

**BOARD OF REGENTS FOR HIGHER EDUCATION
CT STATE COLLEGES AND UNIVERSITIES (CSUS)
MINUTES – SPECIAL MEETING – 9 AM, MARCH 9, 2018
SYSTEM OFFICE, 61 WOODLAND STREET, HARTFORD, CT**

REGENTS – ATTENDANCE (Y = yes / N = no)	
Matt Fleury, Chair	Yes
Yvette Meléndez, Vice Chair	Yes
Richard J. Balducci	Yes
Aviva D. Budd	Yes
Naomi K. Cohen	Yes
Lawrence J. DeNardis <i>via teleconf</i>	Yes
Felice Gray-Kemp	Yes
Merle W. Harris <i>via teleconf</i>	Yes
David R. Jimenez	Yes
William J. McGurk <i>via teleconf</i>	Yes
JoAnn H. Price	No
Elease E. Wright	Yes
Hector Navarro, SAC Chair	Yes
Juan Carlos Leal, SAC Vice Chair	Yes
*William Lugo, FAC Chair	Yes
*Del Cummings, FAC Vice Chair	No
*Scott D. Jackson, Labor Commissioner	No
*Raul Pino, Public Health Commissioner <i>via teleconf</i>	No
*Catherine H. Smith, DECD Commissioner	No
*Dianna R. Wentzell, Education Commissioner	No
<i>*ex-officio, non-voting member</i>	

CSCU STAFF

Mark E. Ojakian, President
 Alice Pritchard, Chief of Staff
 Jane Gates, Provost & Senior Vice President, Academic and Student Affairs
 David Levinson, VP Comm. Colleges and President, Norwalk Comm. College (*teleconf*)
 Elsa Nunez, VP State Universities and President, Eastern CSU (*teleconf*)
 Erika Steiner, Chief Financial Officer
 Joe Tolisano, Chief Information Officer
 Ernestine Weaver, Counsel
 Steve Weinberger, Vice President, Human Resources & Labor Relations
 Jan R. Kiehne, Institutional Research Specialist, Office of Research & System Effectiveness
 Erin A. Fitzgerald, Associate Director, Board Affairs / Board Secretary

STATE UNIVERSITY/COMMUNITY COLLEGE PRESIDENTS

James Lombella, Asnuntuck Community College and interim at Tunxis Community College – Yes
 Wilfredo Nieves, Capital Community College – Yes
 Ed Klonoski, Charter Oak State College - No
 Paul Broadie, Housatonic Community College and Interim at Gateway Community College - No
 Gena Glickman, Manchester Community College – Yes (*teleconf*)
 Steven Minkler, Middlesex Community College - No

STATE UNIVERSITY/COMMUNITY COLLEGE PRESIDENTS (cont.)

- Daisy Cocco De Filippis, Naugatuck Valey Community College – Yes (teleconf)
- Michael Rooke, Northwestern Connecticut Community College - Yes
- Carlee Drummer, Quinebaug Valley Community College – Yes (teleconf)
- Mary Ellen Jukoski, Three Rivers Community College – Yes (teleconf)
- Zulma Toro, Central Connecticut State University - Yes
- Joe Bertolino, Southern Connecticut State University – Yes (teleconf)
- John Clark, Western Connecticut State University - Yes

CALL TO ORDER

Chairman Fleury called the meeting to order at 9:05 am and, following roll call, declared a quorum present.

ADOPT AGENDA

Chairman Fleury called for a motion to adopt the meeting agenda; **on a motion by Regent Balducci , seconded by Regent Cohen, the Agenda was unanimously adopted.**

OPPORTUNITY TO ADDRESS THE BOARD

The following individual(s) addressed the Board on the topics indicated:

Name	Title/Univ/College	Topic
John Board	WCSU student, former SAC rep	College consolidation

BOR CHAIRMAN MATT FLEURY

Chairman Fleury welcomed Faculty Regents William Lugo and Del Cumming to the Board.

CSCU PRESIDENT MARK OJAKIAN

President Ojakian offered brief remarks on the following items:

- Capital Community College President Wilfredo Nieves’ announcement of his anticipated retirement: President Ojakian thanked President Nieves for his service, noting that there would be other opportunities to appropriately and fully acknowledge President Nieves’ for his exemplary tenure.
- CSCU Partnership with CT Public Television on production of [“College Bound: A look into Connecticut State Colleges & Universities”](#) – President Ojakian referenced the screening of the documentary earlier in the week at the CT Science Center and thanked everyone that was involved in putting it together, specifically acknowledging the contributions of Maribel La Luz, CSCU Director of Communications. President Ojakian added the documentary would be beneficial as a marketing tool.

APPROVAL OF PREVIOUS MEETING MINUTES

On a motion by Regent Balducci seconded by Vice Chair Melendez, the February 1, 2018

Regular meeting minutes were approved as submitted.

CONSENT AGENDA

Chairman Fleury called for a motion on the Consent Agenda. **On a motion by Regent Balducci, seconded by Regent McGurk, the Consent Agenda was unanimously adopted.**

The following Agenda items and accompanying resolutions were approved:

Consent Agenda

Discontinuations

- i. Business Management Core – Certificate – TRCC
- ii. Communications and Customer Relations – Certificate – TRCC
- iii. Customer Service – Certificate – TRCC
- iv. Marketing Core – Certificate – TRCC
- v. Sustainable Facilities Management – Certificate – TRCC
- vi. Precision Sheet Metal Manufacturing – Certificate – TRCC
- vii. Accounting Core – Certificate – TRCC
- viii. Surveying and Mapping Technician – Certificate – TRCC

Modifications

- i. Manufacturing Electronics & Controls – Certificate - ACC [Name Change/Course Mod]
- ii. Manufacturing Electronics & Controls – AS - ACC [Name Change]
- iii. Manufacturing Welding Technology – Certificate - ACC [Name Change/Course Mods]
- iv. Manufacturing Welding Technology – AS - ACC [Name Change]

Institutional Accreditation – TRCC

License Agreement Enfield CT Work Center – ACC

RESOLUTIONS APPROVED ON CONSENT

Discontinuations

Business Management Core – Certificate – TRCC [BR 18-013](#)

RESOLVED: That the Board of Regents for Higher Education approve the termination of a program in Business Management Core leading to a Certificate at Three Rivers Community College.

Communications and Customer Relations – Certificate – TRCC [BR 18-014](#)

RESOLVED: That the Board of Regents for Higher Education approve the termination of a program in Communications and Customer Relations leading to a Certificate at Three Rivers Community College with a phase-out period ending May 31, 2019.

Customer Service – Certificate – TRCC [BR 18-015](#)

RESOLVED: That the Board of Regents for Higher Education approve the termination of a program in Customer Service leading to a Certificate at Three Rivers Community College with a phase-out period ending May 31, 2019.

Marketing Core – Certificate – TRCC [BR 18-016](#)

RESOLVED: That the Board of Regents for Higher Education approve the termination of a program in Marketing Core leading to a Certificate at Three Rivers Community College.

RESOLUTIONS APPROVED ON CONSENT (cont.)

Sustainable Facilities Management – Certificate – TRCC BR 18-017

RESOLVED: That the Board of Regents for Higher Education approve the termination of a program in Sustainable Facilities Management leading to a Certificate at Three Rivers Community College with a phase-out period ending May 31, 2019.

Precision Sheet Metal Manufacturing – Certificate – TRCC BR 18-018

RESOLVED: That the Board of Regents for Higher Education approve the termination of a program in Precision Sheet Metal Manufacturing leading to a Certificate at Three Rivers Community College.

Accounting Core – Certificate – TRCC BR 18-019

RESOLVED: That the Board of Regents for Higher Education approve the termination of a program in Accounting Core leading to a Certificate at Three Rivers Community College with a phase-out period ending May 31, 2020.

Surveying and Mapping Technician – Certificate – TRCC BR 18-020

RESOLVED: That the Board of Regents for Higher Education approve the termination of a program in Surveying & Mapping Technician leading to a Certificate at Three Rivers Community College with a phase-out period ending May 31, 2019.

Modifications

Manufacturing Electronics & Controls – Certificate - ACC [Name Change/Course Mod] BR 18-021

RESOLVED: That the Board of Regents for Higher Education approve the modification of a program in Manufacturing Electronics & Controls leading to a Certificate at Asnuntuck Community College including modification of a course and a name change to Electronics Technology.

Manufacturing Electronics & Controls – AS - ACC [Name Change] BR 18-022

RESOLVED: That the Board of Regents for Higher Education approve the modification (name change) of an Associate of Science degree program in Manufacturing Electronics & Controls to Technology Studies (Electronics Technology Options) at Asnuntuck Community College.

Manufacturing Welding Technology – Certificate - ACC [Name Change/Course Mods] BR 18-023

RESOLVED: That the Board of Regents for Higher Education approve the modification of a program in Manufacturing Welding Technology leading to a Certificate at Asnuntuck Community College including modification of courses and a name change to Advanced Welding.

Manufacturing Welding Technology – AS - ACC [Name Change] BR 18-024

RESOLVED: That the Board of Regents for Higher Education approve the modification (name change) of an Associate of Science degree program in Advanced Manufacturing Technology to Technology Studies (Welding Technology Options) at Asnuntuck Community College.

Institutional Accreditation – TRCC BR 18-025

RESOLVED: That the Connecticut Board of Regents for Higher Education accept NEASC actions of November 16, 2017 regarding the regional accreditation of Three Rivers Community College and grant continued state accreditation of Three Rivers Community College until September 30, 2023

RESOLUTIONS APPROVED ON CONSENT (cont.)

License Agreement Enfield CT Work Center – ACC BR 18-026

- WHEREAS, Asnuntuck Community College has a working relationship with the Enfield Workforce Coalition; and
- WHEREAS, The Enfield Workforce Coalition, as an American Job Center, provides to the public and Asnuntuck students assistance with career counseling, job identification, resume writing, connections to employers with current job openings and workshops; and
- WHEREAS, The Enfield Workforce Coalition administers all of Asnuntuck’s Workforce Innovation and Opportunity Act of 2014 Federal funding for all of their workforce development programs, Trades Act funding and parts of the apprenticeship framework for students; and
- WHEREAS, The Connecticut Community Colleges’ Policy Manual section 4.7.1, “Facilities - Use of Community College Facilities” indicates “that the college should reach out into the community to encourage utilization of the resources of the college, including its physical facilities”; and
- WHEREAS, The colocation will increase the availability of career counseling and support for students that is not currently available at Asnuntuck; therefore be it
- RESOLVED, That the Enfield Workforce Coalition will be permitted to conduct its operations through a two-year license agreement with renewal options up to 10 total years with the CSCU/BOR at Asnuntuck; and be it further
- RESOLVED, That Asnuntuck will share the cost of retrofitting space to accommodate the Enfield Workforce Coalition at a cost to Asnuntuck of \$33,500; and be it further
- RESOLVED, That the Enfield Workforce Coalition will utilize approximately 3,000 s.f. under this license agreement at an annual cost of \$58,000.

ACADEMIC & STUDENT AFFAIRS

Academic & Student Affairs Committee Chair Merle Harris provided an overview of the following resolution, noting that the system will be for all CSCU institutions. Faculty Regent William Lugo suggested the Board consider including language that would reflect the issue of student confidentiality. Following discussion among Board members and President Ojakian, along with a brief summation by Jan R. Kiehne, Institutional Research Specialist, in the CSCU Office of Research & System Effectiveness, **on a motion by Regent Cohen and a second by Regent Budd, the resolution below concerning the CSCU Decision Support System was unanimously approved subject to Administration modifying the resolution to include language regarding student confidentiality** (final bullet point in resolution below was added responsive to BOR conditional approval).

