMBELLA - NORTH-WEST REGIONAL PRESIDENT BR 19-058
RSC CHAIR DAVID JIMENEZ**

Asnuntuck, Naugatuck Valley, Northwestern and Tunxis

On a motion by Regent Jimenez seconded by Regent Ryan, the following resolution appointing Dr. James P. Lombella as North-West Regional President was unanimously adopted.

WHEREAS, The members of the Regents Search Committee, with the assistance of members of the Regional Advisory Committee, conducted a national search for a Regional President for the North-West region, and

WHEREAS, Having completed this search through the careful evaluation of credentials and interviews with outstanding finalist candidates, the Regents Search Committee recommends that Dr. James P. Lombella be appointed to the position of Community College Regional President (North-West) for the Connecticut State Colleges and Universities, and

WHEREAS, The Chairman of the Board of Regents for Higher Education and the President of the Connecticut State Colleges and Universities concur in this recommendation, therefore, be it

RESOLVED, That effective July 1, 2019, under the terms and conditions of the CSCU Human Resources Policies for Management and Confidential Professional Personnel, as such policies may be revised from time to time, the CT Board of Regents for Higher Education affirms that Dr. James P. Lombella is hereby appointed as Community College Regional President (North-West) at the rate of \$8,429.12 biweekly (\$220,000 annualized over 26.1 biweekly pay periods).

Regent Jimenez asked the members of the Regional Advisory Committee who were in the audience to stand to permit the Board to recognize them for their exemplary efforts. The following Committee members were present: Martha Bernstein and Eileen Peltier.

**THOMAS G. COLEY - SHORELINE-WEST REGIONAL PRESIDENT BR 19-059
RSC CHAIR MERLE HARRIS**

Gateway, Housatonic and Norwalk

On a motion by Regent Harris, seconded by Regent Rosa, the following resolution appointing Dr. James P. Lombella as North-West Regional President was unanimously adopted.

WHEREAS, The members of the Regents Search Committee, with the assistance of members of the Regional Advisory Committee, conducted a national search for a Regional President for the Shoreline-West region, and

WHEREAS, Having completed this search through the careful evaluation of credentials and interviews with outstanding finalist candidates, the Regents Search Committee recommends that Dr. Thomas G. Coley be appointed to the position of Community College Regional President (Shoreline-West) for the Connecticut State Colleges and Universities, and

WHEREAS, The Chairman of the Board of Regents for Higher Education and the President of the Connecticut State Colleges and Universities concur in this recommendation, therefore, be it

RESOLVED, That effective August 1, 2019, under the terms and conditions of the CSCU Human Resources Policies for Management and Confidential Professional Personnel, as such policies may be revised from time to time, the CT Board of Regents for Higher Education affirms that Dr. Thomas G. Coley is hereby appointed as Community College Regional President (Shoreline-West) at the rate of \$8,429.12 biweekly (\$220,000 annualized over 26.1 biweekly pay periods).

Regent Harris asked the members of the Regional Advisory Committee who were in the audience to stand to permit the Board to recognize them for their exemplary efforts. The following Committee members were present: Paul McCraven.

At the conclusion the Board's votes and following brief remarks from each of the appointed Regional Presidents, President Ojakian noted the Regional Presidents, who begin their terms in the summer, would immediately get to work strengthening critical connections with communities and businesses, implementing shared services across campuses, and finding innovative ways to save costs, raise needed revenue all while improving the quality of educational services we provide to our students. He added that the hiring of the regional presidents was a major milestone for the implementation of Students First, and that he was

confident that the three highly respected, exceptional leaders the Board selected would be tremendous assets to the community college, to the CSCU system, and to the state of Connecticut.

ADJOURNMENT

On a motion by Chair Fleury and a second by Regent Balducci, the Board voted unanimously to adjourn the meeting at 12:33 pm.

Submitted,

Erin A. Fitzgerald, Associate Director, Office of Board Affairs
Secretary of the CT Board of Regents for Higher Education

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CT BOARD OF REGENTS FOR HIGHER EDUCATION
REGULAR MEETING March 28, 2019
CSCU System Office, 61 Woodland Street, Hartford, CT

**Attachments to Minutes
and/or
Meeting Handouts/
Presentations**

Posted online at <http://www.ct.edu/regents/minutes>

- A.** Student Advisory Committee Report to the Board.
- B.** FY2020 Community Colleges Tuition and Fees

Good Morning Chairman Fleury, President Ojakian, and fellow Regents:

I want to begin the Student Advisory Committee's semi-annual report by saying what an honor it has been to be a member on the Board of Regents. The last several months as Chair of the Student Advisory Committee, I have had many different opportunities to advocate on behalf of students and citizens within our state.

