

**CT BOARD OF REGENTS FOR HIGHER EDUCATION
MINUTES – SPECIAL MEETING – MONDAY, JUNE 27, 2016
VIA TELECONFERENCE ORIGINATING FROM CSCU SYSTEM OFFICE
RM 123, 39 WOODLAND STREET, HARTFORD, CT**

REGENTS PARTICIPATING

Nicholas M. Donofrio, Chair
Yvette Meléndez, Vice Chair
Richard J. Balducci
Lawrence J. DeNardis
Matt Fleury
Merle W. Harris

Scott D. Jackson*
David R. Jimenez
William J. McGurk
Holly M. Palmer
Elease E. Wright
Gordon Plouffe

REGENTS ABSENT

Naomi K. Cohen
JoAnn H. Price
Stephen J. Adair*
Barbara E. Richards*

Raul Pino*
Catherine H. Smith*
Dianna R. Wentzell*

**ex-officio, non-voting member*

CSCU SYSTEM STAFF & UNIVERSITY/COLLEGE PRESIDENTS

Mark E. Ojakian, President
Alice M. Pritchard, Chief of Staff
Steve Weinberger, VP, Human Resources
Erin A. Fitzgerald, Associate Director of Board Affairs/BOR Secretary

CALL TO ORDER

Chairman Donofrio called the meeting to order at 12:01 pm and, following roll call, declared a quorum present.

EXECUTIVE SESSION

On a motion by Chair Donofrio seconded by Regent McGurk, the Board voted unanimously to go into Executive Session at 12:02 pm for discussion concerning the appointment of a public officer or employee (SCSU interim President).

At the request of Chair Donofrio, the following staff members remained with President Ojakian and board members: Alice Pritchard, Steve Weinberger and Erin Fitzgerald.

The Board returned to open session at 12:07 pm. Chair Donofrio advised that no votes were taken in executive session and that discussion was limited to the appointment of a public officer or employee (SCSU interim President)

APPOINTMENT OF SCSU INTERIM PRESIDENT

On a motion by Regent DeNardis seconded by Regent McGurk, the Board unanimously approved the following resolution appointing Mr. Mark Rozewski as interim President of Southern Connecticut State University:

WHEREAS, there exists a current need to appoint an Interim President of Southern Connecticut State University, and

WHEREAS, Connecticut State Colleges and Universities President Mark E. Ojakian, after due deliberation, has presented a recommendation on such appointment for the Board's consideration; now, therefore, be it

RESOLVED, that, consistent with the recommendation made by President Ojakian, the Board of Regents for Higher Education hereby appoints Mark Rozewski as Interim President of Southern Connecticut State University effective from July 1, 2016, to September 30, 2016, or until such time as a President is appointed by the Board, whichever occurs first; and be it further

RESOLVED, that, with gratitude, the Board hereby accepts Mr. Rozewski's offer to perform the duties of Interim President of Southern Connecticut State University for no additional compensation, and be it further

RESOLVED, that, for the duration of his appointment as Interim President of Southern Connecticut State University, Mr. Rozewski will continue to perform the duties of his position of Executive Vice President for Finance and Administration, and be it further

RESOLVED, that Mr. Rozewski will return to his position as Executive Vice President for Finance and Administration at Southern Connecticut State University upon the conclusion of this interim appointment.

ADJOURNMENT

On a motion by Regent McGurk, seconded by Regent Fleury, the meeting adjourned at 12:11 pm.

Submitted,

Erin A. Fitzgerald, Associate Director, Office of Board Affairs
Secretary of the CT Board of Regents for Higher Education

CT BOARD OF REGENTS FOR HIGHER EDUCATION
SPECIAL MEETING via teleconf June 27 2016
Originating from Room 123, 39 Woodland St., Hartford, CT

Attachments to Minutes and/or Meeting Handouts/ Presentations

Posted online at <http://www.ct.edu/regents/minutes>

- A. **Mr. Mark Rozewski – biographical statement and resume**
- B. **Mr. Mark Rozewski – resume**

Biographical Statement

Mark Rozewski

Mark Rozewski began his career in higher education in the Office of Physical and Capital Planning of Rutgers University, eventually rising to Director of that office. As Director, he was responsible for developing the capital budget for all the campuses in the Rutgers University system, and project plans for all major capital projects statewide. He also developed physical master plans for all of the Rutgers campuses over the course of his time leading that office. Later in his career, he opted for the path of direct administration of one of the system's campuses; serving as head of Administration and Finance for Rutgers-Camden, the campus near Philadelphia. He has experience in planning a number of complex public-private partnerships that bought valued new facilities to the system.