CSCU Decision Support System BR 18-027

RESOLVED: That the Board of Regents for Connecticut State Colleges & Universities directs the System Office to design, develop, implement and manage a data-driven **Decision Support System (DSS)** that will support strategic assessment and planning for all CSCU institutions. Key components of the Decision Support System include, but are not limited to, the adoption and implementation of common data standards, the creation and maintenance of a data warehouse and the selection and implementation of a common interface for the Connecticut State Colleges & Universities (CSCU). The DSS will serve the data needs of the CSCU System Office, each Connecticut State University, the Connecticut Community College and Charter Oak State College through the inclusion and utilization of information that is valuable for improving student outcomes, the development of quality education programs, the efficient use of resources, and the support of CSCU goals and institutional missions.

To improve student outcomes, DSS will glean data-driven insights from all aspects of students' experiences and perspectives for decision-making to optimize students' motivation, specifically their engagement with the learning process and persistence in pursuit of a credential. Additionally, DSS will be employed in ongoing assessments of high-impact practices and other research-based curricular strategies to advance student success; playing an instrumental role in the continuous quality improvement of teaching and learning at CSCU institutions.

Development of the DSS will be guided by these principles:

- **Official source for reporting.** A CSCU data warehouse will be the data source for official reporting to state, federal and regulatory bodies
- **Comparable data.** Standardized definitions for data elements and calculated metrics will be developed to meet business needs.
- **Process to define Common Data Standards.** There will be a distinct process for the creation and implementation of common data definitions in order to manage administrative and data mining costs over time.
- **Collaboration.** Decisions about the data in the warehouse will be made collaboratively with input from leadership and users to ensure that the information available through the Decision Support System will support decision making at the system, institution, region and branch levels.
- **Value for departments.** Data will inform and support decision making by staff in operational departments at the System Office and in all CSCU institutions.
- **Prioritized development.** Development of the components of the Decision Support System may be staged according to the availability of resources and the priorities of CSCU Executive Leadership.
- **Access.** The Decision Support System will include a common user interface and data mining application that supports collaboration across institutions, ad hoc query development as well as access to reports and queries by non-technical staff.
- **Executive Support.** Support of the development of the Decision Support System will be a part of the goals of institution presidents.
- **Staff Support.** Due to the importance, complexity and breadth of the development of the Decision Support System, CSCU will dedicate adequate staff and resources to its development and daily maintenance and operation.
- **Administration.** A joint leadership committee that includes the Chief Academic Officer shall be responsible for the design, implementation, operation and compliance functions of the Information Support System for all CSCU.
- **Student Confidentiality.** Activities shall adhere to and comply with the provisions of the Family Educational Rights and Privacy Act and state privacy laws.

Community College of Connecticut - Mission & Vision

Academic & Student Affairs Committee Chair Merle Harris provided an overview of the following resolution. **On a motion by Committee Chair Harris and a second by Regent Cohen, the resolution below was unanimously approved.**

Community College of CT – Mission & Vision BR 18-028

WHEREAS: Section 10a-1c of the Connecticut General Statutes requires the Board of Regents to develop and implement distinct missions for the constituent units of the Connecticut State Colleges and Universities System; and

WHEREAS: The Board of Regents has resolved to consolidate the 12 individual community colleges within the Connecticut State Colleges and Universities System into a singularly structured and accredited College with 12 campuses; and

WHEREAS: The Board of Regents seeks approval via a Substantive Change from the Commission on Institutions of Higher Education at the New England Association of Schools and Colleges (NEASC) for accreditation of the consolidated College; and

WHEREAS: It is a critically important and requisite step that the governing body develops a statement of mission and purposes for the consolidated College in seeking its accreditation, per the NEASC Standards for Accreditation; therefore, be it

RESOLVED: That the Board of Regents adopt the following mission and vision statements for the consolidated Community College of Connecticut:

The Community College of Connecticut Mission

The Community College of Connecticut promotes student success through affordable access to academically rigorous and innovative education, career training, and lifelong learning. The College supports excellence in teaching and learning, makes data-informed decisions, promotes equity, advances positive change for the diverse students, communities, and industries it serves, and awards associate degrees and certificates.

The Community College of Connecticut Vision

Through student-centered education, the College will collaborate with industry, government, educational partners, and other stakeholders to transform the communities we serve.

Substantive Change Request for the Consolidation of Connecticut’s Community Colleges

Academic & Student Affairs Committee Chair Merle Harris provided an overview of the proposed resolution concerning the Substantive Change Request for the Consolidation of Connecticut’s Community Colleges. President Ojakian referenced a document prepared in response to questions and comments received at the March 5, 2018 ASA Committee meeting (Attachment A to the subject resolution). He thanked his Chief of Staff Dr. Alice Pritchard for her leadership and oversight of the process, along with all participating students, presidents, faculty and staff.

President Ojakian also expressed his appreciation to the members of the Board for their leadership, direction and support.

Regent Cohen noted the listing (Attachment A) was not an all-inclusive summation of comments received and that the final report would reflect questions and comments received, providing a document with greater clarity and specificity. President Ojakian concurred with Regent Cohen's comments and, responsive to concerns expressed during an open discussion among Regents, he indicated that he looked forward to continued collaboration with all stakeholders.

Chairman Fleury thanked the committee for their diligent work, noting the product was indicative of a truly authentic effort to successfully engage with constituencies across the system and both documenting and responding to concerns received. Board members expressed their concern that the final application submitted to NEASC reflect the comments and input received at past committee meetings and at the March 9 full Board meeting, therefore, following several suggested edits, **an amendment was offered by Regent Cohen and seconded by Regent Wright to insert an additional paragraph in the proposed resolution as follows:**

WHEREAS, At the March 5, 2018, meeting of the Academic & Student Affairs Committee, the Committee thoroughly reviewed the February 28, 2018 version of the Substantive Change Report, providing input and requesting further clarification thereon, with Administration providing preliminary responses thereto (Attachment A hereto). Board members' comments and input received, along with requested clarification provided by administration, both at the March 5 Committee meeting and the March 8 Board meeting, will be incorporated into the final Substantive Change report issued to NEASC.

The above-offered amendment passed on a unanimous vote.

On a motion by Committee Chair Harris and a second by Regent Cohen, the following amended resolution concerning the Substantive Change Request for the Consolidation of Connecticut's Community Colleges was unanimously approved.

Substantive Change Request - Consolidation of CT Community Colleges BR 18-029

WHEREAS, Section 10a-6(a) of the Connecticut General Statutes authorizes the Board of Regents to merge or close institutions within the Connecticut State University System, the regional community-technical college system and Charter Oak State College in accordance with criteria established by the Board; and

WHEREAS, In compliance with State Statutes, the Board of Regents has resolved to consolidate the 12 individual regional community-technical colleges into a singularly structured and accredited College with 12 campuses; and

WHEREAS, In order to acquire regional accreditation of the consolidated College, the Board of Regents must seek approval from the Commission on Institutions of Higher Education at the New England Association of Schools and Colleges; and

WHEREAS, At the March 5, 2018, meeting of the Academic & Student Affairs Committee, the Committee thoroughly reviewed the February 28, 2018 version of the Substantive Change Report, providing input and requesting further clarification thereon, with Administration providing preliminary responses thereto (Attachment A hereto). Board members' comments and input received, along with requested clarification provided by administration, both at the March 5 Committee meeting and the March 8 Board meeting, will be incorporated into the final Substantive Change report issued to NEASC; and

WHEREAS, In order to consolidate the College, the Board of Regents must receive approval and accreditation from the Commission on Institutions of Higher Education at the New England Association of Schools and Colleges; therefore, be it

RESOLVED That the Board of Regents submits a Substantive Change request to the Commission on Institutions of Higher Education at the New England Association of Schools and Colleges seeking its approval for the consolidation of the 12 individually accredited regional community-technical colleges into a singularly accredited College

AUDIT COMMITTEE

No report.

FINANCE & INFRASTRUCTURE

Finance & Infrastructure Chair Richard Balducci reported that the Committee met on Wednesday, February 21 and had one action item (besides the Consent agenda item) for the Board's consideration and vote.

Committee Chair Balducci reminded Board members that on April 6 of last year, the Board approved a two-year tuition and fee schedule in an effort to provide students and their families some predictability of the cost of education for the upcoming years. Now, in the second year of that biennium period, management is requesting some minor modifications to

certain fees. No changes are requested to the approved tuition and mandatory fees. Committee Chair Balducci offered the following comments concerning the requested fee changes:

1. “Aligning food and housing at Central and food charges at Southern. These are typically reset annually to match the expected costs. In the case of Southern, the current request is actually a reduction of 2% from the amount approved last year, and Central’s adjustments are minor.
2. Western would like to adjust par-time student transcript fees to be the same as for full-time students. Each of the CSUs treats transcript costs differently.
3. A couple of technical changes are requested, for example changing the word “term” to “semester” to align with practice.
4. For the Community Colleges, the supplemental course fees that were introduced in the prior year had some unintended consequences and unduly burdened a subset of students. Some disciplines with extensive labs, such as computers and art, can result in high charges in each quarter of the student’s attendance. Management therefore is requesting to reduce supplemental charges from a three-level charge to a two-level charge, and to reduce the cap on how much can be charged per semester. For those students most impacted, this would reduce a semester charge of \$600 to \$410.
5. Similarly, a fee that was introduced in the prior year for students in Advanced Manufacturing was disadvantageous to part-time students since it was implemented as a program fee. Management requests to change this into an Advanced Manufacturing lab fee, assessed on certain classes requiring a lab, which will be more equitable to all students.
6. Finally, Charter Oak State College is requesting to align fees with their restructured Early Childhood program, which now includes options that were not available in the prior year.”

In closing, Committee Chair Balducci noted the Committee deemed the fee changes appropriate and necessary. **On a motion by Regent Balducci and a second from Regent Cohen, the following resolution was unanimously approved.**

FY19 Fee Modifications BR 18-030

WHEREAS, The Board of Regents under its statutory authority – CGS 10a-99 and Public Act 11-48 - reviews and establishes tuition and fees annually for the Connecticut State Colleges and Universities for such purposes as the Board deems necessary, and

WHEREAS, The Board previously approved a two-year tuition and fee schedule covering fiscal years 2018 and 2019 on April 6, 2017, and

WHEREAS, The System enters into the second of the biennial years, minor modifications to the fee schedules are requested, and

WHEREAS, Changes to align housing fees at Central CSU and food contracts at Central and Southern CSU; as well as an adjustment of certain Tier II fees at Western CSU, and

WHEREAS, Modifications are requested to alleviate the impact of supplement course fees on certain students and disciplines at Community Colleges, and

WHEREAS, Adjustments to the student activity fee at Norwalk CC as proposed by the local student government; and the proration on program fees for part-time students at Community Colleges; and

WHEREAS, The need to adjust program costs to align with semester format and introduce new program options at Charter Oak State College, now therefore be it

RESOLVED, That the proposed fee adjustments be approved in accordance with the attached schedules, which will serve to supplement and replace related schedules previously approved by the Board of Regents on April 6, 2017. (Attachment B hereto)

Committee Chair Balducci also provided an overview of the following items (included in the Board Agenda materials for information purposes only).

- **The CSCU Semiannual report** shows that in general, projects currently underway are progressing within budget and on schedule. Also noted was that FY19 will be the last year of the 10-year program; management will update the Board on options going forward.
- Management has **updated the targets for the Administrative Consolidation** strategy under Students First, which was initially estimated at \$13.3 million. Some of the intended savings were consumed under the College Consolidation strategy, and some have been updated using more current data. After evaluating the areas and specific items identified, the updated targeted savings is \$11.2 million. This is non-duplicated cost reduction and is independent of the College Consolidation.

- The Committee was provided with projections for the current fiscal year. The projections were compared to the budget that was approved in September, contingent upon state funding remaining within an 8.5% variance from the Governor's Executive Order in effect. State funding has in fact been reduced by 6.3% so the original budget still stands. At that time, each institution prepared a contingency plan detailing actions to be taken in the event state funding was reduced, up to 8.5%. Contingency plans included keeping vacant positions unfilled, cancelling free day care, reducing security staff, cutting library hours, and limiting attendance in high-cost programs, to name a few. Even after such undesirable reductions, an 8.5% decrease in state funding was expected to require nearly a \$20 million use of reserves.