These opportunities would include testifying before the Appropriations Committee, submitting an opinion piece to the Hartford Courant, interviewing with the Hartford Business Journal, and nominations for the YWCA Women in Leadership Luncheon, and Best Buddies "Champion of the Year." Within these positions I began my responsibilities as a student leader: to advocate for higher education and the success of students.

This semester, the Student Advisory Committee has dedicated itself to campus safety, the Students First initiative, and the Guided Pathways Task Force.

Universities and Community College campus' have taken immediate action to create a more secure atmosphere. Safety measures that were implemented would include: promoting awareness of safety procedures, practicing said safety procedures, adding additional security officers, constructing gated areas, protecting the childcare areas, and newsletters provided by campus Presidents' to provide detailed information on the safety changes. We continue to discuss and incorporate safety into each of our meetings to continue our part in keeping CT campus' safe.

The Student Advisory Committee has had a significant focus on the Students First Initiative. We support Students First and the Community College collaboration because the Board of Regents' long-term strategy to save money and improve student outcomes aligns with the success of students today, tomorrow, and in the coming generations. As a committee, our goal is to ensure that education continues to be a top priority; we believe that this initiative will do just that. SAC members have taken action. Each of us have brought the Students First Initiative back to our campus' with evidence proving that the consolidation will benefit students and their experience within the CSCU system. We focused on the collaboration of administrative functions, moving to a core curriculum model – including a "first-year success course," and in concurrence: The Guided Pathways to help students have a successful college experience, to graduate, and to find a good job. In these ways, we have assisted in eliminating misinformation and concerns that students had due to daunting fallacies.

Our committee members have also been active participants in the Regional Presidents Search, the White Paper for new administration, Open Educational Resources, No cost/low cost, as well as awareness for Title IX and Sexual Discrimination. In addition to these matters, the SAC is currently reviewing and editing our own bylaws in consideration to creating a constitution that reflects a more up-to-date structure.

As the end of the Spring semester rapidly approaches, I feel strongly that the Student Advisory Committee has upheld its values of serving students. However, I can promise you that we will continue to fight the great fight for an even stronger education system.

Finally, on behalf of the Student Advisory, the Student Government Associations, and thousands of other students in Connecticut - I'd like to thank you for dedicating your lives to benefit *our* future.

Thank you.

BOARD OF REGENTS FOR HIGHER EDUCATION

RESOLUTION

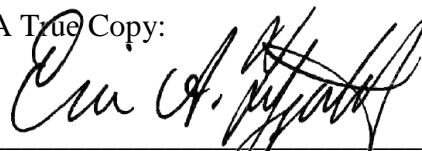
concerning

FY20 COMMUNITY COLLEGES TUITION AND FEES

April 18, 2019

- WHEREAS, The Board of Regents for the Connecticut State Colleges & Universities (CSCU) under its statutory authority - CGS 10a-99 - reviews and establishes tuition and fees annually for such purposes as the Board of Regents deems necessary, and
- WHEREAS, CSCU expects its General Fund appropriation to be impacted by the continuing weakness in the State economy, and
- WHEREAS, Tuition and fees are an important element in financing CSCU's educational activities, and
- WHEREAS, In spite of this uncertainty, it is important that CSCU maintain the accessibility and affordability of its colleges and universities to the greatest extent possible, and
- WHEREAS, The proposals for tuition and fees for the next two fiscal years as presented were developed through a process which involved discussions among stakeholders, therefore be it
- RESOLVED, That the FY2020 tuition and fee rates reflected on the attached schedules are effective at Connecticut Community Colleges, and be it further
- RESOLVED, That the elimination of the Application Fee included in the attached schedules is effective March 1, 2019.
- RESOLVED, That said rates may be reconsidered by the CSCU Board of Regents should circumstances warrant.

A True Copy:



Erin A. Fitzgerald, Secretary
Board of Regents for Higher Education

ITEM**Fiscal Year 2020 Connecticut Community College Tuition and Fees****BACKGROUND**

The Board of Regents under its statutory authority reviews and establishes tuition and fees for the Connecticut Community Colleges for such purposes as the Board of Regents deems necessary. Recommendations are developed through a process which involves discussions among leadership and Connecticut State Colleges & Universities (CSCU) management. Discussions generally focus upon programmatic needs and academic priorities, enrollment, the cost to students, the economy, anticipated state appropriations, and other factors. Tuition and fees are approved for each of the constituent units of the state: Connecticut State Universities (CSU), Connecticut Community Colleges (CCC) and Charter Oak State College (COSC).

