

CT BOARD OF REGENTS FOR HIGHER EDUCATION
MINUTES – REGULAR MEETING
10:00 a.m., Thursday, March 26, 2015
Centinel Hill Hall, Capital Community College, Hartford, CT

REGENTS PARTICIPATING

Nicholas M. Donofrio, Chair
Yvette Meléndez, Vice Chair
Richard J. Balducci
Eugene L. Bell²
Robert E. Brown*³
Naomi K. Cohen
Lawrence J. DeNardis
Matt Fleury

Sarah Greco¹
Merle W. Harris
William J. McGurk *via telecom*
JoAnn Price
David Jimenez
Craig S. Lappen *via telecom*⁴
Elease E. Wright
Sharon Palmer* *via telecom*

REGENTS ABSENT

Jewel Mullen*
Stephen Adair*

Catherine H. Smith*
Diane Wentzell*

**ex-officio, non-voting member*

BOR STAFF

Gregory W. Gray, President
David Levinson, VP State Community Colleges & President, Norwalk Community College
Elsa M. Nuñez, VP State Universities & President, Eastern Connecticut State University
Erin A. Fitzgerald, Associate Director of Board Affairs/BOR Secretary

UNIVERSITY/COMMUNITY COLLEGE PRESIDENTS

James Lombella, Asnuntuck Community College
Wilfredo Nieves, Capital Community College
Dorsey Kendrick, Gateway Community College
Gena Glickman, Manchester Community College
Elizabeth Roop, Housatonic Community College
Anna Wasescha, Middlesex Community College
Daisy Cocco De Filippis, Naugatuck Valley Community College
Barbara Douglass, Northwestern Community College
Carlee Drummer, Quinebaug Valley Community College
Mary Ellen Jukoski, Three Rivers Community College
Cathryn Addy, Tunxis Community College
Edward Klonoski, Charter Oak State College
John W. Miller, Central Connecticut State University
Mary Papazian, Southern Connecticut State University
James W. Schmotter, Western Connecticut State University

¹ Regent Greco left the meeting - 12:23 pm

² Regent Bell left the meeting - 12:23 pm

³ Regent Brown left the meeting - 12:20 pm

⁴ Regent Lappen disconnected from the call – 11:00 am

CALL TO ORDER

Chairman Donofrio called the meeting to order at 10:11 a.m. and declared a quorum present.

OPPORTUNITY TO ADDRESS THE BOARD

The following individuals addressed the Board:

Name	Student, Faculty or Staff	Topic
Donna Thompson Daniel	Student – Capital CC	Opposed proposed T&F increase
John McNamara	Staff - Director of Inst. Advancement at Capital CC	Governor's Scholarship Program / equity in distribution of available funds for student financial aid
John Board	Student – Western CSU	Opposed proposed T&F increase
Victor Neves	Student – Tunxis CC	Opposed proposed T&F increase
Tommi DeMichael	Student – Asnuntuck CC	Opposed proposed T&F increase

ADOPTION OF AGENDA

On a motion by Regent Balducci, with a second by Regent Bell, the agenda was unanimously adopted as presented.

CHAIRMAN'S REMARKS

Chairman Donofrio thanked Capital Community College President Wilfredo Nieves for hosting the Board meeting; President Nieves offered greetings to the Board of Regents.

BOR PRESIDENT GREGORY W. GRAY

President Gray provided a brief overview regarding the deliberations that led to the proposed tuition and fee increase, noting that the item would be fully discussed under the Finance and Administration Committee's report.

STUDENT ADVISORY COMMITTEE

Student Regents Sarah Greco and Eugene Bell provided reports (Attachment A hereto from SAC Chair Sarah Greco provided in advance and Attachment B hereto from SAC Vice Chair Eugene Bell distributed at the meeting). Following Sarah Greco's commentary referencing her report, a discussion ensued among all Board members responsive thereto. At the conclusion of discussion responsive to Attachment A, Regent Eugene Bell read his report (Attachment B hereto).

APPROVAL OF MINUTES

On a motion by Regent Balducci, seconded by Regent Wright, the January 15, 2015 meeting minutes were unanimously approved as submitted.

CONSENT AGENDA

Chairman Donofrio called for a motion on the Consent Agenda. **On a motion by Regent Fleury, seconded by Regent McGurk, the items listed on the Consent Agenda below were unanimously approved.**

**Honorary Degrees
BOR Faculty Awards**

RESOLUTIONS ON CONSENT:

Honorary Degrees

RESOLVED, That the nominees for an honorary degree, as presented below, be approved according to the guidelines in the Board policies presently in effect granting honorary degrees to honor a person for unusual and exemplary accomplishments and to advance the work and reputation of the Connecticut State Colleges and Universities

INSTITUTION	RECIPIENT	COMMENCEMENT
Charter Oak State College	Colin McEnroe	May 31, 2015
Eastern Connecticut State University	Chimamanda Ngozi Adichie	May 12, 2015
Gateway Community College	William E. Curran	May 21, 2015
Manchester Community College	Raymond F. "Sonny" Damato	May 28, 2015
Naugatuck Valley Community College	Samuel Gold	May 28, 2015
Norwalk Community College	Ann Stafford Mandel	May 21, 2015
Southern Connecticut State University	John Searles	May 14, 2015
Western Connecticut State University	M. Jodi Rell	May 10, 2015

BOR Faculty Awards

RESOLVED: That the Board of Regents for Higher Education accepts the campus-based nominations for the Teaching Awards (CSU), Teaching Awards (CCC), Research Awards and the Scholarly Excellence Awards as the respective recipients of those awards for the 2014-15 academic year and be it further

RESOLVED: That the Board of Regents for Higher Education accepts the recommendations of the respective selection committees for the Teaching Award (CSU), Teaching Award (CCC), Research Award, Scholarly Excellence Award and the Adjunct Faculty Teaching Awards as the respective recipients of the System Awards for the 2014-2015 academic year.

BOR FACULTY AWARDS - 2015 AWARDEES		
Institution	Awardee	Award Type
Asnuntuck CC	Carol LaLiberte	Teaching
Central CSU	Dr. Julia Kara-Soteriou	Teaching
Eastern CSU	Dr. Daniel Donaghy	Teaching
Gateway CC	Teresa Russo DeMars	Teaching
Housatonic CC	Jamilet Ortiz	Teaching
Middlesex CC	Dr. Lin Lin *	Teaching
Naugatuck Valley CC	Dr. Steven Parlato	Teaching
Norwalk CC	Christine Mangone	Teaching
Quinebaug Valley CC	Jonathan Andersen	Teaching
Southern CSU	Dr. Marie Basile McDaniel	Teaching
Three Rivers CC	Heidi P. Zenie	Teaching
Tunxis CC	Lucy Kiermaier	Teaching
Western CSU	Dr. Nicholas Greco *	Teaching
* System Award Winner		
Central CSU	Dr. Khaled J. Hammad	Research
Eastern CSU	Dr. Kristalyn Salters-Pedneault *	Research
Southern CSU	Dr. Chulguen "Charlie" Yang	Research
Western CSU	Dr. Jessica Eckstein	Research
* System Award Winner		
Asnuntuck CC	Michael Demers	Scholarly Excellence
Norwalk CC	Dr. Hannelore Moeckel-Rieke *	Scholarly Excellence
Three Rivers CC	Dr. Roxanne Tisch	Scholarly Excellence
Tunxis CC	Hendree Milward	Scholarly Excellence
* System Award Winner		
Eastern CSU	Kevin C. Donohue	Adjunct System Award
Naugatuck Valley CC	Christopher Rempfer	Adjunct System Award

ACADEMIC & STUDENT AFFAIRS

Committee Chair Merle Harris provided an overview of the proposed resolution concerning a **Policy Statement on Associate Degrees for CT Community Colleges**, after which, **on a motion by Regent Harris, seconded by Regent Cohen, the following resolution was unanimously approved.**

RESOLVED: That the Board of Regents for Higher Education approve the attached Policy Statement on Associate Degrees for the Connecticut State Universities and Colleges system.

POLICY STATEMENT ON ASSOCIATE DEGREES

The Associate Degree

CSCU associate degrees comprise two types:

1. **A.A.S. Degrees:** Degrees that provide skills and knowledge, often in the form of a credential or qualification, that allow for direct entry into the work force; these degrees may serve as transfer degrees with or without a guarantee that additional credits will not be needed at the baccalaureate level within the CSCU system
2. **A.A. and A.S. Degrees:** These degrees are of two types:
 - a. **CSCU Transfer Degrees:** Degrees that comprise 60-61 credits for transfer equally to all Connecticut State Universities that offer the degree program, and to Charter Oak State College if it offers the degree program, with no loss of credit and full junior year status; these degrees will each be designated as **CSCU Pathway Transfer A. A. and A.S. Degree: [Discipline Name] Studies**
 - b. Degrees without a guarantee that additional credits will not be needed to transfer within the CSCU system; such degrees may include transfer agreements with colleges outside the CSCU system; some A.S. degrees may be career degrees

All degrees granted by the BOR to students will clearly identify the purpose or purposes they serve. In most cases, A.A. and A.S. degrees designed for transfer to CSCU institutions will follow Transfer and Articulation Policy (TAP) guidelines and processes to become **CSCU Pathway Transfer A. A. and A.S. Degree: [Discipline Name] Studies** within the CSCU system. A.A.S. Degrees, whose only purpose is to provide qualifications for direct entry into the work force, will not be required to follow TAP guidelines and processes. A.S. degrees that are designed for direct entry into the work force may receive partial or complete exemption from TAP guidelines and processes. In all cases, when an A.A. or A.S. degree is not TAP compliant, the extent to which such degrees provide for transfer should be clearly identified. A.A. and A.S. degrees subject to outside accreditation may receive partial to complete exemption from TAP compliance in order to remain accredited. Degrees that are part of a larger consortium of articulations that include institutions outside the CSCU system may also receive partial or complete exemption.

Process for Creation of New Associate Transfer Degrees

All new **A.A. and A.S. degrees** should be screened by chief academic officers, division directors and campus Framework and Implementation Review Committee representatives for transfer possibilities within the CSCU system. Faculty creating associate transfer degrees should consult with the TAP Co-Managers. Only in exceptional cases – when, for instance, programs are not available at all campuses – should new transfer articulation agreements be made between one or several community colleges and fewer than all four-year CSCU campuses and Charter Oak. Even when such agreements are pursued, they should engage the process for creating transfer degrees outlined in the TAP Implementation Plan included as an appendix to this policy.

1. When a degree discipline has already been through the TAP process and completed an A.A. or A.S. pathway degree, then the TAP Pathway Degree will serve as the transfer degree for all community colleges. If a new A.A. or A.S. degree within the discipline targets a specific program or programs at the CSCU four-year schools that the existing TAP Pathway Degree will not serve, then a discipline-based work group will be convened to create a new CSCU TAP Pathway Degree. Campuses may propose changes to the TAP Pathway Degree in any discipline, but that change must go through the TAP process and be made for all CSCU institutions that can offer the program or degree.
2. When an A.A. or A.S. degree is proposed in a discipline that has not been part of the TAP process, the proposal should be submitted to the TAP Co-Managers who will help to make the decision about whether a work group should be formed to create a system-wide pathway degree.
3. If an A.A. or A.S. degree seeks to provide for transfer to one or more schools outside of the CSCU system, and its discipline has not already gone through the TAP process and completed a pathway degree, it should be vetted for possible TAP compliance and, to the extent possible, fulfill TAP guidelines. Such degrees must clearly specify the institutions they transfer to and should provide for seamless transfer to those institutions. Unless there is a compelling reason for exception, if the degree discipline has been through the TAP process and completed a pathway degree, then the proposed degree should follow 1 above. Every effort should be made for articulation agreements to match to CSCU TAP transfer degrees.

Maintenance of TAP Associate CSCU Pathway Transfer Degrees

Each pathway degree will be overseen by a work group of faculty from the discipline, one from each of the 17 colleges and universities; the group will meet as needed, but not less often than annually, to review the pathway and any necessary amendments to it. Any proposed changes to the TAP Pathway Degree must be vetted through this work group and, when appropriate, relevant governance processes at each campus.

If changes are made in any TAP degree program at the four-year institutions that offer the program, that change must be clearly communicated to the TAP Co-Managers who will then ensure that such changes are reflected in catalogues at all relevant CSCU institutions. If such changes affect the transferability of credits within the existing TAP Pathway Degree, then the appropriate work group must meet to make any changes necessary to maintain the full transferability of the pathway degree. A student will follow the degree requirements and policies in place at the community college and receiving four-year school at the time that he or she declares as a pathway degree student.