A 6.3% reduction in state support is a loss of \$32.6 million of revenue for the year. The lost revenue is covered by about \$16 million reduced personnel costs, \$7 million reduction in operating expenses, and the remainder is generating negative results which draws down on the system's reserves.

Specifically out of seventeen institutions, only Central projects a break-even; sixteen institutions will be in the red this year. And for the first time, the aggregate of all three constituent groups – Colleges, Universities, and Charter Oak – will report negative results for the year. As has been reported to the Board before, CSCU's reserves are already well under recommended levels; to be depleting funds further is troublesome.

In closing, Committee Chair Balducci noted the Committee wholeheartedly agreed with President Ojakian's focus on a fiscally sustainable future – whatever improvements can be made, must be made, and the sooner the better.

HUMAN RESOURCES & ADMINISTRATION COMMITTEE

Human Resources & Administration Committee Chair Naomi Cohen noted the Committee met on February 9 to discuss the proposed process for hiring leadership positions in the new Community College of Connecticut. She reported that the HR & Administration would be working with Administration to finalize organizational charts for the new college structure and to integrate the new college leadership positions into an update of the existing classification and compensation system.

Committee Chair Cohen noted that discussions to date have led to an agreement that for the president of the new college, it was anticipated that the existing [University and College Presidential Search Policy](#) would be utilized. She added that the process worked well in past searches and the

Committee felt following this practice would be responsive to questions raised by faculty concerning constituency involvement as the policy calls for involvement of a wide group of stakeholders.

Administration will be conducting the searches for the regional presidents, but would be bringing to the Board the top three candidates, after which, the Board would provide input to the system and college president.

In closing, Committee Chair Cohen stated that the Committee as a whole agreed that the current campus presidents should be encouraged to talk individually with CSCU President Ojakian about the new configuration and how they may be involved.

President Ojakian concurred with Regent Cohen's comments and stated that he has already talked to the FAC leadership as it relates to the new Community College of Connecticut President position, seeking their thoughts and suggestions for populating an Advisory Committee to the Regents Search Committee that would reflect system wide inclusion.

EXECUTIVE COMMITTEE

No report.

EXECUTIVE SESSION

On a motion by Regent Balducci seconded by Vice Chair Melendez, the Board voted unanimously to go into Executive Session at 10:21 am for discussion concerning the appointment, employment, performance, evaluation...of a public officer or employee.

At the request of Chairman Fleury, President Ojakian joined the Board in Executive Session.

RETURN TO OPEN SESSION

The Board returned to open session at 11:24 am. Chair Fleury advised that there were no votes in executive session and that discussion was limited to the appointment, employment, performance, evaluation...of a public officer or employee.

ADJOURNMENT

Chairman Fleury declared the meeting adjourned at 11:25 am.

Submitted,

Erin A. Fitzgerald, Associate Director, Office of Board Affairs
Secretary of the CT Board of Regents for Higher Education

CT BOARD OF REGENTS FOR HIGHER EDUCATION
SPECIAL MEETING MARCH 9 2018
CSCU System Office, 61 Woodland Street, Hartford, CT

**Attachments to Minutes
and/or
Meeting Handouts/
Presentations**

Posted online at <http://www.ct.edu/regents/minutes>

- A. Attachment A to BR 18-029 Substantive Change Request
- B. FY 19 CSCU Fee Modifications (BR 18-030)

Response to Questions and Comments on the Substantive Change Document
Meeting of the Academic and Students Affairs Committee of the Board of Regents
March 5, 2018

1. ***The Mission Statement must indicate the academic credentials that will be conferred by the College.***

The Mission Statement has been modified to indicate that the College “awards associates degrees and certificates.”

2. ***The report incorrectly refers to “Regional Vice Presidents.”***

All references to “Regional Vice Presidents” have been replaced with “Regional Presidents.”

3. ***The discussion of Standard Two, Planning and Evaluation, needs to clarify how the Students First initiative relates to the CSCU Strategic Planning process.***

Revisions will be made to clarify that Students First is an update to the 2013 CSCU Strategic Plan. The strategic goals of Students First are the same as those of the 2013 Strategic Plan, but changes in circumstances (enrollment declines, low graduation rates, systemic fiscal changes) have required modifications in plans to achieve those goals. Following consolidation, the College will undertake the development of an updated Strategic Plan that aligns with the CSCU Strategic Plan and that reflects the College’s new strategic objectives.

4. ***The discussion of Standard Three, Organization and Governance, needs to clarify the responsibilities of the Campus Vice President, specifically as they pertain to academic and budgetary decisions.***

The Campus Vice President (CVP) reports to the Regional President and will be the chief administrator of the college campus and any associated satellite campus locations ensuring that campus operations align with those of the College. He or she guides all academic and student affairs planning and supervises, through an executive team, all faculty and staff on that campus and approves all campus hiring decisions. The CVP will work with the Regional President and their assigned regional budget manager to identify funding needs and manage the approved budget to use resources efficiently and effectively and in furtherance of the College’s goals. The CVP plays the lead role in handling all external relations within the local community, including liaising with community foundations and serving on boards of local non-profits and the chamber. In particular, the CVP will support the work of their local campus foundation to identify funding needs and develop and support associated fundraising goals.

5. ***The report must convey that the new leadership structure of the College will not create a new bureaucracy that encumbers decision making.***

The revision will clarify that additional layers of administration will serve to ensure a consistent experience for all students, to ensure that best practices are integrated throughout the College, and to ensure that resources are allocated equitably and strategically throughout the College. In the section on Academic Programs, the report will clarify that established BOR policies for developing and approving new programs will continue to be followed.

6. ***If all College revenue from tuition and fees and from the General Fund allocation is to be centrally managed by the President of the College, what formulas and guidelines will be used to allocate budgets to regions and then to individual campuses?***

The revision will clarify that the campuses and College administrators will collaboratively agree on transparent formulas and guidelines for allocating funds to the regions and campuses, as well as clarify the criteria that will be used to ensure that College funds are used strategically to advance the goals of Students First. Guidelines and formulas for allocating resources in the College will be subject to BOR approval. The responsibility for budgetary decisions at each administrative level of the College will be clarified in the section on Organization and Governance.

7. ***How will the proposed changes to the structure of Campus Academic Leadership ensure that students continue to receive the same level of service that they currently receive under the “department chair/program director” structure?***

The revision will clarify that the proposed leadership structure provides improved access for students to the decision makers for their academic programs. Redundant and expensive layers of academic program management, which are confusing and inconsistent across the 12 campuses, will be replaced with a consistent and streamlined structure of associate deans and program and discipline coordinators. By providing more accessible administrators who are 12-month employees, students will be much better served between and during semesters. A significant reduction in release time awarded to full-time faculty for administrative duties will increase the number of full-time faculty teaching in the classroom, thereby reducing reliance on part-time faculty.

8. ***The discussion of the College’s status as a Hispanic-serving Institution (HSI) needs to clarify how having a single College as an HSI outweighs the current benefit of having three HSI community colleges.***

The revision will clarify that the current three HSI colleges’ eligibility for Title V Funds applies only to students on three campuses, whereas all Hispanic students at the Community College of Connecticut will benefit from the consolidated HSI. Further, the increase in the aggregate number of Hispanic students enrolled at the College will enable the institution to apply for increased Title V aid.

9. ***The discussion in Standard Five, Students, needs to clarify that students currently enrolled in a program of study will not be required to enroll in a different program as a result of the consolidation.***

The revision will make clear that any currently enrolled students will not be required to switch to another major and will have six years to complete the program in which they are currently enrolled. However, students will have the option of switching to a modified current if they choose.

10. ***Throughout the document, the Substantive Change Report needs to clarify the current conditions and describe how implementing Students First will improve those conditions in the future.***

The revision will ensure that each section clearly identifies the current policies and practices and how those policies and practices will be changed in the future to enhance the student experience and increase their success. Additional details will be provided to clarify plans for future changes in the sections on Students and Teaching and Learning.

11. *The report erroneously indicates that only 11 of the 12 community colleges offer Dual Enrollment Programs.*

The report has been corrected to reflect that all 12 community colleges offer Dual Enrollment Programs.

12. *The report needs to clarify the process for selecting the President of the consolidated College?*

The revision will clarify that the search for the College President will follow the process approved by the BOR that includes appointing an advisory committee consisting of faculty, administrators, and students representing all campuses to inform the Regents Search Committee.

13. *The report needs to provide assurances that the plan to align academic programs can be carried out.*

The revision will incorporate additional details about the implementation plan and timeline for aligning academic programs, and additional information will be provided about the academic program alignments that have already been accomplished through the Transfer Articulation Policy. A proven, faculty-driven framework for aligning academic programs is already in place and will be utilized to carry out the next round of program alignments.

14. *The report needs to incorporate a simplified summary of the overall financial impact of the proposed consolidation.*

The revision will include a single chart that summarizes savings from each unit, additional costs, and bottom line for the next four years. In addition, the revision will provide a reconciliation to the initial target of \$28M, net of implementation costs.

15. *What functions/positions are not impacted by the consolidation?*

During consolidation, no reductions are projected for the following departments, which directly support students, community, and safety: Advanced Manufacturing; Community and Economic Development; Center for Corporate Media; Foundations/Development/Institutional Advancement; Danbury Campus; Grants; and Public Safety. Additionally, no faculty or student support positions will be cut. A few functions reflect more moderate reorganization, which may move leadership responsibilities into the College central office or share resources among campuses: Continuing Education; Facilities/Maintenance; and Information Technology.

16. *What progress has been made on working with the specialized program accrediting bodies?*

A total of 54 academic programs currently offered by the community colleges are accredited by 17 organizations. The accredited programs include 52 degree programs and two certificates. Fifteen of the accrediting organizations have responded to our inquiries about the impact of the proposed community college consolidation on their accreditation. These 15 organizations have accredited 51 of the 54 community college programs with special accreditation. Assuming no unfavorable changes in the programs' faculties, curriculum, facilities, and resources, the responding organizations foresee no impact on the programs' accreditation status.

17. *Where will the new leadership staff be housed?*

CSCU President Mark Ojakian is currently in discussions with the state's Department of Administrative Services to identify office space to allow for a clear separation between the CSCU System Office and the new College office. As a state agency, if we occupy state owned office space we can avoid the cost of leasing. With responsibility for four campuses, the Regional President would have office space on each campus and be expected to spend at least one day per week on average at each campus. Their support staff will be housed on one of the four campuses but connected technologically to each of the campuses in the region.

18. *Will there be sufficient Institutional Research staff to address campus needs?*

The proposed reorganization envisions a redeployment of community college IR personnel. Campus IR personnel would report directly to the Office of Research and System Effectiveness at CSCU System Office and, simultaneously, have a dotted line reporting relationship with their respective campus leadership. Existing staff would continue to reside at their respective campuses and perform those tasks that are unique to the campus and/or that require local knowledge. The new organizational structure will enable a higher level of service to be delivered with fewer resources.

19. *What is the membership and charge to the ASA Consolidation Committee? What is the timeline for curricular change?*

The 52-member committee comprises elected faculty and student campus representatives, presidential appointees, and volunteers based on their particular skills, experiences, interests, and affiliations. An additional 12 members selected by the campus senates will be joining the committee. This committee is developing a process to form the necessary faculty disciplinary groups to review curriculum and ultimately identify which programs would be common within the institution. Specifically, the committee will provide guidance on the alignment of academic programs, assessment, policies, procedures, institutional data, websites, catalogs and other relevant issues to campus constituents. The General Education draft curriculum will be complete in Spring 2018 and sent to the campuses for approval by October 2018. Curriculum alignment will be completed by Spring 2020.

