



# Board of Regents

**AGENDA OF A REGULAR MEETING**  
**Finance & Infrastructure Committee**  
**Wednesday, October 13, 2021 @10:00 a.m.**  
**Conducted Via Remote Participation**  
**Meeting will stream live at: <http://youtu.be/HjPn-HyX5SY>**

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|------|---|---------|
| I.   | Call to Order and Declaration of Quorum                         |         |
| II.  | Approval of Previous Meeting Minutes – September 15, 2021       | Page 1  |
| III. | Action Items  |         |
|      | • Adoption of Revised CSCU Distribution Model for CSU State Aid | Page 5  |
|      | • Revised Spending Plan for Universities and Community Colleges | Page 9  |
| IV.  | Informational Items   |         |
|      | • Naming Policy   | Page 55 |

If any member of the public is unable to attend the meeting in real-time due to a lack of physical location or electronic equipment, they may request assistance by email to [PHeleen@commnet.edu](mailto:PHeleen@commnet.edu) at least 24 hours before the meeting.

**BOARD OF REGENTS FOR HIGHER EDUCATION  
CT STATE COLLEGES AND UNIVERSITIES (CSCU)**  
**Minutes of Finance & Infrastructure Meeting**  
**Wednesday, September 15, 2021**  
**Conducted Via Remote Participation**

REGENTS - PARTICIPATING (Y = yes / N = no)	
Richard J. Balducci, Chair	Y
Felice Gray-Kemp	Y
David R. Jimenez	Y
JoAnn Ryan	Y
Ari Santiago (arrived at 10:07)	Y
*Dr. David Blitz, FAC Vice Chair	Y
*ex-officio, non-voting member	

**CSCU STAFF:**

CSCU President Terrence Cheng  
Ben Barnes, Chief Financial Officer  
Ernestine Weaver, Counsel  
Pam Heleen, Asst. Secretary of the Board of Regents (recorder)

**CALL TO ORDER**

Chair Balducci called the meeting to order at 10:03 a.m. Following roll call, Chair Balducci declared a quorum present.

**APPROVAL OF PREVIOUS MEETING MINUTES**

*On motion of Regent Ryan, seconded by Regent Jimenez, the minutes of the June 9, 2021 Finance and Infrastructure Committee meeting were unanimously approved as submitted.*

**ACTION ITEMS**

- 2021-22 Salary Adjustments for Management and Confidential Professional Employees

Chair Balducci and Ben Barnes deferred introduction of the item to CSCU President Terrence Cheng who provided the following comments:

- CSCU is recommending pay increases of 3 to 5 percent for approximately 300 non-unionized and management staff which make up less than five percent of our workforce. The total cost of the increase is approximately \$1.5 million. The proposal provides greater increases to those at the beginning of the range and less to those at the top of the range - 5 percent for those making under \$120,000 per year, 4 percent for those making \$120-170,000 per year, and 3 percent for those making over \$170,000 per year.
- President Cheng noted that non-unionized employees are valued members of the CSCU community, just as important to CSCU operations as faculty and staff. They have gone above and beyond during the pandemic to ensure our colleges and universities open and operate safely.
- In recognition of the realities of CSCU's finances, the recommended increases are less than nonunion state counterparts (3-5% vs 7.5%). Union members received 11% cumulative raises plus a \$2,000 bonus over the last 5 years under the 2017 SEBAC deal.

- The Governor announced that he would provide raises of up to 7.5% to non-union managers, which in combination with the 3.5% provided to state managers in 2019 provided parity with unionized colleagues.
- The proposed raise should also be considered to partially make up for raises already provided to unionized employees at CSCU. Non-union managers have received between 6 ½% and 8 ½% over the 5-year period.
- The proposal in front of you today strikes a sensible balance while making clear the importance of our nonunion employees.
- The proposal is a step toward fairness for non-union employees who have been substantially outpaced in compensation increases by their unionized counterparts in recent years.

Dr. David Blitz stated that he is not opposed to the increases but commented on the perceived inconsistency with the Board's salary proposal to AAUP.

- President Cheng provided a response to Dr. Blitz stating that any specifics of contract negotiations are not discussed in public. Non-unionized employees have not received pay increases at the same rate as unionized employees, as well as being a bit behind the Governor's recent action. We need to disaggregate bargaining from CSCU's ability to recruit and retain talent into management ranks which are essential to the efficient and effective operation of the campuses that ultimately impact faculty, staff, and students.
- Chair Balducci reinforced the President's comments.

*On a motion by Chair Balducci and a second by Regent Ryan, the resolution was carried by unanimous voice vote for full Board consideration.*

- Acceptance of Gifts - Northwestern CT Community College - Bequest of Wendy Begansky to Ronald Begansky Memorial Scholarship Fund

Ben Barnes explained that the estate of Wendy Begansky provided a gift to Northwestern Community College which via this resolution will be transferred to the Northwestern Community College Foundation to be combined with the already established Ronald Begansky Scholarship.

Regent Ryan stated that Northwestern Connecticut Community College is very grateful to the late Wendy Begansky for her very generous bequest to the college in memory of her husband. Ronald Begansky was the former chairman of Northwest Community Bank and a supporter of the college. The bequest came to the college and now needs to be transferred to the Foundation so that it can be invested for the purpose of creating student scholarships, as well as program support for the newly named scholarship memorializing both Wendy and Ronald. These scholarships will be directed exclusively toward support of NWCC students.

*On a motion by Regent Ryan and a second by Regent Gray-Kemp, the resolution was carried by unanimous voice vote for full Board consideration.*

- Acceptance of Gifts - Asnuntuck And Tunxis Community Colleges Advanced Manufacturing Programs

Ben Barnes stated that these gifts were from Richard and Marion Leonhardt of six ProtoTRAK milling machines. Mr. Leonhardt is the former President of the company that manufactures the machines. They would benefit the manufacturing programs at Asnuntuck and Tunxis Community Colleges. Their value is \$164,000.

*On a motion by Chair Balducci and a second by Regent Jimenez, the resolution was carried by unanimous voice vote for full Board consideration.*

- Acceptance of Gift - Gateway Community College - Automotive Technology Program

Ben Barnes stated that this is a donation of a 2020 GMC SUV with a value of \$7,752 from Northwest Hills Chevrolet Buick GMC Cadillac. Gateway Community College will use this for instruction in the College's Automotive Technology Program.

*On a motion by Chair Balducci and a second by Regent Jimenez, the resolution was carried by unanimous voice vote for full Board consideration.*

### **INFORMATIONAL ITEMS**

- Finance Update - Ben Barnes
  - Finance is monitoring several budget risk areas closely and is developing proposed actions to address concerns. Details will be presented at an October Finance Committee meeting.
  - Enrollment impacts - Final enrollment numbers will take some time based on movement during the two weeks before census date. Projections based on the September 3 progress report and historical patterns indicate revenue shortfalls compared to budget of approximately \$18 million at the universities and \$14 million at the colleges. At the community colleges, there is a pattern of late enrollment which may reduce the shortfall. The shortfalls include the impact of housing and meal plans.
  - At the universities, there were more retirements at the beginning of the school year than expected. Universities are concerned that they may have underbudgeted for the significant payouts due retirees for accumulated leave of approximately \$5 million. There is uncertainty about the projection as most retirements will take place in April/June 2022.
  - We have been notified by the State that their commitment to support student and faculty COVID testing costs comes from a funding source that expires on December 31, 2021. We are exploring whether we can get funding from other sources at the State-level and whether we can get reimbursement from FEMA. Everyone is hopeful that this can be resolved; however, we should consider setting aside resources to ensure that the testing program can be supported through the spring regardless of efforts to find a third-party payor. (Approx. \$1.5 million for the universities and \$2.5 million for the colleges)
  - The total budget risk is about \$40 million. Strategies within each part of the system are being developed to address the shortfall. The university budgets include surplus due to late information about an increase in state assistance for fringe benefits. A combination of spending adjustments and the surplus should address the shortfall at the universities. Within the colleges, there is no built-in surplus to cover their shortfall, but adjustments in allocation of HEERF funds will be explored. They are relatively confident that a directed set of actions can be put forward to address the deficiency in the current year.
  - The budget already includes \$92 million in on-time federal stimulus funds which must be spent by the end of FY 2022. We might be able to carry some funds forward into FY2023 if the federal government gives us an extension.
  - We will be facing a fiscal cliff in FY2023 which may be larger if we use federal stimulus funds to address the current year deficit. Longer-term solutions are significant and involve efforts to restore enrollment, working with state government to assist in maintaining and perhaps expanding the level of support they generously provide, and a limited number of spending items that are achievable in the upcoming year. Chair Balducci reinforced that the federal stimulus funds are "one shot dollars" that terminate at the end of FY2022.

- Regent Jimenez asked if the revenue shortage from declining enrollment is what we expected or greater than expected. Ben Barnes responded that declining enrollment is slightly less than last year (declines of 10% in universities and 17% in the colleges). This year, we budgeted for flat enrollment at the universities and 5% growth in the colleges. The late development of the delta variant has limited our recovery.
- Dr. Blitz asked for clarification of funding for Guided Pathways advisors in FY2023. Ben Barnes provided a broader answer stating that we clearly do not have the revenue to fund all operations in FY2023. Unless we see an improvement in enrollment or a significant expansion of state or federal assistance, we will have to make significant reductions in the scale and/or scope of the System. We will have a revenue shortfall of double-digit percentages and will have to make deep and painful reductions to the services we provide. The Guided Pathway Advisors is one area of uncertainty, but a minor element of the problem. The major issue is that we do not have enough students enrolled to support our institutions. We must continue to maintain accreditation and effective functioning through the merger into CT State, ensure sufficient enrollment to cover our expenses, and have sufficient housing and meal participation to support our operations. As Guided Pathways is one of the most promising ways to grow enrollment, it is worth implementing. Dr. Blitz questioned the wisdom of hiring 78 Guided Pathways Advisors.
- President Cheng noted the importance of hiring advisors and our ability to retain students if we don't hire them. Success and completion rates and academic momentum, especially at the colleges, is reliant on the level of resources we provide for students.
- Dr. Blitz stated that given the current climate, he believed that the number of faculty retirements at the universities has been underestimated. President Cheng asked Dr. Blitz to provide any evidence/information about potential retirements that could assist Finance staffs in making more precise projections.
- Chair Balducci stated that an update with more accurate projections and proposals to address shortfalls will be provided at the October Finance Committee meeting.
- CSUS Semi-Annual Report on Capital Projects - Keith Epstein
  - CSU2020 program was the primary bond fund source for the universities. As of last year, CSU had exhausted all the funds in terms of what was to be received from the State and we are spending "old" funds at this time.
  - The last project for the community colleges is an Advanced Manufacturing Facility at Spring Lane and will be complete in 6 months.
  - \$71 million has been expended since the last report. Approximately \$190 million remain in the program; much remains pending on current projects, including CCSU's Burritt Library, a new engineering building at Central, a new \$50 million business school at SCSU, and a Health & Human Services facility. The remaining funds will take about three years to spend down.
- Executive Committee Action - Acceptance of Gateway Community College Gift
  - Ben Barnes stated that the Executive Committee is empowered to act when time is of the essence. The acceptance of a gift to Gateway Community College's Automotive Technology Program of a 2020 Chevy Equinox was handled at the August meeting of the Executive Committee to meet the requirements of the donor.
- Adjournment

*On a motion by Regent Ryan, seconded by Regent Gray-Kemp, the meeting adjourned at 10:49.*

ACTION ITEM**CSU Proposed Distribution Model**

BOR Resolution # 09-67 requires that the State Universities' distribution methodology for the state block grant should be reviewed biennially effective July 1<sup>st</sup>, 2011. This required review has seldom led to changes in methodology given the challenges in reallocating resources among institutions with ongoing budget challenges. The last change – converting to a three-year rolling average for student counts – was implemented in 2014.

The existing Distribution Model includes several components:

- Base funding of \$6.5 million to each university
- Additional funding for specified items based on past action by the legislature to fund a particular activity at a university
- Variable funding based on student counts, with additional weighting for in-state students and excluding part-time students
- Distribution of State fringe-benefit assistance based on student counts on the same basis as the variable funding.

This year, in the context of a significant expansion in state support for fringe benefits coupled with unprecedented enrollment challenges, the universities and system office undertook a thorough review of all aspects of the distribution model. Several significant issues were raised with the current methodology. It was suggested that the base funding might be too low given inflation; that the specified items were arbitrary and dated; that omitting part-time students was inequitable; and that the method of distributing fringes was disconnected from actual fringe costs.

The CSU Distribution Model (DM) review committee completed the review and evaluation of general fund appropriations distribution model and recommended the following changes:

*Distribution of General Fund Block Grant:*

- Base Funding: Increase base funding to \$11 million (excluding fringe) to cover basic costs of university operations.
- Additional Funding for Specified Items: Eliminate all funding for specified items.
- Variable Funding: The change to variable funding is to include the full-time equivalent of part-time students in the calculation. The recommendation is for each university to be provided with a variable block grant proportionally based on three-year rolling average of full-time-equivalent (FTE) of full-time **and part-time students** enrolled in most recently closed fiscal years. Included

in the average FTE calculation are in-state students weighted on a 1 to 1 basis and out-of-state students weighted on a 1 to 2.4 basis. The three-year average FTE calculation is based on the annual average of Fall and Spring semesters per census data published by the Office of Research & System Effectiveness (ORSE). The variable block grant funding represents 65% of total State Appropriation, which is a significant portion of the block grant. While this funding is proportional to the size of each University's level of student enrollment, it will function as an incentive to increase enrollment.

- A portion of the block grant will continue to be assessed to support System Office operations. The amount of these funds will be established by the BOR within its approval of the annual spending plan.
- Allocation of the OPM holdback or rescission will continue to be based on the proportion of the block grant (GF) provided to each University.

*Distribution of Fringe Benefits Support:*

- General Fund fringe benefits funding will be distributed by a formula based on each University's General Fund Block Grant. The maximized General Fund fringe benefit percent, after covering the System Office actual fringe benefits cost, will be applied to each block grant for calculating the general fund fringe benefits reimbursement to each University.
- Additional Operating Fund Fringe provided by State will be distributed based on fiscal year actual cost and will equitably cover the same % of total fringe benefits cost incurred by each University, example provided in the table below.

<b>Fringe Benefits Cost</b>	<b>CCSU</b>	<b>ECSU</b>	<b>SCSU</b>	<b>WCSU</b>	<b>SO Office</b>	<b>Total</b>
Total Fringe Benefits Cost - FY22 Spending Plan	72,854,303	43,282,910	78,199,948	43,151,667	3,324,026	240,812,854
Less GF Fringe Benefits	(45,375,069)	(27,802,645)	(42,305,751)	(28,060,121)	(3,324,026)	(146,867,610)
OF Fringe Benefits	27,479,234	15,480,265	35,894,197	15,091,546	-	93,945,244
Additional OF Fringe paid by State	(6,601,396)	(3,718,857)	(8,622,940)	(3,625,475)	-	(22,568,668)
NET OF Fringe Benefits paid by T& Fees	20,877,839	11,761,408	27,271,257	11,466,072	-	71,376,576
Addtl. OF Fringe % of Total Fringe cost paid by T&Fees	-24%	-24%	-24%	-24%	-	-24%

*Other Features:*

The universities agree that in the event of significant change in the structure or amount of state aid or fringe benefit support, including changes to the newly instituted Additional Operating Fund Fringe support, a new review of this methodology will be automatically triggered.

The proposed changes meet the requirements for a simplified, predictable, transparent, and equitable Distribution Model. This proposal has the support of each of the universities and is reflected in the proposed budget revisions also before the Board at this time.



## RESOLUTION

concerning

### CSU Proposed Distribution Model October 21, 2021

- WHEREAS, Board of Regents Resolution #09-67 requires that the State Universities' distribution methodology for the state block grant should be reviewed biennially effective July 1<sup>st</sup>; and
- WHEREAS, In August and September 2021 representatives of the four Universities and the CSU system undertook a thorough review of the block grant distribution model and achieved consensus support for a comprehensive set of changes; and
- WHEREAS, The changes include increasing the fixed base funding each university receives; includes part-time students in the variable funding calculation; simplifies the formula; and addresses some inequities in the allocation of state fringe benefit support; and
- WHEREAS, The recommended formula includes a method for distributing a new stream of state funding to reduce the Universities' need to commit tuition funds to employee fringe benefits, and
- WHEREAS, The Universities agree that any future changes to the structure or amount of state aid should prompt immediate review of this distribution methodology, now therefore, be it
- RESOLVED THAT, The Board of Regents approves the new CSU Distribution Model as described in the Staff Report included with this item.

A Certified Copy:

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Alice Pritchard, Secretary  
Board of Regents for Higher Education

**ACTION ITEM**

CSCU FY 2022 REVISED Spending Plan

Item Includes:

Summary

Connecticut State Universities

Connecticut Community Colleges

Attachment A – CSCU FY22 Revised Operating Budget vs. Original

Attachment B – CSU FY22 Revised Budget vs. Original

Attachment C – CCC FY22 Revised Budget vs. Original

Attachment D – Institutional Enrollment HC and FTE

**SUMMARY**

The enacted FY 2022 spending plans for the State Universities and the Community Colleges relied on enrollment projections that were unfortunately too optimistic about our student's post-pandemic return to their studies. Indeed, the optimism that our institutions felt in June 2021, with vaccines widely available and case rates dropping to very low levels, gave way over the summer to new concerns about the Delta variant. For reasons that are not yet perfectly understood, the pandemic has suppressed enrollment at community colleges and regional comprehensive public universities, especially in low-growth regions like New England. Now it is clear that this enrollment pressure has continued into the second full academic year of the pandemic.

The original spending plans assumed that average enrollment would rise in the colleges by 9.1% and in the universities by 0.4%. These budget assumptions were based on our judgment that the university enrollments would stabilize based on then-likely reopening of campuses and residence halls, and that at the colleges the 16% drop-off last year would partially rebound in 2022 as we returned to in-person classes. The revised projections, reflected in these budget revisions, assume that we will experience a decline in average enrollment of 2.5% at the colleges and 6.7% at the universities. This in turn results in a decline in tuition and fee revenue of nearly \$38 million for the system.

Charter Oak State College does not require revisions to its enacted spending plan.

The details of our original and revised enrollment assumptions are shown in the table below.

*CSCU Enrollment Assumptions: FY 2022 Original and Revised*

CSCU Full Time Equivalent (FTE)	FY21 Actual	FY22 Original Budget	FY22 Revised Budget	Variance			
				FY22 Rev Budget vs. Original	FY22 Rev Budget vs. Original	FY22 Rev Budget vs. FY21 Actual	FY22 Rev Budget vs. FY21 Actual
				#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
<b>State Universities</b>							
Central	7,945	8,146	7,310	(836)	-10.3%	(635)	-8.0%
Eastern	3,848	3,805	3,602	(203)	-5.3%	(246)	-6.4%
Southern	7,392	7,198	6,989	(209)	-2.9%	(403)	-5.5%
Western	4,174	4,309	3,894	(415)	-9.6%	(280)	-6.7%
Total CSU	23,359	23,458	21,795	(1,663)	-7.1%	(1,564)	-6.7%
<b>Community Colleges</b>							
Asnuntuck	692	942	680	(262)	-27.8%	(12)	-1.8%
Capital	1,309	1,433	1,262	(172)	-12.0%	(47)	-3.6%
Gateway	3,177	3,258	3,133	(125)	-3.8%	(44)	-1.4%
Housatonic	1,976	2,265	1,870	(395)	-17.4%	(106)	-5.3%
Manchester	2,423	2,670	2,417	(254)	-9.5%	(6)	-0.3%
Middlesex	1,148	1,211	1,118	(93)	-7.7%	(31)	-2.7%
Naugatuck Valley	2,836	2,995	2,849	(146)	-4.9%	13	0.4%
Northwestern	679	719	654	(65)	-9.0%	(25)	-3.6%
Norwalk	2,361	2,614	2,194	(420)	-16.1%	(167)	-7.1%
Quinebaug Valley	626	711	603	(107)	-15.1%	(23)	-3.7%
Three Rivers	1,717	1,843	1,675	(168)	-9.1%	(42)	-2.4%
Tunxis	1,874	2,061	1,841	(220)	-10.7%	(33)	-1.7%
Total CCC	20,817	22,721	20,295	(2,426)	-10.7%	(523)	-2.5%
<b>Charter Oak *</b>	834	834	834	-	0.0%	-	0.0%
<b>CSCU Grand Total</b>	<u>45,010</u>	<u>47,013</u>	<u>42,924</u>	<u>(4,089)</u>	<u>-8.7%</u>	<u>(2,086)</u>	<u>-4.6%</u>

Note:

\* Charter Oak State College census data for Fall 2021 will be available on November 30, 2021

In addition to the drops in tuition and fee revenue, several campuses need to adjust various budget items to reflect operations, including adjustments related to Covid testing, retirement payouts, use of HEERF funding for revenue replacement. These adjustments are described below and reflected in the attached schedules. Finally, these budget revisions include the impact of the proposed new distribution methodology for the universities' block grant and fringe benefit support.

## CONNECTICUT STATE UNIVERSITIES

The proposed adjustments will allow all four universities to operate in balance for the year, with a small surplus at Western. The table below summarizes the impact of the proposed budget adjustments on the operating results at each university:

CONNECTICUT STATE UNIVERSITIES					
FY22 Revised Budget vs. Original	CSU Total	Central	Eastern	Southern	Western
<b>Enacted Spending Plan Balance</b> <i>(Net Change before Addtl. State Funds)</i>	<b>(\$6,101,583)</b>	<b>\$0</b>	<b>(\$1,416,623)</b>	<b>(\$4,723,241)</b>	<b>\$38,281</b>
<b>Revised Distribution Model Impact</b>					
Change in General Fund Appropriation	(601,396)	126,077	(1,514,456)	(4,809)	791,792
Change in Fringe Benefits paid by State	22,375,579	4,764,837	5,237,730	5,549,073	6,823,940
	\$21,774,183	\$4,890,914	\$3,723,274	\$5,544,264	\$7,615,732
<b>Changes in Revenue</b>					
Tuition and Fees	(18,781,448)	(11,693,043)	(2,794,494)	301,106	(4,595,017)
Housing and Food Services Revenue	2,413,063	3,251,353	460,775	(206,794)	(1,092,271)
All Other Revenue	764,770	(17,786)	(1,071)	-	783,627
	(\$15,603,615)	(8,459,476)	(2,334,790)	94,312	(\$4,903,661)
<b>Changes in Expenditures</b>					
Salary Cost	2,756,883	2,080,931	178,572	-	497,380
Fringe Benefits Cost	(3,347,040)	1,096,194	(1,707,485)	(1,000,000)	(1,735,749)
All Other Expenditures/DS/Transfers	1,283,314	(3,870,619)	1,375,513	1,915,335	1,863,085
	\$693,157	(\$693,494)	(\$153,400)	\$915,335	\$624,716
Changes in HEERF Institutional Funding	\$2,749,808	\$2,875,068	(\$125,260)	\$0	\$0
<b>Revised Balance</b>	<b>\$2,125,636</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,125,636</b>

## Central Connecticut State University

Prior to the proposed revisions, Central Connecticut State University projected a shortfall of approximately \$16.6M for FY22 including an estimate of \$1.6M in Testing/COVID related expenses that potentially would not be reimbursed for Spring 2022. This shortfall will be resolved by using the remaining HEERF II funding from FY21 as well as using the entire HEERF III Institutional and Supplemental funding received.

The additional shortfall from our original budget developed in May 2021 was a result of an overall decline in Fall 2021 enrollment of (9.4%), increase of \$3M in our accrued vacation and sick payouts for higher than anticipated retirements, offset by an increase in housing of 10.5% and applying the additional fringe funding thru the distribution model changes.

In order to balance our budget, it is important to note the following:

- CCSU continued the reduction plan implemented in FY21 in the amount of \$13.1M
- Held back an additional \$2M of DPS/OE Operating budgets from divisions in FY22
- CCSU is requiring justification for every salary line thru a hiring freeze process that is approved by the CBCO and President
- Approved refill of positions is done at the minimum salary where contractually possible
- Rethinking positions as they become vacant or from retirements

In addition, Central is currently conducting a comprehensive review of admissions and the onboarding processes, including an effort to maximize seat enrollments and rotation of course offerings.

In the May 2021 narrative, Central identified that the behavioral health and medical needs of students would be greater than ever and that unfortunately has remained true as the University is approaching clinical capacity as of the 4<sup>th</sup> week into the Fall semester.

The communication the Universities received regarding President Cheng's recognition that we all may need additional support for our COVID-related expenses would help to offset additional costs in testing, staffing needs related to contact tracing and specifically additional resources in health services.

### **Eastern Connecticut State University**

Eastern has improved from a reserve use of \$1.4 million to a balanced budget for the year. This would not have been possible without the revision to the distribution model and the additional operating fund fringe benefits paid by state. The major factors that allowed to achieve a balanced budget is below.

In summary, the additional operating fund fringe benefits paid by state, lower actual fringe benefit rates, and favorable food service revenue are the major positive drivers. These favorable factors allowed Eastern to include increased funding for retirement payouts, additional funds for IT related infrastructure equipment, BOR required auxiliary equipment reserve, additional repair and maintenance funds, and student and employee testing for the spring semester.