This year, tuition proposals for the Universities and for Charter Oak State College were approved by the Board of Regents at its March 28, 2019 meeting.

EXECUTIVE SUMMARY

- Request for tuition and fee approval for FY 2020 for the Colleges (Attachment A).
- Governor's budget proposal calls for flat funding plus partial coverage of SEBAC raises.
- Without additional state funding, this tuition increase could leave the colleges with a budget gap of approximately \$22.6 million. This projection may change based on final fringe benefit rates, final state budget action, and individual campus budget development. The ultimate shortfall must be closed with use of reserves, campus spending reductions, or a combination.
- CCC Tuition is proposed to rise by 2%.
- Tuition and Mandatory Fees (annual, full-time) are proposed to increase by \$92.00 or 2.1% for an in-state student.
- These changes are projected to raise an additional \$2.7 million in FY 2020.
- For FY2020, the College Services fee rises by 2%, plus \$5 in lieu of the \$20 application fee, which will be eliminated.
- A new Nursing Media Fee of \$247.75 will be charged for each of the four semesters required to complete the nursing program. This fee supports all the required books and materials for the students, at a significant discount compared to the retail cost of the materials.

ANALYSIS – Budget

The discussion among legislators and the Governor's Office concerning the FY2020/2021 biennium budget is still underway at this writing. The Governor's proposed budget for FY 2020 includes \$141.4 million for the Community Colleges. This proposed appropriation

covers the general fund portion of SEBAC raises as well as fringe associated with that increase. However, the proposed appropriation still leaves significant gaps, including the increases to tuition-funded salaries and fringe benefits, as well as any required financial resources to address student success initiatives.

While the budget shortfall across the colleges remains above \$20 million even after the impact of these proposed tuition and fee changes, there remains considerable uncertainty regarding the amount of reserves that must be dedicated to FY 2020 operations. This number is likely to be reduced as campuses find additional savings, or, more favorably, that the legislature identifies additional resources.

RECOMMENDATION

To seek Board approval of the attached tuition and fee recommendations covering the fiscal year FY2020, as further described in this staff report, comprising the Connecticut Community Colleges.

CONNECTICUT COMMUNITY COLLEGES
FY2020 Tuition, General Fees and Mandatory Usage Fees

Semester Hours	FY2019 Approved (effective Fall 2018)			FY2020 Proposed (effective Fall 2019)		
	Tuition	College Services Fee	Total	Tuition	College Services Fee	Total
In-state						
1	\$163.00	\$81.00	\$244.00	\$166.00	\$88.00	\$254.00
2	\$326.00	\$88.00	\$414.00	\$332.00	\$95.00	\$427.00
3	\$489.00	\$94.00	\$583.00	\$498.00	\$101.00	\$599.00
4	\$652.00	\$99.00	\$751.00	\$664.00	\$106.00	\$770.00
5	\$815.00	\$118.00	\$933.00	\$830.00	\$125.00	\$955.00
6	\$978.00	\$134.00	\$1,112.00	\$996.00	\$142.00	\$1,138.00
7	\$1,141.00	\$152.00	\$1,293.00	\$1,162.00	\$160.00	\$1,322.00
8	\$1,304.00	\$167.00	\$1,471.00	\$1,328.00	\$175.00	\$1,503.00
9	\$1,467.00	\$185.00	\$1,652.00	\$1,494.00	\$194.00	\$1,688.00
10	\$1,630.00	\$200.00	\$1,830.00	\$1,660.00	\$209.00	\$1,869.00
11	\$1,793.00	\$218.00	\$2,011.00	\$1,826.00	\$227.00	\$2,053.00
12 or more**	\$1,956.00	\$236.00	\$2,192.00	\$1,992.00	\$246.00	\$2,238.00
Annual Full-time	\$3,912.00	\$472.00	\$4,384.00	\$3,984.00	\$492.00	\$4,476.00
Out-of-State *						
1	\$489.00	\$243.00	\$732.00	\$498.00	\$264.00	\$762.00
2	\$978.00	\$264.00	\$1,242.00	\$996.00	\$285.00	\$1,281.00
3	\$1,467.00	\$282.00	\$1,749.00	\$1,494.00	\$303.00	\$1,797.00
4	\$1,956.00	\$297.00	\$2,253.00	\$1,992.00	\$318.00	\$2,310.00
5	\$2,445.00	\$354.00	\$2,799.00	\$2,490.00	\$375.00	\$2,865.00
6	\$2,934.00	\$402.00	\$3,336.00	\$2,988.00	\$426.00	\$3,414.00
7	\$3,423.00	\$456.00	\$3,879.00	\$3,486.00	\$480.00	\$3,966.00
8	\$3,912.00	\$501.00	\$4,413.00	\$3,984.00	\$525.00	\$4,509.00
9	\$4,401.00	\$555.00	\$4,956.00	\$4,482.00	\$582.00	\$5,064.00
10	\$4,890.00	\$600.00	\$5,490.00	\$4,980.00	\$627.00	\$5,607.00
11	\$5,379.00	\$654.00	\$6,033.00	\$5,478.00	\$681.00	\$6,159.00
12 or more**	\$5,868.00	\$708.00	\$6,576.00	\$5,976.00	\$738.00	\$6,714.00
Annual Full-time	\$11,736.00	\$1,416.00	\$13,152.00	\$11,952.00	\$1,476.00	\$13,428.00
NEBHE *						
1	\$244.50	\$121.50	\$366.00	\$249.00	\$132.00	\$381.00
2	\$489.00	\$132.00	\$621.00	\$498.00	\$142.50	\$640.50
3	\$733.50	\$141.00	\$874.50	\$747.00	\$151.50	\$898.50
4	\$978.00	\$148.50	\$1,126.50	\$996.00	\$159.00	\$1,155.00
5	\$1,222.50	\$177.00	\$1,399.50	\$1,245.00	\$187.50	\$1,432.50
6	\$1,467.00	\$201.00	\$1,668.00	\$1,494.00	\$213.00	\$1,707.00
7	\$1,711.50	\$228.00	\$1,939.50	\$1,743.00	\$240.00	\$1,983.00
8	\$1,956.00	\$250.50	\$2,206.50	\$1,992.00	\$262.50	\$2,254.50
9	\$2,200.50	\$277.50	\$2,478.00	\$2,241.00	\$291.00	\$2,532.00
10	\$2,445.00	\$300.00	\$2,745.00	\$2,490.00	\$313.50	\$2,803.50
11	\$2,689.50	\$327.00	\$3,016.50	\$2,739.00	\$340.50	\$3,079.50
12 or more**	\$2,934.00	\$354.00	\$3,288.00	\$2,988.00	\$369.00	\$3,357.00
Annual Full-time	\$5,868.00	\$708.00	\$6,576.00	\$5,976.00	\$738.00	\$6,714.00