RESOLUTION
Concerning

FISCAL YEAR 2019 CONNECTICUT STATE COLLEGES AND UNIVERSITIES
FEE MODIFICATIONS

March 9, 2018

WHEREAS, The Board of Regents under its statutory authority – CGS 10a-99 and Public Act 11-48 - reviews and establishes tuition and fees annually for the Connecticut State Colleges and Universities for such purposes as the Board deems necessary, and

WHEREAS, The Board previously approved a two-year tuition and fee schedule covering fiscal years 2018 and 2019 on April 6, 2017, and

WHEREAS, The System enters into the second of the biennial years, minor modifications to the fee schedules are requested, and

WHEREAS, Changes to align housing fees at Central CSU and food contracts at Central and Southern CSU; as well as an adjustment of certain Tier II fees at Western CSU, and

WHEREAS, Modifications are requested to alleviate the impact of supplement course fees on certain students and disciplines at Community Colleges, and

WHEREAS, Adjustments to the student activity fee at Norwalk CC as proposed by the local student government; and the proration on program fees for part-time students at Community Colleges; and

WHEREAS, The need to adjust program costs to align with semester format and introduce new program options at Charter Oak State College, now therefore be it

RESOLVED, That the proposed fee adjustments be approved in accordance with the attached schedules, which will serve to supplement and replace related schedules previously approved by the Board of Regents on April 6, 2017.

A True Copy:



Erin A. Fitzgerald, Secretary
Board of Regents

ITEM

Fiscal Year 2019 Connecticut State Colleges and Universities Fee Adjustments**BACKGROUND**

The Board of Regents, under its statutory authority - CGS 10a-99 and Public Act 11-48, reviews and establishes tuition and fees annually for the Connecticut State Colleges and Universities for such purposes as the Board of Regents deems necessary.

On April 6, 2017 the Board approved a two year tuition and fee schedule covering fiscal years 2018 and 2019.

As the system enters into the second of the biennial years, we are requesting some minor modifications to the fee schedules, as described below. The purpose of these requested changes are:

1. To align fees for housing and food to the costs incurred and adjust certain Tier II Fees (CSUs)
2. To alleviate the impact of supplement course fees on certain students and certain disciplines (CCC)
3. To adjust one college's student activity fee (CCC)
4. To recognize a proration on program fees for part time students (CCC)
5. To adjust program costs to align with semester format, and introduce new program options (COSC)

These requested changes are described below in more detail.

ANALYSIS – Connecticut State Universities (CSU)

Changes requested are in red and highlighted in **Attachments A and B**.

Housing and Food

Attachment A includes requested changes for housing at Central CSU, and for food contracts at Central CSU and Southern CSU. The following summarize the requested changes:

		FY19		
		FY18	Originally Approved	Requested
CCSU	Housing	6,776	6,965	6,968
CCSU	Food	4,996	5,170	5,172
SCSU	Food	5,594	5,930	5,814

The changes requested reflect the fees deemed to be necessary by the two CSUs in order to cover costs for housing and food.

Tier II Fees

Attachment B shows a revised Tier II Fee schedule for CSUs. Western CSU is requesting that transcript fees for part-time students be equal to the fee charged to full-time students; the university has found that the cost is not significantly different between the two categories of students. We note that each CSU handles the cost of providing transcripts to students differently.

The other three changes to this schedule are made in order to clarify language (e.g. changing “term” to “semester”) in order to align with practice.

ANALYSIS – Connecticut Community Colleges (CCC)

Attachment C summarizes the requested changes for certain CCC fees. **Attachment D** indicates a change to the student activity at Norwalk; these fees are requested by the local student government and held for use only by them for student activities.

Supplemental Course Fee

The intent of the original proposal was to better match the cost of attendance with the cost of instruction and benefits received. After one year of implementation, it was found that this formula had an undue negative impact on certain disciplines, and although there was a maximum per semester set, it was still too high for certain students. Some disciplines have an unusually high number of contact hours per course within the same semester, and therefore the fees were burdensome to a subset of students.

The revisions requested stop at the supplemental course fee level 2 (eliminating a supplemental course fee level 3) and have a maximum per semester capped at two courses. So the prior year cap of \$600 per semester would be reduced to \$410 per semester. We believe that this still meets the original intention of the fee, but removes some of the unintended negative consequences to certain students.

Advanced Manufacturing Fee

Originally set as a program fee, the advanced manufacturing fee did not adequately accommodate the part-time students in the discipline. The assessment did not take into account the number of classes taken in the semester.

This requested revision assesses the fee on lab courses, which are set within the curriculum, and therefore attaches the fees to the classes taken. This will then be assessed the same for full-time and part-time students without an undue burden on the latter.

ANALYSIS – Charter Oak State College (COSC)

Attachment E indicates requested changes from COSC regarding the Early Childhood Alternative Route program. These changes reflect a two-semester charge as well as some new options offered within the program.

RECOMMENDATION

Management requests certain fee adjustments in accordance with the attached schedules, which will serve to supplement and replace related schedules approved by the Board on April 6, 2017.

ATTACHMENTS

- Attachment A – CSU Food and Housing
- Attachment B – CSU Tier II Fees
- Attachment C – CCC Program and Material Fees
- Attachment D – CCC Student Activity Fees
- Attachment E – COSC Program Fees

CONNECTICUT STATE UNIVERSITIES

SYSTEMWIDE AVERAGE

FY2017-18 & FY2018-19 Tuition and Fee Rates - Academic Year

	SYSTEMWIDE AVERAGE											
	Undergraduate In-State				Undergraduate Out-of-State				Undergraduate NE Regional			
	Proposed		FY19 vs FY18		Proposed		FY19 vs FY18		Proposed		FY19 vs FY18	
	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%
Tuition	5,424	5,642	218	4.0%	16,882	16,882	0	0.0%	7,824	7,824	0	0.0%
University General Fee	3,988	4,155	167	4.2%	3,988	4,155	167	4.2%	3,988	4,155	167	4.2%
University Fee	891	918	27	3.0%	2,122	2,186	64	3.0%	891	918	27	3.0%
Student Activity Fee	178	178	0	0.0%	178	178	0	0.0%	178	178	0	0.0%
Media Fee	15	15	0	0.0%	15	15	0	0.0%	15	15	0	0.0%
Subtotal	10,496	10,908	412	3.9%	23,185	23,416	231	1.0%	12,896	13,090	194	1.5%
Transportation Fee (\$20 per semester)	30	30	0	0.0%	30	30	0	0.0%	30	30	0	0.0%
Total - Commuting Student	10,526	10,938	412	3.9%	23,215	23,446	231	1.0%	12,926	13,120	194	1.5%
* Housing (Double)	7,074	7,319	245	3.5%	7,074	7,319	245	3.5%	7,074	7,319	245	3.5%
* Food Service	5,362	5,554	192	3.6%	5,362	5,554	192	3.6%	5,362	5,554	192	3.6%
Residence Hall Social Fee	45	45	0	0.0%	45	45	0	0.0%	45	45	0	0.0%
Total Tuition and Fees	23,007	23,856	849	3.7%	35,696	36,364	668	1.9%	25,407	26,038	631	2.5%
Tuition Part Time (Per Credit Hour)	227	236	9	4.0%	227	236	9	4.0%	227	236	9	4.0%
General University Fee (Per Credit Hour)	284	295	11	3.9%	284	295	11	3.9%	284	295	11	3.9%
Extension Fee (Per Credit Hour)	510	530	20	3.9%	510	530	20	3.9%	510	530	20	3.9%
Registration Fee (Per Semester)	53	53	0	0.0%	53	53	0	0.0%	53	53	0	0.0%
Transportation Fee (\$20 per semester)	15	15	0	0.0%	15	15	0	0.0%	15	15	0	0.0%
Student Activity Fee	3	3	0	0.0%	3	3	0	0.0%	3	3	0	0.0%
	SYSTEMWIDE AVERAGE											
	Graduate In-State				Graduate Out-of-State				Graduate NE Regional			
	Proposed		FY19 vs FY18		Proposed		FY19 vs FY18		Proposed		FY19 vs FY18	
	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%
Tuition	6,757	7,027	270	4.0%	18,102	18,102	0	0.0%	9,750	9,750	0	0.0%
University General Fee	3,988	4,155	167	4.2%	3,988	4,155	167	4.2%	3,988	4,155	167	4.2%
University Fee	891	918	27	3.0%	2,122	2,186	64	3.0%	891	918	27	3.0%
Student Activity Fee	132	132	0	0.0%	132	132	0	0.0%	132	132	0	0.0%
Total Commuting Student	11,768	12,232	464	3.9%	24,344	24,575	231	0.9%	14,761	14,955	194	1.3%
* Housing (Double)	7,074	7,319	245	3.5%	7,074	7,319	245	3.5%	7,074	7,319	245	3.5%
* Food Service	5,362	5,554	192	3.6%	5,362	5,554	192	3.6%	5,362	5,554	192	3.6%
Residence Hall Social Fee	45	45	0	0.0%	45	45	0	0.0%	45	45	0	0.0%
Total Tuition and Fees	24,249	25,150	901	3.7%	36,825	37,493	668	1.8%	27,242	27,873	631	2.3%
Tuition Part Time	375	390	15	4.0%	375	390	15	4.0%	375	390	15	4.0%
General University Fee	239	249	10	4.2%	239	249	10	4.2%	239	249	10	4.2%
Extension Fee (Per Credit Hour)	614	639	25	4.1%	614	639	25	4.1%	614	639	25	4.1%
Registration Fee (Per Semester)	55	55	0	0.0%	55	55	0	0.0%	55	55	0	0.0%
Student Activity Fee	3	3	0	0.0%	3	3	0	0.0%	3	3	0	0.0%

Note: Effective July 31, 2017, students are no longer required to opt-out of the University sponsored insurance plan. Students are encourage to evaluate options available via Connecticut's health insurance exchange online at Access Health CT (Connecticut residents) or Healthcare.gov (non-

* CCSU revised Housing and Food Service rates. SCSU revised Food Service rate.

CONNECTICUT STATE UNIVERSITIES

**Undergraduate and Graduate Tuition and Fee Increases by Commuting & Resident Student
Dollar & Percent Change FY2017-18 and FY2018-19**

FY 2018-19 Academic Year	CENTRAL				EASTERN				SOUTHERN				WESTERN			
	Undergraduate		Graduate		Undergraduate		Graduate		Undergraduate		Graduate		Undergraduate		Graduate	
In-State Commuting Student	\$391	3.8%	\$443	3.9%	\$437	4.0%	\$489	4.0%	\$418	4.0%	\$470	4.0%	\$401	3.8%	\$453	3.9%
In-State Resident Student	\$752	3.4%	\$804	3.5%	\$947	4.0%	\$999	3.9%	\$842	3.7%	\$894	3.7%	\$851	3.7%	\$903	3.7%
Out-of-State Commuting Student	\$210	0.9%	\$210	0.9%	\$256	1.1%	\$256	1.0%	\$237	1.0%	\$237	1.0%	\$220	1.0%	\$220	0.9%
Out-of-State Resident Student	\$571	1.6%	\$571	1.6%	\$766	2.1%	\$766	2.0%	\$661	1.9%	\$661	1.8%	\$670	1.9%	\$670	1.8%

Note: Effective July 31, 2017, students are no longer required to opt-out of the University sponsored insurance plan. Students are encourage to evaluate options available via Connecticut's health insurance exchange online at [Access Health CT](http://AccessHealthCT.com) (Connecticut residents) or Healthcare.gov (non-Connecticut resident).