#### **Revenue Losses and Expenditure Increases:**

- \$2.8m Tuition and fees – enrollment decrease from budget 6.5%
- \$1.5m State Appropriations – revised distribution model, OPM holdback
- \$0.4m All Other Personal Services – increase estimate for retiree sick/vacation payouts
- \$1.1m Total Other Expenses – increase in food service contract, spring covid testing, IT infrastructure, and maintenance repairs, services & office equipment
- \$0.5m Auxiliary Renewal and Replacement – originally budgeted \$0
- \$0.1m Other Designated Fund Requests – direct use of HEERF 3 funds for covid personnel support

#### **Savings and Offsets to the Revenue Losses and Expenditure Increases:**

- \$ 5.2m Fringe Benefits Paid by State – revised distribution model, additional OF fringe paid by state
- \$ 0.5m Food Service Revenue– first-year student occupancy greater than expected vs. upper-class students
- \$0.2m Full-time Salaries – net result of delayed refills, retirements, and management increases
- \$1.7m Fringe Benefits – net result of actual rates being slightly lower than budgeted rates, the fringes on the decrease in full-time salaries, plus the increased fringes on retiree payouts
- \$0.2m Debt Service University Fee – savings from lower-than-expected enrollment

### Southern Connecticut State University

Highlights of FY2022 Spending Plan - Revised September 24, 2021

- Southern's FY2022 Spending Plan now reflects a balanced budget; the May 2021 submission reflected a deficit of \$4.7 million. In large part, this is because of new additional revenue of \$5.7 million from the state.
- Overall tuition revenue increased by \$300,000, mostly due to a favorable shift in the Out-of-State to In-State enrollment, and conservative budgeting that built in an assumption of enrollment declines in Fall and Spring.
- No change to our full-time salary budget since the original submission, which reflected a turnover budget of \$2.6 million. Southern will achieve the turnover savings by slowing the pace of refilling vacancies and Spring 2022 retirements.
- Please note that Management Confidential salary increases of \$167,500 are reflected, while any additional bargaining unit increases are NOT included.
- Fringe benefit budget is reduced by \$1.0 million.
- Financial Aid set-aside was left at the FY21 amount, and is projected to be 21.36%, despite the enrollment decline. This is well above the 15% minimum required. It should be noted that, while it does not appear in this spending plan, Southern has received \$13 million in HEERF federal COVID funds that will be disbursed to all enrolled students this year in the form of grants. This effectively doubles, for this year only, the amount of aid for students.
- Utilities budget reduced by \$300,000 to reflect updated estimate.
- All the reductions included in the adopted spending plan still apply.

### Western Connecticut State University

With a full return to campus in Fall 2021 and the availability of the Fall 2021 census enrollment, total revised **revenue** is projected at \$135.8M, an increase of \$2.7M or 2.0% from \$133.1M for the original FY22 budget (05/26/2021). Total revised **expenses** are projected to be \$134.1M, an increase of \$908K or 1.0 % from \$133.2M for the original FY2022 budget. We are, therefore, projecting an FY22 favorable surplus of \$2.1M. This surplus includes \$6.3M of federal relief fund from the American Rescue Plan (ARP) Higher Education Emergency Relief Fund (HEERF III). The entire HEERF III amount of \$6.3M is applied toward FY22 revenue loss. Without the aid of HEERF III, revenue loss would have landed at about -\$4.2M, a favorable decrease of -\$7.9M over FY21 budget loss of -\$12.1M (excluding HEERF II and CRF funding).

**Budget Risks:** Without an operating reserve, it is not feasible to cut our way out of the Covid-19 dilemma in one fiscal year. Also, as we face an FY23 NECHE self-study accreditation, we remain hopeful

to receiving additional resources that will help us advance financial sustainability initiatives and build our reserves. Resources and time are needed to reap the benefits associated with the many initiatives around enrollment, housing occupancy, etc. that we have implemented. The following are some key drivers that impacted our projected revenue and expenses:

**Revenue-Key Drivers:** the projected 2.0% increase in revenue is primarily due to the additional \$7.6M from the revised state appropriation model unanimously approved by the CSU Presidents and CFOs on Thursday 09/09/2021. This additional funding helps to mitigate the revenue loss of -\$5.7M from what was originally budgeted for enrollment. For Fall 2021, we initially budgeted 5,325 students vs. census data of 4,802 students (loss of 523 students). Additionally, we've updated our Spring 2022 from a budgeted headcount of 4,995 to a revised projection of 4,596 (down by 399). Other Revenue is projected to be \$805K higher than the original FY22 budget, due additional scheduled events driven by a full return to campus in Fall 2021.

**Expense-Key Drivers:** the revised 1.0% increase in expense is primarily due to the increase of \$1.3M in Spring 2022 Covid testing cost, about \$202K salary & fringe benefits increases for the Management/Confidential personnel, and \$1.7M in part-time budget corrections. We were able to identify \$2.5M salaries and fringe benefits saving in our vacant positions pool by postponing searching & hiring to later part of the FY22.

**CONNECTICUT COMMUNITY COLLEGES**

The community colleges project revenue losses from tuition and fees reflecting lower student enrollment based on fall census results. The revised revenue also includes items that were included in the original spending plan but were shown as bottom-line adjustments due to timing: additional State funds for fringe benefits and significant use of federal emergency aid (HEERF) funds for student AR relief that now is reflected in the Contra Revenue line. Personnel expenses were also reduced (\$6.7M) because of deferral of non-critical hiring or filling vacancies due to retirements. All other expenditures reflect an increase in spending for additional testing costs estimated for Spring'22 semester. The significant impact that the coronavirus pandemic had on Colleges is reflected on the projected net results with the use of HEERF funds.

The table below presents Colleges' sources of funds and uses of funds comparing the original to the revised budget:

<u>Revenue (\$ Millions)</u>	FY2022		Rev Budget vs. Original	
	<u>Original</u>	<u>Revised Budget</u>	<u>\$ Change</u>	<u>% Change</u>
State Appropriations	\$337.3	\$335.2	(\$2.1)	-1%
Tuition and Fees, gross	163.9	144.5	(\$19.4)	-12%
All Other Revenue incl. Contra Revenue	(15.1)	1.4	\$16.5	-109%
Federal Funds (HEERF and CRF)	48.9	49.7	\$0.8	2%
<i>Total Revenue</i>	<u>\$535.0</u>	<u>\$530.8</u>	<u>(\$4.2)</u>	<u>-1%</u>
 <u>Expenditures (\$ Millions)</u>				
Personnel Cost (salaries)	255.3	251.2	(\$4.1)	-2%
Fringe Benefits Cost	187.9	185.3	(\$2.6)	-1%
All Other Operating Expenses and Transfers	85.5	90.6	\$5.1	6%
<i>Total Expenditures</i>	<u>\$528.6</u>	<u>\$527.1</u>	<u>(\$1.6)</u>	<u>0%</u>
 <i>Net Change</i>	 <u>\$6.4</u>	 <u>\$3.7</u>	 <u>(\$2.7)</u>	 <u>-42%</u>

**Capital East Region****Revenue:**

- Reduction in tuition & fees largely due to:
  - Fall enrollment falling short of EMSA's original projections
  - Spring 22 estimates reduced to assume enrollment flat to Spring 21 (all 5 colleges used this assumption)
- Changes in State Appropriation (same increases, some decreases) due to changes in the allocation model moving shared services salary expenses into the calculation
- Increase in OF Fringe Benefit funding
- QV had other revenue reductions related to the delayed opening of the ECE day care program

**Personnel**

- Increase for management increases



- Colleges achieved savings with delays in hiring, additional retirements, and closely managing vacancies
- While PTL costs in total are down due to decreased enrollment, some colleges did see increased expenses due to unexpected faculty vacancies and smaller class sizes due to social distancing.
- Colleges adjusted the retirement payout budget based on actual retirement costs to date and estimating costs of known pending retirements

Other Expenses:

- Some colleges decreased their financial aid and wavier budgets in response to the decreased enrollments while others maintained their original budget projections
- Colleges budgeted for Spring COVID testing costs based on a consistent formula used across all 12 colleges. The amounts per college are:

Capital	\$188,100
Manchester	\$342,000
Middlesex	\$152,000
Quinebaug	\$85,500
Three Rivers	\$231,800

### North-West Region

As a whole, and independent of any HEERF support, the North-West Region's bottom line improved by approximately \$2.3M. This is mostly attributable to an increase of \$6.4M in operating fund fringe benefit support offsetting enrollment-related (i.e. tuition and fees) revenue losses of roughly \$4.6M. A more complete summary of budgetary factors, in addition to some other observations, can be found below:

- The North-West region currently projects (via the use of actual fall 2021 and projected spring 2022 figures) tuition revenue loss of \$3,650,909
- The North-West region currently projects (via the use of actual fall 2021 and projected spring 2022 figures) fee revenue loss of \$956,618
- The North-West region currently projects overall PS savings of \$970,035. This includes all projected retirements and payouts. Of that figure, \$395,157 is being saved in full-time employment. Significant savings is also projected in PTL's given its correlative relationship to enrollment
- The North-West region is currently projecting just over \$800K in spring 2022 operating expense for COVID-19 testing for members of the community whose vaccination status is such that testing is required. It's our hope that these charges will be eligible to be covered by HEERF or other funds earmarked for pandemic assistance
- The only college in the region to see their budget worsen was Asnuntuck (by about 9%). This was due mostly to the delta between their actual fall '21/projected spring '22 enrollment and the enrollment/revenue projection that was utilized for the budget submitted over the summer

**Shoreline West Region**

## Revenue:

- Tuition revenue is projected to be 12.43% less than original budget for the region totaling \$4,975,718
- Fee revenue is projected to be 12.17% less than original budget for the region totaling \$2,162,291
- For the spring term Gateway and Housatonic are projecting flat enrollment (spring 21 to spring 22) and flat tuition and fees
- Norwalk is projecting a 4% reduction in enrollment and tuition/fees for spring 22 (from spring 21)
- The region received \$770,749 less in general fund distribution
- The region received \$7,091,334 more in operating fund fringe
- Total revenue is projected to be \$963,440 less than original budget

## Personnel Services:

- Personnel savings occurred in all categories except EA and other PS
- Full time savings showed the biggest savings totaling \$517,897 due to retirements, turn over savings, and delayed hiring
- ECL savings were \$315,164 due to lower enrolled summer courses and few sections running
- PTL savings were \$253,016 due to lower fall enrollment and effective course management. I do expect this number to be higher at the midyear spending plan revision as the current projection was limited by delays in the first fall PTL payroll posting.
- Additional budget was added to other PS for increased projected retirement payouts
- Total PS savings were \$659,961
- Fringe went up by \$136,752 due to increased overall fringe percentage.

## Expenses:

- Institutional set aside is down due to lower enrollment by \$578,233
- Waivers are down by \$225,000 due to lower enrollment
- OE is increased for the budgeting of COVID testing units for spring 2022 totaling \$1,347,741

Overall the region has increased its deficit by \$937,505 to \$24,342,102.

RESOLUTION

concerning

FY2022 SPENDING PLAN REVISIONS  
FOR  
THE CONNECTICUT STATE COLLEGES & UNIVERSITIES  
October 21, 2021

- WHEREAS, Pursuant to the provisions of Section 10a-8 of the Connecticut General Statutes, "...the Board of Regents for Higher Education shall be deemed the budgeted agency for the Connecticut State University System, the regional community-technical college system and Charter Oak State College. The Board of Regents for Higher Education shall develop a formula or program-based budgeting system to be used by each institution in preparing operating budgets..."; and
- WHEREAS, On June 24, 2021, the Board of Regents for Higher Education adopted an FY 2022 spending plan for each college, university and the System Office within CSCU; and
- WHEREAS, The Board of Regents approves an overall spending level for all funds except for federal and private grants, bond funds, and intra/inter agency funds; and
- WHEREAS, Each institution, within the approved budget, commits to adhering to expenditure control within the spending caps established; and
- WHEREAS, Enrollment for the fall semester at the colleges and universities is significantly below the level that was anticipated in June when the original spending plans were adopted because of the Delta variant of coronavirus; and
- WHEREAS, The resulting shortfall in revenue has prompted CSCU institutions to recommend budget adjustments in order to eliminate deficits and properly support operations; and
- WHEREAS, These adjustments require review and approval by the Board of Regents, now therefore, be it
- RESOLVED THAT, The Board of Regents approves the adjustments to the FY2022 Spending Plan for Connecticut State Colleges and Universities as described in the attachments to this item.

A Certified Copy:

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Alice Pritchard, Secretary  
Board of Regents for Higher Education

# CONNECTICUT STATE COLLEGES & UNIVERSITIES

## Expenditure Plan General & Operating Funds

FY22 Revised Budget vs. Original

## ATTACHMENT A

Account Name	FY22 Budget	FY22 Rev Budget	FY22 Revised Budget vs. Original	
	Dollars (\$)	Dollars (\$)	Inc (Dec)	Percent %
<b>Revenue:</b>				
Tuition (FT and PT Gross)	288,623,777	264,724,378	(23,899,399)	-8.30%
Student Fees	234,936,427	220,621,780	(14,314,647)	-6.10%
State Appropriations	305,912,975	304,750,209	(1,162,766)	-0.40%
Additional State Approp (Dev Edu, Outcomes and IMRP)	10,424,154	10,108,719	(315,435)	-3.00%
Fringe Benefits Paid By State	287,533,351	309,956,726	22,423,375	7.80%
CCC (OF) Fringe Benefits Paid by State	16,200,000	37,532,961	21,332,961	131.70%
Accident Insurance	688,456	665,065	(23,391)	-3.40%
Housing	55,690,142	55,956,549	266,408	0.50%
Food	23,377,116	25,523,772	2,146,656	9.20%
All Other Revenue	16,968,660	17,444,452	475,792	2.80%
Less: Contra Revenue	(24,964,044)	(8,139,367)	16,824,677	-67.40%
<b>Total Revenue</b>	<b>1,215,391,013</b>	<b>1,239,145,244</b>	<b>23,754,231</b>	<b>2.00%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
Full-Time	450,426,983	446,242,656	(4,184,327)	-0.90%
<b>Part-Time:</b>				
Lecturers (PTLs)	88,717,001	87,351,810	(1,365,191)	-1.50%
Lecturer (NCLs)	7,033,153	6,815,795	(217,358)	-3.10%
Permanent Part-time	2,440,083	2,384,137	(55,946)	-2.30%
Temporary Part-time	18,082,745	18,129,273	46,528	0.30%
University Assistants	4,009,976	4,310,217	300,241	7.50%
Graduate Assistants	2,334,958	2,315,088	(19,870)	-0.90%
Student Labor	10,167,732	10,822,088	654,356	6.40%
Overtime	4,046,150	4,326,735	280,585	6.90%
All Other Personnel Services	17,431,248	20,621,223	3,189,975	18.30%
<b>Subtotal Personnel Services</b>	<b>604,690,029</b>	<b>603,319,022</b>	<b>(1,371,007)</b>	<b>-0.20%</b>
Fringe Benefits	435,971,762	429,855,318	(6,116,444)	-1.40%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>1,040,661,791</b>	<b>1,033,174,340</b>	<b>(7,487,451)</b>	<b>-0.70%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	60,793,269	59,906,681	(886,588)	-1.50%
Waivers	16,398,833	16,006,173	(392,661)	-2.40%
Utilities	28,515,876	28,029,366	(486,510)	-1.70%
All Other Expenses	165,933,659	171,953,366	6,019,707	3.60%
<b>Total Other Expenses</b>	<b>271,641,637</b>	<b>275,895,586</b>	<b>4,253,949</b>	<b>1.60%</b>
<b>Total Expenditures</b>	<b>1,312,303,428</b>	<b>1,309,069,926</b>	<b>(3,233,502)</b>	<b>-0.20%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(96,912,415)</b>	<b>(69,924,682)</b>	<b>26,987,733</b>	<b>-27.80%</b>
<b>CSU Transfers</b>				
Debt Service	(28,658,907)	(27,378,407)	1,280,500	-4.50%
Auxiliary Renewal and Replacement	-	(454,013)	(454,013)	NA
HEERF Institutional	43,028,400	45,778,208	2,749,808	6.40%
CSCU Miscellaneous Transfers	466,987	2,278,047	1,811,060	387.80%
<b>Total CSU Transfers</b>	<b>14,836,480</b>	<b>20,223,835</b>	<b>5,387,355</b>	<b>36.30%</b>
<b>CCC Transfers</b>				
CCC Transfer in	27,681,533	27,867,534	186,001	0.70%
CCC Transfer out	(27,051,974)	(27,051,974)	-	0.00%
HEERF Institutional	48,888,855	49,704,712	815,857	1.70%
CRF Funding Approved for FY20	-	-	-	NA
<b>Total CCC Transfers</b>	<b>49,518,414</b>	<b>50,520,272</b>	<b>1,001,858</b>	<b>2.00%</b>
<b>Other Transfers</b>				
CCC Use of Unrestricted Reserves for PACT Program	-	-	-	NA
CCC FY22 Targeted Savings and FY21 Additional Reductions	5,000,000	-	(5,000,000)	-100.00%
<b>Net Change Subtotal</b>	<b>(27,557,521)</b>	<b>819,425</b>	<b>28,376,946</b>	<b>-103.00%</b>
<b>Additional State Appropriations per 5/17 Committee ARP Allocations (1)</b>				
State Appropriation	1,833,155	-	(1,833,155)	-100.00%
FB paid by State for SERS UAL CC	44,255,178	-	(44,255,178)	-100.00%
Higher Education - CSCU	10,000,000	10,000,000	-	0.00%
<b>Net Change Subtotal</b>	<b>28,530,812</b>	<b>10,819,425</b>	<b>(17,711,387)</b>	<b>-62.10%</b>

Note:

(1) Additional State Appropriations based on the Committee recommendations will be distributed to all Institutions after the funds are allotted on CoreCT.

State Universities  
Expenditure Plan General & Operating Funds  
FY22 Revised Budget vs. Original

ATTACHMENT A

Account Name	FY22 Budget	FY22 Rev Budget	FY22 Revised Budget vs. Original	
	Dollars (\$)	Dollars (\$)	Inc (Dec)	Percent %
<b>Revenue:</b>				
Tuition (FT and PT Gross)	167,354,081	156,751,597	(10,602,484)	-6.30%
Student Fees	180,125,572	171,946,608	(8,178,964)	-4.50%
State Appropriations	153,353,939	152,987,093	(366,846)	-0.20%
Additional State Approp (Dev Edu, Outcomes and IMRP)	1,900,572	1,550,052	(350,520)	-18.40%
Fringe Benefits Paid By State	147,219,781	169,436,278	22,216,497	15.10%
Accident Insurance	688,456	665,065	(23,391)	-3.40%
Housing	55,690,142	55,956,549	266,408	0.50%
Food Service	23,377,116	25,523,772	2,146,656	9.20%
All Other Revenue	12,940,752	13,622,966	682,214	5.30%
Less: Contra Revenue	(6,256,308)	(6,150,361)	105,947	-1.70%
<b>Total Revenue</b>	<b>736,394,102</b>	<b>742,289,619</b>	<b>5,895,517</b>	<b>0.80%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
Full-Time	268,063,242	266,629,981	(1,433,261)	-0.50%
<u>Part-Time</u>				
Lecturers (PTLs)	36,620,215	37,318,897	698,682	1.90%
Lecturers (NCLs)	3,272,726	3,052,397	(220,329)	-6.70%
Perm/Intermit PT	1,183,215	1,183,215	-	0.00%
University Assistants	3,984,480	4,284,721	300,241	7.50%
Graduate Assistants	2,334,958	2,315,088	(19,870)	-0.90%
Student Labor	8,414,295	9,095,130	680,835	8.10%
Other Part Time	1,704,038	1,704,038	-	0.00%
Overtime	3,065,200	3,355,785	290,585	9.50%
All Other Personnel Services (Vac, Sick, Accr Abs)	11,182,758	13,642,758	2,460,000	22.00%
<b>Subtotal Personnel Services</b>	<b>339,825,127</b>	<b>342,582,010</b>	<b>2,756,883</b>	<b>0.80%</b>
Fringe Benefits	240,971,936	237,465,814	(3,506,122)	-1.50%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>580,797,063</b>	<b>580,047,824</b>	<b>(749,239)</b>	<b>-0.10%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	44,809,320	45,169,577	360,257	0.80%
Waivers	12,538,429	12,514,099	(24,330)	-0.20%
Utilities	18,877,317	18,477,317	(400,000)	-2.10%
All Other Expenses	100,310,035	104,294,969	3,984,934	4.00%
<b>Total Other Expenses</b>	<b>176,535,101</b>	<b>180,455,962</b>	<b>3,920,861</b>	<b>2.20%</b>
<b>Total Expenditures</b>	<b>757,332,164</b>	<b>760,503,786</b>	<b>3,171,622</b>	<b>0.40%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(20,938,063)</b>	<b>(18,214,167)</b>	<b>2,723,896</b>	<b>-13.00%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Debt Service	(28,658,907)	(27,378,407)	1,280,500	-4.50%
Auxiliary Renewal and Replacement	-	(454,013)	(454,013)	NA
HEERF Institutional	43,028,400	45,778,208	2,749,808	6.40%
CSCU Miscellaneous Transfers	466,987	2,278,047	1,811,060	387.80%
<b>Total Transfers, Additional Funds and Commitments</b>	<b>14,836,480</b>	<b>20,223,835</b>	<b>5,387,355</b>	<b>36.30%</b>
<b>Net Change Subtotal</b>	<b>(6,101,583)</b>	<b>2,009,668</b>	<b>8,111,251</b>	<b>-132.90%</b>
<b>Additional State Appropriations per 5/17 Committee ARP Allocations</b>				
State Appropriation	1,133,155	-	(1,133,155)	-100.00%
FB paid by State for SERS UAL CC	22,032,962	-	(22,032,962)	-100.00%
Higher Education - CSCU	5,026,555	5,026,555	-	0.00%
<b>Net Change</b>	<b>22,091,089</b>	<b>7,036,223</b>	<b>(15,054,866)</b>	<b>-68.10%</b>

Community Colleges  
Expenditure Plan General & Operating Funds  
FY22 Revised Budget vs. Original

ATTACHMENT A

Account Name	FY22 Budget	FY22 Rev Budget	FY22 Revised Budget vs. Original	
	Dollars (\$)	Dollars (\$)	Inc (Dec)	Percent %
<b>Revenue:</b>				
Tuition (FT and PT Gross)	109,594,097	96,297,182	(13,296,915)	-12.10%
Student Fees	54,308,760	48,173,077	(6,135,683)	-11.30%
State Appropriations	148,863,171	148,063,168	(800,003)	-0.50%
Additional State Approp (Dev Edu, Outcomes and IMRP)	8,523,582	8,558,667	35,085	0.40%
Fringe Benefits Paid By State	136,820,225	136,157,463	(662,762)	-0.50%
OF Fringe Benefits Paid by State	16,200,000	37,532,961	21,332,961	131.70%
All Other Revenue	3,622,908	3,416,486	(206,422)	-5.70%
Less: Contra Revenue	(18,707,736)	(1,989,006)	16,718,730	-89.40%
<b>Total Revenue</b>	<b>459,225,007</b>	<b>476,209,998</b>	<b>16,984,991</b>	<b>3.70%</b>
<b>Expenditures:</b>	148,818,029	145,897,739		
<b>Personnel Services:</b>				
Full-Time	176,112,133	173,356,984	(2,755,149)	-1.60%
Part-Time				
Lecturers (PTL and ECL, 601302 and 601301)	49,614,834	47,550,961	(2,063,873)	-4.20%
Contractual (NCL, 601300)	3,760,427	3,763,398	2,971	0.10%
Permanent Part-time (601100)	932,834	876,888	(55,946)	-6.00%
Temporary Part-time (601200, 02, 03, 04, 601303)	16,378,707	16,425,235	46,528	0.30%
Student Labor (601400, 01, 02, 601406)	1,663,437	1,636,958	(26,479)	-1.60%
Overtime (601501, 601502)	980,950	970,950	(10,000)	-1.00%
All Other Personnel Services	5,869,724	6,599,699	729,975	12.40%
<b>Subtotal Personnel Services</b>	<b>255,313,046</b>	<b>251,181,073</b>	<b>(4,131,973)</b>	<b>-1.60%</b>
Fringe Benefits	187,869,154	185,278,446	(2,590,708)	-1.40%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>443,182,200</b>	<b>436,459,519</b>	<b>(6,722,681)</b>	<b>-1.50%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	15,163,949	13,917,104	(1,246,845)	-8.20%
Waivers	3,530,404	3,162,074	(368,331)	-10.40%
Utilities	9,553,559	9,467,049	(86,510)	-0.90%
All Other Expenses	62,840,134	64,874,907	2,034,773	3.20%
<b>Total Other Expenses</b>	<b>91,088,046</b>	<b>91,421,134</b>	<b>333,088</b>	<b>0.40%</b>
<b>Total Expenditures</b>	<b>534,270,246</b>	<b>527,880,653</b>	<b>(6,389,593)</b>	<b>-1.20%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(75,045,239)</b>	<b>(51,670,655)</b>	<b>23,374,584</b>	<b>-31.10%</b>
<b>Transfers, Additional Funds and Commitments</b>				
CCC Transfer in	27,681,533	27,867,534	186,001	0.70%
CCC Transfer out	(27,051,974)	(27,051,974)	-	0.00%
HEERF Institutional	48,888,855	49,704,712	815,857	1.70%
<b>Total Transfers, Additional Funds and Commitments</b>	<b>49,518,414</b>	<b>50,520,272</b>	<b>1,001,858</b>	<b>2.00%</b>
<b>Net Change Subtotal</b>	<b>(25,526,825)</b>	<b>(1,150,383)</b>	<b>24,376,441</b>	<b>-95.50%</b>
Use of Unrestricted Reserves for PACT Program	-	-	-	NA
CCC System-wide Additional Reductions (1)	-	-	-	NA
Target savings (PS, FB and OE) (2)	5,000,000		(5,000,000)	-100.00%
<b>Net Change Subtotal</b>	<b>(20,526,825)</b>	<b>(1,150,383)</b>	<b>19,376,441</b>	<b>-94.40%</b>
<b>Additional State Appropriations per 5/17 Committee ARP Allocations</b>				
State Appropriation	700,000	-	(700,000)	-100.00%
FB paid by State for SERS UAL CC	21,332,962	-	(21,332,962)	-100.00%
Higher Education - CSCU	4,866,345	4,866,345	-	0.00%
<b>Net Change</b>	<b>6,372,482</b>	<b>3,715,962</b>	<b>(2,656,521)</b>	<b>-41.70%</b>

