

BOARD OF REGENTS FOR HIGHER EDUCATION

MEETING MINUTES

10:00 a.m., Thursday, October 18, 2012

Naugatuck Valley Community College

Lever Atrium, 750 Chase Parkway Waterbury, CT

REGENTS PRESENT

Lewis J. Robinson, Chair
Yvette Meléndez, Vice Chair
Richard J. Balducci
Naomi K. Cohen
Dr. Lawrence J. DeNardis
Matt Fleury
Michael Fraser
Dr. Merle W. Harris

Gary Holloway
Craig S. Lappen
Dr. René Lerer
Michael E. Pollard
Stefan Pryor*
Catherine H. Smith*
Zac Zeitlin**

REGENTS ABSENT

Nicholas M. Donofrio
Alex Tettey, Jr.

Sharon Palmer*
Jewel Mullen*

**ex-officio, non-voting member*

***via teleconference*

BOR STAFF

David Levinson, VP for Community Colleges/President, Norwalk Comm. College
Elsa M. Nuñez, VP for State Universities/President, Eastern Connecticut State University
William R. Bowes, Chief Financial Officer
Elaine Clark, VP Facilities & Infrastructure Planning
Erin A. Fitzgerald, Associate Director of Board Affairs/BOR Secretary

UNIVERSITY/COLLEGE PRESIDENTS

Wilfredo Nieves, Capital Community College
Anita T. Gliniecki, President, Housatonic Community College
Gena Glickman, Manchester Community College
Anna M. Wasescha, President, Middlesex Community College
Daisy Cocco De Filippis, President, Naugatuck Valley Community College
Barbara Douglass, Northwestern Community College
Grace Sawyer Jones, President, Three Rivers Community College
Cathryn L. Addy, President, Tunxis Community College
Ed Klonoski, President, Charter Oak State College
Jack Miller, Central Connecticut State University
Mary Papazian, President, Southern Connecticut State University
James Schmotter, Western Connecticut State University

CALL TO ORDER

Chairman Robinson called the meeting to order at 10:10 a.m.

APPROVAL OF MEETING MINUTES

The following meeting minutes were approved subject to amendments presented and noted below:

- June 21, 2012 Regular Meeting; on a motion by Richard Balducci, seconded by Naomi Cohen;
- September 25, 2012 Special Meeting; on a motion by Melendez, seconded by Gary Holloway;
- October 12, 2012 Special Meeting (*amendments: Donofrio and Fleury participated via teleconference; President Klonoski was not present*); on a motion by Richard Balducci, seconded by Naomi Cohen;
- October 12, 2012 Emergency Meeting (*amendments: Donofrio and Fleury participated via teleconference; President Klonoski was not present*); on a motion by Richard Balducci, seconded by Merle Harris;

REMARKS FROM CHAIRMAN ROBINSON

Chairman Robinson thanked members of the Board of Regents, the Presidents, faculty and staff on the campuses and at the central office for keeping the focus on the campuses and the students and ensuring that they receive the support and guidance they deserve. The Chairman added that he had met several times with President Austin who was working with the central office executive staff to ensure a smooth and seamless transition.

Chairman Robinson commented on the importance of the change agenda, noting that the specifics – how and what we’ll do to better support students, expand college readiness, ensure affordable and accessible opportunities for our students, and help contribute to the workforce development and economy of our state – are a work in a progress. He stated that the events of the previous two weeks would not deter the Board from working toward that change agenda, and enacting it on behalf of the students.

Chairman Robinson introduced President De Filippis who provided greetings to the Board, thanking Regents for their previous support and pledging her support and confidence in the Board’s continued efforts with the change agenda and toward the mission of the community colleges. President De Filippis spoke highly of the exemplary efforts of student, faculty and staff.

President De Filippis also introduced several of the college students, who expressed their appreciation for the opportunity to participate in the Advanced Manufacturing Program. The President's remarks and those of the QVCC students were received warmly by the Board and those in attendance.

CONSENT CALENDAR

Chairman Robinson provided background on Consent Items and the development and review of those items prior to being placed on consent. **Naomi Cohen moved that the Board of Regents for Higher Education approve the Consent Calendar listed below; Richard Balducci seconded and the Consent Calendar (resolutions following) passed unanimously**

10/18/12 Consent Calendar

a. New programs

Licensure

- i. Option in Health Care Management in a program in Business Administration leading to the Associate of Science (A.S.) degree (Quinebaug Valley Community College)
- ii. Option in Web Development in a program in Computer Services leading to the Associate of Science (A.S.) degree (Quinebaug Valley Community College)
- iii. Construction Management leading to the Associate of Science (A.S.) degree and a program in Construction Management leading to the Associate of Applied Science (A.A.S) degree (Capital Community College)
- iv. Environmental Studies leading to the Bachelor of Arts (B.A.) degree at the University of Connecticut

Accreditation

- i. New Media Communication leading to an Associate of Science (A.S.) degree (Tunxis Community College)
- ii. Pathway to Teaching Careers program leading to an Associate of Arts (A.A.) degree (Housatonic Community College)

Licensure and accreditation

- i. Web Design leading to an undergraduate certificate (Quinebaug Valley Community College)

b. Program modifications

- i. Health Claims Processing leading to an undergraduate certificate to change the name to Health Information Technology and increase program length to 31 credits (Tunxis Community College)
- ii. Computer Science leading to a Master of Science (M.S.) degree to change program credit distribution (Southern Connecticut State University)

- iii. Teaching English as a Second Language leading to the Master of Science (M.S.) degree to change the name to Teaching English to Speakers of Other Languages (TESOL) (Central Connecticut State University)

c. Program terminations

- i. Global Leadership and Literacy leading to a post-baccalaureate certificate at Central Connecticut State University
- ii. Spanish leading to the Master of Science (M.S.) degree at Central Connecticut State University

d. Institutional accreditations

- i. Capital Community College
- ii. Charter Oak State College
- iii. Quinebaug Valley Community College
- iv. Southern Connecticut State University
- v. Tunxis Community College

e. Student Sickness Insurance Waiver Authorizations for Active Duty and Veteran Students

f. Acceptable and Responsible Use of IT and Resources Policy and Electronic Communication Policy for BO”R and its Institutions

RESOLUTIONS ON CONSENT
ACADEMIC PROGRAM APPROVALS

New Programs/Licensure

Licensure of an Option in Health Care Management in a program in Business Administration leading to the Associate of Science (A.S.) degree at Quinebaug Valley Community College

RESOLVED: That the Board of Regents for Higher Education license an Option in Health Care Management in a program in Business Administration leading to the Associate of Science (A.S.) degree at Quinebaug Valley Community College for a period of three years until October 31, 2015

Licensure of an Option in Web Development in a program in Computer Services leading to the Associate of Science (A.S.) degree at Quinebaug Valley Community College

RESOLVED: That the Board of Regents for Higher Education license an Option in Web Development in a program in Computer Services leading to the Associate of Science (A.S.) degree at Quinebaug Valley Community College for a period of three years until October 31, 2015

Construction Management leading to the Associate of Science (A.S.) degree and a program in Construction Management leading to the Associate of Applied Science (A.A.S) degree (Capital Community College)

RESOLVED: That the Board of Regents for Higher Education license a program in Construction Management leading to the Associate of Science (A.S.) degree and a program in Construction Management leading to the Associate of Applied Science (A.A.S) degree at Capital Community College for a period of three years until October 31, 2015

Environmental Studies leading to the Bachelor of Arts (B.A.) degree at the University of Connecticut

RESOLVED: That the Board of Regents for Higher Education license a program in Environmental Studies leading to the Bachelor of Arts (B.A.) degree at the University of Connecticut for a period of three years until October 31, 2015

Accreditation

New Media Communication leading to an Associate of Science (A.S.) degree (Tunxis Community College)

RESOLVED: That the Board of Regents for Higher Education accredit a program in New Media Communication leading to an Associate of Science (A.S.) degree at Tunxis Community College for a period of time concurrent with institutional accreditation, and be it further resolved that the College will provide the Academic and Student Affairs Committee a progress report on enrollment by October 31, 2014