CONNECTICUT STATE UNIVERSITIES
In-State Undergraduate Cost of Attendance Schedule
FY2017-18 & FY2018-19 Tuition and Fee Rates - Academic Year

	CENTRAL Undergraduate In-State				EASTERN Undergraduate In-State				SYSTEMWIDE AVERAGE Undergraduate In-State			
	Proposed		FY19 vs FY18		Proposed		FY19 vs FY18		Proposed		FY19 vs FY18	
	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%
Tuition	5,424	5,642	218	4.0%	5,424	5,642	218	4.0%	5,424	5,642	218	4.0%
University General Fee	3,670	3,816	146	4.0%	4,404	4,596	192	4.4%	3,988	4,155	167	4.2%
University Fee	891	918	27	3.0%	891	918	27	3.0%	891	918	27	3.0%
Student Activity Fee	172	172	0	0.0%	200	200	0	0.0%	178	178	0	0.0%
Media Fee	28	28	0	0.0%			0	N/A	15	15	0	0.0%
Subtotal	10,185	10,576	391	3.8%	10,919	11,356	437	4.0%	10,496	10,908	412	3.9%
Transportation Fee (\$20 per semester)	40	40	0	0.0%			0	N/A	30	30	0	0.0%
Total - Commuting Student	10,225	10,616	391	3.8%	10,919	11,356	437	4.0%	10,526	10,938	412	3.9%
							0	N/A				
* Housing (Double)	6,776	6,961	185	2.7%	7,460	7,758	298	4.0%	7,074	7,319	245	3.5%
* Food Service	4,996	5,172	176	3.5%	5,550	5,762	212	3.8%	5,362	5,554	192	3.6%
Residence Hall Social Fee	44	44	0	0.0%	40	40	0	0.0%	45	45	0	0.0%
Total Tuition and Fees	22,041	22,793	752	3.4%	23,969	24,916	947	4.0%	23,007	23,856	849	3.7%
Tuition Part Time (Per Credit Hour)	226	235	9	4.0%	225	234	9	4.0%	227	236	9	4.0%
General University Fee (Per Credit Hour)	275	285	10	3.6%	284	295	11	3.9%	284	295	11	3.9%
Extension Fee (Per Credit Hour)	501	520	19	3.8%	509	529	20	3.9%	510	530	20	3.9%
Registration Fee (Per Semester)	58	58	0	0.0%	40	40	0	0.0%	53	53	0	0.0%
Transportation Fee (Per semester)	20	20	0	0.0%			0	N/A	15	15	0	0.0%
Student Activity Fee									3	3		

	SOUTHERN Undergraduate In-State				WESTERN Undergraduate In-State			
	Proposed		FY19 vs FY18		Proposed		FY19 vs FY18	
	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%
Tuition	5,424	5,642	218	4.0%	5,424	5,642	218	4.0%
University General Fee	3,972	4,146	174	4.4%	3,904	4,060	156	4.0%
University Fee	891	917	26	2.9%	891	918	27	3.0%
Student Activity Fee	140	140	0	0.0%	199	199	0	0.0%
Media Fee	30	30	0	0.0%			0	N/A
Subtotal	10,457	10,875	418	4.0%	10,418	10,819	401	3.8%
Transportation Fee (\$20 per semester)	40	40	0	0.0%	40	40	0	0.0%
Total - Commuting Student	10,497	10,915	418	4.0%	10,458	10,859	401	3.8%
* Housing (Double)	6,792	6,996	204	3.0%	7,269	7,560	291	4.0%
* Food Service	5,594	5,814	220	3.9%	5,308	5,467	159	3.0%
Residence Hall Social Fee	50	50	0	0.0%	45	45	0	0.0%
Total Tuition and Fees	22,933	23,775	842	3.7%	23,080	23,931	851	3.7%
Tuition Part Time	229	238	9	3.9%	226	235	9	4.0%
General University Fee	310	322	12	3.9%	266	277	11	4.1%
Extension Fee (Per Credit Hour)	539	560	21	3.9%	492	512	20	4.1%
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%
Transportation Fee (Per semester)	20	20	0	0.0%	20	20	0	0.0%
Student Activity Fee	226	235			3	3	0	0.0%

Note: Effective July 31, 2017, students are no longer required to opt-out of the University sponsored insurance plan. Students are encourage to evaluate options available via Connecticut's health insurance exchange online at Access Health CT (Connecticut residents) or Healthcare.gov (non-Connecticut resident).

* CCSU revised Housing and Food Service rates. SCSU revised Food Service rate.

CONNECTICUT STATE UNIVERSITIES

Out-of-State Undergraduate Cost of Attendance Schedule
 FY2017-18 & FY2018-19 Tuition and Fee Rates - Academic Year

	CENTRAL				EASTERN				SYSTEMWIDE AVERAGE			
	Undergraduate Out-of-State				Undergraduate Out-of-State				Undergraduate Out-of-State			
	Proposed		FY19 vs FY18		Proposed		FY19 vs FY18		Proposed		FY19 vs FY18	
	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%
Tuition	16,882	16,882	0	0.0%	16,882	16,882	0	0.0%	16,882	16,882	0	0.0%
University General Fee	3,670	3,816	146	4.0%	4,404	4,596	192	4.4%	3,988	4,155	167	4.2%
University Fee	2,122	2,186	64	3.0%	2,122	2,186	64	3.0%	2,122	2,186	64	3.0%
Student Activity Fee	172	172	0	0.0%	200	200	0	0.0%	178	178	0	0.0%
Media Fee	28	28	0	0.0%			0	N/A	15	15	0	0.0%
Subtotal	22,874	23,084	210	0.9%	23,608	23,864	256	1.1%	23,185	23,416	231	1.0%
Transportation Fee (\$20 per semester)	40	40	0	0.0%			0	N/A	30	30	0	0.0%
Total - Commuting Student	22,914	23,124	210	0.9%	23,608	23,864	256	1.1%	23,215	23,446	231	1.0%
* Housing (Double)	6,776	6,961	185	2.7%	7,460	7,758	298	4.0%	7,074	7,319	245	3.5%
* Food Service	4,996	5,172	176	3.5%	5,550	5,762	212	3.8%	5,362	5,554	192	3.6%
Residence Hall Social Fee	44	44	0	0.0%	40	40	0	0.0%	45	45	0	0.0%
Total Tuition and Fees	34,730	35,301	571	1.6%	36,658	37,424	766	2.1%	35,696	36,364	668	1.9%
Tuition Part Time (Per Credit Hour)	226	235	9	4.0%	225	234	9	4.0%	227	236	9	4.0%
General University Fee (Per Credit Hour)	275	285	10	3.6%	284	295	11	3.9%	284	295	11	3.9%
Extension Fee (Per Credit Hour)	501	520	19	3.8%	509	529	20	3.9%	510	530	20	3.9%
Registration Fee (Per Semester)	58	58	0	0.0%	40	40	0	0.0%	53	53	0	0.0%
Transportation Fee (Per semester)	20	20	0	0.0%			0	N/A	15	15	0	0.0%
Student Activity Fee									3	3		

	SOUTHERN				WESTERN			
	Undergraduate Out-of-State				Undergraduate Out-of-State			
	Proposed		FY19 vs FY18		Proposed		FY19 vs FY18	
	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%
Tuition (1)	16,882	16,882	0	0.0%	16,882	16,882	0	0.0%
University General Fee	3,972	4,146	174	4.4%	3,904	4,060	156	4.0%
University Fee (1)	2,122	2,185	63	3.0%	2,122	2,186	64	3.0%
Student Activity Fee	140	140	0	0.0%	199	199	0	0.0%
Media Fee	30	30	0	0.0%			0	N/A
Subtotal	23,146	23,383	237	1.0%	23,107	23,327	220	1.0%
Transportation Fee (\$20 per semester)	40	40	0	0.0%	40	40	0	0.0%
Total - Commuting Student	23,186	23,423	237	1.0%	23,147	23,367	220	1.0%
Housing (Double)	6,792	6,996	204	3.0%	7,269	7,560	291	4.0%
* Food Service	5,594	5,814	220	3.9%	5,308	5,467	159	3.0%
Residence Hall Social Fee	50	50	0	0.0%	45	45	0	0.0%
Total Tuition and Fees	35,622	36,283	661	1.9%	35,769	36,439	670	1.9%
Tuition Part Time (1)	229	238	9	3.9%	226	235	9	4.0%
General University Fee	310	322	12	3.9%	266	277	11	4.1%
Extension Fee (Per Credit Hour)	539	560	21	3.9%	492	512	20	4.1%
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%
Transportation Fee (Per semester)	20	20	0	0.0%	20	20	0	0.0%
Student Activity Fee					3	3	0	0.0%

Note: Effective July 31, 2017, students are no longer required to opt-out of the University sponsored insurance plan. Students are encourage to evaluate options available via Connecticut's health insurance exchange online at Access Health CT (Connecticut residents) or Healthcare.gov (non-Connecticut resident).

(1) WCSU Undergraduate Tuition and University Fee NYS Select Counties equal to In-State rates effective FY2018.

* CCSU revised Housing and Food Service rates. SCSU revised Food Service rate.

CONNECTICUT STATE UNIVERSITIES
NE Regional Undergraduate Cost of Attendance Schedule
FY2017-18 & FY2018-19 Tuition and Fee Rates - Academic Year

	CENTRAL Undergraduate NE Regional				EASTERN Undergraduate NE Regional				SYSTEMWIDE AVERAGE Undergraduate NE Regional			
	Proposed		FY19 vs FY18		Proposed		FY19 vs FY18		Proposed		FY19 vs FY18	
	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%
Tuition	7,824	7,824	0	0.0%	7,824	7,824	0	0.0%	7,824	7,824	0	0.0%
University General Fee	3,670	3,816	146	4.0%	4,404	4,596	192	4.4%	3,988	4,155	167	4.2%
University Fee	891	918	27	3.0%	891	918	27	3.0%	891	918	27	3.0%
Student Activity Fee	172	172	0	0.0%	200	200	0	0.0%	178	178	0	0.0%
Media Fee	28	28	0	0.0%					15	15	0	0.0%
Subtotal	12,585	12,758	173	1.4%	13,319	13,538	219	1.6%	12,896	13,090	194	1.5%
Transportation Fee (\$20 per semester)	40	40	0	0.0%					30	30	0	0.0%
Total - Commuting Student	12,625	12,798	173	1.4%	13,319	13,538	219	1.6%	12,926	13,120	194	1.5%
* Housing (Double)	6,776	6,961	185	2.7%	7,460	7,758	298	4.0%	7,074	7,319	245	3.5%
* Food Service	4,996	5,172	176	3.5%	5,550	5,762	212	3.8%	5,362	5,554	192	3.6%
Residence Hall Social Fee	44	44	0	0.0%	40	40	0	0.0%	45	45	0	0.0%
Total Tuition and Fees	24,441	24,975	534	2.2%	26,369	27,098	729	2.8%	25,407	26,038	631	2.5%
Tuition Part Time (Per Credit Hour)	226	235	9	4.0%	225	234	9	4.0%	227	236	9	4.0%
General University Fee (Per Credit Hour)	275	285	10	3.6%	284	295	11	3.9%	284	295	11	3.9%
Extension Fee (Per Credit Hour)	501	520	19	3.8%	509	529	20	3.9%	510	530	20	3.9%
Registration Fee (Per Semester)	58	58	0	0.0%	40	40	0	0.0%	53	53	0	0.0%
Transportation Fee (Per semester)	20	20	0	0.0%			0	N/A	15	15	0	0.0%
Student Activity Fee									3	3		

	SOUTHERN Undergraduate NE Regional				WESTERN Undergraduate NE Regional			
	Proposed		FY19 vs FY18		Proposed		FY19 vs FY18	
	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%
Tuition (1)	7,824	7,824	0	0.0%	7,824	7,824	0	0.0%
University General Fee	3,972	4,146	174	4.4%	3,904	4,060	156	4.0%
University Fee (1)	891	917	26	2.9%	891	918	27	3.0%
Student Activity Fee	140	140	0	0.0%	199	199	0	0.0%
Media Fee	30	30	0	0.0%			0	N/A
Subtotal	12,857	13,057	200	1.6%	12,818	13,001	183	1.4%
Transportation Fee (\$20 per semester)	40	40	0	0.0%	40	40	0	0.0%
Total - Commuting Student	12,897	13,097	200	1.6%	12,858	13,041	183	1.4%
Housing (Double)	6,792	6,996	204	3.0%	7,269	7,560	291	4.0%
* Food Service	5,594	5,814	220	3.9%	5,308	5,467	159	3.0%
Residence Hall Social Fee	50	50	0	0.0%	45	45	0	0.0%
Total Tuition and Fees	25,333	25,957	624	2.5%	25,480	26,113	633	2.5%
Tuition Part Time (1)	229	238	9	3.9%	226	235	9	4.0%
General University Fee	310	322	12	3.9%	266	277	11	4.1%
Extension Fee (Per Credit Hour)	539	560	21	3.9%	492	512	20	4.1%
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%
Transportation Fee (Per semester)	20	20	0	0.0%	20	20	0	0.0%
Student Activity Fee					3	3	0	0.0%

Note: Effective July 31, 2017, students are no longer required to opt-out of the University sponsored insurance plan. Students are encourage to evaluate options available via Connecticut's health insurance exchange online at Access Health CT (Connecticut residents) or Healthcare.gov (non-Connecticut resident).