Charter Oak State College  
Expenditure Plan General & Operating Funds  
FY22 Revised Budget vs. Original

ATTACHMENT A

Account Name	FY22 Budget Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Revised Budget vs. Original Inc (Dec)	
			Dollars (\$)	Percent %
<b>Revenue:</b>				
Tuition (Gross)	11,675,599	11,675,599	-	0.00%
Student Fees	502,095	502,095	-	0.00%
State Appropriations	3,291,607	3,291,607	-	0.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	-	-	-	NA
Fringe Benefits Paid By State	3,127,027	4,016,281	889,254	28.40%
All Other Revenue	405,000	405,000	-	0.00%
Less: Contra Revenue	-	-	-	NA
<b>Total Revenue</b>	<b>19,001,328</b>	<b>19,890,582</b>	<b>889,254</b>	<b>4.70%</b>
<b>Expenditures:</b>				
<b><u>Personnel Services:</u></b>				
Full-Time	5,847,350	5,847,350	-	0.00%
<u>Part-Time</u>				
Lecturers	2,481,952	2,481,952	-	0.00%
Permanent Part-time	324,034	324,034	-	0.00%
University Assistants	25,496	25,496	-	0.00%
Student Labor	90,000	90,000	-	0.00%
Temporary Part Time	-	-	-	NA
Overtime	-	-	-	NA
All Other Personnel Services	378,766	378,766	-	0.00%
<b>Subtotal Personnel Services</b>	<b>9,147,598</b>	<b>9,147,598</b>	<b>-</b>	<b>0.00%</b>
Fringe Benefits	6,764,354	6,764,354	-	0.00%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>15,911,952</b>	<b>15,911,952</b>	<b>-</b>	<b>0.00%</b>
<b><u>Other Expenses:</u></b>				
Inst. Financial Aid/Match	820,000	820,000	-	0.00%
Waivers	330,000	330,000	-	0.00%
Utilities	85,000	85,000	-	0.00%
All Other Expenses	2,783,490	2,783,490	-	0.00%
<b>Total Other Expenses</b>	<b>4,018,490</b>	<b>4,018,490</b>	<b>-</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>19,930,442</b>	<b>19,930,442</b>	<b>-</b>	<b>0.00%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(929,114)</b>	<b>(39,860)</b>	<b>889,254</b>	<b>-95.70%</b>
<b>Net Change Subtotal</b>	<b>(929,114)</b>	<b>(39,860)</b>	<b>889,254</b>	<b>-95.70%</b>
<b><u>Additional State Appropriations per 5/17 Committee ARP Allocations</u></b>				
FB paid by State for SERS UAL CC	889,254	-	(889,254)	-100.00%
Higher Education - CSCU	107,100	107,100	-	0.00%
<b>Net Change</b>	<b>67,240</b>	<b>67,240</b>	<b>-</b>	<b>0.00%</b>



Connecticut State Colleges & Universities - System Office  
Expenditure Plan General & Operating Funds  
FY22 Revised Budget vs. Original

ATTACHMENT A

Account Name	FY22 Budget	FY22 Rev Budget	FY22 Revised Budget vs. Original	
	Dollars (\$)	Dollars (\$)	Inc (Dec)	Percent %
<b>Revenue:</b>				
Tuition (Gross)	-	-	-	NA
Fees	-	-	-	NA
State Appropriations	404,258	408,341	4,083	1.00%
Additional State Approp (Dev Edu, Outcomes and IMRP)	-	-	-	NA
Fringe Benefits Paid By State	366,318	346,704	(19,614)	-5.40%
Sales of Educational Activities	-	-	-	NA
All Other Revenue	-	-	-	NA
Less: Contra Revenue	-	-	-	NA
<b>Total Revenue</b>	<u>770,576</u>	<u>755,045</u>	<u>(15,531)</u>	<u>-2.00%</u>
<b>Expenditures:</b>				
<b><u>Personnel Services:</u></b>				
Full-Time	404,258	408,341	4,083	1.00%
Permanent Part-time	-	-	-	NA
Student Labor	-	-	-	NA
Other Part Time	-	-	-	NA
Overtime	-	-	-	NA
All Other Personnel Services	-	-	-	NA
Subtotal Personnel Services	<u>404,258</u>	<u>408,341</u>	<u>4,083</u>	<u>1.00%</u>
Fringe Benefits	<u>366,318</u>	<u>346,704</u>	<u>(19,614)</u>	<u>-5.40%</u>
<b>Total P.S. &amp; Fringe Benefits</b>	<u>770,576</u>	<u>755,045</u>	<u>(15,531)</u>	<u>-2.00%</u>
<b><u>Other Expenses:</u></b>				
Inst. Financial Aid/Match	-	-	-	NA
Waivers	-	-	-	NA
Utilities	-	-	-	NA
All Other Expenses	-	-	-	NA
<b>Total Other Expenses</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>NA</u>
<b>Total Expenditures</b>	<u>770,576</u>	<u>755,045</u>	<u>(15,531)</u>	<u>-2.00%</u>
<b>Addition to (Use of) Funds Before Transfers</b>	-	0	0	NA
<b>Net Change</b>	<u>-</u>	<u>0</u>	<u>0</u>	<u>NA</u>

# CONNECTICUT STATE UNIVERSITIES

## Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY22 Revised Budget vs. Original

## Attachment B

	FY22 Original Budget	FY22 Rev Budget	FY22 Rev Budget vs. Original	
			FY22 Rev Budget vs. Original Inc (Dec)	
	Dollars (\$)		Dollars (\$)	Percent %
<b>Revenue:</b>				
Tuition FT and PT (Gross)	167,354,081	156,751,597	(10,602,484)	-6.30%
Student Fees	180,125,572	171,946,608	(8,178,964)	-4.50%
State Appropriations	153,353,939	152,987,093	(366,845)	-0.20%
Additl State Appropriation (Dev Education and IMRP)	1,900,572	1,550,052	(350,520)	-18.40%
Fringe Benefits Paid By State	147,219,781	169,436,278	22,216,497	15.10%
Accident Insurance	688,456	665,065	(23,391)	-3.40%
Housing	55,690,142	55,956,549	266,407	0.50%
Food Service	23,377,116	25,523,772	2,146,656	9.20%
All Other Revenue	12,940,752	13,622,966	682,214	5.30%
Less: Contra Revenue	(6,256,308)	(6,150,361)	105,947	-1.70%
<b>Total Revenue</b>	<b>736,394,102</b>	<b>742,289,618</b>	<b>5,895,517</b>	<b>0.80%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
<b>Total Full Time</b>	<b>268,063,242</b>	<b>266,629,981</b>	<b>(1,433,261)</b>	<b>-0.50%</b>
<b>Part Time:</b>				
Lecturers (PTLs)	36,620,215	37,318,897	698,682	1.90%
Lecturers (NCLs)	3,272,726	3,052,397	(220,329)	-6.70%
Perm/Intermit PT	1,183,215	1,183,215	-	0.00%
University Assistants	3,984,480	4,284,721	300,241	7.50%
Graduate Assistants	2,334,958	2,315,088	(19,870)	-0.90%
Student Labor	8,414,295	9,095,130	680,835	8.10%
Other Part Time	1,704,038	1,704,038	-	0.00%
<b>Total Part Time</b>	<b>57,513,927</b>	<b>58,953,486</b>	<b>1,439,559</b>	<b>2.50%</b>
Overtime	3,065,200	3,355,785	290,585	9.50%
All Other Personnel Services	11,182,758	13,642,758	2,460,000	22.00%
Subtotal Personnel Services	339,825,127	342,582,010	2,756,883	0.80%
Fringe Benefits	240,123,258	236,607,330	(3,515,928)	-1.50%
Worker's Comp. Recovery	848,678	858,484	9,806	1.20%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>580,797,063</b>	<b>580,047,824</b>	<b>(749,239)</b>	<b>-0.10%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	44,809,320	45,169,577	360,257	0.80%
Waivers	12,538,429	12,514,099	(24,330)	-0.20%
Utilities	18,877,317	18,477,317	(400,000)	-2.10%
All Other Expenses	100,310,035	104,294,969	3,984,934	4.00%
<b>Total Other Expenses</b>	<b>176,535,101</b>	<b>180,455,962</b>	<b>3,920,861</b>	<b>2.20%</b>
<b>Total Expenditures</b>	<b>757,332,164</b>	<b>760,503,786</b>	<b>3,171,622</b>	<b>0.40%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(20,938,063)</b>	<b>(18,214,168)</b>	<b>2,723,895</b>	<b>-13.00%</b>
<b>Designated Transfers</b>				
Debt Service (University Fee)	(20,086,963)	(18,806,463)	1,280,500	-6.40%
Debt Service (Residence Halls)	(5,292,775)	(5,292,775)	-	0.00%
Debt Service (Parking Garages)	(3,279,169)	(3,279,169)	-	0.00%
Auxiliary Renewal and Replacement	-	(454,013)	(454,013)	#DIV/0!
<b>Total Designated Transfers</b>	<b>(28,658,907)</b>	<b>(27,832,420)</b>	<b>826,487</b>	<b>-2.90%</b>
<b>Other Requests, Transfers and Additional Commitments</b>				
Transfer to SO - GF OF swap	-	-	-	NA
HEERF Institutional	43,028,400	45,778,208	2,749,808	6.40%
CSCU Miscellaneous Transfers	466,987	2,278,047	1,811,060	387.80%
<b>Total Transfers and Commitments</b>	<b>43,495,387</b>	<b>48,056,255</b>	<b>4,560,868</b>	<b>10.50%</b>
<b>Net Change Subtotal</b>	<b>(6,101,583)</b>	<b>2,009,667</b>	<b>8,111,250</b>	<b>-132.90%</b>
<b>Additional State Appropriations per 5/17 Committee ARP Allocations</b>				
State Appropriation	1,133,155	-	(1,133,155)	NA
FB paid by State for SERS UAL	22,032,962	-	(22,032,962)	NA
Higher Education - CSCU	5,026,555	5,026,555	-	0.00%
			-	NA
<b>Net Change</b>	<b>22,091,089</b>	<b>7,036,222</b>	<b>(15,054,867)</b>	<b>-68.10%</b>

### Note:

(1) Additional State Appropriations based on the Committee recommendations will be distributed to all Institutions after the funds are allotted on CoreCT.

# CONNECTICUT STATE UNIVERSITIES

## Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY22 Revised Budget

Attachment B

	CSU Total	Central	Eastern	Southern	Western	System Office
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
<b>Revenue:</b>						
Tuition FT and PT (Gross)	156,751,597	53,992,841	22,593,826	53,400,366	26,764,564	-
Student Fees	171,946,608	55,936,239	24,927,605	60,725,284	30,357,480	-
State Appropriations	152,987,093	46,910,545	28,605,936	43,713,339	28,874,140	4,883,133
Additl State Appropriation (Dev Education, Outcomes anc	1,550,052	387,513	387,513	387,513	387,513	-
Fringe Benefits Paid By State	169,436,278	51,976,464	31,521,502	50,928,691	31,685,595	3,324,026
Accident Insurance	665,065	-	182,514	310,000	172,551	-
Housing	55,956,549	13,761,778	18,457,298	13,658,598	10,078,875	-
Food Service	25,523,772	8,170,800	6,001,102	6,759,757	4,592,113	-
All Other Revenue	13,622,966	4,716,785	1,285,170	3,800,000	3,821,011	-
Less: Contra Revenue	(6,150,361)	(2,147,548)	(605,257)	(2,500,000)	(897,556)	-
<b>Total Revenue</b>	<b>742,289,618</b>	<b>233,705,417</b>	<b>133,357,209</b>	<b>231,183,548</b>	<b>135,836,285</b>	<b>8,207,159</b>
<b>Expenditures:</b>						
<b>Personnel Services:</b>						
<b>Total Full Time</b>	266,629,981	83,945,943	45,501,551	84,818,809	47,591,860	4,771,818
<b>Part Time:</b>						
Lecturers (PTLs)	37,318,897	10,776,260	5,619,176	13,537,955	7,385,506	-
Lecturers (NCLs)	3,052,397	1,135,000	337,951	1,218,678	360,768	-
Perm/Intermit PT	1,183,215	326,191	205,417	566,424	85,183	-
University Assistants	4,284,721	1,060,000	1,234,935	1,172,434	817,352	-
Graduate Assistants	2,315,088	608,400	272,000	1,226,441	208,247	-
Student Labor	9,095,130	3,030,000	2,164,286	2,090,721	1,810,123	-
Other Part Time	1,704,038	637,800	262,147	371,044	433,047	-
<b>Total Part Time</b>	<b>325,583,467</b>	<b>101,519,594</b>	<b>55,597,463</b>	<b>105,002,506</b>	<b>58,692,086</b>	<b>4,771,818</b>
Overtime	3,355,785	800,200	835,000	1,030,000	690,585	-
All Other Personnel Services	13,642,758	5,894,000	2,072,590	3,859,411	1,749,473	67,284
Subtotal Personnel Services	342,582,010	108,213,794	58,505,053	109,891,917	61,132,144	4,839,102
Fringe Benefits	236,607,330	73,623,607	41,396,465	76,888,948	41,374,284	3,324,026
Worker's Comp. Recovery	858,484	326,890	178,960	311,000	41,634	-
<b>Total P.S. &amp; Fringe Benefits</b>	<b>580,047,824</b>	<b>182,164,291</b>	<b>100,080,478</b>	<b>187,091,865</b>	<b>102,548,062</b>	<b>8,163,128</b>
<b>Other Expenses:</b>						
Inst. Financial Aid/Match	45,169,577	14,868,118	12,861,063	12,440,396	5,000,000	-
Waivers	12,514,099	2,471,910	1,407,005	7,400,000	1,235,184	-
Utilities	18,477,317	5,062,141	3,993,440	5,202,000	4,219,736	-
All Other Expenses	104,294,969	34,253,233	19,031,871	25,571,963	21,101,498	4,336,404
<b>Total Other Expenses</b>	<b>180,455,962</b>	<b>56,655,402</b>	<b>37,293,379</b>	<b>50,614,359</b>	<b>31,556,418</b>	<b>4,336,404</b>
<b>Total Expenditures</b>	<b>760,503,786</b>	<b>238,819,693</b>	<b>137,373,857</b>	<b>237,706,224</b>	<b>134,104,480</b>	<b>12,499,532</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(18,214,168)</b>	<b>(5,114,276)</b>	<b>(4,016,648)</b>	<b>(6,522,676)</b>	<b>1,731,805</b>	<b>(4,292,373)</b>
<b>Designated Transfers</b>						
Debt Service	(27,378,407)	(10,481,198)	(5,425,668)	(6,878,512)	(4,593,029)	-
Auxiliary Renewal and Replacement	(454,013)	-	(454,013)	-	-	-
<b>Total Designated Transfers</b>	<b>(27,832,420)</b>	<b>(10,481,198)</b>	<b>(5,879,681)</b>	<b>(6,878,512)</b>	<b>(4,593,029)</b>	<b>-</b>
<b>Other Requests, Transfers and Additional Commitments</b>						
Transfer to SO - GF/OF swap	-	(1,044,101)	(1,044,101)	(1,044,101)	(1,044,101)	4,176,404
HEERF Institutional	45,778,208	16,639,575	10,940,430	11,917,242	6,280,961	-
Miscellaneous Transfers	2,278,047	-	-	2,528,047	(250,000)	-
<b>Total Transfers and Commitments</b>	<b>48,056,255</b>	<b>15,595,474</b>	<b>9,896,329</b>	<b>13,401,188</b>	<b>4,986,860</b>	<b>4,176,404</b>
<b>Net Change Subtotal</b>	<b>2,009,667</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>2,125,636</b>	<b>(115,969)</b>
<b>Additional State Appropriations per 5/17 Committee ARP Allocations</b>						
Higher Education - CSCU	5,026,555					
<b>Net Change</b>	<b>7,036,222</b>					

# CONNECTICUT STATE UNIVERSITIES

## Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY22 Original Budget

Attachment B

	CSU Total Dollars (\$)	Central Dollars (\$)	Eastern Dollars (\$)	Southern Dollars (\$)	Western Dollars (\$)	System Office Dollars (\$)
<b>Revenue:</b>						
Tuition FT and PT (Gross)	167,354,081	60,001,079	23,948,739	53,027,822	30,376,441	-
Student Fees	180,125,572	61,621,044	26,367,186	60,796,722	31,340,620	-
State Appropriations	153,353,939	46,426,838	30,122,763	43,720,518	28,084,718	4,999,102
Additl State Appropriation (Dev Education, Outcomes anc	1,900,572	745,143	385,143	385,143	385,143	-
Fringe Benefits Paid By State	147,219,781	47,211,627	26,283,772	45,379,618	24,861,655	3,483,108
Accident Insurance	688,456	-	183,585	310,000	194,871	-
Housing	55,690,142	12,466,225	18,452,493	13,881,632	10,889,792	-
Food Service	23,377,116	6,215,000	5,545,132	6,743,517	4,873,467	-
All Other Revenue	12,940,752	4,734,571	1,285,170	3,800,000	3,121,011	-
Less: Contra Revenue	(6,256,308)	(2,147,548)	(605,257)	(2,500,000)	(1,003,503)	-
<b>Total Revenue</b>	<b>736,394,102</b>	<b>237,273,979</b>	<b>131,968,726</b>	<b>225,544,972</b>	<b>133,124,214</b>	<b>8,482,210</b>
<b>Expenditures:</b>						
<b>Personnel Services:</b>						
<b>Total Full Time</b>	268,063,242	83,865,012	45,722,979	84,818,809	48,884,624	4,771,818
<b>Part Time:</b>						
Lecturers (PTLs)	36,620,215	10,776,260	5,619,176	13,537,955	6,686,824	-
Lecturers (NCLs)	3,272,726	1,135,000	337,951	1,218,678	581,097	-
Perm/Intermit PT	1,183,215	326,191	205,417	566,424	85,183	-
University Assistants	3,984,480	1,060,000	1,234,935	1,172,434	517,111	-
Graduate Assistants	2,334,958	608,400	272,000	1,226,441	228,117	-
Student Labor	8,414,295	3,030,000	2,164,286	2,090,721	1,129,288	-
Other Part Time	1,704,038	637,800	262,147	371,044	433,047	-
<b>Total Part Time</b>	<b>325,577,169</b>	<b>101,438,663</b>	<b>55,818,891</b>	<b>105,002,506</b>	<b>58,545,291</b>	<b>4,771,818</b>
Overtime	3,065,200	800,200	835,000	1,030,000	400,000	-
All Other Personnel Services	11,182,758	3,894,000	1,672,590	3,859,411	1,689,473	67,284
Subtotal Personnel Services	339,825,127	106,132,863	58,326,481	109,891,917	60,634,764	4,839,102
Fringe Benefits	240,123,258	72,536,995	43,104,174	77,888,948	43,110,033	3,483,108
Worker's Comp. Recovery	848,678	317,308	178,736	311,000	41,634	-
<b>Total P.S. &amp; Fringe Benefits</b>	<b>580,797,063</b>	<b>178,987,166</b>	<b>101,609,391</b>	<b>188,091,865</b>	<b>103,786,431</b>	<b>8,322,210</b>
<b>Other Expenses:</b>						
Inst. Financial Aid/Match	44,809,320	14,868,118	13,000,806	12,440,396	4,500,000	-
Waivers	12,538,429	2,471,910	1,426,301	7,400,000	1,240,218	-
Utilities	18,877,317	5,062,141	3,993,440	5,502,000	4,319,736	-
All Other Expenses	100,310,035	33,099,750	17,744,626	25,778,757	19,350,498	4,336,404
<b>Total Other Expenses</b>	<b>176,535,101</b>	<b>55,501,919</b>	<b>36,165,173</b>	<b>51,121,153</b>	<b>29,410,452</b>	<b>4,336,404</b>
<b>Total Expenditures</b>	<b>757,332,164</b>	<b>234,489,085</b>	<b>137,774,564</b>	<b>239,213,018</b>	<b>133,196,883</b>	<b>12,658,614</b>
<b>Addition to (Use of) Funds Before Transfers</b>	(20,938,063)	2,784,894	(5,805,838)	(13,668,046)	(72,669)	(4,176,404)
<b>Designated Transfers</b>						
Debt Service	(28,658,907)	(11,272,198)	(5,632,374)	(6,878,425)	(4,875,910)	-
Auxiliary Renewal and Replacement	-	-	-	-	-	-
<b>Total Designated Transfers</b>	<b>(28,658,907)</b>	<b>(11,272,198)</b>	<b>(5,632,374)</b>	<b>(6,878,425)</b>	<b>(4,875,910)</b>	<b>-</b>
<b>Other Requests, Transfers and Additional Commitments</b>						
Transfer to SO - GF/OF swap	-	(1,044,101)	(1,044,101)	(1,044,101)	(1,044,101)	4,176,404
HEERF Institutional	43,028,400	13,764,507	11,065,690	11,917,242	6,280,961	-
CRF Funding	-	-	-	-	-	-
Miscellaneous Transfers	466,987	(4,233,102)	-	4,950,089	(250,000)	-
<b>Total Transfers and Commitments</b>	<b>43,495,387</b>	<b>8,487,304</b>	<b>10,021,589</b>	<b>15,823,230</b>	<b>4,986,860</b>	<b>4,176,404</b>
<b>Net Change Subtotal</b>	<b>(6,101,583)</b>	<b>0</b>	<b>(1,416,623)</b>	<b>(4,723,241)</b>	<b>38,281</b>	<b>-</b>
<b>Additional State Appropriations per 5/17 Committee ARP Allocations</b>						
State Appropriation	1,133,155					
FB paid by State for SERS UAL	22,032,962					
Higher Education - CSCU	5,026,555					
<b>Net Change</b>	<b>22,091,089</b>					