Most recently, Mr. Rozewski was the Vice President for Administration and Finance at the University of Southern Indiana, (USI), a 10,000 student regional state university in Evansville, Indiana. At USI, Mr. Rozewski was responsible for all for the mission areas currently contained in the portfolio of the Executive Vice President at Southern, plus responsibility for IT, Human Resources, Student Housing, all fiscal operations for the University of Southern Indiana Foundation, and Internal Audit. USI is a free-standing university that issues its own bonds, maintains its own credit ratings, has its own health plan, and, for most employees, its own retirement plans. USI also administers its own major capital projects. Mr. Rozewski was responsible for all of these functions.

USI was at the time, and remains, one of the most affordable state universities in the Midwest, and achieved that goal despite having one of the lowest state appropriation per FTE student of any of the state universities in Indiana.

At Southern, Mr. Rozewski has effectively and collegially managed through two difficult budget cycles, to date, and is working to advance an innovative public-private partnership that will access the value of Southern's Long Wharf site for the university.

Mark has a Master's Degree in City and Regional Planning from Rutgers University and lives in Fairfield, with his wife, Jan, an architect.

MARK ROZEWSKI
Fairfield, CT 06824

Professional Objective:

University leadership, where my extensive experience in city and campus planning, capital and operating budget management, administration of fiscal, personnel, and plant operations, and my commitment to building fiscal, organizational, and physical environments that support excellence in teaching, learning, research and service, can be used to the broadest possible effect.

Education:

M.C.R.P. Rutgers University – 1980 (City and Regional Planning)
B.A. Rutgers University – 1977 (Urban Studies/Planning)
Additional graduate work: Texas A&M University – 1983-84 (Architecture)

American Institute of Certified Planners, License #8235 (through 4/10)
Harvard University, Graduate School of Education, Higher Education Management Development Program (MDP) 1995

Harvard University, Graduate School of Education, Management and Leadership in Education Program, (MLE) 2000

**Experience:
2015-current**

Executive Vice President for Finance and Administration. Southern Connecticut State University – New Haven, CT. Reporting to the President, executive oversight of all financial operations, facilities, and university police for a 10,000 student university with 2,800 students in residence and a \$200 million budget. On Board of SCSU Foundation. Representative achievements to date include;

- Navigating the campus through a budget crisis that initially appeared to approach \$10 million dollars in magnitude.
- Appointed to management team negotiating new faculty union contract (AAUP)
- Secured Board of Regents authorization to study a first-ever public private partnership redevelopment of 7 acres of land for a high density mixed use development with university and private facilities on I-95 frontage in New Haven, CT. Continue to lead extensive intergovernmental and multi-agency work on the project that may require special legislation.
- Overseeing campus involvement in system-wide discussion of out-of-state tuition pricing.
- Began work on developing a relationship between the university and the nearby Westville Village section of New Haven, CT, with the long range intent of creating more of a college town oriented feel for the village.

2005-2015

Vice President for Finance and Administration. University of Southern Indiana – Evansville, IN. Reporting to the President, officer-level oversight of Accounting/Finance, Business Office, Computing, Facilities Planning, Construction and Operations, Security, Budgeting, Internal Audit, Foundation Accounting, Human Resources, Student Housing and Financial Aid for a 10,700 student state university with 3000 students in residence, and a \$130 million budget. Staff to the Finance, Construction, and Audit Committees of the Board of Trustees, Assistant Treasurer of the \$65 million University of Southern Indiana Foundation. Supervision of approximately 250 staff. Liaison on financial matters to the Indiana Commission on Higher Education, and the State Budget Office. Representative achievements include:

- Development of a Campus Master Plan to support eventual doubling in campus enrollment.
- Completion of a \$30 million library, a \$32 million College of Business Building, construction of a \$9 million Fitness Center addition, design of an \$18.4 million conversion of the former university library to additional University Center space, and construction of millions in landscape improvements, including extensive bikeways. Design of a new \$16.5 million theater.
- Conceptualization, planning, design and construction of a transformative multimillion dollar series of improvements across Campus organized around the theme of “building community” – classroom improvements; lounges, gathering areas, and public space improvements intended to accelerate the transition of the campus from its origins as a commuter institution to a more rounded learning community.
- Augmenting non-state revenues by leasing of University Educational Broadcasting System (EBS) licenses in a 30 year deal with a net present value of \$5.5 million, and leasing mineral rights resulting in three current horizontal oil wells on campus yielding substantial royalties.
- Securing a re-affirmation of Moody’s A2 rating on the University’s student fee debt, and an A3 rating on auxiliary debt.
- Chairing Provost Search Committee.

1996-2005

Associate Provost for Finance & Administration. Rutgers University – Camden, NJ Campus. Reporting to the Provost, (the Campus CEO), directed all aspects of campus budgetary planning, and overall management of the \$50 million annual budget for the 6,000 student Camden Campus. Rutgers-Camden has an undergraduate college, a School of Business, and a Law School. Oversaw certain faculty and all staff human resources, responsible for administrative program planning and evaluation, campus development and physical planning, space allocation, and oversight for the CEO of campus administrative operations. Directed oversight of Financial Services (Business Office), Facilities Services, and Human Resources, and their combined staff of 100. Spoke for the campus on all matters of policy pertaining to budget, facilities and program planning, and campus development (note: Rutgers has since re-titled this position Vice Chancellor, as part of a renaming of system campus executives to more correspond with the actual nature of the responsibility). Achievements include:

- Chaired the Self Study Committee, and author of the Campus Self Study, for the decennial accreditation visit to the campus of the Middle States Association.
- Directed a management audit of campus business services and physical plant operations, and the subsequent reorganization of those functions, to yield salary and line resources for internal reallocation.
- Led a broad-based effort to share support services like libraries, recreational and student health services, security, parking, facilities services, and debit cards, with the other colleges in the City of Camden, to improve service to our mutual constituencies and develop economies of scale for certain activities.
- Led major new campus development activities to support campus expansion and enrollment growth goals; including plan development, real estate acquisition, intergovernmental liaison, securing funding, and capital project

management for \$20 million in general campus construction, a \$31 million law school addition, and the potential development of new student housing via a public-private partnership.

- Member of the University system contract negotiating committees for the two largest public employee locals in the system, and the part-time lecturers union.

1986-1996

Director. Office of Physical and Capital Planning, Rutgers University. Reported jointly to the Senior Vice President and Treasurer and the Vice President for Administration; responsible for capital budgeting, campus master planning, and major capital project planning for the multi-campus Rutgers University system. Achievements included:

- Development of campus plans for most of the seven campuses in the System; from the urban downtown campus of Rutgers-Newark, to that of Cook College, the state's agriculture school.
- Concept development, justification, budgeting, and siting of almost \$900 million in major capital projects; approximately 70 projects, from neuroscience laboratories to the state's flagship Law School.
- Implementation and ongoing direction of two new permanent capital funding programs; the Equipment Leasing Fund, which lease-purchased \$19.44 million of scientific and computing equipment for 128 different university units in its first year, and the Facilities Trust Fund, a capital program that underwrote almost \$40 million in facilities enhancements in year one of its operation.
- Direction of the University Reality Asset Development Program, which converted, under my leadership, surplus land and buildings to income producing assets, through such projects as an adaptive re-use of several historic urban properties, the development of a 60,000 square foot corporate headquarters and the development of headquarters of the New Jersey State Bar Association on leased Rutgers land.
- Direction of university involvement in multi-agency and public/private planning, funding, and development; including a \$42 million downtown home for the Rutgers Art School and the School of Planning and Public Policy, and a \$50 million dormitory/parking/retail complex.