Pathway to Teaching Careers program leading to an Associate of Arts (A.A.) degree (Housatonic Community College)

RESOLVED: That the Board of Regents for Higher Education accredit a Pathway to Teaching Careers program leading to an Associate of Arts (A.A.) degree at Housatonic Community College for a period of time concurrent with institutional accreditation, and be it further resolved that the College will provide the Academic and Student Affairs Committee a progress report on enrollment by October 31, 2014

Licensure and accreditation

Web Design leading to an undergraduate certificate (Quinebaug Valley Community College)

RESOLVED: That the Board of Regents for Higher Education license and accredit a program in Web Design leading to an undergraduate certificate at Quinebaug Valley Community College for a period of time concurrent with institutional accreditation

Program modifications

Health Claims Processing leading to an undergraduate certificate to change the name to Health Information Technology and increase program length to 31 credits (Tunxis Community College)

RESOLVED: That the Board of Regents for Higher Education approve a modification of a program in Health Claims Processing leading to an undergraduate certificate at Tunxis Community College to change the name to Health Information Technology

Computer Science leading to a Master of Science (M.S.) degree to change program credit distribution (Southern Connecticut State University)

RESOLVED: That the Board of Regents for Higher Education approve a modification of a program in Computer Science leading to a Master of Science (M.S.) degree at Southern Connecticut State University to change program credit distribution

Teaching English as a Second Language leading to the Master of Science (M.S.) degree to change the name to Teaching English to Speakers of Other Languages (TESOL) (Central Connecticut State University)

RESOLVED: That the Board of Regents for Higher Education approve a modification of a program in Teaching English as a Second Language leading to the Master of Science (M.S.) degree at Central Connecticut State University to change the name to Teaching English to Speakers of Other Languages (TESOL)

Program terminations

Global Leadership and Literacy leading to a post-baccalaureate certificate at Central Connecticut State University

RESOLVED: That the Board of Regents for Higher Education approve at the request of the institution the termination of a program in Global Leadership and Literacy leading to a post-baccalaureate certificate at Central Connecticut State University

Spanish leading to the Master of Science (M.S.) degree at Central Connecticut State University

RESOLVED: That the Board of Regents for Higher Education approve at the request of the institution the termination of a program in Spanish leading to the Master of Science (M.S.) degree at Central Connecticut State University

Institutional accreditations

CAPITAL COMMUNITY COLLEGE

RESOLVED: That the Board of Regents for Higher Education accept NEASC actions and grant accreditation to Capital Community College from August 1, 2012 to July 31, 2017

CHARTER OAK STATE COLLEGE

RESOLVED: That the Board of Regents for Higher Education accept NEASC actions and grant accreditation to Charter Oak State College from October 1, 2012 to September 30, 2017

QUINEBAUG VALLEY COMMUNITY COLLEGE

RESOLVED: That the Board of Regents for Higher Education accept NEASC actions and grant accreditation to Quinebaug Valley Community College from July 1, 2012 to June 30, 2017

SOUTHERN CONNECTICUT STATE UNIVERSITY

RESOLVED: That the Board of Regents for Higher Education accept NEASC actions and grant accreditation to Southern Connecticut State University from July 1, 2012 to June 30, 2017

TUNXIS COMMUNITY COLLEGE

RESOLVED: That the Board of Regents for Higher Education accept NEASC actions and grant accreditation to Tunxis Community College from July 1, 2012 to June 30, 2017

STUDENT SICKNESS INSURANCE WAIVER AUTHORIZATIONS FOR ACTIVE DUTY AND VETERAN STUDENTS

RESOLVED, That CSUS BR#03-15 is amended: the mandatory sickness insurance may be waived for full-time active duty students and student veterans under the following Veterans Administration (VA) educational chapters (1607, 30, 31 and 33) and be “VA service-connected”, if the student identifies the insurance carrier as Tricare or the VA and provides the last four digits of their Social Security number.

ACCEPTABLE AND RESPONSIBLE USE OF IT AND RESOURCES POLICY AND ELECTRONIC COMMUNICATION POLICY FOR BOR AND ITS INSTITUTIONS

RESOLVED, that the Board of Regents hereby approves the [IT-001 Acceptable and Responsible Use of Information Technology and Resources Policy](#) and the [IT-002 Electronic Communication Policy for the Board of Regents for Higher Education and its Institutions](#) as described in Attachment A (*below*).

IT-001 ACCEPTABLE AND RESPONSIBLE USE OF INFORMATION TECHNOLOGY AND RESOURCES POLICY

Introduction

This Policy governs the Acceptable and Responsible Use of Information Technology and Resources of Connecticut State Colleges and Universities (ConnSCU). Information Technology (IT) resources are a valuable asset to be used and managed responsibly to ensure their integrity, security, and availability for appropriate academic and administrative use.

The usage of ConnSCU IT resources is a privilege dependent upon appropriate use. Users of ConnSCU IT resources are responsible for using IT resources in accordance with ConnSCU policies and the law. Individuals who violate ConnSCU policy or the law regarding the use of IT resources are subject to loss of access to IT resources as well as additional ConnSCU disciplinary and/or legal action.

Purpose

The purpose of this policy is to provide the ConnSCU community with common rules for the usage of IT resources.

The intent of this policy is to provide information concerning the appropriate and inappropriate use of ConnSCU IT systems to:

- Ensure ConnSCU IT resources are used for purposes consistent with ConnSCU mission and goals;
- Prevent disruptions to and misuse of ConnSCU IT resources;
- Ensure ConnSCU community is informed of state and federal laws and ConnSCU IT policies governing the use of ConnSCU IT resources and;
- Ensure IT resources are used in a manner, which comply with such laws and policies.

Scope

This Policy applies to:

- All IT resources owned or managed by the ConnSCU;
- All IT resources provided by the ConnSCU through contracts and other agreements with the ConnSCU; and
- All users and uses of ConnSCU IT resources.

Policy Authority

This policy is issued by the Board of Regents for Higher Education for the Connecticut State Colleges & Universities.

Definitions

Knowledge of the following definition is important to understanding this Policy:

- IT Resources: This includes, but is not limited to, computers, computing staff, hardware, software, networks, computing laboratories, databases, files, information, software licenses, computing-related contracts, network bandwidth, usernames, passwords, documentation, disks, CD-ROMs, DVDs, magnetic tapes, and electronic communication.

Provisions

To adhere to the Acceptable and Responsible Use policy, users of ConnSCU IT resources must:

- Use resources solely for legitimate and authorized administrative and academic purposes.
- Ensure that any personal use of ConnSCU IT resources be limited and have no detrimental impact on institution operations, job performance or ConnSCU IT resources.
- Protect their User ID and IT resources from unauthorized use. Users are responsible for all activities on their User ID or that originate from IT resources under their control.
- Access only information that is their own or is publicly available or to which authorized access has been given.
- Use only legal versions of copyrighted software in compliance with vendor license requirements.
- Use shared resources appropriately. (e.g. refrain from monopolizing systems, overloading networks with excessive data, degrading services, or wasting computer time, connect time, disk space, printer paper, manuals, or other resources).

To adhere to Acceptable and Responsible Use policy, users of ConnSCU IT resources must NOT:

- Use ConnSCU IT resources to violate any ConnSCU policy or state or federal law.
- Use another person's IT resource, User ID, password, files, or data.
- Have unauthorized access or breach any security measure including decoding passwords or accessing control information, or attempt to do any of the above.
- Engage in any activity that might be harmful to IT resources or to any information stored thereon, such as creating or propagating viruses, disrupting services, damaging files or making unauthorized modifications to computer data.
- Make or use illegal copies of copyrighted materials or software, store such copies on ConnSCU IT resources, or transmit them over ConnSCU networks.
- Harass or intimidate others or interfere with the ability of others to conduct ConnSCU business.
- Directly or indirectly cause strain on IT resources such as downloading large files, unless prior authorization from the appropriate ConnSCU authority as determined by the institution is given.
- Use ConnSCU IT resources for unauthorized purposes may include but are not limited to, the conduct of a private business enterprise, monetary gain, commercial, religious or political purposes.
- Engage in any other activity that does not comply with the general principles presented above.