**CENTRAL CONNECTICUT STATE UNIVERSITY**
**Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)**

FY22 Revised Budget vs. Original

**Attachment B**

	FY22 Original Budget Dollars (\$)	FY22 Rev Budget	FY22 Rev Budget vs. Original Inc (Dec)	
			Dollars (\$)	Percent %
<b>Revenue:</b>				
Tuition (Gross)	47,725,654	41,140,143	(6,585,511)	-13.80%
Part Time Tuition (Gross)	12,275,425	12,852,698	577,273	4.70%
General University Fee (PT students)	11,707,566	11,879,577	172,011	1.50%
University General Fee (excluding Accident Ins.)	28,907,000	25,465,000	(3,442,000)	-11.90%
University Fee (DS)	6,822,000	6,031,000	(791,000)	-11.60%
Extension Fee (Gross)	11,911,157	10,441,242	(1,469,915)	-12.30%
All Other Student Fees	2,273,321	2,119,420	(153,901)	-6.80%
Accident Insurance	-	-	-	NA
State Appropriations	46,426,838	46,910,545	483,707	1.00%
Addtl State Appropriation (Dev Education and IMRP)	745,143	387,513	(357,630)	-48.00%
Fringe Benefits Paid By State	47,211,627	51,976,464	4,764,837	10.10%
Housing	12,466,225	13,761,778	1,295,553	10.40%
Food Service	6,215,000	8,170,800	1,955,800	31.50%
All Other Revenue	4,734,571	4,716,785	(17,786)	-0.40%
Less: Contra Revenue	(2,147,548)	(2,147,548)	-	0.00%
<b>Total Revenue</b>	<b>237,273,979</b>	<b>233,705,417</b>	<b>(3,568,563)</b>	<b>-1.50%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
<b>Total Full Time</b>	<b>83,865,012</b>	<b>83,945,943</b>	<b>80,931</b>	<b>0.10%</b>
<b>Part Time:</b>				
Lecturers (PTLs)	10,776,260	10,776,260	-	0.00%
Lecturers (NCLs)	1,135,000	1,135,000	-	0.00%
Perm/Intermit PT	326,191	326,191	-	0.00%
University Assistants	1,060,000	1,060,000	-	0.00%
Graduate Assistants	608,400	608,400	-	0.00%
Student Labor	3,030,000	3,030,000	-	0.00%
Other Part Time	637,800	637,800	-	0.00%
<b>Total Part Time</b>	<b>17,573,651</b>	<b>17,573,651</b>	<b>-</b>	<b>0.00%</b>
Overtime	800,200	800,200	-	0.00%
All Other Personnel Services	3,894,000	5,894,000	2,000,000	51.40%
Subtotal Personnel Services	106,132,863	108,213,794	2,080,931	2.00%
Fringe Benefits	72,536,995	73,623,607	1,086,612	1.50%
Worker's Comp. Recovery	317,308	326,890	9,582	3.00%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>178,987,166</b>	<b>182,164,291</b>	<b>3,177,125</b>	<b>1.80%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	14,868,118	14,868,118	-	0.00%
Waivers	2,471,910	2,471,910	-	0.00%
Utilities	5,062,141	5,062,141	-	0.00%
All Other Expenses	33,099,750	34,253,233	1,153,483	3.50%
<b>Total Other Expenses</b>	<b>55,501,919</b>	<b>56,655,402</b>	<b>1,153,483</b>	<b>2.10%</b>
<b>Total Expenditures</b>	<b>234,489,085</b>	<b>238,819,693</b>	<b>4,330,608</b>	<b>1.80%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>2,784,894</b>	<b>(5,114,276)</b>	<b>(7,899,171)</b>	<b>-283.60%</b>
<b>Designated Transfers</b>				
Debt Service (University Fee)	(6,709,000)	(5,918,000)	791,000	-11.80%
Debt Service Residence Halls	(3,051,841)	(3,051,841)	-	0.00%
Debt Service Parking Garage (Welte & W/D Design)	(759,672)	(759,672)	-	0.00%
Debt Service Parking Garage (W/D Garage Construction)	(751,685)	(751,685)	-	0.00%
Auxiliary Renewal and Replacement	-	-	-	NA
<b>Total Designated Transfers</b>	<b>(11,272,198)</b>	<b>(10,481,198)</b>	<b>791,000</b>	<b>-7.00%</b>
<b>Other Requests, Transfers and Additional Commitments</b>				
Transfer to SO - GF/OF swap	(1,044,101)	(1,044,101)	-	0.00%
HEERF Institutional	13,764,507	16,639,575	2,875,068	20.90%
Miscellaneous Transfers	(4,233,102)	-	4,233,102	NA
<b>Total Transfers and Commitments</b>	<b>8,487,304</b>	<b>15,595,474</b>	<b>7,108,170</b>	<b>83.80%</b>
<b>Net Change</b>	<b>0</b>	<b>(0)</b>	<b>(1)</b>	<b>-145.50%</b>

**EASTERN CONNECTICUT STATE UNIVERSITY**
**Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)**

FY22 Revised Budget vs. Original

**Attachment B**

	FY22 Original Budget Dollars (\$)	FY22 Rev Budget	FY22 Rev Budget vs. Original Inc (Dec)	
			Dollars (\$)	Percent %
<b>Revenue:</b>				
Tuition (Gross)	22,268,323	20,983,522	(1,284,801)	-5.80%
Part Time Tuition (Gross)	1,680,416	1,610,304	(70,112)	-4.20%
General University Fee (PT students)	1,888,880	1,756,690	(132,190)	-7.00%
University General Fee (excluding Accident Ins.)	17,719,581	16,737,744	(981,837)	-5.50%
University Fee (DS)	3,458,356	3,251,650	(206,706)	-6.00%
Extension Fee (Gross)	2,575,354	2,456,506	(118,848)	-4.60%
All Other Student Fees	725,015	725,015	-	0.00%
Accident Insurance	183,585	182,514	(1,071)	-0.60%
State Appropriations	30,122,763	28,605,936	(1,516,826)	-5.00%
Additl State Appropriation (Dev Education and IMRP)	385,143	387,513	2,370	0.60%
Fringe Benefits Paid By State	26,283,772	31,521,502	5,237,730	19.90%
Housing	18,452,493	18,457,298	4,805	0.00%
Food Service	5,545,132	6,001,102	455,970	8.20%
All Other Revenue	1,285,170	1,285,170	-	0.00%
Less: Contra Revenue	(605,257)	(605,257)	-	0.00%
<b>Total Revenue</b>	<b>131,968,726</b>	<b>133,357,209</b>	<b>1,388,484</b>	<b>1.10%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
<b>Total Full Time</b>	<b>45,722,979</b>	<b>45,501,551</b>	<b>(221,428)</b>	<b>-0.50%</b>
<b>Part Time:</b>				
Lecturers (PTLs)	5,619,176	5,619,176	-	0.00%
Lecturers (NCLs)	337,951	337,951	-	0.00%
Perm/Intermit PT	205,417	205,417	-	0.00%
University Assistants	1,234,935	1,234,935	-	0.00%
Graduate Assistants	272,000	272,000	-	0.00%
Student Labor	2,164,286	2,164,286	-	0.00%
Other Part Time	262,147	262,147	-	0.00%
<b>Total Part Time</b>	<b>10,095,912</b>	<b>10,095,912</b>	<b>-</b>	<b>0.00%</b>
Overtime	835,000	835,000	-	0.00%
All Other Personnel Services	1,672,590	2,072,590	400,000	23.90%
Subtotal Personnel Services	58,326,481	58,505,053	178,572	0.30%
Fringe Benefits	43,104,174	41,396,465	(1,707,709)	-4.00%
Worker's Comp. Recovery	178,736	178,960	224	0.10%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>101,609,391</b>	<b>100,080,478</b>	<b>(1,528,913)</b>	<b>-1.50%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	13,000,806	12,861,063	(139,743)	-1.10%
Waivers	1,426,301	1,407,005	(19,296)	-1.40%
Utilities	3,993,440	3,993,440	-	0.00%
All Other Expenses	17,744,626	19,031,871	1,287,245	7.30%
<b>Total Other Expenses</b>	<b>36,165,173</b>	<b>37,293,379</b>	<b>1,128,206</b>	<b>3.10%</b>
<b>Total Expenditures</b>	<b>137,774,564</b>	<b>137,373,857</b>	<b>(400,707)</b>	<b>-0.30%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(5,805,838)</b>	<b>(4,016,648)</b>	<b>1,789,191</b>	<b>-30.80%</b>
<b>Designated Transfers</b>				
Debt Service (University Fee)	(3,458,356)	(3,251,650)	206,706	-6.00%
Debt Service Residence Halls	(1,694,715)	(1,694,715)	-	0.00%
Debt Service Parking Garage	(479,303)	(479,303)	-	0.00%
Auxiliary Renewal and Replacement		(454,013)	(454,013)	#DIV/0!
<b>Total Designated Transfers</b>	<b>(5,632,374)</b>	<b>(5,879,681)</b>	<b>(247,307)</b>	<b>4.40%</b>
<b>Transfers and Additional Commitments</b>				
Transfer to SO - GF/OF swap	(1,044,101)	(1,044,101)	-	0.00%
HEERF Institutional	11,065,690	10,940,430	(125,260)	-1.10%
<b>Total Transfers and Commitments</b>	<b>10,021,589</b>	<b>9,896,329</b>	<b>(125,260)</b>	<b>-1.20%</b>
<b>Net Change</b>	<b>(1,416,623)</b>	<b>0</b>	<b>1,416,624</b>	<b>-100.00%</b>

**SOUTHERN CONNECTICUT STATE UNIVERSITY**
**Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)**

FY22 Revised Budget vs. Original

**Attachment B**

	FY22 Original Budget	FY22 Rev Budget	FY22 Rev Budget vs. Original	
	Dollars (\$)		Inc (Dec)	
			Dollars (\$)	Percent %
<b>Revenue:</b>				
Tuition (Gross)	43,277,312	43,649,856	372,544	0.90%
Part Time Tuition (Gross)	9,750,510	9,750,510	-	0.00%
General University Fee (PT students)	9,887,234	9,887,234	-	0.00%
University General Fee (excluding Accident Ins.)	28,456,966	28,452,761	(4,205)	0.00%
University Fee (DS)	6,300,701	6,300,788	87	0.00%
Extension Fee (Gross)	13,751,821	13,684,501	(67,320)	-0.50%
All Other Student Fees	2,400,000	2,400,000	-	0.00%
Accident Insurance	310,000	310,000	-	0.00%
State Appropriations	43,720,518	43,713,339	(7,179)	0.00%
Additl State Appropriation (Dev Education and IMRP)	385,143	387,513	2,370	0.60%
Fringe Benefits Paid By State	45,379,618	50,928,691	5,549,073	12.20%
Housing	13,881,632	13,658,598	(223,034)	-1.60%
Food Service	6,743,517	6,759,757	16,240	0.20%
All Other Revenue	3,800,000	3,800,000	-	0.00%
Less: Contra Revenue	(2,500,000)	(2,500,000)	-	0.00%
<b>Total Revenue</b>	<b>225,544,972</b>	<b>231,183,548</b>	<b>5,638,576</b>	<b>2.50%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
<b>Total Full Time</b>	<b>84,818,809</b>	<b>84,818,809</b>	<b>-</b>	<b>0.00%</b>
<b>Part Time:</b>				
Lecturers (PTLs)	13,537,955	13,537,955	-	0.00%
Lecturers (NCLs)	1,218,678	1,218,678	-	0.00%
Perm/Intermit PT	566,424	566,424	-	0.00%
University Assistants	1,172,434	1,172,434	-	0.00%
Graduate Assistants	1,226,441	1,226,441	-	0.00%
Student Labor	2,090,721	2,090,721	-	0.00%
Other Part Time	371,044	371,044	-	0.00%
<b>Total Part Time</b>	<b>20,183,697</b>	<b>20,183,697</b>	<b>-</b>	<b>0.00%</b>
Overtime	1,030,000	1,030,000	-	0.00%
All Other Personnel Services	3,859,411	3,859,411	-	0.00%
Subtotal Personnel Services	109,891,917	109,891,917	-	0.00%
Fringe Benefits	77,888,948	76,888,948	(1,000,000)	-1.30%
Worker's Comp. Recovery	311,000	311,000	-	0.00%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>188,091,865</b>	<b>187,091,865</b>	<b>(1,000,000)</b>	<b>-0.50%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	12,440,396	12,440,396	-	0.00%
Waivers	7,400,000	7,400,000	-	0.00%
Utilities	5,502,000	5,202,000	(300,000)	-5.50%
All Other Expenses	25,778,757	25,571,963	(206,794)	-0.80%
<b>Total Other Expenses</b>	<b>51,121,153</b>	<b>50,614,359</b>	<b>(506,794)</b>	<b>-1.00%</b>
<b>Total Expenditures</b>	<b>239,213,018</b>	<b>237,706,224</b>	<b>(1,506,794)</b>	<b>-0.60%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(13,668,046)</b>	<b>(6,522,676)</b>	<b>7,145,370</b>	<b>-52.30%</b>
<b>Designated Transfers</b>				
Debt Service (University Fee)	(6,250,701)	(6,250,788)	(87)	0.00%
Debt Service Residence Halls	-	-	-	NA
Debt Service Parking Garage	(627,724)	(627,724)	-	0.00%
Auxiliary Renewal and Replacement	-	-	-	NA
<b>Total Designated Transfers</b>	<b>(6,878,425)</b>	<b>(6,878,512)</b>	<b>(87)</b>	<b>0.00%</b>
<b>Transfers and Additional Commitments</b>				
Transfer to SO - GF OF swap	(1,044,101)	(1,044,101)	-	0.00%
Transfer to liability for GEAR UP Grant	4,950,089	2,528,047	(2,422,042)	-48.90%
HEERF Institutional	11,917,242	11,917,242	-	0.00%
<b>Total Transfers and Commitments</b>	<b>15,823,230</b>	<b>13,401,188</b>	<b>(2,422,042)</b>	<b>-15.30%</b>
<b>Net Change</b>	<b>(4,723,241)</b>	<b>(0)</b>	<b>4,723,241</b>	<b>-100.00%</b>

**WESTERN CONNECTICUT STATE UNIVERSITY**
**Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)**

FY22 Revised Budget vs. Original

**Attachment B**

	FY22 Original Budget Dollars (\$)	FY22 Rev Budget	FY22 Rev Budget vs. Original	
			Inc (Dec) Dollars (\$)	Percent %
<b>Revenue:</b>				
Tuition (Gross)	24,960,161	21,625,000	(3,335,161)	-13.40%
Part Time Tuition (Gross)	5,416,280	5,139,564	(276,716)	-5.10%
General University Fee (PT students)	4,634,148	4,293,390	(340,758)	-7.40%
University General Fee (excluding Accident Ins.)	16,747,443	15,393,688	(1,353,755)	-8.10%
University Fee (DS)	3,668,906	3,386,025	(282,881)	-7.70%
Extension Fee (Gross)	4,962,123	4,962,123	-	0.00%
All Other Student Fees	1,328,000	2,322,254	994,254	74.90%
Accident Insurance	194,871	172,551	(22,320)	-11.50%
State Appropriations	28,084,718	28,874,140	789,422	2.80%
Additl State Appropriation (Dev Education and IMRP)	385,143	387,513	2,370	0.60%
Fringe Benefits Paid By State	24,861,655	31,685,595	6,823,940	27.40%
Housing	10,889,792	10,078,875	(810,917)	-7.40%
Food Service	4,873,467	4,592,113	(281,354)	-5.80%
All Other Revenue	3,121,011	3,821,011	700,000	22.40%
Less: Contra Revenue	(1,003,503)	(897,556)	105,947	-10.60%
<b>Total Revenue</b>	<b>133,124,214</b>	<b>135,836,285</b>	<b>2,712,071</b>	<b>2.00%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
<b>Total Full Time</b>	<b>48,884,624</b>	<b>47,591,860</b>	<b>(1,292,764)</b>	<b>-2.60%</b>
<b>Part Time:</b>				
Lecturers (PTLs)	6,686,824	7,385,506	698,682	10.40%
Lecturers (NCLs)	581,097	360,768	(220,329)	-37.90%
Perm/Intermit PT	85,183	85,183	-	0.00%
University Assistants	517,111	817,352	300,241	58.10%
Graduate Assistants	228,117	208,247	(19,870)	-8.70%
Student Labor	1,129,288	1,810,123	680,835	60.30%
Other Part Time	433,047	433,047	-	0.00%
<b>Total Part Time</b>	<b>9,660,667</b>	<b>11,100,226</b>	<b>1,439,559</b>	<b>14.90%</b>
Overtime	400,000	690,585	290,585	72.60%
All Other Personnel Services	1,689,473	1,749,473	60,000	3.60%
Subtotal Personnel Services	60,634,764	61,132,144	497,380	0.80%
Fringe Benefits	43,110,033	41,374,284	(1,735,749)	-4.00%
Worker's Comp. Recovery	41,634	41,634	-	0.00%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>103,786,431</b>	<b>102,548,062</b>	<b>(1,238,369)</b>	<b>-1.20%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	4,500,000	5,000,000	500,000	11.10%
Waivers	1,240,218	1,235,184	(5,034)	-0.40%
Utilities	4,319,736	4,219,736	(100,000)	-2.30%
All Other Expenses	19,350,498	21,101,498	1,751,000	9.00%
<b>Total Other Expenses</b>	<b>29,410,452</b>	<b>31,556,418</b>	<b>2,145,966</b>	<b>7.30%</b>
<b>Total Expenditures</b>	<b>133,196,883</b>	<b>134,104,480</b>	<b>907,597</b>	<b>0.70%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(72,669)</b>	<b>1,731,805</b>	<b>1,804,474</b>	<b>-2483.10%</b>
<b>Designated Transfers</b>				
Debt Service (University Fee)	(3,668,906)	(3,386,025)	282,881	-7.70%
Debt Service Residence Halls	(546,219)	(546,219)	-	0.00%
Debt Service Parking Garage	(600,724)	(600,724)	-	0.00%
Debt Service WS Parking Garage	(60,061)	(60,061)	-	0.00%
Auxiliary Renewal and Replacement	-	-	-	NA
<b>Total Designated Transfers</b>	<b>(4,875,910)</b>	<b>(4,593,029)</b>	<b>282,881</b>	<b>-5.80%</b>
<b>Transfers and Additional Commitments</b>				
Transfer to SO - GF OF swap	(1,044,101)	(1,044,101)	-	0.00%
HEERF Institutional	6,280,961	6,280,961	-	0.00%
Other Request	(250,000)	(250,000)	-	0.00%
<b>Total Transfers and Commitments</b>	<b>4,986,860</b>	<b>4,986,860</b>	<b>-</b>	<b>0.00%</b>
<b>Net Change</b>	<b>38,281</b>	<b>2,125,636</b>	<b>2,087,355</b>	<b>5452.70%</b>



**SYSTEM OFFICE/SYSTEMWIDE/MANDATES**
**Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)**

FY22 Revised Budget vs. Original

**Attachment B**

	FY22 Original Budget Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Rev Budget vs. Original Inc (Dec)	
			Dollars (\$)	Percent %
<b>Revenue:</b>				
Tuition (Gross)	-	-	-	NA
Part Time Tuition (Gross)	-	-	-	NA
General University Fee (PT students)	-	-	-	NA
University General Fee (excluding Accident Ins.)	-	-	-	NA
University Fee (DS)	-	-	-	NA
Extension Fee (Gross)	-	-	-	NA
All Other Student Fees	-	-	-	NA
Accident Insurance	-	-	-	NA
State Appropriations	4,999,102	4,883,133	(115,969)	-2.30%
Additl State Appropriation (Dev Education and IMRP)	-	-	-	NA
Fringe Benefits Paid By State	3,483,108	3,324,026	(159,082)	-4.60%
Housing	-	-	-	NA
Food Service	-	-	-	NA
All Other Revenue	-	-	-	NA
Less: Contra Revenue	-	-	-	NA
<b>Total Revenue</b>	<b>8,482,210</b>	<b>8,207,159</b>	<b>(275,051)</b>	<b>-3.20%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
<b>Total Full Time</b>	<b>4,771,818</b>	<b>4,771,818</b>	<b>-</b>	<b>0.00%</b>
<b>Part Time:</b>				
Lecturers (PTLs)	-	-	-	NA
Lecturers (NCLs)	-	-	-	NA
Perm/Intermit PT	-	-	-	NA
University Assistants	-	-	-	NA
Graduate Assistants	-	-	-	NA
Student Labor	-	-	-	NA
Other Part Time	-	-	-	NA
<b>Total Part Time</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>NA</b>
Overtime	-	-	-	NA
All Other Personnel Services	67,284	67,284	-	0.00%
Subtotal Personnel Services	4,839,102	4,839,102	-	0.00%
Fringe Benefits	3,483,108	3,324,026	(159,082)	-4.60%
Worker's Comp. Recovery	-	-	-	NA
<b>Total P.S. &amp; Fringe Benefits</b>	<b>8,322,210</b>	<b>8,163,128</b>	<b>(159,082)</b>	<b>-1.90%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	-	-	-	NA
Waivers	-	-	-	NA
Utilities	-	-	-	NA
All Other Expenses	4,336,404	4,336,404	-	0.00%
<b>Total Other Expenses</b>	<b>4,336,404</b>	<b>4,336,404</b>	<b>-</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>12,658,614</b>	<b>12,499,532</b>	<b>(159,082)</b>	<b>-1.30%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(4,176,404)</b>	<b>(4,292,373)</b>	<b>(115,969)</b>	<b>2.80%</b>
<b>Transfers and Additional Commitments</b>				
Transfer to SO - GF OF swap	4,176,404	4,176,404	-	0.00%
Other Transfers to Univ	-	-	-	NA
<b>Total Transfers and Commitments</b>	<b>4,176,404</b>	<b>4,176,404</b>	<b>-</b>	<b>0.00%</b>
<b>Net Change</b>	<b>-</b>	<b>(115,969)</b>	<b>(115,969)</b>	<b>#DIV/0!</b>

# Connecticut Community Colleges

Expenditure Plan General & Operating Funds

FY22 Revised Budget vs. Original

Attachment C

Account Name	FY22 Rev Budget vs. Original			
	FY22 Budget	FY22 Rev Budget	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
<b>Revenue:</b>				
Tuition (Gross)	109,594,097	96,297,182	(13,296,915)	-12%
Fees	54,308,760	48,173,077	(6,135,683)	-11%
State Appropriations	148,863,171	148,063,168	(800,003)	-1%
Addtl State Appropriation (Dev Edu and Outcomes)	8,523,582	8,558,667	35,085	0%
GF Fringe Benefits Paid by State	136,820,225	136,157,463	(662,762)	-1%
OF Fringe Benefits Paid by State	16,200,000	37,532,961	21,332,961	132%
Private Gifts, Grants and Contracts	111,500	111,500	-	NA
Sales of Educational Activities	569,049	629,049	60,000	11%
All Other Revenue	2,942,359	2,675,937	(266,422)	-9%
Less Contra Revenue	(18,707,736)	(1,989,006)	16,718,730	-89%
<b>Total Revenue</b>	<b>459,225,007</b>	<b>476,209,998</b>	<b>16,984,991</b>	<b>4%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
Full Time (601000)	176,112,133	173,356,984	(2,755,149)	-2%
Continuing Part Time (601100)	932,834	876,888	(55,946)	-6%
Temporary Part Time (601200, 02, 03, 04, 601303)	10,048,861	10,107,223	58,362	1%
Clinical EA (601201)	6,329,846	6,318,012	(11,834)	0%
Contractual PTL (601302)	41,924,088	40,144,959	(1,779,129)	-4%
Contractual NCL (601300)	3,760,427	3,763,398	2,971	0%
Contractual ECL (601301)	7,690,746	7,406,002	(284,743)	-4%
Student Labor (601400, 01, 02, 601406)	1,663,437	1,636,958	(26,479)	-2%
Overtime (601501, 601502)	980,950	970,950	(10,000)	-1%
All Other Personnel Services	5,869,724	6,599,699	729,975	12%
Subtotal Personnel Services	255,313,047	251,181,073	(4,131,974)	-2%
Shared Services Personnel Services	(0)	(0)	-	NA
<b>Total Personnel Services</b>	<b>255,313,047</b>	<b>251,181,073</b>	<b>(4,131,974)</b>	<b>-2%</b>
Fringe Benefits	187,869,154	185,278,446	(2,590,708)	-1%
Shared Services Personnel Fringe Benefits	(0)	(0)	-	NA
<b>Total P.S. &amp; Fringe Benefits</b>	<b>443,182,200</b>	<b>436,459,519</b>	<b>(6,722,682)</b>	<b>-2%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	15,163,949	13,917,104	(1,246,845)	-8%
Waivers	3,530,404	3,162,074	(368,331)	-10%
Utilities	9,553,559	9,467,049	(86,510)	-1%
All Other Expenses	62,840,133	64,874,907	2,034,774	3%
<b>Total Other Expenses</b>	<b>91,088,046</b>	<b>91,421,134</b>	<b>333,089</b>	<b>0%</b>
<b>Total Expenditures</b>	<b>534,270,246</b>	<b>527,880,653</b>	<b>(6,389,593)</b>	<b>-1%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(75,045,239)</b>	<b>(51,670,655)</b>	<b>23,374,584</b>	<b>-31%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Transfer in	27,681,533	27,867,534	186,001	1%
Transfer out	(27,051,974)	(27,051,974)	-	NA
HEERF Institutional	48,888,855	49,704,712	815,856	2%
<b>Total Transfers, Additional Funds and Commitments</b>	<b>49,518,414</b>	<b>50,520,272</b>	<b>1,001,857</b>	<b>2%</b>
Target savings (PS, FB and OE) (2)	5,000,000	-	(5,000,000)	-100%
<b>Net Change Subtotal</b>	<b>(20,526,825)</b>	<b>(1,150,383)</b>	<b>19,376,442</b>	<b>-94%</b>
<b>Additional State Appropriations per 5/17 Committee ARP Allocations (3)</b>				
State Appropriation	700,000	-	(700,000)	-100%
FB paid by State for SERS UAL CC	21,332,962	-	(21,332,962)	-100%
Higher Education - C SCU	4,866,345	4,866,345	-	NA
<b>Net Change</b>	<b>6,372,482</b>	<b>3,715,962</b>	<b>(2,656,520)</b>	<b>-42%</b>

Note:

(1) Additional State Appropriations based on the Committee recommendations will be distributed to all Institutions after the funds are allotted on CoreCT.