Existing A.A. and A.S. Degrees for Transfer within the CSCU System

Existing transfer agreements between community colleges and state universities or Charter Oak will continue unless the discipline of the degree becomes part of the TAP. In such cases, the existing agreement will be replaced by the pathway created by TAP.

Existing A.A. and A.S. Degrees for Transfer outside the CSCU System

Such agreements will continue and should clearly list the receiving schools and the extent to which the degree will transfer and count toward graduation. If degrees provide for transfer outside the CSCU system and no formal articulation agreements are in place for such transfer, then the pathway degree will take precedent with the assumption that the pathway degree will transfer no less effectively. The pathway degree should, in most cases, provide the frame for articulation agreements with institutions outside the CSCU system.

Existing Other A.A. and A.S. Degrees

Existing A.A. and A.S. degrees that provide for neither direct entry into a career or for seamless transfer to a four-year should continue but should clearly indicate their purpose. They should be screened for possible compliance with TAP guidelines.

Committee Chair Merle Harris provided an overview of the proposed resolution concerning a **Modification of the Ed.D in Education Leadership program at CCSU for delivery at an off-campus location (Sam Sharpe Teachers College, Montego Bay, Jamaica) and using an alternate modality (from all on-ground to on-ground plus online)**. CCSU President Jack Miller and CCSU Provost Carl Lovitt both responded to inquiries from Regents regarding the proposal. **On a motion by Regent Harris, seconded by Vice Chair Melendez, the following resolution was approved 11/1/1: 11 in favor; DeNardis opposed; Cohen abstained.**

RESOLVED: That the Board of Regents for Higher Education approve the modification of Central Connecticut State University's Ed.D. in Educational Leadership to include course work for the degree off-campus (Sam Sharpe Teachers College, Montego Bay, Jamaica) and to offer the course work using an alternate modality (from all on-ground to on-ground plus on-line). Approval is contingent upon recommendation by the BOR President and the FY 16 Central Connecticut State University approved budget allowing for adequate funding for the program.

AUDIT COMMITTEE

Regent Elise Wright reported out on the Audit Committee for Committee Chair Craig Lappen noting that the Committee reviewed the below-listed statements with the respective audit firms and management, and, in accordance with the Committee charter, had accepted these reports. The Board then received the reports in December and, all four audit reports having subsequently been finalized were being submitted to the Board to receive the final versions.

- FY2014 Audit of [Charter Oak State College and CT Distance Learning Consortium](#) (O'Connor & Drew P.C.)
- FY2014 [Audit of Project Expenditures CSUS 2020](#) (Blum Shapiro)
- FY2014 Financial Statements and [Management Letters](#) for the [Connecticut State Universities](#) and [Community Colleges](#) (PricewaterhouseCoopers LLP)

HUMAN RESOURCES AND ADMINISTRATION COMMITTEE

Following an overview by Human Resources and Administration Committee Chair Naomi Cohen, **on a motion by Regent Cohen, seconded by Regent Balducci, the following resolution concerning Presidential Compensation Guidelines for University/College Presidents was unanimously approved.**

WHEREAS, The Board's Human Resources and Administration Committee working with System Office Human Resources staff continue to review policies and procedures of legacy systems toward the goal of creating system-wide protocols wherever possible. Presidential compensation guidelines that are consistent, predictable and market driven are encompassed in that goal, and

WHEREAS, The three legacy governing boards had three distinct presidential salary policies covering the 4 state university presidents, 12 community college presidents, and the Charter Oak State College President/Executive Director of the State Board of Academic Awards, and

WHEREAS, The Board of Regents now wishes to set uniform presidential compensation guidelines based on a recent and thorough analysis of market data. These Guidelines, subject to the Board of Regents Human Resources Policies for Management and Confidential Professional Personnel, will provide direction in setting the compensation level for each new president hired at one of the CSCU institutions (state universities, community colleges and Charter Oak State College) after the adoption of the guidelines by the Board of Regents.

NOW, THEREFORE, BE IT

RESOLVED, In keeping with its statutory authority, the Board of Regents retains its responsibility to hire, set compensation and enter into a contractual agreement with the BOR President, therefore, the System President (BOR President) is not included in these Compensation Guidelines, and be it further

RESOLVED, This policy supersedes and cancels all prior practices and agreements related to compensation for college and university presidents, whether written or oral unless expressly stated to the contrary herein, and be it further

RESOLVED, That the Board of Regents for Higher Education adopts the CSCU Presidential Compensation Guidelines for presidents at the seventeen institutions of the Connecticut State Colleges and Universities System (Attachment A hereto) effective immediately and these Guidelines will be utilized in setting the compensation level when a new president is hired at any CSCU institution (state universities, community colleges and Charter Oak State College).

PRESIDENTIAL GUIDELINES

INTRODUCTION

The Presidential Compensation Guidelines are for the presidents of the institutions comprising the Connecticut State Colleges and Universities.

These Guidelines, and all subsequent revisions, supersede and/or replace all policies, rules, and classification and compensation plans issued previously for the presidents.

The presidential compensation structure consists of salary levels that are designed to provide competitive salary opportunities for the responsibilities and requirements of the presidential positions within the CSCU System. The guidelines provide direction on how salaries should be set within a level.

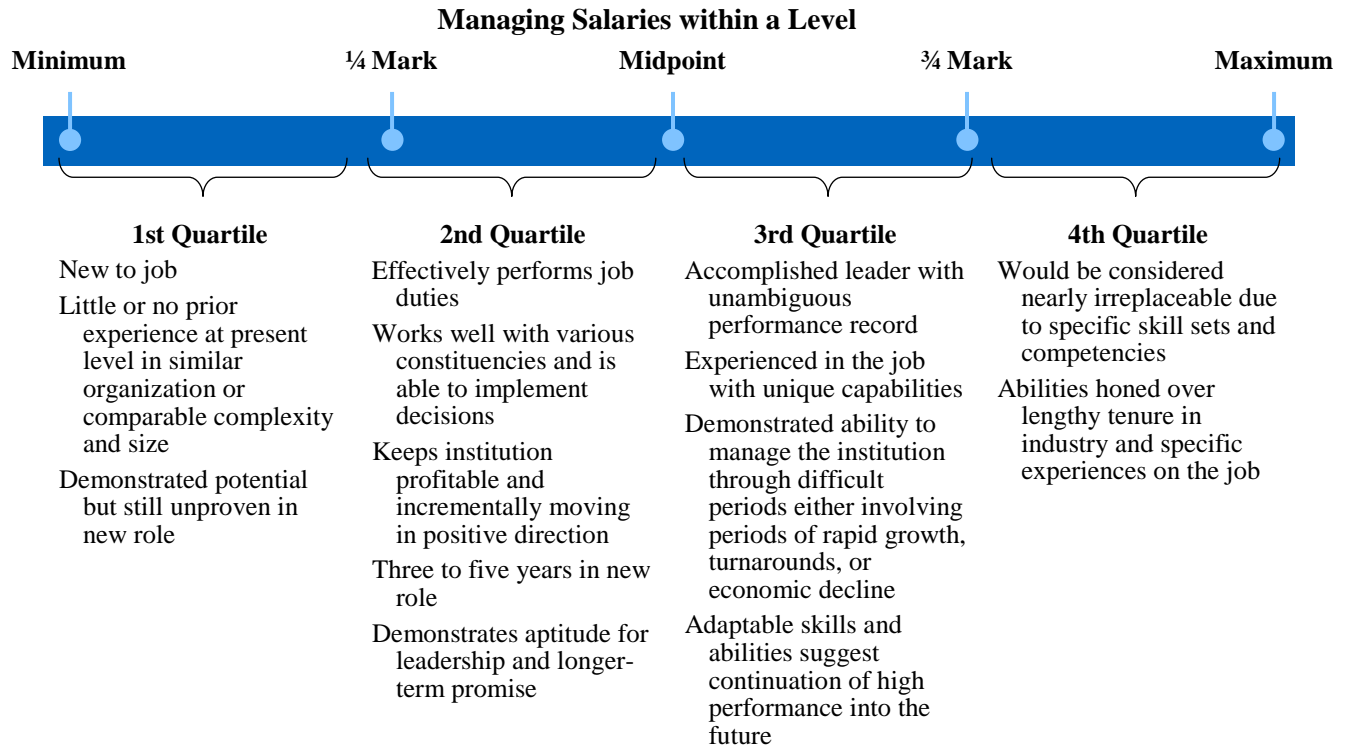
Presidents appointed prior to the adoption of these Guidelines shall be grandfathered from the salary structure contained in these Guidelines, except that no president shall be paid less than the appropriate minimum rate.

SETTING THE HIRING SALARY

The guidelines below provide direction on how salaries should be set within a level. Salaries should be determined and managed by taking into account the skills, education and experience of the individual, as well as external market and system-wide equity factors. Individuals will progress through the level based on growth in their knowledge and experience, as well as performance.

The salary levels are broad to accommodate a variety of experience and performance levels, and all incumbents can expect to be paid within the salary range associated with their institution type.

Setting a hiring salary involves a review by the BOR President of the skills and experience of the candidate in relation to the salary range associated with institution type. In all cases, hiring salaries are dependent upon the institution's available financial resources and system-wide equity considerations. The final hiring salary must be approved by the BOR President before an offer is made to a candidate. Appointment of presidents shall be pursuant to Board policy.



SALARY STRUCTURE AND RATES – effective March 26, 2015

Salary Rates, Annualized

Institution Type & Size	Minimum	1/4 Mark	Midpoint	3/4 Mark	Maximum
COLLEGES					
Small Colleges:					
Asnuntuck, Charter Oak, Middlesex, Northwestern CT & Quinebaug Valley	\$160,200	\$170,050	\$179,900	\$189,750	\$199,600
Large Colleges:					
Capital, Gateway, Housatonic, Manchester, Naugatuck Valley, Norwalk, Three Rivers & Tunxis	\$191,400	\$197,400	\$203,400	\$209,400	\$215,400
UNIVERSITIES					
Small Universities:					
Eastern & Western	\$238,000	\$253,825	\$269,650	\$285,475	\$301,300
Large Universities:					
Central & Southern	\$264,300	\$279,500	\$294,700	\$309,900	\$325,100

Salary Increases and Adjustments

Salary increases shall be pursuant to Board policy. The effective date for annual salary increases shall be the beginning of the pay period that includes July 1. At the same time salary increases are considered, the salary ranges will be reviewed to determine if an adjustment to the structure is needed. No one employed less than six months in a position shall be eligible for consideration of such a salary increase. Anyone who will not be employed in a presidential position as of September 1, for any reason, shall not be eligible for a salary increase. (See Section 6.5 of the Human Resources Policies for Management and Confidential Professional Personnel for additional details.) The System Office will disseminate guidelines for implementing annual salary adjustments/increases.

FINANCE AND INFRASTRUCTURE COMMITTEE

Following an overview of the **proposed resolution concerning Student Activity Fees at the CT Community Colleges** by Finance and Infrastructure Committee Chair Matt Fleury, **on a motion by Regent Elise Wright and a second by Regent Richard J. Balducci, the following resolution passed unanimously.**

Student Activity Fee at the CT Community Colleges

WHEREAS, Section 4.8.2 of the Policy Manual for the Board of Trustees of Community-Technical Colleges (December 2011) states that pursuant Sections 4-52 through 4-55 of the General Statutes, the Board of Trustees authorizes the chancellor to establish an activity fund or funds for the benefit of employees or students of the Community Colleges, and

WHEREAS, Individual Student Government Associations for the Connecticut State Universities are permitted to set the rate of their respective student activity fees; and

WHEREAS, The rate for the Student Activity Fee at the Community Colleges has not been adjusted since the early 1970s, and the revenue produced at current rate is not sufficient to cover Student Government costs and related activities at the Community Colleges, and

WHEREAS, Similar to the Student Government Associations for the State Universities, the Student Government Associations for the Community Colleges are not homogeneous and the nature and cost of student activities varies from campus to campus, therefore be it

RESOLVED, That each individual Community College Student Government Association may set the rate for the Student Activity Fee it deems appropriate for its institution, with approval of the institution’s President, as is consistent with the practices followed at the State Universities and be it further

RESOLVED, That this student activity fee schedule be effective for Academic Year 2015-2016 as set forth in Schedule A.