(1) WCSU Undergraduate Tuition and University Fee NYS Select Counties equal to In-State rates effective FY2018.

* CCSU revised Housing and Food Service rates. SCSU revised Food Service rate.

CONNECTICUT STATE UNIVERSITIES

In-State Graduate Cost of Attendance Schedule

FY2017-18 & FY2018-19 Tuition and Fee Rates - Academic Year

	CENTRAL				EASTERN				SYSTEMWIDE AVERAGE			
	Graduate In-State				Graduate In-State				Graduate In-State			
	Proposed		FY19 vs FY18		Proposed		FY19 vs FY18		Proposed		FY19 vs FY18	
	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%
Tuition	6,757	7,027	270	4.0%	6,757	7,027	270	4.0%	6,757	7,027	270	4.0%
University General Fee	3,670	3,816	146	4.0%	4,404	4,596	192	4.4%	3,988	4,155	167	4.2%
University Fee	891	918	27	3.0%	891	918	27	3.0%	891	918	27	3.0%
Student Activity Fee	74	74	0	0.0%	200	200	0	0.0%	132	132	0	0.0%
Total - Commuting Student	11,392	11,835	443	3.9%	12,252	12,741	489	4.0%	11,768	12,232	464	3.9%
* Housing (Double)	6,776	6,961	185	2.7%	7,460	7,758	298	4.0%	7,074	7,319	245	3.5%
* Food Service	4,996	5,172	176	3.5%	5,550	5,762	212	3.8%	5,362	5,554	192	3.6%
Residence Hall Social Fee	44	44	0	0.0%	40	40	0	0.0%	45	45	0	0.0%
Total Tuition and Fees	23,208	24,012	804	3.5%	25,302	26,301	999	3.9%	24,249	25,150	901	3.7%
Part Time Tuition (Per Credit Hour)	374	388	14	3.7%	374	389	15	4.0%	375	390	15	4.0%
General University Fee (Per Credit Hour)	255	266	11	4.3%	208	216	8	3.8%	239	249	10	4.2%
Extension Fee (Per Credit Hour)	629	654	25	4.0%	582	605	23	4.0%	614	639	25	4.1%
Registration Fee (Per Semester)	65	65	0	0.0%	40	40	0	0.0%	55	55	0	0.0%
Student Activity Fee									3	3	0	0.0%
Ed.D Leadership Part Time Tuition (Per Credit Hour)									582	605	23	4.0%
Ed.D Leadership General University Fee (Per Credit Hour)									283	294	11	3.9%
Doctoral Program Fee Part Time Tuition (Per Credit Hour)	584	607	23	3.9%					683	710	27	4.0%
Doctoral Program General University Fee	279	290	11	3.9%					322	335	13	4.0%
Ed. D. Nursing Part Time (Per Credit Hour)									777	808	31	4.0%
Ed. D.Nursing General University Fee (Per Credit Hour)									364	379	15	4.1%
MBA Part Time Tuition (Per Credit Hour)									461	479	18	3.9%
MBA General University Fee (Per Credit Hour)									310	322	12	3.9%
MLS Part Time Tuition (Per Credit Hour)									461	479	18	3.9%
MLS General University Fee									310	322	12	3.9%
MFA - Writing Part Time Tuition (Per Credit Hour)									434	452	18	4.1%
MFA - General University Fee									197	198	1	0.5%
MS Education Program (Full-time Commuting)									11,751	12,204	453	3.9%
MS Music Education Program (Full-time Commuting)									11,751	12,204	453	3.9%
MS Counseling Education Program (Full-time Commuting)									11,751	12,204	453	3.9%
MAT Secondary Education Program (Full-time Commuting)									11,751	12,204	453	3.9%
MBA Program (Full-time)									12,904	13,407	503	3.9%
Accelerated MBA Program (Full-time Online/Hybrid)									17,363	18,040	677	3.9%
MLS Program (Full-time)									12,904	13,407	503	3.9%
MFA Art Program (Full-time)									8,585	8,928	343	4.0%
MFA Writing Program (Full-time)									7,090	7,374	284	4.0%
	SOUTHERN				WESTERN							
	Graduate In-State				Graduate In-State							
	Proposed		FY19 vs FY18		Proposed		FY19 vs FY18					
	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%				
Tuition	6,757	7,027	270	4.0%	6,757	7,027	270	4.0%				
University General Fee	3,972	4,146	174	4.4%	3,904	4,060	156	4.0%				
University Fee	891	917	26	2.9%	891	918	27	3.0%				
Student Activity Fee	54	54	0	0.0%	199	199	0	0.0%				
Total - Commuting Student	11,674	12,144	470	4.0%	11,751	12,204	453	3.9%				
Housing (Double)	6,792	6,996	204	3.0%	7,269	7,560	291	4.0%				
* Food Service	5,594	5,814	220	3.9%	5,308	5,467	159	3.0%				
Residence Hall Social Fee	50	50	0	0.0%	45	45	0	0.0%				
Total Tuition and Fees	24,110	25,004	894	3.7%	24,373	25,276	903	3.7%				
Part Time Tuition	378	393	15	4.0%	374	389	15	4.0%				
General University Fee	304	316	12	3.9%	190	198	8	4.2%				
Extension Fee (Per Credit Hour)	682	709	27	4.0%	564	587	23	4.1%				
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%				
Student Activity Fee					3	3	0	0.0%				
Ed.D Leadership Part Time Tuition (Per Credit Hour)	584	607	23	3.9%	580	603	23	4.0%				
Ed.D Leadership General University Fee (Per Credit Hour)	304	316	12	3.9%	262	272	10	3.8%				
Doctoral Program Part Time (Per Credit Hour)	782	812	30	3.8%								
Doctoral Program General University Fee (Per Credit Hour)	365	379	14	3.8%								
Nursing Ed.D. Part Time (Per Credit Hour)					777	808	31	4.0%				
Nursing Ed.D. General University Fee (Per Credit Hour)					364	379	15	4.1%				
MBA Part Time Tuition (Per Credit Hour)	461	479	18	3.9%								
MBA General University Fee (Per Credit Hour)	310	322	12	3.9%								
MLS Part Time Tuition (Per Credit Hour)	461	479	18	3.9%								
MLS General University Fee (Per Credit Hour)	310	322	12	3.9%								
MFA - Writing Part Time Tuition (Per Credit Hour)					434	452	18	4.1%				
MFA - General University Fee					197	198	1	0.5%				
MS Education Program (Full-time Commuting)					11,751	12,204	453	3.9%				
MS Music Education Program (Full-time Commuting)					11,751	12,204	453	3.9%				
MS Counseling Education Program (Full-time Commuting)					11,751	12,204	453	3.9%				
MAT Secondary Education Program (Full-time Commuting)					11,751	12,204	453	3.9%				
MBA Program (Full-time)	12,904	13,407	503	3.9%								
Accelerated MBA Program (Full-time Online/Hybrid)	17,363	18,040	677	3.9%								
MLS Program (Full-time)	12,904	13,407	503	3.9%								
MFA Art Program Tuition (Full-time)					8,585	8,928	343	4.0%				
MFA Writing Program Tuition (Full-time)					7,090	7,374	284	4.0%				

Note: Effective July 31, 2017, students are no longer required to opt-out of the University sponsored insurance plan. Students are encouraged to evaluate options available via Connecticut's health insurance exchange online at Access Health CT (Connecticut residents) or Healthcare.gov (non-Connecticut resident).

* CCSU revised Housing and Food Service rates. SCSU revised Food Service rate.

CONNECTICUT STATE UNIVERSITIES

Out-of-State Graduate Cost of Attendance Schedule

FY2017-18 & FY2018-19 Tuition and Fee Rates - Academic Year

	CENTRAL Graduate Out-of-State				EASTERN Graduate Out-of-State				SYSTEMWIDE AVERAGE Graduate Out-of-State			
	Proposed		FY19 vs FY18		Proposed		FY19 vs FY18		Proposed		FY19 vs FY18	
	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%
Tuition	18,102	18,102	0	0.0%	18,102	18,102	0	0.0%	18,102	18,102	0	0.0%
University General Fee	3,670	3,816	146	4.0%	4,404	4,596	192	4.4%	3,988	4,155	167	4.2%
University Fee	2,122	2,186	64	3.0%	2,122	2,186	64	3.0%	2,122	2,186	64	3.0%
Student Activity Fee	74	74	0	0.0%	200	200	0	0.0%	132	132	0	0.0%
Total - Commuting Student	23,968	24,178	210	0.9%	24,828	25,084	256	1.0%	24,344	24,575	231	0.9%
* Housing (Double)	6,776	6,961	185	2.7%	7,460	7,758	298	4.0%	7,074	7,319	245	3.5%
* Food Service	4,996	5,172	176	3.5%	5,550	5,762	212	3.8%	5,362	5,554	192	3.6%
Residence Hall Social Fee	44	44	0	0.0%	40	40	0	0.0%	45	45	0	0.0%
Total Tuition and Fees	35,784	36,355	571	1.6%	37,878	38,644	766	2.0%	36,825	37,493	668	1.8%
Part Time Tuition (Per Credit Hour)	374	388	14	3.7%	374	389	15	4.0%	375	390	15	4.0%
General University Fee (Per Credit Hour)	255	266	11	4.3%	208	216	8	3.8%	239	249	10	4.2%
Extension Fee (Per Credit Hour)	629	654	25	4.0%	582	605	23	4.0%	614	639	25	4.1%
Registration Fee (Per Semester)	65	65	0	0.0%	40	40	0	0.0%	55	55	0	0.0%
Student Activity Fee			0	N/A					3	3	0	0.0%
Ed.D Leadership Part Time Tuition (Per Credit Hour)									582	605	23	4.0%
Ed.D Leadership General University Fee (Per Credit Hour)									283	294	11	3.9%
Doctoral Program Fee Part Time Tuition (Per Credit Hour)	584	607	23	3.9%					683	710	27	4.0%
Doctoral Program General University Fee	279	290	11	3.9%					322	335	13	4.0%
Ed. D. Nursing Part Time (Per Credit Hour)									777	808	31	4.0%
Ed. D.Nursing General University Fee (Per Credit Hour)									364	379	15	4.1%
MBA Part Time Tuition (Per Credit Hour)									461	479	18	3.9%
MBA General University Fee									310	322	12	3.9%
MLS Part Time Tuition (Per Credit Hour)									461	479	18	3.9%
MLS General University Fee									310	322	12	3.9%
MFA - Writing Part Time Tuition (Per Credit Hour)									434	452	18	4.1%
MFA - General University Fee									197	198	1	0.5%
MS Education Program (Full-time Commuting)									11,751	12,204	453	3.9%
MS Music Education Program (Full-time Commuting)									11,751	12,204	453	3.9%
MS Counseling Education Program (Full-time Commuting)									11,751	12,204	453	3.9%
MAT Secondary Education Program (Full-time Commuting)									11,751	12,204	453	3.9%
MBA Program (Full-time)									25,425	25,425	0	0.0%
Accelerated MBA Program (Full-time Online/Hybrid)									17,363	18,040	677	3.9%
MLS Program (Full-time)									12,904	13,407	503	3.9%
MFA Art Program (Full-time)									21,528	21,528	0	0.0%
MFA Writing Program (Full-time)									18,990	18,990	0	0.0%
	SOUTHERN Graduate Out-of-State				WESTERN Graduate Out-of-State							
	Proposed		FY19 vs FY18		Proposed		FY19 vs FY18					
	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%				
Tuition	18,102	18,102	0	0.0%	18,102	18,102	0	0.0%				
University General Fee	3,972	4,146	174	4.4%	3,904	4,060	156	4.0%				
University Fee	2,122	2,185	63	3.0%	2,122	2,186	64	3.0%				
Student Activity Fee	54	54	0	0.0%	199	199	0	0.0%				
Total - Commuting Student	24,250	24,487	237	1.0%	24,327	24,547	220	0.9%				
Housing (Double)	6,792	6,996	204	3.0%	7,269	7,560	291	4.0%				
* Food Service	5,594	5,814	220	3.9%	5,308	5,467	159	3.0%				
Residence Hall Social Fee	50	50	0	0.0%	45	45	0	0.0%				
Total Tuition and Fees	36,686	37,347	661	1.8%	36,949	37,619	670	1.8%				
Part Time Tuition	378	393	15	4.0%	374	389	15	4.0%				
General University Fee	304	316	12	3.9%	190	198	8	4.2%				
Extension Fee (Per Credit Hour)	682	709	27	4.0%	564	587	23	4.1%				
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%				
Student Activity Fee					3	3	0	0.0%				
Ed.D Leadership Part Time Tuition (Per Credit Hour)	584	607	23	3.9%	580	603	23	4.0%				
Ed.D Leadership General University Fee (Per Credit Hour)	304	316	12	3.9%	262	272	10	3.8%				
Doctoral Program Part Time (Per Credit Hour)	782	812	30	3.8%								
Doctoral Program General University Fee (Per Credit Hour)	365	379	14	3.8%								
Ed. D. Nursing Part Time (Per Credit Hour)					777	808	31	4.0%				
Ed. D.Nursing General University Fee (Per Credit Hour)					364	379	15	4.1%				
MBA Part Time Tuition (Per Credit Hour)	461	479	18	3.9%								
MBA General University Fee	310	322	12	3.9%								
MLS Part Time Tuition (Per Credit Hour)	461	479	18	3.9%								
MLS General University Fee	310	322	12	3.9%								
MFA - Writing Part Time Tuition (Per Credit Hour)					434	452	18	4.1%				
MFA - General University Fee					197	198	1	0.5%				
MS Education Program (Full-time Commuting)					11,751	12,204	453	3.9%				
MS Music Education Program (Full-time Commuting)					11,751	12,204	453	3.9%				
MS Counseling Education Program (Full-time Commuting)					11,751	12,204	453	3.9%				
MAT Secondary Education Program (Full-time Commuting)					11,751	12,204	453	3.9%				
MBA Program (Full-time)	25,425	25,425	0	0.0%								
Accelerated MBA Program (Full-time Online/Hybrid)	17,363	18,040	677	3.9%								
MLS Program (Full-time)	12,904	13,407	503	3.9%								
MFA Art Program Tuition (Full-time)					21,528	21,528	0	0.0%				
MFA Writing Program Tuition (Full-time)					18,990	18,990	0	0.0%				