All Colleges Consolidated																
Account Name	CSCC Consolidated	CSCC	Shared Services	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:																
Tuition (Gross)	96,297,182	-	-	-	3,178,670	6,338,710	14,732,407	9,017,300	11,700,676	4,733,241	12,576,056	11,303,636	3,082,039	2,823,424	7,884,668	8,926,355
Fees	48,173,077	-	-	-	3,076,549	3,440,819	6,808,402	3,563,500	5,191,088	2,638,291	5,833,950	5,234,647	1,149,334	1,358,170	4,599,545	5,278,782
State Appropriations	148,063,168	5,534,289	-	3,394,119	7,326,811	10,771,823	17,910,578	13,992,951	14,617,235	7,965,972	18,144,527	13,556,557	6,652,548	6,354,205	10,714,293	11,127,260
Addtl State Appropriation (Dev Edu and Outcom	8,558,667	1,196,017	-	-	228,697	500,065	1,050,232	729,480	1,003,725	397,463	969,445	860,370	185,307	245,957	604,584	587,325
GF Fringe Benefits Paid by State	136,157,463	3,677,708	-	2,365,587	7,150,460	10,081,554	16,691,677	12,375,187	14,605,480	7,151,438	17,170,727	12,960,258	5,519,591	5,753,152	9,997,257	10,657,387
OF Fringe Benefits Paid by State	37,532,961	-	-	-	873,537	3,559,251	5,215,167	3,837,431	5,648,070	1,692,004	6,032,525	3,274,976	943,259	883,351	2,562,092	3,011,298
Private Gifts, Grants and Contracts	111,500	-	-	-	-	-	-	-	-	-	-	-	111,000	-	-	500
Sales of Educational Activities	629,049	-	-	-	15,000	15,000	11,000	135,000	5,000	7,000	161,049	155,000	-	-	-	125,000
All Other Revenue	2,675,937	-	-	-	110,623	79,700	661,189	265,000	137,730	239,756	(76,941)	254,109	25,810	115,262	648,725	214,974
Less Contra Revenue	(1,989,006)	-	-	-	(65,217)	(175,000)	(103,036)	(225,000)	(250,000)	(82,198)	(332,577)	(284,000)	(40,047)	(62,091)	(169,840)	(200,000)
Total Revenue	476,209,998	10,408,014	-	5,759,706	21,895,130	34,611,922	62,977,616	43,690,849	52,659,004	24,742,967	60,478,761	47,315,553	17,628,841	17,471,430	36,841,324	39,728,881
Expenditures:																
Personnel Services:																
Full Time (601000)	173,356,984	5,590,356	27,777,845	3,428,505	6,629,872	11,457,681	17,390,439	13,196,089	15,733,097	7,451,959	17,905,884	15,060,124	5,383,907	5,308,101	9,910,289	11,132,837
Continuing Part Time (601100)	876,888	-	-	-	40,536	-	89,567	61,116	12,790	75,893	114,335	170,794	-	181,721	-	130,136
Temporary Part Time (601200, 02, 03, 04, 60130	10,107,223	-	-	-	857,780	984,693	1,483,909	620,548	1,115,265	650,756	1,831,570	650,437	169,884	386,318	798,150	557,914
Clinical EA (601201)	6,318,012	-	-	-	-	1,683,976	1,206,408	-	106,285	-	1,299,760	840,000	270,827	-	559,612	351,144
Contractual PTL (601302)	40,144,959	-	-	-	1,294,166	2,090,484	7,176,163	3,710,955	4,900,000	2,114,361	4,919,799	3,806,106	1,303,935	1,594,081	3,827,690	3,407,219
Contractual NCL (601300)	3,763,398	-	-	-	299,942	338,795	428,779	301,798	250,000	214,725	320,000	539,244	30,000	143,511	387,459	509,145
Contractual ECL (601301)	7,406,002	-	-	-	402,345	580,001	958,386	496,522	954,646	794,195	775,610	773,718	115,297	152,988	636,273	766,021
Student Labor (601400, 01, 02, 601406)	1,636,958	-	-	-	80,060	82,190	232,720	228,000	100,000	190,356	73,096	332,000	11,444	14,885	190,000	102,207
Overtime (601501, 601502)	970,950	-	-	-	10,250	50,000	230,000	210,000	90,000	25,000	200,000	80,000	20,000	37,500	-	18,200
All Other Personnel Services	6,599,699	-	-	-	126,684	452,737	675,902	870,000	898,965	494,931	388,966	1,177,305	388,892	337,684	533,249	254,384
Subtotal Personnel Services	251,181,073	5,590,356	27,777,845	3,428,505	9,741,635	17,720,557	29,872,273	19,695,028	24,161,048	12,012,176	27,829,020	23,429,728	7,694,186	8,156,789	16,842,721	17,229,207
Shared Services Personnel Services	-	-	(27,777,844)	-	1,038,516	2,154,644	3,439,734	3,423,311	2,706,302	1,890,940	3,776,523	2,664,359	1,171,070	1,082,601	2,202,140	2,227,704
Total Personnel Services	251,181,073	5,590,356	0	3,428,505	10,780,152	19,875,200	33,312,007	23,118,339	26,867,350	13,903,116	31,605,543	26,094,087	8,865,256	9,239,390	19,044,861	19,456,911
Fringe Benefits	185,278,446	3,576,009	23,090,583	2,365,587	7,483,489	12,997,832	21,806,759	14,756,741	18,949,511	7,588,008	22,166,286	14,479,931	5,921,372	6,199,160	11,143,989	12,753,189
Shared Services Personnel Fringe Benefits	(0)	-	(23,090,583)	-	865,003	1,796,823	2,836,628	2,887,768	2,234,981	1,586,314	3,130,481	2,197,689	987,027	902,859	1,824,328	1,840,683
Total P.S. & Fringe Benefits	436,459,519	9,166,365	(0)	5,794,092	19,128,644	34,669,856	57,955,394	40,762,848	48,051,842	23,077,438	56,902,310	42,771,707	15,773,655	16,341,409	32,013,178	34,050,783
Other Expenses:																
Inst. Financial Aid/Match	13,917,104	-	-	-	449,909	850,000	2,315,429	1,236,345	1,685,365	822,069	1,791,541	1,571,302	238,947	414,697	1,257,297	1,284,203
Waivers	3,162,074	-	-	-	126,568	170,000	216,312	550,000	214,910	200,000	578,992	544,291	236,219	51,782	108,000	165,000
Utilities	9,467,049	-	-	-	344,754	767,458	918,000	1,174,500	978,489	374,500	1,228,070	1,235,000	494,278	262,500	855,000	834,500
All Other Expenses	64,874,907	5,053,067	22,700,605	494,320	1,655,947	2,499,109	7,695,207	5,080,173	2,272,816	2,288,269	2,718,199	4,518,641	738,347	1,305,813	3,006,506	2,847,888
Total Other Expenses	91,421,134	5,053,067	22,700,605	494,320	2,577,178	4,286,567	11,144,948	8,041,018	5,151,580	3,684,838	6,316,802	7,869,234	1,707,791	2,034,792	5,226,803	5,131,591
Total Expenditures	527,880,653	14,219,432	22,700,605	6,288,412	21,705,822	38,956,423	69,100,342	48,803,866	53,203,422	26,762,276	63,219,112	50,640,941	17,481,446	18,376,201	37,239,981	39,182,374
Addition to (Use of) Funds Before Transfers	(51,670,655)	(3,811,418)	(22,700,605)	(528,706)	189,308	(4,344,501)	(6,122,726)	(5,113,017)	(544,418)	(2,019,309)	(2,740,351)	(3,325,388)	147,395	(904,771)	(398,657)	546,507
Transfers, Additional Funds and Commitments																
Transfer in	27,867,534	3,857,050	22,700,605	494,320	-	-	164,906	-	362,255	14,106	-	-	15,500	91,792	-	167,000
Transfer out	(27,051,974)	-	-	-	(1,038,376)	(1,707,612)	(3,859,082)	(2,780,997)	(3,362,130)	(1,465,159)	(3,615,185)	(3,188,126)	(726,271)	(809,712)	(2,243,387)	(2,255,937)
HEERF Institutional	49,704,712	-	-	-	849,068	5,158,424	9,816,902	7,894,014	3,544,293	3,202,422	6,355,536	6,513,514	563,376	1,622,691	2,642,044	1,542,430
Total Transfers, Additional Funds and Commitme	50,520,272	3,857,050	22,700,605	494,320	(189,308)	3,450,812	6,122,726	5,113,017	544,418	1,751,369	2,740,351	3,325,388	(147,395)	904,771	398,657	(546,507)
Net Change Subtotal	(1,150,383)	45,632	0	(34,386)	-	(893,689)	-	-	-	(267,940)	-	-	-	-	-	0
Additional State Appropriations per 5/17 Committee ARP Allocations																
Higher Education - CSCU	4,866,345															
Net Change	3,715,962															

All Colleges Consolidated																
Account Name	CSCC Consolidated	CSCC	Shared Services	System Office	Asnuntuck	Capital	Gateway	Housatonic	Manchester	Middlesex	Naugatuck	Norwalk	Northwestern	Quinebaug	Three Rivers	Tunxis
Revenue:																
Tuition (Gross)	109,594,097	-	-	-	3,851,782	7,201,821	15,853,236	10,836,000	13,035,965	5,761,818	14,520,945	13,339,825	3,404,798	3,381,080	8,771,142	9,635,685
Fees	54,308,760	-	-	-	3,689,834	4,332,086	7,835,962	3,958,000	6,136,606	3,084,000	6,420,189	5,974,878	1,296,543	1,834,023	4,857,973	4,888,667
State Appropriations	148,863,171	5,590,356	-	3,428,505	7,401,889	10,435,552	18,515,066	13,495,057	15,424,363	7,622,294	18,170,465	14,220,712	6,275,839	6,146,464	10,866,230	11,270,379
Addtl State Appropriation (Dev Edu and Outcom	8,523,582	1,196,017	-	-	227,606	497,682	1,045,228	726,004	998,942	395,569	964,826	856,270	184,424	244,785	601,703	584,526
GF Fringe Benefits Paid by State	136,820,225	3,677,708	-	2,365,587	7,098,635	10,213,253	16,805,599	12,455,279	14,786,295	7,135,546	17,510,582	13,014,037	5,337,378	5,655,510	10,009,557	10,755,259
OF Fringe Benefits Paid by State	16,200,000	-	-	-	243,068	1,346,199	2,047,099	1,613,450	2,738,719	884,761	2,534,584	1,575,691	357,096	271,496	1,308,121	1,279,716
Private Gifts, Grants and Contracts	111,500	-	-	-	-	-	-	-	-	-	-	-	111,000	-	-	500
Sales of Educational Activities	569,049	-	-	-	15,000	30,000	11,000	135,000	5,000	7,000	111,049	155,000	-	-	-	100,000
All Other Revenue	2,942,359	-	-	-	131,252	111,700	661,189	265,000	191,971	201,835	(70,500)	262,609	25,810	458,161	520,000	183,332
Less Contra Revenue	(18,707,736)	-	-	-	(922,857)	(3,248,483)	(2,551,347)	(1,706,362)	(2,208,171)	(798,453)	(2,025,372)	(1,213,387)	(289,788)	(1,109,540)	(979,131)	(1,654,845)
Total Revenue	459,225,007	10,464,081	-	5,794,092	21,736,209	30,919,810	60,223,032	41,777,428	51,109,690	24,294,370	58,136,768	48,185,635	16,703,099	16,881,979	35,955,595	37,043,219
Expenditures:																
Personnel Services:																
Full Time (601000)	176,112,133	5,590,356	27,777,845	3,428,505	6,862,172	12,164,683	17,417,491	13,449,527	15,760,175	7,696,067	18,116,078	15,403,951	5,396,940	5,809,489	9,841,959	11,396,897
Continuing Part Time (601100)	932,834	-	-	-	-	-	89,567	99,118	13,000	75,893	129,349	173,815	-	221,956	-	130,136
Temporary Part Time (601200, 02, 03, 04, 60130	10,048,861	-	-	-	807,421	1,006,718	1,483,909	620,548	1,189,367	650,756	1,831,570	650,437	169,884	397,419	798,150	442,683
Clinical EA (601201)	6,329,846	-	-	-	-	1,695,810	1,206,408	-	106,285	-	1,299,760	840,000	270,827	-	559,612	351,144
Contractual PTL (601302)	41,924,088	-	-	-	1,541,505	2,188,941	7,147,102	3,710,955	5,200,000	2,313,843	5,172,799	4,233,672	1,382,715	1,391,903	3,969,445	3,671,208
Contractual NCL (601300)	3,760,427	-	-	-	299,942	338,795	428,779	301,798	200,000	214,725	320,000	575,674	40,599	143,511	387,459	509,145
Contractual ECL (601301)	7,690,746	-	-	-	520,110	639,721	1,212,052	451,596	1,150,000	448,149	775,610	880,142	138,503	112,911	636,273	725,678
Student Labor (601400, 01, 02, 601406)	1,663,437	-	-	-	80,060	88,536	237,853	228,000	100,000	190,356	73,096	332,000	11,444	14,885	205,000	102,207
Overtime (601501, 601502)	980,950	-	-	-	10,250	50,000	230,000	210,000	90,000	25,000	200,000	80,000	20,000	37,500	10,000	18,200
All Other Personnel Services	5,869,724	-	-	-	96,785	452,737	422,200	870,000	898,965	222,829	388,966	1,077,305	388,892	179,236	638,494	233,315
Subtotal Personnel Services	255,313,047	5,590,356	27,777,845	3,428,505	10,218,246	18,625,941	29,875,361	19,941,542	24,707,792	11,837,617	28,307,228	24,246,996	7,819,804	8,308,810	17,046,391	17,580,613
Shared Services Personnel Services	-	-	(27,777,844)	-	1,038,516	2,154,644	3,439,734	3,423,311	2,706,302	1,890,940	3,776,523	2,664,359	1,171,070	1,082,601	2,202,140	2,227,704
Total Personnel Services	255,313,047	5,590,356	0	3,428,505	11,256,763	20,780,585	33,315,095	23,364,853	27,414,094	13,728,557	32,083,751	26,911,355	8,990,874	9,391,411	19,248,531	19,808,317
Fringe Benefits																
Shared Services Personnel Fringe Benefits	(0)	-	(23,090,583)	-	865,003	1,796,823	2,836,628	2,887,768	2,234,981	1,586,314	3,130,481	2,197,689	987,027	902,859	1,824,328	1,840,683
Total P.S. & Fringe Benefits	443,182,200	9,166,365	(0)	5,794,092	19,982,509	36,253,520	57,661,983	41,009,362	49,028,632	22,881,070	57,800,149	44,011,151	16,044,505	16,655,604	32,294,312	34,598,947
Other Expenses:																
Inst. Financial Aid/Match	15,163,949	-	-	-	511,501	900,000	2,315,429	1,509,150	1,885,658	822,069	2,041,868	1,876,730	238,947	414,697	1,257,297	1,390,603
Waivers	3,530,404	-	-	-	149,898	170,000	216,312	775,000	214,910	200,000	578,992	544,291	256,219	51,782	208,000	165,000
Utilities	9,553,559	-	-	-	344,753	767,458	918,000	1,264,500	975,000	374,500	1,228,070	1,235,000	494,278	262,500	855,000	834,500
All Other Expenses	62,840,133	5,053,067	22,700,605	494,320	1,555,247	2,311,009	7,123,581	5,155,000	2,130,816	2,263,516	2,353,399	4,349,175	652,847	1,178,056	2,788,980	2,730,515
Total Other Expenses	91,088,046	5,053,067	22,700,605	494,320	2,561,399	4,148,467	10,573,322	8,703,650	5,206,384	3,660,085	6,202,329	8,005,196	1,642,291	1,907,035	5,109,277	5,120,618
Total Expenditures	534,270,246	14,219,432	22,700,605	6,288,412	22,543,908	40,401,988	68,235,305	49,713,012	54,235,016	26,541,155	64,002,478	52,016,347	17,686,796	18,562,639	37,403,589	39,719,565
Addition to (Use of) Funds Before Transfers	(75,045,239)	(3,755,351)	(22,700,605)	(494,320)	(807,700)	(9,482,178)	(8,012,273)	(7,935,584)	(3,125,326)	(2,246,785)	(5,865,710)	(3,830,712)	(983,697)	(1,680,660)	(1,447,994)	(2,676,346)
Transfers, Additional Funds and Commitments																
Transfer in	27,681,533	3,857,050	22,700,605	494,320	-	-	-	-	462,558	-	-	-	-	-	-	167,000
Transfer out	(27,051,974)	-	-	-	(1,038,376)	(1,707,612)	(3,859,082)	(2,780,997)	(3,362,130)	(1,465,159)	(3,615,185)	(3,188,126)	(726,271)	(809,712)	(2,243,387)	(2,255,937)
HEERF Institutional	48,888,855	-	-	-	1,926,540	6,039,131	6,160,272	4,755,494	7,536,041	2,350,178	6,183,182	4,791,991	552,770	1,259,760	2,539,134	4,794,361
Total Transfers, Additional Funds and Commitme	49,518,414	3,857,050	22,700,605	494,320	888,164	4,331,519	2,301,190	1,974,497	4,636,469	885,019	2,567,997	1,603,865	(173,501)	450,048	295,747	2,705,424
Net Change Subtotal	(25,526,825)	101,699	0	-	80,464	(5,150,659)	(5,711,082)	(5,961,087)	1,511,144	(1,361,766)	(3,297,713)	(2,226,847)	(1,157,198)	(1,230,612)	(1,152,247)	29,078
Target savings (PS, FB and OE)	5,000,000	132,987	689,785	58,812	193,039	340,903	579,470	405,916	463,600	215,705	532,917	441,010	145,232	155,038	312,159	333,427
Net Change Subtotal	(20,526,825)	234,686	689,785	58,812	273,503	(4,809,756)	(5,131,612)	(5,555,171)	1,974,744	(1,146,061)	(2,764,796)	(1,785,837)	(1,011,966)	(1,075,574)	(840,088)	362,505
Additional State Appropriations per 5/17 Committee ARP Allocations																
State Appropriation	700,000															
FB paid by State for SERS UAL CC	21,332,962															
Higher Education - CSCU	4,866,345															
Net Change	6,372,482															

**Connecticut Community Colleges**  
**Expenditure Plan General & Operating Funds**  
**FY22 Revised Budget vs. Original**

**Attachment C**

College: CSCC

Account Name	FY22 Budget Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Rev Budget vs. Original Inc(Dec)	
			Dollars (\$)	Percent (%)
Revenue:				
Tuition (Gross)			-	NA
Fees			-	NA
State Appropriations	5,590,356	5,534,289	(56,067)	-1%
Addtl State Appropriation (Dev Edu and Outcomes)	1,196,017	1,196,017	-	0%
GF Fringe Benefits Paid by State	3,677,708	3,677,708	-	0%
OF Fringe Benefits Paid by State			-	NA
Private Gifts, Grants and Contracts			-	NA
Sales of Educational Activities			-	NA
All Other Revenue			-	NA
Less Contra Revenue			-	NA
Total Revenue	10,464,081	10,408,014	(56,067)	-1%
Expenditures:				
Personnel Services:				
Full Time (601000)	5,590,356	5,590,356	-	0%
Continuing Part Time (601100)	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	-	-	-	NA
Clinical EA (601201)	-	-	-	NA
Contractual PTL (601302)	-	-	-	NA
Contractual NCL (601300)	-	-	-	NA
Contractual ECL (601301)	-	-	-	NA
Student Labor (601400, 01, 02, 601406)	-	-	-	NA
Overtime (601501, 601502)	-	-	-	NA
All Other Personnel Services	-	-	-	NA
Subtotal Personnel Services	5,590,356	5,590,356	-	0%
Shared Services Personnel Services				
Total Personnel Services	5,590,356	5,590,356	-	0%
Fringe Benefits	3,576,009	3,576,009	-	0%
Shared Services Personnel Fringe Benefits				
Total P.S. & Fringe Benefits	9,166,365	9,166,365	-	0%
Other Expenses:				
Inst. Financial Aid/Match			-	NA
Waivers			-	NA
Utilities			-	NA
All Other Expenses	5,053,067	5,053,067	-	0%
Total Other Expenses	5,053,067	5,053,067	-	0%
Total Expenditures	14,219,432	14,219,432	-	0%
Addition to (Use of) Funds Before Transfers	(3,755,351)	(3,811,418)	(56,067)	2%
Transfers, Additional Funds and Commitments				
Transfer in	3,857,050	3,857,050	-	0%
Transfer out			-	NA
HEERF Institutional			-	NA
Total Transfers, Additional Funds and Commitments	3,857,050	3,857,050	-	0%
Net Change Subtotal	101,699	45,632	(56,067)	-55%
Target savings (PS, FB and OE)	132,987	-	(132,987)	-100%
Net Change	234,686	45,632	(189,054)	-81%

**Connecticut Community Colleges**  
**Expenditure Plan General & Operating Funds**  
**FY22 Revised Budget vs. Original**

**Attachment C**

**College: SS**

Account Name	FY22 Budget Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Rev Budget vs. Original Inc(Dec)	
			Dollars (\$)	Percent (%)
<b>Revenue:</b>				
Tuition (Gross)			-	NA
Fees			-	NA
State Appropriations	-	-	-	NA
Addtl State Appropriation (Dev Edu and Outcomes)	-	-	-	NA
GF Fringe Benefits Paid by State	-	-	-	NA
OF Fringe Benefits Paid by State	-	-	-	NA
Private Gifts, Grants and Contracts			-	NA
Sales of Educational Activities			-	NA
All Other Revenue			-	NA
Less Contra Revenue			-	NA
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>NA</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
Full Time (601000)	27,777,845	27,777,845	-	0%
Continuing Part Time (601100)			-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)			-	NA
Clinical EA (601201)			-	NA
Contractual PTL (601302)			-	NA
Contractual NCL (601300)			-	NA
Contractual ECL (601301)			-	NA
Student Labor (601400, 01, 02, 601406)			-	NA
Overtime (601501, 601502)			-	NA
All Other Personnel Services			-	NA
Subtotal Personnel Services	27,777,845	27,777,845	-	0%
Shared Services Personnel Services	(27,777,844)	(27,777,844)		
<b>Total Personnel Services</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0%</b>
Fringe Benefits	23,090,583	23,090,583	-	0%
Shared Services Personnel Fringe Benefits	(23,090,583)	(23,090,583)		
<b>Total P.S. &amp; Fringe Benefits</b>	<b>(0)</b>	<b>(0)</b>	<b>-</b>	<b>0%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match			-	NA
Waivers			-	NA
Utilities			-	NA
All Other Expenses	22,700,605	22,700,605	-	0%
<b>Total Other Expenses</b>	<b>22,700,605</b>	<b>22,700,605</b>	<b>-</b>	<b>0%</b>
<b>Total Expenditures</b>	<b>22,700,605</b>	<b>22,700,605</b>	<b>-</b>	<b>0%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(22,700,605)</b>	<b>(22,700,605)</b>	<b>-</b>	<b>0%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Transfer in	22,700,605	22,700,605	-	0%
Transfer out	-	-	-	NA
HEERF Institutional	-	-	-	NA
<b>Total Transfers, Additional Funds and Commitments</b>	<b>22,700,605</b>	<b>22,700,605</b>	<b>-</b>	<b>0%</b>
<b>Net Change Subtotal</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0%</b>
Target savings (PS, FB and OE)	689,785	-	(689,785)	-100%
<b>Net Change</b>	<b>689,785</b>	<b>0</b>	<b>(689,785)</b>	<b>-100%</b>

**Connecticut Community Colleges**  
**Expenditure Plan General & Operating Funds**  
**FY22 Revised Budget vs. Original**

Attachment C

College: SO

Account Name	FY22 Budget Dollars (\$)	FY22 Rev Budget Dollars (\$)	FY22 Rev Budget vs. Original Inc(Dec)	
			Dollars (\$)	Percent (%)
<b>Revenue:</b>				
Tuition (Gross)			-	NA
Fees			-	NA
State Appropriations	3,428,505	3,394,119	(34,386)	-1%
Addtl State Appropriation (Dev Edu and Outcomes)	-	-	-	NA
GF Fringe Benefits Paid by State	2,365,587	2,365,587	-	0%
OF Fringe Benefits Paid by State			-	NA
Private Gifts, Grants and Contracts			-	NA
Sales of Educational Activities			-	NA
All Other Revenue			-	NA
Less Contra Revenue			-	NA
<b>Total Revenue</b>	<b>5,794,092</b>	<b>5,759,706</b>	<b>(34,386)</b>	<b>-1%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
Full Time (601000)	3,428,505	3,428,505	-	0%
Continuing Part Time (601100)			-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)			-	NA
Clinical EA (601201)			-	NA
Contractual PTL (601302)			-	NA
Contractual NCL (601300)			-	NA
Contractual ECL (601301)			-	NA
Student Labor (601400, 01, 02, 601406)			-	NA
Overtime (601501, 601502)			-	NA
All Other Personnel Services			-	NA
Subtotal Personnel Services	3,428,505	3,428,505	-	0%
Shared Services Personnel Services				
<b>Total Personnel Services</b>	<b>3,428,505</b>	<b>3,428,505</b>	<b>-</b>	<b>0%</b>
Fringe Benefits	2,365,587	2,365,587	-	0%
Shared Services Personnel Fringe Benefits				
<b>Total P.S. &amp; Fringe Benefits</b>	<b>5,794,092</b>	<b>5,794,092</b>	<b>-</b>	<b>0%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match			-	NA
Waivers			-	NA
Utilities			-	NA
All Other Expenses	494,320	494,320	-	0%
<b>Total Other Expenses</b>	<b>494,320</b>	<b>494,320</b>	<b>-</b>	<b>0%</b>
<b>Total Expenditures</b>	<b>6,288,412</b>	<b>6,288,412</b>	<b>-</b>	<b>0%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(494,320)</b>	<b>(528,706)</b>	<b>(34,386)</b>	<b>7%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Transfer in	494,320	494,320	-	0%
Transfer out			-	NA
HEERF Institutional			-	NA
<b>Total Transfers, Additional Funds and Commitments</b>	<b>494,320</b>	<b>494,320</b>	<b>-</b>	<b>0%</b>
<b>Net Change Subtotal</b>	<b>-</b>	<b>(34,386)</b>	<b>(34,386)</b>	<b>NA</b>
Target savings (PS, FB and OE)	58,812	-	(58,812)	-100%
Use of Unrestricted Reserves for PACT	-	-		
<b>Net Change</b>	<b>58,812</b>	<b>(34,386)</b>	<b>(89,688)</b>	<b>-60%</b>