College	FY2015 Actual		FY2016 - Proposed	
	Full-Time	Part-Time	Full-Time	Part-Time
Manchester	\$ 10.00	\$ 5.00	\$ 10.00	\$ 5.00
Northwestern	\$ 10.00	\$ 5.00	\$ 15.00	\$ 10.00
Norwalk	\$ 10.00	\$ 5.00	\$ 10.00	\$ 5.00
Housatonic	\$ 10.00	\$ 5.00	\$ 10.00	\$ 5.00
Middlesex	\$ 10.00	\$ 5.00	\$ 20.00	\$ 10.00
Capital	\$ 10.00	\$ 5.00	\$ 20.00	\$ 10.00
Naugatuck Valley *	\$ 20.00	\$ 15.00	\$ 20.00	\$ 15.00
Gateway	\$ 10.00	\$ 5.00	\$ 20.00	\$ 10.00
Tunxis	\$ 10.00	\$ 5.00	\$ 20.00	\$ 10.00
Three Rivers	\$ 10.00	\$ 5.00	\$ 20.00	\$ 10.00
Quinebaug	\$ 10.00	\$ 5.00	\$ 15.00	\$ 10.00
Asnuntuck	\$ 10.00	\$ 5.00	\$ 20.00	\$ 10.00

* Naugatuck Valley CC - Student Activity Fee includes Transportation fee

Following an overview of the **proposed resolution concerning FY 2016 Budget Forecast, Tuition & Fees, and Mitigation Plan at the CSCU System** by Finance and Infrastructure Committee Chair Matt Fleury, along with discussion among all Board members and President Gray, **on a motion by Regent Richard J. Balducci and a second by Vice Chair Yvette Melendez, the following resolution passed 10/2/1 (Donofrio, Melendez, Balducci, Cohen, DeNardis, Fleury, Harris, Jimenez, McGurk, Wright in favor; Greco & Bell opposed; Price abstained).**

FY 2016 Budget Forecast, Tuition & Fees, and Mitigation Plan – CSCU System

WHEREAS, The Board of Regents for the Connecticut Colleges and Universities under its statutory authority - CGS 10a-99 - reviews and establishes fees annually for such purposes as the Board of Regents deems necessary, and

WHEREAS, The proposals presented were developed through a process which involved discussions among student groups, institutional leadership, and the System Office, and

WHEREAS, A State budget deficit is forecast for FY16, and expects its General Fund appropriation to be impacted by continuing weakness in the State economy, and

WHEREAS, The Governor's proposed biennial budget for FY15-16 includes a reduction to CSCU's FY16 Current Services request of approximately \$48.6 million and a similar reduction in FY17, and

WHEREAS In FY16, CSCU institutions will be facing the trend of decreased enrollments, increases in expenses due to fringe benefit rates, and the cost of the employee benefit plan conversions, while at the same time striving to maintain quality, and

WHEREAS, In spite of this uncertainty, it is important that CSCU maintain the accessibility and affordability of its colleges and universities to the greatest extent possible, recognizing that our students and potential students are also those that are most affected by this prolonged downturn, and therefore, be it

RESOLVED, That the rates reflected on the attached schedules* are effective at each college and university as appropriate for FY2015-16, and be it further

RESOLVED That said rates may be reconsidered by the CSCU Board of Regents should circumstances warrant.

*Attachment C hereto.

Following an overview of the **proposed resolution concerning Reallocation of CSUS 2020 Funding – Western CSU** by Finance and Infrastructure Committee Chair Matt Fleury, **on a motion by Regent Matt Fleury and a second by Regent Merle Harris, the following resolution passed unanimously.**

Reallocation of CSUS 2020 Funding – Western CSU

WHEREAS, Western’s Police Station requires significant improvements to operate like a modern university police force with an inviting friendly atmosphere to the student population; and

WHEREAS, Current FY 2012 and FY 2014 CSCU 2020 funding of \$4,745,000 for design, construction and equipping a new Police Station has been verified as insufficient to fully fund this project; and

WHEREAS, Western has determined that constructing a new Police Station is a priority project; and

WHEREAS, CSCU 2020 FY 2016 Code Compliance/Infrastructure Improvements funds of \$1,700,000 will be reallocated to the new Police Department project in FY 2016 to fund the project shortfall; and

WHEREAS, Western has determined that the CSCU 2020 FY 2017 Mini Chiller Plant project funded at \$1,947,000 is no longer feasible; and

WHEREAS, CSCU 2020 FY 2017 Midtown Campus Mini Chiller Plant project funds of \$1,947,000 will be reallocated to restore Western’s Code Compliance/Infrastructure Improvement program in FY 2017; and

WHEREAS, The CSUS 2020 program funding reallocations are more than 5% of either project cost and, pending Board of Regents approval, requires a legislative modification to the CSCU 2020 program; therefore, be it

RESOLVED, Pending legislative modification to the CSCU 2020 program, \$1,700,000 is authorized to be reallocated to the new Police Station in FY 2016 and \$1,947,000 to be reallocated to Western’s Code Compliance/Infrastructure Improvement program in FY 2017.

ADJOURNMENT

Regent Balducci moved to adjourn; Regent DeNardis seconded and the meeting adjourned at 12:32 pm.

Submitted,

Erin A. Fitzgerald, Associate Director, Office of Board Affairs
Secretary of the CT Board of Regents for Higher Education

Student Advisory Committee
Joint Presentation to the Board of Regents
Thursday, March 26th, 2015

The Student Advisory Committee has achieved, in my opinion, some significant successes in the past few months. I would like to take a few moments to outline some of the work we have been doing and the related results:

At the beginning of my term about a year and a half ago, one of the existing student concerns related to the community college students' Activity Fees. This issue was actually brought up at my very first meeting as Chair, just one week before my first presentation before the Board of Regents. Well, it was clearly a long time in coming, but the SAC was finally able to pass a resolution concerning the Student Activity Fees at the community colleges back in November. Just last week, this resolution (as well as seven campuses' recommendations for updated Student Activity Fees) appeared before the Finance Committee and passed unanimously. The victory here for community college students is the ability to work with their campus administrators to suggest increases or decreases to their individual campus' student activity fees for the first time in approximately forty years. I'm sure that many campuses are already excitedly planning the activities they will be able to coordinate to further enhance the student experience given these minor adjustments in funding.

Furthermore, in April of 2014, the Student Advisory Committee met with members from the Connecticut Students for a Dream organization in response to their letter to the Board of Regents regarding funding for undocumented students. Although a controversial topic initially, the Student Advisory Committee voted to draft a resolution seeking support for these students (asking for BOR support in efforts to change legislation). Last month, the Board of Regents passed a modified resolution in response to the resolution from the SAC and similar efforts by the FAC. We are excited to work with the Board in the coming months as efforts begin to make changes at the legislative level regarding this important issue for so many students in our system.

Another long-outstanding issue for the Student Advisory Committee has existed around the general operations of the committee based on specifications of the initial statute. With the assistance of Kyle Thomas, the SAC was able to submit a bill (SB 929) seeking revisions to the statute that will enable the Charter Oak State College student representative to participate in elections for the Chair and Vice Chair positions within the committee and that will allow us to undergo the process to stagger the terms of SAC representatives so that six community college representatives and two state university representatives are elected in odd-numbered years and the remaining colleges and universities' representatives are elected in even-numbered years. I participated in the public hearing on this bill along with my son, Mikey, two weeks ago, and I was pleased to find that the members of the Higher Education Committee seemed supportive of the effort and posed no questions. We have drafted revisions to the SAC by-laws which were passed by our own committee unanimously (with the contingency that the revisions come into effect upon successful passage of SB 929).

With the assistance of Erika Steiner and Liz Caswell, the SAC was also very pleased to participate in a "Transform working session" on Friday, March 13th with several of the Executive Sponsors for various Transform initiatives. This session proved very fruitful for SAC

representatives to better understand certain initiatives and to consider ways in which the SAC may assist in the initiative research or implementation in the future. For example, the SAC has encountered varying reactions from students in response to the online course and blended learning initiatives. President Klonoski was wonderful during the Transform working session and answered many of the SAC representatives' questions regarding these initiatives. Nonetheless, concerns remain about the possibility that "distance learning" (with its many benefits including cost savings and enhanced accessibility) may receive greater attention or support in the future than on-ground learning, which many students believe is the hallmark of many of our campuses. The SAC is currently working with the CC Distance Learning Group to revise a drafted online course survey in order to receive broad input from students about the benefits and drawbacks to their online learning experiences. Once a second draft of the survey has been developed with the assistance of the CC Distance Learning Group, we anticipate working with Mike Kozlowski and Bill Gammel to make final revisions and to eventually distribute the survey across the seventeen campuses to engage our students in the conversation. We believe this survey may be a first step in not only involving more voices in the conversation but also in discovering possible areas for improvement. (For example: if we host even two or three more online courses at the CSUs and engage a greater percentage of the residential population as a result, will we need to consider strengthening our WiFi access? This has been an area of concern for residential students for many semesters, and the inconsistencies in wireless Internet access may need to be addressed before CSU online courses can be added).

These have all been great accomplishments for the SAC, I believe, as we have moved from a newly founded committee somewhat uncertain of its position and responsibilities within the framework of the CSCU system to an organized and active entity capable of engaging students across Connecticut. Nevertheless, in my opinion, our most exciting accomplishments have been recent and have revolved around the legislative session.

Even prior to the presentation of Governor Malloy's budget in February, the SAC was gearing up to prepare students to reach out to their legislators to appeal for greater funding for the Connecticut State Colleges and Universities system. However, students across Connecticut were further energized by the disappointing announcement on February 18th which reduced funding for CSCU yet again and left the System Office grappling with what is now projected as a \$48.6 million budget shortfall. In my opinion, another year of reduced funding for CSCU is simply unacceptable, and I believe that most of the representatives to the SAC agree. Since February 18th, therefore, the SAC's efforts to engage students on all of our campuses and to partner with faculty through our counterpart, the Faculty Advisory Committee, have only intensified.

- We have sent a basic template with instructions for how to write to legislators to the Student Government Associations at all seventeen campuses and asked them to begin tabling and engaging students in creating unique, personal communications to their home- and campus-base legislators
- We had a truly impressive presence at the public hearing on Tuesday, February 24th which caused the hearing to run late into the evening hours (to nearly 11 p.m.). Countless CSCU students shared their stories and expressed the incredibly significant impact that public higher education has had on their lives.

- Many of our campuses are in the process of organizing campus-based rallies for this Wednesday, March 25th at 1 p.m. to further educate students about the possible impact of continued reductions in funding for CSCU and to engage them in the process to reverse this trend in state appropriations.
- We have been working diligently to coordinate a Systemwide Media Event to be held immediately following the BOR meeting this Thursday, March 26th at Capital Community College in Degnan Hall. We are hopeful that this event will draw a substantial media presence and showcase the diversity and talent within CSCU. The primary focus of the event is to show the strength and passion of the tens of thousands of individuals who live, work, and learn at our seventeen colleges and universities and the commitment these individuals have to seeing **increased** funding for CSCU in the coming years. We will urge legislators and the general public to support greater funding for public higher education—even though it will inevitably mean making temporary sacrifices in the meantime.
- Finally, though it occurs a bit late in the session, we will encourage as many students as possible to attend the April 29th CSCU Students at the Capital day in order to further teach students how the legislative process works and help them to feel more comfortable communicating with state leaders.

The SAC has been very busy, but we recognize that this difficult work—particularly as it relates to changing the recent trends in higher education (since the general decline in state appropriations for public higher education is not unique to Connecticut but represents a national decreasing investment in education)—is only just beginning. As we proceed, however, we wanted to ask the Board a few questions/pose a few suggestions about how we might work together in the coming months:

- How can the SAC be involved in the legislative efforts regarding access to institutional aid dollars for undocumented students?
- I had inquired about adding a student representative to the Executive Steering Committee for Transform, but in the busy-ness of handling the budgetary concerns, I never received a response. Is this a possibility?
- Are there any processes/procedures outlined regarding the CSU process for modifying the Student Activity Fees? We would like to ensure that the community colleges' Student Government Associations, Activities Directors/Deans of Students, and/or Presidents are on the same page regarding processes for proposing changes to the fees.
- We will be requesting a meeting including Regent Harris, Dr. Lopez, Jamicia Lackey, Maureen McClay and me so that we can determine how to better ensure that the SAC has the most efficient resources and communication lines. Having the System Provost and/or Kyle Thomas in attendance at SAC meetings in the past (or other System officials in general) has been invaluable to ensuring that students have the most accurate and updated information. We want to continue to ensure that we are communicating with one another as effectively as possible.