1985-1986

Associate Director. Office of Physical and Capital Planning, Rutgers University. Assumed responsibility for writing all reports to the University Board of Governors regarding capital planning and capital projects. Oversaw all consultants, supervised other FT and PT employees.

1984-1985

Consultant. Assisted in the preparation of plans for Rutgers projects funded by the Jobs, Science, and Technology Bond Issue of 1984, including plans for high technology research centers in Advanced Biotechnology & Medicine, Ceramics, Fiber Optics, and Food Technology.

1979-1983

Campus Planning Assistant. Office of Physical and Capital Planning, Rutgers University. Gained rapid exposure to all phases of professional planning operations as they relate to university environments. Large volume of projects, with increasing levels of complexity and responsibility, busy, deadline oriented office with widely diversified workload.

1978-1979

Teaching Assistant. Department of Community Development, Rutgers University, for various undergraduate courses in urban studies.

1978

Research Assistant. Connecticut Housing Finance Authority, Hartford, CT. Performed data gathering and analysis related to the agency's mission of providing affordable housing.

**Related
Activities:**

Academic – Have taught the introductory undergraduate planning course at Rutgers, guest lecturer and served on design juries in the Planning and Landscape Departments at Rutgers and other universities; (most recently Temple and Drexel).

Administrative – At USI, Assistant Treasurer of the University of Southern Indiana Foundation, Assistant Treasurer of the USI-New Harmony Foundation, member of the Administrative Council (the President's cabinet).

At Rutgers: Chaired, (while Director of Planning), the University Physical Planning Committee; composed of the Assistant and Associate Vice Presidents of Facilities, Design, Construction, and Auxiliary Services. The group set the agenda for the Buildings and Grounds Committee of the Board of Governors, and discussed planning problems, policies, and goals. Administered the Art in Public Buildings law at Rutgers and was a member of the University Plaques, Monuments, and Art Acquisition, and New Brunswick Campus Space Allocation Committees.

Professional – Present or former member of:

- ≈ *Society of College and University Planners*
- ≈ *American Planning Association*
- ≈ *American Institute of Certified Planners*
- ≈ *NACUBO*

Past member of the Legislative Affairs Committee of the New Jersey Chapter of the American Planning Association. Spoke at the Forum of Business & Technology Conference on "*Cost Effective Planning of University Science Facilities,*" at the Mid-Atlantic SCUP Conference on lessons learned from various Rutgers projects, and most recently, at SCUP39, on "*The Higher Education Institution as a Stimulus for Urban Revitalization Through Capital Expansion, Collaboration, and Political Advocacy*". Author of a Journal Article (with Dr. Helen Giles-Gee), by the same name, in the 2005 Fall Issue of the journal "Planning", the journal of the Society of College and University Planning. Consult; most recently for a major NJ Community College planning a new campus.

Community – present or former Board Member of the following entities:

Board Member, Southern Indiana Higher Education, Inc. the entity that holds over 1000 acres of land proximate the 350 acre USI campus, for future university and education use. Actively manages a real estate portfolio of investment properties as part of its mission.

Board Member, Indiana Higher Education Telecommunication System, Inc. (IHETS), the entity that builds and operates the internet connectivity for Indiana Higher Education, and supports distance learning, video conferencing, and other services for higher education. IHETS is supported by State appropriation and member fees.

Board Member, Growth Alliance for Greater Evansville, (GAGE) the regional economic development entity for southwestern Indiana, and operator of Innovation Pointe, the regional small business development incubator. Chair of the Facilities committee, where I oversaw the acquisition and renovation of the business incubator facility.

Tinton Falls (NJ) Board of Education. Top vote getter in hard-fought campaign for seat on activist school governing body, on a quality education/fiscal responsibility platform. Involved in: superintendent search, privatization of custodial/dining services, and regionalization of support functions.

President of the Board of Directors of the Monmouth Housing Alliance Corporation (MHA), a nonprofit housing development company affiliated with the Mental Health Association in Monmouth County, NJ.