BOARD OF REGENTS FOR HIGHER EDUCATION

CT Science Center, Science Hall, 2nd Floor, Hartford, CT **MEETING MINUTES (WORKSHOP)**

November 2, 2011 – 10:00 a.m.

REGENTS PRESENT

Lewis J. Robinson, Chairman René Lerer (via teleconference)

Lawrence J. DeNardis Glenn Marshall
Matt Fleury Yvette Meléndez
Merle W. Harris Catherine H. Smith

Gary Holloway Zac Zeitlin

Craig S. Lappen

REGENTS ABSENT:

Jewel Mullen Stefan Pryor

STAFF PRESENT

Robert A. Kennedy, interim President, Board of Regents for Higher Education Michael P. Meotti, Executive Vice President, Board of Regents for Higher Education Louise H. Feroe, CSUS Acting Chancellor

OTHER PARTICIPANTS

Dr. Terrence MacTaggart, Senior Fellow, Association of Governing Boards (AGB)

CALL TO ORDER

Following roll call and announcement of emergency exits, Chairman Robinson called the meeting to order at 10:10 a.m., declaring a quorum present.

Dr. Kennedy introduced Dr. Terrance MacTaggart, who led the Regents Workshop discussion utilizing the following outline:

Discussion – Roles and Responsibilities of the Board of Regents

- Critical Success Factors in Merging Public Systems
 - ♦ Lessons from successful (and failed) consolidations
 - ♦ The importance of the board in these changes
 - ♦ Implications for Connecticut

Board of Regents for Higher Education November 2, 2011Workshop Meeting Minutes Page 2

- What it Means to be a High Performing Board
 - ♦ Fiduciary responsibilities
 - ♦ Decision-making processes within the Board
 - ♦ The Board and President's leadership roles
 - ♦ Pitfalls to avoid
- The difference between public and private boards; system and campus boards
 - ♦ Features of high performing systems
 - ♦ "A New Business Model"—the Holy Grail
 - Relationships with campuses and their presidents
- The emerging Connecticut Model
 - ♦ What is "winning" for Connecticut and the Board
 - ♦ Likely stages in implementing the merger
 - ♦ The Board's changing role over time

EXECUTIVE SESSION

Chairman Robinson requested a motion to move to Executive Session for discussion limited to Interim President Robert Kennedy. Lawrence DeNardis so moved; Matt Fleury seconded the motion and it was approved unanimously, with the Board entering into Executive Session at 2:30 p.m. Chairman Robinson asked that President Kennedy and Dr. MacTaggart join the Board in Executive Session and announced that no votes would be cast during Executive Session.

RETURN TO OPEN SESSION

The Board returned to public session at 3:05 p.m., with Chairman Robinson announcing that no votes were taken in Executive Session and discussion was limited to discussion regarding President Kennedy.

ADJOURNMENT

Merle Harris moved to adjourn; Lawrence DeNardis seconded the motion and the meeting was adjourned at 3:10 p.m.

Respectfully submitted,

Erin A. Fitzgerald

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Chairman Robinson called the executive session to order at 2:35 p.m., reminding Trustees that the Executive Session was for discussion only and limited to Dr. Robert A. Kennedy.

Discussion ensued. The Committee returned to open session at 3:05 p.m.

Respectfully submitted,

Erin A. Fitzgerald