And in regard to some previously unmentioned items:

- Where do we stand in response to the Elert security study? What measures can we take given the lack of funding for the expansion options and the increasingly limited funds? Do we have options besides the proposed security heads for dealing with community college security concerns right now?
- In both the October 2013 and the October 2014 joint meetings between the SAC and the BOR, we mentioned student concerns about the limited or non-existent mental and emotional health resources at all seventeen campuses. As the current budget situation already imposes a hiring freeze and seeks to make up approximately \$12 million in budget shortfall on the individual campus level, it seems extremely unlikely that campuses will have the independent resources to establish or increase such health services. What opportunities and efforts can the BOR make over the next year to address this recurring concern of students? Mental and emotional health services are vital to student retention and success rates and also serve as a preventative measure. The continued concerns for resources surrounding these issues ought to place health services at the top of the agenda.
- What is the current status of the Regents scholarship program? What measures can we take to consider a similar program for CSU students (perhaps for undergraduates looking to continue their graduate or professional degrees within CSCU?) Can we look to draw in Baccalaureate holders who may require a higher degree (i.e. educators) for their chosen career path through a program somewhat like Go Back to Get Ahead?

Finally, though I am certain I sound like a broken record, I feel obligated to reiterate a point I consistently make: we **must** take an optimistic approach toward the future for state appropriations for our system. We must show legislators that the future of Connecticut requires an increased investment in THE institutions of access and affordability. The students of Connecticut can not and should not be expected to foot the bill for outstanding unfunded liability for pension plans or for the other ever-increasing personnel costs. The students of Connecticut can not and should not continue to **pay more** and **receive less**. We must continue to express the urgency of this situation. The students who choose CSCU are outstanding, hardworking, and diverse; but (to continue the metaphor I began at the Finance meeting last week—ice cream = education) these are not students who can choose to find another “brand of ice cream” when their favorite brand becomes too expensive. These are the students who will simply have to sacrifice ice cream because diapers, a heated home, or bus fare to get to work take precedence.

Remarks by

Eugene Bell, Vice-Chair of the Student Advisory Committee to the Board of Regents

Good Morning,

First, as this is my last joint Board meeting, thank you for the opportunity to serve on this board for the last two and half years. I would like to thank you for the opportunity to serve on this board for the two and half years. It's been such an honor to work with all of you on behalf of the Student Advisory Committee and the 92,000 students in our system.

During my time spent on this board, I have seen many accomplishments, particularly as we have worked through the process of becoming a united system and the difficulties of the Transform 2020 initiative. However, I have also seen many missed opportunities. Transparency has always been an issue, and we have struggled to close the gap between management and students and faculty alike. (Military Story).....I see the same trend happening in our system, where those who are most affected by our decisions have the least say in how things are implemented.

The process of bringing the recommendation to the Board for another year of tuition increase is just another example of the way management has replaced discussion and debate. A recent press release announced that the finance committee will be recommending a 4.8 – 5.3 increase in tuition to the Board of Regents. This release came out prior to the finance committee even assembling themselves to talk about a percentage of increase. The finance committee is the recommending body to the BOR on such issues. It appears as if the committee is just a part of a protocol, that the members of that committee, and this one, really do not have a say. It would appear that this entire system is being ran by the executive staff members, and since students (and faculty) have very limited representation on these committees, they are once again shut out of the process.

While I do thank the committee for only recommending a 4.8 % increase, understanding that it could be have been higher when considering the \$48 million dollar short fall (and growing by the minute), I must remind you that this increase is much too high for your average student to afford: the single parent that is trying to gain a degree to make a better life for his or her child; the student that sleeps in shelters nightly or sleeps on a friend's floor or couch every now and then; the student that has multiple jobs just to pay for the current tuition; the student that has to choose between food for the month or laptop to do their school work. How many of us have completed the process of applying to a college or university in our system or transferring credits from one sister school to the other, only to go to the bookstore to purchase a \$250 textbook and be told you have no money in your financial aid account because it was consumed by your tuition. These are some realities of students that are in our system today. Now, with the impending budget cuts, their situation will be even worse, with possible reductions in library hours, student services and support staff, even as our schools are already struggling.

When Dr. Gray assumed his position as President of CSCU system, he had one-on-one conversation with many of us. I remember a statement I made to him, which was, "Do not forget get about the students." I fear we have lost sight of what it means and is to be a student. We need to keep this in mind: the

students of today will be the decision makers of tomorrow. With the way we are headed as a system and a state there will not be many students to teach in a system of excellence, because they will not be able to afford education at all never mind a system of excellence.

As a student regent, I have tried to advise you about the struggles our students face. It is my hope that my words today will serve as another reminder to this committee that students must come first, for the future of our system.

CONNECTICUT COMMUNITY COLLEGES

FY 2016 Tuition, General Fees and Mandatory Usage Fees - PROPOSED (w/o Student Activity Fee)

Effective Fall 2015

Semester Hours	FY2015 Approved		
	Tuition	College Services Fee	Total
In-state			
1	\$143.00	\$72.00	\$215.00
2	\$286.00	\$78.00	\$364.00
3	\$429.00	\$84.00	\$513.00
4	\$572.00	\$89.00	\$661.00
5	\$715.00	\$104.00	\$819.00
6	\$858.00	\$119.00	\$977.00
7	\$1,001.00	\$134.00	\$1,135.00
8	\$1,144.00	\$148.00	\$1,292.00
9	\$1,287.00	\$163.00	\$1,450.00
10	\$1,430.00	\$177.00	\$1,607.00
11	\$1,573.00	\$193.00	\$1,766.00
12 or more**	\$1,716.00	\$207.00	\$1,923.00
Annual Full-time	\$3,432.00	\$414.00	\$3,846.00
Out-of-State			
1	\$429.00	\$216.00	\$650.00
2	\$858.00	\$234.00	\$1,097.00
3	\$1,287.00	\$252.00	\$1,544.00
4	\$1,716.00	\$267.00	\$1,988.00
5	\$2,145.00	\$312.00	\$2,462.00
6	\$2,574.00	\$357.00	\$2,936.00
7	\$3,003.00	\$402.00	\$3,410.00
8	\$3,432.00	\$444.00	\$3,881.00
9	\$3,861.00	\$489.00	\$4,355.00
10	\$4,290.00	\$531.00	\$4,826.00
11	\$4,719.00	\$579.00	\$5,303.00
12 or more**	\$5,148.00	\$621.00	\$5,779.00
Annual Full-time	\$10,296.00	\$1,242.00	\$11,558.00
NEBHE			
1	\$214.50	\$108.00	\$327.50
2	\$429.00	\$117.00	\$551.00
3	\$643.50	\$126.00	\$774.50
4	\$858.00	\$133.50	\$996.50
5	\$1,072.50	\$156.00	\$1,233.50
6	\$1,287.00	\$178.50	\$1,470.50
7	\$1,501.50	\$201.00	\$1,707.50
8	\$1,716.00	\$222.00	\$1,943.00
9	\$1,930.50	\$244.50	\$2,180.00
10	\$2,145.00	\$265.50	\$2,415.50
11	\$2,359.50	\$289.50	\$2,654.00
12 or more**	\$2,574.00	\$310.50	\$2,894.50
Annual Full-time	\$5,148.00	\$621.00	\$5,789.00
**Excess Credits Tuition Charge - An additional flat tuition charge of \$100 per semester shall apply when total registered credits exceed 17 for the semester			
Mandatory Usage Fees			
Laboratory Course Fee, per registration			\$84.00
Studio Course Fee, per registration			\$90.00
Clinical Program Fee-Level 1			\$287.00
Clinical Program Fee-Level 2			\$205.00

FY2016 Proposed		
Tuition	College Services Fee	Total
In-state		
\$150.00	\$74.00	\$224.00
\$300.00	\$81.00	\$381.00
\$450.00	\$87.00	\$537.00
\$600.00	\$92.00	\$692.00
\$750.00	\$108.00	\$858.00
\$900.00	\$124.00	\$1,024.00
\$1,050.00	\$139.00	\$1,189.00
\$1,200.00	\$154.00	\$1,354.00
\$1,350.00	\$170.00	\$1,520.00
\$1,500.00	\$184.00	\$1,684.00
\$1,650.00	\$201.00	\$1,851.00
\$1,800.00	\$216.00	\$2,016.00
\$3,600.00	\$432.00	\$4,032.00
Out-of-State		
\$450.00	\$222.00	\$672.00
\$900.00	\$243.00	\$1,143.00
\$1,350.00	\$261.00	\$1,611.00
\$1,800.00	\$276.00	\$2,076.00
\$2,250.00	\$324.00	\$2,574.00
\$2,700.00	\$372.00	\$3,072.00
\$3,150.00	\$417.00	\$3,567.00
\$3,600.00	\$462.00	\$4,062.00
\$4,050.00	\$510.00	\$4,560.00
\$4,500.00	\$552.00	\$5,052.00
\$4,950.00	\$603.00	\$5,553.00
\$5,400.00	\$648.00	\$6,048.00
\$10,800.00	\$1,296.00	\$12,096.00
NEBHE		
\$225.00	\$111.00	\$336.00
\$450.00	\$121.50	\$571.50
\$675.00	\$130.50	\$805.50
\$900.00	\$138.00	\$1,038.00
\$1,125.00	\$162.00	\$1,287.00
\$1,350.00	\$186.00	\$1,536.00
\$1,575.00	\$208.50	\$1,783.50
\$1,800.00	\$231.00	\$2,031.00
\$2,025.00	\$255.00	\$2,280.00
\$2,250.00	\$276.00	\$2,526.00
\$2,475.00	\$301.50	\$2,776.50
\$2,700.00	\$324.00	\$3,024.00
\$5,400.00	\$648.00	\$6,048.00
		\$88.00
		\$94.00
		\$301.00
		\$215.00

CCC Student Activity Fees
Per Semester

3/26/15 BOR Approved

College	FY2015 Actual		FY2016 - Proposed	
	Full-Time	Part-Time	Full-Time	Part-Time
Manchester	\$ 10.00	\$ 5.00	\$ 10.00	\$ 5.00
Northwestern	\$ 10.00	\$ 5.00	\$ 15.00	\$ 10.00
Norwalk	\$ 10.00	\$ 5.00	\$ 10.00	\$ 5.00
Housatonic	\$ 10.00	\$ 5.00	\$ 10.00	\$ 5.00
Middlesex	\$ 10.00	\$ 5.00	\$ 20.00	\$ 10.00
Capital	\$ 10.00	\$ 5.00	\$ 20.00	\$ 10.00
Naugatuck Valley *	\$ 20.00	\$ 15.00	\$ 20.00	\$ 15.00
Gateway	\$ 10.00	\$ 5.00	\$ 20.00	\$ 10.00
Tunxis	\$ 10.00	\$ 5.00	\$ 20.00	\$ 10.00
Three Rivers	\$ 10.00	\$ 5.00	\$ 20.00	\$ 10.00
Quinebaug	\$ 10.00	\$ 5.00	\$ 15.00	\$ 10.00
Asnuntuck	\$ 10.00	\$ 5.00	\$ 20.00	\$ 10.00

* Naugatuck Valley CC - Student Activity Fee includes Transportation fee

CONNECTICUT COMMUNITY COLLEGES

FY2016 Extension Fees - Proposed (w/o Student Activity Fee)