* For FY18 and FY19 extending the in-state tuition and fees for neighboring States (Massachusetts, Rhode Island and New York) at the following Colleges: Asnuntuck CC, Quinebaug Valley CC, Three Rivers CC, Norwalk CC, Northwestern CC, Housatonic CC, and Naugatuck Valley CC-Danbury Campus
 **Excess Credits Tuition Charge - An additional flat tuition charge of \$100 per semester shall apply when total registered credits exceed 17 for the semester

Mandatory Usage Fees	FY19 Approved		FY20 Proposed	
		Max per Term		Max per Term
Clinical Program Fee-Level 1*	\$487.00	-	\$487.00	-
Clinical Program Fee-Level 2*	\$359.00	-	\$359.00	-
Advanced Manufacturing Lab Fee (per course) *** (3)	120.00	-	120.00	-
Supplemental Course Fee Level 1 **	\$102.50	\$410.00	\$102.50	\$410.00
Supplemental Course Fee Level 2 ** (2)	\$205.00		\$205.00	
Material Fee *** (1)	\$51.00	\$102.00	\$51.00	\$102.00

* Per semester; not assess Material or Supplemental Course Fee

** Per course; level determined by additional contact hours

Level 1 = 1 to 1.5 contact hours greater than credit hours

Level 2 = 2 or more contact hours greater than credit hours

*** Per course, where applicable

(1) Material Fee excludes Advanced Manufacturing and Nursing courses which have different material assessments.

(2) Supplemental Course Fee Level 2 is maximum per course and maximum per Semester to \$410.

(3) Advanced Manufacturing Program Fee with a per lab class fee of \$120. No max - # labs per semester can vary greatly.