**Connecticut Community Colleges**  
**Expenditure Plan General & Operating Funds**  
**FY22 Revised Budget vs. Original**

**Attachment C**

**College: Asnuntuck CC**

Account Name	FY22 Rev Budget vs. Original			
	FY22 Budget		FY22 Rev Budget	
	Dollars (\$)	Dollars (\$)	Inc(Dec)	
			Dollars (\$)	Percent (%)
<b>Revenue:</b>				
Tuition (Gross)	3,851,782	3,178,670	(673,112)	-18%
Fees	3,689,834	3,076,549	(613,285)	-17%
State Appropriations	7,401,889	7,326,811	(75,078)	-1%
Addtl State Appropriation (Dev Edu and Outcomes)	227,606	228,697	1,091	1%
GF Fringe Benefits Paid by State	7,098,635	7,150,460	51,825	1%
OF Fringe Benefits Paid by State	243,068	873,537	630,469	259%
Private Gifts, Grants and Contracts	-	-	-	NA
Sales of Educational Activities	15,000	15,000	-	0%
All Other Revenue	131,252	110,623	(20,629)	-16%
Less Contra Revenue	(922,857)	(65,217)	857,640	-93%
<b>Total Revenue</b>	<b>21,736,209</b>	<b>21,895,130</b>	<b>158,921</b>	<b>1%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
Full Time (601000)	6,862,172	6,629,872	(232,301)	-3%
Continuing Part Time (601100)	-	40,536	40,536	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	807,421	857,780	50,359	6%
Clinical EA (601201)	-	-	-	NA
Contractual PTL (601302)	1,541,505	1,294,166	(247,339)	-16%
Contractual NCL (601300)	299,942	299,942	(0)	0%
Contractual ECL (601301)	520,110	402,345	(117,765)	-23%
Student Labor (601400, 01, 02, 601406)	80,060	80,060	-	0%
Overtime (601501, 601502)	10,250	10,250	-	0%
All Other Personnel Services	96,785	126,684	29,899	31%
Subtotal Personnel Services	10,218,246	9,741,635	(476,611)	-5%
Shared Services Personnel Services	1,038,516	1,038,516	-	0%
<b>Total Personnel Services</b>	<b>11,256,763</b>	<b>10,780,152</b>	<b>(476,611)</b>	<b>-4%</b>
Fringe Benefits	7,860,744	7,483,489	(377,255)	-5%
Shared Services Personnel Fringe Benefits	865,003	865,003	-	0%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>19,982,509</b>	<b>19,128,644</b>	<b>(853,866)</b>	<b>-4%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	511,501	449,909	(61,592)	-12%
Waivers	149,898	126,568	(23,330)	-16%
Utilities	344,753	344,754	1	0%
All Other Expenses	1,555,247	1,655,947	100,700	7%
<b>Total Other Expenses</b>	<b>2,561,399</b>	<b>2,577,178</b>	<b>15,779</b>	<b>1%</b>
<b>Total Expenditures</b>	<b>22,543,908</b>	<b>21,705,822</b>	<b>(838,087)</b>	<b>-4%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(807,700)</b>	<b>189,308</b>	<b>997,008</b>	<b>-123%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Transfer in	-	-	-	NA
Transfer out	(1,038,376)	(1,038,376)	-	0%
HEERF Institutional	1,926,540	849,068	(1,077,472)	-56%
<b>Total Transfers, Additional Funds and Commitments</b>	<b>888,164</b>	<b>(189,308)</b>	<b>(1,077,472)</b>	<b>-121%</b>
<b>Net Change Subtotal</b>	<b>80,464</b>	<b>-</b>	<b>(80,464)</b>	<b>-100%</b>
Target savings (PS, FB and OE)	193,039	-	(193,039)	-100%
<b>Net Change</b>	<b>273,503</b>	<b>-</b>	<b>(273,503)</b>	<b>-100%</b>



**Connecticut Community Colleges**  
**Expenditure Plan General & Operating Funds**  
**FY22 Revised Budget vs. Original**

Attachment C

College: Capital CC

Account Name	FY22 Rev Budget vs. Original			
	FY22 Budget	FY22 Rev Budget	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
<b>Revenue:</b>				
Tuition (Gross)	7,201,821	6,338,710	(863,111)	-12%
Fees	4,332,086	3,440,819	(891,267)	-21%
State Appropriations	10,435,552	10,771,823	336,271	3%
Addtl State Appropriation (Dev Edu and Outcomes)	497,682	500,065	2,383	1%
GF Fringe Benefits Paid by State	10,213,253	10,081,554	(131,699)	-1%
OF Fringe Benefits Paid by State	1,346,199	3,559,251	2,213,052	164%
Private Gifts, Grants and Contracts	-	-	-	NA
Sales of Educational Activities	30,000	15,000	(15,000)	-50%
All Other Revenue	111,700	79,700	(32,000)	-29%
Less Contra Revenue	(3,248,483)	(175,000)	3,073,483	-95%
<b>Total Revenue</b>	<b>30,919,810</b>	<b>34,611,922</b>	<b>3,692,112</b>	<b>12%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
Full Time (601000)	12,164,683	11,457,681	(707,002)	-6%
Continuing Part Time (601100)	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	1,006,718	984,693	(22,026)	-2%
Clinical EA (601201)	1,695,810	1,683,976	(11,834)	-1%
Contractual PTL (601302)	2,188,941	2,090,484	(98,457)	-5%
Contractual NCL (601300)	338,795	338,795	-	0%
Contractual ECL (601301)	639,721	580,001	(59,720)	-9%
Student Labor (601400, 01, 02, 601406)	88,536	82,190	(6,346)	-7%
Overtime (601501, 601502)	50,000	50,000	-	0%
All Other Personnel Services	452,737	452,737	-	0%
Subtotal Personnel Services	18,625,941	17,720,557	(905,385)	-5%
Shared Services Personnel Services	2,154,644	2,154,644	-	0%
<b>Total Personnel Services</b>	<b>20,780,585</b>	<b>19,875,200</b>	<b>(905,385)</b>	<b>-4%</b>
Fringe Benefits	13,676,112	12,997,832	(678,280)	-5%
Shared Services Personnel Fringe Benefits	1,796,823	1,796,823	-	0%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>36,253,520</b>	<b>34,669,856</b>	<b>(1,583,665)</b>	<b>-4%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	900,000	850,000	(50,000)	-6%
Waivers	170,000	170,000	-	0%
Utilities	767,458	767,458	-	0%
All Other Expenses	2,311,009	2,499,109	188,100	8%
<b>Total Other Expenses</b>	<b>4,148,467</b>	<b>4,286,567</b>	<b>138,100</b>	<b>3%</b>
<b>Total Expenditures</b>	<b>40,401,988</b>	<b>38,956,423</b>	<b>(1,445,565)</b>	<b>-4%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(9,482,178)</b>	<b>(4,344,501)</b>	<b>5,137,676</b>	<b>-54%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Transfer in	-	-	-	NA
Transfer out	(1,707,612)	(1,707,612)	-	0%
HEERF Institutional	6,039,131	5,158,424	(880,707)	-15%
<b>Total Transfers, Additional Funds and Commitments</b>	<b>4,331,519</b>	<b>3,450,812</b>	<b>(880,707)</b>	<b>-20%</b>
<b>Net Change Subtotal</b>	<b>(5,150,659)</b>	<b>(893,689)</b>	<b>4,256,969</b>	<b>-83%</b>
Target savings (PS, FB and OE)	340,903	-	(340,903)	-100%
<b>Net Change</b>	<b>(4,809,756)</b>	<b>(893,689)</b>	<b>3,916,066</b>	<b>-81%</b>

(893,689.36)

**Connecticut Community Colleges**  
**Expenditure Plan General & Operating Funds**  
**FY22 Revised Budget vs. Original**

**Attachment C**

**College: Gateway CC**

Account Name	FY22 Rev Budget vs. Original			
	FY22 Budget	FY22 Rev Budget	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
<b>Revenue:</b>				
Tuition (Gross)	15,853,236	14,732,407	(1,120,829)	-7%
Fees	7,835,962	6,808,402	(1,027,560)	-13%
State Appropriations	18,515,066	17,910,578	(604,488)	-3%
Addtl State Appropriation (Dev Edu and Outcomes)	1,045,228	1,050,232	5,004	1%
GF Fringe Benefits Paid by State	16,805,599	16,691,677	(113,922)	-1%
OF Fringe Benefits Paid by State	2,047,099	5,215,167	3,168,068	155%
Private Gifts, Grants and Contracts	-	-	-	NA
Sales of Educational Activities	11,000	11,000	-	0%
All Other Revenue	661,189	661,189	-	0%
Less Contra Revenue	(2,551,347)	(103,036)	2,448,311	-96%
<b>Total Revenue</b>	<b>60,223,032</b>	<b>62,977,616</b>	<b>2,754,584</b>	<b>5%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
Full Time (601100)	17,417,491	17,390,439	(27,052)	0%
Continuing Part Time (601100)	89,567	89,567	-	0%
Temporary Part Time (601200, 02, 03, 04, 601303)	1,483,909	1,483,909	-	0%
Clinical EA (601201)	1,206,408	1,206,408	-	0%
Contractual PTL (601302)	7,147,102	7,176,163	29,061	0%
Contractual NCL (601300)	428,779	428,779	-	0%
Contractual ECL (601301)	1,212,052	958,386	(253,666)	-21%
Student Labor (601400, 01, 02, 601406)	237,853	232,720	(5,133)	-2%
Overtime (601501, 601502)	230,000	230,000	-	0%
All Other Personnel Services	422,200	675,902	253,702	60%
Subtotal Personnel Services	29,875,361	29,872,273	(3,088)	0%
Shared Services Personnel Services	3,439,734	3,439,734	-	0%
<b>Total Personnel Services</b>	<b>33,315,095</b>	<b>33,312,007</b>	<b>(3,088)</b>	<b>0%</b>
Fringe Benefits	21,510,260	21,806,759	296,499	1%
Shared Services Personnel Fringe Benefits	2,836,628	2,836,628	-	0%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>57,661,983</b>	<b>57,955,394</b>	<b>293,411</b>	<b>1%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	2,315,429	2,315,429	-	0%
Waivers	216,312	216,312	-	0%
Utilities	918,000	918,000	-	0%
All Other Expenses	7,123,581	7,695,207	571,626	8%
<b>Total Other Expenses</b>	<b>10,573,322</b>	<b>11,144,948</b>	<b>571,626</b>	<b>5%</b>
<b>Total Expenditures</b>	<b>68,235,305</b>	<b>69,100,342</b>	<b>865,037</b>	<b>1%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(8,012,273)</b>	<b>(6,122,726)</b>	<b>1,889,547</b>	<b>-24%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Transfer in		164,906	164,906	NA
Transfer out	(3,859,082)	(3,859,082)	-	0%
HEERF Institutional	6,160,272	9,816,902	3,656,629	59%
<b>Total Transfers, Additional Funds and Commitments</b>	<b>2,301,190</b>	<b>6,122,726</b>	<b>3,821,535</b>	<b>166%</b>
<b>Net Change Subtotal</b>	<b>(5,711,082)</b>	<b>-</b>	<b>5,711,082</b>	<b>-100%</b>
Target savings (PS, FB and OE)	579,470	-	(579,470)	-100%
<b>Net Change</b>	<b>(5,131,612)</b>	<b>-</b>	<b>5,131,612</b>	<b>-100%</b>

**Connecticut Community Colleges**  
**Expenditure Plan General & Operating Funds**  
**FY22 Revised Budget vs. Original**

**Attachment C**

**College: Housatonic CC**

Account Name	FY22 Rev Budget vs. Original			
	FY22 Budget	FY22 Rev Budget	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
<b>Revenue:</b>				
Tuition (Gross)	10,836,000	9,017,300	(1,818,700)	-17%
Fees	3,958,000	3,563,500	(394,500)	-10%
State Appropriations	13,495,057	13,992,951	497,894	4%
Addtl State Appropriation (Dev Edu and Outcomes)	726,004	729,480	3,476	1%
GF Fringe Benefits Paid by State	12,455,279	12,375,187	(80,092)	-1%
OF Fringe Benefits Paid by State	1,613,450	3,837,431	2,223,981	138%
Private Gifts, Grants and Contracts	-	-	-	NA
Sales of Educational Activities	135,000	135,000	-	0%
All Other Revenue	265,000	265,000	-	0%
Less Contra Revenue	(1,706,362)	(225,000)	1,481,362	-87%
<b>Total Revenue</b>	<b>41,777,428</b>	<b>43,690,849</b>	<b>1,913,421</b>	<b>5%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
Full Time (601000)	13,449,527	13,196,089	(253,438)	-2%
Continuing Part Time (601100)	99,118	61,116	(38,002)	-38%
Temporary Part Time (601200, 02, 03, 04, 601303)	620,548	620,548	-	0%
Clinical EA (601201)	-	-	-	NA
Contractual PTL (601302)	3,710,955	3,710,955	-	0%
Contractual NCL (601300)	301,798	301,798	-	0%
Contractual ECL (601301)	451,596	496,522	44,926	10%
Student Labor (601400, 01, 02, 601406)	228,000	228,000	-	0%
Overtime (601501, 601502)	210,000	210,000	-	0%
All Other Personnel Services	870,000	870,000	-	0%
Subtotal Personnel Services	19,941,542	19,695,028	(246,514)	-1%
Shared Services Personnel Services	3,423,311	3,423,311	-	0%
<b>Total Personnel Services</b>	<b>23,364,853</b>	<b>23,118,339</b>	<b>(246,514)</b>	<b>-1%</b>
Fringe Benefits	14,756,741	14,756,741	(0)	0%
Shared Services Personnel Fringe Benefits	2,887,768	2,887,768	-	0%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>41,009,362</b>	<b>40,762,848</b>	<b>(246,514)</b>	<b>-1%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	1,509,150	1,236,345	(272,805)	-18%
Waivers	775,000	550,000	(225,000)	-29%
Utilities	1,264,500	1,174,500	(90,000)	-7%
All Other Expenses	5,155,000	5,080,173	(74,827)	-2%
<b>Total Other Expenses</b>	<b>8,703,650</b>	<b>8,041,018</b>	<b>(662,632)</b>	<b>-8%</b>
<b>Total Expenditures</b>	<b>49,713,012</b>	<b>48,803,866</b>	<b>(909,146)</b>	<b>-2%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(7,935,584)</b>	<b>(5,113,017)</b>	<b>2,822,567</b>	<b>-36%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Transfer in			-	NA
Transfer out	(2,780,997)	(2,780,997)	-	0%
HEERF Institutional	4,755,494	7,894,014	3,138,520	66%
<b>Total Transfers, Additional Funds and Commitments</b>	<b>1,974,497</b>	<b>5,113,017</b>	<b>3,138,520</b>	<b>159%</b>
<b>Net Change Subtotal</b>	<b>(5,961,087)</b>	<b>-</b>	<b>5,961,087</b>	<b>-100%</b>
Target savings (PS, FB and OE)	405,916	-	(405,916)	-100%
<b>Net Change</b>	<b>(5,555,171)</b>	<b>-</b>	<b>5,555,171</b>	<b>-100%</b>

**Connecticut Community Colleges**  
**Expenditure Plan General & Operating Funds**  
**FY22 Revised Budget vs. Original**

**Attachment C**

**College: Manchester CC**

Account Name	FY22 Rev Budget vs. Original			
	FY22 Budget	FY22 Rev Budget	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
<b>Revenue:</b>				
Tuition (Gross)	13,035,965	11,700,676	(1,335,289)	-10%
Fees	6,136,606	5,191,088	(945,518)	-15%
State Appropriations	15,424,363	14,617,235	(807,128)	-5%
Addtl State Appropriation (Dev Edu and Outcomes)	998,942	1,003,725	4,783	1%
GF Fringe Benefits Paid by State	14,786,295	14,605,480	(180,815)	-1%
OF Fringe Benefits Paid by State	2,738,719	5,648,070	2,909,351	106%
Private Gifts, Grants and Contracts	-	-	-	NA
Sales of Educational Activities	5,000	5,000	-	0%
All Other Revenue	191,971	137,730	(54,241)	-28%
Less Contra Revenue	(2,208,171)	(250,000)	1,958,171	-89%
<b>Total Revenue</b>	<b>51,109,690</b>	<b>52,659,004</b>	<b>1,549,314</b>	<b>3%</b>
<b>Expenditures:</b>				
<b><u>Personnel Services:</u></b>				
Full Time (601000)	15,760,175	15,733,097	(27,078)	0%
Continuing Part Time (601100)	13,000	12,790	(210)	-2%
Temporary Part Time (601200, 02, 03, 04, 601303)	1,189,367	1,115,265	(74,102)	-6%
Clinical EA (601201)	106,285	106,285	-	0%
Contractual PTL (601302)	5,200,000	4,900,000	(300,000)	-6%
Contractual NCL (601300)	200,000	250,000	50,000	25%
Contractual ECL (601301)	1,150,000	954,646	(195,354)	-17%
Student Labor (601400, 01, 02, 601406)	100,000	100,000	-	0%
Overtime (601501, 601502)	90,000	90,000	-	0%
All Other Personnel Services	898,965	898,965	-	0%
Subtotal Personnel Services	24,707,792	24,161,048	(546,744)	-2%
Shared Services Personnel Services	2,706,302	2,706,302	-	0%
<b>Total Personnel Services</b>	<b>27,414,094</b>	<b>26,867,350</b>	<b>(546,744)</b>	<b>-2%</b>
Fringe Benefits	19,379,557	18,949,511	(430,046)	-2%
Shared Services Personnel Fringe Benefits	2,234,981	2,234,981	-	0%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>49,028,632</b>	<b>48,051,842</b>	<b>(976,790)</b>	<b>-2%</b>
<b><u>Other Expenses:</u></b>				
Inst. Financial Aid/Match	1,885,658	1,685,365	(200,293)	-11%
Waivers	214,910	214,910	-	0%
Utilities	975,000	978,489	3,489	0%
All Other Expenses	2,130,816	2,272,816	142,000	7%
<b>Total Other Expenses</b>	<b>5,206,384</b>	<b>5,151,580</b>	<b>(54,804)</b>	<b>-1%</b>
<b>Total Expenditures</b>	<b>54,235,016</b>	<b>53,203,422</b>	<b>(1,031,594)</b>	<b>-2%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(3,125,326)</b>	<b>(544,418)</b>	<b>2,580,908</b>	<b>-83%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Transfer in	462,558	362,255	(100,303)	-22%
Transfer out	(3,362,130)	(3,362,130)	-	0%
HEERF Institutional	7,536,041	3,544,293	(3,991,749)	-53%
<b>Total Transfers, Additional Funds and Commitments</b>	<b>4,636,469</b>	<b>544,418</b>	<b>(4,092,052)</b>	<b>-88%</b>
<b>Net Change Subtotal</b>	<b>1,511,144</b>	<b>-</b>	<b>(1,511,144)</b>	<b>-100%</b>
Target savings (PS, FB and OE)	463,600	-	(463,600)	-100%
<b>Net Change</b>	<b>1,974,744</b>	<b>-</b>	<b>(1,974,744)</b>	<b>-100%</b>

**Connecticut Community Colleges**  
**Expenditure Plan General & Operating Funds**  
**FY22 Revised Budget vs. Original**

Attachment C

College: Middlesex CC

Account Name	FY22 Rev Budget vs. Original			
	FY22 Budget	FY22 Rev Budget	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
<b>Revenue:</b>				
Tuition (Gross)	5,761,818	4,733,241	(1,028,577)	-18%
Fees	3,084,000	2,638,291	(445,709)	-15%
State Appropriations	7,622,294	7,965,972	343,678	5%
Addtl State Appropriation (Dev Edu and Outcomes)	395,569	397,463	1,894	1%
GF Fringe Benefits Paid by State	7,135,546	7,151,438	15,892	0%
OF Fringe Benefits Paid by State	884,761	1,692,004	807,243	91%
Private Gifts, Grants and Contracts	-	-	-	NA
Sales of Educational Activities	7,000	7,000	-	0%
All Other Revenue	201,835	239,756	37,921	19%
Less Contra Revenue	(798,453)	(82,198)	716,255	-90%
<b>Total Revenue</b>	<b>24,294,370</b>	<b>24,742,967</b>	<b>448,596</b>	<b>2%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
Full Time (601000)	7,696,067	7,451,959	(244,108)	-3%
Continuing Part Time (601100)	75,893	75,893	-	0%
Temporary Part Time (601200, 02, 03, 04, 601303)	650,756	650,756	(0)	0%
Clinical EA (601201)	-	-	-	NA
Contractual PTL (601302)	2,313,843	2,114,361	(199,482)	-9%
Contractual NCL (601300)	214,725	214,725	-	0%
Contractual ECL (601301)	448,149	794,195	346,046	77%
Student Labor (601400, 01, 02, 601406)	190,356	190,356	-	0%
Overtime (601501, 601502)	25,000	25,000	-	0%
All Other Personnel Services	222,829	494,931	272,102	122%
Subtotal Personnel Services	11,837,617	12,012,176	174,558	2%
Shared Services Personnel Services	1,890,940	1,890,940	-	0%
<b>Total Personnel Services</b>	<b>13,728,557</b>	<b>13,903,116</b>	<b>174,558</b>	<b>1%</b>
Fringe Benefits	7,566,199	7,588,008	21,809	0%
Shared Services Personnel Fringe Benefits	1,586,314	1,586,314	-	0%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>22,881,070</b>	<b>23,077,438</b>	<b>196,367</b>	<b>1%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	822,069	822,069	-	0%
Waivers	200,000	200,000	-	0%
Utilities	374,500	374,500	-	0%
All Other Expenses	2,263,516	2,288,269	24,753	1%
<b>Total Other Expenses</b>	<b>3,660,085</b>	<b>3,684,838</b>	<b>24,753</b>	<b>1%</b>
<b>Total Expenditures</b>	<b>26,541,155</b>	<b>26,762,276</b>	<b>221,120</b>	<b>1%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(2,246,785)</b>	<b>(2,019,309)</b>	<b>227,476</b>	<b>-10%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Transfer in		14,106	14,106	NA
Transfer out	(1,465,159)	(1,465,159)	-	0%
HEERF Institutional	2,350,178	3,202,422	852,244	36%
<b>Total Transfers, Additional Funds and Commitments</b>	<b>885,019</b>	<b>1,751,369</b>	<b>866,350</b>	<b>98%</b>
<b>Net Change Subtotal</b>	<b>(1,361,766)</b>	<b>(267,940)</b>	<b>1,093,826</b>	<b>-80%</b>
Target savings (PS, FB and OE)	215,705	-	(215,705)	-100%
<b>Net Change</b>	<b>(1,146,061)</b>	<b>(267,940)</b>	<b>878,121</b>	<b>-77%</b>

(267,940.32)

**Connecticut Community Colleges**  
**Expenditure Plan General & Operating Funds**  
**FY22 Revised Budget vs. Original**

**Attachment C**

**College: Naugatuck Valley CC**

Account Name	FY22 Rev Budget vs. Original			
	FY22 Budget	FY22 Rev Budget	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
<b>Revenue:</b>				
Tuition (Gross)	14,520,945	12,576,056	(1,944,889)	-13%
Fees	6,420,189	5,833,950	(586,239)	-9%
State Appropriations	18,170,465	18,144,527	(25,938)	0%
Addtl State Appropriation (Dev Edu and Outcomes)	964,826	969,445	4,619	1%
GF Fringe Benefits Paid by State	17,510,582	17,170,727	(339,855)	-2%
OF Fringe Benefits Paid by State	2,534,584	6,032,525	3,497,941	138%
Private Gifts, Grants and Contracts	-	-	-	NA
Sales of Educational Activities	111,049	161,049	50,000	45%
All Other Revenue	(70,500)	(76,941)	(6,441)	9%
Less Contra Revenue	(2,025,372)	(332,577)	1,692,795	-84%
<b>Total Revenue</b>	<b>58,136,768</b>	<b>60,478,761</b>	<b>2,341,993</b>	<b>4%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
Full Time (601000)	18,116,078	17,905,884	(210,194)	-1%
Continuing Part Time (601100)	129,349	114,335	(15,014)	-12%
Temporary Part Time (601200, 02, 03, 04, 601303)	1,831,570	1,831,570	-	0%
Clinical EA (601201)	1,299,760	1,299,760	-	0%
Contractual PTL (601302)	5,172,799	4,919,799	(253,000)	-5%
Contractual NCL (601300)	320,000	320,000	-	0%
Contractual ECL (601301)	775,610	775,610	-	0%
Student Labor (601400, 01, 02, 601406)	73,096	73,096	-	0%
Overtime (601501, 601502)	200,000	200,000	-	0%
All Other Personnel Services	388,966	388,966	-	0%
Subtotal Personnel Services	28,307,228	27,829,020	(478,208)	-2%
Shared Services Personnel Services	3,776,523	3,776,523	-	0%
<b>Total Personnel Services</b>	<b>32,083,751</b>	<b>31,605,543</b>	<b>(478,208)</b>	<b>-2%</b>
Fringe Benefits	22,585,917	22,166,286	(419,631)	-2%
Shared Services Personnel Fringe Benefits	3,130,481	3,130,481	-	0%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>57,800,149</b>	<b>56,902,310</b>	<b>(897,839)</b>	<b>-2%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	2,041,868	1,791,541	(250,327)	-12%
Waivers	578,992	578,992	-	0%
Utilities	1,228,070	1,228,070	-	0%
All Other Expenses	2,353,399	2,718,199	364,800	16%
<b>Total Other Expenses</b>	<b>6,202,329</b>	<b>6,316,802</b>	<b>114,473</b>	<b>2%</b>
<b>Total Expenditures</b>	<b>64,002,478</b>	<b>63,219,112</b>	<b>(783,366)</b>	<b>-1%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(5,865,710)</b>	<b>(2,740,351)</b>	<b>3,125,359</b>	<b>-53%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Transfer in			-	NA
Transfer out	(3,615,185)	(3,615,185)	-	0%
HEERF Institutional	6,183,182	6,355,536	172,354	3%
<b>Total Transfers, Additional Funds and Commitments</b>	<b>2,567,997</b>	<b>2,740,351</b>	<b>172,354</b>	<b>7%</b>
<b>Net Change Subtotal</b>	<b>(3,297,713)</b>	<b>-</b>	<b>3,297,713</b>	<b>-100%</b>
Target savings (PS, FB and OE)	532,917	-	(532,917)	-100%
<b>Net Change</b>	<b>(2,764,796)</b>	<b>-</b>	<b>2,764,796</b>	<b>-100%</b>