Effective Fall 2015

Semester Hours	FY 2015 Approved		
	Extension Fee	College Services Fee	Total
In-State			
1	\$155.00	\$72.00	\$227.00
2	\$310.00	\$78.00	\$388.00
3	\$465.00	\$84.00	\$549.00
4	\$620.00	\$89.00	\$709.00
5	\$775.00	\$104.00	\$879.00
6	\$930.00	\$119.00	\$1,049.00
7	\$1,085.00	\$134.00	\$1,219.00
8	\$1,240.00	\$148.00	\$1,388.00
9	\$1,395.00	\$163.00	\$1,558.00
10	\$1,550.00	\$177.00	\$1,727.00
11	\$1,705.00	\$193.00	\$1,898.00
12	\$1,860.00	\$207.00	\$2,067.00
13	\$2,015.00	\$207.00	\$2,222.00
14	\$2,170.00	\$207.00	\$2,377.00
15	\$2,325.00	\$207.00	\$2,532.00
etc.			
Out-of-State			
1	\$155.00	\$216.00	\$371.00
2	\$310.00	\$234.00	\$544.00
3	\$465.00	\$252.00	\$717.00
4	\$620.00	\$267.00	\$887.00
5	\$775.00	\$312.00	\$1,087.00
6	\$930.00	\$357.00	\$1,287.00
7	\$1,085.00	\$402.00	\$1,487.00
8	\$1,240.00	\$444.00	\$1,684.00
9	\$1,395.00	\$489.00	\$1,884.00
10	\$1,550.00	\$531.00	\$2,081.00
11	\$1,705.00	\$579.00	\$2,284.00
12	\$1,860.00	\$621.00	\$2,481.00
13	\$2,015.00	\$621.00	\$2,636.00
14	\$2,170.00	\$621.00	\$2,791.00
15	\$2,325.00	\$621.00	\$2,946.00
etc.			
NEBHE			
1	\$155.00	\$108.00	\$263.00
2	\$310.00	\$117.00	\$427.00
3	\$465.00	\$126.00	\$591.00
4	\$620.00	\$133.50	\$753.50
5	\$775.00	\$156.00	\$931.00
6	\$930.00	\$178.50	\$1,108.50
7	\$1,085.00	\$201.00	\$1,286.00
8	\$1,240.00	\$222.00	\$1,462.00
9	\$1,395.00	\$244.50	\$1,639.50
10	\$1,550.00	\$265.50	\$1,815.50
11	\$1,705.00	\$289.50	\$1,994.50
12	\$1,860.00	\$310.50	\$2,170.50
13	\$2,015.00	\$310.50	\$2,325.50
14	\$2,170.00	\$310.50	\$2,480.50
15	\$2,325.00	\$310.50	\$2,635.50
etc.			
Mandatory Usage Fees			
Laboratory Course Fee, per registration			\$84.00
Studio Course Fee, per registration			\$90.00
Clinical Program Fee-Level 1			\$287.00
Clinical Program Fee-Level 2			\$205.00

FY 2016 Proposed		
Extension Fee	College Services Fee	Total
\$162.00	\$74.00	\$236.00
\$324.00	\$81.00	\$405.00
\$486.00	\$87.00	\$573.00
\$648.00	\$92.00	\$740.00
\$810.00	\$108.00	\$918.00
\$972.00	\$124.00	\$1,096.00
\$1,134.00	\$139.00	\$1,273.00
\$1,296.00	\$154.00	\$1,450.00
\$1,458.00	\$170.00	\$1,628.00
\$1,620.00	\$184.00	\$1,804.00
\$1,782.00	\$201.00	\$1,983.00
\$1,944.00	\$216.00	\$2,160.00
\$2,106.00	\$216.00	\$2,322.00
\$2,268.00	\$216.00	\$2,484.00
\$2,430.00	\$216.00	\$2,646.00
\$162.00	\$222.00	\$384.00
\$324.00	\$243.00	\$567.00
\$486.00	\$261.00	\$747.00
\$648.00	\$276.00	\$924.00
\$810.00	\$324.00	\$1,134.00
\$972.00	\$372.00	\$1,344.00
\$1,134.00	\$417.00	\$1,551.00
\$1,296.00	\$462.00	\$1,758.00
\$1,458.00	\$510.00	\$1,968.00
\$1,620.00	\$552.00	\$2,172.00
\$1,782.00	\$603.00	\$2,385.00
\$1,944.00	\$648.00	\$2,592.00
\$2,106.00	\$648.00	\$2,754.00
\$2,268.00	\$648.00	\$2,916.00
\$2,430.00	\$648.00	\$3,078.00
\$162.00	\$111.00	\$273.00
\$324.00	\$121.50	\$445.50
\$486.00	\$130.50	\$616.50
\$648.00	\$138.00	\$786.00
\$810.00	\$162.00	\$972.00
\$972.00	\$186.00	\$1,158.00
\$1,134.00	\$208.50	\$1,342.50
\$1,296.00	\$231.00	\$1,527.00
\$1,458.00	\$255.00	\$1,713.00
\$1,620.00	\$276.00	\$1,896.00
\$1,782.00	\$301.50	\$2,083.50
\$1,944.00	\$324.00	\$2,268.00
\$2,106.00	\$324.00	\$2,430.00
\$2,268.00	\$324.00	\$2,592.00
\$2,430.00	\$324.00	\$2,754.00
		\$88.00
		\$94.00
		\$301.00
		\$215.00

CONNECTICUT COMMUNITY COLLEGES

**Tier II Fees
FY16 Proposed**

	Approved FY2015 Effective Fall 2014 Semester	Proposed FY2016 Effective Fall 2015 Semester
Educational Extension Fees		
Academic Evaluation Fee	\$15.00	\$15.00
Portfolio Assessment Fee	\$100.00	\$100.00
Proctoring fee per test *	\$35.00	\$15/\$35
Auxiliary Activity Fees		
Application Fee	\$20.00	\$20.00
Program Enrollment Fee (2)	\$20.00	\$20.00
Late Registration Fee	\$5.00	\$5.00
Replacement of Lost ID Card	\$10.00	\$10.00
Returned Check Fee	\$25.00	\$25.00
Late Payment Fee	\$15.00	\$15.00
Installment Plan Fee	\$25.00	\$25.00
CLEP Service Fee (3)	\$15.00	\$15.00

- (1) Rate set on a per course basis depending on course offered.
- (2) Not applicable if the student has paid the application fee.
- (3) Authorized to a maximum amount as stated, subject to change based on CLEP fee schedule

* Proctoring fee of \$15 for CCC students and \$35 for non-CCC students

CONNECTICUT STATE UNIVERSITIES
SYSTEMWIDE AVERAGE
FY2014-15 Actual Rates & FY2015-16 Proposed Rates - Academic Year

	Undergraduate In-State				Undergraduate Out-of-State				Undergraduate NE Regional			
	FY2014-15	Proposed FY 2015-16	Change		FY2014-15	Proposed FY 2015-16	Change		FY2014-15	Proposed FY 2015-16	Change	
			\$	%			\$	%			\$	%
Tuition	4,600	4,968	368	8.0%	14,886	16,078	1,192	8.0%	6,899	7,451	552	8.0%
University General Fee	3,355	3,638	283	8.4%	3,355	3,638	283	8.4%	3,355	3,638	283	8.4%
University Fee	1,051	840	-211	-20.1%	2,500	2,000	-500	-20.0%	1,051	840	-211	-20.1%
Student Activity Fee	150	150	0	0.0%	150	150	0	0.0%	150	150	0	0.0%
Media Fee	13	13	0	0.0%	13	13	0	0.0%	13	13	0	0.0%
* Total - Commuting Student (exc. Sickness Ins.)	<u>9,169</u>	<u>9,609</u>	<u>440</u>	<u>4.8%</u>	<u>20,904</u>	<u>21,879</u>	<u>975</u>	<u>4.7%</u>	<u>11,468</u>	<u>12,092</u>	<u>624</u>	<u>5.4%</u>
Housing (Double)	6,432	6,623	191	3.0%	6,432	6,623	191	3.0%	6,432	6,623	191	3.0%
Food Service	4,816	4,984	168	3.5%	4,816	4,984	168	3.5%	4,816	4,984	168	3.5%
Residence Hall Social Fee	44	45	1	2.3%	44	45	1	2.3%	44	45	1	2.3%
* Total Tuition and Fees (exc. Sickness Ins.)	<u>20,461</u>	<u>21,261</u>	<u>800</u>	<u>3.9%</u>	<u>32,196</u>	<u>33,531</u>	<u>1,335</u>	<u>4.1%</u>	<u>22,760</u>	<u>23,744</u>	<u>984</u>	<u>4.3%</u>
Tuition Part Time (Per Credit Hour)	193	208	15	7.8%	197	212	15	7.6%	197	212	15	7.6%
General University Fee (Per Credit Hour)	241	260	19	7.9%	245	264	19	7.8%	245	264	19	7.8%
Extension Fee (Per Credit Hour)	433	468	35	8.1%	441	477	36	8.2%	441	477	36	8.2%
Registration Fee (Per Semester)	53	53	0	0.0%	53	53	0	0.0%	53	53	0	0.0%
Student Activity Fee	3	3	0	0.0%	3	3	0	0.0%	3	3	0	0.0%
	Graduate In-State				Graduate Out-of-State				Graduate NE Regional			
	FY2014-15	Proposed FY 2015-16	Change		FY2014-15	Proposed FY 2015-16	Change		FY2014-15	Proposed FY 2015-16	Change	
			\$	%			\$	%			\$	%
Tuition	5,729	6,188	459	8.0%	15,963	17,240	1,277	8.0%	8,597	9,285	688	8.0%
University General Fee	3,355	3,638	283	8.4%	3,355	3,638	283	8.4%	3,355	3,638	283	8.4%
University Fee	1,051	840	-211	-20.1%	2,500	2,000	-500	-20.0%	1,051	840	-211	-20.1%
Student Activity Fee	117	117	0	0.0%	117	117	0	0.0%	117	117	0	0.0%
Media Fee	0	0	0	N/A	0	0	0	N/A	0	0	0	N/A
* Total - Commuting Student (exc. Sickness Ins.)	<u>10,252</u>	<u>10,783</u>	<u>531</u>	<u>5.2%</u>	<u>21,935</u>	<u>22,995</u>	<u>1,060</u>	<u>4.8%</u>	<u>13,120</u>	<u>13,880</u>	<u>760</u>	<u>5.8%</u>
Housing (Double)	6,432	6,623	191	3.0%	6,432	6,623	191	3.0%	6,432	6,623	191	3.0%
Food Service	4,816	4,984	168	3.5%	4,816	4,984	168	3.5%	4,816	4,984	168	3.5%
Residence Hall Social Fee	44	45	1	2.3%	44	45	1	2.3%	44	45	1	2.3%
* Total Tuition and Fees (exc. Sickness Ins.)	<u>21,544</u>	<u>22,435</u>	<u>891</u>	<u>4.1%</u>	<u>33,227</u>	<u>34,647</u>	<u>1,420</u>	<u>4.3%</u>	<u>24,412</u>	<u>25,532</u>	<u>1,120</u>	<u>4.6%</u>
Tuition Part Time	319	344	25	7.8%	325	351	26	8.0%	325	351	26	8.0%
General University Fee	202	219	17	8.4%	208	225	17	8.2%	208	225	17	8.2%
Extension Fee (Per Credit Hour)	521	563	42	8.1%	533	576	43	8.1%	533	576	43	8.1%
Registration Fee (Per Semester)	55	55	0	0.0%	55	55	0	0.0%	55	55	0	0.0%
Student Activity Fee	3	3	0	0.0%	3	3	0	0.0%	3	3	0	0.0%

* Students who opt for Sickness Insurance will be subject to a fee of \$1,478 for FY 2015. Rates beyond FY 2015 are not yet final.

CONNECTICUT STATE UNIVERSITIES

Undergraduate and Graduate Tuition and Fee Increases by Commuting & Resident Student Dollar & Percent Change FY2015-16

FY 2015-16 Academic Year	CENTRAL				EASTERN				SOUTHERN				WESTERN			
	Undergraduate		Graduate		Undergraduate		Graduate		Undergraduate		Graduate		Undergraduate		Graduate	
In-State Commuting Student	\$423	4.8%	\$513	5.2%	\$456	4.8%	\$547	5.1%	\$443	4.8%	\$534	5.3%	\$439	4.8%	\$530	5.2%
In-State Resident Student	\$685	3.5%	\$775	3.7%	\$914	4.3%	\$1,005	4.5%	\$735	3.6%	\$826	3.8%	\$866	4.2%	\$957	4.4%
Out-of-State Commuting Student	\$958	4.6%	\$1,042	4.8%	\$991	4.7%	\$1,076	4.8%	\$978	4.7%	\$1,063	4.9%	\$974	4.7%	\$1,059	4.8%
Out-of-State Resident Student	\$1,220	3.9%	\$1,304	4.0%	\$1,449	4.4%	\$1,534	4.5%	\$1,270	3.9%	\$1,355	4.1%	\$1,401	4.4%	\$1,486	4.5%

Note the information above excludes Sickness Insurance.