CONNECTICUT COMMUNITY COLLEGES

FY2020 Tuition, General Fees and Mandatory Usage Fees

Semester Hours	FY2019 Approved (effective Fall 2018)			FY2020 Proposed (effective Fall 2019)		
	Tuition	College Services Fee	Total	Tuition	College Services Fee	Total
In-state						
0.5	\$82.00	\$77.00	\$159.00	\$83.00	\$84.00	\$167.00
1	\$163.00	\$81.00	\$244.00	\$166.00	\$88.00	\$254.00
1.5	\$245.00	\$84.00	\$329.00	\$249.00	\$91.00	\$340.00
2	\$326.00	\$88.00	\$414.00	\$332.00	\$95.00	\$427.00
2.5	\$408.00	\$90.00	\$498.00	\$415.00	\$97.00	\$512.00
3	\$489.00	\$94.00	\$583.00	\$498.00	\$101.00	\$599.00
3.5	\$571.00	\$96.00	\$667.00	\$581.00	\$103.00	\$684.00
4	\$652.00	\$99.00	\$751.00	\$664.00	\$106.00	\$770.00
4.5	\$734.00	\$103.00	\$837.00	\$747.00	\$110.00	\$857.00
5	\$815.00	\$118.00	\$933.00	\$830.00	\$125.00	\$955.00
5.5	\$897.00	\$126.00	\$1,023.00	\$913.00	\$134.00	\$1,047.00
6	\$978.00	\$134.00	\$1,112.00	\$996.00	\$142.00	\$1,138.00
6.5	\$1,060.00	\$142.00	\$1,202.00	\$1,079.00	\$150.00	\$1,229.00
7	\$1,141.00	\$152.00	\$1,293.00	\$1,162.00	\$160.00	\$1,322.00
7.5	\$1,223.00	\$160.00	\$1,383.00	\$1,245.00	\$168.00	\$1,413.00
8	\$1,304.00	\$167.00	\$1,471.00	\$1,328.00	\$175.00	\$1,503.00
8.5	\$1,386.00	\$176.00	\$1,562.00	\$1,411.00	\$185.00	\$1,596.00
9	\$1,467.00	\$185.00	\$1,652.00	\$1,494.00	\$194.00	\$1,688.00
9.5	\$1,549.00	\$194.00	\$1,743.00	\$1,577.00	\$203.00	\$1,780.00
10	\$1,630.00	\$200.00	\$1,830.00	\$1,660.00	\$209.00	\$1,869.00
10.5	\$1,712.00	\$210.00	\$1,922.00	\$1,743.00	\$219.00	\$1,962.00
11	\$1,793.00	\$218.00	\$2,011.00	\$1,826.00	\$227.00	\$2,053.00
11.5	\$1,875.00	\$227.00	\$2,102.00	\$1,909.00	\$237.00	\$2,146.00
12 or more**	\$1,956.00	\$236.00	\$2,192.00	\$1,992.00	\$246.00	\$2,238.00
Annual Full-time	\$3,912.00	\$472.00	\$4,384.00	\$3,984.00	\$492.00	\$4,476.00
Out-of-State						
0.5	\$244.50	\$231.00	\$475.50	\$249.00	\$252.00	\$501.00
1	\$489.00	\$243.00	\$732.00	\$498.00	\$264.00	\$762.00
1.5	\$735.00	\$252.00	\$987.00	\$747.00	\$273.00	\$1,020.00
2	\$978.00	\$264.00	\$1,242.00	\$996.00	\$285.00	\$1,281.00
2.5	\$1,224.00	\$270.00	\$1,494.00	\$1,245.00	\$291.00	\$1,536.00
3	\$1,467.00	\$282.00	\$1,749.00	\$1,494.00	\$303.00	\$1,797.00
3.5	\$1,713.00	\$288.00	\$2,001.00	\$1,743.00	\$309.00	\$2,052.00
4	\$1,956.00	\$297.00	\$2,253.00	\$1,992.00	\$318.00	\$2,310.00
4.5	\$2,202.00	\$309.00	\$2,511.00	\$2,241.00	\$330.00	\$2,571.00
5	\$2,445.00	\$354.00	\$2,799.00	\$2,490.00	\$375.00	\$2,865.00
5.5	\$2,691.00	\$378.00	\$3,069.00	\$2,739.00	\$402.00	\$3,141.00