No Expectation of Privacy

All activities involving the use of ConnSCU IT systems are not personal or private. Therefore users should have no expectation of privacy in the use of these resources. Information stored, created, sent or received via ConnSCU IT systems is potentially accessible under the Freedom of Information Act.

Pursuant to Communications Assistance for Law Enforcement Act (CALEA), Public Act 98-142, and the State of Connecticut's "Electronic Monitoring Notice", the Board of Regents reserves the right to monitor and/or log all activities of all users using ConnSCU IT systems without notice. This includes, but is not limited to, files, data, programs and electronic communications records without the consent of the holder of such records.

Assurance

Each ConnSCU institution shall incorporate the Acceptable and Responsible Use Policy as part of the terms and conditions for issuing institution computer network accounts. Each ConnSCU institution shall have all full-time and part-time employees, including student employees, acknowledge that they have read and understand the Acceptable Use Policy. Each ConnSCU institution shall make the Acceptable Use Policy accessible to all employees and students.

Enforcement

Violations of ConnSCU Acceptable and Responsible Use policy may result in appropriate disciplinary measures in accordance with local, state, and federal laws, as well as ConnSCU Policies, general rules of conduct for all colleges and university employees, applicable collective bargaining agreements, and the ConnSCU student conduct codes.

For purposes of protecting the ConnSCU network and information technology resources, the BOR Information Security Program Office, in conjunction with college/university IT department, may temporarily remove or block any system, device, or person from the ConnSCU network that is reasonably suspected of violating ConnSCU information technology policy. These non-punitive measures will be taken to maintain business continuity and information security; users of the college/university information technology resources will be contacted for resolution.

Exception Process

ConnSCU recognizes that some portions of the Acceptable and Responsible Use of Information Technology Resources Policy may have to be bypassed from time-to-time because of technical or business reasons.

Accordingly, exceptions may be made provided:

1. The need for the exception is legitimate and approved by the BOR CIO or designee.
2. The exception does not disrupt or compromise other portions of the ConnSCU service delivery capability.
3. The implementation of the exception is vetted through the Change Management Process.
4. The BOR Information Security Program Office, in conjunction with college/university IT department, is able to establish a monitoring function to assess the operations of the implementation exception.
5. The exception has a defined lifecycle, in that the "retirement" of the exception is scheduled (e.g., "when Release 4.9 is implemented," "at contract termination," etc.)

Exception Request

To request an exception, please submit the Information Security Exception request to SecProg@ct.edu

The requestor and BOR Information Security Program Office will define the approved alternative configuration if different than the original proposal of the requestor.

The exception process is NOT an alternative to the Change Control Management process.
Review

This policy will be reviewed every three years by the Board of Regents.

IT-002 ELECTRONIC COMMUNICATION POLICY FOR THE BOARD OF REGENTS FOR HIGHER EDUCATION AND ITS INSTITUTIONS

Introduction

The Connecticut State Colleges and Universities (ConnSCU) encourages the use of electronic communications to share information and knowledge in support of ConnSCU mission and goals. To this end, ConnSCU provides and supports interactive, electronic communications resources and services.

Purpose

The purpose of this Policy is to:

- Promote the use of electronic communication as an official means of communication within ConnSCU
- Ensure that ConnSCU electronic communications resources are used for purposes appropriate to the ConnSCU mission and goals;
- Prevent disruptions to and misuse of ConnSCU electronic communications resources and services;
- Ensure that the ConnSCU community is aware that use of ConnSCU electronic communications resources is subject to state and federal laws and the ConnSCU policies; and
- Ensure that electronic communications resources are used in compliance with those laws and the ConnSCU policies.

Scope

This Policy applies to:

- All electronic communications resources owned or managed by ConnSCU including the content of electronic communications, electronic attachments and transactional information associated with such communications;
- All electronic communications resources provided by ConnSCU through contracts and other agreements with ConnSCU;
- All users and uses of ConnSCU electronic communications resources; and
- All ConnSCU electronic communications records in the possession of ConnSCU employees or other users of electronic communications resources provided by ConnSCU.

Policy Authority

This policy is issued by the Board of Regents for Higher Education for the ConnSCU.

Definitions

The following terms are used in this Policy. Knowledge of these definitions is important to an understanding of this Policy:

Electronic Communication: Any communication that is broadcast, created, sent, forwarded, replied to, transmitted, stored, held, copied, downloaded, displayed, viewed, read, or printed by one or several electronic communications services, including but not limited to email and telephone.

Electronic Communications Records: Electronic transmissions or messages created, sent, forwarded, replied to, transmitted, distributed, broadcast, stored, held, copied, downloaded, displayed, viewed, read, or printed by one or several electronic communications services. This definition of electronic communications records applies equally to the contents of such records, attachments to such records, and transactional information associated with such records.

Electronic Communications Resources: Any combination of telecommunications equipment, transmission devices, electronic video and audio equipment, encoding or decoding equipment, computers and computer time, data processing or storage systems, computer systems, servers, networks, input/output and connecting devices, and related computer records, programs, software, and documentation that supports electronic communications services.

Electronic Communications Services: Any messaging, collaboration, publishing, broadcast, or distribution system that depends on electronic communications resources to create, send, forward, reply to, transmit, store, hold, copy, download, display, view, read, or print electronic records for purposes of communication across electronic communications network systems between or among individuals or groups, that is either explicitly denoted as a system for electronic communications or is implicitly used for such purposes

Provisions

ConnSCU encourages the use of electronic communications resources for legitimate and authorized academic and administrative purposes and makes them widely available to the ConnSCU community. To insure the reliable operation of these resources, their use is subject to the following:

- Email is an official means for communication within ConnSCU unless otherwise prohibited by law. The colleges and universities reserve the right to send official communications to employees and students via email. In the event of an emergency, the colleges and universities shall utilize all available communication mechanisms including email to reach employees and students.
- All employees and students will be given official college/university email accounts. Official university communications shall be sent to official college/university email addresses. Employees and students are expected to check their official email accounts on a frequent and consistent basis in order to stay current with campus related communications. Failure to receive or read official communications does not absolve the employee or student from knowing and complying with the content of such official communications.

- Employees are not allowed to conduct official ConnSCU business via private (unofficial) email accounts unless specifically authorized.
- Students, who choose to have their emails auto-forwarded to private (unofficial) email addresses, do so at their own risk. The college/university is not responsible for any difficulties that may occur in the transmission of the emails.
- Contents of all electronic communications shall conform to state and federal laws and ConnSCU policies regarding protection of privacy, intellectual property, copyright, patents and trademarks
- Using electronic communications resources for any purpose restricted or prohibited by state and federal laws, regulations or ConnSCU policies is prohibited.
- Using electronic communications resources for monetary gain or for commercial, religious, or political purposes that are not directly related to ConnSCU institutional missions or otherwise authorized by appropriate ConnSCU authority is prohibited.
- Usage that directly or indirectly causes strain on the electronic communications resources is prohibited.
- Capturing, opening, intercepting or obtaining access to electronic communications, except as otherwise permitted by the appropriate ConnSCU authority is prohibited.
- Using electronic communications to harass or intimidate others or to interfere with the ability of others to conduct ConnSCU business is prohibited.
- Users of electronic communications resources shall not give the impression that they are representing, giving opinions or otherwise making statements on behalf of ConnSCU unless authorized to do so.
- Directly or by implication, employing a false identity (the name or electronic identification of another), except under the following circumstances, is prohibited:

A supervisor may direct an employee to use the supervisor's identity to transact ConnSCU business for which the supervisor is responsible. In such cases, an employee's use of the supervisor's electronic identity does not constitute a false identity.