CONNECTICUT STATE UNIVERSITIES
In-State Undergraduate Cost of Attendance Schedule
FY2014-15 Actual Rates & FY2015-16 Proposed Rates - Academic Year

	CENTRAL Undergraduate In-State				EASTERN Undergraduate In-State				SYSTEMWIDE AVERAGE Undergraduate In-State			
	FY 2014-15	Proposed FY 2015-16	Change		FY2014-15	Proposed FY 2015-16	Change		FY 2014-15	Proposed FY 2015-16	Change	
			\$	%			\$	%			\$	%
Tuition	4,600	4,968	368	8.0%	4,600	4,968	368	8.0%	4,600	4,968	368	8.0%
University General Fee	3,086	3,352	266	8.6%	3,719	4,018	299	8.0%	3,355	3,638	283	8.4%
University Fee	1,051	840	-211	-20.1%	1,051	840	-211	-20.1%	1,051	840	-211	-20.1%
Student Activity Fee	120	120	0	0.0%	190	190	0	0.0%	150	150	0	0.0%
Media Fee	20	20	0	0.0%	0	0	0	N/A	13	13	0	0.0%
* Total - Commuting Student (exc. Sickness Ins.)	<u>8,877</u>	<u>9,300</u>	<u>423</u>	<u>4.8%</u>	<u>9,560</u>	<u>10,016</u>	<u>456</u>	<u>4.8%</u>	<u>9,169</u>	<u>9,609</u>	<u>440</u>	<u>4.8%</u>
Housing (Double)	6,278	6,404	126	2.0%	6,642	6,902	260	3.9%	6,432	6,623	191	3.0%
Food Service	4,550	4,686	136	3.0%	4,968	5,166	198	4.0%	4,816	4,984	168	3.5%
Residence Hall Social Fee	44	44	0	0.0%	40	40	0	0.0%	44	45	1	2.3%
* Total Tuition and Fees (exc. Sickness Ins.)	<u>19,749</u>	<u>20,434</u>	<u>685</u>	<u>3.5%</u>	<u>21,210</u>	<u>22,124</u>	<u>914</u>	<u>4.3%</u>	<u>20,461</u>	<u>21,261</u>	<u>800</u>	<u>3.9%</u>
Tuition Part Time (Per Credit Hour)	193	207	14	7.3%	192	207	15	7.8%	193	208	15	7.8%
General University Fee (Per Credit Hour)	232	252	20	8.6%	241	260	19	7.9%	241	260	19	7.9%
Extension Fee (Per Credit Hour)	425	459	34	8.0%	433	467	34	7.9%	433	468	35	8.1%
Registration Fee (Per Semester)	58	58	0	0.0%	40	40	0	0.0%	53	53	0	0.0%
Student Activity Fee									3	3	0	0.0%

	SOUTHERN Undergraduate In-State				WESTERN Undergraduate In-State			
	FY2014-15	Proposed FY 2015-16	Change		FY2014-15	Proposed FY 2015-16	Change	
			\$	%			\$	%
Tuition	4,600	4,968	368	8.0%	4,600	4,968	368	8.0%
University General Fee	3,336	3,622	286	8.6%	3,277	3,559	282	8.6%
University Fee	1,051	840	-211	-20.1%	1,051	840	-211	-20.1%
Student Activity Fee	140	140	0	0.0%	149	149	0	0.0%
Media Fee	30	30	0	0.0%	0	0	0	N/A
* Total - Commuting Student (exc. Sickness Ins.)	<u>9,157</u>	<u>9,600</u>	<u>443</u>	<u>4.8%</u>	<u>9,077</u>	<u>9,516</u>	<u>439</u>	<u>4.8%</u>
Housing (Double)	6,216	6,402	186	3.0%	6,592	6,785	193	2.9%
Food Service	5,073	5,174	101	2.0%	4,674	4,908	234	5.0%
Residence Hall Social Fee	45	50	5	11.1%	45	45	0	0.0%
* Total Tuition and Fees (exc. Sickness Ins.)	<u>20,491</u>	<u>21,226</u>	<u>735</u>	<u>3.6%</u>	<u>20,388</u>	<u>21,254</u>	<u>866</u>	<u>4.2%</u>
Tuition Part Time	194	210	16	8.2%	192	207	15	7.8%
General University Fee	263	284	21	8.0%	226	244	18	8.0%
Extension Fee (Per Credit Hour)	457	494	37	8.1%	418	451	33	7.9%
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%
Student Activity Fee					3	3	0	0.0%

* Students who opt for Sickness Insurance will be subject to a fee of \$1,478 for FY 2015. Rates beyond FY 2015 are not yet final.

CONNECTICUT STATE UNIVERSITIES
 Out-of-State Undergraduate Cost of Attendance Schedule
 FY2014-15 Actual Rates & FY2015-16 Proposed Rates - Academic Year

	CENTRAL				EASTERN				SYSTEMWIDE AVERAGE			
	Undergraduate Out-of-State				Undergraduate Out-of-State				Undergraduate Out-of-State			
	FY 2014-15	Proposed FY 2015-16	Change		FY 2014-15	Proposed FY 2015-16	Change		FY 2014-15	Proposed FY 2015-16	Change	
		\$	%			\$	%			\$	%	
Tuition	14,886	16,078	1,192	8.0%	14,886	16,078	1,192	8.0%	14,886	16,078	1,192	8.0%
University General Fee	3,086	3,352	266	8.6%	3,719	4,018	299	8.0%	3,355	3,638	283	8.4%
University Fee	2,500	2,000	-500	-20.0%	2,500	2,000	-500	-20.0%	2,500	2,000	-500	-20.0%
Student Activity Fee	120	120	0	0.0%	190	190	0	0.0%	150	150	0	0.0%
Media Fee	20	20	0	0.0%	0	0	0	N/A	13	13	0	0.0%
* Total - Commuting Student (exc. Sickness Ins.)	<u>20,612</u>	<u>21,570</u>	<u>958</u>	<u>4.6%</u>	<u>21,295</u>	<u>22,286</u>	<u>991</u>	<u>4.7%</u>	<u>20,904</u>	<u>21,879</u>	<u>975</u>	<u>4.7%</u>
Housing (Double)	6,278	6,404	126	2.0%	6,642	6,902	260	3.9%	6,432	6,623	191	3.0%
Food Service	4,550	4,686	136	3.0%	4,968	5,166	198	4.0%	4,816	4,984	168	3.5%
Residence Hall Social Fee	44	44	0	0.0%	40	40	0	0.0%	44	45	1	2.3%
* Total Tuition and Fees (exc. Sickness Ins.)	<u>31,484</u>	<u>32,704</u>	<u>1,220</u>	<u>3.9%</u>	<u>32,945</u>	<u>34,394</u>	<u>1,449</u>	<u>4.4%</u>	<u>32,196</u>	<u>33,531</u>	<u>1,335</u>	<u>4.1%</u>
Tuition Part Time (Per Credit Hour)	197	212	15	7.6%	196	212	16	8.2%	197	212	15	7.6%
General University Fee (Per Credit Hour)	237	257	20	8.4%	241	260	19	7.9%	245	264	19	7.8%
Extension Fee (Per Credit Hour)	434	469	35	8.1%	437	472	35	8.0%	441	477	36	8.2%
Registration Fee (Per Semester)	58	58	0	0.0%	40	40	0	0.0%	53	53	0	0.0%
Student Activity Fee									3	3	0	0.0%

	SOUTHERN				WESTERN			
	Undergraduate Out-of-State				Undergraduate Out-of-State			
	FY 2014-15	Proposed FY 2015-16	Change		FY 2014-15	Proposed FY 2015-16	Change	
		\$	%			\$	%	
Tuition	14,886	16,078	1,192	8.0%	14,886	16,078	1,192	8.0%
University General Fee	3,336	3,622	286	8.6%	3,277	3,559	282	8.6%
University Fee	2,500	2,000	-500	-20.0%	2,500	2,000	-500	-20.0%
Student Activity Fee	140	140	0	0.0%	149	149	0	0.0%
Media Fee	30	30	0	0.0%	0	0	0	N/A
* Total - Commuting Student (exc. Sickness Ins.)	<u>20,892</u>	<u>21,870</u>	<u>978</u>	<u>4.7%</u>	<u>20,812</u>	<u>21,786</u>	<u>974</u>	<u>4.7%</u>
Housing (Double)	6,216	6,402	186	3.0%	6,592	6,785	193	2.9%
Food Service	5,073	5,174	101	2.0%	4,674	4,908	234	5.0%
Residence Hall Social Fee	45	50	5	11.1%	45	45	0	0.0%
* Total Tuition and Fees (exc. Sickness Ins.)	<u>32,226</u>	<u>33,496</u>	<u>1,270</u>	<u>3.9%</u>	<u>32,123</u>	<u>33,524</u>	<u>1,401</u>	<u>4.4%</u>
Tuition Part Time	197	213	16	8.1%	196	212	16	8.2%
General University Fee	274	296	22	8.0%	226	244	18	8.0%
Extension Fee (Per Credit Hour)	471	509	38	8.1%	422	456	34	8.1%
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%
Student Activity Fee					3	3	0	0.0%

* Students who opt for Sickness Insurance will be subject to a fee of \$1,478 for FY 2015. Rates beyond FY 2015 are not yet final.

CONNECTICUT STATE UNIVERSITIES
NE Regional Undergraduate Cost of Attendance Schedule
FY2014-15 Actual Rates & FY2015-16 Proposed Rates - Academic Year

	CENTRAL Undergraduate NE Regional				EASTERN Undergraduate NE Regional				SYSTEMWIDE AVERAGE Undergraduate NE Regional			
	FY 2014-15	Proposed FY 2015-16	Change		FY2014-15	Proposed FY 2015-16	Change		FY2014-15	Proposed FY 2015-16	Change	
			\$	%			\$	%			\$	%
Tuition	6,900	7,450	550	8.0%	6,898	7,450	552	8.0%	6,899	7,451	552	8.0%
University General Fee	3,086	3,352	266	8.6%	3,719	4,018	299	8.0%	3,355	3,638	283	8.4%
University Fee	1,051	840	-211	-20.1%	1,051	840	-211	-20.1%	1,051	840	-211	-20.1%
Student Activity Fee	120	120	0	0.0%	190	190	0	0.0%	150	150	0	0.0%
Media Fee	20	20	0	0.0%	0	0	0	N/A	13	13	0	0.0%
* Total - Commuting Student (exc. Sickness Ins.)	<u>11,177</u>	<u>11,782</u>	<u>605</u>	<u>5.4%</u>	<u>11,858</u>	<u>12,498</u>	<u>640</u>	<u>5.4%</u>	<u>11,468</u>	<u>12,092</u>	<u>624</u>	<u>5.4%</u>
Housing (Double)	6,278	6,404	126	2.0%	6,642	6,902	260	3.9%	6,432	6,623	191	3.0%
Food Service	4,550	4,686	136	3.0%	4,968	5,166	198	4.0%	4,816	4,984	168	3.5%
Residence Hall Social Fee	44	44	0	0.0%	40	40	0	0.0%	44	45	1	2.3%
* Total Tuition and Fees (exc. Sickness Ins.)	<u>22,049</u>	<u>22,916</u>	<u>867</u>	<u>3.9%</u>	<u>23,508</u>	<u>24,606</u>	<u>1,098</u>	<u>4.7%</u>	<u>22,760</u>	<u>23,744</u>	<u>984</u>	<u>4.3%</u>
Tuition Part Time (Per Credit Hour)	197	212	15	7.6%	196	212	16	8.2%	197	212	15	7.6%
General University Fee (Per Credit Hour)	237	257	20	8.4%	241	260	19	7.9%	245	264	19	7.8%
Extension Fee (Per Credit Hour)	434	469	35	8.1%	437	472	35	8.0%	441	477	36	8.2%
Registration Fee (Per Semester)	58	58	0	0.0%	40	40	0	0.0%	53	53	0	0.0%
Student Activity Fee									3	3	0	0.0%
	SOUTHERN Undergraduate NE Regional				WESTERN Undergraduate NE Regional							
	FY 2014-15	Proposed FY 2015-16	Change		FY2014-15	Proposed FY 2015-16	Change					
			\$	%			\$	%				
Tuition	6,899	7,452	553	8.0%	6,900	7,450	550	8.0%				
University General Fee	3,336	3,622	286	8.6%	3,277	3,559	282	8.6%				
University Fee	1,051	840	-211	-20.1%	1,051	840	-211	-20.1%				
Student Activity Fee	140	140	0	0.0%	149	149	0	0.0%				
Media Fee	30	30	0	0.0%	0	0	0	N/A				
* Total - Commuting Student (exc. Sickness Ins.)	<u>11,456</u>	<u>12,084</u>	<u>628</u>	<u>5.5%</u>	<u>11,377</u>	<u>11,998</u>	<u>621</u>	<u>5.5%</u>				
Housing (Double)	6,216	6,402	186	3.0%	6,592	6,785	193	2.9%				
Food Service	5,073	5,174	101	2.0%	4,674	4,908	234	5.0%				
Residence Hall Social Fee	45	50	5	11.1%	45	45	0	0.0%				
* Total Tuition and Fees (exc. Sickness Ins.)	<u>22,790</u>	<u>23,710</u>	<u>920</u>	<u>4.0%</u>	<u>22,688</u>	<u>23,736</u>	<u>1,048</u>	<u>4.6%</u>				
Tuition Part Time	197	213	16	8.1%	196	212	16	8.2%				
General University Fee	274	296	22	8.0%	226	244	18	8.0%				
Extension Fee (Per Credit Hour)	471	509	38	8.1%	422	456	34	8.1%				
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%				
Student Activity Fee					3	3	0	0.0%				

* Students who opt for Sickness Insurance will be subject to a fee of \$1,478 for FY 2015. Rates beyond FY 2015 are not yet final.