6	\$2,934.00	\$402.00	\$3,336.00	\$2,988.00	\$426.00	\$3,414.00
6.5	\$3,180.00	\$426.00	\$3,606.00	\$3,237.00	\$450.00	\$3,687.00
7	\$3,423.00	\$456.00	\$3,879.00	\$3,486.00	\$480.00	\$3,966.00
7.5	\$3,669.00	\$480.00	\$4,149.00	\$3,735.00	\$504.00	\$4,239.00
8	\$3,912.00	\$501.00	\$4,413.00	\$3,984.00	\$525.00	\$4,509.00
8.5	\$4,158.00	\$528.00	\$4,686.00	\$4,233.00	\$555.00	\$4,788.00
9	\$4,401.00	\$555.00	\$4,956.00	\$4,482.00	\$582.00	\$5,064.00
9.5	\$4,647.00	\$582.00	\$5,229.00	\$4,731.00	\$609.00	\$5,340.00
10	\$4,890.00	\$600.00	\$5,490.00	\$4,980.00	\$627.00	\$5,607.00
10.5	\$5,136.00	\$630.00	\$5,766.00	\$5,229.00	\$657.00	\$5,886.00
11	\$5,379.00	\$654.00	\$6,033.00	\$5,478.00	\$681.00	\$6,159.00
11.5	\$5,625.00	\$681.00	\$6,306.00	\$5,727.00	\$711.00	\$6,438.00
12 or more**	\$5,868.00	\$708.00	\$6,576.00	\$5,976.00	\$738.00	\$6,714.00
Annual Full-time	\$11,736.00	\$1,416.00	\$13,152.00	\$11,952.00	\$1,476.00	\$13,428.00
NEBHE						
0.5	\$122.25	\$115.50	\$237.75	\$124.50	\$126.00	\$250.50
1	\$244.50	\$121.50	\$366.00	\$249.00	\$132.00	\$381.00
1.5	\$367.50	\$126.00	\$493.50	\$373.50	\$136.50	\$510.00
2	\$489.00	\$132.00	\$621.00	\$498.00	\$142.50	\$640.50
2.5	\$612.00	\$135.00	\$747.00	\$622.50	\$145.50	\$768.00
3	\$733.50	\$141.00	\$874.50	\$747.00	\$151.50	\$898.50
3.5	\$856.50	\$144.00	\$1,000.50	\$871.50	\$154.50	\$1,026.00
4	\$978.00	\$148.50	\$1,126.50	\$996.00	\$159.00	\$1,155.00
4.5	\$1,101.00	\$154.50	\$1,255.50	\$1,120.50	\$165.00	\$1,285.50
5	\$1,222.50	\$177.00	\$1,399.50	\$1,245.00	\$187.50	\$1,432.50
5.5	\$1,345.50	\$189.00	\$1,534.50	\$1,369.50	\$201.00	\$1,570.50
6	\$1,467.00	\$201.00	\$1,668.00	\$1,494.00	\$213.00	\$1,707.00
6.5	\$1,590.00	\$213.00	\$1,803.00	\$1,618.50	\$225.00	\$1,843.50
7	\$1,711.50	\$228.00	\$1,939.50	\$1,743.00	\$240.00	\$1,983.00
7.5	\$1,834.50	\$240.00	\$2,074.50	\$1,867.50	\$252.00	\$2,119.50
8	\$1,956.00	\$250.50	\$2,206.50	\$1,992.00	\$262.50	\$2,254.50
8.5	\$2,079.00	\$264.00	\$2,343.00	\$2,116.50	\$277.50	\$2,394.00
9	\$2,200.50	\$277.50	\$2,478.00	\$2,241.00	\$291.00	\$2,532.00
9.5	\$2,323.50	\$291.00	\$2,614.50	\$2,365.50	\$304.50	\$2,670.00
10	\$2,445.00	\$300.00	\$2,745.00	\$2,490.00	\$313.50	\$2,803.50
10.5	\$2,568.00	\$315.00	\$2,883.00	\$2,614.50	\$328.50	\$2,943.00
11	\$2,689.50	\$327.00	\$3,016.50	\$2,739.00	\$340.50	\$3,079.50
11.5	\$2,812.50	\$340.50	\$3,153.00	\$2,863.50	\$355.50	\$3,219.00
12 or more**	\$2,934.00	\$354.00	\$3,288.00	\$2,988.00	\$369.00	\$3,357.00
Annual Full-time	\$5,868.00	\$708.00	\$6,576.00	\$5,976.00	\$738.00	\$6,714.00