**Connecticut Community Colleges**  
**Expenditure Plan General & Operating Funds**  
**FY22 Revised Budget vs. Original**

**Attachment C**

**College: Norwalk CC**

			<b>FY22 Rev Budget vs. Original</b>	
<b>Account Name</b>	<b>FY22 Budget</b>	<b>FY22 Rev Budget</b>	<b>Inc(Dec)</b>	
	<b>Dollars (\$)</b>	<b>Dollars (\$)</b>	<b>Dollars (\$)</b>	<b>Percent (%)</b>
<b>Revenue:</b>				
Tuition (Gross)	13,339,825	11,303,636	(2,036,189)	-15%
Fees	5,974,878	5,234,647	(740,231)	-12%
State Appropriations	14,220,712	13,556,557	(664,155)	-5%
Addtl State Appropriation (Dev Edu and Outcomes)	856,270	860,370	4,100	1%
GF Fringe Benefits Paid by State	13,014,037	12,960,258	(53,779)	0%
OF Fringe Benefits Paid by State	1,575,691	3,274,976	1,699,285	108%
Private Gifts, Grants and Contracts	-	-	-	NA
Sales of Educational Activities	155,000	155,000	-	0%
All Other Revenue	262,609	254,109	(8,500)	-3%
Less Contra Revenue	(1,213,387)	(284,000)	929,387	-77%
<b>Total Revenue</b>	<b>48,185,635</b>	<b>47,315,553</b>	<b>(870,082)</b>	<b>-2%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
Full Time (601000)	15,403,951	15,060,124	(343,827)	-2%
Continuing Part Time (601100)	173,815	170,794	(3,021)	-2%
Temporary Part Time (601200, 02, 03, 04, 601303)	650,437	650,437	-	0%
Clinical EA (601201)	840,000	840,000	-	0%
Contractual PTL (601302)	4,233,672	3,806,106	(427,566)	-10%
Contractual NCL (601300)	575,674	539,244	(36,430)	-6%
Contractual ECL (601301)	880,142	773,718	(106,424)	-12%
Student Labor (601400, 01, 02, 601406)	332,000	332,000	-	0%
Overtime (601501, 601502)	80,000	80,000	-	0%
All Other Personnel Services	1,077,305	1,177,305	100,000	9%
Subtotal Personnel Services	24,246,996	23,429,728	(817,268)	-3%
Shared Services Personnel Services	2,664,359	2,664,359	-	0%
<b>Total Personnel Services</b>	<b>26,911,355</b>	<b>26,094,087</b>	<b>(817,268)</b>	<b>-3%</b>
Fringe Benefits	14,902,107	14,479,931	(422,176)	-3%
Shared Services Personnel Fringe Benefits	2,197,689	2,197,689	-	0%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>44,011,151</b>	<b>42,771,707</b>	<b>(1,239,444)</b>	<b>-3%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	1,876,730	1,571,302	(305,428)	-16%
Waivers	544,291	544,291	-	0%
Utilities	1,235,000	1,235,000	-	0%
All Other Expenses	4,349,175	4,518,641	169,466	4%
<b>Total Other Expenses</b>	<b>8,005,196</b>	<b>7,869,234</b>	<b>(135,962)</b>	<b>-2%</b>
<b>Total Expenditures</b>	<b>52,016,347</b>	<b>50,640,941</b>	<b>(1,375,406)</b>	<b>-3%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(3,830,712)</b>	<b>(3,325,388)</b>	<b>505,324</b>	<b>-13%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Transfer in	-	-	-	NA
Transfer out	(3,188,126)	(3,188,126)	-	0%
HEERF Institutional	4,791,991	6,513,514	1,721,523	36%
<b>Total Transfers, Additional Funds and Commitments</b>	<b>1,603,865</b>	<b>3,325,388</b>	<b>1,721,523</b>	<b>107%</b>
<b>Net Change Subtotal</b>	<b>(2,226,847)</b>	<b>-</b>	<b>2,226,847</b>	<b>-100%</b>
Target savings (PS, FB and OE)	441,010	-	(441,010)	-100%
<b>Net Change</b>	<b>(1,785,837)</b>	<b>-</b>	<b>1,785,837</b>	<b>-100%</b>

**Connecticut Community Colleges**  
**Expenditure Plan General & Operating Funds**  
**FY22 Revised Budget vs. Original**

**Attachment C**

**College: Northwestern CT CC**

Account Name	FY22 Rev Budget vs. Original			
	FY22 Budget	FY22 Rev Budget	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
<b>Revenue:</b>				
Tuition (Gross)	3,404,798	3,082,039	(322,759)	-10%
Fees	1,296,543	1,149,334	(147,209)	-11%
State Appropriations	6,275,839	6,652,548	376,709	6%
Addtl State Appropriation (Dev Edu and Outcomes)	184,424	185,307	883	1%
GF Fringe Benefits Paid by State	5,337,378	5,519,591	182,213	3%
OF Fringe Benefits Paid by State	357,096	943,259	586,163	164%
Private Gifts, Grants and Contracts	111,000	111,000	-	0%
Sales of Educational Activities	-	-	-	NA
All Other Revenue	25,810	25,810	0	0%
Less Contra Revenue	(289,788)	(40,047)	249,741	-86%
<b>Total Revenue</b>	<b>16,703,099</b>	<b>17,628,841</b>	<b>925,742</b>	<b>6%</b>
<b>Expenditures:</b>				
<b><u>Personnel Services:</u></b>				
Full Time (601000)	5,396,940	5,383,907	(13,032)	0%
Continuing Part Time (601100)	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	169,884	169,884	-	0%
Clinical EA (601201)	270,827	270,827	(0)	0%
Contractual PTL (601302)	1,382,715	1,303,935	(78,780)	-6%
Contractual NCL (601300)	40,599	30,000	(10,599)	-26%
Contractual ECL (601301)	138,503	115,297	(23,206)	-17%
Student Labor (601400, 01, 02, 601406)	11,444	11,444	-	0%
Overtime (601501, 601502)	20,000	20,000	-	0%
All Other Personnel Services	388,892	388,892	(0)	0%
Subtotal Personnel Services	7,819,804	7,694,186	(125,618)	-2%
Shared Services Personnel Services	1,171,070	1,171,070	-	0%
<b>Total Personnel Services</b>	<b>8,990,874</b>	<b>8,865,256</b>	<b>(125,618)</b>	<b>-1%</b>
Fringe Benefits	6,066,604	5,921,372	(145,232)	-2%
Shared Services Personnel Fringe Benefits	987,027	987,027	-	0%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>16,044,505</b>	<b>15,773,655</b>	<b>(270,850)</b>	<b>-2%</b>
<b><u>Other Expenses:</u></b>				
Inst. Financial Aid/Match	238,947	238,947	0	0%
Waivers	256,219	236,219	(20,001)	-8%
Utilities	494,278	494,278	-	0%
All Other Expenses	652,847	738,347	85,500	13%
<b>Total Other Expenses</b>	<b>1,642,291</b>	<b>1,707,791</b>	<b>65,499</b>	<b>4%</b>
<b>Total Expenditures</b>	<b>17,686,796</b>	<b>17,481,446</b>	<b>(205,351)</b>	<b>-1%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(983,697)</b>	<b>147,395</b>	<b>1,131,093</b>	<b>-115%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Transfer in		15,500	15,500	NA
Transfer out	(726,271)	(726,271)	-	0%
HEERF Institutional	552,770	563,376	10,606	2%
<b>Total Transfers, Additional Funds and Commitments</b>	<b>(173,501)</b>	<b>(147,395)</b>	<b>26,106</b>	<b>-15%</b>
<b>Net Change Subtotal</b>	<b>(1,157,198)</b>	<b>-</b>	<b>1,157,198</b>	<b>-100%</b>
Target savings (PS, FB and OE)	145,232	-	(145,232)	-100%
<b>Net Change</b>	<b>(1,011,966)</b>	<b>-</b>	<b>1,011,966</b>	<b>-100%</b>



**Connecticut Community Colleges**  
**Expenditure Plan General & Operating Funds**  
**FY22 Revised Budget vs. Original**

**Attachment C**

**College: Quinebaug CC**

Account Name	FY22 Rev Budget vs. Original			
	FY22 Budget	FY22 Rev Budget	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
<b>Revenue:</b>				
Tuition (Gross)	3,381,080	2,823,424	(557,656)	-17%
Fees	1,834,023	1,358,170	(475,853)	-26%
State Appropriations	6,146,464	6,354,205	207,741	3%
Addtl State Appropriation (Dev Edu and Outcomes)	244,785	245,957	1,172	1%
GF Fringe Benefits Paid by State	5,655,510	5,753,152	97,642	2%
OF Fringe Benefits Paid by State	271,496	883,351	611,855	225%
Private Gifts, Grants and Contracts	-	-	-	NA
Sales of Educational Activities	-	-	-	NA
All Other Revenue	458,161	115,262	(342,899)	-75%
Less Contra Revenue	(1,109,540)	(62,091)	1,047,449	-94%
<b>Total Revenue</b>	<b>16,881,979</b>	<b>17,471,430</b>	<b>589,451</b>	<b>4%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
Full Time (601000)	5,809,489	5,308,101	(501,387)	-9%
Continuing Part Time (601100)	221,956	181,721	(40,235)	-18%
Temporary Part Time (601200, 02, 03, 04, 601303)	397,419	386,318	(11,101)	-3%
Clinical EA (601201)	-	-	-	NA
Contractual PTL (601302)	1,391,903	1,594,081	202,178	15%
Contractual NCL (601300)	143,511	143,511	-	0%
Contractual ECL (601301)	112,911	152,988	40,077	36%
Student Labor (601400, 01, 02, 601406)	14,885	14,885	-	0%
Overtime (601501, 601502)	37,500	37,500	-	0%
All Other Personnel Services	179,236	337,684	158,448	88%
Subtotal Personnel Services	8,308,810	8,156,789	(152,021)	-2%
Shared Services Personnel Services	1,082,601	1,082,601	-	0%
<b>Total Personnel Services</b>	<b>9,391,411</b>	<b>9,239,390</b>	<b>(152,021)</b>	<b>-2%</b>
Fringe Benefits	6,361,334	6,199,160	(162,174)	-3%
Shared Services Personnel Fringe Benefits	902,859	902,859	-	0%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>16,655,604</b>	<b>16,341,409</b>	<b>(314,195)</b>	<b>-2%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	414,697	414,697	-	0%
Waivers	51,782	51,782	-	0%
Utilities	262,500	262,500	-	0%
All Other Expenses	1,178,056	1,305,813	127,757	11%
<b>Total Other Expenses</b>	<b>1,907,035</b>	<b>2,034,792</b>	<b>127,757</b>	<b>7%</b>
<b>Total Expenditures</b>	<b>18,562,639</b>	<b>18,376,201</b>	<b>(186,438)</b>	<b>-1%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(1,680,660)</b>	<b>(904,771)</b>	<b>775,889</b>	<b>-46%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Transfer in		91,792	91,792	NA
Transfer out	(809,712)	(809,712)	-	0%
HEERF Institutional	1,259,760	1,622,691	362,931	29%
<b>Total Transfers, Additional Funds and Commitments</b>	<b>450,048</b>	<b>904,771</b>	<b>454,723</b>	<b>101%</b>
<b>Net Change Subtotal</b>	<b>(1,230,612)</b>	<b>-</b>	<b>1,230,612</b>	<b>-100%</b>
Target savings (PS, FB and OE)	155,038	-	(155,038)	-100%
<b>Net Change</b>	<b>(1,075,574)</b>	<b>-</b>	<b>1,075,574</b>	<b>-100%</b>

**Connecticut Community Colleges**  
**Expenditure Plan General & Operating Funds**  
**FY22 Revised Budget vs. Original**

**Attachment C**

**College: Three Rivers CC**

Account Name	FY22 Rev Budget vs. Original			
	FY22 Budget	FY22 Rev Budget	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
<b>Revenue:</b>				
Tuition (Gross)	8,771,142	7,884,668	(886,474)	-10%
Fees	4,857,973	4,599,545	(258,428)	-5%
State Appropriations	10,866,230	10,714,293	(151,937)	-1%
Addtl State Appropriation (Dev Edu and Outcomes)	601,703	604,584	2,881	1%
GF Fringe Benefits Paid by State	10,009,557	9,997,257	(12,300)	0%
OF Fringe Benefits Paid by State	1,308,121	2,562,092	1,253,971	96%
Private Gifts, Grants and Contracts	-	-	-	NA
Sales of Educational Activities	-	-	-	NA
All Other Revenue	520,000	648,725	128,725	25%
Less Contra Revenue	(979,131)	(169,840)	809,291	-83%
<b>Total Revenue</b>	<b>35,955,595</b>	<b>36,841,324</b>	<b>885,729</b>	<b>3%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
Full Time (601000)	9,841,959	9,910,289	68,330	1%
Continuing Part Time (601100)	-	-	-	NA
Temporary Part Time (601200, 02, 03, 04, 601303)	798,150	798,150	-	0%
Clinical EA (601201)	559,612	559,612	-	0%
Contractual PTL (601302)	3,969,445	3,827,690	(141,755)	-4%
Contractual NCL (601300)	387,459	387,459	-	0%
Contractual ECL (601301)	636,273	636,273	-	0%
Student Labor (601400, 01, 02, 601406)	205,000	190,000	(15,000)	-7%
Overtime (601501, 601502)	10,000	-	(10,000)	-100%
All Other Personnel Services	638,494	533,249	(105,245)	-17%
Subtotal Personnel Services	17,046,391	16,842,721	(203,670)	-1%
Shared Services Personnel Services	2,202,140	2,202,140	-	0%
<b>Total Personnel Services</b>	<b>19,248,531</b>	<b>19,044,861</b>	<b>(203,670)</b>	<b>-1%</b>
Fringe Benefits	11,221,453	11,143,989	(77,464)	-1%
Shared Services Personnel Fringe Benefits	1,824,328	1,824,328	-	0%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>32,294,312</b>	<b>32,013,178</b>	<b>(281,134)</b>	<b>-1%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	1,257,297	1,257,297	-	0%
Waivers	208,000	108,000	(100,000)	-48%
Utilities	855,000	855,000	-	0%
All Other Expenses	2,788,980	3,006,506	217,526	8%
<b>Total Other Expenses</b>	<b>5,109,277</b>	<b>5,226,803</b>	<b>117,526</b>	<b>2%</b>
<b>Total Expenditures</b>	<b>37,403,589</b>	<b>37,239,981</b>	<b>(163,608)</b>	<b>0%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(1,447,994)</b>	<b>(398,657)</b>	<b>1,049,337</b>	<b>-73%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Transfer in	-	-	-	NA
Transfer out	(2,243,387)	(2,243,387)	-	0%
HEERF Institutional	2,539,134	2,642,044	102,910	4%
<b>Total Transfers, Additional Funds and Commitments</b>	<b>295,747</b>	<b>398,657</b>	<b>102,910</b>	<b>35%</b>
<b>Net Change Subtotal</b>	<b>(1,152,247)</b>	<b>-</b>	<b>1,152,247</b>	<b>-100%</b>
Target savings (PS, FB and OE)	312,159	-	(312,159)	-100%
<b>Net Change</b>	<b>(840,088)</b>	<b>-</b>	<b>840,088</b>	<b>-100%</b>

**Connecticut Community Colleges**  
**Expenditure Plan General & Operating Funds**  
**FY22 Revised Budget vs. Original**

Attachment C

College: Tunxis CC

Account Name	FY22 Rev Budget vs. Original			
	FY22 Budget	FY22 Rev Budget	Inc(Dec)	
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Percent (%)
<b>Revenue:</b>				
Tuition (Gross)	9,635,685	8,926,355	(709,330)	-7%
Fees	4,888,667	5,278,782	390,115	8%
State Appropriations	11,270,379	11,127,260	(143,119)	-1%
Addtl State Appropriation (Dev Edu and Outcomes)	584,526	587,325	2,799	1%
GF Fringe Benefits Paid by State	10,755,259	10,657,387	(97,872)	-1%
OF Fringe Benefits Paid by State	1,279,716	3,011,298	1,731,582	135%
Private Gifts, Grants and Contracts	500	500	-	0%
Sales of Educational Activities	100,000	125,000	25,000	25%
All Other Revenue	183,332	214,974	31,642	17%
Less Contra Revenue	(1,654,845)	(200,000)	1,454,845	-88%
<b>Total Revenue</b>	<b>37,043,219</b>	<b>39,728,881</b>	<b>2,685,662</b>	<b>7%</b>
<b>Expenditures:</b>				
<b>Personnel Services:</b>				
Full Time (601000)	11,396,897	11,132,837	(264,060)	-2%
Continuing Part Time (601100)	130,136	130,136	-	0%
Temporary Part Time (601200, 02, 03, 04, 601303)	442,683	557,914	115,231	26%
Clinical EA (601201)	351,144	351,144	-	0%
Contractual PTL (601302)	3,671,208	3,407,219	(263,989)	-7%
Contractual NCL (601300)	509,145	509,145	-	0%
Contractual ECL (601301)	725,678	766,021	40,343	6%
Student Labor (601400, 01, 02, 601406)	102,207	102,207	-	0%
Overtime (601501, 601502)	18,200	18,200	-	0%
All Other Personnel Services	233,315	254,384	21,069	9%
Subtotal Personnel Services	17,580,613	17,229,207	(351,406)	-2%
Shared Services Personnel Services	2,227,704	2,227,704	-	0%
<b>Total Personnel Services</b>	<b>19,808,317</b>	<b>19,456,911</b>	<b>(351,406)</b>	<b>-2%</b>
Fringe Benefits	12,949,947	12,753,189	(196,758)	-2%
Shared Services Personnel Fringe Benefits	1,840,683	1,840,683	-	0%
<b>Total P.S. &amp; Fringe Benefits</b>	<b>34,598,947</b>	<b>34,050,783</b>	<b>(548,164)</b>	<b>-2%</b>
<b>Other Expenses:</b>				
Inst. Financial Aid/Match	1,390,603	1,284,203	(106,400)	-8%
Waivers	165,000	165,000	-	0%
Utilities	834,500	834,500	-	0%
All Other Expenses	2,730,515	2,847,888	117,373	4%
<b>Total Other Expenses</b>	<b>5,120,618</b>	<b>5,131,591</b>	<b>10,973</b>	<b>0%</b>
<b>Total Expenditures</b>	<b>39,719,565</b>	<b>39,182,374</b>	<b>(537,191)</b>	<b>-1%</b>
<b>Addition to (Use of) Funds Before Transfers</b>	<b>(2,676,346)</b>	<b>546,507</b>	<b>3,222,853</b>	<b>-120%</b>
<b>Transfers, Additional Funds and Commitments</b>				
Transfer in	167,000	167,000	-	0%
Transfer out	(2,255,937)	(2,255,937)	-	0%
HEERF Institutional	4,794,361	1,542,430	(3,251,932)	-68%
<b>Total Transfers, Additional Funds and Commitments</b>	<b>2,705,424</b>	<b>(546,507)</b>	<b>(3,251,932)</b>	<b>-120%</b>
<b>Net Change Subtotal</b>	<b>29,078</b>	<b>0</b>	<b>(29,078)</b>	<b>-100%</b>
Target savings (PS, FB and OE)	333,427	-	(333,427)	-100%
<b>Net Change</b>	<b>362,505</b>	<b>0</b>	<b>(362,505)</b>	<b>-100%</b>

**CONNECTICUT STATE COLLEGES and UNIVERSITIES**

ENROLLMENT - HEADCOUNT &amp; FTE

FY22 Revised Budget vs. Original

ATTACHMENT D

	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY22 Revised Budget vs. Original					
	FY22 Original Budget			FY22 Revised Budget			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
<b><u>HEADCOUNT Enrollment</u></b>												
<b><u>Undergraduate</u></b>												
State Universities	19,137	4,722	23,859	17,839	4,446	22,284	(1,298)	-6.8%	(277)	-5.9%	(1,575)	-6.6%
Community Colleges	12,528	27,391	39,919	11,226	24,586	35,812	(1,302)	-10.4%	(2,806)	-10.2%	(4,108)	-10.3%
Charter Oak	411	1,138	1,549	411	1,138	1,549	-	0.0%	-	0.0%	-	0.0%
Total Undergraduate	32,076	33,251	65,327	29,476	30,169	59,645	(2,600)	-8.1%	(3,082)	-9.3%	(5,682)	-8.7%
<b><u>Graduate</u></b>												
State Universities Graduate	1,595	3,354	4,949	1,361	3,304	4,664	(234)	-14.7%	(51)	-1.5%	(285)	-5.8%
Charter Oak	10	88	98	10	88	98	-	0.0%	-	0.0%	-	0.0%
Total Graduate	1,605	3,442	5,047	1,371	3,392	4,762	(234)	-14.6%	(51)	-1.5%	(285)	-5.6%
<b>Total Undergraduate &amp; Graduate</b>												
State Universities	20,732	8,076	28,808	19,199	7,749	26,948	(1,533)	-7.4%	(327)	-4.0%	(1,860)	-6.5%
Community Colleges	12,528	27,391	39,919	11,226	24,586	35,812	(1,302)	-10.4%	(2,806)	-10.2%	(4,108)	-10.3%
Charter Oak	421	1,226	1,647	421	1,226	1,647	-	0.0%	-	0.0%	-	0.0%
Total Headcount	33,681	36,693	70,374	30,846	33,561	64,407	(2,834)	-8.4%	(3,133)	-8.5%	(5,967)	-8.5%

	FTE - Avg Fall and Spring Semesters						FTE FY22 Rev Budget vs. Original					
	FY22 Original Budget			FY22 Revised Budget			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
<b><u>FTE Enrollment</u></b>												
<b><u>Undergraduate</u></b>												
State Universities	18,567	2,072	20,639	17,268	1,926	19,194	(1,299)	-7.0%	(146)	-7.1%	(1,445)	-7.0%
Community Colleges	11,177	11,544	22,721	9,981	10,314	20,295	(1,196)	-10.7%	(1,230)	-10.7%	(2,426)	-10.7%
Charter Oak	345	441	786	345	441	786	-	0.0%	-	0.0%	-	0.0%
Total Undergraduate	30,089	14,057	44,146	27,594	12,681	40,275	(2,494)	-8.3%	(1,377)	-9.8%	(3,871)	-8.8%
<b><u>Graduate</u></b>												
State Universities Graduate	1,432	1,387	2,819	1,235	1,366	2,601	(197)	-13.8%	(21)	-1.5%	(218)	-7.7%
Charter Oak	8	40	48	8	40	48	-	0.0%	-	0.0%	-	0.0%
Total Graduate	1,440	1,427	2,867	1,243	1,406	2,649	(197)	-13.7%	(21)	-1.5%	(218)	-7.6%
<b>Total Undergraduate &amp; Graduate</b>												
State Universities	19,999	3,459	23,458	18,503	3,292	21,795	(1,496)	-7.5%	(167)	-4.8%	(1,663)	-7.1%
Community Colleges	11,177	11,544	22,721	9,981	10,314	20,295	(1,196)	-10.7%	(1,230)	-10.7%	(2,426)	-10.7%
Charter Oak	353	481	834	353	481	834	-	0.0%	-	0.0%	-	0.0%
Total FTE	31,529	15,484	47,013	28,837	14,087	42,924	(2,691)	-8.5%	(1,398)	-9.0%	(4,089)	-8.7%