CONNECTICUT STATE UNIVERSITIES
NE Regional Graduate Cost of Attendance Schedule
FY2014-15 Actual Rates & FY2015-16 Proposed Rates - Academic Year

	CENTRAL Graduate NE Regional				EASTERN Graduate NE Regional				SYSTEMWIDE AVERAGE Graduate NE Regional			
	FY2014-15	Proposed FY 2015-16	Change		FY2014-15	Proposed FY 2015-16	Change		FY2014-15	Proposed FY 2015-16	Change	
			\$	%			\$	%			\$	%
Tuition	8,596	9,284	688	8.0%	8,596	9,284	688	8.0%	8,597	9,285	688	8.0%
University General Fee	3,086	3,352	266	8.6%	3,719	4,018	299	8.0%	3,355	3,638	283	8.4%
University Fee	1,051	840	-211	-20.1%	1,051	840	-211	-20.1%	1,051	840	-211	-20.1%
Student Activity Fee	74	74	0	0.0%	190	190	0	0.0%	117	117	0	0.0%
Media Fee	0	0	0	N/A	0	0	0	N/A	0	0	0	N/A
* Total - Commuting Student (exc. Sickness Ins.)	12,807	13,550	743	5.8%	13,556	14,332	776	5.7%	13,120	13,880	760	5.8%
Housing (Double)	6,278	6,404	126	2.0%	6,642	6,902	260	3.9%	6,432	6,623	191	3.0%
Food Service	4,550	4,686	136	3.0%	4,968	5,166	198	4.0%	4,816	4,984	168	3.5%
Residence Hall Social Fee	44	44	0	0.0%	40	40	0	0.0%	44	45	1	2.3%
* Total Tuition and Fees (exc. Sickness Ins.)	23,679	24,684	1,005	4.2%	25,206	26,440	1,234	4.9%	24,412	25,532	1,120	4.6%
Part Time Tuition (Per Credit Hour)	326	350	24	7.4%	324	350	26	8.0%	325	351	26	8.0%
General University Fee (Per Credit Hour)	222	242	20	9.0%	176	190	14	8.0%	208	225	17	8.2%
Extension Fee (Per Credit Hour)	548	592	44	8.0%	500	540	40	8.0%	533	576	43	8.1%
Registration Fee (Per Semester)	65	65	0	0.0%	40	40	0	0.0%	55	55	0	0.0%
Student Activity Fee									3	3	0	0.0%
Ed.D Fee Part Time Tuition (Per Credit Hour)	505	545	40	7.9%					504	544	40	7.9%
Ed.D General University Fee	245	265	20	8.2%					245	264	19	7.8%
Nursing Ed.D. Part Time Tuition (Per Credit Hour)									661	714	53	8.0%
Nursing Ed.D. General University Fee									309	334	25	8.1%
MBA Part Time Tuition (Per Credit Hour)									398	430	32	8.0%
MBA General University Fee									274	296	22	8.0%
MLS Part Time Tuition (Per Credit Hour)									391	423	32	8.2%
MLS General University Fee									263	284	21	8.0%
MFA - Writing Part Time Tuition (Per Credit Hour)									375	405	30	8.0%
MFA - General University Fee									174	188	14	8.0%
MS Education Part Time Tuition (Per Credit Hour)									318	343	25	7.9%
MS Education General University Fee									160	173	13	8.1%
MS Music Education Part Time Tuition (Per Credit Hour)									318	343	25	7.9%
MS Music Education General University Fee									160	173	13	8.1%
MS Counseling Education Part Time Tuition (Per Credit Hour)									318	343	25	7.9%
MS Counseling Education General University Fee									160	173	13	8.1%
MAT Secondary Education Part Time Tuition (Per Credit Hour)									318	343	25	7.9%
MAT Secondary Education General University Fee									160	173	13	8.1%
MS Education Program (Full-time Commuting)									10,206	10,716	510	5.0%
MS Music Education Program (Full-time Commuting)									10,206	10,716	510	5.0%
MS Counseling Education Program (Full-time Commuting)									10,206	10,716	510	5.0%
MAT Secondary Education Program (Full-time Commuting)									10,206	10,716	510	5.0%
MBA Program (Full-time)									13,988	14,809	821	5.9%
Accelerated MBA Program (Full-time Online/Hybrid)									15,000	15,900	900	6.0%
MLS Program (Full-time)									11,218	11,817	599	5.3%
MFA Art Program (Full-time)									10,922	11,796	874	8.0%
MFA Writing Program (Full-time)									9,019	9,741	722	8.0%

* Students who opt for Sickness Insurance will be subject to a fee of \$1,478 for FY 2015. Rates beyond FY 2015 are not yet final.

CONNECTICUT STATE UNIVERSITIES

TIER II FEES SCHEDULE

FEE DESCRIPTION	CENTRAL		EASTERN		SOUTHERN		WESTERN	
	Fiscal Year		Fiscal Year		Fiscal Year		Fiscal Year	
	2014-15	2015-16	2014-15	2015-16	2014-15	2015-16	2014-15	2015-16
Application Fee (one time)	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50
ED, D Evaluation Fee	0	0	0	0	100	100	100	100
Bad Check Penalty (per occurrence)	20	20	50	50	50	50	50	50
Late Fee (per occurrence)	50	50	50	50	50	50	50	50
Late Waiver Filing Fee	65	65	65	65	65	65	0	0
Transcript Fee (per occurrence) ***	0	0	0	0	0/15	0/15	0	0
Full-time Students (one-time)	0	0	40	40	0	0	30	30
Part-time Students (one-time)	0	0	12	12	0	0	10	10
Duplicate Diploma Fee (Per Occurrence)					0	25		
Teacher Cert/Transcript Eval. Fee	0	0	0	0	0	0	75	75
Housing Cancellation Fee (per semester) * and **	314/628	320/640	*	*	311/622	320/640	**	**
Lost ID Card Fee-Resident	10/25	10/25	10	10	10/20	10/20	15	15
Lost ID Card Fee-Non Resident	10/25	10/25	10	10	10/20	10/20	15	15
Applied Music Fee (max./sem.)								
Undergraduate (1/2 hr./1 hr. lesson)	200/400	200/400	0	0	0	0	320/620	320/620
Graduate (1/2 hr./1 hr. lesson)	200/400	200/400	0	0	0	0	320/620	320/620
Nautilus/Fitness Center User Fee (per semester)								
On-campus residents	0	0	0	0	60	60	0	0
Off-campus residents	0	0	0	0	60	60	0	0
Cooperative Education Fee (per semester)	200	200	100	100	0	0	0	0
Installment Payment Program	70	70	70	70	70	70	70	70
eLearning Incomplete/Access Fee	25	25	25	25	25	25	25	25
Study Abroad Program Fee (per semester)								
Undergraduate	150	150	150	150	150	150	150	150
Graduate	150	150	150	150	150	150	150	150
Nat'l Student Exchange Application Fee****	0	0	150	150	225	225	0	0
Study Abroad Application Fee (per semester)								
Undergraduate	75	75	75	75	75	75	75	75
Graduate	75	75	75	75	75	75	75	75
Study Abroad Placement Fee (per semester)								
Undergraduate	75	75	0	0	0	0	0	0
Graduate	75	75	0	0	0	0	0	0
Graduate Continuing Enrollment Fee:								
Graduate Resident (per semester)	40	40	0	0	40	40	40	40
Graduate Nonresident (per semester)	40	40	0	0	40	40	40	40
Part-time Matriculating (per semester)	40	40	0	0	40	40	40	40
Graduate Re-entry Fee:								
Graduate Resident (per occurrence)	50	50	0	0	50	50	50	50
Graduate Nonresident (per occurrence)	50	50	0	0	50	50	50	50
Part-time (per occurrence)	50	50	0	0	50	50	50	50

* Fee will be 10% of housing charge if cancellation is 3-4 weeks prior to start of semester;20% of housing charge 1-2 weeks prior to start of semester (Ex. is based on double room).

** Annual Housing agreement beginning in FY14

*** CCSU - \$5 per semester within the University General Fee for FT students and \$3 per semester charge within the registration fee for PT students

Undergraduate Nursing Lab Fee								
Full Time (per semester)	300	300	0	0	300	300	372	396
Part Time (per credit)	25	25	0	0	25	25	31	33
Graduate Nursing Lab Fee								
Full Time (per semester)	0	0	0	0	300	300	372	396
Part Time (per credit)	0	0	0	0	25	25	31	33
Art Studio Fee (per course)	0	0	50	50	60	60	50	50
Biology Lab Fee (per course)	0	0	50	50	35	0	50	50
Chemistry Lab Fee (per course)	0	0	50	50	50	0	50	50
Earth Science Lab Fee (per course)	0	0	50	50	35	0	50	50
Science Lab Fee****						60		
Music Lab Fee (per course)	0	0	50	50	50	50	0	0
Language Lab Fee	0	0	0	0	25	25	0	0
Physics Lab Fee (per course)	0	0	50	50	50	0	50	50
EMT Lab Fee (per course)	0	0	0	0	75	75	0	0
Counseling Procedures with Children Lab Fee	0	0	0	0	20	20	0	0
Counseling Procedures Lab Fee	0	0	0	0	200	200	0	0
Continuous Enrollment Fee	0	0	0	0	150	150	0	0
Education /Ed Cert Fee (one time per student)	0	0	0	0	0	0	125	125
Design Lab Fee (per designated course)	65	65	0	0	0	0	0	0
eLearning Registration Fee (per course)	50	50	50	50	50	50	50	50
Re-registration Fee	100	100	100	100	100	100	100	100
Commencement Fee	0	0	0	0	0	0	0	0
Orientation Fee	0	0	150	150	150	150	0	0
First Year Experience	0	0	0	0	0	0	100	100
Credit Card Convenience Fee (per transaction)	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Over-Registration / Excess Credit Fee **								
Undergraduate (per credit hour)	425	459	433	467	457	494	418	451
Graduate (per credit hour)	534	577	494	533	578	625	478	516
Challenge Exam Fee								
Full-time Students (per occurrence)	0	0	0	0	0	0	200	200
Part-time Students (per occurrence)	0	0	0	0	0	0	200	200
Other Students (per occurrence)	0	0	0	0	0	0	250	250
Full-time Undergraduate Program Fee (per semester)								
Music Program	0	0	0	0	0	0	500	500
Art Program	0	0	0	0	0	0	300	300
Theatre Program	0	0	0	0	0	0	350	350
Musical Theatre Program	0	0	0	0	0	0	450	450
EPY 600 Course Fee (per course)	0	0	0	0	0	0	75	75
Late Health Wavier Cancellation Fee	0	0	0	0	0	0	50	50
MATH 100/E Course Fee	0	0	0	0	0	0	120	120

** Over-Registration / Excess Credit Fee applies to credit hours in excess of 18 credit hours per semester.

**** New Fee Proposed for FY16

CONNECTICUT STATE UNIVERSITIES
 TUITION RATES FOR STUDENTS* CARRYING LESS THAN 75%
 OF A FULL-TIME LOAD OF COURSES
 EFFECTIVE JULY 1, 2015

Credit Hours	Resident		Nonresident	
	Undergraduate Per Semester	Graduate Per Semester	Undergraduate Per Semester	Graduate Per Semester
	2,484	3,094	8,039	\$8,620
1	207	344	670	958
2	414	688	1,340	1,916
3	621	1,031	2,010	2,873
4	828	1,375	2,680	3,831
5	1,035	1,719	3,350	4,789
6	1,242	2,063	4,020	5,747
7	1,449	3,094	4,689	8,620
8	1,656	3,094	5,359	8,620
9	2,484	3,094	8,039	8,620
10	2,484		8,039	
11	2,484		8,039	
12	2,484		8,039	

* Rates apply to students defined as full-time by Board Resolution 03-05.