**Excess Credits Tuition Charge - An additional flat tuition charge of \$100 per semester shall apply when total registered credits exceed 17 for the semester

CONNECTICUT COMMUNITY COLLEGES
FY2020 Student Activity and Transportation Fees
Per Semester

College	FY2019 Approved		FY2020 Proposed	
	Full-Time	Part-Time	Full-Time	Part-Time
Asnuntuck	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Capital	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Gateway	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Housatonic	\$ 10.00	\$ 5.00	\$ 10.00	\$ 5.00
Manchester	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Middlesex	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Naugatuck Valley	\$ 20.00	\$ 15.00	\$ 20.00	\$ 15.00
Northwestern	\$ 15.00	\$ 10.00	\$ 15.00	\$ 10.00
Norwalk	\$ 15.00	\$ 10.00	\$ 15.00	\$ 10.00
Quinebaug	\$ 15.00	\$ 10.00	\$ 15.00	\$ 10.00
Three Rivers	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Tunxis	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Transportation Fee (U_PASS Per Semester) (1) (2)	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00

Notes:

(1) Transportation Fee applies to all students at Colleges excluding Naugatuck Valley CC, Quinebaug Valley CC, and Northwestern CC.

(2) Beginning with Fall 2019, students enrolled in the non-credit programs will be participating in the U_PASS program (list to be identified b

CONNECTICUT COMMUNITY COLLEGES
FY2020 Extension Fees

Semester Hours
In-State
1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
etc.

FY2019 Approved (effective Fall 2018)		
Extension Fee	College Services Fee	Total
\$176.00	\$81.00	\$257.00
\$352.00	\$88.00	\$440.00
\$528.00	\$94.00	\$622.00
\$704.00	\$99.00	\$803.00
\$880.00	\$118.00	\$998.00
\$1,056.00	\$134.00	\$1,190.00
\$1,232.00	\$152.00	\$1,384.00
\$1,408.00	\$167.00	\$1,575.00
\$1,584.00	\$185.00	\$1,769.00
\$1,760.00	\$200.00	\$1,960.00
\$1,936.00	\$218.00	\$2,154.00
\$2,112.00	\$236.00	\$2,348.00
\$2,288.00	\$236.00	\$2,524.00
\$2,464.00	\$236.00	\$2,700.00
\$2,640.00	\$236.00	\$2,876.00

FY2020 Proposed (effective Fall 2019)		
Extension Fee	College Services Fee	Total
\$180.00	\$88.00	\$268.00
\$360.00	\$95.00	\$455.00
\$540.00	\$101.00	\$641.00
\$720.00	\$106.00	\$826.00
\$900.00	\$125.00	\$1,025.00
\$1,080.00	\$142.00	\$1,222.00
\$1,260.00	\$160.00	\$1,420.00
\$1,440.00	\$175.00	\$1,615.00
\$1,620.00	\$194.00	\$1,814.00
\$1,800.00	\$209.00	\$2,009.00
\$1,980.00	\$227.00	\$2,207.00
\$2,160.00	\$246.00	\$2,406.00
\$2,340.00	\$246.00	\$2,586.00
\$2,520.00	\$246.00	\$2,766.00
\$2,700.00	\$246.00	\$2,946.00

Out-of-State *
1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
etc.

\$176.00	\$243.00	\$419.00
\$352.00	\$264.00	\$616.00
\$528.00	\$282.00	\$810.00
\$704.00	\$297.00	\$1,001.00
\$880.00	\$354.00	\$1,234.00
\$1,056.00	\$402.00	\$1,458.00
\$1,232.00	\$456.00	\$1,688.00
\$1,408.00	\$501.00	\$1,909.00
\$1,584.00	\$555.00	\$2,139.00
\$1,760.00	\$600.00	\$2,360.00
\$1,936.00	\$654.00	\$2,590.00
\$2,112.00	\$708.00	\$2,820.00
\$2,288.00	\$708.00	\$2,996.00
\$2,464.00	\$708.00	\$3,172.00
\$2,640.00	\$708.00	\$3,348.00

\$180.00	\$264.00	\$444.00
\$360.00	\$285.00	\$645.00
\$540.00	\$303.00	\$843.00
\$720.00	\$318.00	\$1,038.00
\$900.00	\$375.00	\$1,275.00
\$1,080.00	\$426.00	\$1,506.00
\$1,260.00	\$480.00	\$1,740.00
\$1,440.00	\$525.00	\$1,965.00
\$1,620.00	\$582.00	\$2,202.00
\$1,800.00	\$627.00	\$2,427.00
\$1,980.00	\$681.00	\$2,661.00
\$2,160.00	\$738.00	\$2,898.00
\$2,340.00	\$738.00	\$3,078.00
\$2,520.00	\$738.00	\$3,258.00
\$2,700.00	\$738.00	\$3,438.00

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\$176.00	\$121.50	\$297.50
\$352.00	\$132.00	\$484.00
\$528.00	\$141.00	\$669.00
\$704.00	\$148.50	\$852.50
\$880.00	\$177.00	\$1,057.00
\$1,056.00	\$201.00	\$1,257.00
\$1,232.00	\$228.00	\$1,460.00
\$1,408.00	\$250.50	\$1,658.50
\$1,584.00	\$277.50	\$1,861.50
\$1,760.00	\$300.00	\$2,060.00
\$1,936.00	\$327.00	\$2,263.00
\$2,112.00	\$354.00	\$2,466.00
\$2,288.00	\$354.00	\$2,642.00
\$2,464.00	\$354.00	\$2,818.00
\$2,640.00	\$354.00	\$2,994.00