Note: Effective July 31, 2017, students are no longer required to opt-out of the University sponsored insurance plan. Students are encourage to evaluate options available via Connecticut's health insurance exchange online at Access Health CT (Connecticut residents) or Healthcare.gov (non-Connecticut resident).

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CONNECTICUT STATE UNIVERSITIES

NE Regional Graduate Cost of Attendance Schedule

FY2017-18 & FY2018-19 Tuition and Fee Rates - Academic Year

	CENTRAL				EASTERN				SYSTEMWIDE AVERAGE			
	Graduate NE Regional				Graduate NE Regional				Graduate NE Regional			
	Proposed		FY19 vs FY18		Proposed		FY19 vs FY18		Proposed		FY19 vs FY18	
	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%
Tuition	9,750	9,750	0	0.0%	9,750	9,750	0	0.0%	9,750	9,750	0	0.0%
University General Fee	3,670	3,816	146	4.0%	4,404	4,596	192	4.4%	3,988	4,155	167	4.2%
University Fee	891	918	27	3.0%	891	918	27	3.0%	891	918	27	3.0%
Student Activity Fee	74	74	0	0.0%	200	200	0	0.0%	132	132	0	0.0%
Total - Commuting Student	14,385	14,558	173	1.2%	15,245	15,464	219	1.4%	14,761	14,955	194	1.3%
* Housing (Double)	6,776	6,961	185	2.7%	7,460	7,758	298	4.0%	7,074	7,319	245	3.5%
* Food Service	4,996	5,172	176	3.5%	5,550	5,762	212	3.8%	5,362	5,554	192	3.6%
Residence Hall Social Fee	44	44	0	0.0%	40	40	0	0.0%	45	45	0	0.0%
Total Tuition and Fees	26,201	26,735	534	2.0%	28,295	29,024	729	2.6%	27,242	27,873	631	2.3%
Part Time Tuition (Per Credit Hour)	374	388	14	3.7%	374	389	15	4.0%	375	390	15	4.0%
General University Fee (Per Credit Hour)	255	266	11	4.3%	208	216	8	3.8%	239	249	10	4.2%
Extension Fee (Per Credit Hour)	629	654	25	4.0%	582	605	23	4.0%	614	639	25	4.1%
Registration Fee (Per Semester)	65	65	0	0.0%	40	40	0	0.0%	55	55	0	0.0%
Student Activity Fee			0	N/A					3	3	0	0.0%
Ed.D Leadership Part Time Tuition (Per Credit Hour)									582	605	23	4.0%
Ed.D Leadership General University Fee (Per Credit Hour)									283	294	11	3.9%
Doctoral Program Fee Part Time Tuition (Per Credit Hour)									683	710	27	4.0%
Doctoral Program General University Fee	584	607	23	3.9%					322	335	13	4.0%
Ed. D. Nursing Part Time (Per Credit Hour)	279	290	11	3.9%					777	808	31	4.0%
Ed. D.Nursing General University Fee (Per Credit Hour)									364	379	15	4.1%
MBA Part Time Tuition (Per Credit Hour)									461	479	18	3.9%
MBA General University Fee									310	322	12	3.9%
MLS Part Time Tuition (Per Credit Hour)									461	479	18	3.9%
MLS General University Fee									310	322	12	3.9%
MFA - Writing Part Time Tuition (Per Credit Hour)									434	452	18	4.1%
MFA - General University Fee									197	198	1	0.5%
MS Education Program (Full-time Commuting)									11,751	12,204	453	3.9%
MS Music Education Program (Full-time Commuting)									11,751	12,204	453	3.9%
MS Counseling Education Program (Full-time Commuting)									11,751	12,204	453	3.9%
MAT Secondary Education Program (Full-time Commuting)									11,751	12,204	453	3.9%
MBA Program (Full-time)									15,549	15,549	0	0.0%
Accelerated MBA Program (Full-time Online/Hybrid)									17,363	18,040	677	3.9%
MLS Program (Full-time)									12,904	13,407	503	3.9%
MFA Art Program (Full-time)									12,386	12,386	0	0.0%
MFA Writing Program (Full-time)									10,228	10,228	0	0.0%
	SOUTHERN				WESTERN							
	Graduate NE Regional				Graduate NE Regional							
	Proposed		FY19 vs FY18		Proposed		FY19 vs FY18					
	FY 2017-18	FY 2018-19	\$	%	FY 2017-18	FY 2018-19	\$	%				
Tuition	9,750	9,750	0	0.0%	9,750	9,750	0	0.0%				
University General Fee	3,972	4,148	176	4.4%	3,904	4,060	156	4.0%				
University Fee	891	918	27	3.0%	891	918	27	3.0%				
Student Activity Fee	54	54	0	0.0%	199	199	0	0.0%				
Total - Commuting Student	14,667	14,870	203	1.4%	14,744	14,927	183	1.2%				
Housing (Double)	6,792	6,996	204	3.0%	7,269	7,560	291	4.0%				
* Food Service	5,594	5,814	220	3.9%	5,308	5,467	159	3.0%				
Residence Hall Social Fee	50	50	0	0.0%	45	45	0	0.0%				
Total Tuition and Fees	27,103	27,730	627	2.3%	27,366	27,999	633	2.3%				
Part Time Tuition	378	393	15	4.0%	374	389	15	4.0%				
General University Fee	304	316	12	3.9%	190	198	8	4.2%				
Extension Fee (Per Credit Hour)	682	709	27	4.0%	564	587	23	4.1%				
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%				
Student Activity Fee					3	3	0	0.0%				
Ed.D Leadership Part Time Tuition (Per Credit Hour)	584	607	23	3.9%	580	603	23	4.0%				
Ed.D Leadership General University Fee (Per Credit Hour)	304	316	12	3.9%	262	272	10	3.8%				
Doctoral Program Part Time (Per Credit Hour)	782	812	30	3.8%								
Doctoral Program General University Fee (Per Credit Hour)	365	379	14	3.8%								
Ed. D. Nursing Part Time (Per Credit Hour)					777	808	31	4.0%				
Ed. D.Nursing General University Fee (Per Credit Hour)					364	379	15	4.1%				
MBA Part Time Tuition (Per Credit Hour)	461	479	18	3.9%								
MBA General University Fee	310	322	12	3.9%								
MLS Part Time Tuition (Per Credit Hour)	461	479	18	3.9%								
MLS General University Fee (Per Credit Hour)	310	322	12	3.9%								
MFA - Writing Part Time Tuition (Per Credit Hour)					434	452	18	4.1%				
MFA - General University Fee					197	198	1	0.5%				
MS Education Program (Full-time Commuting)					11,751	12,204	453	3.9%				
MS Music Education Program (Full-time Commuting)					11,751	12,204	453	3.9%				
MS Counseling Education Program (Full-time Commuting)					11,751	12,204	453	3.9%				
MAT Secondary Education Program (Full-time Commuting)					11,751	12,204	453	3.9%				
MBA Program (Full-time)	15,549	15,549										
Accelerated MBA Program (Full-time Online/Hybrid)	17,363	18,040										
MLS Program (Full-time)	12,904	13,407										
MFA Art Program Tuition (Full-time)					12,386	12,386	0	0.0%				
MFA Writing Program Tuition (Full-time)					10,228	10,228	0	0.0%				

Note: Effective July 31, 2017, students are no longer required to opt-out of the University sponsored insurance plan. Students are encourage to evaluate options available via Connecticut's health insurance exchange online at Access Health CT (Connecticut residents) or Healthcare.gov (non-Connecticut resident).

* CCSU revised Housing and Food Service rates. SCSU revised Food Service rate.