Connecticut State Universities

eLearning Tuition and Fees (Pending BOR Approval)

	CCSU							
	AY 2015				AY 2016			
	Fall and Spring			Winter / Summer	Fall and Spring			Winter / Summer
	Tuition	GUF	Total	eLearning	Tuition	GUF	Total	eLearning
Undergraduate								
In State	191	254	445	445	206	274	480	480
Out of State	195	301	496	496	211	325	536	536
NE	195	301	496	496	211	325	536	536
Graduate								
In State	317	243	560	560	342	262	604	604
Out of State	323	304	627	627	349	328	677	677
NE	323	304	627	627	349	328	677	677
Data Mining								
In State	317	241	558	558	342	260	602	602
Out of State	317	241	558	558	342	260	602	602
NE	317	241	558	558	342	260	602	602

	ECSU							
	AY 2015				AY 2016			
	Fall and Spring			Winter / Summer	Fall and Spring			Winter / Summer
	Tuition	GUF	Total	eLearning	Tuition	GUF	Total	eLearning
In State	192	268	460	460	207	289	496	496
Out of State	196	299	495	495	212	323	535	535
NE	196	299	495	495	212	323	535	535
In State	318	257	575	575	343	279	622	622
Out of State	324	319	643	643	350	346	696	696
NE	324	319	643	643	350	346	696	696

	SCSU							
	AY 2015				AY 2016			
	Fall and Spring			Winter / Summer	Fall and Spring			Winter / Summer
	Tuition	GUF	Total	eLearning	Tuition	GUF	Total	eLearning
Undergraduate								
In State	194	263	457	457	210	284	494	494
Out of State	197	308	505	505	213	333	546	546
NE	197	308	505	505	213	333	546	546
Graduate								
In State	320	258	578	578	346	279	625	625
Out of State	326	343	669	669	352	370	722	722
NE	326	343	669	669	352	370	722	722
Master Library								
In State	391	263	654	654	422	284	706	706
Out of State	391	263	654	654	422	284	706	706
NE	391	263	654	654	422	284	706	706
Nursing Edd								
In State	663	310	973	973	716	335	1051	1051
Out of State	663	310	973	973	716	335	1051	1051
NE	663	310	973	973	716	335	1051	1051

	WCSU							
	AY 2015				AY 2016			
	Fall and Spring			Winter / Summer	Fall and Spring			Winter / Summer
	Tuition	GUF	Total	eLearning	Tuition	GUF	Total	eLearning
In State	192	226	418	418	207	244	451	451
Out of State	196	226	422	422	212	244	456	456
NE	196	226	422	422	212	244	456	456
In State	318	174	492	492	343	188	531	531
Out of State	324	201	525	525	350	217	567	567
NE	324	201	525	525	350	217	567	567

Charter Oak State College
FY2015 Actual Rates and FY2016 Proposed Rates

	Proposed		Change	
	AY 2015 Rate	AY 2016 Rate	\$	%
Tuition (Resident) per credit	\$263	\$276	\$13	4.8%
Tuition (Nonresident) per credit	\$346	\$363	\$17	4.8%
College Fee (Resident) per semester	\$184	\$193	\$9	4.8%
College Fee (Nonresident) per semester	\$245	\$257	\$12	4.8%
<u>Tier II Fees</u>				
Late Registration Fee per semester	\$40	\$40	\$0	0.0%
Technology Fee per semester	\$50	\$52	\$2	4.8%
Credit Assessment Program Review				
Nonprofit review of one Program or 10 courses and the 4 Year Review	\$2,200	\$2,200	\$0	0.0%
For-Profit review of one Program or 10 courses and the 4 Year Review	\$4,229	\$4,229	\$0	0.0%
Nonprofit additional review of up to 5 additional courses within 4 Years	\$475	\$475	\$0	0.0%
For-Profit additional review of up to 5 additional courses within 4 Years	\$813	\$813	\$0	0.0%
Credential Evaluation of License or Certification				
Matriculated students	\$300	\$300	\$0	0.0%
CT non-matriculated students	\$317	\$317	\$0	0.0%
Non-matriculated students, non-residents	\$504	\$504	\$0	0.0%
Portfolio Assessment				
Assessment Fee for matriculated students per course	\$320	\$320	\$0	0.0%
Assessment Fee for CT non-matriculated students per course	\$400	\$400	\$0	0.0%
Application Fee for Certificate or Degree Program	\$75	\$75	\$0	0.0%
Bad Check	\$35	\$35	\$0	0.0%
CEU Fee	\$10	\$10	\$0	0.0%
Concentration Program Proposal Fee	\$340	\$340	\$0	0.0%
After School Education Credential				
Review of non-COSC courses - \$54/course to maximum of \$216	\$54/Course	\$54/Course		
CT Directors' Credential				
Credentiaing Fees				
- Initial	\$107	\$107	\$0	0.0%
- Standard	\$134	\$134	\$0	0.0%
- Master	\$161	\$161	\$0	0.0%
Renewal Fee				
-Initial & Standard levels - good for 3 years	\$80	\$80	\$0	0.0%
- Master level - good for 6 years	\$107	\$107	\$0	0.0%
CT Parenting Educator Credential				
-Provisional level	\$50	\$50	\$0	0.0%
- Level 1 - level IV (valid three years)	\$100	\$100	\$0	0.0%
- Renewal fee (levels I - IV)	\$75	\$75	\$0	0.0%
Credit Registry - General				
-Resident per year	\$321	\$321	\$0	0.0%
-Non resident per year	\$433	\$450	\$17	3.9%
-Reactivate registry	\$63	\$63	\$0	0.0%
Credit Registry for Early Childhood Teachers				
-Establish transcript for one year	\$150	\$150	\$0	0.0%
-Reactivate registry	\$63	\$63	\$0	0.0%
Credit Registry for Connecticut Teachers				
-Establish transcript (up to 24 credits during first year - includes on transcript)	\$118	\$118	\$0	0.0%
-Reactivate registry	\$63	\$63	\$0	0.0%
Diploma Replacement	\$30	\$30	\$0	0.0%
Graduation	\$205	\$205	\$0	0.0%
Military Partnerships				
-Associate/Bachelor's military partnership program	\$250/course	\$250/course		
Payment Plan				
-Registration	\$45	\$45	\$0	0.0%
-Late payment	\$20	\$20	\$0	0.0%
Portfolio-non credit assessment fee	\$187	\$187	\$0	0.0%
Practicum - per course review for external courses	\$54	\$54	\$0	0.0%
Rush Transcript (mailed within 48 business hours of receipt)	\$20	\$20	\$0	0.0%
Testing Fees				
-COSC Exam (Pathways Exam)	\$75	\$100	\$25	33.3%
-CLEP Administration	\$50	\$50	\$0	0.0%
-DANTES Administration	\$50	\$50	\$0	0.0%
-Exam Reschedule	\$20	\$20	\$0	0.0%

ITEM

Fiscal Year 2016 Connecticut State Colleges and Universities Budget Forecast, Tuition and Fees, and Mitigation Plan

BACKGROUND

The Board of Regents under its statutory authority - CGS 10a-99 and Public Act 11-48 - reviews and establishes tuition and fees annually for the Connecticut State Colleges and Universities for such purposes as the Board of Regents deems necessary. Recommendations are developed through a process which involves discussions among leadership and CSCU management. Discussions generally focus upon programmatic needs and academic priorities, enrollment, the cost to students, the economy, anticipated state appropriations, and other factors. Additionally, students are advised of the projected direction of tuition and fees and the factors taken into consideration regarding the recommendations.

ANALYSIS

We recently met with our legislators in a working session focusing on the Governor's proposed budget. Based on the Governor's proposal, we estimated a \$48.6 million budget gap for Fiscal Year 2016. In this meeting, we articulated that the magnitude of the budget gap puts us in a difficult position with no easy choices. The final budget will not be realized until late spring or early summer, but difficult tuition and fee decisions must be made this month in order to prepare for the fall semester.

There were a number of assumptions built into this model which will need to be assessed and adjusted, if necessary, during the course of the next three months as we build our Fiscal Year 2016 spending plan (budget). Notably:

- We assumed flat enrollment in this model. As we finalize the budget, this assumption will be readdressed, and will vary by institution. Further, we have initiatives underway to enhance enrollment, the impacts of which need to be addressed over the next few months. If enrollment trends continue, and enrollment decreases by 1% - 2% in the aggregate, this could add from \$4 million to \$8 million in additional cost challenges to the \$48.6 million identified.
- We assumed a 10% increase in medical insurance. Our model includes recent inputs from the State Comptroller's office regarding the other components of fringe benefits but medical insurance rates are not yet available. This could be a risk or an opportunity to our Fiscal Year 2016 budget.
- We assumed SERS conversions at the current Fiscal Year 2015 level of 988 conversions to date. We have no reasonable way of assessing the volume additional conversions in the next Fiscal Year. There are as many as 2,000 CSCU employees qualified to convert from ARP to SERS retirement plans. If all of these employees converted, depending on the rate differential at the time between the two plans, it could be at a substantial cost to CSCU.

These are among the significant fiscal concerns facing our system as we move forward with balancing our budget, and including the recommendation for tuition and fees for the coming Fiscal Year.

It has been and continues to be our goal to ensure affordability and accessibility, while maintaining excellence in our educational system. As such, we will continue to advocate on behalf of our institutions and our students. However, we have an absolute obligation to balance our budget, and we cannot wait until June to get started.

Balancing this budget will require compromises and sacrifices from all of us. As we have already articulated publicly, we can neither solely reduce workforce and wages nor solely increase tuition and fees to solve this problem. Recognizing that it will require a number of actions to balance it, we have already instituted a hiring freeze (which was announced on March 5), and placed a moratorium on discretionary spending system-wide. Further, in the coming weeks we are employing the following strategies, and forming a task team, to address the budget gap:

- Evaluate fiscal impact of hiring freeze
- Quantify campus and system office expense reduction plans
- Program reviews and reductions
- Administrative efficiencies
- Identify opportunities for shared services
- Focus on enrollment initiatives

In order to mitigate the impact on our students, we are using \$10.9 million that the state provided for Transform CSU entirely for tuition and fee support, and utilizing balance sheet assets totaling \$5.3 million to reduce further impact on tuition and fees.

After these considerations, and based on the gap we face, management is recommending to the BOR Finance Committee a tuition and fee increase of 4.8% over this year's tuition and fees for all students enrolling for the fall 2015 semester. This increase equates to an annual average for full time, commuting Connecticut residents of \$186 for a community college student, an average of \$440 for a university student, and an average of \$321 for a Charter Oak student.

We are continuing to explore every possible means of generating additional revenue from other sources (grants, etc.), and will continue to advocate throughout this legislative session for provision of some or all of the proposed \$48.6 million gap. It's important to emphasize that the operating cost reductions listed above represent the immediate steps we are taking; we will continue to review operations for additional savings and efficiencies going forward, recognizing that the second year of the biennium (Fiscal Year 2017) is expected to present us with an even greater challenge.

RECOMMENDATION

To address a projected budget deficit for the Connecticut State Colleges and Universities in Fiscal Year 2016, we request immediate authorization to proceed with a mitigation plan, currently estimated at \$48.6 million, that balances expense reductions with revenue increases. We propose that \$21.7 million (45%) be closed through expense reductions, that \$21.6 million (44%) come from an increase in tuition and fees (schedules attached), and that \$5.3 million (11%) come from a one-time balance sheet release of funds. Further, given the risk in the model and should the \$48.6 million grow as a result, we propose to continue with expense reductions to close that gap.