# CONNECTICUT STATE UNIVERSITIES

ENROLLMENT - HEADCOUNT & FTE

FY22 Revised Budget vs. Original

	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY22 Rev Budget vs. Original					
	FY22 Original Budget			FY22 Revised Budget			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
HEADCOUNT Enrollment Undergraduate												
CCSU	6,488	1,821	8,309	5,783	1,768	7,551	(706)	-10.9%	(53)	-2.9%	(759)	-9.1%
ECSU	3,493	774	4,267	3,318	737	4,055	(175)	-5.0%	(37)	-4.8%	(212)	-5.0%
SCSU	5,415	1,321	6,736	5,418	1,185	6,603	3	0.1%	(137)	-10.3%	(134)	-2.0%
WCSU	3,741	806	4,547	3,320	756	4,076	(421)	-11.3%	(50)	-6.2%	(471)	-10.4%
CSU Total Undergraduate	19,137	4,722	23,859	17,839	4,446	22,284	(1,298)	-6.8%	(277)	-5.9%	(1,575)	-6.6%
Graduate												
CCSU	535	1,508	2,043	421	1,460	1,880	(115)	-21.4%	(49)	-3.2%	(163)	-8.0%
ECSU	91	82	173	79	91	170	(12)	-13.1%	9	10.4%	(3)	-2.0%
SCSU	886	1,233	2,119	777	1,215	1,992	(109)	-12.3%	(19)	-1.5%	(128)	-6.0%
WCSU	83	531	614	84	539	623	1	1.2%	8	1.5%	9	1.5%
CSU Total Graduate	1,595	3,354	4,949	1,361	3,304	4,664	(234)	-14.7%	(51)	-1.5%	(285)	-5.8%
Total												
CCSU	7,023	3,329	10,352	6,203	3,228	9,431	(820)	-11.7%	(102)	-3.0%	(922)	-8.9%
ECSU	3,584	856	4,440	3,397	828	4,225	(187)	-5.2%	(29)	-3.3%	(215)	-4.8%
SCSU	6,301	2,554	8,855	6,195	2,399	8,594	(106)	-1.7%	(155)	-6.1%	(261)	-2.9%
WCSU	3,824	1,337	5,161	3,404	1,295	4,699	(420)	-11.0%	(42)	-3.1%	(462)	-9.0%
CSU Total Headcount	20,732	8,076	28,808	19,199	7,749	26,948	(1,533)	-7.4%	(327)	-4.0%	(1,860)	-6.5%

	FTE - Avg Fall and Spring Semesters						FTE FY22 Rev Budget vs. Original					
	FY22 Original Budget			FY22 Revised Budget			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
<b>FTE Enrollment Undergraduate</b>												
CCSU	6,265	821	7,086	5,553	810	6,363	(712)	-11.4%	(11)	-1.3%	(723)	-10.2%
ECSU	3,449	242	3,691	3,276	219	3,495	(173)	-5.0%	(23)	-9.5%	(196)	-5.3%
SCSU	5,213	664	5,877	5,213	558	5,771	(0)	0.0%	(106)	-16.0%	(106)	-1.8%
WCSU	3,640	345	3,985	3,228	338	3,566	(413)	-11.3%	(7)	-2.0%	(420)	-10.5%
<b>CSU Total Undergraduate</b>	18,567	2,072	20,639	17,268	1,926	19,194	(1,299)	-7.0%	(146)	-7.1%	(1,445)	-7.0%
<b>Graduate</b>												
CCSU	467	593	1,060	368	579	947	(99)	-21.1%	(14)	-2.4%	(113)	-10.6%
ECSU	82	32	114	71	37	107	(11)	-13.9%	5	15.0%	(7)	-5.8%
SCSU	800	521	1,321	713	504	1,218	(87)	-10.8%	(17)	-3.2%	(103)	-7.8%
WCSU	83	241	324	83	246	329	(1)	-0.6%	5	2.1%	5	1.4%
<b>CSU Total Graduate</b>	1,432	1,387	2,819	1,235	1,366	2,601	(197)	-13.8%	(21)	-1.5%	(218)	-7.7%
<b>Total</b>												
CCSU	6,732	1,414	8,146	5,921	1,389	7,310	(811)	-12.0%	(25)	-1.7%	(836)	-10.3%
ECSU	3,531	274	3,805	3,346	256	3,602	(185)	-5.2%	(18)	-6.6%	(203)	-5.3%
SCSU	6,013	1,185	7,198	5,926	1,062	6,989	(87)	-1.4%	(123)	-10.3%	(209)	-2.9%
WCSU	3,723	586	4,309	3,310	584	3,894	(413)	-11.1%	(2)	-0.3%	(415)	-9.6%
<b>CSU Total FTE</b>	19,999	3,459	23,458	18,503	3,292	21,795	(1,496)	-7.5%	(167)	-4.8%	(1,663)	-7.1%

# CONNECTICUT COMMUNITY COLLEGES

ENROLLMENT - HEADCOUNT & FTE

FY22 Revised Budget vs. Original

HEADCOUNT Enrollment	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY22 Rev Budget vs. Original					
	FY22 Original Budget			FY22 Revised Budget			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College												
Asnuntuck	551	1,125	1,675	395	845	1,240	(156)	-28.2%	(280)	-24.9%	(435)	-26.0%
Capital	509	2,253	2,762	459	1,943	2,402	(50)	-9.7%	(311)	-13.8%	(360)	-13.0%
Gateway	1,753	4,056	5,809	1,665	3,918	5,583	(88)	-5.0%	(138)	-3.4%	(226)	-3.9%
Housatonic	1,335	2,681	4,016	1,077	2,326	3,403	(258)	-19.3%	(355)	-13.2%	(613)	-15.3%
Manchester	1,451	3,253	4,704	1,313	2,979	4,291	(139)	-9.5%	(274)	-8.4%	(413)	-8.8%
Middlesex	719	1,361	2,080	666	1,246	1,912	(53)	-7.4%	(115)	-8.4%	(168)	-8.1%
Naugatuck Valley	1,705	3,418	5,124	1,698	3,106	4,804	(7)	-0.4%	(312)	-9.1%	(320)	-6.2%
Northwestern	416	805	1,221	384	719	1,103	(32)	-7.8%	(86)	-10.7%	(118)	-9.7%
Norwalk	1,356	3,258	4,613	1,110	2,820	3,930	(246)	-18.1%	(438)	-13.4%	(683)	-14.8%
Quinebaug Valley	455	761	1,216	371	686	1,057	(84)	-18.5%	(76)	-10.0%	(160)	-13.1%
Three Rivers	987	2,191	3,178	925	1,984	2,909	(63)	-6.3%	(207)	-9.5%	(270)	-8.5%
Tunxis	1,293	2,231	3,523	1,165	2,016	3,181	(128)	-9.9%	(215)	-9.7%	(343)	-9.7%
<b>CCC Total Headcount</b>	<b>12,528</b>	<b>27,391</b>	<b>39,919</b>	<b>11,226</b>	<b>24,586</b>	<b>35,812</b>	<b>(1,302)</b>	<b>-10.4%</b>	<b>(2,806)</b>	<b>-10.2%</b>	<b>(4,108)</b>	<b>-10.3%</b>

FTE Enrollment	FTE - Avg Fall and Spring Semesters						FTE FY22 Rev Budget vs. Original					
	FY22 Original Budget			FY22 Revised Budget			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College												
Asnuntuck	518	424	942	368	312	680	(150)	-29.0%	(112)	-26.4%	(262)	-27.8%
Capital	450	983	1,433	405	857	1,262	(45)	-10.0%	(127)	-12.9%	(172)	-12.0%
Gateway	1,533	1,725	3,258	1,462	1,671	3,133	(71)	-4.6%	(54)	-3.1%	(125)	-3.8%
Housatonic	1,178	1,087	2,265	949	922	1,870	(229)	-19.4%	(166)	-15.2%	(395)	-17.4%
Manchester	1,304	1,366	2,670	1,180	1,237	2,417	(125)	-9.5%	(129)	-9.4%	(254)	-9.5%
Middlesex	654	557	1,211	603	515	1,118	(51)	-7.7%	(43)	-7.6%	(93)	-7.7%
Naugatuck Valley	1,516	1,479	2,995	1,505	1,344	2,849	(11)	-0.8%	(135)	-9.1%	(146)	-4.9%
Northwestern	379	340	719	347	307	654	(32)	-8.5%	(33)	-9.7%	(65)	-9.0%
Norwalk	1,204	1,411	2,614	986	1,209	2,194	(218)	-18.1%	(202)	-14.3%	(420)	-16.1%
Quinebaug Valley	403	307	711	331	273	603	(73)	-18.0%	(35)	-11.3%	(107)	-15.1%
Three Rivers	895	948	1,843	831	845	1,675	(64)	-7.2%	(104)	-10.9%	(168)	-9.1%
Tunxis	1,143	918	2,061	1,016	825	1,841	(127)	-11.1%	(93)	-10.1%	(220)	-10.7%
<b>CCC Total FTE</b>	<b>11,177</b>	<b>11,544</b>	<b>22,721</b>	<b>9,981</b>	<b>10,314</b>	<b>20,295</b>	<b>(1,196)</b>	<b>-10.7%</b>	<b>(1,230)</b>	<b>-10.7%</b>	<b>(2,426)</b>	<b>-10.7%</b>

# CHARTER OAK STATE COLLEGE

ENROLLMENT - HEADCOUNT & FTE

FY22 Revised Budget vs. Original

<u>HEADCOUNT Enrollment</u>	HEADCOUNT - Avg Fall and Spring Semesters						Headcount FY22 Rev Budget vs. Original					
	FY22 Original Budget			FY22 Revised Budget			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College												
<u>Undergraduate</u>												
Charter Oak	411	1,138	1,549	411	1,138	1,549	-	0.0%	-	0.0%	-	0.0%
<u>Graduate</u>												
Charter Oak	10	88	98	10	88	98	-	0.0%	-	0.0%	-	0.0%

<u>FTE Enrollment</u>	FTE - Avg Fall and Spring Semesters						FTE FY22 Rev Budget vs. Original					
	FY22 Original Budget			FY22 Revised Budget			Full Time		Part Time		Total	
	Full Time	Part Time	Total	Full Time	Part Time	Total	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)	#s Inc(Dec)	% Inc(Dec)
College												
<u>Undergraduate</u>												
Charter Oak	345	441	786	345	441	786	-	0.0%	-	0.0%	-	0.0%
<u>Graduate</u>												
Charter Oak	8	40	48	8	40	48	-	0.0%	-	0.0%	-	0.0%



**Connecticut State  
Colleges & Universities**

**CT BOARD OF REGENTS FOR HIGHER EDUCATION**

**RESOLUTION**

concerning

**RECOGNITION AND NAMING OF FACILITIES & ACADEMIC PROGRAMS**

October 21, 2021

WHEREAS, Section 10a-150 of the Connecticut General Statutes empowers the Board of Regents for Higher Education to accept valuable gifts of money, real property, and personal property on behalf of CSCU and/or the individual universities and colleges within it, and

WHEREAS, CSCU highly values the contributions donors, sponsors and others make to advance the mission and excellence of the institution, and

WHEREAS, the Board of Regents for Higher Education has the sole authority to provide for the naming of facilities (buildings, parts of buildings, roads, and plazas) and academic units/programs (schools, departments, centers, institutes, and programs) in honor of benefactors (individuals, corporations, and private foundations) and persons or other parties who have made substantial contributions to CSCU, one of its universities, colleges or to education in general, and

WHEREAS, the Board of Regents for Higher Education shall consider such recognition as a result of a detailed financial analysis, written substantive rationale, and the recommendation of the university or regional president, therefore be it

RESOLVED, that the Board of Regents for Higher Education adopts the attached policy for Recognition and Naming of Facilities & Academic Programs, and be it further

RESOLVED, that the Board of Regents for Higher Education hereby rescinds University Resolution 09-38 (dated April 8, 2009) and Community College Policy 4.7.2 (dated September 18, 2006), and be it further

RESOLVED, that the Board of Regents for Higher Education charges senior leadership of the four universities and Charter Oak State College to establish a consistent implementation procedure for the attached policy to be implemented February 1, 2022, and be it further

RESOLVED, that the Board of Regents for Higher Education charges senior leadership of the 12 community colleges (and ultimately the Connecticut State Community College) to establish a consistent implementation procedure for the attached policy to be implemented February 1, 2022.



## **Policy for BOR Recognition and Naming of Facilities & Academic Programs**

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**September 27, 2021**

**Replaces Community College Policy 4.7.2 Facilities – Naming of Buildings on College Campuses (dated September 18, 2006)**

**Replaces University Resolution 09-38 and Policy – Trustee Recognition and the Naming of Facilities and Programs (dated April 8, 2009)**

### **I. Purpose**

The purpose of this policy is to define how the Board of Regents for Higher Education manages and approves proposals for the naming of university or college facilities (i.e., buildings, parts of buildings, roads, and plazas) and academic units/programs (schools, departments, centers, institutes, and programs) in honor of a donor, individual, organization, or entity.

The Board of Regents has the sole authority to provide for the naming of facilities and academic units/programs.

### **II. Policy**

The Board of Regents for Higher Education wishes to encourage and enhance the ability of the institutions of the Connecticut State Colleges and Universities to pursue significant philanthropy in support of institutional goals. Naming of facilities and academic programs/units is one of the ways in which CSCU can acknowledge the generosity of donors and honors those whose service to or affiliation with CSCU enhances our ability to provide students with affordable, innovative and rigorous programs in pursuit of their personal and career goals, as well as contribute to the economic growth of Connecticut.

The naming recognition may also reflect subjects of a historic, cultural, academic, or geographic nature.

Any such naming must undergo a high level of consideration and due diligence to ensure that the name aligns with the purpose and mission of CSCU and its institutions. No naming opportunity shall be permitted for any entity or individual whose public image, products or services may inflict damage to CSCU's reputation, standing, or integrity or be contrary to CSCU's values.

### **III. Scope/Applicability**

This policy shall apply to:

- A. Facilities: planned and existing buildings of all types (including libraries, auditoriums, and dining halls), major new additions to existing buildings and athletic facilities, all major outdoor areas including streets, entrances, gates, and landscape features, such as quadrangles, gardens, lakes, fountains, and fields.
- B. Programs: colleges, schools, departments, centers, institutes, and programs, including those that are virtual or online.

Items not covered include interior spaces within facilities (i.e., laboratories, classrooms, practice rooms, lecture halls), minor landscape features (i.e., trees, benches, and sidewalk bricks), scholarships, fellowships, and chairs.

In cases where there may be some question regarding the need for Board approval, the System President will determine whether the proposed naming opportunity requires approval.

#### **IV. Criteria for Selection of Honorees**

Naming a facility, space, academic program or unit for an individual or organization is one of the highest honors that CSCU can bestow. This recognition is a lasting and powerful affirmation of the honoree's connection to CSCU's mission. As such, honorees shall have exemplary character, an unqualified reputation for honesty, personal integrity, and the highest standards of personal and professional ethics.

Ordinarily, CSCU facilities and academic programs/units will not be named for persons who are actively involved in or related to CSCU operations. This includes Regents, members of the faculty and staff, advisory boards, legislators and governmental officials.

Honorees who have been employed by CSCU must have given extraordinary service to the institution in a teaching, research, service or administrative field with such exceptional distinction that their contributions are widely recognized by their peers, both at CSCU and elsewhere.

When the person to be honored is living and a non-donor, ordinarily, three years must have passed since any formal association with CSCU or employment with the State of Connecticut. Such affiliation includes time spent as an undergraduate, graduate, or post-graduate student, as a paid member of the faculty or staff (whether part-time or full-time), as a paid State employee, and/or as a member of the Board of Regents. Any exception to these guidelines must be detailed in the written substantive rationale submitted to the BOR Finance Committee for consideration.

When the person to be honored is deceased, ordinarily, two years must have passed since the date of death before their name can be put forward for this recognition.

#### **V. Private Financial Support**

Eligible individuals, corporations and other organizations, may be considered for naming recognition if they have made significant financial contributions to CSCU related to the naming opportunity. Decisions regarding such recognition are made on a case-by-case basis in accordance with applicable university-wide or college-wide procedures. Decisions shall also take into consideration the total cost of the project/program, the availability of other funds, and the financial contribution.

In order to accommodate differences in resource base, structure, and community relationships and to maintain flexibility in philanthropic opportunities, each President/Campus CEO, in consultation with their Foundation and Institutional Advancement Offices, shall develop financial guidelines (Attachment A) for what constitutes substantial and significant donations to warrant a facility-related naming opportunity. Initial guidelines must be submitted for approval 30 days after the adoption of this policy by the BOR. Subsequent institutional guidelines must be submitted and reviewed at the June Finance Committee meeting for implementation annually on July 1<sup>st</sup>. The guidelines must be maintained with the institution's procedures for implementation of this policy.

General guidelines for the naming of academic units/programs should be the present value equal to or greater than two hundred percent (200%) of the annual operating budget of the program/unit. The amount should be determined by the size, operating budget, national ranking, and visibility of the unit.

#### **VI. Duration and Revocation of Name**

Naming of facilities, spaces, and academic programs/units in honor of individuals is expected to last the lifetime of the facility, space, program or unit.

In appropriate instances, most often involving a corporate sponsor, a naming may be granted for a pre-determined, specified fixed term. At the end of the term, the name of the facility or program shall expire but may be renewed with the same name or a new name and additional giving.

The Board of Regents reserves the right to remove names from facilities and programs when the gift remains unpaid beyond a five-year limit. Should this occur, the Board may rename the area and/or notify the institution that they may seek another appropriate naming opportunity.

If a named building is razed, the Board of Regents may elect to retire the name or transfer it to another facility or space. When the major function of a building is moved to another facility, the Board of Regents may elect to transfer the name with the function or retain the name with the original building.

The Board of Regents for Higher Education shall have the authority to revoke the name of a facility or academic program in the event that the benefactor for whom the facility or academic unit was named engages in conduct which, in the sole discretion of the Board of Regents, is significantly detrimental that continued name association between the individual and CSCU would be contrary to the best interests of CSCU. In these cases, the university or college has the right to change, revoke, or terminate its obligations with no financial responsibility for returning any received contributions to the benefactor.

## **VII. Implementation Procedures**

This policy charges the four universities and Charter Oak State College to establish and maintain a single procedure (for facilities and academic programs) whose purpose is to move the philanthropic opportunity from prospect to the CSCU System President for recommendation and submission to the Board of Regents Committee structure. This procedure must be in place by February 1, 2022.

A parallel procedure must be established and maintained for the community college system with final review and confirmation by the Regional President and submission to the CSCU System President and finally to the Board of Regents Committee structure. Once it is fully accredited, community college recommendations would be reviewed and confirmed by the Regional Presidents and submitted by the CT State Community College President to the CSCU System President and Board of Regents Committee structure.

Final transmittal of the recommendation must include:

- Naming Opportunity Cover Sheet (Attachment B)
- Staff Report which includes:
  - Detailed request, citing the facility or academic program/unit and its proposed name
  - Justification, including the nature and duration of the individual's affiliation with the institution, and the proposed gift agreement.
  - If the gift is for the construction or renovation of a facility, the following must also be included:
    - Timetable for project implementation
    - Relationship of the project to the institution's long-range plans
    - Operating budget implications and sources of funds
- Copy of the gift contract and/or pledge agreement
- Written substantive rationale if there is no gift in connection with the naming opportunity

## **VIII. Regent Recognition for Significant Service**

The Chair of the Board of Regents for Higher Education may convene members of the Executive Committee of the Board of Regents to consider bestowing recognition to an individual who has demonstrated distinguished service. Such recognition may include, but shall not be limited to:

- Naming of a facility or major outdoor area
- Bestowing an honorary degree from a university or from the System

The Executive Committee of the Board of Trustees will ordinarily consider the individual's candidacy based on one or more of the following:

- a) Service as a campus leader, system leader, or Board of Regents member for a minimum of ten years where such service has enhanced the mission of the university or system.
- b) The individual's contribution in significant ways to the welfare of the system, university, state, or nation.
- c) The individual's achievement and demonstration of unique distinction.

The CSCU System President, on behalf of the BOR Executive Committee, will partner with the University President or Campus CEO and their respective Regional President to agree on an identified space and will act in deference to the institution's strategic initiatives.

The Executive Committee of the Board, upon favorable review, shall identify the type of award to be bestowed and provide the Board with justification and a time for recognition of the individual. The Board will then consider a vote on the matter.

## Naming Opportunities and Levels (Attachment A)

Institution: \_\_\_\_\_

Effective Date: \_\_\_\_\_

NAMING OPPORTUNITY		AMOUNT
<b>I. NEW BUILDINGS</b>		
- Academic Building		
- Athletic Facility		
- Libraries		
- Auditoriums		
- Dining Halls		
- Theaters		
- Other		
-		
-		
<b>II. NEW ADDITION OR MAJOR RENOVATION (DESIGNATE ENTIRE BUILDING OR WING/SECTION)</b>		
- Academic Building		
- Athletic Facility		
- Libraries		
- Auditoriums		
- Dining Halls		
- Theaters		
- Other		
-		
-		
<b>III. MAJOR OUTDOOR AREAS</b>		
- Plaza/Courtyard		
- Streets		
- Entrances		
- Gates		
- Quadrangles		
- Gardens		
- Trails		
- Lakes		
- Fountains		
- Fields		
- Other		
-		
-		

**Naming Opportunity Cover Sheet**  
**(Attachment B)**

**Institution:** \_\_\_\_\_

**Target Date for BOR Committee (Finance or ASA) Action:** \_\_\_\_\_

The documentation identified below is required. Please verify its inclusion by checking the appropriate boxes.

- ☐ President's/CEO's Recommendation Letter
- ☐ (For Community College's) Regional President's Endorsement
- ☐ Staff Report
- ☐ Supporting Materials/Endorsements
- ☐ Copy of the gift contract and/or pledge agreement
- ☐ Written substantive rationale if there is no gift in connection with the naming opportunity

**CONTACT**

Please indicate the name, title, telephone number and email address of the individual to be contacted in case of questions regarding the opportunity.

Name & Title: \_\_\_\_\_ Phone Number: \_\_\_\_\_

Email: \_\_\_\_\_

## **BOR Recognition and Naming of Facilities & Academic Programs**

### **Staff Report**

This “new” CSCU System policy reflects the concerns and issues raised by the Naming Policy Review Workgroup which last met in October 2019 and replaces Community College Policy 4.7.2 Facilities – Naming of Buildings on College Campuses (dated September 18, 2006) and University Resolution 09-38 Policy – Trustee Recognition and the Naming of Facilities and Programs (dated April 8, 2009).

### **Chronology of Work to Date**

March 2021	Assignment of Project
April 23, 2021	Meeting with Ken DeLisa, Institutional Advancement, ECSU to discuss the project status of the Naming Policy Review Workgroup
June 3, 2021	Draft submitted to Alice Pritchard, Jane Gates, Ernestine Weaver, and Ben Barnes for comment
June 21, 2021	Draft submitted to Ken DeLisa for comment
July 19, 2021	Draft submitted to Regional Presidents for comment
August 5, 2021	Draft submitted to University Presidents for comment
August 11, 2021	All comments incorporated
September 10, 2021	Draft presented to BOR Academic & Student Affairs Committee
September 29, 2021	All comments incorporated

### **Summary of Significant Changes and Improvements**

1. Procedural aspects/language no longer appears in the policy. The resolution charges the Universities and Charter Oak State College to establish a consistent implementation procedure for the policy and similarly charges the 12 community colleges (and ultimately the Connecticut State Community College) to establish their consistent implementation procedure.
2. The new policy no longer includes a single specific formula (i.e. 10% of construction or remodel costs) to be used as the minimum amount of dollars required for facility-related naming opportunities. This provides each university and college with the ability to determine, based on their fundraising goals and priorities, what constitutes the substantial and significant donation required to warrant a facility-related naming opportunity. It also allows them to effectively apply their own in-depth knowledge of donors based on existing and on-going relationships to determine the specific minimum dollar amount required to name each facility – building and/or major outdoor area.

Using the form created with the policy, each university and college must submit their guidelines for review at the June Finance Committee meeting for implementation annually on July 1st.

3. New language added to the policy provides for decisions regarding approval of a naming request to also take into consideration “the total cost of the project/program, the availability of other funds, and the financial contribution.” This provides appropriate latitude for each university and college to evaluate both the actual and intrinsic costs of the project/program, as well as the overall financials available to support the specific naming opportunity.
4. The policy has also been significantly strengthened with specific language added providing the BOR with the authority to revoke the name of any facility or academic program in the event that the benefactor for whom the facility or academic program was named engages in conduct which at the sole discretion of the BOR is deemed to be detrimental and that continued association between the individual or entity and CSCU would be the contrary to the best interests of CSCU.
5. New language has been included regarding the consideration and level of diligence required to determine the appropriate alignment of the proposed naming with CSCU’s purpose and mission. Including the clearly delineated protocols that need to be specifically adhered to, as well as what is and what is not permitted regarding the entity or individuals’ public image, product or services, provides critical oversight to verify compliance. Requiring an in-depth review of each person or entity reflects the importance of mitigating any potential for the naming to inflict damage to CSCU’s reputation, standing or integrity and ensures that it will not be contrary to CSCU’s values.
6. The addition of virtual and online programs as naming opportunities expands the naming options available to those interested in supporting the fundraising mission and goals of each university and college.
7. Although there was no change to the baseline expectation that a financial gift with a present value equal to or greater than 200% of the annual operating for an academic unit, program, department, center and more, the updated naming policy does spell out additional ways by which the amount necessary to be donated for each naming opportunity can be determined, including evaluating additional relevant factors such as the size, national ranking and visibility of the unit/program.
8. The policy has also been enhanced with language added regarding the breadth and depth of options that naming recognition can reflect including historic, cultural, academic or geographic associations.