A user of the ConnSCU electronic communications services may not use a pseudonym (an alternative name or electronic identification for oneself) for privacy or other reasons, unless authorized by an appropriate ConnSCU authority for business reasons.

- Forging email headers or content (i.e., constructing an email so it appears to be from someone else) is prohibited.
- Unauthorized access to electronic communications or breach any security measure is prohibited.
- Interfering with the availability of electronic communications resources is prohibited, including but not limited to the following: (i) sending or forwarding email chain letters or their equivalents in other electronic communications services; (ii) "spamming," i.e., sending electronic junk mail or junk newsgroup postings; (iii) "letter-bombing," i.e., sending an extremely large message or

- sending multiple messages to one or more recipients to interfere with the recipient's use of electronic communications resources; or (iv) intentionally engaging in other practices such as "denial of service attacks," i.e., flooding the network with traffic.
- Distribution of an electronic mail to the entire or a substantial portion of a campus community must obtain prior approval as specified by the receiving institution.

No Expectation of Privacy

All activities involving the use of ConnSCU IT systems are not personal or private. Therefore users should have no expectation of privacy in the use of these resources. Information stored, created, sent or received via ConnSCU IT systems is potentially accessible under the Freedom of Information Act.

Pursuant to Communications Assistance for Law Enforcement Act (CALEA), Public Act 98-142, and the State of Connecticut's "Electronic Monitoring Notice", the Board of Regents reserves the right to monitor and/or log all activities of all users using ConnSCU IT systems without notice. This includes, but is not limited to, files, data, programs and electronic communications records without the consent of the holder of such records.

Assurance

Each ConnSCU institution shall incorporate the Electronic Communication Policy as part of the terms and conditions for issuing institution email accounts. Each ConnSCU institution shall have all full-time and part-time employees, including student employees, acknowledge that they have read and understand the Electronic Communication Policy. Each ConnSCU institution shall make the Electronic Communication Policy accessible to all employees and students.

Enforcement

Violations of ConnSCU information technology policy may result in appropriate disciplinary measures in accordance with local, state, and federal laws, as well as ConnSCU Policies, General Rules of Conduct for all college and university employees, applicable collective bargaining agreements, and the ConnSCU Student Conduct Codes.

For purposes of protecting the ConnSCU network and information technology resources, the BOR Information Security Program Office, in conjunction with college/university IT department, may temporarily remove or block any system, device, or person from the ConnSCU network that is reasonably suspected of violating ConnSCU electronic communications policy. These non-punitive measures will be taken to maintain business continuity and information security; users of the college/university information technology resources will be contacted for resolution.

Exception Process

ConnSCU recognizes that some portions of the Electronic Communication Policy may have to be bypassed from time-to-time because of technical or business reasons.

Accordingly, exceptions may be made provided:

1. The need for the exception is legitimate and approved by the BOR CIO or designee.
2. The exception does not disrupt or compromise other portions of the ConnSCU service delivery capability.
3. The implementation of the exception is vetted through the Change Management Process.
4. The BOR Information Security Program Office, in conjunction with college/university IT department, is able to establish a monitoring function to assess the operations of the implementation exception.
5. The exception has a defined lifecycle, in that the "retirement" of the exception is scheduled (e.g., "when Release 4.9 is implemented," "at contract termination," etc.)

Exception Request

To request an exception, please submit the Information Security Exception request to SecProg@ct.edu

The requestor and BOR Information Security Program Office will define the approved alternative configuration if different than the original proposal of the requestor.

The exception process is NOT an alternative to the Change Control Management process.

Review

This policy will be reviewed every three years by the Board of Regents.

AMENDMENT TO BYLAWS

Chairman Robinson provided background on the proposed amendment to the board's bylaws. **Richard Balducci moved that the Board of Regents for Higher Education approve the bylaws amendment detailed below; Zac Zeitlin seconded and the amendment passed unanimously**

RESOLVED, that the Board of Regents hereby approves the amendment to Article III, Committees and Representatives of the Board, of the Board Bylaws calling for the addition of additional, at large members to the Executive Committee of the Board of Regents for Higher Education.

ARTICLE III - COMMITTEES AND REPRESENTATIVES OF THE BOARD SECTION 1 - EXECUTIVE COMMITTEE

The Executive Committee shall consist of the Board Chair, Vice Chair, ~~and the~~ chairs of all the Board's standing committees, and such additional members as the

Board may appoint. The BOR President shall serve as an ex officio nonvoting member. The Chair of the Board shall chair this committee. ~~A simple majority~~
Fifty percent of the members of the Committee shall constitute a quorum. It shall meet at such times as deemed necessary by the Chair.

Chairman Robinson also noted that the Board had been provided with an information copy of a **proposed amendment to Bylaws calling for the establishment of an additional standing committee of the Board of Regents.** Current bylaws for the Board of Regents call for three standing committees of the Board: Academic & Student Affairs, Audit, and Finance & Administration, as well as an Executive Committee. On October 12, 2012, the BOR Chair established a Special Committee on Administration to review recent personnel matters, including: Board of Regents salary adjustments; all matters related to discussions concerning employment held with community college presidents; and future employment contracts with the President of the Board of Regents. It was determined that **a standing committee focusing solely on Administrative/personnel matters would be of benefit to the Board.**

In accordance with Board bylaws, the amendment was brought before the Board on an informational status; **the amendment calling for a Standing Committee on Administration will be on the November 18, 2012 meeting agenda for the Regents' review and consideration.**

FINANCE AND ADMINISTRATION COMMITTEE

Committee Chair Holloway provided an introduction of the item **“Authorization to Borrow from the State of Connecticut Health and Education Facilities Authority (CHEFA),** noting that the resolution seeks approval of the Board to borrow an amount not to exceed \$130 million. Following a presentation on funding capital projects by CFO Bill Bowes and VP for Facilities Elaine Clark, with participation by all Board members which included solicitation of input from CCSU President Miller, **on a motion by Gary Holloway, with a second by Craig Lappen, the following resolution was approved (abstentions from Michael Pollard and Zac Zeitlin).**

AUTHORIZATION TO BORROW FROM THE STATE OF CONNECTICUT HEALTH AND EDUCATIONAL FACILITIES AUTHORITY, IN AN AMOUNT NOT TO EXCEED \$130 MILLION FOR THE PURPOSE OF FINANCING IN ONE OR MORE SERIES VARIOUS ADDITIONS AND IMPROVEMENTS TO RESIDENTIAL AND OTHER FACILITIES OF THE CONNECTICUT STATE UNIVERSITY SYSTEM AND RELATED EXPENSES AND FINANCING COSTS, AUTHORIZATION TO PLEDGE CERTAIN REVENUES AND THE ENTRY INTO VARIOUS AGREEMENTS WITH THE CONNECTICUT HEALTH AND EDUCATIONAL FACILITIES AUTHORITY TO SECURE SUCH LOANS AND THE BONDS

WHEREAS, The Board of Regents for Higher Education serving as the Board of Trustees for the Connecticut State University System (CSUS) has requested and may request in the future that the State of Connecticut Health and Educational Facilities Authority (CHEFA) issue its revenue bonds pursuant to the provisions of the State of Connecticut Health and Educational Facilities Authority Act, being Chapter 187 and Sections 10a-87 through 10a-101 of the General Statutes of Connecticut, as amended, to finance in one or more series all or a portion of the cost of (i) various additions and improvements to residential and other facilities of CSUS and related expenses; (ii) to fund the Debt Service Reserve Fund in an amount equal to the Debt Service Reserve Fund requirement; and (iii) any other financing costs associated with the capital program (see *Exhibit A*); and