\$180.00	\$132.00	\$312.00
\$360.00	\$142.50	\$502.50
\$540.00	\$151.50	\$691.50
\$720.00	\$159.00	\$879.00
\$900.00	\$187.50	\$1,087.50
\$1,080.00	\$213.00	\$1,293.00
\$1,260.00	\$240.00	\$1,500.00
\$1,440.00	\$262.50	\$1,702.50
\$1,620.00	\$291.00	\$1,911.00
\$1,800.00	\$313.50	\$2,113.50
\$1,980.00	\$340.50	\$2,320.50
\$2,160.00	\$369.00	\$2,529.00
\$2,340.00	\$369.00	\$2,709.00
\$2,520.00	\$369.00	\$2,889.00
\$2,700.00	\$369.00	\$3,069.00

* For FY18 and FY19 extending the in-state tuition and fees for neighboring States (Massachusetts, Rhode Island and New York) at the following Colleges:
 Asnuntuck CC, Quinebaug Valley CC, Three Rivers CC, Norwalk CC, Northwestern CC, Housatonic CC, and Naugatuck Valley CC-Danbury Campus

Mandatory Usage Fees
Clinical Program Fee-Level 1*
Clinical Program Fee-Level 2*
Advanced Manufacturing Lab Fee (per course) *** (3)
Supplemental Course Fee Level 1 **
Supplemental Course Fee Level 2 ** (2)
Material Fee *** (1)

FY19 Approved	
	Max per Term
\$487.00	-
\$359.00	-
120.00	-
\$102.50	\$410.00
\$205.00	
\$51.00	\$102.00

FY20 Proposed	
	Max per Term
\$487.00	-
\$359.00	-
120.00	-
\$102.50	\$410.00
\$205.00	
\$51.00	\$102.00

* Per semester; not assess Material or Supplemental Course Fee
 ** Per course; level determined by additional contact hours
 Level 1 = 1 to 1.5 contact hours greater than credit hours
 Level 2 = 2 or more contact hours greater than credit hours
 *** Per course, where applicable

(1) Material Fee excludes Advanced Manufacturing and Nursing courses which have different material assessments.
 (2) Supplemental Course Fee Level 2 is maximum per course and maximum per Semester to \$410.
 (3) Advanced Manufacturing Program Fee with a per lab class fee of \$120. No max - # labs per semester can vary greatly.

CONNECTICUT COMMUNITY COLLEGES

FY2020 Tier II Fees

	Effective Fall 2018 Approved <u>FY2019</u>	Effective Fall 2019 Proposed <u>FY2020</u>
Educational Extension Fees		
Academic Evaluation Fee	\$15.00	\$15.00
Portfolio Assessment Fee	\$100.00	\$100.00
Proctoring fee per test (1)	\$15/\$35	\$15/\$35
CT-CCNP Student Assessment Fee (2)	\$82 / \$262	\$82 / \$262
Nursing Media Fee (3)	N/A	\$247.75
Auxiliary Activity Fees		
Application Fee (4)	\$20.00	\$0.00
Program Enrollment Fee (4)	\$20.00	\$0.00
Late Registration Fee	\$5.00	\$5.00
Replacement of Lost ID Card	\$10.00	\$10.00
Replacement of Lost Parking Access Card Fee (5)	\$15.00	\$15.00
Returned Check Fee	\$25.00	\$25.00
Late Payment Fee	\$15.00	\$15.00
Installment Plan Fee	\$25.00	\$25.00
CLEP Service Fee (6)	\$15.00	\$15.00

Note:

(1) Proctoring fee of \$15 for CCC students and \$35 for non-CCC students

(2) Connecticut Community College Nursing Program (CT-CCNP) Student Assessment and NCLEX-RN Preparation Fee; \$82.00 per student per semester for semesters 1-3; \$262.00 per student in semester 4. The higher fee in the final semester accounts for the cost of the NCLEX-RN Review course provided at the end of the program.

(3) Nursing Media Fee of \$247.75 per semester represents 25% of total cost of the publisher resources is collected from students when they register for each of the four semesters of the nursing program. Based on strategic partnership with Pearson Education, Inc. and Follett, Inc., this "installment plan" will allow CCC nursing students to receive materials, including books and digital content at the beginning of the nursing program.

(4) Beginning with Fall 2019, Application Fee and Program Enrollment Fee have been eliminated.

(5) Capital Community College replacement of Lost Parking Access Card Fee

(6) Authorized to a maximum amount as stated, subject to change based on CLEP fee schedule