FEE DESCRIPTION	CENTRAL		EASTERN		SOUTHERN		WESTERN	
	Fiscal Year		Fiscal Year		Fiscal Year		Fiscal Year	
	2017-18	2018-19	2017-18	2018-19	2017-18	2018-19	2017-18	2018-19
Application Fee (one time)	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50
ED, D Evaluation Fee	0	0	0	0	100	100	100	100
Bad Check Penalty (per occurrence)	20	20	20	20	20	20	20	20
Late Fee (per occurrence)	50	50	50	50	50	50	50	50
Late Health Waiver Filing Fee	0	0	0	0	0	0	0	0
Transcript Fee (per occurrence) ***	0	0	0	0	0/15	0/15	0	0
Full-time Students (one-time)	0	0	40	40	0	0	30	30
Part-time Students (one-time)	0	0	12	12	0	0	30	30
Duplicate Diploma Fee (per occurrence)	25	25	25	25	25	25	25	25
Teacher Cert/Transcript Eval. Fee	0	0	0	0	0	0	75	75
Lost ID Card Fee-Resident	10/25	10/25	10	10	10/20	10/20	15	15
Lost ID Card Fee-Non Resident	10/25	10/25	10	10	10/20	10/20	15	15
Applied Music Fee (max./sem.)								
Undergraduate (1/2 hr./1 hr. lesson)	200/400	200/400	0	0	0	0	320/620	320/620
Graduate (1/2 hr./1 hr. lesson)	200/400	200/400	0	0	0	0	320/620	320/620
Nautilus/Fitness Center User Fee (per semester)								
On-campus residents	0	0	0	0	45	45	0	0
Off-campus residents	0	0	0	0	45	45	0	0
Cooperative Education Fee (per semester)	200	200	0	0	0	0	0	0
Installment Payment Program (per Semester)	35	35	35	35	45	45	35	35
eLearning Incomplete/Access Fee	0	0	25	25	25	25	25	25
Study Abroad Program Fee (per semester)								
Undergraduate	150	150	150	150	150	150	150	150
Graduate	150	150	150	150	150	150	150	150
**** Nat'l Student Exchange Application Fee	0	0	150	150	0	0	0	0
Study Abroad Application Fee (per semester)								
Undergraduate	75	75	75	75	75	75	75	75
Graduate	75	75	75	75	75	75	75	75
Study Abroad Placement Fee (per semester)								
Undergraduate	75	75	0	0	0	0	0	0
Graduate	75	75	0	0	0	0	0	0
Graduate Continuing Enrollment Fee								
Graduate Resident (per semester)	40	40	0	0	150	150	40	40
Graduate Nonresident (per semester)	40	40	0	0	150	150	40	40
Part-time Matriculating (per semester)	40	40	0	0	150	150	40	40
Graduate Re-entry Fee:								
Graduate Resident (per occurrence)	50	50	0	0	0	0	50	50
Graduate Nonresident (per occurrence)	50	50	0	0	0	0	50	50
Part-time (per occurrence)	50	50	0	0	0	0	50	50
Undergraduate Nursing Lab Fee								
Full Time (per semester)	325	325	0	0	396	396	396	396
Part Time (per credit)	27	27	0	0	33	33	33	33
Graduate Nursing Lab Fee								
Full Time (per semester)	0	0	0	0	396	396	396	396
Part Time (per credit)	0	0	0	0	33	33	33	33
Writing Center Fee								
Full Time (per semester)	0	0	0	0	20	20	0	0
Part Time (per credit)	0	0	0	0	10	10	0	0
Graduate Business Program Fee (per semester)	125	125	0	0	0	0	0	0
Nursing Ed. D. Residency Fee	0	0	0	0	1147	1191	1141	1187
Art Studio Fee (per course)	0	0	50	50	60	60	50	50
Biology Lab Fee (per course)	0	0	50	50	0	0	50	50
Chemistry Lab Fee (per course)	0	0	50	50	0	0	50	50
Earth Science Lab Fee (per course)	0	0	50	50	0	0	50	50
Science Lab Fee	0	0	0	0	60	60	0	0
* Science Engineering Technology Lab Fee (per course) (1)	40	40	0	0	0	0	0	0
* Math Emporium Lab Fee (per course)	0	0	0	0	50	50	0	0
MATH 100/E Course Fee	0	0	0	0	0	0	120	120
Music Lab Fee (per course)	0	0	50	50	50	50	0	0
* Theater Lab Fee (per course)	0	0	50	50	0	0	0	0
Language Lab Fee	0	0	0	0	25	25	0	0
Physics Lab Fee (per course)	0	0	50	50	0	0	50	50
EMT Lab Fee (per course)	0	0	0	0	75	75	0	0
Counseling Procedures with Children Lab Fee	0	0	0	0	20	20	0	0
Counseling Procedures Lab Fee	0	0	0	0	200	200	0	0
* Outdoor Adventure Leadership Lab Fee (per course)	0	0	0	0	30	30	0	0
Rec & Leisure Program Fee	0	0	0	0	10	10	0	0
EPY 600 Course Fee (per course)	0	0	0	0	0	0	75	75
Education /Ed Cert Fee (one time per student)	0	0	0	0	0	0	125	125
Design Lab Fee (per designated course)	65	65	0	0	0	0	0	0
eLearning Registration Fee (per course)	50	50	50	50	0	0	50	50
Re-registration Fee	100	100	100	100	100	100	100	100
* Summer Orientation Program Fee	75	75						
Commencement Fee	0	0	0	0	0	0	0	0
Orientation Fee	0	0	150	150	150	150	0	0
First Year Experience	0	0	0	0	0	0	100	100
Credit Card Service Fee/Convenience Fee (per transaction/\$3 min.)	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%
** Over-Registration / Excess Credit Fee								
Undergraduate (per credit hour)	501	520	509	529	539	560	492	512
Graduate (per credit hour)	629	654	582	605	682	709	564	587
MBA Challenge Exam Fee (per occurrence)					250	250		
Challenge Exam Fee								
Full-time Students (per occurrence)	0	0	0	0	0	0	200	200
Part-time Students (per occurrence)	0	0	0	0	0	0	200	200
Other Students (per occurrence)	0	0	0	0	0	0	250	250
Full-time Undergraduate Program Fee (per semester)								
Music Program	0	0	0	0	0	0	500	500
Art Program	0	0	0	0	0	0	300	300
Theatre Program	0	0	0	0	0	0	350	350
Musical Theater Program	0	0	0	0	0	0	450	450

* New Fees Proposed starting with FY18. (1) Cap on lab fees will be set to \$80 per semester for students who enroll in 2 or more labs.

** Over-Registration / Excess Credit Fee applies to credit hours in excess of 18 credit hours per semester.

*** CCSU - \$5 per semester within the University General Fee for FT students and \$3 per semester charge within the registration fee for PT students

Connecticut Community Colleges
 Fee Request for FY 2019, per Semester

	FY18		FY19		
	Approved by Board	Maximum per Semester	Approved by Board	Requested Change	Maximum per Semester Proposed
Clinical Program Fee - Level 1	\$475.0	NA	\$487.0		NA
Clinical Program Fee - Level 2	\$350.0	NA	\$359.0		NA
Supplemental Course Fee Level 1	\$100.0	\$600.0	\$103.0	\$102.5	\$410.0
Supplemental Course Fee Level 2	\$200.0		\$205.0	\$205.0	
Supplemental Course Fee Level 3	\$300.0		\$308.0	ELIMINATE	
Material Fee (1)	\$50.0	\$100.0	\$51.0		\$101.0
Advanced Manufacturing Program Fee	\$475.0	NA	\$487.0		
Advanced Manufacturing Lab Fee (per class)				\$120	REPLACE (3)

- (1) Material Fee excludes Advanced Manufacturing and Nursing courses which have different material assessments.
- (2) Eliminating Course Fee Level 3 - Course Fee Level 2 is max per course. Change Maximum per Semester to \$410.
- (3) Replace Advanced Manufacturing Program Fee with a per lab class fee of \$120. No max - # labs per semester can vary greatly.

CONNECTICUT COMMUNITY COLLEGES
FY2018 and FY2019 Student Activity and Transportation Fees
Per Semester

ATTACHMENT D

College	Effective Fall 2017		Effective Fall 2018		Revised	
	FY2018 Approved		FY2019 Approved		FY2019 Request	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Asnuntuck	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00		
Capital	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00		
Gateway	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00		
Housatonic	\$ 10.00	\$ 5.00	\$ 10.00	\$ 5.00		
Manchester	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00		
Middlesex	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00		
Naugatuck Valley	\$ 20.00	\$ 15.00	\$ 20.00	\$ 15.00		
Northwestern	\$ 15.00	\$ 10.00	\$ 15.00	\$ 10.00		
Norwalk	\$ 10.00	\$ 5.00	\$ 10.00	\$ 5.00	\$ 15.00	\$ 10.00
Quinebaug	\$ 15.00	\$ 10.00	\$ 15.00	\$ 10.00		
Three Rivers	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00		
Tunxis	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00		
Transportation Fee (Per	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00		

* Transportation Fee applies to all students at Colleges excluding Naugatuck Valley CC, Quinebaug Valley CC, and Northwestern CC.

**Charter Oak State College
Tuition Rate & Fee Schedule**

ATTACHMENT E

	Adopted	Revised	Comments
	2019 Rate	2019 Rate	
<u>Tuition</u>			
Tuition (Resident) per credit	\$310		
Tuition (Nonresident) per credit	\$408		
Graduate Tuition (Resident) per credit	\$506		
Graduate Tuition (Nonresident) per credit	\$529		
College Fee (Resident) per semester	\$217		
College Fee (Nonresident) per semester	\$284		
Graduate College Fee (Resident) per semester	\$333		
Graduate College Fee (Nonresident) per semester	\$354		
<u>Non Tuition Fees</u>			
Credit Assessment Program Review			
Nonprofit review of one Program or 10 courses and the 4 Year Review	\$2,250		
For-Profit review of one Program or 10 courses and the 4 Year Review	\$4,500		
Nonprofit additional review of up to 5 additional courses within 4 Years	\$475		
For-Profit additional review of up to 5 additional courses within 4 Years	\$813		
Portfolio Assessment			
Assessment Fee for matriculated students per course	\$320		
Assessment Fee for CT non-matriculated students per course	\$400		
Portfolio-non credit assessment fee	\$187		
Practicum - per course review for external courses	\$54		
Concentration Program Proposal Fee	\$340		
After School Education Credential			
Review of non-COSC courses - \$54/course to maximum of \$216	\$54		
Audit Fee Resident	\$144		
Audit Fee Nonresident	\$189		
Early Childhood Alt Route	\$6,995		
Early Childhood Alt Route - Non Refundable Deposit		\$500	Non refundable deposit used to be \$2,000
Early Childhood Alt Route - Semester 1		\$3,250	The program is now split into two semesters
Early Childhood Alt Route - Semester 2		\$3,250	
Early Childhood Alt Route - EDTPA Credentialing		\$1,500	This is a new program offered to comply with federal requirements
Early Childhood Alt Route - Course Retake		\$750	New option being made available to students
Early Childhood Alt Route - Key Assessment Regrade		\$200	New option being made available to students
Early Childhood Alt Route - Additional Observation		\$350	New option being made available to students
Pharmacists Refresher Courses	\$550		
CT Directors' Credential			
Credentialing Fees			
- Initial	\$107		
- Standard	\$134		
- Master	\$161		
Renewal Fee			
-Initial & Standard levels - good for 3 years	\$80		
- Master level - good for 6 years	\$107		
CT Parenting Educator Credential			
-Provisional level	\$50		
- Level 1 - level IV (valid three years)	\$100		
- Renewal fee (levels I - IV)	\$75		
Credit Registry - General			
-Resident per year	\$321		
-Non resident per year	\$799		
-Reactivate registry	\$75		
-Connecticut Credit Assessment Program (1 year)	\$150		
Credit Registry for Early Childhood Teachers			
-Establish transcript for one year	\$150		
-Reactivate registry	\$75		
Credit Registry for Connecticut Teachers			
-Establish transcript (up to 24 credits during first year - includes on trans	\$150		
-Reactivate registry	\$75		
Military Partnerships			
-Associate/Bachelor's military partnership program (per course)	\$250		
Testing Fees			
-COSC Exam (Pathways Exam)	\$100		
-CLEP Administration	\$50		
-DANTES Administration	\$50		
-Exam Reschedule	\$20		
Credential Evaluation of License or Certification			
Matriculated students	\$400		
CT non-matriculated students	\$450		
Non-matriculated students, non-residents	\$600		
Other Fees			
Late Registration Fee per semester	\$70		
Technology Fee per semester	\$70		
Diploma Replacement	\$30		
Graduation	\$225		
Application Fee for Certificate or Degree Program	\$75		
Bad Check	\$35		
Continuing Education Fee	\$10		
Rush Transcript (mailed within 48 business hours of receipt)	\$20		
Undergraduate Program Deposit	\$150		
Payment Plan Setup/Registration Fee	\$45		
Payment Plan Late payment Fee	\$20		
Contract Learning Extension	\$45		