WHEREAS, CHEFA will submit to CSUS for approval and execution in the name of and on behalf of CSUS, various agreements, contracts, and other instruments, which may include, without limitation, loan agreements, pursuant to which CSUS will be obligated to make payments of the principal of, premium, if any, and interest on CHEFA's revenue bonds, and will secure its repayment obligations by pledges of revenues of the University Fee, and all or part of revenues from Student Parking Fees at Southern Connecticut State University, Eastern Connecticut State University, Western Connecticut State University and Central Connecticut State University and from Housing Fees at Southern Connecticut State University, Eastern Connecticut State University, Western Connecticut State University and Central Connecticut State University as are necessary to secure the bonds, and certain other charges of CSUS; tax compliance agreements pertaining to certain representations and agreements of CSUS to preserve the tax exemption on CHEFA's revenue bonds; representation and indemnity agreements, pursuant to which CSUS will make various representations and indemnifications in connection with the sale and issuance of CHEFA's revenue bonds; continuing disclosure agreements, pursuant to which CSUS will agree to provide financial statements and other operating data to the secondary bond market; environmental indemnity agreements, pursuant to which CSUS will make various representations and indemnifications concerning environmental and related matters; official statements pursuant to which CHEFA's revenue bonds will be sold, and other documents and agreements requested by CHEFA which are necessary or appropriate to effectuate the financing of the capital program; and CSUS will issue its notes to secure its obligations under the loan agreements; and

WHEREAS, The Board of Regents for Higher Education serving as the Board of Trustees for the Connecticut State University System is requesting assistance from CHEFA in connection with financing the capital program;

NOW THEREFORE BE IT

RESOLVED, That the Board of Regents for Higher Education serving as the Board of Trustees for the Connecticut State University System approves the following provisions for authorization to borrow from CHEFA as described below:

Section 1. That the Board hereby approves the capital program substantially in the form as described in *Exhibit A* hereto, but reserves the right, in its discretion, not to undertake any one or more of the components of the capital program, to amend the scope and details of any component of the capital program, or to add additional components to be financed by any borrowings to finance the capital program.

Section 2. That the action of the officers of the Board of Regents for Higher Education serving as the Board of Trustees for the Connecticut State University System, in submitting a request to CHEFA in the name of and on behalf of CSUS in connection with financing of the capital program, be and the same is hereby ratified and approved and any future similar request of officers of the Board of Regents for Higher Education serving as the Board of Trustees for the Connecticut State University System in furtherance of financing portions of the capital program in *Exhibit A* is hereby authorized.

Section 3. That CSUS borrow a sum not to exceed \$130 million from CHEFA to be used for the purpose of financing so much of the capital program, as described in *Exhibit A* hereto, as may be financed with proceeds of such borrowings, including but not limited to design and construction costs, equipment, materials, architect and engineering fees and other expenses related to the capital program, funding of a Debt Service Reserve Fund and paying costs of the financings; and that CSUS may spend additional moneys on any component of the capital program from available funds from State General Obligation Bonds and past and future borrowings from CHEFA.

Section 4. That the Board hereby approves the pledge to CHEFA, in order to secure the financings, for the purposes and in accordance with the provisions of Chapter 187 and Sections 10a-87 through 10a-89g of the General Statutes of Connecticut, as amended, of all or any part of CSUS's right, title and interest in and to any revenues of the University Fee, any revenues of Student Parking Fees at Southern Connecticut State University, Eastern Connecticut State University, Western Connecticut State University and Central Connecticut State University and any revenues of Housing Fees at Southern Connecticut State University, Eastern Connecticut State University, Western Connecticut State University and Central Connecticut State University as are necessary to secure the bonds, and certain other charges of CSUS presently owned or hereafter acquired.

Section 5. That the Board hereby approves, as further security for the financing of the capital program, that CHEFA's revenue bonds are secured by a State Special Capital Reserve Fund (SCRF) as provided for in Chapter 187 and Sections 10a-87 through 10a-101 of the General Statutes of Connecticut, as amended, and, in particular, Section 10a-186a of said General Statutes, to be funded with proceeds of CHEFA's revenue bonds.

Section 6. That the Board hereby authorizes the President of the Board or such officer's successor, and in such officer's absence, the Chief Financial Officer of the Board or such officer's successor, for and in the name of and on behalf of the Board, to execute one or more loan agreements and notes in as many counterparts as may be necessary, said loan agreements and notes to be in such form as such

officer shall approve, such approval to be conclusively evidenced by such execution.

Section 7. That the President of the Board or such officer's successor, and in such officer's absence, the Chief Financial Officer of the Board or such officer's successor, are further authorized for and in the name of and on behalf the Board, to execute and deliver, in the manner provided in Section 6 of this resolution, any and all other financing documents and written agreements, contracts, evidences of indebtedness, certifications and other instruments to which CSUS may be or become a party or which may be required to be executed and delivered in the name of and on behalf of CSUS, including but not limited to the establishment of one or more accounts dedicated to make the payments required to be made to CHEFA or to secure CHEFA's revenue bonds, and a pledge of revenues from the University Fee, and all or part of revenues from Student Parking Fees at Southern Connecticut State University, Eastern Connecticut State University, Western Connecticut State University and Central Connecticut State University and any revenues of Housing Fees at Southern Connecticut State University, Eastern Connecticut State University, Western Connecticut State University and Central Connecticut State University as are necessary to secure the bonds, and certain other charges of CSUS, as shall be determined by the President of the Board or such officer's successor, and in such officer's absence, the Chief Financial Officer of the Board or such officer's successor, all such agreements, contracts and other instruments to be in such form as such officers may approve, such approval to be conclusively evidenced by such execution.

Section 8. That the Board hereby authorizes the President of the Board or such officer's successor, and in such officer's absence, the Chief Financial Officer of the Board or such officer's successor, to approve, for and in the name of and on behalf of the Board and CSUS, the use in Official Statements of CHEFA of information with respect to the Board and CSUS, and to execute and deliver to CHEFA letters for use in Official Statements of CHEFA, such letters to be in such form as such officer may approve, such approval to be conclusively evidenced by such execution.

Section 9. That the President of the Board or such officer's successor, and in such officer's absence the Chief Financial Officer of the Board or such officer's successor, is further hereby authorized, for and in the name of and on behalf of the Board and CSUS, to approve or to execute, as appropriate, any or all instruments in connection with CHEFA's revenue bonds to be issued for the purposes herein approved; and any Trust Indenture between CHEFA and the Trustee to be selected by CHEFA, and any other agreement, instrument or document necessary or useful to consummate the financings of the capital program through CHEFA; and to cooperate with CHEFA in the issuance and sale of CHEFA's revenue bonds.

Section 10. It is the intention of the Board by this resolution to authorize the officers of the Board hereinabove named without further action by the Board, to approve all of the terms of CHEFA's revenue bonds, the terms of the loans from CHEFA, including the dates, amounts, interest rates, interest periods, maturities and financial and other covenants.

Section 11. The officers of the Board are, and each of them hereby is, authorized and directed to perform and take such other actions as may be desirable, necessary, proper or convenient to accomplish the intent and purposes expressed herein, and the performance thereof by such officer shall be conclusive as to the approval by such officer of the terms thereof.

Section 12. CSUS hereby declares its official intent under Federal Income Tax Regulation Section 1.150-2 that project costs may be paid from temporary advances of available funds and that CSUS reasonably expects to reimburse any such advances from the proceeds of borrowings in an aggregate principal amount not in excess of the amount of borrowing authorized above for financing the capital program; and no funds from sources other than the reimbursement bond issue are or are reasonably expected to be reserved, allocated on a long term basis, or otherwise set aside by the Board pursuant to the Board's budget or financial policies with respect to CSUS to pay the bond-financed portion of the capital program, except as set forth in *Exhibit A*; and be it further

RESOLVED, That the resolution shall take effect immediately upon its adoption.

(NOTE: See Appendix A for referenced exhibit)

While no vote was cast, following up on comments from Michael Pollard, Vice Chair Melendez recommended and the Chair concurred that it would be advantageous for the Executive Committee of the Board to discuss the best approach to provide an opportunity for the full Board to understand the components, not just of the master plans, but the funding, including bonding. Specifically, to identify a clearly defined process that provides exactly what is the best vehicle for bringing information to the Board relative to the CHEFA process, the bond process, the way in which the Board goes about addressing the facility needs of the universities and community colleges, and to have a clear understanding of the overall process so that the Board will be better prepared to absorb the report findings and associated recommendations from the consultants relative to facilities.

UPDATES FROM COMMITTEES

Special Committee on Administration – Committee Chair Naomi Cohen reported that the Committee held an organizational meeting via teleconference on October 17, 2012. She reported that the committee developed a work plan to address the Board concerns in the following areas: 1) compensation adjustments for system office employees; 2) employment discussions with community college presidents; and 3) future employment contract for System president.

Committee Cohen added that the information to be received by the administration committee included the following:

1. High level inventory (and copies) of **existing HR/personnel policies**

2. **Compensation information**, including

- Existing compensation tables, including those stratified by level i.e.(senior, middle and lower range) of compensation
- Competencies to establish stratified compensation levels
- Comparability of compensation packages for peer institutions in State, regional and nationally
- Recent compensation adjustments and rationale, benchmarks, and authorization process in determining to whom and the amount of those adjustments

3. **Presidential contracts or letters of appointment** - Chair Cohen noted at her committee, she read the following 10/14/12 statement from BOR Chairman Robinson into the record for the minutes:

“As you are all aware, there has been a great deal of uncertainty and ambiguity regarding the meeting that took place on September 24, 2012, between the Community College Presidents and Steve Weinberger, the VP for Human Resources. It has been reported to the Board of Regents that during the meeting, Mr. Weinberger communicated that if a president of a community college elected to step down and provided notice prior to October 31, 2012, that a separation agreement would be negotiated with the departing president. The Board has not authorized any such arrangement and to the extent such an arrangement was offered at that time or thereafter, it is hereby rescinded.”

4. **State statutes and BOR bylaws** outlining BOR responsibilities and highlighting power vested in the Board to take certain actions and power of chair to sign contracts and documents on behalf of the Board.

5. **Existing policies on search for new system president.**

Committee Cohen noted there was no vote, however, consensus was reached on the following:

Compensation:

- An independent consultant with expertise is needed to support fact-finding around issues of benchmarking (i.e. comparability and compensation levels).
- Need to determine if the system has a contract agreement that retains consultant that CSU utilized in connection with benchmarking.
- Suspended salary adjustments remain pending committee review of policies, rationale, authorization authority and criteria for adjustments

A contract for a new BOR System President:

- Should include a portion of compensation that's incentivized based on performance linked to strategic plan and key priorities (and including how to determine when performance exceeds goals in a measurable way)
- Recognized Regents' primary responsibility is evaluation of System President
- Need to identify key criteria for other terms and conditions to be included

The Committee indicated there was agreement that there must be transparency and consistency in all BOR policies.

Special Committee on Administration Timeline:

- Update at every regular Regents' board meeting
- Report by December regents meeting around compensation issues
- Further reports as committee progresses as Standing Committee

Committee Cohen further noted there was discussion regarding the following

1. the need for separate discussions in employment groups (presidents, senior/executive management, faculty, administrative...), as well as a conversation with VP of BOR HR directed toward "lessons learned."
2. the committee will develop policies for consideration and adoption by the full board following receipt and analysis of requested information. One pending policy that was especially noted was a process for evaluations of university and college presidents by the BOR President, which would include a performance-based evaluation tying into the to-be-developed strategic plan metrics.
3. As compensation issues are considered, the Administration Committee will work with Finance Committee.

In closing, Committee Chair Cohen requested input from board members regarding expectations or any comments on the plan the Committee developed.

STRATEGIC PLANNING COMMITTEE

Committee Chair Lerer noted that the Strategic Planning Committee's goal was to put together an overall strategic plan for the System. Most recently, at the September meeting, the Committee provided an update to the full Board on the status of their initiatives and reviewed several key components at a high level of strategy which included an overview of the vision for CT, the vision for the ConnSCU System, the ConnSCU mission, and the goals. The plan at that time was to take the high level goals, and for each of them, identify metrics/measurements that the Board would set to evaluate performance. The Committee has identified Dr. Braden Hosch to work with the committee to put together a list of participants that the Committee will solicit to identify, from their perspective, what would be the key metrics that we should look at to identify success. The committee's goal is to put that group together and then convene a meeting of those key stakeholders sometime between October and the end of the year. Once those indications are finalized (possibly three to five), the goal is that they are clear, definable, and measurable (and, at some point, linked to discussions on evaluations of the presidents' responsibilities). Following that, the next step will be strategies: goals, indications with measurements against those goals, high level strategies (identified for each of those goals and metrics) that would begin to attempt to design an overview of how the Committee will lay out the plan. This ultimately would go back to the campuses as the central group that will begin to define specific programs. Committee Chair Lerer noted that the programs would then begin to educate the finance group and others as to what the Systemwide goals are over the next 3 to 5 years and the programs that inform those goals so that the plan can then be put together. He noted this must be done both at the campus level and the system level as there will likely be some indicators that transcend any individual campus but relate to the overall goals for the system.

ADJOURNMENT

Yvette Melendez moved to adjourn; Naomi Cohen seconded and the meeting adjourned at 12:25 p.m.

Submitted,

Erin A. Fitzgerald, Associate Director, Office of Board Affairs/
Secretary of the Board of Regents for Higher Education

EXHIBIT A
DESCRIPTION OF CAPITAL PROGRAM

Appendix A to 10/18/12 BOR Minutes
(Exhibit A to CHEFA Resolution)

University	Project Title	Project Cost	Anticipated State Funds	CHEFA Series A Bonds	CHEFA Series B Bonds	CHEFA Series C Bonds	CHEFA Series D Bonds	CHEFA Series E Bonds	CHEFA Series G Bonds	CHEFA Series J Bonds	Anticipated CHEFA Series M Bonds	To Fund With Future Bonds or Excess Proceeds*
Central	Install New Elevators/Repair Existing Elevators	\$ 3,555,273.07	\$ 2,446,200.00	\$ 621,573.94	\$ 430,539.79	\$ 56,959.34	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Reroof Memorial Hall	325,583.00	33,000.00	292,583.00	-	-	-	-	-	-	-	-
	Reroof North and Carroll Halls	1,434,776.05	-	61,259.31	1,373,516.74	-	-	-	-	-	-	-
	Minor Capital Improvements: Phase I Program	581,839.81	-	334,916.81	246,923.00	-	-	-	-	-	-	-
	Minor Capital Improvements: Phase II Program	437,808.45	-	-	437,808.45	-	-	-	-	-	-	-
	Minor Capital Improvements: Phase III Program	750,000.00	750,000.00	-	-	-	-	-	-	-	-	-
	Minor Capital Improvements: Phase IV Program	150,000.00	150,000.00	-	-	-	-	-	-	-	-	-
	Minor Capital Improvements: Phase V Program	287,000.00	287,000.00	-	-	-	-	-	-	-	-	-
	Minor Capital Improvements: Phase VI Program	198,795.06	-	-	-	198,795.06	-	-	-	-	-	-
	Minor Capital Improvements: Phase VII Program	200,000.00	200,000.00	-	-	-	-	-	-	-	-	-
	Minor Capital Improvements: Phase VIII Program	800,000.00	800,000.00	-	-	-	-	-	-	-	-	-
	Minor Capital Improvements: Phase IX Program	800,000.00	800,000.00	-	-	-	-	-	-	-	-	-
	Minor Capital Improvements: Phase X Program	500,000.00	-	-	-	-	479,015.48	-	20,984.52	-	-	-
	Minor Capital Improvements: Phase XI Program	800,000.00	-	-	-	-	-	-	-	800,000.00	-	-
	Minor Capital Improvements: Phase XII Program	800,000.00	-	-	-	-	-	-	-	-	800,000.00	-
	Minor Capital Improvements: Phase XIII Program	800,000.00	-	-	-	-	-	-	-	-	-	800,000.00
	Minor Capital Improvements: Phase XIV Program	800,000.00	-	-	-	-	-	-	-	-	-	800,000.00
	Minor Capital Improvements: Phase XV Program	800,000.00	-	-	-	-	-	-	-	-	-	800,000.00
	Renovations and Additions to Student Center	14,692,142.81	11,000.00	292,668.26	7,220,327.00	5,254,903.00	1,913,244.55	-	-	-	-	-
	Beecher Hall: Fire Alarm/Code Renovations	1,483,304.28	-	1,407,094.79	76,209.49	-	-	-	-	-	-	-
	May Hall: Fire Alarm/Code Renovations	2,069,008.61	1,917,770.00	-	39,918.93	111,319.68	-	-	-	-	-	-
	Wells Street Garage: Structural Improvements	219,854.00	-	219,854.00	-	-	-	-	-	-	-	-
	Wells Street Garage: Code Improvements	845,102.50	-	72,010.30	773,092.20	-	-	-	-	-	-	-
	Memorial Hall: Kitchen Hood Code Renovations	761,891.51	-	-	761,891.51	-	-	-	-	-	-	-
	Energy Conservation Prog.: Improve Mechanical Rooms	1,557,972.10	85,820.00	-	-	1,472,152.10	-	-	-	-	-	-
	Renovate Sheridan Hall	8,841,328.90	8,103,297.00	-	-	738,031.90	-	-	-	-	-	-
	Improvements to Kaiser Hall Student Parking Lot	584,836.61	-	-	-	584,836.61	-	-	-	-	-	-
	Construct West Parking Garage	17,631,656.36	-	-	-	442,096.36	17,189,560.00	-	-	-	-	-
	Renovate Gallaudet Hall	11,341,632.49	10,342,134.00	-	-	645,399.39	354,099.10	-	-	-	-	-
	Construct New Residence Hall	81,891,000.00	-	-	-	-	-	-	-	-	81,891,000.00	-
	Renovate Carroll Hall	1,370,773.14	1,337,804.00	-	-	-	-	-	32,969.14	-	-	-
	Memorial Hall Renovations	171,307.86	-	-	-	-	-	-	171,307.86	-	-	-
	HVAC Conversion in Residence Halls	6,358,893.00	2,576,896.00	-	-	-	1,273,630.95	-	14,196.62	517,169.43	-	1,977,000.00
	Residence Hall Security Improvements	466,000.00	-	-	-	-	-	-	466,000.00	-	-	-
	New Northeast Food Service Facility	10,304,000.00	-	-	-	-	-	-	-	1,078,000.00	9,226,000.00	-
	Memorial Hall Food Service Improvements	1,724,000.00	-	-	-	-	-	-	-	-	-	1,724,000.00
	Second New Residence Hall	61,640,000.00	-	-	-	-	-	-	-	-	-	61,640,000.00
	Telecom. Infrastructure Upgrades in Residence Halls	948,000.00	-	-	-	-	-	-	-	948,000.00	-	-
Eastern	Residence Hall Village North	\$ 23,750,004.25	\$ -	\$ 16,539,123.37	\$ 7,016,202.88	\$ -	\$ 194,678.00	\$ -	\$ -	\$ -	\$ -	\$ -
	Hurley Hall Addition and Renovation	4,497,425.15	-	259,106.07	4,206,319.08	32,000.00	-	-	-	-	-	-
	Various ADA Compliance Projects	637,376.90	230,000.00	138,131.00	269,245.90	-	-	-	-	-	-	-
	Minor Capital Improvements: Phase I Program	297,452.81	-	289,697.81	7,755.00	-	-	-	-	-	-	-
	Minor Capital Improvements: Phase II Program	356,755.48	-	-	356,755.48	-	-	-	-	-	-	-
	Minor Capital Improvements: Phase III Program	230,000.00	230,000.00	-	-	-	-	-	-	-	-	-
	Minor Capital Improvements: Phase IV Program	424,072.45	-	-	-	424,072.45	-	-	-	-	-	-
	Minor Capital Improvements: Phase V Program	50,000.00	-	-	-	50,000.00	-	-	-	-	-	-
	Minor Capital Improvements: Phase VI Program	155,878.19	-	-	-	155,878.19	-	-	-	-	-	-
	Minor Capital Improvements: Phase VII Program	412,780.15	-	-	-	-	-	-	412,780.15	-	-	-
	Minor Capital Improvements: Phase VIII Program	1,422,800.00	1,422,800.00	-	-	-	-	-	-	-	-	-
	Minor Capital Improvements: Phase IX Program	500,000.00	-	-	-	-	27,400.00	-	472,600.00	-	-	-
	Minor Capital Improvements: Phase X Program	760,000.00	-	-	-	-	-	-	-	760,000.00	-	-
	Minor Capital Improvements: Phase XI Program	515,000.00	-	-	-	-	-	-	-	-	515,000.00	-
	Minor Capital Improvements: Phase XII Program	515,000.00	-	-	-	-	-	-	-	-	-	515,000.00
	Minor Capital Improvements: Phase XIII Program	490,000.00	-	-	-	-	-	-	-	-	-	490,000.00
	Minor Capital Improvements: Phase XIV Program	490,000.00	-	-	-	-	-	-	-	-	-	490,000.00
	High Rise Apts.: Interior Renovations	4,231,940.14	-	741.85	4,044,238.17	186,960.12	-	-	-	-	-	-
	Construct North Parking Garage	10,140,699.49	-	-	-	382,037.81	9,758,661.68	-	-	-	-	-
	Student Center Renovation and Addition	23,404,142.84	-	-	-	1,815,000.00	-	-	21,589,142.84	-	-	-
	Construct South Residential Hall Village	54,949,516.45	-	-	-	-	-	54,949,516.45	-	-	-	-
	Burr Hall: Waterproofing and Exterior and Interior Repair	2,026,088.92	-	-	-	22,800.00	143,390.00	-	1,859,898.92	-	-	-
	Occum Hall: Sprinkler, Fire Alarm, Door, Elevator Upgrade	1,507,406.00	-	-	-	-	-	-	1,507,406.00	-	-	-
	Replace Occum Hall Roof	263,450.00	-	-	-	-	-	-	263,450.00	-	-	-
	High Rise Elevator Upgrade	813,000.00	813,000.00	-	-	-	-	-	-	-	-	-
	Fire Alarm Upgrades: Burnap, Crandall and Noble Halls	763,000.00	763,000.00	-	-	-	-	-	-	-	-	-
	North Campus Residence Hall	54,364,000.00	-	-	-	-	-	-	-	-	-	54,364,000.00
	Low Rise Walkway, Stair, Roof and Fascia Replacement	1,487,522.00	1,487,522.00	-	-	-	-	-	-	-	-	-
	Occum Hall: Interior Upgrades	2,227,000.00	-	-	-	-	-	-	-	161,000.00	2,066,000.00	-
	Shafer Hall Renovation (Design Funds Only)	4,100,000.00	-	-	-	-	-	-	-	-	4,100,000.00	-
	Telecom. Infrastructure Upgrades in Residence Halls	1,271,000.00	-	-	-	-	-	-	-	1,271,000.00	-	-

EXHIBIT A
DESCRIPTION OF CAPITAL PROGRAM

University	Project Title	Project Cost	Anticipated State Funds	CHEFA Series A Bonds	CHEFA Series B Bonds	CHEFA Series C Bonds	CHEFA Series D Bonds	CHEFA Series E Bonds	CHEFA Series G Bonds	CHEFA Series J Bonds	Anticipated CHEFA Series M Bonds	To Fund With Future Bonds or Excess Proceeds*
Southern	Renovate Schwartz Hall	\$ 5,404,240.14	\$ 350,000.00	\$ 4,786,779.45	\$ 187,334.66	\$ -	\$ 80,126.03	\$ -	\$ -	\$ -		\$ -
	Window Replacements in Residence Halls	2,017,742.46	170,000.00	1,795,279.31	52,463.15	-	-	-	-	-		-
	Repair/Resurface Parking Lots	3,875,962.63	1,156,288.19	42,802.70	496,460.20	475,699.73	-	-	-	298,711.81	494,000.00	912,000.00
	Minor Capital Improvements: Phase I Program	552,722.46	-	552,722.46	-	-	-	-	-	-		-
	Minor Capital Improvements: Phase II Program	333,367.66	-	-	333,367.66	-	-	-	-	-		-
	Minor Capital Improvements: Phase III Program	630,000.00	630,000.00	-	-	-	-	-	-	-		-
	Minor Capital Improvements: Phase IV Program	1,545,000.00	1,545,000.00	-	-	-	-	-	-	-		-
	Minor Capital Improvements: Phase V Program	304,431.75	-	-	-	304,431.75	-	-	-	-		-
	Minor Capital Improvements: Phase VI Program	1,013,930.50	870,000.00	-	-	143,930.50	-	-	-	-		-
	Minor Capital Improvements: Phase VII Program	1,000,000.00	1,000,000.00	-	-	-	-	-	-	-		-
	Minor Capital Improvements: Phase VIII Program	1,000,000.00	1,000,000.00	-	-	-	-	-	-	-		-
	Minor Capital Improvements: Phase IX Program	500,000.00	-	-	-	-	292,150.77	-	207,849.23	-		-
	Minor Capital Improvements: Phase X Program	194,600.00	194,600.00	-	-	-	-	-	-	-		-
	Minor Capital Improvements: Phase XI Program	1,100,000.00	-	-	-	-	-	-	-	1,100,000.00		-
	Minor Capital Improvements: Phase XII Program	1,100,000.00	-	-	-	-	-	-	-	-	1,100,000.00	-
	Minor Capital Improvements: Phase XIII Program	1,100,000.00	-	-	-	-	-	-	-	-		1,100,000.00
	Minor Capital Improvements: Phase XIV Program	1,100,000.00	-	-	-	-	-	-	-	-		1,100,000.00
	Minor Capital Improvements: Phase XV Program	1,100,000.00	-	-	-	-	-	-	-	-		1,100,000.00
	Dormitory Brick Deterioration	97,000.00	97,000.00	-	-	-	-	-	-	-		-
	Construct Fitch Street Parking Garage	7,997,246.09	170,510.00	-	4,880,249.26	2,946,486.83	-	-	-	-		-
	Construct New Student Center	35,040,745.07	-	-	273,755.52	-	31,646,287.55	-	-	-		-
	Install Sprinklers in Dormitories	7,683,573.10	-	-	-	1,165,894.68	6,447,678.42	-	70,000.00	-		-
	Construct New Residence Hall and Parking Garage	28,999,446.91	-	-	-	-	-	28,999,446.91	-	-		-
	Repair West Campus Access Road and Parking Lots	1,725,934.73	-	-	-	-	-	-	1,725,934.73	-		-
	Dormitory Roof Replacements	1,435,899.28	132,368.82	-	-	-	-	-	1,303,530.46	-		-
	North Campus Residence Hall: Replace Windows, Doors	987,178.00	-	-	-	-	-	-	987,178.00	-		-
	Renovate Farnham Hall	6,746,959.64	5,463,621.24	-	-	-	1,273,800.76	-	9,537.64	-		-
	New Parking Garage	20,771,300.00	2,030,000.00	-	-	-	-	4,397,881.24	-	14,343,418.76		-
	Connecticut Hall: Upgrade Two Elevators	194,600.00	194,600.00	-	-	-	-	-	-	-		-
	New Residence Hall	70,194,000.00	-	-	-	-	-	-	-	-		70,194,000.00
	Brownell Hall Renov.: Mech. Syst., Windows, Security	3,722,000.00	-	-	-	-	-	-	-	529,000.00	3,193,000.00	-
	No. Campus Residence Hall Upgrade Bathrooms/Security	6,610,000.00	-	-	-	-	-	-	-	-	3,305,000.00	3,305,000.00
	Telecom. Infrastructure Upgrades in Residence Halls	1,102,900.00	-	-	-	-	-	-	-	1,102,900.00		-
Western	Renov. Newbury Hall Incl. Code Compl. Improv.	\$ 873,889.64	\$ -	\$ 873,889.64	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -
	Reroof Newbury Hall	130,900.00	7,200.00	123,700.00	-	-	-	-	-	-		-
	Minor Capital Improvements: Phase I Program	100,000.00	100,000.00	-	-	-	-	-	-	-		-
	Minor Capital Improvements: Phase II Program	225,000.00	225,000.00	-	-	-	-	-	-	-		-
	Minor Capital Improvements: Phase III Program	403,000.00	-	-	-	403,000.00	-	-	-	-		-
	Minor Capital Improvements: Phase IV Program	553,500.00	505,000.00	-	-	48,500.00	-	-	-	-		-
	Minor Capital Improvements: Phase V Program	365,000.00	365,000.00	-	-	-	-	-	-	-		-
	Minor Capital Improvements: Phase VI Program	500,000.00	-	-	-	-	310,400.90	-	189,599.10	-		-
	Minor Capital Improvements: Phase VII Program	922,000.00	-	-	-	-	-	-	-	922,000.00		-
	Minor Capital Improvements: Phase VIII Program	1,397,000.00	-	-	-	-	-	-	-	-	1,397,000.00	-
	Minor Capital Improvements: Phase IX Program	613,000.00	-	-	-	-	-	-	-	-		613,000.00
	Minor Capital Improvements: Phase X Program	453,000.00	-	-	-	-	-	-	-	-		453,000.00
	Minor Capital Improvements: Phase XI Program	233,000.00	-	-	-	-	-	-	-	-		233,000.00
	Construct Westside Residence Hall	21,661,676.17	-	15,858,757.20	5,802,918.97	-	-	-	-	-		-
	Renovations and Additions to Memorial Hall	8,856,000.00	6,656,000.00	-	2,200,000.00	-	-	-	-	-		-
	Renov. Fairfield Hall Incl. Code Compl. Improv.	631,515.12	61,790.00	569,725.12	-	-	-	-	-	-		-
	Renov. Grasso Hall Incl. ADA Compl. Improv.	2,124,700.00	2,124,700.00	-	-	-	-	-	-	-		-
	Litchfield Hall: HVAC/EMS Improvements	120,000.00	120,000.00	-	-	-	-	-	-	-		-
	Construct Westside Student Center	17,226,818.75	-	-	-	1,218,000.00	2,197,000.00	13,811,818.75	-	-		-
	Newbury Hall: HVAC Installation	1,345,780.40	-	-	-	50,000.00	92,428.16	429,954.57	773,397.67	-		-
	Construct New Residence Hall and Parking Garage	29,722,207.86	-	-	-	-	-	29,722,207.86	-	-		-
	Construct Second Midtown Campus Parking Garage	17,150,671.64	-	-	-	-	-	-	17,150,671.64	-		-
	Renovate Fairfield Hall	7,256,542.79	6,606,578.00	-	-	-	-	-	649,964.79	-		-
	Westside Campus Parking Garage	14,412,000.00	-	-	-	-	-	-	-	-	1,233,000.00	13,179,000.00
	Residence Halls: Exterior Repairs	1,081,000.00	780,220.99	-	-	-	-	-	-	300,779.01		-
	Litchfield Hall Renovations	10,194,000.00	-	-	-	-	-	-	-	1,064,000.00	9,130,000.00	-
	Newbury Hall Renovations	8,688,000.00	-	-	-	-	-	-	-	-		8,688,000.00
	Telecom. Infrastructure Upgrades in Residence Halls	680,000.00	-	-	-	-	-	-	-	680,000.00		-
	TOTALS:	\$ 801,078,073.62	\$ 67,342,720.24	\$ 45,172,335.32	\$ 41,558,693.79	\$ 22,338,567.82	\$ 73,673,552.35	\$ 132,310,825.78	\$ 49,878,399.31	\$ 25,875,979.01	\$ 118,450,000.00	\$ 224,477,000.00

* Subject to Change